

**Cumberland County** 

Together, we can.

### Diversity, Equity and Inclusion (DEI) Advisory Committee

June 21, 2022 2 p.m. – 5 p.m. in person @ Health Dept. 3<sup>rd</sup> Floor - Board Rm, 1235 Ramsey St.

# **DEI Advisory Committee Notes**

## Attendance

General Manager/Co-Convener, Vicki Evans

Interim HR Director, Brian Haney

PIO/DEI Admin, Cheribeth Thomas

#### **Members Present:**

Al Florez, Alvin Chestnut, Ann Thomas, Denise Schunk, Garry Crumpler, Ivonne Mendez, Mia Kaleiwahea-Perry, Nora Armstrong, Ricky Hair, Sara Reyes, Terry Streets, Timothy Middleton

#### **Members Absent:**

Alissa Brashear, Cynthia McKinley, Hardin Brown, Jennifer Green, Kelly Moore, Megan McLaurin, Telise Chavis, Tye Vaught and Vincent Evans

## Welcome

- Co-Convener welcomed the members back.
- Consultant seeking CDO, Developmental Associates, introduced themselves to the committee

## General Discussion

- Developmental Associates, the consultants who will be conducting the job analyses for the Chief Diversity Office (CDO) role provided the following questions, so the committee can provide feedback (please see attached)
  - i. What are the challenges/ opportunities facing this position/organization/ community in the next 1-3 years?
  - ii. What are the top 3-5 priorities/issues the new person must focus on in the next year?
  - iii. What is an example (critical incident) of the current or most recent incumbent performing at a high level? (Purpose to use this as a standard and for creating exercises).

- iv. What are the key (MOST IMPORTANT) responsibilities of this position (not simply restating the job description)?
- v. What is the key knowledge, skills and abilities that the individual must have?
- Updates were provided on:
  - o New DEIAC member Yaminah Vereen
  - o New ex-officio member Tanisha Slaughter
  - Updates on feedback from ESC on carrying out initiatives, ESC was excited with suggestions and it brought forth more ideas on how to help with recruitment such as a County Career Fair, initiatives we hope to have an impact on July 21<sup>st</sup> Career Fair
    - DEI video
    - Affinity groups
    - Email contacts
    - Suggestions on items for county government week (monitors, leave behinds)
  - Bright signs not every county building has them PIO team is taking inventory to see what departments don't have them so we can obtain them, PIO will coordinate content
- Committee through consensus reviewed and approved the:
  - o May 17, 2022 meeting notes
- Brian Haney, HR Interim Director asked committee for any ideas they have for retention
  - o Time in service pay
  - Bringing back longevity
- Committee went over assigning members to certain tasks to move initiatives forward. (see attached)

# Adjourned

Meeting was adjourned.

### **DEIAC FEEDBACK TO CONSULTANT**

# 1. What are the challenges/ opportunities facing this position/organization/ community in the next 1-3 years?

- a. Some departments have their own state mandates which they must include DEI into their policies, its siloed and not holistic as a county. The challenge would be how to bring all of those together and meet statutory mandates.
- b. Legitimizing the work and not politicizing the work, getting buy in and how it affects the county holistically
- c. How to keep on track with high turnovers and New staff coming on board
- d. Economy, reaching high risk communities, adapting to new norm, ensuring this individual implements best practices internally/externally
- e. Challenge of having different cultural backgrounds to understand and becoming a cultural broker
- f. Understanding the nuances of the county and the cultural here in the county
- g. Educating, how to transfer knowledge of DEI part of cultural starting from the top down
- h. Opportunity to collaborate with the City CDO, create partnerships, navigate political aspect of position while representing the county

### 2. What are the top 3-5 priorities/issues the new person must focus on in the next year?

- a. Getting to work on strategic plan initiatives
- b. Data gathering (ongoing), Get the lay of the land, environmental scan, asset mapping, analyzing and then determine next steps in accordance with the strategic plan. Driven by qualitative and quantitative data.
- c. Being conscious of different agendas and focus on our goals
- d. Getting buy in from current staff
- e. Review/ unification of Policy and procedures

# 3. What is an example (critical incident) of the current or most recent incumbent performing at a high level? (Purpose – to use this as a standard and for creating exercises).

- a. Affectively mediate community tensions, finding ways to unify people vs polarizing people
- b. What would you do if policy and procedures are in place but a managerial position refuses to follow the policies and procedures?
- c. What happens when an employee participates in a protest and something illegal takes place how would they handle this?
- d. Addressing an incident that deals with religion and not allowing employees the time to honor their religious beliefs

# 4. What are the key (MOST IMPORTANT) responsibilities of this position (not simply restating the job description)?

- a. Selling the vision of DEI, setting an example
- b. Observing the community, outreach in the community, starting the conversation in the community of what is needed, staying informed
- c. Advocate for employees be the voice

### 5. What is the key knowledge, skills and abilities that the individual must have?

- a. Strong facilitating skills, ability to facilitate difficult conversations
- b. Be able to manage stakeholders, agile cert
- c. Outstanding communication skills
- d. Complete cultural understanding
- e. Would be nice if they were bilingual

DEIAC initiative tracking as of June 21, 2022

ment | Calendar on DEI | Calendar of Local | DEI specific training | What DEI specific | Diverse Hiring Panel | County wide Job Fair | Listing of Affinity Groi

	Video	0 0	County Governmen Week	Calendar on DEI webpage	Calendar of Local Events on County webpage	DEI specific training policy	What DEI specific training other governments require/offer		Diverse Hiring Panel Policy	Thursday, July 21st	Listing of Affinity Groups with email/contact info/tags
Responsible Department	PIO	PIO	PIO	PIO	ITS/PIO	HR	HR		HR	HR	HR/PIO
Department POC	NOT	E - FOR PIO REQUESTS	S, SUBMIT HELPDESK	TICKET						Amanda Turnmire	Amanda Turnmire
DEIAC POC	Ivonne Mendez		Nora Armstrong	Nora Armstrong	Al Florez	Al Florez	Al Florez		Dr. Jennifer Green	Nora Armstrong	Ann to coordinate list
	Ann			Denise		Dr. Jennifer Green			Nora Armstrong	Cheribeth	Al to create shareable list
	Denise					Ivonne			Garry	Denise	
	Al									Ann	
	Tim									Alvin	
	Mia									Mia	
	Alvin									Sara Reyes	
	Garry							Vicki E	vans: from Nora:	Ricky Hair	
		I have cr many lib understa and proc	reated content for rary handouts and ind PIO's workflows besses from an customer point of Victoria (Content of the Content of	cki Evans: from Dr. een e have a list of servances that we try to cognize in some way at e Health department. I n send that list to noever volunteers to ordinate that effort.  cki Evans: from Nora: have a wonderful source, Chase's Calendar Events, that lists tional/international lidays, observances, labrations etc.		Vicki Evans: from AI the link provided by Lis subscription at \$379.88 would also like to offer contact to help work wi Training aspects. I wor and I have community local and state agencies gather training docume own, some of which are Fayetteville/Cumberland Commission, Fayettevill System Racial Equity Ti	a, it requires USD per sea as the point of th HR on the k closely in Le partnerships s that lead DE ents and deve the d Human Rela e DEI Directo e	joined to need is help in I visit a to help in I to help op our tions r, UNC	I have many under and p	Evans: from Nora: e created content for library handouts and stand PIO's workflows processes from an all customer point of	Vicki Evans: from Dr. Green We're also currently building our list of social media handles for our partners. I can send that to whoever volunteers for that effort.