

CUMBERLAND COUNTY NORTH CAROLINA

FY2004 ADOPTED BUDGET

BOARD OF COUNTY COMMISSIONERS

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COUNTY MANAGER

James E. Martin

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Cliff Spiller **Assistant County Manager**

Amy Cannon **Assistant County Manager**

BUDGET STAFF

Howard Abner **Assistant Finance Director**

Kelly Autry **Budget Analyst**

Lisa Foster **Budget Analyst**

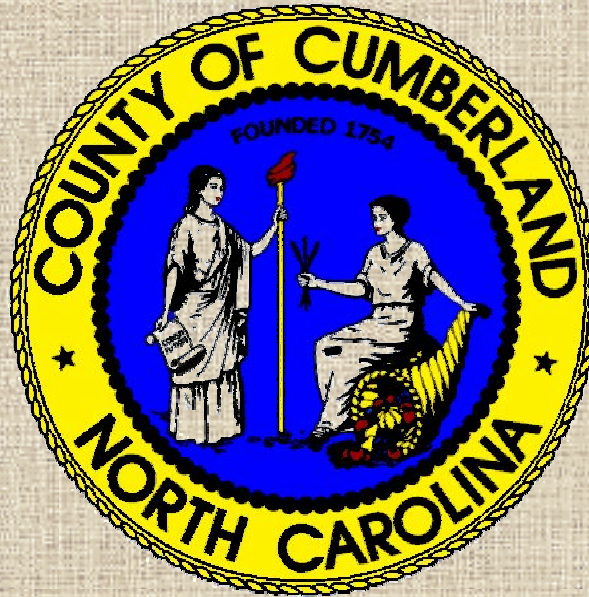
Bob Tucker **Accountant II**

Todd Hathaway **Accountant II**

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Cumberland County FY2004 Adopted Budget



James E. Martin
County Manager

Budget Highlights

- Countywide tax rate *lowered 4-½ cents*
 - 92-1/2 cents to 88.0 cents
 - Revenue neutral tax rate
- Fire Districts remain at 10 cents
- Recreation tax remains at 5 cents
- Fund balance appropriation = 2.9%
 - In keeping with County's fund balance policy

Budget Highlights

- 3.5% COLA for permanent employees
- 2% increase for county school current expense per funding agreement
 - Additional \$482,000 for opening Gray's Creek High School
 - \$155,911 to mitigate sales tax loss due to annexation
- 2% increase in current expense for FTCC
 - Additional \$500,000 for capital needs

Budget Highlights

- 73 positions in General Fund, 12 in Mental Health, and 2 in Crown Center are reclassified
- 39 of 51 requested new positions in General Fund are adopted
- All 12 requested new positions in Separate Funds are adopted

Budget Highlights

- 41 of 43 requested new vehicles in General Fund are adopted
 - 38 vehicles for Sheriff
 - Total cost of 41 vehicles - \$972,337
- All 8 requested vehicles for the Separate Funds are adopted
 - Cost \$263,190

Budget Highlights

- Adopted capital outlay

- General Fund

\$242,444

- Separate Funds

\$2,272,237

County-Wide Budget

| | | |
|--------------------|---------------|-----------|
| • General Fund | \$229,736,485 | 38.1% |
| • Special Revenue | \$69,022,846 | 11.4% |
| • Capital Projects | \$275,771,834 | 45.7% |
| • Enterprise | \$16,942,064 | 2.8% |
| • Internal Service | \$11,783,417 | 2.0% |
| • Agency | <u>\$0</u> | <u>0%</u> |
| Total | \$603,256,646 | 100% |

General Fund Expenditures

- Personal services \$73,597,719
- Basic operating \$17,491,486
- Capital outlay \$1,489,442

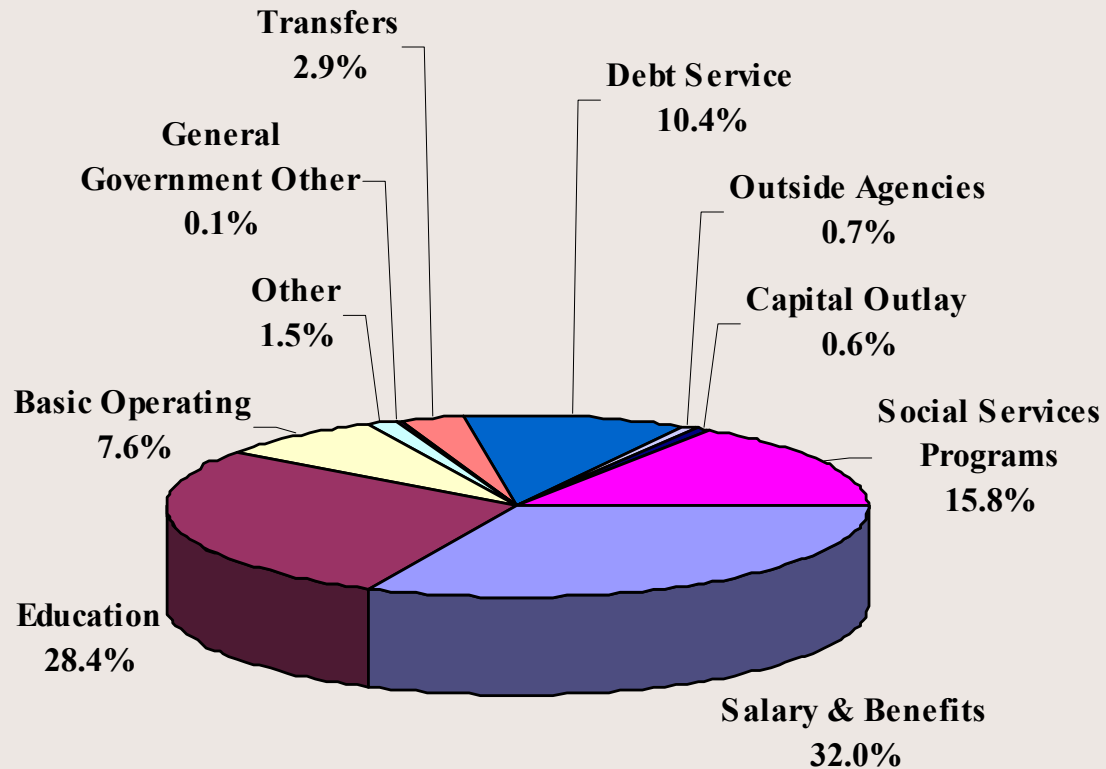
Department total(40.3%) \$92,578,647

- Social Service programs \$36,380,934
- Debt service \$23,816,235
- General Government Other \$270,000

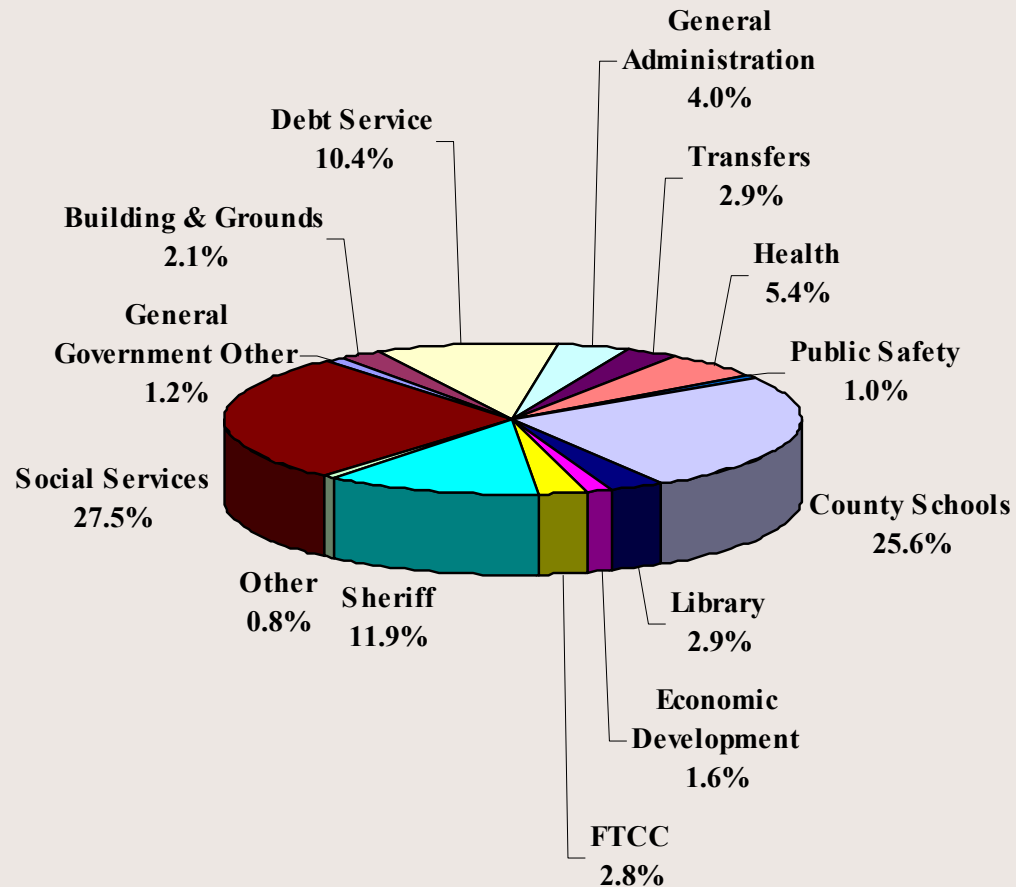
General Fund Expenditures

| | |
|----------------------------------|-----------------------------|
| • Outside agencies | \$1,502,512 |
| • Transfers | \$6,669,698 |
| • Education | |
| – County schools | \$58,775,000 |
| – FTCC | \$6,391,481 |
| • Miscellaneous | <u>\$3,351,978</u> |
| <i>General Fund total</i> | <i>\$229,736,485</i> |

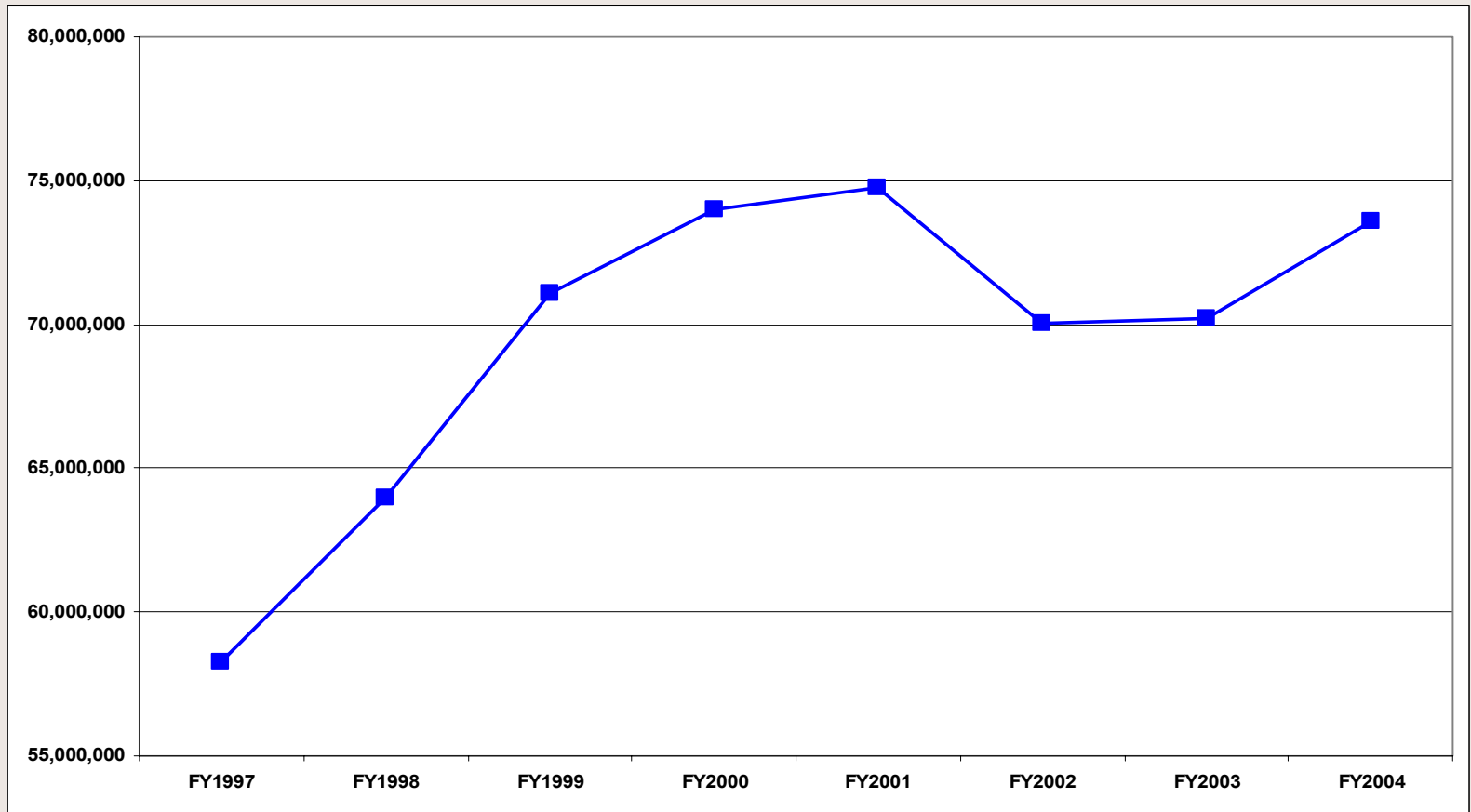
GF Expenditures by Category



GF Expenditures by Function

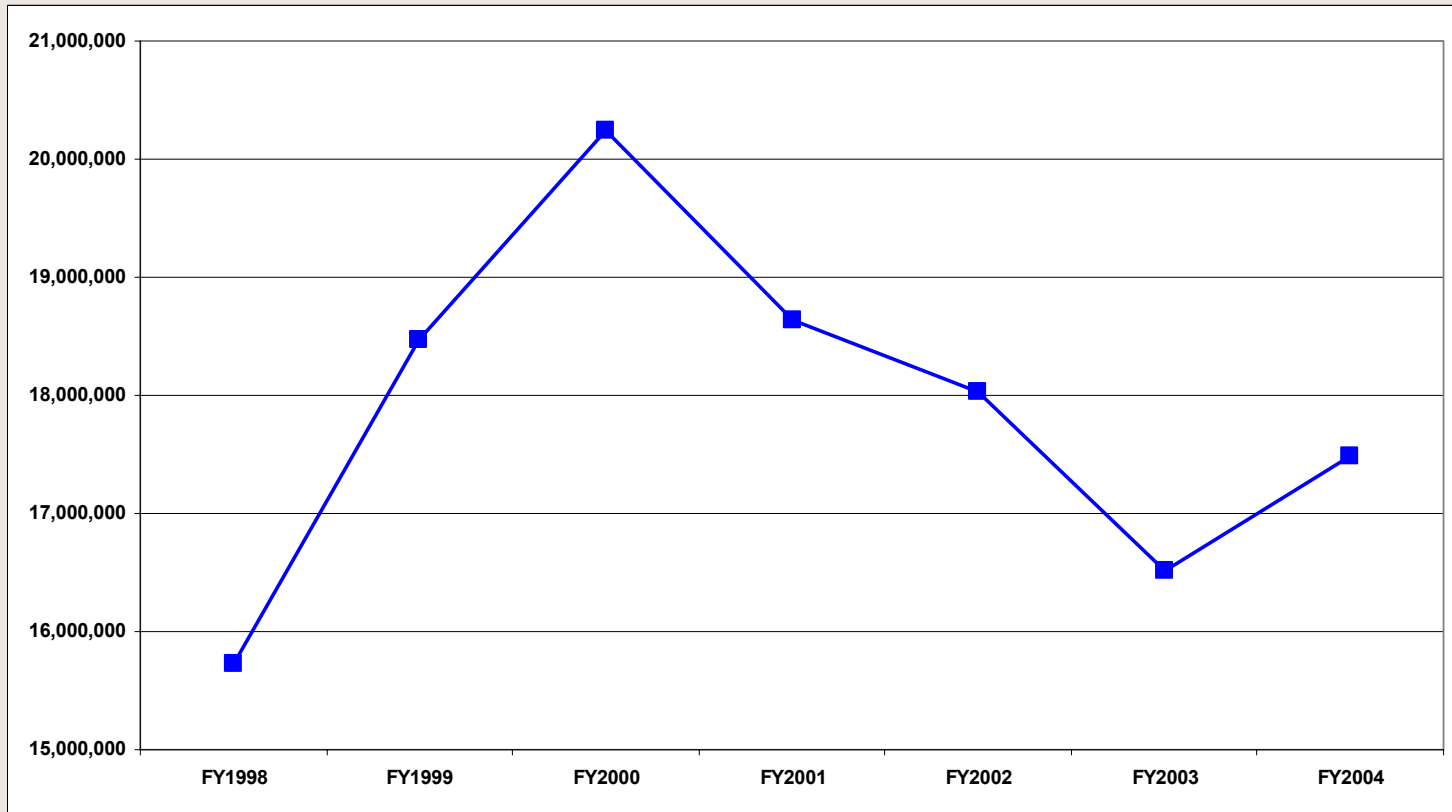


General Fund Personnel Costs



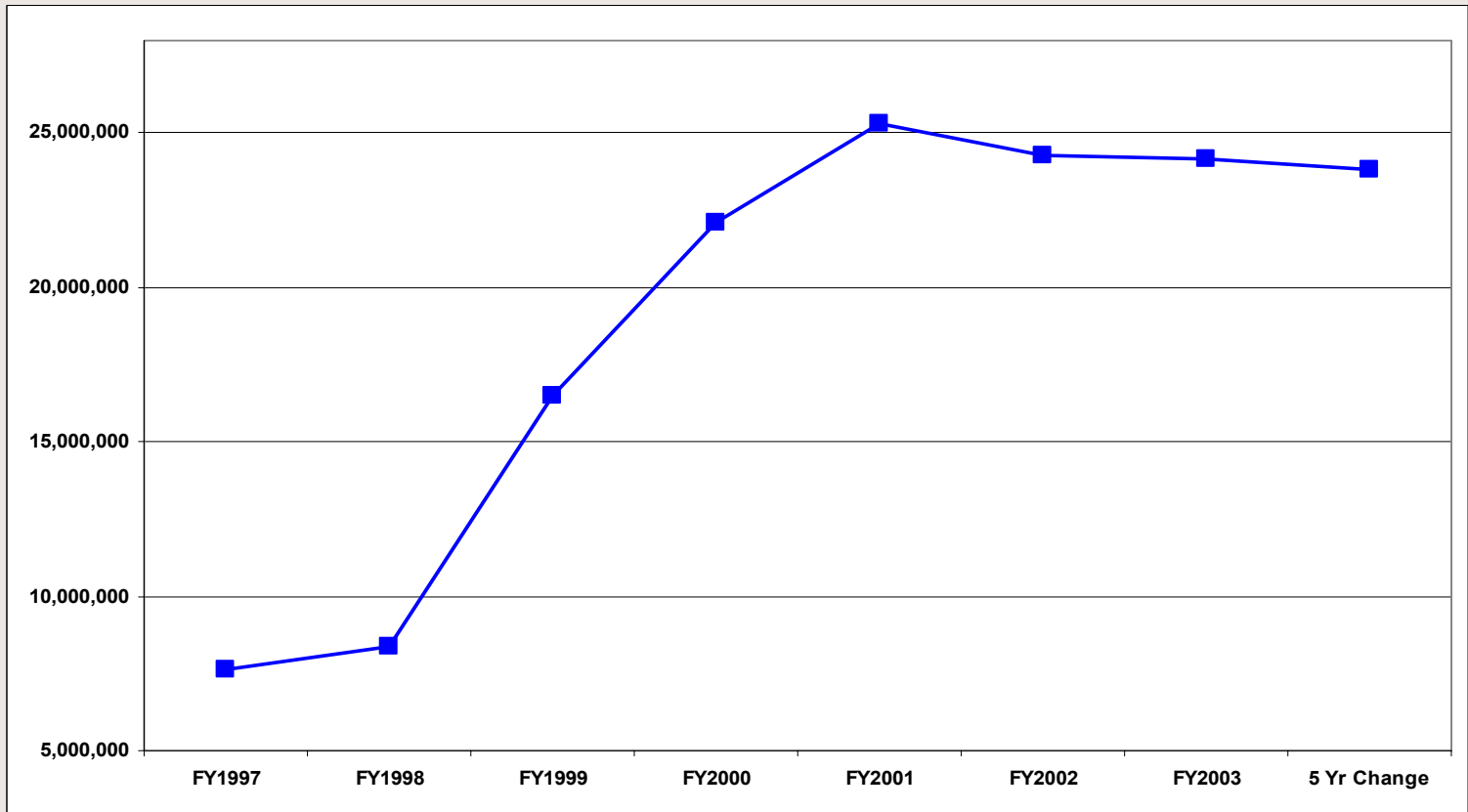
| FY1997 | FY1998 | FY1999 | FY2000 | FY2001 | FY2002 | FY2003 | FY2004 |
|---------|---------|---------|---------|---------|---------|---------|---------|
| \$58.2M | \$64.0M | \$71.1M | \$74.0M | \$74.7M | \$70.0M | \$70.2M | \$73.6M |

General Fund Basic Operating



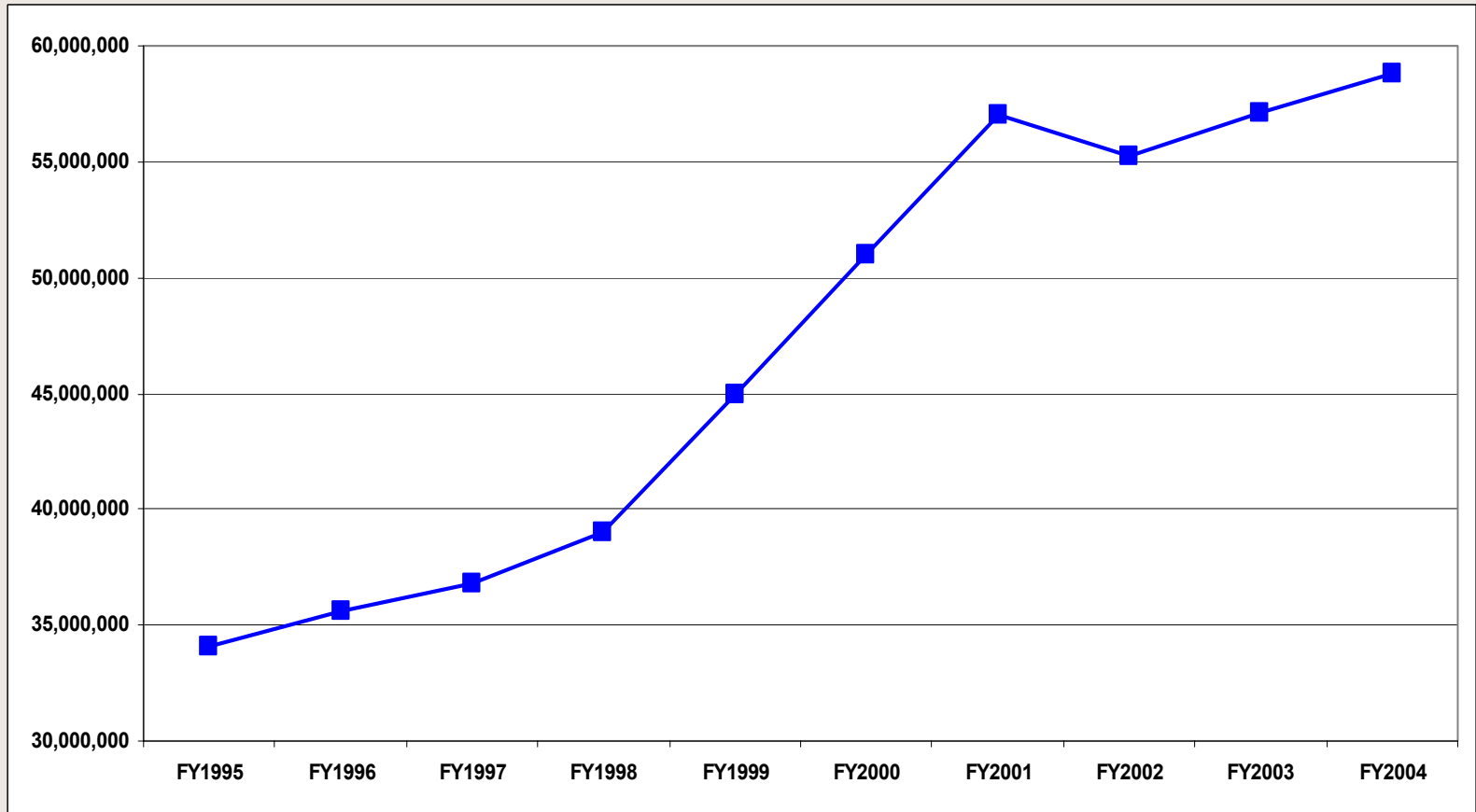
| FY1998 | FY1999 | FY2000 | FY2001 | FY2002 | FY2003 | FY2004 |
|---------|---------|--------|---------|---------|--------|---------|
| \$15.7M | \$18.5M | \$20.2 | \$18.6M | \$18.0M | \$16.5 | \$17.5M |

General Fund Debt Service



| FY1997 | FY1998 | FY1999 | FY2000 | FY2001 | FY2002 | FY2003 | FY2004 |
|--------|---------|---------|---------|---------|---------|---------|---------|
| \$7.6M | \$8.4 M | \$16.5M | \$22.1M | \$25.3M | \$24.3M | \$24.2M | \$23.8M |

County Schools Current Expense



| FY1995 | FY1996 | FY1997 | FY1998 | FY1999 | FY2000 | FY2001 | FY2002 | FY2003 | FY2004 |
|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| \$34.1M | \$35.6M | \$36.8M | \$39.0M | \$45.0M | \$51.0M | \$57.0M | \$55.2M | \$57.1M | \$58.8M |

General Fund Revenue

- Ad valorem taxes
 - Real & personal property \$105,105,306
 - Motor vehicle \$13,540,464
- Other taxes
 - Sales \$34,362,295
 - Other \$2,856,861
- Unrestricted intergov \$3,361,543
- Restricted intergov \$41,399,359

General Fund Revenue

| | |
|----------------------------------|-----------------------------|
| • Licenses & permits | \$3,742,719 |
| • Sales & services | \$6,195,370 |
| • Investment interest | \$815,136 |
| • Miscellaneous | \$4,991,457 |
| • Other financing sources | \$6,342,171 |
| • Fund balance appropriated | <u>\$6,673,804</u> |
| <i>General Fund total</i> | <i>\$229,736,485</i> |

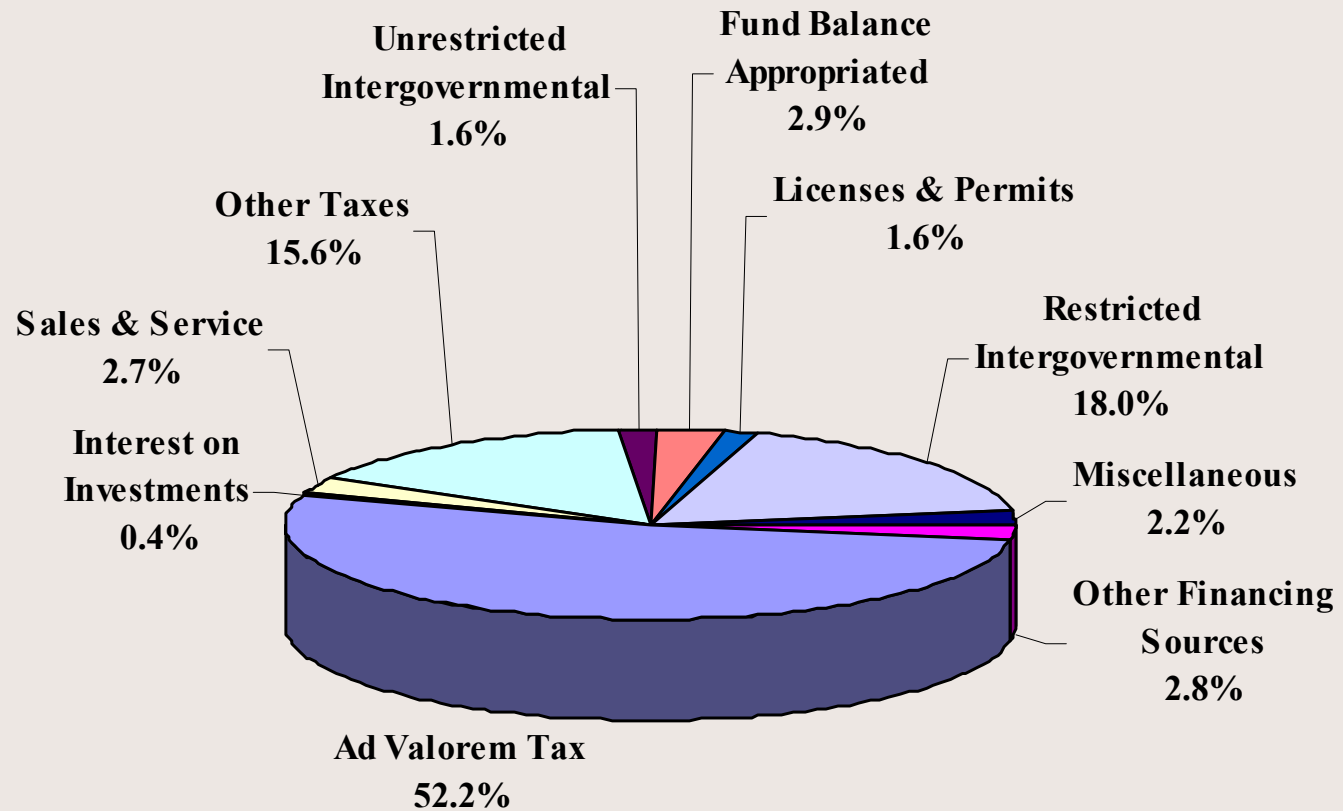
Assessed Valuation & Revenue Neutral

| | Budgeted FY2003 | % Change FY2003 | Values Including Natural Growth | % Change FY2004 | Revenue Neutral FY2004 |
|---|-----------------------|--------------------|------------------------------------|--------------------|---------------------------|
| Valuation | | | | | |
| Real property | 9,822,785,701 | 2.00% | 10,019,241,415 | 13.39% | 11,360,530,584 |
| Reductions due to appeals | | | | | (365,021,661) |
| Net real property | | | | 9.74% | 10,995,508,923 |
| Personal property | 1,189,067,253 | 2.00% | 1,212,848,598 | -26.41% | 892,503,647 |
| Total real & personal property | 11,011,852,954 | | 11,232,090,013 | 5.84% | 11,888,012,570 |
| Motor vehicles | 1,518,645,727 | 3.86% | 1,577,264,610 | 0.11% | 1,579,000,000 |
| Public service | 342,024,579 | -13.63% | 295,422,463 | 0.00% | 295,422,463 |
| Total valuation | 12,872,523,260 | 1.80% | 13,104,777,086 | 5.02% | 13,762,435,033 |
| Revenue | | | | | |
| Tax rate per \$100 valuation | 92.5 ¢ | | 92.5 ¢ | | 88.0 ¢ |
| Real property | 88,089,514 | 1.87% | 89,740,091 | 7.87% | 96,803,536 |
| Reductions due to appeals | | | | | (3,110,364) |
| Net real property | | | | 4.41% | 93,693,172 |
| Personal property | 10,663,406 | 1.87% | 10,863,212 | -29.99% | 7,605,059 |
| Total real & personal property | 98,752,921 | | 100,603,303 | 0.69% | 101,298,231 |
| Motor vehicles | 11,490,833 | 2.74% | 11,805,983 | -4.76% | 11,243,996 |
| Public service | 3,163,727 | -13.63% | 2,732,658 | -4.86% | 2,599,717 |
| Total revenue | 113,407,481 | 1.53% | 115,141,944 | 0.00% | 115,141,944 |

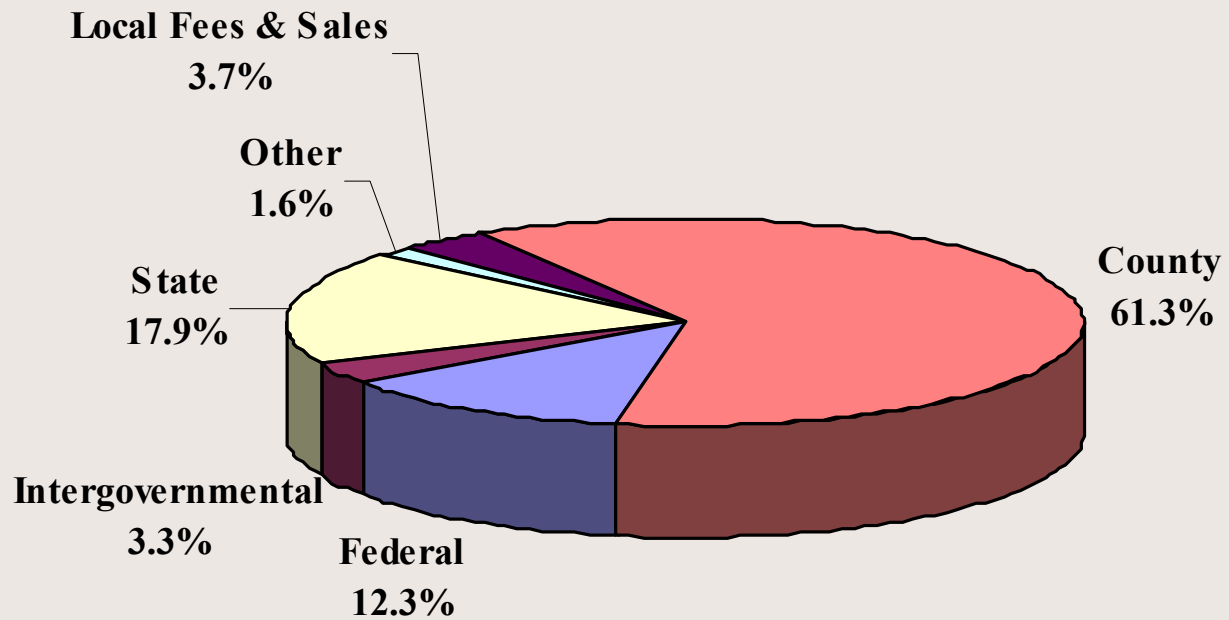
General Fund - Fund Balance

| | |
|--|-----------------------|
| Fund Balance - July 1, 2002 (per audit) | \$ 43,103,612 |
| | |
| Projected revenues - June 30, 2003 | \$ 213,290,785 |
| Transfer from DSS capital project | 3,054,501 |
| Transfer from Detention Facility | 4,788,959 |
| Projected expenditures with encumbrances | (218,915,820) |
| FY2003 gain (deficit) | \$ 2,218,425 |
| | |
| Projected funds available | \$ 45,322,037 |
| | |
| FY2004 Adopted Budget | \$ 229,736,485 |
| | |
| Fund balance appropriated | 6,673,804 |
| Previous year's designated reserve | 1,898,633 |
| Total fund balance appropriated | \$ 8,572,437 |
| | |
| % reserve remaining | 10.360% |

GF Revenue by Category



GF Revenue by Source



Capital Projects

| * Millions of \$ | | | FY2004 Financing | | | | | |
|------------------------------|---------|---------|------------------|--------|----------|--------|--------|--------|
| | FY2003 | FY2004 | Federal | State | GO Bonds | COPS | Other | County |
| Detention Facility | 56.903 | 64.037 | | | | 49.322 | 10.060 | 4.654 |
| Community Corrections Center | 2.890 | - | | - | | - | - | - |
| Social Services Building | 34.219 | - | | | | - | - | - |
| 1998 School Bond Projects | 106.614 | 107.295 | | | 98.000 | | 7.845 | 1.450 |
| Winding Creek Mental Health | 3.092 | 3.228 | | | | 3.092 | 0.136 | |
| Animal Control Shelter | 0.200 | 3.000 | | | | 2.800 | | 0.200 |
| Landfill Construction | 4.789 | 4.789 | | | | | 4.789 | |
| Eastover Water Project | 6.907 | 6.918 | 1.926 | | 3.904 | | 1.088 | |
| NORCRESS Sewer Project | 9.234 | 9.280 | 5.390 | 2.689 | | | 1.201 | |
| Kelly Hills Sewer Project | 3.583 | 3.583 | 0.500 | 2.823 | | | 0.260 | |
| Library Bond Fund | 0.881 | 0.335 | | | | | 0.335 | |
| School Bond Fund | 73.300 | 73.307 | | 73.307 | | | | |
| | 302.614 | 275.772 | 7.816 | 78.819 | 101.904 | 55.214 | 25.714 | 6.304 |

Separate Funds

- County Schools Capital Fund \$9,200,000
 - \$1,800,000 (16.4%) decrease
 - County contribution \$0
- E-911 Funds
 - Wireless 911 \$185,000
 - \$45,000 (32.1%) increase
 - County contribution \$0
 - Emergency 911 \$837,048
 - \$54,627 (6.1%) decrease
 - County contribution \$0

Separate Funds

- Mental Health \$32,064,189
 - \$2,895,361 (9.9%) increase
 - County contribution \$4,456,053
- Workforce Development \$1,879,260
 - \$545,582 (40.9%) increase
 - County contribution \$34,440
- Industrial Inducement \$2,939,738
 - \$185,923 (6.8%) increase
 - County Contribution \$556,104

Separate Funds

- Water & Sewer Fund \$780,000
 - \$492,857 (171.6%) increase
 - County contribution \$10,043
- Eastover Sanitary District \$273,440
 - \$115,643 (29.7%) decrease
 - County contribution \$0
- Transportation & Planning Grant \$742,569
 - \$191,762 (34.8%) increase
 - County Contribution \$0

Separate Funds

- Revaluation \$497,681
 - \$96,762 (16.3%) decrease
 - County contribution \$495,681
- Recreation \$4,227,575
 - \$356,589 (9.2%) increase
 - County contribution \$0
- Juvenile Crime Prevention \$1,496,447
 - \$27,813 (1.8%) decrease
 - County Contribution \$152,867

Separate Funds

- Community Development \$4,485,127
 - \$802,965 (21.8%) increase
 - County contribution \$84,253
- Volunteer Fire Departments \$6,091,979
 - \$110,692 (1.9%) increase
 - *Tax rate remains at \$.10 per \$100*
 - County contribution \$0

Separate Funds

- Civic Center Complex \$4,955,889
 - \$435,075 (8.1%) decrease
 - County Contribution \$533,000
- Solid Waste Management \$6,810,375
 - \$171,479 (2.6%) decrease
 - Household fee remains at \$48
 - County contribution \$0

Separate Funds

- General Litigation Fund \$218,905
 - No change
 - County Contribution \$218,905

Reclassifications

- General Fund
 - 73 positions
 - \$163,185 excluding benefits
- Mental Health
 - 12 positions
 - \$38,888 excluding benefits
- Crown Center
 - 2 positions
 - (3,225) excluding benefits

New Positions

| Department | Position Title | FT/ # PT | Salary | Fringe | Other Cost | Total | # | Adopted County | Other |
|----------------------|-------------------------------|-------------|--------|--------|---------------|---------|---|-------------------|-------|
| General Fund: | | | | | | | | | |
| 101-410-4105 | Administration | | | | | | | | |
| | Public Information Specialist | 1 FT | 21,576 | 5,712 | 0 | 27,288 | 1 | 27,288 | |
| 101-410-4120 | Information Services | | | | | | | | |
| | Computing Consultant II | 1 FT | 39,065 | 7,925 | 0 | 46,990 | 1 | 46,990 | |
| 101-410-4145 | Register of Deeds | | | | | | | | |
| | Deputy Register of Deeds I | 2 FT | 43,152 | 11,412 | 0 | 54,564 | 2 | 54,564 | |
| 101-410-4152 | Tax Administration | | | | | | | | |
| | Tax Assistant II | 2 FT | 47,300 | 11,948 | 0 | 59,248 | 2 | 59,248 | |
| | Tax Assistant III | 1 FT | 25,939 | 6,264 | 0 | 32,203 | 1 | 32,203 | |
| | GIS Analyst | 1 FT | 32,615 | 7,148 | 0 | 39,763 | | | |
| | GIS Tech I | 1 FT | 25,939 | 6,295 | 0 | 32,234 | | | |
| | GIS Digitizer | 1 FT | 17,123 | 5,168 | 0 | 22,291 | | | |
| | Total | 6 | | | | 185,739 | 3 | 91,451 | |

New Positions

| Department | Position Title | FT/ # PT | Salary | Fringe | Other Cost | Total | # | County | Adopted Other |
|---------------------|---|-------------|--------|--------|---------------|---------|---|--------|------------------|
| 101-411-4117 | Public Buildings Equipment Maintenance | | | | | | | | |
| | Maintenance Tech II | 3 FT | 74,325 | 19,617 | 18,309 | 112,251 | 2 | 74,834 | |
| 101-411-4510 | Landscaping | | | | | | | | |
| | Maintenance Tech I | 2 FT | 45,154 | 11,670 | 0 | 56,824 | | | |
| 101-420-4210 | Emergency Services | | | | | | | | |
| | Tele-communicator I | 1 FT | 24,775 | 6,117 | 0 | 30,892 | 1 | 30,892 | |

New Positions

| Department | Position Title | FT/ # PT | Salary | Fringe | Other Cost | Total | # | County | Adopted Other |
|--|-----------------------------------|-------------|--------|--------|---------------|----------------|----------|--------------|------------------|
| Law Enforcement: | | | | | | | | | |
| 101-422-4200 Sheriff | | | | | | | | | |
| | Electronic Technician I | 1 FT | 28,422 | 6,579 | 0 | 35,001 | 1 | 35,001 | |
| | Lieutenant (F Platoon) | 1 PT | 15,164 | 1,279 | 1,750 | 18,193 | | | |
| | Deputy I (Courtroom) | 3 PT | 36,198 | 3,198 | 5,250 | 44,646 | 3 | 44,646 | |
| | Deputy III (Narcotics) | 2 FT | 59,528 | 17,040 | 1,420 | 77,988 | 1 | 38,994 | |
| | Deputy III (Juv/Child Abuse) | 1 FT | 29,764 | 8,520 | 710 | 38,994 | 1 | 38,994 | |
| | Deputy III (Property Crimes) | 1 FT | 29,764 | 8,520 | 710 | 38,994 | | | |
| | Deputy I (Child Support) | 1 FT | 27,153 | 8,034 | 6,000 | 41,187 | 1 | 27,731 | 13,456 |
| | Attorney II (6 Months) | 1 FT | 26,843 | 4,910 | 0 | 31,753 | | | |
| | Sergeant Spec (Methodist College) | 1 FT | 32,615 | 9,050 | 7,440 | 49,105 | 1 | | 49,105 |
| | Deputy I (Methodist College) | <u>3</u> FT | 81,459 | 24,102 | 22,320 | <u>127,881</u> | <u>3</u> | | <u>127,881</u> |
| | Sub-Total Sheriff | 15 | | | | 503,742 | 11 | 185,366 | 190,442 |
| 101-422-4203 Jail | | | | | | | | | |
| | Custodian | 1 FT | 14,245 | 4,941 | 300 | 19,486 | | | |
| 101-422-422F School Law Enforcement | | | | | | | | | |
| | Deputy II (Grays Creek HS) | 1 FT | 28,422 | 8,270 | 5,642 | 42,334 | 1 | | 42,334 |
| | School Crossing Guard (GC HS) | <u>1</u> PT | 4,393 | 388 | 276 | <u>5,057</u> | <u>1</u> | <u>5,057</u> | |
| | Sub-Total School Law Enforcement | 2 | | | | 47,391 | 2 | 5,057 | 42,334 |
| | Total Law Enforcement | 18 | | | | 570,619 | 13 | 190,423 | 232,776 |

New Positions

| Department | Position Title | FT/ # PT | Salary | Fringe | Other Cost | Total | # | County | Adopted Other |
|--|--------------------------|-------------|---------|--------|---------------|---------------|----------|---------------|------------------|
| 101-437-4365 Social Services | | | | | | | | | |
| | Office Assistant IV | 1 FT | 21,576 | 5,719 | 0 | 27,295 | 1 | 12,010 | 15,285 |
| 101-440-4402 Library | | | | | | | | | |
| | Library Associate II | 6 FT | 155,634 | 37,602 | 0 | 193,236 | 6 | 193,236 | |
| | Library Technician | 2 FT | 35,858 | 10,502 | 0 | 46,360 | 2 | 46,360 | |
| | Library Associate II | <u>1</u> PT | 10,376 | 804 | 0 | <u>11,180</u> | <u>1</u> | <u>11,180</u> | |
| | Total | 9 | | | | 250,776 | 9 | 250,776 | |
| 101-450-4502 Planning & Inspections | | | | | | | | | |
| (Dec. Start) | Deputy Director | 1 FT | 46,849 | 8,895 | 0 | 55,744 | 1 | 30,000 | |
| | Central Permitting Tech | 1 FT | 25,939 | 6,264 | 0 | 32,203 | 1 | 32,203 | |
| | Code Enforcement Officer | <u>1</u> FT | 27,153 | 6,407 | 0 | <u>33,560</u> | <u>—</u> | <u>—</u> | |
| | Total | 3 | | | | 121,507 | 2 | 62,203 | |

New Positions

| Department | Position Title | FT/ | | Salary | Fringe | Other Cost | Total | # | Adopted | |
|---------------------------|------------------------------------|----------|-----------|-----------|-----------|------------|------------------|-----------|------------------|----------------|
| | | # | PT | | | | | | County | Other |
| 101-450-4504 | Engineering | | | | | | | | | |
| | Engineering Technician | 1 | FT | 32,000 | 7,528 | 0 | 39,528 | 1 | 39,528 | |
| | Facilities Maint. Coord. II (Jail) | <u>1</u> | FT | 32,000 | 8,069 | 0 | <u>40,069</u> | <u>1</u> | <u>40,069</u> | |
| | | 2 | | | | | 79,597 | 2 | 79,597 | |
| 101-450-451A | Public Utilities | | | | | | | | | |
| | Public Utilities Director | 1 | FT | 62,500 | 12,566 | 0 | 75,066 | 1 | 75,066 | |
| | Administrative Assistant I | <u>1</u> | FT | 27,500 | 6,463 | 0 | <u>33,963</u> | <u>1</u> | <u>33,963</u> | |
| | | 2 | | | | | 109,029 | 2 | 109,029 | |
| Total General Fund | | 6 | PT | 45 | FT | | 1,673,371 | 39 | 1,030,057 | 248,061 |

New Positions

| Department | Position Title | FT/ # PT | Salary | Fringe | Other Cost | Total | # | County | Adopted Other |
|------------------------|---------------------------------|-------------|--------|--------|---------------|---------------|----------|--------|------------------|
| Separate Funds: | | | | | | | | | |
| Mental Health: | | | | | | | | | |
| 112-43B-4337 | Community Partnership | | | | | | | | |
| | Substance Abuse Counselor II | 1 FT | 29,764 | 6,758 | 0 | 36,522 | 1 | | 36,522 |
| | Office Assistant III | 1 FT | 19,680 | 5,471 | 0 | 25,151 | 1 | | 25,151 |
| | Substance Abuse Program Sup. I | <u>1</u> FT | 38,000 | 7,804 | 0 | <u>45,804</u> | <u>1</u> | | <u>45,804</u> |
| | Sub-Total Community Partnership | 3 | | | | 107,477 | 3 | | 107,477 |
| 112-435-434Y | Medical Services | | | | | | | | |
| | Processing Assistant V | 1 FT | 23,650 | 5,982 | 0 | 29,632 | 1 | | 29,632 |
| | Licensed Clinical Counselor | <u>2</u> FT | 71,400 | 16,106 | 0 | <u>87,506</u> | <u>2</u> | | <u>87,506</u> |
| | Sub-Total Medical Services | 3 | | | | 117,138 | 3 | | 117,138 |
| 112-435-435A | General Support | | | | | | | | |
| | Patient Relations Rep. IV | 1 FT | 21,576 | 5,712 | 4,635 | 31,923 | 1 | | 31,923 |
| 112-435-435G | MIS | | | | | | | | |
| | Computer Systems Adm. I | 1 FT | 32,615 | 7,109 | 0 | 39,724 | 1 | | 39,724 |
| 112-435-4359 | Managed Care | | | | | | | | |
| | Processing Assistant IV | <u>1</u> FT | 21,576 | 5,719 | 4,635 | <u>31,930</u> | <u>1</u> | | <u>31,930</u> |
| | Total Mental Health | 9 | | | | 328,192 | 9 | | 328,192 |

New Positions

| Department | Position Title | FT/ # PT | Salary | Fringe | Other Cost | Total | # | County | Adopted Other |
|----------------------|---------------------------|-------------|--------|--------|---------------|---------------|----------|-----------|------------------|
| 620-444-4442 | Civic Center | | | | | | | | |
| | Maintenance Tech II | 1 FT | 24,775 | 6,544 | 0 | 31,319 | 1 | | 31,319 |
| | Events Manager | 1 FT | 31,000 | 6,877 | 0 | 37,877 | 1 | | 37,877 |
| | Assistant General Manager | <u>1</u> FT | 52,000 | 9,564 | 0 | <u>61,564</u> | <u>1</u> | | <u>61,564</u> |
| | Total | 3 | | | | 130,760 | 3 | | 130,760 |
| Total Separate Funds | | 12 FT | | | | 458,952 | 12 | | 458,952 |
| Total All Fund | | 6 PT 57 FT | | | | 2,132,323 | 51 | 1,030,057 | 707,013 |

New Vehicles

| Department | Vehicle Type | | Qty Req | Unit Cost | Qty | Adopted County | Other |
|------------------------------------|----------------------------------|---|------------|--------------|-----------|-------------------|-------|
| General Fund: | | | | | | | |
| 101-411-4510 Landscaping | | | | | | | |
| 3603 | Pick-Up Truck - 1 Ton | R | 1 | 21,963 | 1 | 21,963 | |
| Law Enforcement: | | | | | | | |
| 101-422-4200 Sheriff | | | | | | | |
| 3603 | Full Size Patrol Car | R | 28 | 24,000 | 28 | 672,000 | |
| | Full Size Sport Utility Vehicle | R | 7 | 24,930 | 9 | 214,794 | |
| | Large Sport Utility Vehicle | R | 2 | 32,808 | | | |
| | Subtotal Sheriff | | 37 | | 37 | 886,794 | |
| 101-422-4200 Jail | | | | | | | |
| 3603 | 15 Passenger Van | R | 1 | 23,580 | 1 | 23,580 | |
| | Total Law Enforcement | | 38 | | 38 | 910,374 | |
| 101-424-4250 Animal Control | | | | | | | |
| 3603 | Pick-Up Truck - Ext. Cab 1/2 Ton | R | 4 | 20,000 | 2 | 40,000 | |
| Total General Fund | | | 43 | | 41 | 972,337 | |

New Vehicles

| Department | Vehicle Type | | Qty Req | Unit Cost | Qty | Adopted County | Other |
|--|---------------------------------|---|------------|--------------|----------|-------------------|----------------|
| Separate Funds: | | | | | | | |
| 107-450-4577 911 Sign Shop | | | | | | | |
| 3603 | Utility Truck | R | 1 | 17,790 | 1 | | 17,790 |
| Mental Health: | | | | | | | |
| 112-43E-4338 MH Case Management | | | | | | | |
| 3603 | Full Size Sport Utility Vehicle | A | 1 | 24,000 | 1 | | 24,000 |
| 112-43E-4339 MH Partial Hospitalization | | | | | | | |
| 3603 | 8 Passenger Mini-Van | R | <u>3</u> | 21,200 | <u>3</u> | | <u>63,600</u> |
| | Total Mental Health | | 4 | | 4 | | 87,600 |
| 420-442-4441 Recreation | | | | | | | |
| 3603 | Pick-Up Truck - 1/2 Ton | A | 1 | 17,550 | 1 | | 17,550 |
| | 15 Passenger Van | R | <u>1</u> | 20,250 | <u>1</u> | | <u>20,250</u> |
| | Total | | 2 | | 2 | | 37,800 |
| 625-460-4609 Solid Waste Container Site | | | | | | | |
| 3603 | Roll-Off Container Truck | R | 1 | 120,000 | 1 | | 120,000 |
| Total Separate Funds | | | 8 | | 8 | | 263,190 |

Capital Outlay

| Department | | | | Item | | Qty | Unit Cost | Total | Qty | Adopted | |
|-----------------------------------|---------------------------------|--|--|------|--|-----|-----------|---------|---------------|---------|---------------|
| | | | | | | | | | | County | Other |
| | | | | | | | | | | | |
| General Fund: | | | | | | | | | | | |
| | | | | | | | | | | | |
| 101-410-4110 Court Facilities | | | | | | | | | | | |
| 3607 | C.O. Furniture | | | | | A | 1 | 4,000 | 4,000 | 1 | 4,000 |
| 3650 | Other Improvements | | | | | A | 1 | 6,000 | <u>6,000</u> | 1 | <u>6,000</u> |
| | Total | | | | | | | | 10,000 | | 10,000 |
| | | | | | | | | | | | |
| 101-410-4120 Information Services | | | | | | | | | | | |
| 3650 | Networking | | | | | A | 1 | 116,306 | 116,306 | 1 | 116,306 |
| | | | | | | | | | | | |
| 101-410-4152 Tax Administration | | | | | | | | | | | |
| 3650 | New Phone Room | | | | | R | 1 | 9,875 | 9,875 | 1 | 9,875 |
| 3610 | Heavy Duty Currency Counter | | | | | R | 1 | 4,593 | 4,593 | 1 | 4,593 |
| 3610 | New Validators for cashiers | | | | | R | 4 | 2,500 | 10,000 | 4 | 10,000 |
| 3650 | Security Systems in collections | | | | | R | 1 | 5,450 | 5,450 | 1 | 5,450 |
| 3610 | County GIS | | | | | A | 1 | 37,320 | <u>37,320</u> | 1 | <u>23,820</u> |
| | Total | | | | | | | | 67,238 | | 53,738 |

Capital Outlay

| Department | | Item | | Qty | Unit Cost | Total | Qty | Adopted County | Other |
|---|--|---------------------------------|--|-----|-----------|----------------|--------|----------------|----------|
| 101-411-4112 Facilities Management | | | | | | | | | |
| 3610 | | CO Equipment | | A | 1 | 50,000 | 50,000 | 1 | 50,000 |
| 101-411-4119 Central Maintenance | | | | | | | | | |
| 3610 | | OBD Reader | | A | 1 | 7,000 | 7,000 | | |
| 101-411-4510 Landscaping & Grounds | | | | | | | | | |
| 3610 | | Xmark Laser Z Riding Mower | | R | 1 | 6,400 | 6,400 | 1 | 6,400 |
| 101-422-4200 Sheriff | | | | | | | | | |
| 3650 | | Renovate Law Enforcement Center | | A | 1 | 50,000 | 50,000 | | |
| 101-450-4502 Planning/Inspections | | | | | | | | | |
| 3610 | | Computer Network Equipment | | A | 2 | 3,000 | 6,000 | 1 | 6,000 |
| Total General Fund | | | | | | 312,944 | | 242,444 | 0 |

Capital Outlay

| Department | | Item | | Qty | Unit Cost | Total | Qty | Adopted County | Other |
|------------|--|--|--|-----|-----------|--------|--------------|----------------|--------------|
| | | | | | | | | | |
| | | Separate Funds: | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | 107-450-4575 Emergency 911 | | | | | | | |
| 3610 | | NAS Storage Device | | A | 1 | 3,000 | 3,000 | 1 | 3,000 |
| 3610 | | CISCO 48 Port Switch | | A | 1 | 2,922 | 2,922 | 1 | 2,922 |
| 3610 | | Plasma Monitor | | A | 1 | 20,000 | 20,000 | 1 | 20,000 |
| 3610 | | Dispatch PCS | | R | 5 | 4,023 | 20,115 | 5 | 20,115 |
| 3610 | | Server | | R | 1 | 6,000 | <u>6,000</u> | 1 | <u>6,000</u> |
| | | Total | | | | | 52,037 | | 52,037 |
| | | | | | | | | | |
| | | 112-43E-4357 MH-Adult Periodic | | | | | | | |
| 3602 | | Doors | | R | 1 | 3,700 | 3,700 | 1 | 3,700 |
| | | | | | | | | | |
| | | 410-412-4153 Property Revaluation | | | | | | | |
| 3650 | | Carpeting & Wall divider | | A | 1 | 3,500 | 3,500 | 1 | 3,500 |

Capital Outlay

| Department | Item | | | Qty | Unit | Total | Qty | Adopted | |
|------------|--|--|---|-----|---------|-----------|-----|---------|-----------|
| | | | | | Cost | | | County | Other |
| | | | | | | | | | |
| | 420-442-4441 Recreation | | | | | | | | |
| | | | | | | | | | |
| 3609 | Arnett Park Annex Addition Architectural Fees | | A | 1 | 10,000 | 10,000 | 1 | | 10,000 |
| 3609 | Honeycutt Park Architectural Fees | | A | 1 | 11,000 | 11,000 | 1 | | 11,000 |
| 3609 | Arnett Park Fitness Cluster Architectural Fees | | A | 1 | 2,500 | 2,500 | 1 | | 2,500 |
| 3609 | Lake Rim Track Architectural Fees | | A | 1 | 800 | 800 | 1 | | 800 |
| 3609 | Stoney Point Track Architectural Fees | | A | 1 | 800 | 800 | 1 | | 800 |
| 3609 | Stedman Track Architectural Fees | | A | 1 | 800 | 800 | 1 | | 800 |
| 3609 | Armstong Recreation Center Architectural Fees | | A | 1 | 80,000 | 80,000 | 1 | | 80,000 |
| 3610 | Aerator-Spike | | A | 1 | 5,000 | 5,000 | 1 | | 5,000 |
| 3610 | Three Point Blower | | A | 1 | 3,400 | 3,400 | 1 | | 3,400 |
| 3610 | Three Wheel Bunker Rake | | A | 1 | 9,100 | 9,100 | 1 | | 9,100 |
| 3630 | Gray's Creek Regional Park | | A | 1 | 270,000 | 270,000 | 1 | | 270,000 |
| 3650 | Lake Rim Athletic Fields | | A | 1 | 35,000 | 35,000 | 1 | | 35,000 |
| 3650 | Eastover Ballpark Field A | | A | 1 | 17,500 | 17,500 | 1 | | 17,500 |
| 3650 | Administration Office Annex | | A | 1 | 100,000 | 100,000 | 1 | | |
| 3650 | Honeycutt Athletic Fields | | A | 1 | 110,000 | 110,000 | 1 | | 110,000 |
| 3650 | Fitness Cluster - Arnette Park | | A | 1 | 25,000 | 25,000 | 1 | | 25,000 |
| 3650 | Walking Track - Lake Rim School -Park | | A | 1 | 8,000 | 8,000 | 1 | | 8,000 |
| 3650 | Walking Track - Stoney Point Park | | A | 1 | 8,000 | 8,000 | 1 | | 8,000 |
| 3650 | Walking Track - Stedman School - Park | | A | 1 | 8,000 | 8,000 | 1 | | 8,000 |
| 3650 | Armstrong Recreation Center | | A | 1 | 800,000 | 800,000 | 1 | | 800,000 |
| | Total | | | | | 1,504,900 | | | 1,404,900 |

Capital Outlay

| Department | | Item | | Qty | Unit Cost | Total | Qty | Adopted County | Other |
|--|--|----------------------------|---|-----|-----------|------------------|-----|----------------|------------------|
| 620-442-4442 Civic Center | | | | | | | | | |
| 3610 | | Sound System Theatre | A | 1 | 6,000 | 6,000 | 1 | | 6,000 |
| 3610 | | Sound System Expo | A | 1 | 6,000 | 6,000 | 1 | | 6,000 |
| 3610 | | Buffer | A | 1 | 3,000 | 3,000 | 1 | | 3,000 |
| 3610 | | Riser System - Coliseum | A | 1 | 125,100 | <u>125,100</u> | 1 | | <u>125,100</u> |
| | | Total | | | | 140,100 | | | 140,100 |
| Solid Waste: | | | | | | | | | |
| 625-460-4607 Solid Waste-Wilkes Rd | | | | | | | | | |
| 3610 | | Tub Grinder | R | 1 | 350,000 | 350,000 | 1 | | 350,000 |
| 3610 | | Dozer D7H | R | 1 | 260,000 | <u>260,000</u> | 1 | | <u>260,000</u> |
| | | Sub-Total Wilkes Rd | | | | 610,000 | | | 610,000 |
| 625-460-4608 Solid Waste-Container Site | | | | | | | | | |
| 3610 | | Stationary Compactor | A | 1 | 24,000 | 24,000 | 1 | | 24,000 |
| 625-460-4611 Solid Waste-Maintenance | | | | | | | | | |
| 3610 | | Farm Tractor with Bush Hog | A | 1 | 34,000 | <u>34,000</u> | 1 | | <u>34,000</u> |
| | | Total Solid Waste | | | | 668,000 | | | 668,000 |
| Total Separate Funds | | | | | | 2,372,237 | | 3,500 | 2,268,737 |

Current Debt

| | Type of Debt | Purpose of Debt Issue | Date of Issue | Original Amount | Balance 6/30/03 |
|---|-----------------|--------------------------|------------------|--------------------|--------------------|
| General Fund | | | | | |
| Community College FAC (1994) | G.O. Bonds | Schools | 05/01/94 | 5,710,000 | 3,610,000 |
| School Series 1995 | G.O. Bonds | Schools | 04/01/95 | 12,000,000 | 7,800,000 |
| School Refunding 1998 (for 1993 Series) | G.O. Bonds | Schools | 03/01/98 | 23,325,000 | 20,500,000 |
| \$98M School Bonds: | | | | | |
| 1998 Series | G.O. Bonds | Schools | 03/01/98 | 53,180,000 | 41,680,000 |
| 2000 Series | G.O. Bonds | Schools | 03/01/00 | 29,945,000 | 26,645,000 |
| 2001 Series | G.O. Bonds | Schools | Future | <u>14,875,000</u> | <u>14,875,000</u> |
| | | | | <u>98,000,000</u> | <u>83,200,000</u> |
| Total School Bonds | | | | 139,035,000 | 115,110,000 |
| Library Bonds | G.O. Bonds | New Libraries | 09/01/97 | <u>11,400,000</u> | <u>8,400,000</u> |
| Total G.O. Bonds | | | | 150,435,000 | 123,510,000 |

Current Debt

| | Type of Debt | Purpose of Debt Issue | Date of Issue | Original Amount | Balance 6/30/03 |
|--------------------------------------|-----------------|--------------------------|------------------|--------------------|--------------------|
| Public Buildings Series 1998: | | | | | |
| DSS Building | COPS | DSS Building | 01/01/98 | 32,277,870 | 27,645,758 |
| DSS Equipment | COPS | DSS Equipment | 01/01/98 | 2,300,760 | 1,970,584 |
| Community Corrections Center | COPS | Corrections Ctr | 01/01/98 | <u>2,771,370</u> | <u>2,373,658</u> |
| | | | | 37,350,000 | 31,990,000 |
| COPS Series 2000: | | | | | |
| Detention Facility | COPS | Detention Facility | 12/13/01 | 47,950,000 | 44,080,000 |
| BB&T Lease 95 - Courthouse 4th Floor | Capital Lease | Courthouse Renov. | 11/27/96 | 2,200,000 | 182,226 |
| Industrial Park (Alphin Land #2) | Note Payable | New Industrial Park | 01/31/02 | 238,125 | 162,331 |
| Industrial Park (Clark Land) | Note Payable | New Industrial Park | 02/26/99 | 300,000 | 65,993 |
| Industrial Park (Healy Land) | Note Payable | New Industrial Park | 11/14/02 | 931,000 | 931,000 |
| Total General Fund | | | | 239,404,125 | 200,921,550 |

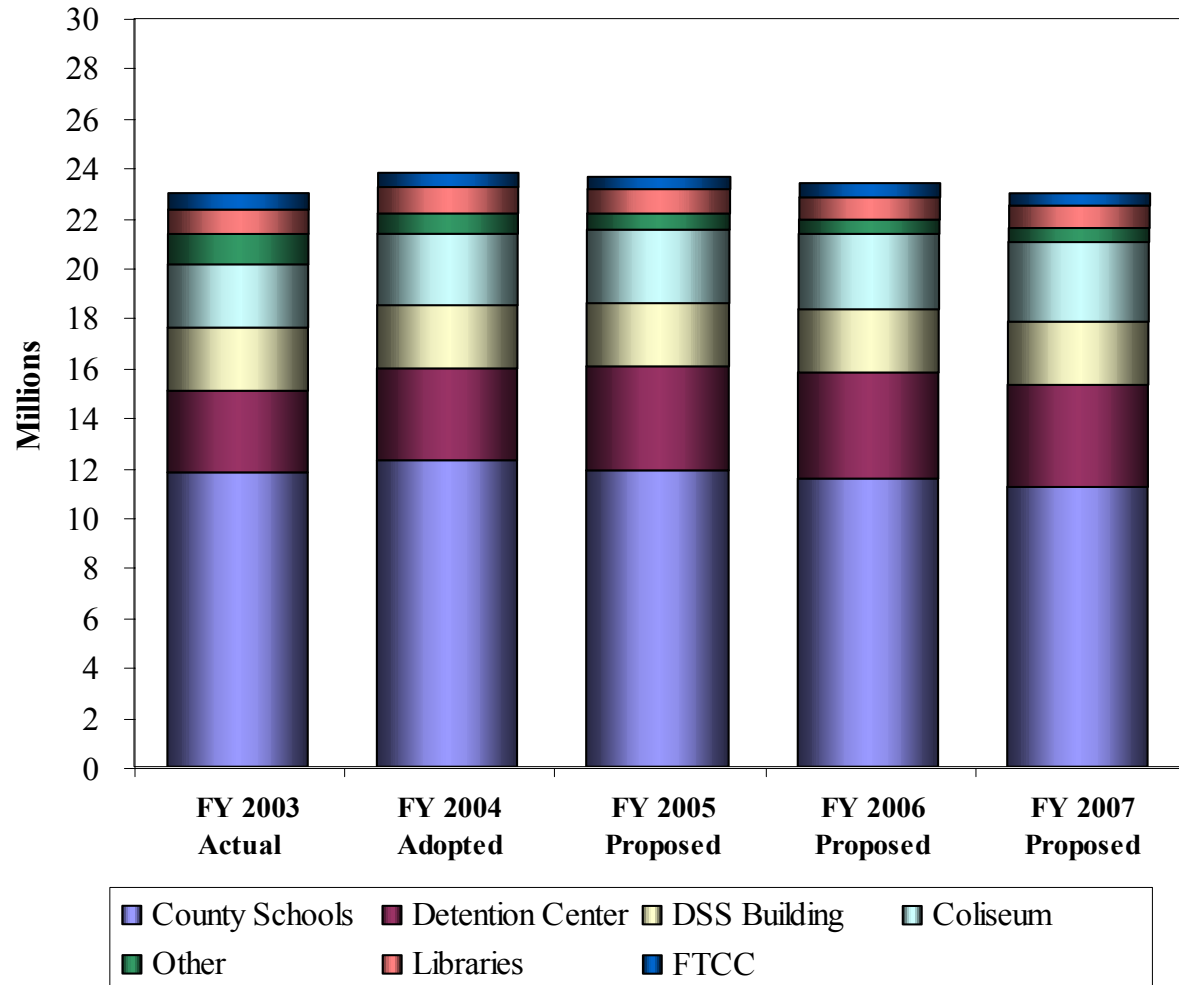
Current Debt

| | Type of Debt | Purpose of Debt Issue | Date of Issue | Original Amount | Balance 6/30/03 |
|---|-----------------|--------------------------|------------------|--------------------|--------------------|
| | | | | | |
| Separate Funds | | | | | |
| | | | | | |
| Mental Health: | | | | | |
| | | | | | |
| COPS Series 2000 | | | | | |
| Mental Health Facility (Winding Creek) | COPS | WC Renovations | 12/13/01 | 2,830,000 | 1,885,000 |
| | | | | | |
| Mental Health (Detox) | Note Payable | MH's portion of | 05/13/93 | 1,348,936 | 1,072,612 |
| Mental Health (Crisis Stabilization) | Note Payable | CFVH 1993 Bonds | 05/13/93 | <u>664,402</u> | <u>528,301</u> |
| | | | | | |
| Total Mental Health | | | | 4,843,338 | 3,485,913 |
| | | | | | |
| Coliseum: | | | | | |
| | | | | | |
| 1995 Series A (Partially Refunded 1998) | COPS | Coliseum | 01/01/95 | 53,003,781 | 4,543,781 |
| 1995 Series B (Refunded 1998) | COPS | Coliseum Parking | 01/01/95 | 2,150,000 | 0 |
| 1998 Refunding Series | COPS | Refinancing | 07/01/98 | 52,950,000 | 50,540,000 |
| Less Gain on Defeasance | | | | | (4,443,848) |
| Sigma Construction | Note Payable | Construction Claim | 07/08/98 | <u>400,000</u> | <u>160,000</u> |
| | | | | | |
| Total Coliseum | | | | 108,503,781 | 50,799,933 |

Current Debt

| | Type of Debt | Purpose of Debt Issue | Date of Issue | Original Amount | Balance 6/30/03 |
|---|-----------------|--------------------------|------------------|--------------------|--------------------|
| County Community Development | | | | | |
| Section 108 Loan | Note Payable | Section 108 Loan | 08/01/99 | 1,500,000 | 1,050,000 |
| Eastover Sanitary District | | | | | |
| (Component Unit) | | | | | |
| USDA Water Bonds Series A & B | G.O. Bonds | ESD Water System | 06/10/02 | 3,904,000 | 3,904,000 |
| Separate Funds Debt Service | | | | 118,751,119 | 59,239,846 |
| (Excluding gain on defeasance-Coliseum) | | | | | |
| Total All Funds Debt Service | | | | 358,155,244 | 260,161,396 |

General Fund Debt Service Projections



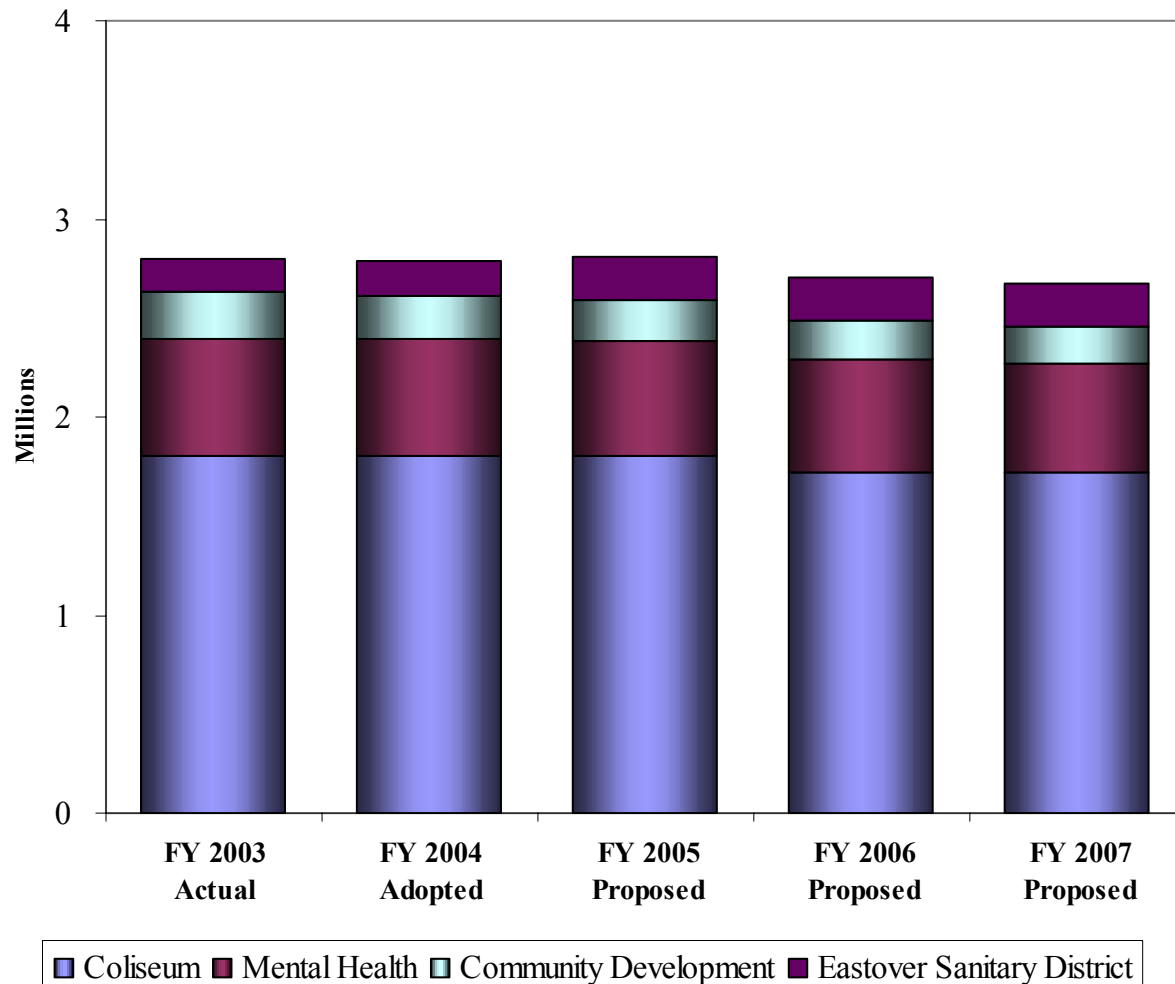
General Fund Debt Service Projections

| Debt | FY2003 Actual | FY2004 Adopted | FY2005 Proposed | FY2006 Proposed | FY2007 Proposed |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| School Series 1993 (Partially Refunded 1998) | 1,796,900 | | | | |
| School Series 1995 | 984,525 | 955,650 | 926,775 | 897,900 | 869,025 |
| School Refunding 1998 | 1,551,135 | 3,200,710 | 3,082,670 | 2,965,320 | 2,843,660 |
| \$98M School Bonds | | | | | |
| FY1998 \$53.180M | 4,457,600 | 4,347,200 | 4,236,800 | 4,126,400 | 4,016,000 |
| FY2000 \$29.945M | 2,662,810 | 2,602,310 | 2,541,810 | 2,481,310 | 2,420,810 |
| FY2002 \$14.875M | <u>325,750</u> | <u>1,151,500</u> | <u>1,131,500</u> | <u>1,111,500</u> | <u>1,091,500</u> |
| Total Schools | <u>11,778,720</u> | <u>12,257,370</u> | <u>11,919,555</u> | <u>11,582,430</u> | <u>11,240,995</u> |
| Library Bonds | 1,042,200 | 1,013,400 | 984,600 | 955,800 | 926,400 |
| Community College Bonds (1994) | 584,735 | 564,610 | 544,485 | 524,360 | 504,060 |

General Fund Debt Service Projections

| Debt | FY2003 Actual | FY2004 Adopted | FY2005 Proposed | FY2006 Proposed |
|--|-------------------------|-------------------------|-------------------------|-------------------------|
| COPS Series 1998: | | | | |
| DSS Building | 2,552,354 | 2,552,976 | 2,550,881 | 2,553,785 |
| Equipment | 181,931 | 181,976 | 181,826 | 182,033 |
| Community Corrections Center | <u>219,145</u> | <u>219,198</u> | <u>219,018</u> | <u>219,267</u> |
| Total COPS Series 1998 | <u>2,953,430</u> | <u>2,954,150</u> | <u>2,951,725</u> | <u>2,955,085</u> |
| COPS Series 2000 | | | | |
| Detention Center | 3,264,824 | 3,715,985 | 4,140,940 | 4,208,130 |
| BB&T Lease 95- Courthouse | 373,327 | 186,664 | | |
| Industrial Park (Alphin Land - Note 1) | 249,105 | | | |
| Industrial Park (Alphin Land - Note 2) | 86,839 | 86,839 | 86,839 | |
| Industrial Park (Clark Land) | 69,294 | 69,067 | | |
| Industrial Park (Healy Land) | | 137,020 | 132,448 | 129,215 |
| Coliseum Debt Service | 2,599,158 | 2,831,130 | 2,945,623 | 3,067,530 |
| Total General Fund Debt Service | 23,001,632 | 23,816,235 | 23,706,215 | 23,422,550 |

Separate Funds Debt Service Projections



Separate Funds Debt Service Projections

| Debt | FY2003 Actual | FY2004 Adopted | FY2005 Proposed | FY2006 Proposed | FY2007 Proposed |
|--|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Mental Health | | | | | |
| Winding Creek Building (COPS Series 2000) | 417,992 | 404,210 | 390,350 | 375,860 | 361,055 |
| Detoxification | 122,047 | 129,219 | 129,284 | 129,050 | 128,961 |
| Crisis Stabilization | <u>60,113</u> | <u>63,646</u> | <u>63,677</u> | <u>63,562</u> | <u>63,518</u> |
| Total Mental Health | <u>600,152</u> | <u>597,075</u> | <u>583,311</u> | <u>568,472</u> | <u>553,534</u> |
| Coliseum | | | | | |
| COPS - 1995 Series A | 1,365,105 | 1,595,135 | 1,708,970 | | |
| COPS - 1998 Refunding | 2,952,573 | 2,954,515 | 2,955,173 | 4,786,050 | 4,911,550 |
| Sigma Construction (Principal only) | <u>80,000</u> | <u>80,000</u> | <u>80,000</u> | | |
| Total Coliseum before GF Contribution | 4,397,678 | 4,629,650 | 4,744,143 | 4,786,050 | 4,911,550 |
| Less General Fund Contribution | <u>(2,599,158)</u> | <u>(2,831,130)</u> | <u>(2,945,623)</u> | <u>(3,067,530)</u> | <u>(3,193,030)</u> |
| Total Coliseum Paid from Separate Funds | <u>1,798,520</u> | <u>1,798,520</u> | <u>1,798,520</u> | <u>1,718,520</u> | <u>1,718,520</u> |

Separate Funds Debt Service Projections

| Debt | FY2003 Actual | FY2004 Adopted | FY2005 Proposed | FY2006 Proposed | FY2007 Proposed |
|---|------------------|-------------------|--------------------|--------------------|--------------------|
| County Community Development | | | | | |
| Section 108 Loan | 230,573 | 219,929 | 209,222 | 198,504 | 187,802 |
| Eastover Sanitary District (Component Unit) | | | | | |
| USDA Water Bonds Series A & B | 170,620 | 174,933 | 217,433 | 217,030 | 217,060 |
| Separate Funds Debt Service | 2,799,865 | 2,790,457 | 2,808,486 | 2,702,526 | 2,676,916 |

Outside Agencies

| Agency Name | | FY 2003 Adopted | FY 2004 Recommended | FY 2004 Adopted |
|-----------------------------|--|--------------------|------------------------|--------------------|
| | | | | |
| | | | | |
| General Government: | | | | |
| | Mid Carolina Council of Governments | 167,933 | 185,072 | 185,072 |
| | | | | |
| Public Safety Other: | | | | |
| | Fayetteville Area Sentencing Center | 14,760 | 14,760 | 14,760 |
| | N.C. Forest Service | 95,985 | 112,882 | 112,882 |
| | | | | |
| Public Health Other: | | | | |
| | N.C. Division of Vocational Rehabilitation | 46,885 | 49,229 | 49,229 |
| | Employment Source | 80,360 | 80,360 | 80,360 |
| | HIV Task Force | 7,380 | 7,380 | 7,380 |
| | Contact | 8,487 | 8,487 | 8,487 |

Outside Agencies

| Agency Name | | FY 2003 Adopted | FY 2004 Recommended | FY 2004 Adopted |
|-----------------------|--------------------------------------|--------------------|------------------------|--------------------|
| Welfare Other: | | | | |
| | CC Coor Council on Older Adults/RSVP | 93,357 | 93,357 | 93,357 |
| | Salvation Army | 36,900 | 36,900 | 36,900 |
| | Sycamore Tree Senior Center | 12,300 | 12,300 | 12,300 |
| | Big Brothers/Big Sisters | 7,380 | 0 | 0 |
| | Salvation Army Christmas Outreach | 7,749 | 7,749 | 7,749 |
| | Teen Involvement Program | 7,380 | 7,380 | 7,380 |
| | Women's Center | 10,250 | 0 | 0 |
| | Homeless Coalition | 7,380 | 7,380 | 7,380 |
| | Communicare | 38,669 | 40,000 | 40,000 |
| | Communicare-Neighborhood Guardian | 0 | 10,000 | 10,000 |
| Library: | | | | |
| | SE NC Radio Reading | 7,591 | 7,591 | 7,591 |

Outside Agencies

| Agency Name | FY 2003 | FY 2004 | FY 2004 |
|---|------------------|------------------|------------------|
| | Adopted | Recommended | Adopted |
| Culture Recreation Other: | | | |
| Arts Council | 205,000 | 175,000 | 175,000 |
| Airborne Special Operations Museum | 164,000 | 164,000 | 164,000 |
| Dogwood Festival | 4,100 | 4,100 | 4,100 |
| Cape Fear Botanical Garden | 8,200 | 8,200 | 8,200 |
| Economic Physical Development Other: | | | |
| Chamber of Commerce - Metro Visions | 38,500 | 0 | 0 |
| Orange Street Restoration | 14,760 | 14,760 | 14,760 |
| Fayetteville Economic Development | 200,000 | 0 | 0 |
| Economic Development Shell Building Debt | 0 | 75,000 | 35,000 |
| FYI Fayetteville | 75,000 | 0 | 0 |
| DDC Business Development Renaissance Plan | 39,360 | 0 | 0 |
| Cumberland County Business Council | | 363,110 | 420,625 |
| Total Outside Agencies | 1,399,666 | 1,484,997 | 1,502,512 |

BUDGET ORDINANCE ADOPTION

June 10, 2003

The Board of County Commissioners hereby adopts and enacts the proposed 2003-2004 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2003-2004 under the following terms and conditions:

1. The Budget Ordinance shall govern only total dollar departmental appropriations as shown subject to the resolution of September 7, 1982, after any additional personnel costs are factored into each department's appropriation.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners (see Attachment A). Attachment A includes all adjustments approved by the Board of Commissioners from May 27, 2003 through adoption of the budget on June 10, 2003 and any subsequent adjustments approved through June 30, 2003 by the Board.
3. The County-Wide Ad Valorem Tax Rate and levy of 88.0 cents per \$100 valuation is hereby adopted.
4. The Special Recreation Tax Rate and levy of 5 cents per \$100 valuation is hereby adopted.
5. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

Approved Tax Rate Per \$100 Valuation

| | |
|---------------------------------|----------|
| Beaver Dam Fire District | 10 cents |
| Bethany Fire District | 10 cents |
| Bonnie Doone Fire District | 10 cents |
| Cotton Fire District | 10 cents |
| Cumberland Road Fire District | 10 cents |
| Eastover Fire District | 10 cents |
| Godwin-Falcon Fire District | 10 cents |
| Grays Creek Fire District | 10 cents |
| Lafayette Village Fire District | 10 cents |
| Lake Rim Fire District | 10 cents |
| Manchester Fire District | 10 cents |
| Pearces Mills Fire District | 10 cents |
| Stedman Fire District | 10 cents |
| Stoney Point Fire District | 10 cents |

BUDGET ORDINANCE ADOPTION

| | |
|------------------------------------|----------|
| Vander Fire District | 10 cents |
| Wade Fire District | 10 cents |
| Westarea Fire District | 10 cents |
| Special Fire Service Fire District | 1/2 cent |

6. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$58,775,000.
7. The County Pay Plan for FY2003-2004 includes a 3 1/2 % (minimum \$750 to exclude County Commissioners) cost of living increase for all permanent employees effective July 13.
8. Encumbrances outstanding in the prior fiscal year will be included in the coming year (FY2004) budget.
9. Any shortfalls in revenues created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland so that the 2003-2004 fiscal year budget of the County of Cumberland is balanced pursuant to Chapter 159 of the NC General Statutes.
10. Storm Water Utility Fee:

The monthly service charge per equivalent service unit under the Storm Water Public Enterprise Ordinance shall be One Dollar (\$1.00), effective July 1, 1995 and shall remain in effect until subsequently amended by appropriate act of the governing body.
11. Solid Waste Management fee is hereby adopted at \$48.00 per household.

This ordinance is adopted the 10th day of June 2003.

Talmage S. Baggett, Jr., Chairman

James E. Martin, County Manager

ADJUSTMENTS TO THE RECOMMENDED BUDGET

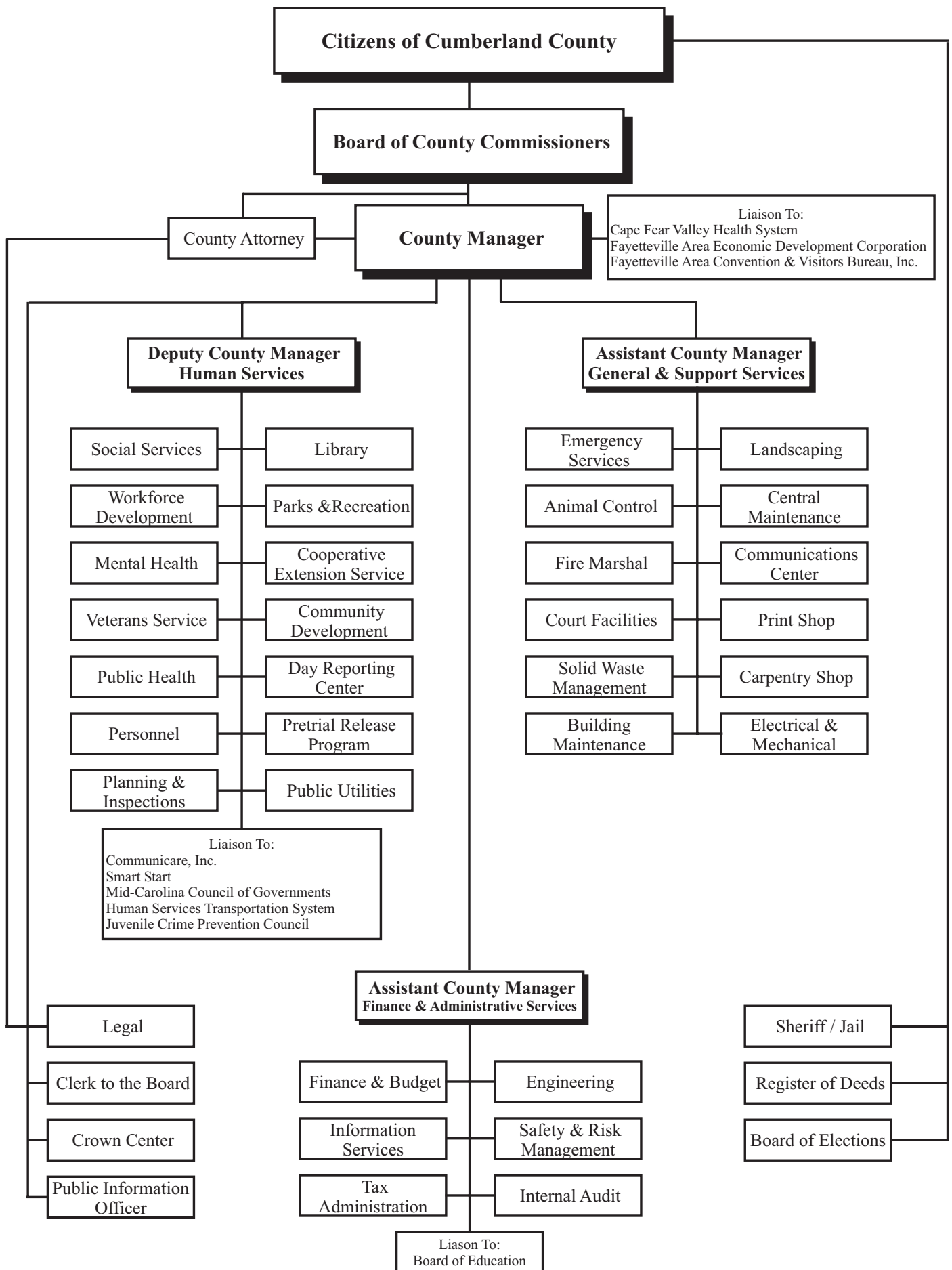
| Department | Explanation of Change | Expenditure Changes | Revenue Changes |
|-------------------------------------|---|---|--------------------|
| General Fund | | | |
| | Recommended Budget | 233,620,600 | 233,620,600 |
| Register of Deeds | 2 New Deputy I Positions Salary Adjustment for Assistant ROD Position Overtime Register of Deeds Fees | 54,564 (1,927) (5,000) | 49,564 |
| Register of Deeds Automation | Increase Expenditures Register of Deeds Fees | 5,233 | 5,233 |
| Tax Administration | Reclassifications Transfer from Food & Beverage Fund | (1,470) | 169 |
| Central Maintenance | OBD Reader Purchased in FY03 Solid Waste Maintenance Transfer | (7,000) | 2,877 |
| General Government Other | Workforce Development Transfer Additional Audit Fees COLA for Additional 1/2%/\$750 & Personnel Adjustments Property Revaluation Transfer Coliseum Repairs (Funded FY2003) Transfer to Fund 220 (Funded FY2003) Contingency Special - Health & DSS Contingency Special - Public Utilities Organization | (19,440) 10,000 351,930 (11,094) (1,970,600) (2,000,000) 100,000 (150,000) | |
| Emergency Services | Salaries - Temporary Contract Services | (8,000) 8,000 | |
| Sheriff Dept | Deputy I (Child Support) Deputy III (Narcotics) Revenue from State for Deputy I (Child Support) | 41,187 38,994 | 13,456 |
| Day Reporting | Operating Adjustment for COLA | (678) | |
| Health | Operating Adjustment for COLA | (6,810) | |
| Library | 6 New Library Associate II Full-Time Positions 2 New Library Technician Full-Time Positions 1 New Library Associate II Part-Time Position Operating Adjustment for COLA | 193,236 46,360 11,180 (928) | |
| Social Services | Medicaid | (725,000) | |
| Outside Agencies | Orange Street Restoration Economic Development Shell Building Debt Cumberland County Business Council | 14,760 (40,000) 57,515 | |
| Planning/Inspections | New Deputy Director Position (1/2 year) Salary Adjustments | 30,000 (15,000) | |

ADJUSTMENTS TO THE RECOMMENDED BUDGET

| Department | Explanation of Change | Expenditure Changes | Revenue Changes |
|------------------------------|---|----------------------------|--|
| Engineering | Eliminate Assistant County Engineer Position 1 New Engineering Tech Position | (60,942) 39,528 | |
| Public Utilities | 1 New Public Utilities Director Position 1 New Administrative Assistant I Position Operating Costs and Capital Outlay | 75,066 33,963 28,258 | |
| General Revenue | ABC Board Fund Balance Appropriated (Transfer Fund 220) Fund Balance Appropriated (Coliseum Repairs) Fund Balance Appropriated | | 350,000 (2,000,000) (1,970,600) (334,814) |
| | Total Adjustments | (3,884,115) | (3,884,115) |
| | Total General Fund Adopted Budget | 229,736,485 | 229,736,485 |
| Separate Funds | | | |
| E-911 | Recommended Budget | 836,529 | 836,529 |
| | COLA for Additional 1/2%/\$750 & Personnel Adjustments | 1,452 | |
| | Salary Adjustments | (933) | |
| | Fund Balance Appropriated | | 519 |
| | Total E-911 Adopted Budget | 837,048 | 837,048 |
| Mental Health | Recommended Budget | 31,518,689 | 31,518,689 |
| | COLA for Additional 1/2%/\$750 & Personnel Adjustments | 65,415 | |
| | Salaries & Benefits | 318,996 | |
| | Reclassifications of Mental Health Positions | 21,618 | |
| | Salary Adjustment | (19,539) | |
| | Operating Adjustments | 159,010 | |
| | Transfer from Worker's Compensation | | 244 |
| | Fund Balance Appropriated | | 65,171 |
| | NC Adult Mental Health | | 260,518 |
| | Mental Health Fees | | 219,567 |
| | Total Mental Health Adopted Budget | 32,064,189 | 32,064,189 |
| Workforce Development | Recommended Budget | 205,393 | 205,393 |
| | General Fund Transfer | | (19,440) |
| | Expenditures in Workforce Administration | (19,440) | |
| | Total Workforce Development Adopted Budget | 185,953 | 185,953 |
| Workers Compensation | Recommended Budget | 1,214,498 | 1,214,498 |
| | COLA for Additional 1/2%/\$750 & Personnel Adjustments | 750 | |
| | Increase EAP Transfer 1/2% COLA | 244 | |
| | Increase Workers Compensation Premium 1/2% COLA | | 9,874 |
| | Fund Balance Appropriated | | (8,880) |
| | Total Workers Compensation Adopted Budget | 1,215,492 | 1,215,492 |

ADJUSTMENTS TO THE RECOMMENDED BUDGET

| Department | Explanation of Change | Expenditure Changes | Revenue Changes |
|----------------------|--|---------------------|-----------------|
| Property Revaluation | Recommended Budget | 508,775 | 508,775 |
| | Salary Adjustments | (11,094) | |
| | General Fund Transfer | | <u>(11,094)</u> |
| | Total Property Revaluation Adopted Budget | 497,681 | 497,681 |
| Recreation | Recommended Budget | 4,182,244 | 4,182,244 |
| | COLA for Additional 1/2%/\$750 & Personnel Adjustments | 45,331 | |
| | Fund Balance Appropriated | | <u>45,331</u> |
| | Total Recreation Budget | 4,227,575 | 4,227,575 |
| JCP Group Home | Recommended Budget | 871,233 | 871,233 |
| | COLA for Additional 1/2%/\$750 & Personnel Adjustments | 2,463 | |
| | TANF Revenue | | <u>2,463</u> |
| | Total JCP Group Home Adopted Budget | 873,696 | 873,696 |



BRIEF HISTORY AND DESCRIPTION OF THE COUNTY OF CUMBERLAND

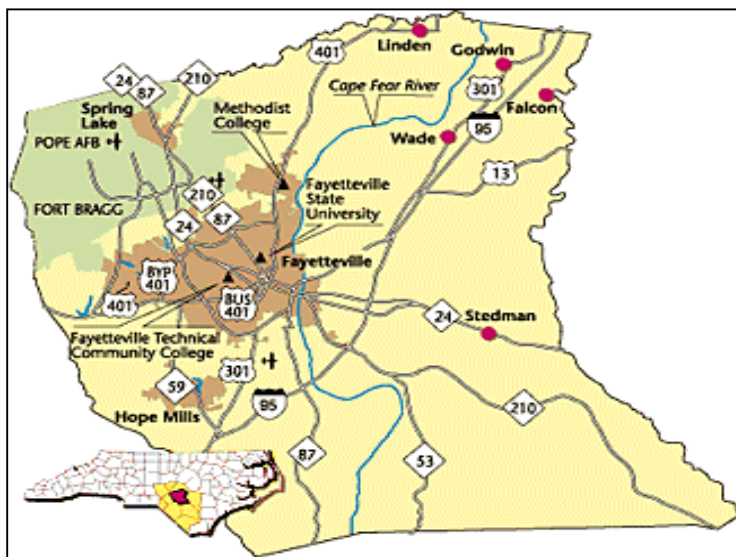
HISTORY

Cumberland County began as a settlement in the Upper Cape Fear Valley between 1729 and 1736, by European migrants known as Highland Scots. The area became a vital transportation link to other major settlements. A receiving and distribution center was established in 1730 on the Cape Fear River. This settlement was known as Campbellton.

The Colonial Legislature passed an act in 1754 which resulted in the political division of Bladen County, thus forming Cumberland County. It was named after the Duke of Cumberland (William Augustus), who commanded the English Army. The County continued to grow and prosper as the Scotch-Irish, Germans and Moravians also entered the area. Campbellton was named the county seat during 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis De La Fayette, a French general that served in the American Colonies Revolutionary Army.

Fayetteville's growth was delayed by a devastating fire in 1831, and the invasion of General Sherman in 1865. One of the factors that boosted this slow recovery period was the opening of Camp Bragg as an artillery and temporary training facility as a permanent Army post and renamed the camp to Fort Bragg, after Confederate General Braxton Bragg, a North Carolina native. Today, Fort Bragg plays a vital role in the economy of the County as the base occupies approximately 43,000 acres of the County land area.

Presently, Cumberland County has a population of 301,098 and consists of 661 square miles located in the Upper Coastal Plain section of the state. This area is better known as the "Sandhills." Cumberland County has progressed from its beginnings as a river front distribution center to a highly commercialized area offering a variety of services to its citizens.



DESCRIPTION OF CUMBERLAND COUNTY GOVERNMENT

The County of Cumberland functions under a Board of Commissioners - County Manager form of government. The Board of County Commissioners consists of seven members. Two members are elected from District 1 which follows the 17th House District line, three members from District 2 which follows the 18th House District line, and two members at large.

Each member of the Board is elected for a four-year term. The terms are staggered with two members from District 1 and two members at large elected in a biennial general election, and three members from District 2 elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis.

The board of Commissioners meets two times each month. Scheduled meeting days are the first Monday of each month at 9:00 a.m.; the third Monday of the month at 7:00 p.m. In addition, the first and third Monday meetings are broadcast live on Fayetteville cable channel 7. When necessary, the Board holds special called meetings, always advertised in advance. The Board of Commissioners meetings are open to the public. They are held in the Commissioners' meeting room on the first floor of the County Courthouse located on Dick Street.

The agenda for each regular scheduled Board meeting is normally available on the Thursday prior to the Monday meeting on the county's website; www.co.cumberland.nc.us. The minutes of the meetings are also posted as soon as they become available.

MISCELLANEOUS STATISTICS

| | |
|---|--------------------|
| Date of Incorporation | 1754 |
| Form of Government | Commission/Manager |
| Population | |
| Cumberland County | 301,098 |
| Falcon | 320 |
| Fayetteville (Includes annexation effective June 1, 2003) | 132,342 |
| Godwin | 113 |
| Hope Mills | 11,676 |
| Linden | 124 |
| Spring Lake | 8,057 |
| Stedman | 664 |
| Wade | 477 |
| Area in Square Miles | 661 |
| Miles of Streets | |
| Paved | 1,251 |
| Unpaved | 32 |
| Parks and Recreation (Municipalities Excluded) | |
| Parks | 2 |
| Park acreage | 174 |
| School parks | 33 |
| School park acreage | 333 |
| Baseball stadiums | 1 |
| Recreation centers | 4 |
| Youth baseball/softball fields | 32 |
| Tennis courts | 10 |
| Sand volleyball courts | 4 |
| Baseball fields | 1 |
| Multipurpose fields | 2 |
| Picnic shelters | 4 |
| Concession stands w/restrooms | 5 |
| Contracted community parks | 3 |
| Disc golf course | 1 |
| Fire Protection (Municipalities Excluded) | |
| Number of stations | 17 |
| Number of fire personnel | 610 |
| Number of calls answered | 9,432 |
| Number of inspections conducted | 1,771 |
| Permits issued | 708 |
| Complaints investigated | 10 |
| Civic Center | |
| Number of event days | 335 |
| Attendance | 506,003 |

MISCELLANEOUS STATISTICS

Hospitals

| | |
|----------------------------|-----|
| Number of county hospitals | 2 |
| Number of beds | 909 |

Sheriff Protection (Municipalities Excluded)

| | |
|--|-------------|
| Number of stations | 5 |
| Number of personnel and deputies | 615 |
| Area in square miles patrolled by deputies | 513 |
| Miles driven | 4,330,109 |
| Number of calls answered | 87,623 |
| Number of inmates processed in & out at Detention Center | 19,569 |
| Number of detective cases worked | 6,524 |
| Value of cocaine & marijuana seized | \$2,526,900 |
| Number of civil court papers handled | 40,281 |
| Number of K-9 team actions | 1,280 |
| Number of search & rescue team actions | 32 |
| Number of bomb team actions | 71 |
| Number of school resource officers | 29 |
| Number of school crossing guard sites | 49 |
| Number of weapons confiscated at the Courthouse | 6,788 |

Library

| | |
|-----------------|---------|
| Main Library | 1 |
| Branches | 6 |
| Bookmobiles | 1 |
| Law Library | 1 |
| Number of books | 509,173 |

Facilities and Services not Included in the Reporting Entity

Education

| | |
|---|----|
| Number of elementary schools | 53 |
| Number of middle schools | 15 |
| Number of senior high schools | 10 |
| Number of special schools (alternative schools) | 4 |
| Number of evening academies | 1 |
| Number of year-round classical (6-12) | 1 |
| Number of community colleges | 1 |
| Number of private colleges | 1 |
| Number of universities | 1 |

Hospitals not Operated by County

| | |
|----------------------------------|-----|
| Veteran's Affairs Medical Center | 2 |
| Number of beds | 164 |
| Womack Army Community Hospital | |
| Number of beds | 159 |

BUDGET PROCESS

North Carolina counties budget and spend money under the Local Government Budget and Fiscal control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. All departments, other than the public schools, are required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners not later than June 1. G.S. 159-11 requires that the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day that the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection. Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, and the property tax rate.
7. Budget Amendment Process:

The Board of County Commissioners adopts the budget for each year at the organizational level. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year.

During the course of the year, organizations can amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. An organization is required to submit a budget revision form which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision that increases salaries, changes revenue or requires transfers between organizations and funds must be approved by the Commissioners. All other revisions are approved by the County Manager.

FUND STRUCTURE

The Accounting and Budgetary systems for the county are organized using funds and account groups. A fund is a separate accounting entity, with a self-balancing set of accounts. An account group is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The various fund types that comprise the Cumberland County budget are:

- A. General Fund: This is the primary operating account of the county. The General Fund is used for the majority of current operating expenditures and is also used to account for all financial resources except those required to be accounted for in another fund. General Fund activities are financed mainly through property taxes, sales tax, fees, and federal and state revenues.
- B. Separate Funds:
 - 1. Special Revenue Funds
 - g Wireless 911 Fund
 - g County School Fund
 - g 911 Emergency Fund
 - g Mental Health Fund
 - g Prepared Food and Beverage Tax Fund
 - g Workforce Development Funds
 - g Industrial Development Fund
 - g Federal Drug Forfeiture Funds
 - g NC Controlled Substance Fund
 - g Injured Animal Fund
 - g Water & Sewer Fund
 - g Eastover Sanitary District Fund
 - g Property Revaluation Fund
 - g Recreation Fund
 - g Juvenile Crime Prevention Fund
 - g Community Development Funds
 - g Transportation Funds
 - g Fire Protection Funds
 - g Cemetery Fund
 - 2. Capital Project Funds
 - g Detention Facility Fund
 - g 1998 School Bond Fund
 - g Mental Health Winding Creek Fund
 - g Animal Control Shelter Fund
 - g Landfill Construction Fund
 - g Eastover Water Project Fund
 - g NORCRESS Water and Sewer Fund

- g Kelly Hills Water and Sewer Fund
- g Headquarters Library Bond Fund
- g NC School Bond Projects Fund

3. Proprietary Funds

- g Internal Service Funds
 - g Group Insurance Fund
 - g Employee Flexible Benefit Fund
 - g Workers' Compensation Fund
 - g General Litigation Fund
- g Enterprise Funds
 - g Cumberland County Crown Center Funds
 - g Cumberland County Solid Waste Fund

4. Fiduciary Funds

- g Trust Funds
 - g Inmate Fund
 - g Special Separation Allowance Fund
- g Agency Funds
 - g City Tax Funds
 - g Intergovernmental Custodial Fund
 - g Stormwater Utility Fund
 - g Inmate Payee Fund
 - g Convention-Visitors Bureau Fund

SUMMARY OF POSITIONS BY DEPARTMENT

| Department | FY 2001 | | FY 2002 | | FY 2003 | | | FY 2004 | | |
|--|--------------|------------|--------------|------------|--------------|------------|-----------------|--------------|------------|-----------------|
| | FT | PT | FT | PT | FT | PT | FTEs | FT | PT | FTEs |
| General Fund | | | | | | | | | | |
| Governing Body | 2 | 7 | 2 | 7 | 2 | 7 | 9.00 | 2 | 7 | 9.00 |
| Administration/Personnel | 20 | 1 | 14 | 1 | 14 | 1 | 14.40 | 15 | 1 | 15.40 |
| Information Services | 11 | 0 | 9 | 0 | 11 | 0 | 11.00 | 12 | 0 | 12.00 |
| Elections | 8 | 5 | 7 | 5 | 8 | 4 | 9.95 | 8 | 4 | 9.95 |
| Finance | 20 | 0 | 15 | 0 | 16 | 0 | 16.00 | 16 | 0 | 16.00 |
| Legal | 7 | 0 | 6 | 0 | 6 | 0 | 6.00 | 6 | 0 | 6.00 |
| Register of Deeds | 23 | 0 | 16 | 0 | 18 | 0 | 18.00 | 20 | 0 | 20.00 |
| Tax Collector/Assessor/Mapping | 72 | 0 | 61 | 0 | 61 | 0 | 61.00 | 65 | 0 | 65.00 |
| Print Shop | 3 | 0 | 3 | 0 | 3 | 0 | 3.00 | 3 | 0 | 3.00 |
| Mail Management | 4 | 0 | 3 | 0 | 3 | 0 | 3.00 | 3 | 0 | 3.00 |
| Carpenter Shop | 5 | 0 | 4 | 0 | 4 | 0 | 4.00 | 4 | 0 | 4.00 |
| Public Buildings Equipment Maintenance | 14 | 0 | 12 | 0 | 13 | 0 | 13.00 | 15 | 0 | 15.00 |
| Public Buildings Janitorial | 21 | 0 | 18 | 0 | 18 | 0 | 18.00 | 18 | 0 | 18.00 |
| Central Maintenance | 13 | 0 | 10 | 0 | 16 | 0 | 16.00 | 16 | 0 | 16.00 |
| Landscaping & Grounds | 13 | 0 | 10 | 0 | 10 | 0 | 10.00 | 10 | 0 | 10.00 |
| Emergency Services | 14 | 14 | 15 | 14 | 15 | 0 | 15.00 | 16 | 0 | 16.00 |
| Sheriff | 480 | 96 | 519 | 64 | 522 | 80 | 537.30 | 529 | 84 | 545.67 |
| Emergency Management | 3 | - | - | - | - | - | - | - | - | - |
| Fire Marshal | 5 | 0 | 4 | 0 | 4 | 0 | 4.00 | 0 | 0 | - |
| Animal Control | 20 | 0 | 18 | 0 | 20 | 0 | 20.00 | 19 | 0 | 19.00 |
| Inspections | 25 | 0 | 21 | 0 | 0 | 0 | - | 0 | 0 | - |
| Day Reporting | 9 | 0 | 6 | 0 | 4 | 2 | 4.65 | 3 | 1 | 3.63 |
| Criminal Justice Unit | 5 | 0 | 4 | 0 | 3 | 2 | 4.35 | 5 | 0 | 5.00 |
| C-5 Facility | 3 | 0 | 3 | 0 | 3 | 0 | 3.00 | 2 | 0 | 2.00 |
| Public Health | 299 | 8 | 258 | 8 | 163 | 111 | 212.30 | 168 | 137 | 224.09 |
| Social Services | 643 | 16 | 615 | 10 | 600 | 15 | 606.11 | 604 | 12 | 608.55 |
| Veterans Services | 7 | 0 | 5 | 0 | 5 | 0 | 5.00 | 5 | 0 | 5.00 |
| Senior Aides Local Support | 1 | 0 | 1 | 0 | 0 | 1 | 0.81 | 0 | 1 | 0.81 |
| Spring Lake Resource Center Admin | 1 | 0 | 1 | 0 | 1 | 0 | 1.00 | 1 | 0 | 1.00 |
| Library | 138 | 84 | 119 | 61 | 119 | 63 | 145.32 | 127 | 64 | 153.88 |
| Stadium Maintenance | 3 | 0 | 1 | 0 | 0 | 2 | 1.00 | 0 | 2 | 1.00 |
| Planning & Inspections | 24 | 0 | 17 | 0 | 38 | 0 | 38.00 | 40 | 0 | 40.00 |
| Engineering | 4 | 0 | 3 | 0 | 3 | 0 | 3.00 | 4 | 0 | 4.00 |
| NC Cooperative Extension Service | 15 | 0 | 14 | 0 | 14 | 0 | 14.00 | 14 | 0 | 14.00 |
| Soil Conservation/Cost Share | 2 | 0 | 2 | 0 | 2 | 0 | 2.00 | 2 | 0 | 2.00 |
| Fort Bragg Soil Erosion | 2 | 0 | 2 | 0 | 2 | 0 | 2.00 | 2 | 0 | 2.00 |
| Public Utilities | - | - | - | - | - | - | - | 2 | 0 | 2.00 |
| Total General Fund | 1,939 | 231 | 1,818 | 170 | 1,721 | 288 | 1,831.19 | 1,756 | 313 | 1,871.98 |

SUMMARY OF POSITIONS BY DEPARTMENT

| Department | FY 2001 | | FY 2002 | | FY 2003 | | | FY 2004 | | |
|-----------------------------|--------------|------------|--------------|------------|--------------|------------|---------------|--------------|------------|-----------------|
| | FT | PT | FT | PT | FT | PT | FTEs | FT | PT | FTEs |
| Separate Fund | | | | | | | | | | |
| Emergency 911 | 10 | 0 | 10 | 0 | 9 | 0 | 9.00 | 8 | 0 | 8.00 |
| Mental Health | 433 | 4 | 424 | 4 | 442 | 26 | 447.97 | 451 | 21 | 455.00 |
| Workers' Compensation | - | - | - | - | 3 | 0 | 3.00 | 3 | 0 | 3.00 |
| Workforce Development | 18 | 0 | 16 | 0 | 2 | 46 | 11.52 | 3 | 31 | 13.19 |
| Property Revaluation | 8 | 0 | 8 | 0 | 9 | 0 | 9.00 | 9 | 0 | 9.00 |
| Recreation | 45 | 0 | 48 | 0 | 48 | 2 | 49.00 | 48 | 2 | 49.00 |
| Juvenile Crime Prevention | 15 | 7 | 15 | 7 | 13 | 4 | 14.60 | 13 | 4 | 14.60 |
| Transportation Planning | 2 | 0 | 2 | 0 | 4 | 0 | 4.00 | 5 | 1 | 5.50 |
| Community Development | 14 | 0 | 14 | 0 | 7 | 16 | 13.00 | 5 | 16 | 13.00 |
| Civic Center | 32 | 0 | 32 | 0 | 36 | 0 | 36.00 | 40 | 0 | 40.00 |
| Solid Waste Management | 68 | 0 | 72 | 0 | 55 | 0 | 55.00 | 54 | 0 | 54.00 |
| Total Separate Funds | 645 | 11 | 641 | 11 | 628 | 94 | 652.09 | 639 | 75 | 664.29 |
| Total All Funds | 2,584 | 242 | 2,459 | 181 | 2,349 | 382 | | 2,395 | 388 | 2,536.27 |

FY 2003 the county installed new budgeting and payroll/HR software which changed how we account for employees and positions. The budget department has always tracked authorized positions and not actual employees. For example, if an employee spends 25% of his time in four different departments, the FT=0, PT=4, and the FTEs= 1. We have defined a full-time position (FT) to be a position budgeted for 40 hours per week, a full-time-equivalent (FTE) of 1.0. A position less than 1.0 FTE is counted as a part-time position (PT).

FY2001: The county added only 21 new positions during the FY01 budget process with 12 positions funded by non-county sources. Of these 12, four positions are in the Health Department supporting the Smart Start Healthy Families Program, three new positions in Recreation for a new center, four positions in Solid Waste supporting White Goods and one position in Day Reporting was reclassified from part-time to full-time. Animal Control added five new positions per the recommendations of the National Animal Control Association.

FY2002: For FY02, 91 new positions were approved, however, 249 positions were also eliminated. The opening of the new Jail required 83 of the new positions with the hiring dates to be staggered throughout the fiscal year. The Health Department requested seven new positions, six located in the Smart Start Healthy Families Program using non-county funding. The General Fund eliminated 245 positions, including 93 filled positions in which 64 were full-time and 29 were part-time positions. In the Separate Funds, four positions were eliminated with three being full-time filled positions. A total of 153 vacant positions were eliminated from the FY02 budget.

FY2003: The County added 20 new positions during the budget process. Nine full-time positions were added to the General Fund and eleven to other funds. See the New Position spreadsheet for details on these new positions. Due to changes in service delivery and to reduce costs, several departments chose to eliminate positions. Central Maintenance eliminated one vacant mechanic position. The Health Department eliminated six nursing positions; one vacant and five filled.

FY2004: Fifty-one new positions were added during the budget process. Thirty-four full-time positions and five part-time positions were added to the General Fund and twelve full-time positions were added to other funds. See the New Position spreadsheet for details on these new positions. A total of eighty-seven positions were reclassified, including seventy-three in the General Fund and fourteen in other funds. Twenty-seven of the reclassifications were information systems related positions throughout the County.

RECLASSIFICATIONS

| Department Position # | Current Classification | Grade | Salary | Adopted Classification | Grade | Salary | Difference |
|--|------------------------------------|-------|--------|------------------------------------|-------|--------|--------------|
| General Fund: | | | | | | | |
| 101-410-4120 Information Services | | | | | | | |
| IFS0001 | Information Services Director | 79 | 71,612 | Information Systems Director I | 83 | 79,500 | 7,888 |
| IFS0002 | Assistant Information Services Dir | 77 | 71,612 | Assistant Information Services Dir | 78 | 71,612 | 0 |
| IFS0003 | Senior Systems Analyst | 71 | 54,557 | Applications Analyst Prog I | 76 | 57,286 | 2,729 |
| IFS0004 | Network Administrator | 71 | 51,959 | Computer Network Coordinator | 76 | 54,557 | 2,598 |
| IFS0005 | Systems Analyst | 70 | 52,151 | Applications Analyst Prog I | 76 | 54,759 | 2,608 |
| IFS0006 | Programmer Analyst | 69 | 44,724 | Applications Programmer I | 69 | 44,724 | 0 |
| IFS0007 | Microcomputer Specialist | 68 | 33,473 | Tele Equip Tech I W/A II | 73 | 40,871 | 7,398 |
| IFS0008 | Computer Operator | 63 | 34,037 | Computer Operator | 64 | 35,739 | 1,702 |
| IFS0010 | Systems Analyst | 70 | 52,151 | Systems Programmer I W/A II | 78 | 54,759 | 2,608 |
| IFS0011 | Database Administrator | 70 | 47,303 | Computing Consultant III | 74 | 49,668 | <u>2,365</u> |
| Total | | | | | | | 29,896 |
| 101-410-4145 Register of Deeds | | | | | | | |
| ROD0002 | Senior Assist Register of Deeds | 71 | 38,539 | Senior Assist Register of Deeds | 72 | 40,466 | 1,927 |
| 101-410-4152 Tax Administration | | | | | | | |
| TAX0008 | Senior Commercial Reval Appraiser | 71 | 37,347 | Senior Appraiser | 71 | 37,347 | 0 |
| TAX0011 | Assistant Operations Div Manager | 70 | 35,700 | Operations Division Manager | 71 | 37,485 | 1,785 |
| TAX0013 | Field Auditor | 70 | 35,700 | Tax Audit Supervisor | 70 | 35,700 | 0 |
| TAX0022 | Mobile Home Inspector | 65 | 28,422 | Personal Property Coordinator | 65 | 28,422 | 0 |
| TAX0042 | Tax Analyst | 64 | 29,401 | Real Estate Assessment Coordinator | 65 | 30,871 | <u>1,470</u> |
| Total | | | | | | | 3,254 |
| 101-411-4117 Public Buildings Equipment Maintenance | | | | | | | |
| PBJ0001 | Equipment Maint Supervisor | 73 | 44,419 | Facilities Maintenance Manager | 72 | 39,065 | (5,354) |
| PBJ0002 | Assistant Equip Maint Supervisor | 68 | 36,070 | Facilities Maintenance Supervisor | 68 | 36,070 | 0 |
| PBJ0003 | Master Mechanic/Foreman | 66 | 32,479 | Maintenance Technician III | 63 | 32,479 | 0 |
| PBJ0004 | Equipment Maint Crew Leader | 64 | 30,630 | Licensed Electrician | 65 | 32,162 | 1,532 |
| PBJ0005 | Maintenance Technician II | 62 | 25,422 | Maintenance Technician III | 63 | 26,693 | 1,271 |
| PBJ0007 | Equipment Maint Crew Leader | 64 | 30,841 | Licensed HVAC Technician | 65 | 32,383 | 1,542 |
| PBJ0008 | Equipment Maint Crew Leader | 64 | 30,788 | Licensed Plumber | 65 | 32,327 | 1,539 |
| PBJ0012 | Maintenance Technician II | 62 | 26,017 | Maintenance Technician III | 63 | 27,318 | <u>1,301</u> |
| Total | | | | | | | 1,831 |
| 101-411-4119 Central Maintenance Facility | | | | | | | |
| CTM008 | Parts Supply/Service Writer | 60 | 24,204 | Office Support V | 61 | 25,414 | 1,210 |
| Law Enforcement: | | | | | | | |
| 101-422-4200 Sheriff | | | | | | | |
| CSO0006 | Director Records Management | 70 | 40,474 | Computing Consultant III | 74 | 42,782 | 2,308 |
| CSO0010 | Personnel Specialist | 68 | 34,661 | Personnel Officer I | 70 | 36,394 | 1,733 |
| CSO0021 | Microcomputer Technician | 65 | 30,965 | Tele Equipment Technician I | 70 | 35,700 | 4,735 |
| CSO0026 | Supply Control Officer | 65 | 32,875 | Supply Control Officer | 69 | 34,519 | 1,644 |
| CSO0029 | Administrative Support I | 63 | 29,412 | Administrative Support II | 65 | 30,883 | 1,471 |

RECLASSIFICATIONS

| Department Position # | Current Classification | Grade | Salary | Adopted Classification | Grade | Salary | Difference |
|--|----------------------------------|-------|--------|-----------------------------------|-------|--------|------------|
| CSO0070 | Office Support IV | 59 | 21,576 | Financial Assistant III | 63 | 25,939 | 4,363 |
| CSO0118 | Captain | 72 | 55,779 | Major | 74 | 58,568 | 2,789 |
| CSO0121 | Captain | 72 | 44,996 | Major | 74 | 48,928 | 3,932 |
| CSO0123 | Lieutenant Specialist | 70 | 44,808 | Captain | 72 | 46,868 | 2,060 |
| CSO0128 | Lieutenant Specialist | 70 | 39,942 | Captain | 72 | 43,451 | 3,509 |
| CSO0129 | Lieutenant Specialist | 70 | 42,559 | Captain | 72 | 44,687 | 2,128 |
| CSO0907 | Custodian/Janitor I | 50 | 14,245 | Latent Print Examiner | 67 | 31,176 | 16,931 |
| Sub-Total Sheriff | | | | | | | 47,603 |
| 101-422-4203 Jail | | | | | | | |
| CSO0270 | Sergeant - Jail | 66 | 32,626 | Sergeant Specialist - Jail | 67 | 34,257 | 1,631 |
| CSO0271 | Sergeant - Jail | 66 | 33,940 | Sergeant Specialist - Jail | 67 | 35,637 | 1,697 |
| CSO0272 | Sergeant - Jail | 66 | 35,546 | Sergeant Specialist - Jail | 67 | 37,323 | 1,777 |
| CSO0274 | Sergeant - Jail | 66 | 32,692 | Sergeant Specialist - Jail | 67 | 34,327 | 1,635 |
| CSO0912 | Cook Supervisor | 59 | 21,576 | Custodian/Janitor I | 50 | 14,245 | (7,331) |
| All | Jailer I | 62 | 24,775 | Detention Officer I | 62 | 24,775 | 0 |
| All | Jailer II | 64 | 27,153 | Detention Officer II | 64 | 27,153 | 0 |
| All | Jail Instructor | 65 | 28,422 | Detention Facility Instructor | 65 | 28,422 | 0 |
| Sub-Total Jail | | | | | | | (591) |
| Total Law Enforcement | | | | | | | 47,012 |
| 101-424-4250 Animal Control | | | | | | | |
| ANC0011 | Animal Control Officer | 60 | 25,307 | Lead Animal Control Officer | 61 | 26,572 | 1,265 |
| ANC0017 | Shelter Attendant | 55 | 19,502 | Lead Shelter Attendant | 56 | 20,477 | 975 |
| Total | | | | | | | 2,240 |
| 101-426-4214 Day Reporting Center | | | | | | | |
| DRC0002 | Day Reporting Center Case Mgr I | 65 | 29,297 | Asst Day Reporting Ctr Prog Coord | 65 | 29,297 | 0 |
| DRC0008 | Day Reporting Center Case Mgr II | 67 | 34,122 | Day Reporting Ctr Program Coord | 67 | 34,122 | 0 |
| Total | | | | | | | 0 |
| 101-437-4365 Social Services | | | | | | | |
| DSS0011 | Computing Consultant II | 72 | 40,207 | Information Systems Manager | 76 | 46,849 | 6,642 |
| DSS0066 | Computer Systems Administrator I | 68 | 32,615 | Analyst Programmer II | 74 | 42,782 | 10,167 |
| DSS0067 | Computer Systems Administrator I | 68 | 33,502 | Analyst Programmer II | 74 | 42,782 | 9,280 |
| DSS0184 | Accountant Specialist | 67 | 31,176 | Internal Auditor | 70 | 35,700 | 4,524 |
| DSS0246 | Social Worker II | 66 | 29,764 | Social Worker III | 68 | 32,615 | 2,851 |
| DSS0268 | Social Worker II | 66 | 29,764 | Social Worker III | 68 | 32,615 | 2,851 |
| DSS0269 | Social Worker II | 66 | 29,764 | Social Worker III | 68 | 32,615 | 2,851 |
| DSS0281 | Social Worker II | 66 | 29,764 | Social Worker III | 68 | 32,615 | 2,851 |
| DSS0308 | Computer Support Technician II | 63 | 25,939 | Computer Systems Admin I | 68 | 32,615 | 6,676 |
| DSS0403 | Computer Support Technician II | 63 | 25,939 | Computer Systems Admin I | 68 | 32,615 | 6,676 |
| Total | | | | | | | 55,368 |
| 101-439-4395 Veterans Services | | | | | | | |
| VET0001 | Veterans Services Officer | 66 | 35,716 | Director of Veterans Services | 72 | 39,065 | 3,349 |
| VET0002 | Interviewer I | 57 | 19,680 | Veterans Services Counselor | 59 | 21,576 | 1,896 |
| VET0003 | Interviewer I | 57 | 19,680 | Veterans Services Counselor | 59 | 21,576 | 1,896 |

RECLASSIFICATIONS

| Department Position # | Current Classification | Grade | Salary | Adopted Classification | Grade | Salary | Difference |
|--|------------------------------------|-------|--------|-------------------------------------|-------|--------|----------------|
| VET0005 | Interviewer II | 59 | 21,576 | Veterans Services Counselor | 59 | 21,576 | 0 |
| Total | | | | | | | 7,141 |
| 101-440-4402 Library | | | | | | | |
| LIB0005 | Library Data Systems Manager | 70 | 38,705 | Computing Consultant III | 74 | 42,782 | 4,077 |
| LIB0010 | Microcomputer Technician | 65 | 30,696 | Computing Support Technician II | 63 | 30,696 | 0 |
| LIB0014 | Microcomputer Technician | 65 | 28,422 | Computing Support Technician II | 63 | 28,422 | 0 |
| LIB0021 | Computer Lab Technician | 57 | 21,401 | Help Desk Assistant II | 61 | 23,650 | 2,249 |
| LIB0053 | Microcomputer Technician | 65 | 28,422 | Computing Support Technician II | 63 | 28,422 | 0 |
| Total | | | | | | | 6,325 |
| 101-450-4502 Planning & Inspections | | | | | | | |
| PLN0009 | CAD Operator | 63 | 28,132 | GIS Technician II | 65 | 29,539 | 1,407 |
| PLN0010 | CAD Operator | 63 | 25,939 | GIS Technician I | 63 | 25,939 | 0 |
| PLN0018 | Plat and Plan Review Officer | 65 | 30,875 | Plat and Plan Review Officer | 67 | 32,419 | 1,544 |
| PLN0520 | Permit Technician | 63 | 26,063 | Senior Permit Technician | 65 | 28,422 | 2,359 |
| Total | | | | | | | 5,309 |
| 101-450-4509 Soil Conservation District | | | | | | | |
| EXS0101 | Administrative Support I | 63 | 26,750 | Administrative Support II | 65 | 28,422 | 1,672 |
| Total General Fund | | | | | | | 163,185 |
| Separate Funds: | | | | | | | |
| Mental Health | | | | | | | |
| M220476 | Computing Consultant II | 72 | 45,245 | Information Systems Manager | 76 | 47,507 | 2,262 |
| M220451 | Computing Consultant I | 70 | 35,700 | Computing Consultant III | 74 | 42,782 | 7,082 |
| M220226 | Applications Programmer I | 69 | 34,122 | Computing Consultant II | 72 | 39,065 | 4,943 |
| M750001 | Electronics Technician I | 65 | 31,192 | Computer Repair Technician | 69 | 34,122 | 2,930 |
| M220526 | Computer Production Specialist II | 66 | 29,764 | Information Systems Liaison I | 68 | 32,615 | 2,851 |
| M220330 | Information Processing Assistant I | 59 | 23,350 | Information Processing Assistant II | 61 | 24,518 | 1,168 |
| M220251 | Computer Operator | 64 | 27,153 | Computer Repair Technician | 69 | 34,122 | 6,969 |
| M040617 | Office Assistant IV | 59 | 24,811 | Processing Unit Supervisor V | 61 | 26,052 | 1,241 |
| M040256 | Processing Assistant III | 57 | 20,769 | Office Assistant IV | 59 | 21,808 | 1,039 |
| M160051 | Administrative Assistant II | 65 | 31,368 | Administrative Assistant III | 67 | 32,936 | 1,568 |
| M160651 | Reimbursement Officer I | 65 | 29,843 | Accounting Specialist I | 67 | 31,335 | 1,492 |
| M403491 | Substance Abuse Counselor I | 63 | 25,942 | Substance Abuse Counselor II | 66 | 31,285 | 5,343 |
| Total | | | | | | | 38,888 |
| Crown Center | | | | | | | |
| CCC0037 | Director of Marketing | 71 | 50,000 | Director of Sales and Marketing | 71 | 50,000 | 0 |
| CCC0019 | Director of Sales | 71 | 37,347 | Sales Manager | 69 | 34,122 | (3,225) |
| Total | | | | | | | (3,225) |
| Total Separate Funds | | | | | | | 35,663 |
| Total All Funds | | | | | | | 198,848 |

NEW POSITIONS

| Department | Position Title | FT/ # PT | Salary | Fringe | Other Cost | Total | # | County | Adopted Other |
|--|-----------------------------------|-------------|--------|--------|---------------|---------|----|---------|------------------|
| General Fund: | | | | | | | | | |
| 101-410-4105 Administration | | | | | | | | | |
| | Public Information Specialist | 1 FT | 21,576 | 5,712 | 0 | 27,288 | 1 | 27,288 | |
| 101-410-4120 Information Services | | | | | | | | | |
| | Computing Consultant II | 1 FT | 39,065 | 7,925 | 0 | 46,990 | 1 | 46,990 | |
| 101-410-4145 Register of Deeds | | | | | | | | | |
| | Deputy Register of Deeds I | 2 FT | 43,152 | 11,412 | 0 | 54,564 | 2 | 54,564 | |
| 101-410-4152 Tax Administration | | | | | | | | | |
| | Tax Assistant II | 2 FT | 47,300 | 11,948 | 0 | 59,248 | 2 | 59,248 | |
| | Tax Assistant III | 1 FT | 25,939 | 6,264 | 0 | 32,203 | 1 | 32,203 | |
| | GIS Analyst | 1 FT | 32,615 | 7,148 | 0 | 39,763 | | | |
| | GIS Tech I | 1 FT | 25,939 | 6,295 | 0 | 32,234 | | | |
| | GIS Digitizer | 1 FT | 17,123 | 5,168 | 0 | 22,291 | | | |
| | Total | 6 | | | | 185,739 | 3 | 91,451 | |
| 101-411-4117 Public Buildings Equipment Maintenance | | | | | | | | | |
| | Maintenance Tech II | 3 FT | 74,325 | 19,617 | 18,309 | 112,251 | 2 | 74,834 | |
| 101-411-4510 Landscaping | | | | | | | | | |
| | Maintenance Tech I | 2 FT | 45,154 | 11,670 | 0 | 56,824 | | | |
| 101-420-4210 Emergency Services | | | | | | | | | |
| | Tele-communicator I | 1 FT | 24,775 | 6,117 | 0 | 30,892 | 1 | 30,892 | |
| Law Enforcement: | | | | | | | | | |
| 101-422-4200 Sheriff | | | | | | | | | |
| | Electronic Technician I | 1 FT | 28,422 | 6,579 | 0 | 35,001 | 1 | 35,001 | |
| | Lieutenant (F Platoon) | 1 PT | 15,164 | 1,279 | 1,750 | 18,193 | | | |
| | Deputy I (Courtroom) | 3 PT | 36,198 | 3,198 | 5,250 | 44,646 | 3 | 44,646 | |
| | Deputy III (Narcotics) | 2 FT | 59,528 | 17,040 | 1,420 | 77,988 | 1 | 38,994 | |
| | Deputy III (Juv/Child Abuse) | 1 FT | 29,764 | 8,520 | 710 | 38,994 | 1 | 38,994 | |
| | Deputy III (Property Crimes) | 1 FT | 29,764 | 8,520 | 710 | 38,994 | | | |
| | Deputy I (Child Support) | 1 FT | 27,153 | 8,034 | 6,000 | 41,187 | 1 | 27,731 | 13,456 |
| | Attorney II (6 Months) | 1 FT | 26,843 | 4,910 | 0 | 31,753 | | | |
| | Sergeant Spec (Methodist College) | 1 FT | 32,615 | 9,050 | 7,440 | 49,105 | 1 | | 49,105 |
| | Deputy I (Methodist College) | 3 FT | 81,459 | 24,102 | 22,320 | 127,881 | 3 | | 127,881 |
| | Sub-Total Sheriff | 15 | | | | 503,742 | 11 | 185,366 | 190,442 |
| 101-422-4203 Jail | | | | | | | | | |
| | Custodian | 1 FT | 14,245 | 4,941 | 300 | 19,486 | | | |
| 101-422-422F School Law Enforcement | | | | | | | | | |
| | Deputy II (Grays Creek HS) | 1 FT | 28,422 | 8,270 | 5,642 | 42,334 | 1 | | 42,334 |
| | School Crossing Guard (GC HS) | 1 PT | 4,393 | 388 | 276 | 5,057 | 1 | 5,057 | |
| | Sub-Total School Law Enforcement | 2 | | | | 47,391 | 2 | 5,057 | 42,334 |
| | Total Law Enforcement | 18 | | | | 570,619 | 13 | 190,423 | 232,776 |

NEW POSITIONS

| Department | Position Title | FT/ # PT | Salary | Fringe | Other Cost | Total | # | County | Adopted Other |
|--|------------------------------------|-------------------|---------|--------|---------------|------------------|-----------|------------------|------------------|
| 101-437-4365 Social Services | | | | | | | | | |
| | Office Assistant IV | 1 FT | 21,576 | 5,719 | 0 | 27,295 | 1 | 12,010 | 15,285 |
| 101-440-4402 Library | | | | | | | | | |
| | Library Associate II | 6 FT | 155,634 | 37,602 | 0 | 193,236 | 6 | 193,236 | |
| | Library Technician | 2 FT | 35,858 | 10,502 | 0 | 46,360 | 2 | 46,360 | |
| | Library Associate II | 1 PT | 10,376 | 804 | 0 | 11,180 | 1 | 11,180 | |
| | Total | 9 | | | | 250,776 | 9 | 250,776 | |
| 101-450-4502 Planning & Inspections | | | | | | | | | |
| (Dec. Start) | Deputy Director | 1 FT | 46,849 | 8,895 | 0 | 55,744 | 1 | 30,000 | |
| | Central Permitting Tech | 1 FT | 25,939 | 6,264 | 0 | 32,203 | 1 | 32,203 | |
| | Code Enforcement Officer | 1 FT | 27,153 | 6,407 | 0 | 33,560 | 1 | | |
| | Total | 3 | | | | 121,507 | 2 | 62,203 | |
| 101-450-4504 Engineering | | | | | | | | | |
| | Engineering Technician | 1 FT | 32,000 | 7,528 | 0 | 39,528 | 1 | 39,528 | |
| | Facilities Maint. Coord. II (Jail) | 1 FT | 32,000 | 8,069 | 0 | 40,069 | 1 | 40,069 | |
| | | 2 | | | | 79,597 | 2 | 79,597 | |
| 101-450-451A Public Utilities | | | | | | | | | |
| | Public Utilities Director | 1 FT | 62,500 | 12,566 | 0 | 75,066 | 1 | 75,066 | |
| | Administrative Assistant I | 1 FT | 27,500 | 6,463 | 0 | 33,963 | 1 | 33,963 | |
| | | 2 | | | | 109,029 | 2 | 109,029 | |
| Total General Fund | | 6 PT 45 FT | | | | 1,673,371 | 39 | 1,030,057 | 248,061 |
| Separate Funds: | | | | | | | | | |
| Mental Health: | | | | | | | | | |
| 112-43B-4337 Community Partnership | | | | | | | | | |
| | Substance Abuse Counselor II | 1 FT | 29,764 | 6,758 | 0 | 36,522 | 1 | | 36,522 |
| | Office Assistant III | 1 FT | 19,680 | 5,471 | 0 | 25,151 | 1 | | 25,151 |
| | Substance Abuse Program Sup. I | 1 FT | 38,000 | 7,804 | 0 | 45,804 | 1 | | 45,804 |
| | Sub-Total Community Partnership | 3 | | | | 107,477 | 3 | | 107,477 |
| 112-435-434Y Medical Services | | | | | | | | | |
| | Processing Assistant V | 1 FT | 23,650 | 5,982 | 0 | 29,632 | 1 | | 29,632 |
| | Licensed Clinical Counselor | 2 FT | 71,400 | 16,106 | 0 | 87,506 | 2 | | 87,506 |
| | Sub-Total Medical Services | 3 | | | | 117,138 | 3 | | 117,138 |
| 112-435-435A General Support | | | | | | | | | |
| | Patient Relations Rep. IV | 1 FT | 21,576 | 5,712 | 4,635 | 31,923 | 1 | | 31,923 |
| 112-435-435G MIS | | | | | | | | | |
| | Computer Systems Adm. I | 1 FT | 32,615 | 7,109 | 0 | 39,724 | 1 | | 39,724 |
| 112-435-4359 Managed Care | | | | | | | | | |
| | Processing Assistant IV | 1 FT | 21,576 | 5,719 | 4,635 | 31,930 | 1 | | 31,930 |
| | Total Mental Health | 9 | | | | 328,192 | 9 | | 328,192 |

NEW POSITIONS

| Department | Position Title | FT/ | | Salary | Fringe | Other Cost | Total | # | Adopted | |
|----------------------|---------------------------|-----|----|--------|--------|---------------|-----------|----|-----------|---------|
| | | # | PT | | | | | | County | Other |
| 620-444-4442 | Civic Center | | | | | | | | | |
| | Maintenance Tech II | 1 | FT | 24,775 | 6,544 | 0 | 31,319 | 1 | | 31,319 |
| | Events Manager | 1 | FT | 31,000 | 6,877 | 0 | 37,877 | 1 | | 37,877 |
| | Assistant General Manager | 1 | FT | 52,000 | 9,564 | 0 | 61,564 | 1 | | 61,564 |
| | Total | 3 | | | | | 130,760 | 3 | | 130,760 |
| Total Separate Funds | | 12 | FT | | | | 458,952 | 12 | | 458,952 |
| Total All Fund | | 6 | PT | 57 | FT | | 2,132,323 | 51 | 1,030,057 | 707,013 |

Note: Salaries do not include COLA.

CAPITAL OUTLAY

R = Replacement
A = Addition

P = Position Related
V = Vehicle Related

| Department | Item | | Qty | Unit Cost | Total | Qty | Adopted County | Other |
|---|---------------------------------|---|-----|-----------|----------------|-----|----------------|--------------|
| General Fund: | | | | | | | | |
| 101-410-4110 Court Facilities | | | | | | | | |
| 3607 | C.O. Furniture | A | 1 | 4,000 | 4,000 | 1 | 4,000 | |
| 3650 | Other Improvements | A | 1 | 6,000 | <u>6,000</u> | 1 | <u>6,000</u> | |
| Total | | | | | 10,000 | | 10,000 | |
| 101-410-4120 Information Services | | | | | | | | |
| 3650 | Networking | A | 1 | 116,306 | 116,306 | 1 | 116,306 | |
| 101-410-4152 Tax Administration | | | | | | | | |
| 3650 | New Phone Room | R | 1 | 9,875 | 9,875 | 1 | 9,875 | |
| 3610 | Heavy Duty Currency Counter | R | 1 | 4,593 | 4,593 | 1 | 4,593 | |
| 3610 | New Validators for cashiers | R | 4 | 2,500 | 10,000 | 4 | 10,000 | |
| 3650 | Security Systems in collections | R | 1 | 5,450 | 5,450 | 1 | 5,450 | |
| 3610 | County GIS | A | 1 | 37,320 | <u>37,320</u> | 1 | <u>23,820</u> | |
| Total | | | | | 67,238 | | 53,738 | |
| 101-411-4112 Facilities Management | | | | | | | | |
| 3610 | CO Equipment | A | 1 | 50,000 | 50,000 | 1 | 50,000 | |
| 101-411-4119 Central Maintenance | | | | | | | | |
| 3610 | OBD Reader | A | 1 | 7,000 | 7,000 | | | |
| 101-411-4510 Landscaping & Grounds | | | | | | | | |
| 3610 | Xmark Laser Z Riding Mower | R | 1 | 6,400 | 6,400 | 1 | 6,400 | |
| 101-422-4200 Sheriff | | | | | | | | |
| 3650 | Renovate Law Enforcement Center | A | 1 | 50,000 | 50,000 | | | |
| 101-450-4502 Planning/Inspections | | | | | | | | |
| 3610 | Computer Network Equipment | A | 2 | 3,000 | 6,000 | 1 | 6,000 | |
| Total General Fund | | | | | 312,944 | | 242,444 | 0 |
| Separate Funds: | | | | | | | | |
| 107-450-4575 Emergency 911 | | | | | | | | |
| 3610 | NAS Storage Device | A | 1 | 3,000 | 3,000 | 1 | | 3,000 |
| 3610 | CISCO 48 Port Switch | A | 1 | 2,922 | 2,922 | 1 | | 2,922 |
| 3610 | Plasma Monitor | A | 1 | 20,000 | 20,000 | 1 | | 20,000 |
| 3610 | Dispatch PCS | R | 5 | 4,023 | 20,115 | 5 | | 20,115 |
| 3610 | Server | R | 1 | 6,000 | <u>6,000</u> | 1 | | <u>6,000</u> |
| Total | | | | | 52,037 | | | 52,037 |
| 112-43E-4357 MH-Adult Periodic | | | | | | | | |
| 3602 | Doors | R | 1 | 3,700 | 3,700 | 1 | | 3,700 |

CAPITAL OUTLAY

R = Replacement
A = Addition

P = Position Related
V = Vehicle Related

| Department | Item | Qty | Unit Cost | Total | Qty | Adopted County | Other |
|--|--|-----|-----------|------------------|----------------|----------------|------------------|
| 410-412-4153 Property Revaluation | | | | | | | |
| 3650 | Carpeting & Wall divider | A | 1 | 3,500 | 3,500 | 1 | 3,500 |
| 420-442-4441 Recreation | | | | | | | |
| 3609 | Arnett Park Annex Addition Architectural Fees | A | 1 | 10,000 | 10,000 | 1 | 10,000 |
| 3609 | Honeycutt Park Architectural Fees | A | 1 | 11,000 | 11,000 | 1 | 11,000 |
| 3609 | Arnett Park Fitness Cluster Architectural Fees | A | 1 | 2,500 | 2,500 | 1 | 2,500 |
| 3609 | Lake Rim Track Architectural Fees | A | 1 | 800 | 800 | 1 | 800 |
| 3609 | Stoney Point Track Architectural Fees | A | 1 | 800 | 800 | 1 | 800 |
| 3609 | Stedman Track Architectural Fees | A | 1 | 800 | 800 | 1 | 800 |
| 3609 | Armstrong Recreation Center Architectural Fees | A | 1 | 80,000 | 80,000 | 1 | 80,000 |
| 3610 | Aerator-Spike | A | 1 | 5,000 | 5,000 | 1 | 5,000 |
| 3610 | Three Point Blower | A | 1 | 3,400 | 3,400 | 1 | 3,400 |
| 3610 | Three Wheel Bunker Rake | A | 1 | 9,100 | 9,100 | 1 | 9,100 |
| 3630 | Gray's Creek Regional Park | A | 1 | 270,000 | 270,000 | 1 | 270,000 |
| 3650 | Lake Rim Athletic Fields | A | 1 | 35,000 | 35,000 | 1 | 35,000 |
| 3650 | Eastover Ballpark Field A | A | 1 | 17,500 | 17,500 | 1 | 17,500 |
| 3650 | Administration Office Annex | A | 1 | 100,000 | 100,000 | 1 | |
| 3650 | Honeycutt Athletic Fields | A | 1 | 110,000 | 110,000 | 1 | 110,000 |
| 3650 | Fitness Cluster - Arnette Park | A | 1 | 25,000 | 25,000 | 1 | 25,000 |
| 3650 | Walking Track - Lake Rim School -Park | A | 1 | 8,000 | 8,000 | 1 | 8,000 |
| 3650 | Walking Track - Stoney Point Park | A | 1 | 8,000 | 8,000 | 1 | 8,000 |
| 3650 | Walking Track - Stedman School - Park | A | 1 | 8,000 | 8,000 | 1 | 8,000 |
| 3650 | Armstrong Recreation Center | A | 1 | 800,000 | <u>800,000</u> | 1 | <u>800,000</u> |
| Total | | | | 1,504,900 | | | 1,404,900 |
| 620-442-4442 Civic Center | | | | | | | |
| 3610 | Sound System Theatre | A | 1 | 6,000 | 6,000 | 1 | 6,000 |
| 3610 | Sound System Expo | A | 1 | 6,000 | 6,000 | 1 | 6,000 |
| 3610 | Buffer | A | 1 | 3,000 | 3,000 | 1 | 3,000 |
| 3610 | Riser System - Coliseum | A | 1 | 125,100 | <u>125,100</u> | 1 | <u>125,100</u> |
| Total | | | | 140,100 | | | 140,100 |
| Solid Waste: | | | | | | | |
| 625-460-4607 Solid Waste-Wilkes Rd | | | | | | | |
| 3610 | Tub Grinder | R | 1 | 350,000 | 350,000 | 1 | 350,000 |
| 3610 | Dozer D7H | R | 1 | 260,000 | <u>260,000</u> | 1 | <u>260,000</u> |
| Sub-Total Wilkes Rd | | | | 610,000 | | | 610,000 |
| 625-460-4608 Solid Waste-Container Site | | | | | | | |
| 3610 | Stationary Compactor | A | 1 | 24,000 | 24,000 | 1 | 24,000 |
| 625-460-4611 Solid Waste-Maintenance | | | | | | | |
| 3610 | Farm Tractor with Bush Hog | A | 1 | 34,000 | <u>34,000</u> | 1 | <u>34,000</u> |
| Total Solid Waste | | | | 668,000 | | | 668,000 |
| Total Separate Funds | | | | 2,372,237 | | 3,500 | 2,268,737 |
| Total All Funds | | | | 2,685,181 | | 245,944 | 2,268,737 |

NEW VEHICLES

| Department | Vehicle Type | | Qty Req | Unit Cost | | Qty | Adopted County | Other |
|--|----------------------------------|---|------------|--------------|--|-----------|-------------------|----------------|
| General Fund: | | | | | | | | |
| 101-411-4510 Landscaping | | | | | | | | |
| 3603 | Pick-Up Truck - 1 Ton | R | 1 | 21,963 | | 1 | 21,963 | |
| Law Enforcement: | | | | | | | | |
| 101-422-4200 Sheriff | | | | | | | | |
| 3603 | Full Size Patrol Car | R | 28 | 24,000 | | 28 | 672,000 | |
| | Full Size Sport Utility Vehicle | R | 7 | 24,930 | | 9 | 214,794 | |
| | Large Sport Utility Vehicle | R | <u>2</u> | 32,808 | | | | |
| | Subtotal Sheriff | | 37 | | | <u>37</u> | <u>886,794</u> | |
| 101-422-4200 Jail | | | | | | | | |
| 3603 | 15 Passenger Van | R | <u>1</u> | 23,580 | | <u>1</u> | <u>23,580</u> | |
| | Total Law Enforcement | | 38 | | | <u>38</u> | <u>910,374</u> | |
| 101-424-4250 Animal Control | | | | | | | | |
| 3603 | Pick-Up Truck - Ext. Cab 1/2 Ton | R | 4 | 20,000 | | 2 | 40,000 | |
| Total General Fund | | | 43 | | | 41 | 972,337 | |
| Separate Funds: | | | | | | | | |
| 107-450-4577 911 Sign Shop | | | | | | | | |
| 3603 | Utility Truck | R | 1 | 17,790 | | 1 | | 17,790 |
| Mental Health: | | | | | | | | |
| 112-43E-4338 MH Case Management | | | | | | | | |
| 3603 | Full Size Sport Utility Vehicle | A | 1 | 24,000 | | 1 | | 24,000 |
| 112-43E-4339 MH Partial Hospitalization | | | | | | | | |
| 3603 | 8 Passenger Mini-Van | R | <u>3</u> | 21,200 | | <u>3</u> | | <u>63,600</u> |
| | Total Mental Health | | 4 | | | <u>4</u> | | <u>87,600</u> |
| 420-442-4441 Recreation | | | | | | | | |
| 3603 | Pick-Up Truck - 1/2 Ton | A | 1 | 17,550 | | 1 | | 17,550 |
| | 15 Passenger Van | R | <u>1</u> | 20,250 | | <u>1</u> | | <u>20,250</u> |
| | Total | | 2 | | | <u>2</u> | | <u>37,800</u> |
| 625-460-4609 Solid Waste Container Site | | | | | | | | |
| 3603 | Roll-Off Container Truck | R | 1 | 120,000 | | 1 | | 120,000 |
| Total Separate Funds | | | 8 | | | 8 | | 263,190 |
| Total All Funds | | | 51 | | | 49 | 972,337 | 263,190 |

Estimated Assessed Value and Revenue Neutral Tax Rate

| | Budgeted FY2003 | % Change FY2003 | Values Including Natural Growth | % Change FY2004 | Revenue Neutral FY2004 |
|--------------------------------|-----------------------|--------------------|------------------------------------|--------------------|---------------------------|
| Valuation | | | | | |
| Real property | 9,822,785,701 | 2.00% | 10,019,241,415 | 13.39% | 11,360,530,584 |
| Reductions due to appeals | | | | | (365,021,661) |
| Net real property | | | | 9.74% | 10,995,508,923 |
| Personal property | <u>1,189,067,253</u> | 2.00% | <u>1,212,848,598</u> | -26.41% | <u>892,503,647</u> |
| Total real & personal property | 11,011,852,954 | | 11,232,090,013 | 5.84% | 11,888,012,570 |
| Motor vehicles | 1,518,645,727 | 3.86% | 1,577,264,610 | 0.11% | 1,579,000,000 |
| Public service | <u>342,024,579</u> | -13.63% | <u>295,422,463</u> | 0.00% | <u>295,422,463</u> |
| Total valuation | 12,872,523,260 | 1.80% | 13,104,777,086 | 5.02% | 13,762,435,033 |
| Revenue | | | | | |
| Tax rate per \$100 valuation | 92.5 ¢ | | 92.5 ¢ | | 88.0 ¢ |
| Real property | 88,089,514 | 1.87% | 89,740,091 | 7.87% | 96,803,536 |
| Reductions due to appeals | | | | | (3,110,364) |
| Net real property | | | | 4.41% | 93,693,172 |
| Personal property | <u>10,663,406</u> | 1.87% | <u>10,863,212</u> | -29.99% | <u>7,605,059</u> |
| Total real & personal property | 98,752,921 | | 100,603,303 | 0.69% | 101,298,231 |
| Motor vehicles | 11,490,833 | 2.74% | 11,805,983 | -4.76% | 11,243,996 |
| Public service | <u>3,163,727</u> | -13.63% | <u>2,732,658</u> | -4.86% | <u>2,599,717</u> |
| Total revenue | 113,407,481 | 1.53% | 115,141,944 | 0.00% | 115,141,944 |

OUTSIDE AGENCIES

| Agency Name | FY 2003 Adopted | FY 2004 Recommended | FY 2004 Adopted |
|---|--------------------|------------------------|--------------------|
| General Government: | | | |
| Mid Carolina Council of Governments | 167,933 | 185,072 | 185,072 |
| Public Safety Other: | | | |
| Fayetteville Area Sentencing Center | 14,760 | 14,760 | 14,760 |
| N.C. Forest Service | 95,985 | 112,882 | 112,882 |
| Public Health Other: | | | |
| N.C. Division of Vocational Rehabilitation | 46,885 | 49,229 | 49,229 |
| Employment Source | 80,360 | 80,360 | 80,360 |
| HIV Task Force | 7,380 | 7,380 | 7,380 |
| Contact | 8,487 | 8,487 | 8,487 |
| Welfare Other: | | | |
| CC Coor Council on Older Adults/RSVP | 93,357 | 93,357 | 93,357 |
| Salvation Army | 36,900 | 36,900 | 36,900 |
| Sycamore Tree Senior Center | 12,300 | 12,300 | 12,300 |
| Big Brothers/Big Sisters | 7,380 | 0 | 0 |
| Salvation Army Christmas Outreach | 7,749 | 7,749 | 7,749 |
| Teen Involvement Program | 7,380 | 7,380 | 7,380 |
| Women's Center | 10,250 | 0 | 0 |
| Homeless Coalition | 7,380 | 7,380 | 7,380 |
| Communicare | 38,669 | 40,000 | 40,000 |
| Communicare-Neighborhood Guardian | 0 | 10,000 | 10,000 |
| Library: | | | |
| SE NC Radio Reading | 7,591 | 7,591 | 7,591 |
| Culture Recreation Other: | | | |
| Arts Council | 205,000 | 175,000 | 175,000 |
| Airborne Special Operations Museum | 164,000 | 164,000 | 164,000 |
| Dogwood Festival | 4,100 | 4,100 | 4,100 |
| Cape Fear Botanical Garden | 8,200 | 8,200 | 8,200 |
| Economic Physical Development Other: | | | |
| Chamber of Commerce - Metro Visions | 38,500 | 0 | 0 |
| Orange Street Restoration | 14,760 | 14,760 | 14,760 |
| Fayetteville Economic Development | 200,000 | 0 | 0 |
| Economic Development Shell Building Debt | 0 | 75,000 | 35,000 |
| FYI Fayetteville | 75,000 | 0 | 0 |
| DDC Business Development Renaissance Plan | 39,360 | 0 | 0 |
| Cumberland County Business Council | | 363,110 | 420,625 |
| Total Outside Agencies | 1,399,666 | 1,484,997 | 1,502,512 |

DEBT SERVICE

General Fund debt service is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in the Enterprise Funds. Debt service payments include principal, interest and other related charges. Debt service for all governmental funds, except Mental Health, is budgeted in the General Fund and is paid from General Fund revenue. Mental Health debt is paid from Mental Health revenue. In general, debt service for Enterprise Funds is budgeted in the appropriate Enterprise Fund and is paid from revenue generated by the respective fund. However, debt service for the Coliseum is partially funded with General Fund revenue. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation, capital leases, and promissory notes. Certificates of participation, financing construction of the Coliseum and certain other promissory notes are budgeted in the appropriate Enterprise Fund.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation bond debt of \$123,510,000 at June 30, 2003 is significantly less than the legal limit of approximately \$1,000,000,000. Debt service payments represent 4.10% of total expenditures for FY 2003 and 4.39% of budgeted expenditures for FY 2004. In FY 1998, the County issued general obligation bonds in the amounts of \$53,180,000 for school construction and \$11,400,000 for construction of new library facilities. Also, in FY 1998, the County issued certificates of participation in the amount of \$37,350,000 for construction of a new Social Services Building and the Community Corrections Center. In FY 1999, the County issued refunding certificates of participation in the amount of \$52,950,000 to refinance construction of the Coliseum Complex. In FY 2000, the County issued general obligation school bonds in the amount of \$29,945,000. The County also issued certificates of participation in the amount of \$51,615,000 in FY 2000 to finance construction of a new jail and to renovate an office building for Mental Health. In FY 2001, the County issued refunding certificates of participation in the amount of \$50,780,000 to refinance construction of the new jail and renovation of the office building for Mental Health. In July 2003, the County issued the final planned installment of general obligation school bonds in the amount of \$14,875,000. The County does not plan to issue any other new debt within the next few years. The County believes that the debt burden remains within manageable levels.

In July 2002, the North Carolina Municipal Council upgraded its debt rating for the County from 85 to 86. In February 2000, Moody's upgraded the County's debt rating from A1 to Aa3. In September 1999, the County received an upgrade of its debt rating by Standard & Poors from A+ to AA-. The ratings remain in effect as of June 30, 2003. The County does not anticipate any changes in the ratings for the foreseeable future.

SUMMARY OF CURRENT DEBT

| | Type of Debt | Purpose of Debt Issue | Date of Issue | Original Amount | Balance 6/30/03 |
|---|-----------------|--------------------------|------------------|--------------------|--------------------|
| General Fund | | | | | |
| Community College FAC (1994) | G.O. Bonds | Schools | 05/01/94 | 5,710,000 | 3,610,000 |
| School Series 1995 | G.O. Bonds | Schools | 04/01/95 | 12,000,000 | 7,800,000 |
| School Refunding 1998 (for 1993 Series) | G.O. Bonds | Schools | 03/01/98 | 23,325,000 | 20,500,000 |
| \$98M School Bonds: | | | | | |
| 1998 Series | G.O. Bonds | Schools | 03/01/98 | 53,180,000 | 41,680,000 |
| 2000 Series | G.O. Bonds | Schools | 03/01/00 | 29,945,000 | 26,645,000 |
| 2001 Series | G.O. Bonds | Schools | Future | <u>14,875,000</u> | <u>14,875,000</u> |
| | | | | <u>98,000,000</u> | <u>83,200,000</u> |
| Total School Bonds | | | | 139,035,000 | 115,110,000 |
| Library Bonds | G.O. Bonds | New Libraries | 09/01/97 | <u>11,400,000</u> | <u>8,400,000</u> |
| Total G.O. Bonds | | | | 150,435,000 | 123,510,000 |
| Public Buildings Series 1998: | | | | | |
| DSS Building | COPS | DSS Building | 01/01/98 | 32,277,870 | 27,645,758 |
| Equipment | COPS | Equipment | 01/01/98 | 2,300,760 | 1,970,584 |
| Community Corrections Center | COPS | Corrections Ctr | 01/01/98 | <u>2,771,370</u> | <u>2,373,658</u> |
| | | | | 37,350,000 | 31,990,000 |
| COPS Series 2000: | | | | | |
| Detention Facility | COPS | Detention Facility | 12/13/01 | 47,950,000 | 44,080,000 |
| BB&T Lease 95 - Courthouse 4th Floor | Capital Lease | Courthouse Renov. | 11/27/96 | 2,200,000 | 182,226 |
| Industrial Park (Alphin Land #2) | Note Payable | New Industrial Park | 01/31/02 | 238,125 | 162,331 |
| Industrial Park (Clark Land) | Note Payable | New Industrial Park | 02/26/99 | 300,000 | 65,993 |
| Industrial Park (Healy Land) | Note Payable | New Industrial Park | 11/14/02 | 931,000 | 931,000 |
| Total General Fund | | | | 239,404,125 | 200,921,550 |
| Separate Funds | | | | | |
| Mental Health: | | | | | |
| COPS Series 2000 | | | | | |
| Mental Health Facility (Winding Creek) | COPS | WC Renovations | 12/13/01 | 2,830,000 | 1,885,000 |
| Mental Health (Detox) | Note Payable | MH's portion of | 05/13/93 | 1,348,936 | 1,072,612 |
| Mental Health (Crisis Stabilization) | Note Payable | CFVH 1993 Bonds | 05/13/93 | <u>664,402</u> | <u>528,301</u> |
| Total Mental Health | | | | 4,843,338 | 3,485,913 |

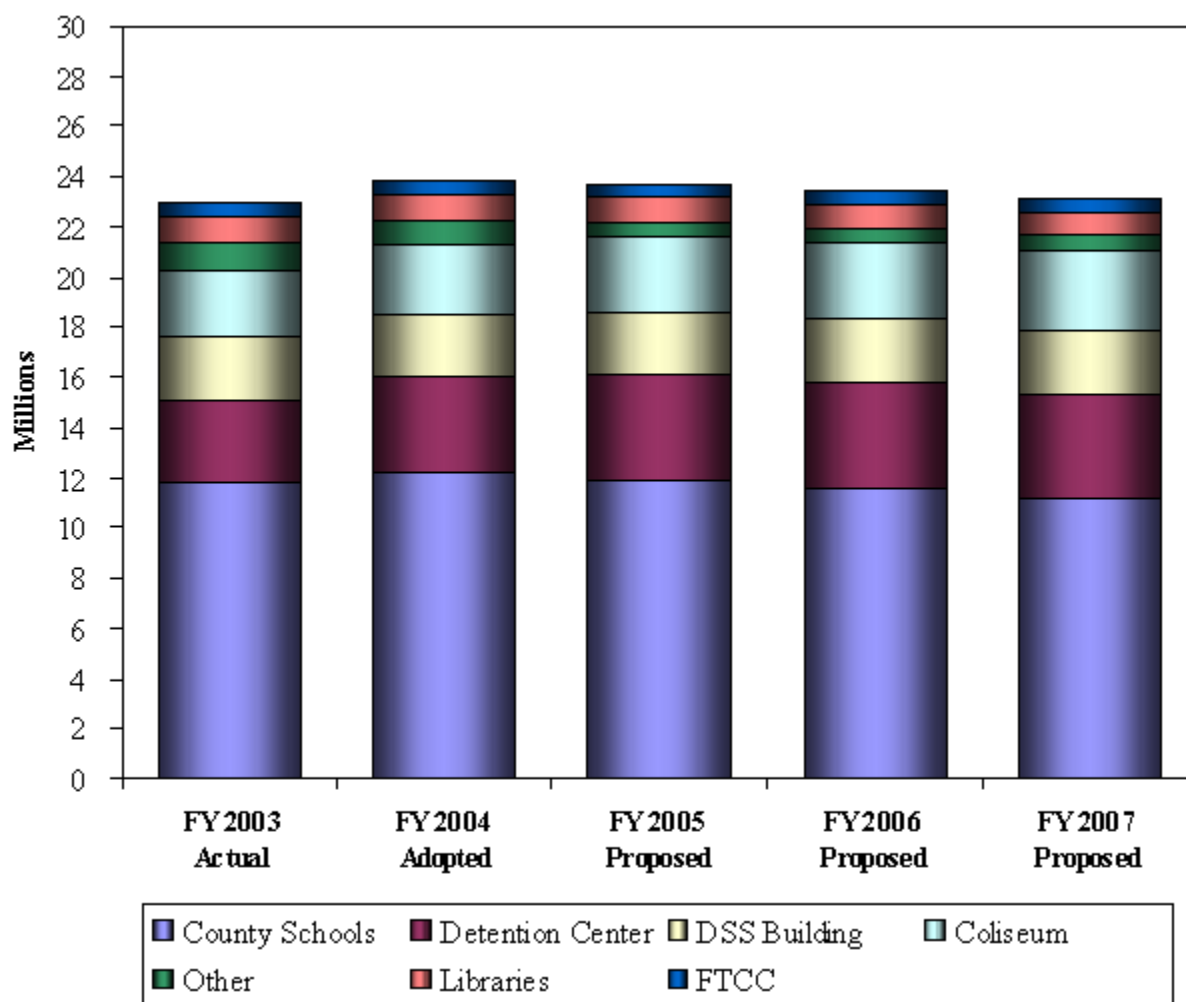
SUMMARY OF CURRENT DEBT

| | Type of Debt | Purpose of Debt Issue | Date of Issue | Original Amount | Balance 6/30/03 |
|--|-----------------|--------------------------|------------------|--------------------|--------------------|
| Coliseum: | | | | | |
| 1995 Series A (Partially Refunded 1998) | COPS | Coliseum | 01/01/95 | 53,003,781 | 4,543,781 |
| 1995 Series B (Refunded 1998) | COPS | Coliseum Parking | 01/01/95 | 2,150,000 | 0 |
| 1998 Refunding Series | COPS | Refinancing | 07/01/98 | 52,950,000 | 50,540,000 |
| Less Gain on Defeasance | | | | | (4,443,848) |
| Sigma Construction | Note Payable | Construction Claim | 07/08/98 | <u>400,000</u> | <u>160,000</u> |
| Total Coliseum | | | | 108,503,781 | 50,799,933 |
| County Community Development | | | | | |
| Section 108 Loan | Note Payable | Section 108 Loan | 08/01/99 | 1,500,000 | 1,050,000 |
| Eastover Sanitary District (Component Unit) | | | | | |
| USDA Water Bonds Series A & B | G.O. Bonds | ESD Water System | 06/10/02 | 3,904,000 | 3,904,000 |
| Separate Funds Debt Service | | | | 118,751,119 | 59,239,846 |
| (Excluding gain on defeasance-Coliseum) | | | | | |
| Total All Funds Debt Service | | | | 358,155,244 | 260,161,396 |

GENERAL FUND DEBT SERVICE PROJECTIONS

| Debt | FY2003 Actual | FY2004 Adopted | FY2005 Proposed | FY2006 Proposed | FY2007 Proposed |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| School Series 1993 (Partially Refunded 1998) | 1,796,900 | | | | |
| School Series 1995 | 984,525 | 955,650 | 926,775 | 897,900 | 869,025 |
| School Refunding 1998 | 1,551,135 | 3,200,710 | 3,082,670 | 2,965,320 | 2,843,660 |
| \$98M School Bonds | | | | | |
| FY1998 \$53.180M | 4,457,600 | 4,347,200 | 4,236,800 | 4,126,400 | 4,016,000 |
| FY2000 \$29.945M | 2,662,810 | 2,602,310 | 2,541,810 | 2,481,310 | 2,420,810 |
| FY2002 \$14.875M | <u>325,750</u> | <u>1,151,500</u> | <u>1,131,500</u> | <u>1,111,500</u> | <u>1,091,500</u> |
| Total Schools | <u>11,778,720</u> | <u>12,257,370</u> | <u>11,919,555</u> | <u>11,582,430</u> | <u>11,240,995</u> |
| Library Bonds | 1,042,200 | 1,013,400 | 984,600 | 955,800 | 926,400 |
| Community College Bonds (1994) | 584,735 | 564,610 | 544,485 | 524,360 | 504,060 |
| COPS Series 1998: | | | | | |
| DSS Building | 2,552,354 | 2,552,976 | 2,550,881 | 2,553,785 | 2,553,512 |
| Equipment | 181,931 | 181,976 | 181,826 | 182,033 | 182,014 |
| Community Corrections Center | <u>219,145</u> | <u>219,198</u> | <u>219,018</u> | <u>219,267</u> | <u>219,244</u> |
| Total COPS Series 1998 | <u>2,953,430</u> | <u>2,954,150</u> | <u>2,951,725</u> | <u>2,955,085</u> | <u>2,954,770</u> |
| COPS Series 2000 | | | | | |
| Detention Center | 3,264,824 | 3,715,985 | 4,140,940 | 4,208,130 | 4,108,815 |
| BB&T Lease 95- Courthouse | 373,327 | 186,664 | | | |
| Industrial Park (Alphin Land - Note 1) | 249,105 | | | | |
| Industrial Park (Alphin Land - Note 2) | 86,839 | 86,839 | 86,839 | | |
| Industrial Park (Clark Land) | 69,294 | 69,067 | | | |
| Industrial Park (Healy Land) | | 137,020 | 132,448 | 129,215 | 125,983 |
| Coliseum Debt Service | 2,599,158 | 2,831,130 | 2,945,623 | 3,067,530 | 3,193,030 |
| Total General Fund Debt Service | 23,001,632 | 23,816,235 | 23,706,215 | 23,422,550 | 23,054,053 |

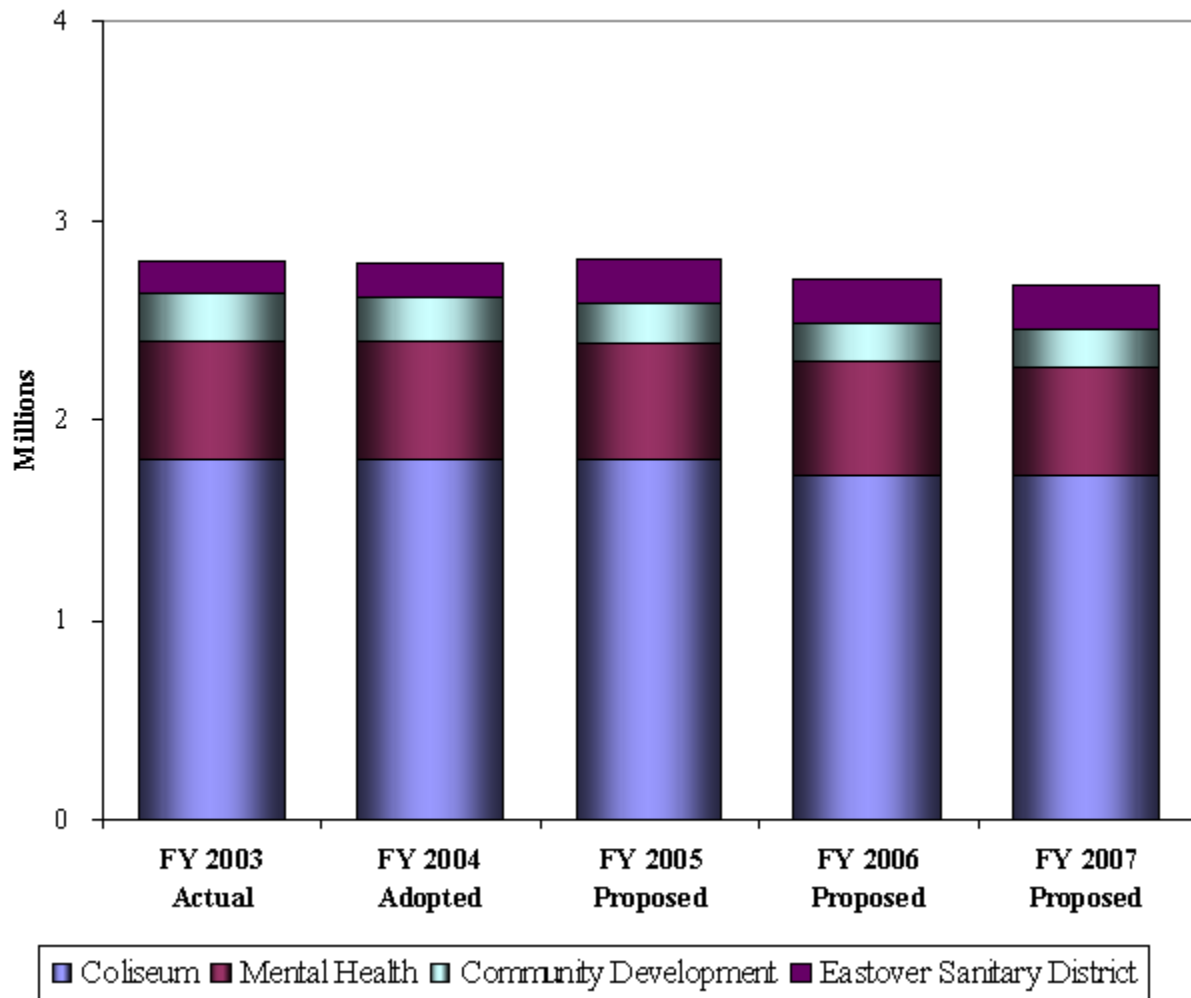
GENERAL FUND DEBT SERVICE PROJECTIONS



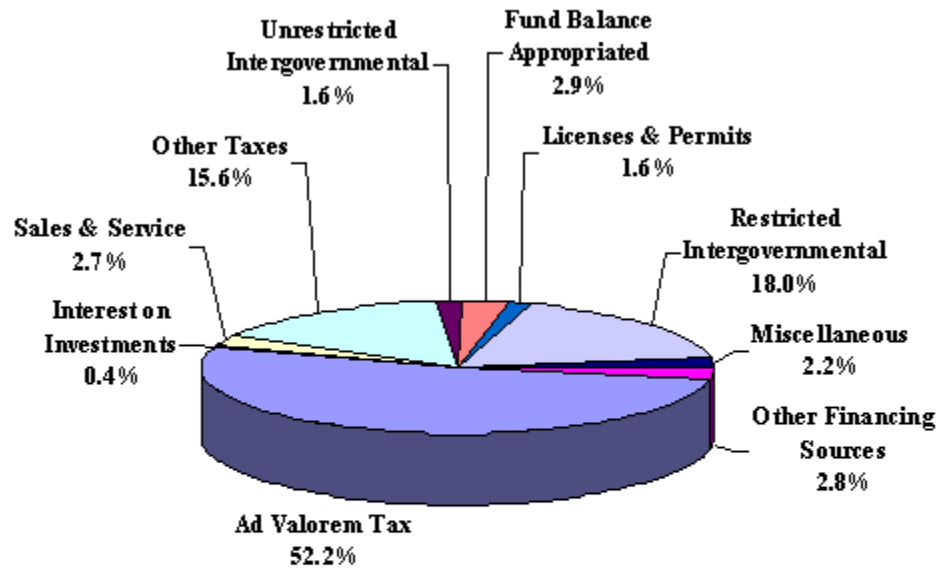
SEPARATE FUNDS DEBT SERVICE PROJECTIONS

| Debt | FY2003 Actual | FY2004 Adopted | FY2005 Proposed | FY2006 Proposed | FY2007 Proposed |
|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Mental Health | | | | | |
| Winding Creek Building (COPS Series 2000) | 417,992 | 404,210 | 390,350 | 375,860 | 361,055 |
| Detoxification | 122,047 | 129,219 | 129,284 | 129,050 | 128,961 |
| Crisis Stabilization | <u>60,113</u> | <u>63,646</u> | <u>63,677</u> | <u>63,562</u> | <u>63,518</u> |
| Total Mental Health | <u>600,152</u> | <u>597,075</u> | <u>583,311</u> | <u>568,472</u> | <u>553,534</u> |
| Coliseum | | | | | |
| COPS - 1995 Series A | 1,365,105 | 1,595,135 | 1,708,970 | | |
| COPS - 1998 Refunding | 2,952,573 | 2,954,515 | 2,955,173 | 4,786,050 | 4,911,550 |
| Sigma Construction (Principal only) | <u>80,000</u> | <u>80,000</u> | <u>80,000</u> | | |
| Total Coliseum before GF Contribution | 4,397,678 | 4,629,650 | 4,744,143 | 4,786,050 | 4,911,550 |
| Less General Fund Contribution | <u>(2,599,158)</u> | <u>(2,831,130)</u> | <u>(2,945,623)</u> | <u>(3,067,530)</u> | <u>(3,193,030)</u> |
| Total Coliseum Paid from Separate Funds | <u>1,798,520</u> | <u>1,798,520</u> | <u>1,798,520</u> | <u>1,718,520</u> | <u>1,718,520</u> |
| County Community Development | | | | | |
| Section 108 Loan | 230,573 | 219,929 | 209,222 | 198,504 | 187,802 |
| Eastover Sanitary District (Component Unit) | | | | | |
| USDA Water Bonds Series A & B | 170,620 | 174,933 | 217,433 | 217,030 | 217,060 |
| Separate Funds Debt Service | 2,799,865 | 2,790,457 | 2,808,486 | 2,702,526 | 2,676,916 |

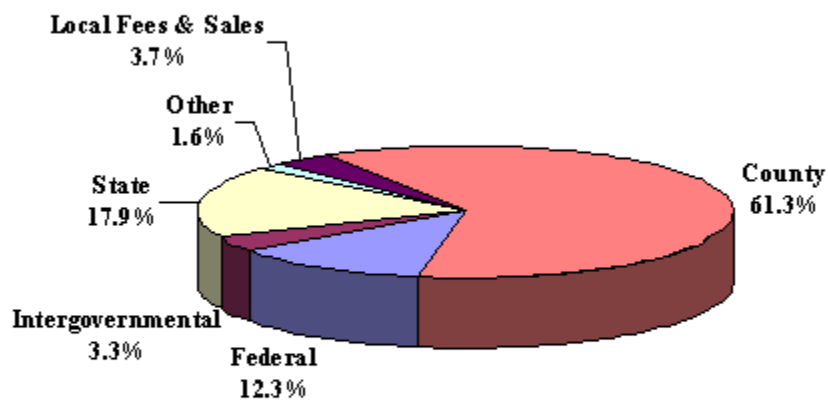
SEPARATE FUNDS DEBT SERVICE PROJECTIONS



General Fund Revenue by Category



General Fund Revenue by Source



GENERAL FUND SUMMARY OF REVENUE

| FY 2000 Final Budget | FY 2001 Final Budget | FY 2002 Final Budget | FY 2003 Final Budget | FY 2004 Adopted Budget |
|----------------------------|----------------------------|----------------------------|----------------------------|------------------------------|
|----------------------------|----------------------------|----------------------------|----------------------------|------------------------------|

Revenue Categories

| | | | | | |
|--------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Ad Valorem Taxes | \$97,530,527 | \$107,542,928 | \$113,899,163 | \$117,703,666 | \$119,995,201 |
| Other Taxes | 29,492,540 | 30,365,431 | 31,471,429 | 31,895,792 | 35,869,725 |
| Unrestricted Intergovernmental | 4,389,175 | 3,762,979 | 4,795,662 | 3,790,952 | 3,711,543 |
| Restricted Intergovernmental | 44,836,715 | 45,959,986 | 43,755,826 | 43,614,845 | 41,399,359 |
| Licenses & Permits | 2,215,738 | 2,309,656 | 2,309,491 | 2,936,246 | 3,742,719 |
| Sales & Service | 7,438,604 | 6,597,221 | 6,408,882 | 6,626,682 | 6,195,370 |
| Interest on Investments | 2,500,395 | 2,500,239 | 1,877,833 | 1,638,841 | 815,136 |
| Miscellaneous | 4,538,935 | 4,368,133 | 4,116,923 | 5,192,472 | 4,991,457 |
| Fund Balance Appropriated | 24,412,012 | 28,291,877 | 10,618,306 | 10,591,570 | 6,673,804 |
| Other Financing Sources | 9,024,163 | 4,787,440 | 5,032,885 | 12,660,985 | 6,342,171 |
| Total Revenue | \$226,378,804 | \$236,485,890 | \$224,286,400 | \$236,652,051 | \$229,736,485 |

| FY 2000 Adopted Budget | FY 2001 Adopted Budget | FY 2002 Adopted Budget | FY 2003 Adopted Budget | FY 2004 Adopted Budget |
|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|

Revenue Sources

| | | | | | |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Federal | \$23,896,623 | \$27,027,503 | \$28,859,378 | \$28,802,019 | \$28,154,293 |
| Intergovernmental | 1,137,765 | 1,264,415 | 1,302,351 | 6,276,019 | 7,553,960 |
| State | 13,036,187 | 11,289,985 | 12,648,441 | 39,274,053 | 41,115,083 |
| In-kind | 0 | 2,218 | 40,000 | 0 | 0 |
| Other | 7,295,593 | 7,168,441 | 8,010,608 | 3,401,311 | 3,717,521 |
| Local Fees & Sales | 6,514,634 | 6,195,546 | 5,133,960 | 6,970,721 | 8,431,660 |
| County | 160,819,402 | 171,999,479 | 163,073,015 | 137,753,486 | 140,763,968 |
| Total Revenue | \$212,700,204 | \$224,947,587 | \$219,067,753 | \$222,477,609 | \$229,736,485 |

REVENUE SOURCES

[illegible]

REVENUE SOURCES

[illegible]

REVENUE SOURCES

| Revenue Sources | | | | | | | | | | |
|-----------------------------------|-------------------|-------------------|------------------|--------|------------------|-----------------------|-------------------------|--------------------|--------------------|----------------|
| Department | Federal | State | Intergov | Inkind | Other | Local Fees & Sales | Spec Fund Bal Approp | County | Total Revenue | % County |
| NC Cooperative Extension Programs | | | | | 35,000 | | | | 35,000 | 55.81% |
| Soil Conservation District | | 4,000 | | | | 3,660 | | | 7,660 | 80.59% |
| Soil Conserv/Cost Share Program | | 19,868 | | | | | | | 19,868 | 50.00% |
| Fort Bragg Erosion Program | | | | | | | | | | 100.00% |
| Economic Phys Develop Other | | | | | | | | | | 100.00% |
| Industrial Park | | | | | | | | | | 100.00% |
| Total Economic Development | | 23,868 | 57,422 | | 51,860 | 1,198,257 | | | 1,331,407 | 57.09% |
| 470 - Education | | | | | | | | | | |
| Education - BOE | | | | | | | | | | 100.00% |
| Education - FTCC | | | | | | | | | | 100.00% |
| Total Education | | | | | | | | | | 100.00% |
| Unallocated Revenue | | 24,706,447 | 6,248,007 | | 1,696,600 | 552,676 | 8,572,437 | 132,106,770 | 173,882,937 | 75.97% |
| Total General Fund | 28,154,293 | 41,115,083 | 7,553,960 | | 3,717,521 | 8,431,660 | 8,657,198 | 132,106,770 | 229,736,485 | 57.50% |

REVENUE SOURCES

| Revenue Sources | | | | | | | | | | |
|--|----------------|--|---------------|--------|-------------|---|-------------------------|----------------|---|--|
| Department | Federal | State | Intergov | Inkind | Other | Local Fees & Sales | Spec Fund Bal Approp | County | Total Revenue | % County |
| Separate Funds: | | | | | | | | | | |
| 002-Detention Facility Fund Detention Facility | | | | | 59,136,849 | | 4,899,690 | | 64,036,539 | 0.00% |
| 004-98 School Bond Projects 1998 School Bond Projects | | | | | 107,294,988 | | | | 107,294,988 | 0.00% |
| 005-Winding Creek MH Facility Winding Creek Renovations | | | | | 3,092,150 | | 136,136 | | 3,228,286 | 0.00% |
| 006-Animal Control Shelter Animal Control Shelter | | | | | 2,800,000 | | | 200,000 | 3,000,000 | 6.67% |
| 007-Landfill Construction Landfill Construction | | | | | 4,789,273 | | | | 4,789,273 | 0.00% |
| 008-Eastover Water Project Eastover Water Project | 1,926,000 | | | | 4,991,509 | | | | 6,917,509 | 0.00% |
| 009-NORCRESS Sewer Project NORCRESS Sewer Project | 5,390,000 | 2,688,781 | 671,000 | | 530,219 | | | | 9,280,000 | 0.00% |
| 010-Kelly Hills Sewer Project Kelly Hills Sewer Project | 500,000 | 2,823,400 | 130,000 | | 130,000 | | | | 3,583,400 | 0.00% |
| 102-Library Bond Fund Headquarters Library | | | | | | | 335,000 | | 335,000 | 0.00% |
| 104-Wireless 911 Wireless 911 | | | 180,000 | | 5,000 | | | | 185,000 | 0.00% |
| 105-CP Bond Fund NC School Bond Projects | | 73,306,839 | | | | | | | 73,306,839 | 0.00% |
| 106-County School Fund School Special Sales Tax School CO Category I School CO Category II School CO Category III | | 4,156,360 2,113,640 2,755,000 175,000 | | | | | | | 4,156,360 2,113,640 2,755,000 175,000 | 0.00% 0.00% 0.00% 0.00% |
| Total School Fund | | 9,200,000 | | | | | | | 9,200,000 | 0.00% |
| 107-Emergency 911 Fund Emergency 911 911 Sign Shop | | | 66,362 | | | 587,179 164,416 | 18,773 318 | | 672,314 164,734 | 0.00% 0.00% |
| Total Emergency 911 | | | 66,362 | | | 751,595 | 19,091 | | 837,048 | 0.00% |
| 112-Mental Health Fund 43A-Mental Health Children MH - C & Y Contracts Adolescent Sex Offender Treatment Family Preservation MH-Homeless Child MH-Smart Start MH-CBA In Home Periodic Outpatient Services MH-Winding Creek MH -DSS Family Preservation MH-Adolescent Group Home | | | | | | 621,664 23,250 52,540 2,277 21,919 46,867 532,522 162,000 595,410 | | | 621,664 136,226 329,190 41,179 216,548 215,951 1,160,602 573,550 252,679 725,421 | 0.00% 36.62% 14.28% 0.00% 0.00% 0.00% 9.68% 0.00% 0.00% 5.02% |
| Total Mental Health Children | 389,330 | 755,775 | | | | 2,058,449 | 823,770 | 245,686 | 4,273,010 | 5.75% |

REVENUE SOURCES

| Revenue Sources | | | | | | | | | | |
|--|------------------|------------------|---------------|--------|---------------|-----------------------|-------------------------|----------------|------------------|---------------|
| Department | Federal | State | Intergov | Inkind | Other | Local Fees & Sales | Spec Fund Bal Approp | County | Total Revenue | % County |
| 43B-Mental Health Substance | | | | | | | | | | |
| MH Community Partnership | 594,932 | | | | | | 2,363 | | 597,295 | 0.00% |
| Case Managment & Referral - SA | 17,535 | 5,971 | | | | 1,392 | 2,310 | 7,142 | 34,350 | 20.79% |
| High Risk - Primary Prevention | 108,039 | 8,159 | | | | | 3,910 | 4,796 | 124,904 | 3.84% |
| MH-Employee Assist. Treatment | 7,012 | | | | 53,665 | 46,528 | 7,832 | 51,017 | 166,054 | 30.72% |
| Runaway/Homeless Youth | | 40,894 | | | | | 1,188 | 642 | 42,724 | 1.50% |
| NC Treatment Alternative To St Cr | 41,707 | 98,562 | | | | 32,300 | 52,092 | 26,093 | 250,754 | 10.41% |
| NC Adolescent Substance Abuse | | 45,213 | | | | 44,900 | 6,083 | 15,698 | 111,894 | 14.03% |
| Alcohol Drug - Women | 40,388 | 168,886 | | | | 113,425 | 275 | | 322,974 | 0.00% |
| MH-SA Periodic | 35,196 | 198,278 | 32,000 | | | 184,840 | 194,340 | 181,556 | 826,210 | 21.97% |
| MH-SA Contracts | | 166,135 | | | | | | | 166,135 | 0.00% |
| MH-Workfirst | 39,174 | | | | | 4,068 | 110 | | 43,352 | 0.00% |
| MH-Substance Abuse Majors Grant | 154,999 | 82,186 | | | | 5,500 | 2,783 | | 245,468 | 0.00% |
| Detoxification | 107,475 | 459,113 | 35,410 | | | 162,000 | 60,825 | 138,687 | 963,510 | 14.39% |
| Consultation & Education | 108,069 | 20,212 | 5,000 | | | 2,000 | 9,147 | 23,951 | 168,379 | 14.22% |
| Alcohol & Drug Support | | | | | | | | | 0 | 0.00% |
| Total MH Substance | 1,254,526 | 1,293,609 | 72,410 | | 53,665 | 596,953 | 343,258 | 449,582 | 4,064,003 | 11.06% |
| 43C-MH Developmental Disability | | | | | | | | | | |
| CAP-DD | | | | | | 822,250 | 6,194 | | 828,444 | 0.00% |
| MH-DD Adult Outpatient | 13,184 | 96,331 | | | | 165,515 | 3,782 | 5,658 | 284,470 | 1.99% |
| MH-Spainhour | 48,684 | 315,985 | | | | 105,050 | 25,693 | 33,724 | 529,136 | 6.37% |
| MH-Able | | 177,427 | | | | 37,099 | 55,525 | 11,299 | 281,350 | 4.02% |
| MH-ICF/MR HUD Homes | | | | | | 1,450,919 | | 3,000 | 1,453,919 | 0.21% |
| MH-Autism | | 34,036 | | | | 49,817 | 397 | 10,464 | 94,714 | 11.05% |
| MH-Smart Start Day Care | | 166,496 | | | | 8,413 | 905 | | 175,814 | 0.00% |
| MH Early Intervention | 79,489 | 213,907 | | | | 177,758 | 2,640 | | 473,794 | 0.00% |
| MH-DD Contracts | 116,926 | 1,007,760 | | | | 132,000 | | 21,186 | 1,277,872 | 1.66% |
| MH-DD Child Outpatient | | 10,105 | | | | 168,504 | 390 | | 178,999 | 0.00% |
| Total MH Develop Disability | 258,283 | 2,022,047 | | | | 3,117,325 | 95,526 | 85,331 | 5,578,512 | 1.53% |
| 43E-MH Adult Services | | | | | | | | | | |
| MH-Case Management | 80,924 | 277,830 | | | | 611,277 | 40,378 | 51,427 | 1,061,836 | 4.84% |
| Partial Hospitalization | | 34,809 | | | | 773,300 | 22,199 | 98,344 | 928,652 | 10.59% |
| MH-Community Services | | 411,006 | | | | 37,406 | 1,294 | | 449,706 | 0.00% |
| Adult CMI Group Home | | 200,000 | | | | | | 60,000 | 260,000 | 23.08% |
| MH-Adult Contracts | | | | | | | | 34,725 | 34,725 | 100.00% |
| MH-HUD APT | 1,042 | | | | | 251,561 | 11,762 | 10,000 | 274,365 | 3.64% |
| MH-Adult Homeless | 45,000 | | | | | | 220 | | 45,220 | 0.00% |
| Crisis Stabilization | | 397,193 | | | | 302,743 | 56,357 | 116,435 | 872,728 | 13.34% |
| MH-Adult Periodic | 23,478 | 748,944 | | | | 458,600 | 17,374 | 158,339 | 1,406,735 | 11.26% |
| Total MH Adult Services | 150,444 | 2,069,782 | | | | 2,434,887 | 149,584 | 529,270 | 5,333,967 | 9.92% |
| 434-MH Willie M | | | | | | | | | | |
| WM - MOD Management Group Living | | 75,000 | | | | 300,000 | 792 | | 375,792 | 0.00% |
| WM - In Home Service | | | | | | | | | 0 | 0.00% |
| WM - Case Management | | 45,000 | | | | 150,000 | 1,564 | | 196,564 | 0.00% |
| WM - High Management Group Home | | 93,000 | | | | 435,000 | 2,721 | | 530,721 | 0.00% |
| WM - Tiffany Group Home | | 90,000 | | | | 270,000 | 822 | | 360,822 | 0.00% |
| WM - Sprucewood | | 75,000 | | | | 311,000 | 1,080 | | 387,080 | 0.00% |
| WM - Professional Parenting | | 70,000 | | | | 1,034,928 | 263 | | 1,105,191 | 0.00% |
| WM - Respite | | | | | | | | | 0 | 0.00% |
| WM - Independent Living | | | | | | | | | 0 | 0.00% |
| WM - Day Treatment | | 20,000 | | | | 30,000 | 741 | | 50,741 | 0.00% |
| WM - Administration | | 1,369,950 | | | | | 4,197 | | 1,374,147 | 0.00% |
| Total MH Willie M | | 1,837,950 | | | | 2,530,928 | 12,180 | | 4,381,058 | 0.00% |

REVENUE SOURCES

| Revenue Sources | | | | | | | | | | |
|---|------------------|-------------------|---------------|---------------|---------------|-----------------------|-------------------------|------------------|-------------------|---------------|
| Department | Federal | State | Intergov | Inkind | Other | Local Fees & Sales | Spec Fund Bal Approp | County | Total Revenue | % County |
| 435-Mental Health | | | | | | | | | | |
| Mental Health | | 83,969 | | | | | 139,220 | 781,667 | 1,004,856 | 77.79% |
| Medical Services | | 384,670 | | | | 727,707 | 640,640 | 549,454 | 2,302,471 | 23.86% |
| MH-General Support | | 55,359 | | | | 34,098 | 60,365 | 508,779 | 658,601 | 77.25% |
| MH-Medical Records | | 61,426 | | | | | 114,221 | 303,080 | 478,727 | 63.31% |
| MH-MIS | | 60,039 | | | | 21,000 | 223,236 | 432,367 | 736,642 | 58.69% |
| MH-Personnel | | 2,904 | | | | 1,600 | 67,001 | 189,385 | 260,890 | 72.59% |
| MH-Medicaid Contracts | | | | | | 667,500 | | | 667,500 | 0.00% |
| MH-Managed Care | | 3,823 | | | | | 93,961 | 381,452 | 479,236 | 79.60% |
| Total Mental Health | | 652,190 | | | | 1,451,905 | 1,338,644 | 3,146,184 | 6,588,923 | 47.75% |
| 436-MH Thomas S | | | | | | | | | | |
| TODDC Specific | | 1,254,075 | | | | 248,800 | | | 1,502,875 | 0.00% |
| Thomas S - Administrative | | 149,428 | | | | | 238 | | 149,666 | 0.00% |
| Thomas S - Case Management | | | | | | 145,282 | 296 | | 145,578 | 0.00% |
| Thomas S - Crisis Diversion | | 30,000 | | | | 16,369 | 228 | | 46,597 | 0.00% |
| Total Thomas S | | 1,433,503 | | | | 410,451 | 762 | | 1,844,716 | 0.00% |
| Total Mental Health Fund | 2,052,583 | 10,064,856 | 72,410 | | 53,665 | 12,600,898 | 2,763,724 | 4,456,053 | 32,064,189 | 13.90% |
| 114-Food & Beverage Fund | | | | | | | | | | |
| Prepared Food & Beverage Tax | | | | | 3,312,430 | | | | 3,312,430 | 0.00% |
| 115-Group Insurance Fund | | | | | | | | | | |
| Group Insurance | | | | | 7,306,410 | | 2,392,018 | 147,792 | 9,846,220 | 1.50% |
| 116-Employee Benefit Fund | | | | | | | | | | |
| Employee Flexible Benefits | | | | | 502,800 | | | | 502,800 | 0.00% |
| 120-Workers Compensation Fund | | | | | | | | | | |
| Workers Compensation | | | | | 649,582 | | 565,910 | | 1,215,492 | 0.00% |
| 130-Workforce Development Admin | | | | | | | | | | |
| Workforce Center Administration | 167,953 | | | | 3,000 | | | 15,000 | 185,953 | 8.07% |
| 133-Workforce Development Fund | | | | | | | | | | |
| JTPA WIA Adult | 408,028 | | | | | | | | 408,028 | 0.00% |
| JTPA WIA Youth | 589,453 | | | | | | | | 589,453 | 0.00% |
| T/A Grant | 116,500 | | | | | | | | 116,500 | 0.00% |
| Welfare to Work 30% | | | | | | | | | | |
| Welfare to Work 70% | | | | | | | | | | |
| JTPA WIA Dislocated Worker | 297,046 | | | | | | | | 297,046 | 0.00% |
| NC Workers Trust | | | | | | | | | 0 | 0.00% |
| Total Worforce Develop Fund | 1,411,027 | | | | | | | | 1,411,027 | 0.00% |
| 139-Senior Aides Fund | | | | | | | | | | |
| Senior Aides | 267,280 | | | 15,000 | | | | | 282,280 | 0.00% |
| Total Worforce Develop Funds | 1,846,260 | | | 15,000 | 3,000 | | | 15,000 | 1,879,260 | 0.80% |
| 220-Industrial Development Fund | | | | | | | | | | |
| Industrial Development Inducement | | | 87,612 | | 35,000 | | 2,261,022 | 556,104 | 2,939,738 | 18.92% |
| 240-Injured Animal Stabilization | | | | | | | | | | |
| Injured Animal Stabilization | | | | | 1,000 | | | | 1,000 | 0.00% |
| 250-Water & Sewer Fund | | | | | | | | | | |
| Water & Sewer Department | | | | | 20,000 | 40,000 | 720,000 | | 780,000 | 0.00% |
| 252-Eastover Sanitary District | | | | | | | | | | |
| Eastover Sanitary District | | | 273,440 | | | | | | 273,440 | 0.00% |

REVENUE SOURCES

| Revenue Sources | | | | | | | | | | |
|---|------------------|----------------|----------|---------------|----------------|-----------------------|-------------------------|----------------|------------------|---------------|
| Department | Federal | State | Intergov | Inkind | Other | Local Fees & Sales | Spec Fund Bal Approp | County | Total Revenue | % County |
| 410-Property Revaluation Fund Property Revaluation | | | | | 2,000 | | | 495,681 | 497,681 | 99.60% |
| 420- Recreation Fund Recreation | | | | | 3,149,621 | 177,500 | 900,454 | | 4,227,575 | 0.00% |
| 430-Juvenile Crime Prevention JCP - Juvenile Crime Prevention | | 726,617 | | 34,821 | | | 40,560 | 69,235 | 871,233 | 7.95% |
| JCP - Residential Group Home | 356,917 | 1,887 | | | 26,000 | 159,241 | | 83,632 | 627,677 | 13.32% |
| Total Juvenile Crime Prevention | 356,917 | 728,504 | | 34,821 | 26,000 | 159,241 | 40,560 | 152,867 | 1,498,910 | 10.20% |
| 446-County Comm Development County CDBG Administration | 345,883 | | | | | | | | 345,883 | 0.00% |
| Housing Activities | 878,088 | | | | 50,000 | | | | 928,088 | 0.00% |
| Public Facilities | 249,929 | | | | | | | | 249,929 | 0.00% |
| Public Services | 260,100 | | | | | | | | 260,100 | 0.00% |
| Total County CDBG Fund | 1,734,000 | | | | 50,000 | | | | 1,784,000 | 0.00% |
| 447-Comm Develop Home Fnd Home Administration | 75,889 | | | | | | | | 75,889 | 0.00% |
| Home Housing Activity | 632,509 | | | | 80,000 | | | 79,695 | 792,204 | 10.06% |
| Total CD Home | 708,398 | | | | 80,000 | | | 79,695 | 868,093 | 9.18% |
| 448-Comm Devel Support Housing Support Housing Administration | 21,053 | | | | | | | | 21,053 | 0.00% |
| Support Housing Program Grants | 1,807,423 | | | | | | | 4,558 | 1,811,981 | 0.25% |
| Total Comm Dev Supp Housing | 1,828,476 | | | | | | | 4,558 | 1,833,034 | 0.25% |
| Total All CD Funds | 4,270,874 | | | | 130,000 | | | 84,253 | 4,485,127 | 1.88% |
| 451-NC 91-08-010 Fund Planning Grant | 62,270 | | | | | | | | 62,270 | 0.00% |
| 452-US DOT 104 Fund US DOT 104 (F) | 267,304 | | | 66,826 | | | | | 334,130 | 0.00% |
| 454-NC Elderly Community Transportation Program | | 56,905 | | | | | | 10,043 | 66,948 | 15.00% |
| Rural Operating Assistance Program | | 210,517 | | | | | | | 210,517 | 0.00% |
| Mid-Carolina Senior Transportation | | 68,704 | | | | | | | 68,704 | |
| Transportation Other | | | | | | | | | | |
| Total NC Elderly | | 336,126 | | | | | | 10,043 | 346,169 | 2.90% |
| 469-Fire Tax Special Fire District Tax | | | | | | | | 290,115 | 290,115 | 100.00% |
| 470-Beaver Dam Beaver Dam Fire District | | | | | | | | 93,155 | 93,155 | 100.00% |
| 472-Bethany Bethany Fire District | | | | | | | | 128,586 | 128,586 | 100.00% |
| 473-Bonnie Doone Bonnie Doone Fire District | | | | | | | | 191,025 | 191,025 | 100.00% |
| 474-Cotton Cotton Fire District | | | | | | | | 386,076 | 386,076 | 100.00% |
| 476-Cumberland Road Cumberland Road Fire District | | | | | | | | 325,228 | 325,228 | 100.00% |

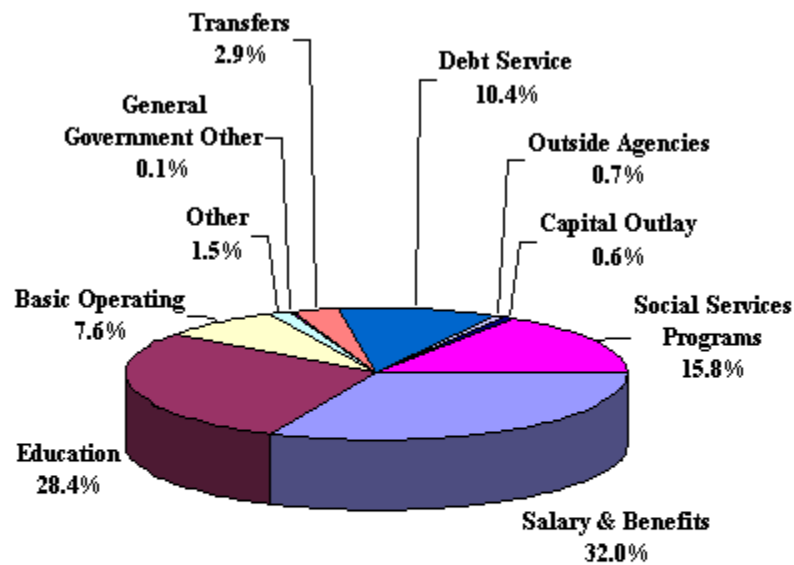
REVENUE SOURCES

| Department | Revenue Sources | | | | | | Local Fees & Sales | Spec Fund Bal Approp | County | Total Revenue | % County |
|---|-----------------|----------------|----------------|--------|-----------|----------------|-----------------------|-------------------------|----------------|------------------|----------------|
| | Federal | State | Intergov | Inkind | Other | | | | | | |
| 478-Eastover Eastover Fire District | | | | | | | | | 276,676 | 276,676 | 100.00% |
| 480-Godwin Falcon Godwin Falcon Fire District | | | | | | | | | 57,642 | 57,642 | 100.00% |
| 482-Grays Creek Grays Creek Fire District | | | | | | | | | 173,451 | 173,451 | 100.00% |
| Grays Creek Fire Dept #24 | | | | | | | | | 173,451 | 173,451 | 100.00% |
| Total Grays Creek Fire District | | | | | | | | | 346,902 | 346,902 | 100.00% |
| 484-Lafayette Village Lafayette Village Fire District | | | | | | | | | 535,921 | 535,921 | 100.00% |
| 486-Lake Rim Lake Rim Fire District | | | | | | | | | 892,526 | 892,526 | 100.00% |
| 490-Manchester Manchester Fire District (Spring Lake) | | | | | | | | | 79,213 | 79,213 | 100.00% |
| 492-Pearces Mill Pearces Mill Fire District | | | | | | | | | 530,724 | 530,724 | 100.00% |
| 494-Stedman Stedman Fire District | | | | | | | | | 84,736 | 84,736 | 100.00% |
| 495-Stoney Point Stoney Point Fire District | | | | | | | | | 561,587 | 561,587 | 100.00% |
| 496-Vander Vander Fire District | | | | | | | | | 576,709 | 576,709 | 100.00% |
| 498-Wade Wade Fire District | | | | | | | | | 58,343 | 58,343 | 100.00% |
| 499-Westarea Westarea Fire District | | | | | | | | | 676,815 | 676,815 | 100.00% |
| 620-Civic Center Fund Civic Center | | | | | 2,091,251 | 2,331,638 | | | 533,000 | 4,955,889 | 10.75% |
| 621-Civic Motel Tax Civic Center Motel Tax | | | | | 626,150 | | | | | 626,150 | 0.00% |
| 623-Debt Service Coliseum Debt Service-Coliseum | | | | | 1,718,520 | | | | 2,831,130 | 4,549,650 | 62.23% |
| 625-Solid Waste Fund Solid Waste Administration | | | | | 116,200 | 542,792 | | | | 658,992 | 0.00% |
| Solid Waste-Ann Street | | | 60,540 | | 11,388 | 2,263,607 | | | | 2,335,535 | 0.00% |
| Solid Waste-Wilkes Street | | 240,000 | 4,424 | | | 1,290,882 | | | | 1,535,306 | 0.00% |
| Solid Waste-Container Sites | | | | | | 813,741 | | | | 813,741 | 0.00% |
| Solid Waste-Transportation | | | 119,243 | | | 393,370 | | | | 512,613 | 0.00% |
| Solid Waste-HHW/Planning | | | | | | 214,632 | | | | 214,632 | 0.00% |
| Solid Waste- Maintenance | | | | | | 520,950 | | | | 520,950 | 0.00% |
| White Goods | | | | | | 22,000 | | 196,606 | | 218,606 | 0.00% |
| Total Solid Waste | | 240,000 | 184,207 | | | 127,588 | 6,061,974 | 196,606 | | 6,810,375 | 0.00% |
| 630-General Litigation Legal | | | | | | | | | 218,905 | 218,905 | 100.00% |

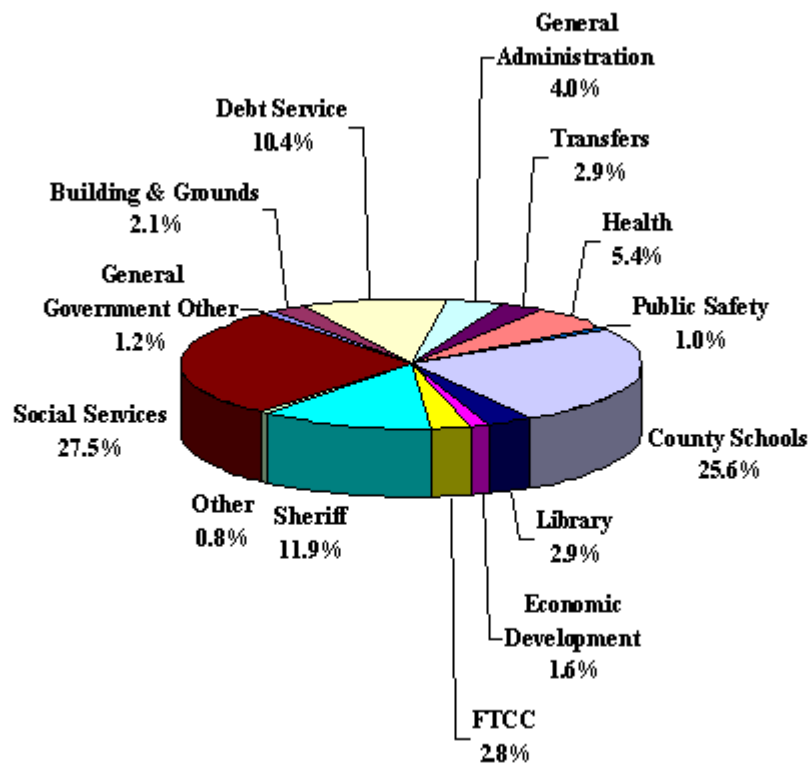
REVENUE SOURCES

| Revenue Sources | | | | | | | | | | |
|--|------------|-------------|-----------|---------|-------------|-----------------------|-------------------------|-------------|------------------|-------------|
| Department | Federal | State | Intergov | Inkind | Other | Local Fees & Sales | Spec Fund Bal Approp | County | Total Revenue | % County |
| 870-LEO Special Separation LEO Separation Allowance | | | | | | | | | 0 | 0.00% |
| 875-Cumberland Cemetary Trust Cumberland Cemetary Trust | | | | | | 6,900 | | | 6,900 | 0.00% |
| Total Separate Funds | 16,672,208 | 99,388,506 | 1,665,031 | 116,647 | 202,525,005 | 22,129,746 | 15,230,211 | 15,792,807 | 373,520,161 | 4.23% |
| | | | | | | | | | | |
| Total All Funds | 44,826,501 | 140,503,589 | 9,218,991 | 116,647 | 206,242,526 | 30,561,406 | 23,887,409 | 147,899,577 | 603,256,646 | 24.52% |

General Fund Expenditures by Category



General Fund Expenditures by Function



GENERAL FUND

SUMMARY OF EXPENDITURES

| FY 2000 | FY 2001 | FY 2002 | FY 2003 | FY 2004 |
|---------|---------|---------|---------|---------|
| Final | Final | Final | Final | Adopted |
| Budget | Budget | Budget | Budget | Budget |

Expenditures by Category

| | | | | | |
|---------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Salary & Benefits | \$72,663,274 | \$73,516,132 | \$69,219,770 | \$70,213,871 | \$73,597,719 |
| Basic Operating | 25,026,207 | 22,163,266 | 19,582,201 | 24,183,715 | 17,491,486 |
| Capital Outlay | 5,072,470 | 3,968,613 | 2,072,938 | 1,442,371 | 1,489,442 |
| General Government Other | 525,610 | 500,169 | 316,849 | 1,306,000 | 270,000 |
| Debt Service | 22,099,498 | 25,387,663 | 24,283,886 | 23,949,349 | 23,816,235 |
| Transfers | 8,381,440 | 8,781,925 | 7,035,600 | 8,862,370 | 6,669,698 |
| Outside Agencies | 1,496,739 | 1,583,005 | 1,464,004 | 1,430,031 | 1,502,512 |
| Social Services Programs | 29,072,648 | 32,765,546 | 34,734,006 | 37,328,711 | 36,380,934 |
| Education | 57,687,529 | 63,898,472 | 61,807,813 | 64,190,371 | 65,166,481 |
| Other | 4,353,389 | 3,921,099 | 3,769,333 | 3,745,262 | 3,351,978 |
| Total Expenditures | \$226,378,804 | \$236,485,890 | \$224,286,400 | \$236,652,051 | \$229,736,485 |

| FY 2000 | FY 2001 | FY 2002 | FY 2003 | FY 2004 |
|---------|---------|---------|---------|---------|
| Final | Final | Final | Final | Adopted |
| Budget | Budget | Budget | Budget | Budget |

Expenditures by Function

| | | | | | |
|---------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| General Government Other | \$9,012,212 | \$6,361,841 | \$5,301,595 | \$10,650,908 | \$2,771,834 |
| Building & Grounds | 4,671,561 | 4,566,986 | 4,448,028 | 4,896,547 | 4,778,785 |
| Debt Service | 22,099,498 | 25,387,663 | 24,283,886 | 23,949,349 | 23,816,235 |
| General Administration | 9,411,065 | 9,417,828 | 8,441,262 | 8,791,956 | 9,260,327 |
| Transfers | 8,365,411 | 8,781,925 | 7,035,600 | 8,862,370 | 6,669,698 |
| Health | 15,939,823 | 15,069,227 | 12,449,975 | 12,249,957 | 12,458,031 |
| Public Safety | 3,465,604 | 3,563,120 | 2,972,256 | 3,128,209 | 3,220,708 |
| County Schools | 50,983,742 | 56,983,742 | 55,243,000 | 57,150,000 | 58,775,000 |
| Library | 8,041,127 | 7,926,478 | 6,968,962 | 6,043,385 | 6,685,227 |
| Economic Development | 3,300,806 | 2,330,639 | 3,123,440 | 3,294,689 | 3,620,660 |
| FTCC | 6,733,787 | 6,914,730 | 6,564,813 | 7,040,371 | 6,391,481 |
| Sheriff | 25,608,736 | 26,034,220 | 24,183,021 | 25,265,347 | 27,251,707 |
| Social Services | 56,963,154 | 60,688,306 | 62,355,799 | 64,450,642 | 63,210,094 |
| Other | 1,782,278 | 2,459,185 | 914,763 | 878,321 | 826,698 |
| Total Expenditures | \$226,378,804 | \$236,485,890 | \$224,286,400 | \$236,652,051 | \$229,736,485 |

EXPENDITURES BY ORGANIZATION

| Department | Actual Expenditure | FY 2002 | %Budget Spent | FY2003 | | FY 2004 | | |
|---------------------------------------|-----------------------|--------------------|------------------|--------------------|-------------------|---------------------|-----------------------|-------------------|
| | | Final FY Budget | | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| | | | | | | | | |
| General Fund: | | | | | | | | |
| | | | | | | | | |
| 410-General Administration | | | | | | | | |
| Governing Body | 302,674 | 320,827 | 94.34% | 333,823 | 335,773 | 324,706 | 335,536 | 339,178 |
| Administration | 940,250 | 964,218 | 97.51% | 977,595 | 996,329 | 964,020 | 1,033,142 | 1,037,438 |
| Court Facilities | 15,781 | 41,000 | 38.49% | 41,000 | 44,014 | 41,000 | 41,000 | 41,000 |
| Information Services | 895,688 | 965,815 | 92.74% | 999,342 | 1,074,702 | 991,238 | 1,208,930 | 1,218,378 |
| Elections | 291,941 | 459,930 | 63.48% | 463,944 | 559,229 | 578,115 | 601,905 | 604,037 |
| Finance | 729,995 | 745,815 | 97.88% | 770,223 | 781,223 | 755,027 | 774,944 | 778,231 |
| Legal | 401,588 | 412,926 | 97.25% | 421,970 | 430,970 | 421,270 | 436,925 | 438,739 |
| Register of Deeds | 1,247,664 | 1,247,726 | 100.00% | 1,213,171 | 1,246,171 | 1,203,527 | 1,246,490 | 1,298,934 |
| Register of Deeds Automation | 49,972 | 50,121 | 99.70% | 162,686 | 162,686 | 150,803 | 179,453 | 184,686 |
| Tax Administration | 3,051,226 | 3,232,884 | 94.38% | 3,094,338 | 3,160,859 | 3,014,515 | 3,309,136 | 3,319,706 |
| Total General Administration | 7,926,779 | 8,441,262 | 93.91% | 8,478,092 | 8,791,956 | 8,444,221 | 9,167,461 | 9,260,327 |
| | | | | | | | | |
| 411-Building & Grounds | | | | | | | | |
| Facilities Management | 1,732,870 | 2,223,338 | 77.94% | 2,216,492 | 2,307,184 | 2,087,159 | 2,087,159 | 2,087,159 |
| Print Shop | 116,866 | 120,892 | 96.67% | 128,572 | 128,572 | 125,533 | 130,207 | 130,660 |
| Communications Center | 119,738 | 131,004 | 91.40% | 134,031 | 134,031 | 130,992 | 136,353 | 136,829 |
| Carpenter Shop | 140,979 | 144,863 | 97.32% | 144,802 | 144,802 | 140,750 | 148,445 | 149,063 |
| Public Bldgs Equip Maint | 524,108 | 527,460 | 99.36% | 570,831 | 570,831 | 559,688 | 653,929 | 656,455 |
| Public Bldgs Janitorial | 401,001 | 449,677 | 89.18% | 470,713 | 492,013 | 449,530 | 462,070 | 467,358 |
| Central Maintenance | 408,304 | 432,974 | 94.30% | 658,115 | 666,115 | 642,919 | 671,897 | 667,579 |
| Landscaping & Grounds | 399,696 | 417,820 | 95.66% | 452,999 | 452,999 | 442,869 | 482,136 | 483,682 |
| Total Building & Grounds | 3,843,561 | 4,448,028 | 86.41% | 4,776,555 | 4,896,547 | 4,579,440 | 4,772,196 | 4,778,785 |
| | | | | | | | | |
| 412-General Government | | | | | | | | |
| Debt Service | 23,799,800 | 24,283,886 | 98.01% | 24,165,314 | 23,949,349 | 23,816,235 | 23,816,235 | 23,816,235 |
| General Government Other | 9,275,222 | 12,331,219 | 75.22% | 9,074,070 | 19,498,191 | 13,248,479 | 13,490,584 | 9,434,674 |
| Total General Government | 33,075,022 | 36,615,105 | 90.33% | 33,239,384 | 43,447,540 | 37,064,714 | 37,306,819 | 33,250,909 |
| | | | | | | | | |
| 420-Emergency Services | | | | | | | | |
| Emergency Services | 873,153 | 887,869 | 98.34% | 695,436 | 897,282 | 848,681 | 870,429 | 873,879 |
| | | | | | | | | |
| 422-Law Enforcement Sheriff | | | | | | | | |
| Sheriff | 15,758,136 | 16,127,732 | 97.71% | 15,956,673 | 16,159,584 | 15,721,728 | 16,767,478 | 16,921,475 |
| Jail | 4,787,417 | 5,859,758 | 81.70% | 6,485,498 | 6,641,898 | 7,879,382 | 8,305,901 | 8,335,576 |
| Law Enforcement Block Grant 2000 | 194,683 | 194,683 | 100.00% | 0 | 0 | 0 | 0 | 0 |
| Facility Upgrade Grant | 2,765 | 3,094 | 89.37% | 0 | 0 | 0 | 0 | 0 |
| School Law Enforcement - Local | 1,893,587 | 1,982,043 | 95.54% | 1,955,980 | 2,057,245 | 1,942,290 | 1,984,180 | 1,994,656 |
| Law Enforcement Block Grant 2002 | | | | | 186,460 | 0 | 0 | 0 |
| 800 Mhz Voice Radios | | | | 207,128 | 207,411 | 0 | 0 | 0 |
| COP More Grant 98 | 3,250 | 16,382 | 19.84% | 0 | 12,749 | 0 | 0 | 0 |
| Total Sheriff | 22,639,839 | 24,183,692 | 93.62% | 24,605,279 | 25,265,347 | 25,543,400 | 27,057,559 | 27,251,707 |
| | | | | | | | | |
| 424-Protective Services | | | | | | | | |
| Animal Control | 674,742 | 725,212 | 93.04% | 833,568 | 827,353 | 809,765 | 866,506 | 869,841 |
| | | | | | | | | |
| 426-Protective Services | | | | | | | | |
| Cumberland Day Reporting Center | 200,194 | 245,271 | 81.62% | 240,885 | 222,277 | 222,277 | 222,277 | 222,277 |
| Cumberland County Criminal Just. Unit | 185,394 | 185,834 | 99.76% | 202,641 | 235,201 | 231,222 | 241,480 | 242,440 |
| C-5 Facility Expenses | 84,431 | 90,961 | 92.82% | 94,001 | 72,452 | 67,974 | 69,165 | 69,882 |
| Public Safety Other | 834,470 | 837,109 | 99.68% | 653,910 | 873,644 | 942,386 | 942,386 | 942,386 |
| Total Protective Services | 1,304,488 | 1,359,175 | 95.98% | 1,191,437 | 1,403,574 | 1,463,859 | 1,475,308 | 1,476,985 |

EXPENDITURES BY ORGANIZATION

| Department | FY 2002 | | | FY 2003 | | FY 2004 | | |
|--|--------------------|-------------------|---------------|-------------------|-------------------|-------------------|--------------------|-------------------|
| | Actual Expenditure | Final FY Budget | %Budget Spent | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| 431-Health | | | | | | | | |
| Health - Administration | 1,050,604 | 1,212,418 | 86.65% | 1,271,846 | 1,200,918 | 1,294,808 | 1,321,483 | 1,334,271 |
| Laboratory | 345,595 | 382,997 | 90.23% | 391,788 | 385,788 | 376,806 | 383,239 | 384,485 |
| Mosquito Control | 43,412 | 45,818 | 94.75% | 66,131 | 76,319 | 71,872 | 72,827 | 73,116 |
| Pharmacy | 202,714 | 205,403 | 98.69% | 229,903 | 229,903 | 230,808 | 232,531 | 232,814 |
| C.C. Jail Health Program | 967,812 | 990,013 | 97.76% | 991,601 | 1,259,396 | 1,150,139 | 1,166,100 | 1,168,762 |
| Management Support | 310,445 | 482,686 | 64.32% | 266,681 | 201,681 | 162,222 | 165,926 | 166,613 |
| Regional Bioterrorism Response Team | 44,260 | 206,150 | 21.47% | 369,850 | 374,150 | 369,850 | 369,850 | 369,850 |
| Home Visiting Project | 23,126 | 31,265 | 73.97% | 20,000 | 0 | 0 | 0 | 0 |
| NC Environmental Health | 1,314,397 | 1,387,739 | 94.72% | 1,215,164 | 1,184,178 | 1,189,596 | 1,222,014 | 1,225,900 |
| Immunization Clinic | 240,981 | 241,019 | 99.98% | 276,367 | 306,967 | 311,933 | 318,043 | 319,197 |
| School Health Program | 530,043 | 551,750 | 96.07% | 545,792 | 512,292 | 516,734 | 530,540 | 532,657 |
| Child Health Clinic | 540,094 | 551,880 | 97.86% | 683,250 | 675,390 | 629,690 | 643,741 | 643,647 |
| Dental Clinic | 405,779 | 427,413 | 94.94% | 256,881 | 263,289 | 259,032 | 265,090 | 266,032 |
| Health Promotion | 230,603 | 262,407 | 87.88% | 299,059 | 282,839 | 317,199 | 323,454 | 324,488 |
| Maternal Health Clinic | 685,856 | 756,721 | 90.64% | 776,891 | 793,643 | 752,683 | 769,793 | 769,934 |
| Healthy Carolinians of Cumberland County | | | | | 9,910 | | | |
| Bio-Terrorism Preparedness | | | | | 3,000 | 3,000 | 3,000 | 3,000 |
| STD Clinic | | | | | 269,283 | 305,232 | 312,497 | 313,862 |
| Medical Records | 130,870 | 145,532 | 89.93% | 146,855 | 146,855 | 142,396 | 145,566 | 146,288 |
| Childhood Lead Poison Prevention | 3,011 | 8,000 | 37.63% | 4,250 | 3,330 | 3,330 | 3,330 | 3,330 |
| Breast/Cervical Cancer Control | 55,757 | 57,963 | 96.19% | 60,827 | 78,827 | 90,442 | 91,928 | 92,172 |
| Bio-Terrorism Competitive Project | | | | | 39,600 | 0 | 0 | 0 |
| CSC | 581,056 | 714,330 | 81.34% | 498,218 | 533,280 | 527,450 | 538,592 | 540,841 |
| Child Fatality Prevention | 3,911 | 4,872 | 80.28% | 4,724 | 4,384 | 4,264 | 4,264 | 4,264 |
| BCCCP - CVD Screening | 49,554 | 61,853 | 80.12% | 56,813 | 56,813 | 58,310 | 58,310 | 58,310 |
| Chest TB Clinic | 155,792 | 164,379 | 94.78% | 192,766 | 176,366 | 197,361 | 199,023 | 199,911 |
| Family Planning Clinic | 561,917 | 580,795 | 96.75% | 590,444 | 539,504 | 603,505 | 615,659 | 617,670 |
| NC Epilepsy Program | 11,627 | 12,375 | 93.95% | 12,375 | 12,375 | 12,375 | 12,375 | 12,375 |
| Communicable Disease | 532,351 | 585,225 | 90.97% | 504,342 | 254,704 | 249,457 | 254,094 | 254,996 |
| CDC TB Project | 38,197 | 48,430 | 78.87% | 45,592 | 45,592 | 43,317 | 43,317 | 43,317 |
| NC AIDS | 48,767 | 49,227 | 99.07% | 65,858 | 54,558 | 62,153 | 63,351 | 63,547 |
| Adult Health Clinic | 375,010 | 375,583 | 99.85% | 451,209 | 443,663 | 453,173 | 459,888 | 461,221 |
| School Health-BOE Grant | 33,976 | 40,322 | 84.26% | 45,404 | 389,000 | 389,000 | 389,000 | 389,000 |
| Healthy Families | 377,832 | 381,492 | 99.04% | 0 | 0 | 0 | 0 | 0 |
| Children's Special Health Services | 39,548 | 52,931 | 74.72% | 0 | 0 | 0 | 0 | 0 |
| WIC-Client Services | 1,360,730 | 1,430,987 | 95.09% | 1,442,161 | 1,442,160 | 1,442,161 | 1,442,161 | 1,442,161 |
| Total Health | 11,295,624 | 12,449,975 | 90.73% | 11,783,042 | 12,249,957 | 12,220,298 | 12,420,986 | 12,458,031 |
| 432 - Health Other | | | | | | | | |
| Health Other | 173,746 | 176,831 | 98.26% | 143,112 | 143,112 | 149,380 | 145,456 | 145,456 |
| 437 - Social Services | | | | | | | | |
| Social Services Department | 24,221,760 | 26,825,682 | 90.29% | 25,740,523 | 26,311,365 | 25,319,137 | 25,937,696 | 26,041,751 |
| Social Services Other | 32,395,552 | 34,734,006 | 93.27% | 36,896,759 | 37,328,711 | 37,105,934 | 37,105,934 | 36,380,934 |
| Grant FV Care Center | 340,871 | 367,746 | 92.69% | 378,430 | 382,756 | 366,334 | 376,119 | 377,553 |
| Welfare Other | 304,109 | 428,365 | 70.99% | 328,560 | 427,810 | 448,670 | 420,916 | 410,666 |
| Total Social Services | 57,262,292 | 62,355,799 | 91.83% | 63,344,272 | 64,450,642 | 63,240,075 | 63,840,665 | 63,210,904 |
| 439-Human Services | | | | | | | | |
| Veterans Services | 128,014 | 156,072 | 82.02% | 159,111 | 159,111 | 156,072 | 168,363 | 169,129 |
| Senior Aides Local Support | 40,623 | 42,179 | 96.31% | 42,990 | 42,990 | 42,168 | 43,406 | 43,584 |
| Spring Lake Resource Center Administration | 38,130 | 38,146 | 99.96% | 39,483 | 40,668 | 38,522 | 37,437 | 37,585 |
| Total Human Services | 206,767 | 236,397 | 87.47% | 241,584 | 242,769 | 236,762 | 249,206 | 250,298 |

EXPENDITURES BY ORGANIZATION

| Department | FY 2002 | | | FY2003 | | FY 2004 | | |
|---------------------------------------|--------------------|--------------------|---------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual Expenditure | Final FY Budget | %Budget Spent | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| 440-Library | | | | | | | | |
| Library | 5,959,238 | 6,196,988 | 96.16% | 5,373,739 | 5,434,979 | 5,777,539 | 5,908,962 | 6,195,862 |
| Library - Law | 64,751 | 64,817 | 99.90% | 40,074 | 40,074 | 64,818 | 65,796 | 65,957 |
| Library - LSCA Enrichment Grant | 193,904 | 199,641 | 97.13% | 80,157 | 140,257 | 0 | 0 | 0 |
| Library - Smart Start | 269,366 | 324,193 | 83.09% | 279,598 | 299,018 | 299,018 | 299,018 | 299,018 |
| Library - Motherread | 65,765 | 104,639 | 62.85% | 73,009 | 74,390 | 74,390 | 74,390 | 74,390 |
| Library - Gates Foundation | 5,947 | 5,947 | 100.00% | 0 | 0 | 0 | 0 | 0 |
| Library - Foreign Language | 68,481 | 72,737 | 94.15% | 51,013 | 54,667 | 50,000 | 50,000 | 50,000 |
| Total Library | 6,627,452 | 6,968,962 | 95.10% | 5,897,590 | 6,043,385 | 6,265,765 | 6,398,166 | 6,685,227 |
| 442 - Culture & Recreation | | | | | | | | |
| Stadium Maintenance | 83,249 | 92,386 | 90.11% | 88,843 | 93,073 | 84,545 | 85,523 | 85,695 |
| Culture Recreation Other | 381,300 | 381,300 | 100.00% | 381,300 | 381,300 | 498,600 | 351,300 | 351,300 |
| Averasboro Battlefield | 0 | 33,154 | 0.00% | 0 | 33,154 | 0 | 0 | 0 |
| Total Culture & Recreation | 464,549 | 506,840 | 91.66% | 470,143 | 507,527 | 583,145 | 436,823 | 436,995 |
| 450-Economic Development | | | | | | | | |
| Planning | 1,806,853 | 1,879,077 | 96.16% | 1,933,576 | 1,935,431 | 1,912,745 | 2,031,983 | 2,055,309 |
| Engineering | 207,902 | 224,716 | 92.52% | 227,454 | 227,454 | 224,338 | 271,772 | 251,275 |
| NC Cooperative Extension Service | 410,854 | 420,681 | 97.66% | 409,530 | 416,435 | 397,046 | 410,003 | 412,005 |
| NC Cooperative Extension Programs | 28,083 | 78,144 | 35.94% | 79,200 | 79,200 | 35,000 | 35,000 | 35,000 |
| Soil Conservation District | 44,565 | 45,850 | 97.20% | 40,487 | 44,010 | 39,464 | 43,185 | 43,347 |
| Soil Conserv/Cost Share Program | 38,694 | 38,745 | 99.87% | 40,749 | 40,084 | 39,736 | 40,986 | 41,165 |
| Fort Bragg Erosion Program | 0 | 63,930 | 0.00% | 63,948 | 63,948 | 63,948 | 65,990 | 66,283 |
| Public Utilities | | | | | | | | 140,891 |
| Economic Phys Develop Other | 260,067 | 276,159 | 94.17% | 276,670 | 382,380 | 442,620 | 442,620 | 470,385 |
| Industrial Park | 24,625 | 96,138 | 25.61% | 94,425 | 105,747 | 105,000 | 105,000 | 105,000 |
| Total Economic Development | 2,821,643 | 3,123,440 | 90.34% | 3,166,039 | 3,294,689 | 3,259,897 | 3,446,539 | 3,620,660 |
| 470 - Education | | | | | | | | |
| Education - BOE | 55,243,000 | 55,243,000 | 100.00% | 57,150,000 | 57,150,000 | 58,775,000 | 58,775,000 | 58,775,000 |
| Education - FTCC | 5,800,404 | 6,564,813 | 88.36% | 6,275,962 | 7,040,371 | 6,876,348 | 6,391,481 | 6,391,481 |
| Total Education | 61,043,404 | 61,807,813 | 98.76% | 63,425,962 | 64,190,371 | 65,651,348 | 65,166,481 | 65,166,481 |
| Total General Fund | 210,233,061 | 224,286,400 | 93.73% | 222,291,495 | 236,652,051 | 230,360,750 | 233,620,600 | 229,736,485 |

EXPENDITURES BY ORGANIZATION

| Department | Actual Expenditure | FY 2002 Final FY Budget | %Budget Spent | FY2003 Budget 07/01/02 | Budget 6/30/03 | Requested Budget | FY 2004 Recommended Budget | Adopted Budget |
|--|-----------------------|-------------------------------|------------------|------------------------------|-------------------|---------------------|----------------------------------|-------------------|
| Separate Funds: | | | | | | | | |
| 002-Detention Facility Fund | | | | | | | | |
| Detention Facility | 50,036,342 | 56,903,064 | 87.93% | 56,903,064 | 64,036,539 | 59,136,849 | 59,136,849 | 64,036,539 |
| 003 - DSS/Community Correction Fund | | | | | | | | |
| Community Corrections Center | 2,627,843 | 2,890,349 | 90.92% | 2,890,349 | 2,890,349 | 0 | 0 | 0 |
| Social Services Building | 32,003,773 | 34,219,020 | 93.53% | 34,219,020 | 40,075,482 | 0 | 0 | 0 |
| Total DSS/Community | 34,631,616 | 37,109,369 | 93.32% | 37,109,369 | 42,965,831 | 0 | 0 | 0 |
| 004 - School Bond Projects | | | | | | | | |
| School Bond Projects | 89,070,906 | 106,613,737 | 83.55% | 106,613,737 | 107,294,988 | 107,294,988 | 107,294,988 | 107,294,988 |
| 005 - MH Winding Creek Facility | | | | | | | | |
| Winding Creek Facility | 3,080,450 | 3,092,150 | 99.62% | 3,092,150 | 3,228,286 | 3,092,150 | 3,092,150 | 3,228,286 |
| 006 - Animal Control Building | | | | | | | | |
| Animal Control Building | 0 | 200,000 | 0.00% | 200,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 |
| 007 - Landfill Construction | | | | | | | | |
| Landfill Construction | 4,198,050 | 4,789,273 | 87.66% | 4,789,273 | 4,789,273 | 4,789,273 | 4,789,273 | 4,789,273 |
| 008 - Eastover Water Project | | | | | | | | |
| Eastover Water Project | 6,544,747 | 6,907,353 | 94.75% | 6,907,353 | 6,917,509 | 6,917,509 | 6,917,509 | 6,917,509 |
| 009 - NORCRESS Sewer Project | | | | | | | | |
| NORCRESS Sewer Project | 0 | 9,234,000 | 0.00% | 9,234,000 | 9,280,000 | 9,280,000 | 9,280,000 | 9,280,000 |
| 010 - Kelly Hills Sewer Project | | | | | | | | |
| Kelly Hills Sewer Project | 0 | 3,583,400 | 0.00% | 3,583,400 | 3,583,400 | 3,583,400 | 3,583,400 | 3,583,400 |
| 102-Library Bond Fund | | | | | | | | |
| East Regional Branch Library | 0 | 4,327,265 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| North Regional Branch Library | 0 | 5,706,978 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| Spring Lake Branch Library | 0 | 2,326,399 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| Headquarters Library | | | | 881,335 | 980,542 | 335,000 | 335,000 | 335,000 |
| Total Library | 0 | 12,360,642 | 0.00% | 0 | 980,542 | 335,000 | 335,000 | 335,000 |
| 104-Wireless 911 | | | | | | | | |
| Wireless 911 | 0 | 115,000 | 0.00% | 140,000 | 140,000 | 185,000 | 185,000 | 185,000 |
| 105-CP Bond Fund | | | | | | | | |
| NC School Bond Projects | 71,354,732 | 73,300,000 | 97.35% | 73,300,000 | 73,306,839 | 73,306,839 | 73,306,839 | 73,306,839 |
| 106-County School Fund | | | | | | | | |
| School Special Sales Tax | 4,482,060 | 4,482,060 | 100.00% | 4,332,560 | 4,332,560 | 4,156,360 | 4,156,360 | 4,156,360 |
| School CO Category I | 3,636,028 | 5,938,000 | 61.23% | 3,012,440 | 5,211,510 | 0 | 2,113,640 | 2,113,640 |
| School CO Category II | 3,642,086 | 4,356,440 | 83.60% | 3,110,000 | 3,644,275 | 0 | 2,755,000 | 2,755,000 |
| School CO Category III | 451,301 | 475,000 | 95.01% | 545,000 | 545,000 | 0 | 175,000 | 175,000 |
| Total School Fund | 12,211,475 | 15,251,500 | 80.07% | 11,000,000 | 13,733,345 | 4,156,360 | 9,200,000 | 9,200,000 |
| 107-Emergency 911 Fund | | | | | | | | |
| Emergency 911 | 946,015 | 1,149,440 | 82.30% | 738,674 | 933,505 | 672,113 | 672,113 | 672,314 |
| 911 Sign Shop | 90,694 | 138,289 | 65.58% | 153,001 | 153,001 | 164,416 | 164,416 | 164,734 |
| Total Emergency 911 | 1,036,709 | 1,287,729 | 80.51% | 891,675 | 1,086,506 | 836,529 | 836,529 | 837,048 |

EXPENDITURES BY ORGANIZATION

| Department | FY 2002 | | | FY2003 | | FY 2004 | | |
|--|--------------------|------------------|---------------|------------------|------------------|------------------|--------------------|------------------|
| | Actual Expenditure | Final FY Budget | %Budget Spent | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| 110-FTCC Bond | | | | | | | | |
| FTCC Construction | 234,313 | 235,000 | 99.71% | 0 | 0 | 0 | 0 | 0 |
| 112-Mental Health | | | | | | | | |
| 43A-Mental Health Children | | | | | | | | |
| MH - C & Y Contracts | 409,214 | 621,664 | 65.83% | 621,664 | 621,664 | 621,664 | 621,664 | 621,664 |
| Adolescent Sex Offender Treatment | 103,104 | 136,545 | 75.51% | 133,457 | 133,457 | 135,647 | 135,647 | 136,226 |
| Family Preservation | 216,706 | 580,109 | 37.36% | 412,711 | 412,711 | 327,214 | 327,933 | 329,190 |
| MH-Homeless Child | 27,806 | 39,777 | 69.91% | 41,125 | 46,750 | 40,928 | 41,010 | 41,179 |
| MH-Smart Start | 201,374 | 211,892 | 95.04% | 197,790 | 202,543 | 215,230 | 215,708 | 216,548 |
| MH-CBA In Home | 156,414 | 177,068 | 88.34% | 174,985 | 225,884 | 215,951 | 215,951 | 215,951 |
| Periodic Outpatient Services | 774,383 | 1,162,043 | 66.64% | 1,248,108 | 1,260,108 | 1,158,943 | 1,159,537 | 1,160,602 |
| MH-Winding Creek | 642,550 | 821,264 | 78.24% | 587,592 | 595,541 | 573,550 | 573,550 | 573,550 |
| MH-DSS Family Preservation | 244,593 | 251,000 | 97.45% | 257,078 | 251,000 | 251,000 | 251,480 | 252,679 |
| MH-Adolescent Group Home | 619,144 | 709,940 | 87.21% | 731,254 | 731,254 | 723,493 | 723,493 | 725,421 |
| Total Mental Health Children | 3,395,289 | 4,711,302 | 72.07% | 4,405,764 | 4,480,912 | 4,263,620 | 4,265,973 | 4,273,010 |
| 43B-Mental Health Substance | | | | | | | | |
| MH-Community Partnership | 276,643 | 430,752 | 64.22% | 434,806 | 499,214 | 594,932 | 597,295 | 597,295 |
| Case Managment & Referral - SA | 17,717 | 35,106 | 50.47% | 33,313 | 33,313 | 34,279 | 34,279 | 34,350 |
| High Risk - Primary Prevention | 53,875 | 118,801 | 45.35% | 127,960 | 127,960 | 124,659 | 124,659 | 124,904 |
| MH-Employee Assist. Treatment | 159,130 | 160,093 | 99.40% | 163,573 | 163,573 | 165,320 | 165,320 | 166,054 |
| Runaway/Homeless Youth | 37,721 | 41,539 | 90.81% | 42,550 | 42,550 | 42,632 | 42,632 | 42,724 |
| NC Treatment Alternative To ST Crime | 161,777 | 243,115 | 66.54% | 253,686 | 253,686 | 250,754 | 250,754 | 250,754 |
| NC Adolescent Substance Abuse | 107,540 | 111,785 | 96.20% | 114,071 | 114,071 | 111,639 | 111,639 | 111,894 |
| Alcohol Drug - Women | 313,985 | 319,254 | 98.35% | 321,591 | 321,591 | 322,699 | 322,699 | 322,974 |
| MH-SA Periodic | 520,001 | 536,567 | 96.91% | 724,876 | 727,374 | 820,982 | 820,982 | 826,210 |
| MH-SA Contracts | 147,123 | 166,135 | 88.56% | 166,135 | 166,135 | 166,135 | 166,135 | 166,135 |
| MH-Workfirst | 110,510 | 145,299 | 76.06% | 148,338 | 148,338 | 43,242 | 43,242 | 43,352 |
| MH-Substance Abuse EEAP Grant | -420 | 135,676 | -0.31% | 0 | 0 | 0 | 0 | 0 |
| MH-Substance Abuse Incentive Grant | 91,568 | 119,275 | 76.77% | 0 | 0 | 0 | 0 | 0 |
| MH-Substance Abuse Majors Grant | 202,759 | 230,685 | 87.89% | 234,738 | 237,073 | 242,685 | 242,685 | 245,468 |
| Detoxification | 725,105 | 818,039 | 88.64% | 918,714 | 918,714 | 961,500 | 961,500 | 963,510 |
| Consultation & Education | 142,577 | 160,354 | 88.91% | 162,979 | 164,979 | 167,968 | 167,968 | 168,379 |
| Alcohol & Drug Support | 254,647 | 282,661 | 90.09% | 301,033 | 305,379 | 0 | 0 | 0 |
| Total Mental Health Substance | 3,322,257 | 4,055,136 | 81.93% | 4,148,363 | 4,223,950 | 4,049,426 | 4,051,789 | 4,064,003 |
| 43C-MH Developmental Disability | | | | | | | | |
| CAP-DD | | | | 792,887 | 804,887 | 826,688 | 826,688 | 828,444 |
| MH-DD Adult Outpatient | 548,910 | 642,087 | 85.49% | 249,232 | 255,266 | 280,688 | 284,470 | 284,470 |
| MH-Spainhour | 496,295 | 655,807 | 75.68% | 521,958 | 674,221 | 527,663 | 527,663 | 529,136 |
| MH-Able | 237,035 | 277,344 | 85.47% | 279,894 | 281,271 | 280,787 | 280,787 | 281,350 |
| MH-ICF/MR HUD Homes | 1,375,724 | 1,453,919 | 94.62% | 1,453,919 | 1,453,919 | 1,453,919 | 1,453,919 | 1,453,919 |
| MH-Autism | 73,226 | 91,961 | 79.63% | 93,874 | 95,374 | 94,317 | 94,317 | 94,714 |
| MH-Smart Start Day Care | 179,672 | 194,291 | 92.48% | 192,864 | 202,021 | 174,909 | 174,961 | 175,814 |
| MH-Early Intervention | 372,774 | 465,006 | 80.17% | 447,201 | 447,201 | 475,732 | 472,399 | 473,794 |
| MH-DD Contracts | 1,287,640 | 1,334,310 | 96.50% | 1,277,872 | 1,301,932 | 1,277,872 | 1,277,872 | 1,277,872 |
| MH-DD Child Outpatient | 397,007 | 525,667 | 75.52% | 156,732 | 158,247 | 178,609 | 178,609 | 178,999 |
| Total MH Developmental Disability | 4,968,284 | 5,640,392 | 88.08% | 5,466,433 | 5,674,339 | 5,571,184 | 5,571,685 | 5,578,512 |
| 43E-Mental Health Adult Services | | | | | | | | |
| MH-Case Management | 454,523 | 497,852 | 91.30% | 511,078 | 660,421 | 786,545 | 787,014 | 1,061,836 |
| Partial Hospitalization | 725,710 | 787,383 | 92.17% | 772,812 | 800,470 | 846,223 | 846,223 | 928,652 |
| MH-Adult Community Services | 19,276 | 96,090 | 20.06% | 312,917 | 394,094 | 310,496 | 310,665 | 449,850 |

EXPENDITURES BY ORGANIZATION

| Department | FY 2002 | | | FY 2003 | | FY 2004 | | |
|---|--------------------|-------------------|---------------|-------------------|-------------------|-------------------|--------------------|-------------------|
| | Actual Expenditure | Final FY Budget | %Budget Spent | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| Adult CMI Group Home | 244,883 | 260,000 | 94.19% | 260,000 | 260,000 | 260,000 | 260,000 | 260,000 |
| MH-Adult Contracts | 34,725 | 34,725 | 100.00% | 34,725 | 38,240 | 34,725 | 34,725 | 34,725 |
| MH-HUD APT | 225,590 | 268,315 | 84.08% | 269,551 | 279,477 | 271,749 | 271,749 | 274,365 |
| Adult Homeless | 31,407 | 45,000 | 69.79% | 45,000 | 50,625 | 45,000 | 45,051 | 45,220 |
| Crisis Stabilization | 681,478 | 919,108 | 74.15% | 858,596 | 983,596 | 870,320 | 870,320 | 872,584 |
| MH-Adult Periodic | 904,010 | 1,039,032 | 87.01% | 1,373,238 | 1,421,053 | 1,400,317 | 1,401,372 | 1,406,735 |
| Total Mental Health Adult Services | 3,321,602 | 3,947,505 | 84.14% | 4,437,917 | 4,887,976 | 4,825,375 | 4,827,119 | 5,333,967 |
| 434-Mental Health Willie M | | | | | | | | |
| WM - MOD Management Group Living | 342,363 | 391,778 | 87.39% | 406,945 | 397,162 | 500,050 | 500,050 | 500,842 |
| WM - In Home Service | 162,488 | 212,110 | 76.61% | 228,844 | 223,534 | 0 | 0 | 0 |
| WM - Case Management | 293,052 | 410,680 | 71.36% | 417,269 | 407,700 | 476,285 | 476,285 | 477,849 |
| WM - High Management Group Home | 450,951 | 486,324 | 92.73% | 478,849 | 468,529 | 459,688 | 459,688 | 460,609 |
| WM - Tiffany Group Home | 203,983 | 218,486 | 93.36% | 226,271 | 428,042 | 429,609 | 429,609 | 430,431 |
| WM - Sprucewood Group Home | 324,374 | 388,170 | 83.57% | 412,168 | 384,002 | 387,660 | 387,660 | 387,660 |
| WM - Professional Parenting | 524,262 | 579,061 | 90.54% | 520,704 | 519,565 | 583,602 | 583,641 | 583,865 |
| WM - Respite | 0 | 2,000 | 0.00% | 8,000 | 8,000 | 0 | 0 | 0 |
| WM - Independent Living | 191,397 | 222,311 | 86.09% | 227,615 | 0 | 0 | 0 | 0 |
| WM - Day Treatment | 138,434 | 155,381 | 89.09% | 165,229 | 162,394 | 164,190 | 164,306 | 164,931 |
| WM - Administration | 287,322 | 360,880 | 79.62% | 297,442 | 683,875 | 1,370,674 | 1,370,674 | 1,374,871 |
| Total Mental Health Willie M | 2,918,626 | 3,427,181 | 85.16% | 3,389,336 | 3,682,803 | 4,371,758 | 4,371,913 | 4,381,058 |
| 435-Mental Health | | | | | | | | |
| Mental Health | 880,286 | 1,038,435 | 84.77% | 1,021,415 | 1,341,153 | 1,002,132 | 1,002,132 | 1,004,856 |
| Medical Services | 1,607,161 | 2,074,933 | 77.46% | 2,172,694 | 2,172,694 | 2,302,471 | 2,302,471 | 2,302,471 |
| MH-General Support | 972,284 | 1,259,187 | 77.22% | 656,063 | 829,216 | 658,601 | 658,601 | 658,601 |
| MH-Medical Records | 369,173 | 433,457 | 85.17% | 432,015 | 480,396 | 480,652 | 478,727 | 478,727 |
| MH-MIS | 593,082 | 648,294 | 91.48% | 594,128 | 628,441 | 736,642 | 736,642 | 736,642 |
| MH-Personnel | 227,548 | 238,167 | 95.54% | 227,752 | 229,907 | 260,890 | 260,890 | 260,890 |
| MH-Medicaid Contracts | 69,854 | 155,000 | 45.07% | 100,000 | 600,000 | 667,500 | 667,500 | 667,500 |
| MH-Managed Care | 419,915 | 451,029 | 93.10% | 445,784 | 445,784 | 479,236 | 479,236 | 479,236 |
| Total Mental Health | 5,139,303 | 6,298,502 | 81.60% | 5,649,851 | 6,727,591 | 6,588,124 | 6,586,199 | 6,588,923 |
| 436-Mental Health Thomas S | | | | | | | | |
| TODDC Specific | 1,272,367 | 1,289,653 | 98.66% | 1,317,926 | 1,496,426 | 1,502,875 | 1,502,875 | 1,502,875 |
| Thomas S - Administrative | 135,778 | 139,443 | 97.37% | 152,467 | 149,428 | 149,428 | 149,428 | 149,666 |
| Thomas S - Case Management | 121,677 | 139,762 | 87.06% | 153,757 | 151,731 | 145,282 | 145,282 | 145,578 |
| Thomas S - Crisis Diversion | 40,809 | 103,709 | 39.35% | 47,014 | 47,014 | 46,369 | 46,426 | 46,597 |
| Total Mental Health Thomas S | 1,570,633 | 1,672,567 | 93.91% | 1,671,164 | 1,844,599 | 1,843,954 | 1,844,011 | 1,844,716 |
| Total Mental Health Fund | 24,635,994 | 29,752,585 | 82.80% | 29,168,828 | 31,522,170 | 31,513,441 | 31,518,689 | 32,064,189 |
| 114-Food & Beverage Fund | | | | | | | | |
| Prepared Food & Beverage Tax | 3,362,097 | 3,569,699 | 94.18% | 3,271,071 | 3,271,071 | 3,312,430 | 3,312,430 | 3,312,430 |
| 115-Group Insurance Fund | | | | | | | | |
| Group Insurance | 7,105,150 | 7,105,150 | 100.00% | 8,473,538 | 9,573,538 | 9,846,220 | 9,846,220 | 9,846,220 |
| 116-Employee Benefit Fund | | | | | | | | |
| Employee Flexible Benefits | 419,599 | 500,000 | 83.92% | 502,800 | 502,800 | 502,800 | 502,800 | 502,800 |
| 120-Workers Compensation Fund | | | | | | | | |
| Workers Compensation | 1,096,716 | 1,392,884 | 78.74% | 1,112,225 | 1,112,225 | 1,213,614 | 1,214,498 | 1,215,492 |
| 130-Workforce Devel Admin Fund | | | | | | | | |
| Workforce Center Administration | 178,018 | 206,685 | 86.13% | 183,367 | 180,367 | 205,393 | 205,393 | 185,953 |

EXPENDITURES BY ORGANIZATION

| Department | FY 2002 | | | FY2003 | | FY 2004 | | |
|--|--------------------|------------------|---------------|------------------|------------------|------------------|--------------------|------------------|
| | Actual Expenditure | Final FY Budget | %Budget Spent | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| 133-Workforce Development Fund | | | | | | | | |
| WIA Adult | 198,515 | 260,282 | 76.27% | 260,660 | 400,660 | 408,028 | 408,028 | 408,028 |
| WIA Youth | 303,562 | 389,366 | 77.96% | 407,701 | 467,701 | 589,453 | 589,453 | 589,453 |
| T/A Grant | 80,635 | 97,354 | 82.83% | 97,000 | 152,179 | 116,500 | 116,500 | 116,500 |
| Welfare to Work 30% | 54,239 | 55,667 | 97.43% | 16,570 | 30,570 | 0 | 0 | 0 |
| Welfare to Work 70% | 231,520 | 327,331 | 70.73% | 76,754 | 126,754 | 0 | 0 | 0 |
| WIA Dislocated Worker | 197,586 | 307,871 | 64.18% | 211,909 | 261,909 | 297,046 | 297,046 | 297,046 |
| NC Workers Trust | 95,685 | 97,629 | 98.01% | 79,717 | 79,717 | 0 | 0 | 0 |
| Total Workforce Development | 1,161,742 | 1,535,500 | 75.66% | 1,150,311 | 1,519,490 | 1,411,027 | 1,411,027 | 1,411,027 |
| 139-Senior Aides Fund | | | | | | | | |
| Senior Aides | 285,423 | 296,009 | 96.42% | 320,767 | 286,920 | 282,280 | 282,280 | 282,280 |
| Total Workforce Development Funds | 1,625,182 | 2,038,194 | 79.74% | 1,654,445 | 1,986,777 | 1,898,700 | 1,898,700 | 1,879,260 |
| 220-Industrial Development Fund | | | | | | | | |
| Industrial Development Inducemen | 263,717 | 1,607,702 | 16.40% | 2,753,815 | 4,975,755 | 2,939,738 | 2,939,738 | 2,939,738 |
| 230-Federal Drug Forfeiture Funds | | | | | | | | |
| Justice | 592,186 | 758,392 | 78.08% | 0 | 677,425 | 0 | 0 | 0 |
| 231 - Federal Drug Forfeiture Fund | | | | | | | | |
| Federal Drug Forfeitures | | | | | 41,651 | 0 | 0 | 0 |
| 232 - State Drug Forfeiture Fund | | | | | | | | |
| State Drug Forfeitures | 41,247 | 83,695 | 49.28% | 0 | 132,000 | 0 | 0 | 0 |
| 240 - Injured Animal Fund | | | | | | | | |
| Injured Animal Stabilization | 2,283 | 4,394 | 51.96% | 3,000 | 3,000 | 1,000 | 1,000 | 1,000 |
| 250-Water & Sewer Fund | | | | | | | | |
| Water & Sewer Department | 236,352 | 893,472 | 26.45% | 287,143 | 966,768 | 780,000 | 780,000 | 780,000 |
| 252-Eastover Sanitary District Fund | | | | | | | | |
| Eastover Sanitary District | 20,586 | 152,525 | 13.50% | 389,083 | 409,083 | 273,440 | 273,440 | 273,440 |
| 410-Property Revaluation Fund | | | | | | | | |
| Property Revaluation | 312,348 | 329,348 | 94.84% | 594,443 | 613,572 | 417,033 | 508,775 | 497,681 |
| 420- Recreation Fund | | | | | | | | |
| Recreation | 3,185,881 | 4,021,110 | 79.23% | 3,870,686 | 4,174,773 | 4,274,918 | 4,182,244 | 4,227,575 |
| 430-Juvenile Crime Prevention Fund | | | | | | | | |
| Juvenile Crime Prevention | 825,395 | 871,692 | 94.69% | 897,135 | 902,231 | 871,233 | 871,233 | 871,233 |
| JCP Residential Group Home | 605,904 | 622,201 | 97.38% | 627,125 | 643,772 | 625,214 | 625,214 | 627,677 |
| Total Juvenile Crime Prevention | 1,431,299 | 1,493,893 | 95.81% | 1,524,260 | 1,546,003 | 1,496,447 | 1,496,447 | 1,498,910 |
| 446-County Community Devel Fund | | | | | | | | |
| County CDBG Administration | 339,259 | 395,636 | 85.75% | 382,000 | 382,000 | 345,883 | 345,883 | 345,883 |
| Miscellaneous Grants | 363,875 | 740,212 | 49.16% | 0 | 386,274 | 0 | 0 | 0 |
| Housing Activities | 727,517 | 1,576,742 | 46.14% | 768,427 | 1,294,697 | 928,088 | 928,088 | 928,088 |
| Economic Development | 260,765 | 325,948 | 80.00% | 0 | 200,000 | 0 | 0 | 0 |
| Public Facilities | 241,123 | 1,453,479 | 16.59% | 480,573 | 1,789,859 | 249,929 | 249,929 | 249,929 |
| Public Services | 282,235 | 291,852 | 96.70% | 279,000 | 288,000 | 260,100 | 260,100 | 260,100 |
| Infrastructure | 38,213 | 121,371 | 31.48% | 0 | 224,000 | 0 | 0 | 0 |

EXPENDITURES BY ORGANIZATION

| Department | FY 2002 | | | FY 2003 | | FY 2004 | | |
|---|--------------------|------------------|---------------|------------------|------------------|------------------|--------------------|------------------|
| | Actual Expenditure | Final FY Budget | %Budget Spent | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| Planning | 1,458 | 21,786 | 6.69% | 0 | 20,328 | 0 | 0 | 0 |
| Emergency Shelter Grants | 86,500 | 107,124 | 80.75% | 0 | 0 | 0 | 0 | 0 |
| Total County Community Development | 2,340,944 | 5,034,150 | 46.50% | 1,910,000 | 4,585,158 | 1,784,000 | 1,784,000 | 1,784,000 |
| 447-Community Development Home Fund | | | | | | | | |
| Home Administration | 84,914 | 227,319 | 37.35% | 81,900 | 232,606 | 75,889 | 75,889 | 75,889 |
| Home Housing Activity | 1,162,370 | 1,595,726 | 72.84% | 815,619 | 1,332,785 | 792,204 | 792,204 | 792,204 |
| Total Community Development Home | 1,247,284 | 1,823,045 | 68.42% | 897,519 | 1,565,391 | 868,093 | 868,093 | 868,093 |
| 448-CD Support Housing | | | | | | | | |
| Support Housing Administration | 34,605 | 48,580 | 71.23% | 19,145 | 37,891 | 21,053 | 21,053 | 21,053 |
| Support Housing Program Grants | 395,365 | 1,328,012 | 29.77% | 855,498 | 2,054,712 | 1,811,981 | 1,811,981 | 1,811,981 |
| Total Support Housing | 429,969 | 1,376,592 | 31.23% | 874,643 | 2,092,603 | 1,833,034 | 1,833,034 | 1,833,034 |
| Total All Community Development Fund | 4,018,197 | 8,233,787 | 48.80% | 3,682,162 | 8,243,152 | 4,485,127 | 4,485,127 | 4,485,127 |
| 451-NC 91-08-010 Fund | | | | | | | | |
| Planning Department | 53,533 | 54,330 | 98.53% | 60,300 | 60,300 | 0 | 0 | 0 |
| Planning Grants | | | | | | 62,270 | 62,270 | 62,270 |
| Total NC 91-08-010 Fund | 53,533 | 54,330 | 98.53% | 60,300 | 60,300 | 62,270 | 62,270 | 62,270 |
| 452-US DOT 104 Fund | | | | | | | | |
| US DOT 104 (F) | 245,405 | 272,850 | 89.94% | 269,850 | 285,950 | 334,130 | 334,130 | 334,130 |
| 454-NC Elderly | | | | | | | | |
| Community Transportation Program | | | | | 59,523 | 66,948 | 66,948 | 66,948 |
| Rural Operation Assistance Program | | | | | 203,072 | 210,517 | 210,517 | 210,517 |
| Mid Carolina Senior Transportation | | | | | 67,349 | 0 | 68,704 | 68,704 |
| Transportation Other | | | | | 2,058 | 0 | 0 | 0 |
| NC Elderly Handicapped Transportation | 173,071 | 253,651 | 68.23% | 220,657 | 0 | 0 | 0 | 0 |
| Total NC Elderly | 173,071 | 253,651 | 68.23% | 220,657 | 332,002 | 277,465 | 346,169 | 346,169 |
| 469-Fire Tax | | | | | | | | |
| Special Fire District Tax | 287,457 | 563,002 | 51.06% | 275,901 | 557,439 | 290,115 | 290,115 | 290,115 |
| 470-Beaver Dam | | | | | | | | |
| Beaver Dam Fire District | 82,901 | 83,001 | 99.88% | 81,719 | 85,612 | 93,155 | 93,155 | 93,155 |
| 472-Bethany | | | | | | | | |
| Bethany Fire District | 114,544 | 114,629 | 99.93% | 112,574 | 120,455 | 128,586 | 128,586 | 128,586 |
| 473-Bonnie Doone | | | | | | | | |
| Bonnie Doone Fire District | 210,771 | 211,019 | 99.88% | 214,755 | 214,755 | 191,025 | 191,025 | 191,025 |
| 474-Cotton | | | | | | | | |
| Cotton Fire District | 368,460 | 368,783 | 99.91% | 381,219 | 404,045 | 386,076 | 386,076 | 386,076 |
| 476-Cumberland Road | | | | | | | | |
| Cumberland Road Fire District | 361,553 | 361,623 | 99.98% | 345,465 | 350,450 | 325,228 | 325,228 | 325,228 |
| 478-Eastover | | | | | | | | |
| Eastover Fire District | 265,731 | 265,846 | 99.96% | 268,851 | 282,448 | 276,676 | 276,676 | 276,676 |
| 480-Godwin Falcon | | | | | | | | |
| Godwin Falcon Fire District | 51,751 | 51,851 | 99.81% | 50,309 | 52,546 | 57,642 | 57,642 | 57,642 |

EXPENDITURES BY ORGANIZATION

| Department | FY 2002 | | | FY 2003 | | FY 2004 | | |
|--|--------------------|------------------|---------------|------------------|------------------|------------------|--------------------|------------------|
| | Actual Expenditure | Final FY Budget | %Budget Spent | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| 482-Grays Creek | | | | | | | | |
| Grays Creek Fire Department #18 | 155,151 | 155,207 | 99.96% | 159,217 | 163,485 | 173,451 | 173,451 | 173,451 |
| Grays Creek Fire Department #24 | 154,857 | 154,957 | 99.94% | 159,217 | 163,485 | 173,451 | 173,451 | 173,451 |
| Total Grays Creek Fire District | 310,008 | 310,164 | 99.95% | 318,434 | 326,970 | 346,902 | 346,902 | 346,902 |
| 484-Lafayette Village | | | | | | | | |
| Lafayette Village Fire District | 540,266 | 540,581 | 99.94% | 551,375 | 568,431 | 535,921 | 535,921 | 535,921 |
| 486-Lake Rim | | | | | | | | |
| Lake Rim Fire District | 874,588 | 874,649 | 99.99% | 862,135 | 902,346 | 892,526 | 892,526 | 892,526 |
| 490-Manchester | | | | | | | | |
| Manchester Fire District (Spring Lake) | 74,400 | 74,485 | 99.89% | 76,575 | 76,725 | 79,213 | 79,213 | 79,213 |
| 492-Pearces Mill | | | | | | | | |
| Pearces Mill Fire District | 537,570 | 537,650 | 99.99% | 556,567 | 606,037 | 530,724 | 530,724 | 530,724 |
| 493-Raeford Road | | | | | | | | |
| Raeford Road Fire District | 14,217 | 14,217 | 100.00% | 0 | 0 | 0 | 0 | 0 |
| 494-Stedman | | | | | | | | |
| Stedman Fire District | 78,943 | 78,943 | 100.00% | 75,945 | 78,416 | 84,736 | 84,736 | 84,736 |
| 495-Stoney Point | | | | | | | | |
| Stoney Point Fire District | 514,680 | 514,791 | 99.98% | 498,895 | 512,315 | 561,587 | 561,587 | 561,587 |
| 496-Vander | | | | | | | | |
| Vander Fire District | 700,330 | 707,527 | 98.98% | 596,254 | 596,254 | 576,709 | 576,709 | 576,709 |
| 498-Wade | | | | | | | | |
| Wade Fire District | 54,351 | 56,370 | 96.42% | 52,032 | 53,380 | 58,343 | 58,343 | 58,343 |
| 499-Westarea | | | | | | | | |
| Westarea Fire District | 701,071 | 771,199 | 90.91% | 662,282 | 662,832 | 676,815 | 676,815 | 676,815 |
| 620-Civic Center Fund | | | | | | | | |
| Civic Center | 3,881,274 | 5,619,982 | 69.06% | 5,390,964 | 5,514,558 | 4,955,889 | 4,955,889 | 4,955,889 |
| 621-Civic Center Motel Tax | | | | | | | | |
| Civic Center Motel Tax | 518,725 | 657,811 | 78.86% | 1,038,875 | 1,038,875 | 626,150 | 626,150 | 626,150 |
| 623-Capitalize Interest | | | | | | | | |
| Capitalized Interest - Coliseum | 3,402,878 | 4,096,725 | 83.06% | 4,317,678 | 4,317,678 | 4,549,650 | 4,549,650 | 4,549,650 |
| 624-Arena Ventures Marketing | | | | | | | | |
| Arena Ventures Marketing | | | | | 200,000 | 0 | 0 | 0 |
| 625-Solid Waste Fund | | | | | | | | |
| Solid Waste - Administration | 656,592 | 741,033 | 88.60% | 781,545 | 781,545 | 658,992 | 658,992 | 658,992 |
| Solid Waste - Ann Street | 1,514,305 | 2,361,439 | 64.13% | 2,657,565 | 2,659,965 | 2,335,535 | 2,335,535 | 2,335,535 |
| Solid Waste - Wilkes Road | 742,588 | 1,429,220 | 51.96% | 966,971 | 966,971 | 1,535,306 | 1,535,306 | 1,535,306 |
| Solid Waste - Container Sites | 615,943 | 893,484 | 68.94% | 800,892 | 800,892 | 813,741 | 813,741 | 813,741 |
| Solid Waste - Transportaion | 393,228 | 523,444 | 75.12% | 447,079 | 447,079 | 512,613 | 512,613 | 512,613 |
| Solid Waste - HHW/Planning | 185,107 | 282,081 | 65.62% | 254,262 | 254,262 | 214,632 | 214,632 | 214,632 |
| Solid Waste - Maintenance | 391,257 | 620,464 | 63.06% | 506,524 | 506,524 | 520,950 | 520,950 | 520,950 |
| Solid Waste - White Goods | 195,771 | 233,350 | 83.90% | 224,058 | 224,058 | 218,606 | 218,606 | 218,606 |
| Total Solid Waste | 4,694,792 | 7,084,515 | 66.27% | 6,638,896 | 6,641,296 | 6,810,375 | 6,810,375 | 6,810,375 |

EXPENDITURES BY ORGANIZATION

| Department | FY 2002 | | | FY 2003 | | FY 2004 | | |
|--|--------------------|--------------------|----------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | Actual Expenditure | Final FY Budget | % Budget Spent | Budget 07/01/02 | Budget 6/30/03 | Requested Budget | Recommended Budget | Adopted Budget |
| 630-General Litigation | | | | | | | | |
| Legal | 115,576 | 218,905 | 52.80% | 218,905 | 243,905 | 218,905 | 218,905 | 218,905 |
| 802-Fayetteville Tax Fund | | | | | | | | |
| City of Fayetteville | 33,775,982 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 804-Revitalization Tax | | | | | | | | |
| Downtown Revitalization | 64,283 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 806-Falcon Tax | | | | | | | | |
| Town of Falcon | 13,566 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 808-Godwin Tax | | | | | | | | |
| Town of Godwin | 8,528 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 810-Hope Mills Tax | | | | | | | | |
| Town of Hope Mills | 1,951,364 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 812-Linden Tax | | | | | | | | |
| Town of Linden | 13,442 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 814-Spring Lake Tax | | | | | | | | |
| Town of Spring Lake | 1,630,452 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 816-Stedman Tax | | | | | | | | |
| Town of Stedman | 98,604 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 818-Wade Tax | | | | | | | | |
| Town of Wade | 39,596 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 820-Intergovernment Fund | | | | | | | | |
| Sheriff | 17,725 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| Domestic Violence Center | 77,320 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| Excise Tax on Deeds | 663,715 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| Cumberland County Schools | 0 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| Total Intergovernment | 758,760 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 822-Stormwater Fund | | | | | | | | |
| Stormwater Utility | 1,977,690 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 824-Convention - Visitor Bureau | | | | | | | | |
| Convention - Visitor Bureau | 655,594 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 850-Inmate Welfare | | | | | | | | |
| Inmate Canteen | 280,476 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 855-Inmate Trust Fund | | | | | | | | |
| Inmate Account Fund | 670,417 | 0 | 0.00% | 0 | 0 | 0 | 0 | 0 |
| 870-LEO Special Separation | | | | | | | | |
| LEO Separation Allowance | 78,711 | 80,738 | 97.49% | 78,383 | 238,383 | 0 | 0 | 0 |
| 875-Cumberland Cemetery Trust | | | | | | | | |
| Cemetery Trust | 2,910 | 6,900 | 42.17% | 6,900 | 6,900 | 6,900 | 6,900 | 6,900 |
| Total Separate Funds | 381,997,394 | 417,765,784 | 91.44% | 396,155,550 | 429,426,124 | 362,802,518 | 367,920,062 | 373,520,161 |
| Total All Funds | 592,230,456 | 642,052,184 | 92.24% | 618,447,045 | 666,078,175 | 593,163,268 | 601,540,662 | 603,256,646 |