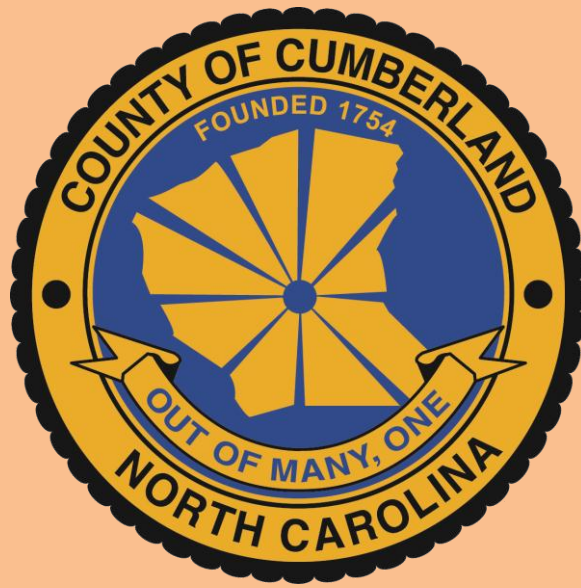


COUNTY OF CUMBERLAND



ADOPTED BUDGET

FISCAL YEAR 2013

**CUMBERLAND COUNTY
NORTH CAROLINA**

FY2013 ADOPTED BUDGET

BOARD OF COUNTY COMMISSIONERS

**Marshall Faircloth, Chairman
Jimmy Keefe, Vice Chairman
Jeannette M. Council
Kenneth S. Edge
Charles Evans
Billy R. King
Edward Melvin**

**COUNTY MANAGER
James E. Martin**

**Amy Cannon Deputy County Manager
James Lawson Assistant County Manager**

BUDGET STAFF

**Howard AbnerDeputy Finance Director
Bob Tucker Senior Accountant
Kelly Autry Accountant
Todd Hathaway Accountant**

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**COUNTY OF CUMBERLAND
FY2013 BUDGET ORDINANCE ADOPTION**

June 12, 2012

The Board of County Commissioners hereby adopts and enacts the proposed 2013 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2013 under the following terms and conditions:

1. The Budget Ordinance shall govern total dollar departmental appropriations, including multiple organizations within a department, in accordance with the resolution of September 7, 1982.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners are listed on Attachment A and shall include subsequent adjustments approved through June 30 which are required to implement this budget.
3. Attachment B, Adopted Expenditures, sets forth appropriated amounts for each county department by fund. Attachment C, Adopted Revenue, sets forth revenue amounts by source for each fund.
4. The County-Wide Ad Valorem Tax Rate and levy of 74.0 cents per \$100 valuation is hereby adopted. The tax levy is based on a countywide valuation of \$21,964,282,926 with an overall collection rate of 97.00%. The County has earmarked .6 cents of the County-wide tax rate for the jail expansion capital project.
5. The Special Recreation Tax Rate and levy of 5 cents per \$100 valuation is hereby adopted.
6. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

	<u>Approved Tax Rate Per \$100 Valuation</u>
Beaver Dam Fire District	10 cents
Bethany Fire District	10 cents
Bonnie Doone Fire District	10 cents
Cotton Fire District	10 cents
Cumberland Road Fire District	10 cents
Eastover Fire District	10 cents
Godwin-Falcon Fire District	10 cents
Grays Creek Fire District	10 cents

Lafayette Village Fire District	10 cents
Lake Rim Fire District	10 cents
Manchester Fire District	10 cents
Pearces Mills Fire District	10 cents
Stedman Fire District	10 cents
Stoney Point Fire District	10 cents
Vander Fire District	10 cents
Wade Fire District	10 cents
Westarea Fire District	10 cents
Special Fire Service Fire District	1.25 cents

7. Effective January 1, 2013, the pet license will apply uniformly to all dogs and cats in the county and each of its municipal jurisdictions as follows:

Altered dogs and cats over 4 months of age	\$7.00
Unaltered dogs and cats over 4 months of age	\$25.00
Administrative fees to Vets for pet license fee collection	\$2.00

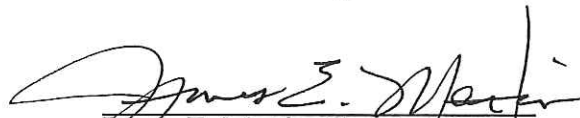
8. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$76,220,676. Fayetteville Technical Community College's current expense appropriation is adopted at \$9,163,305.
9. The Fiscal Year 2013 Position Classification and Pay Plan resulting from a classification study is hereby approved. The county manager or designee shall be responsible for the administration and maintenance of the position classification plan and shall have authority to create new classifications and reallocate existing classifications within the salary plan for all existing county positions. Positions governed by state personnel are subject to the salary plan for classification purposes. The Board of County Commissioners shall annually approve the classification and salary plan.
10. The FY2013 budget includes a 2% cost of living increase for all permanent employees hired before July 1, 2012 and the continuation of a 1% employer contribution to a 401K retirement plan to be effective beginning with the first full pay period in July for all employees eligible to participate in the Local Government Employees Retirement System.
11. Encumbrances outstanding in the current fiscal year will be included in the FY2013 budget. Unexpended grants and other funds previously approved and budgeted by the Board in FY2012, may be re-budgeted or rolled over into the FY2013 budget by the Manager.
12. Board approved contingency funds may be reallocated within and between departments in the same fund by the Manager, subject to current established policies.

13. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland or an adjustment to contingency or other line item so that the fiscal year 2013 budget of the County of Cumberland is balanced pursuant to Chapter 159 of the NC General Statutes.
14. Solid Waste Management fee is hereby adopted at \$48.00 per household.

This ordinance is adopted the 12th day of June 2012.



Marshall Faircloth, Chairman



James E. Martin, County Manager

ADJUSTMENTS TO THE FY2013 RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
---General Fund---			
Recommended Budget		\$ 306,886,642	\$ 306,886,642
Personnel	General personnel changes	268,080	
	Defer new law enforcement step plan	(428,182)	
	Animal Control - reduction of one Animal Control Officer	(44,037)	
	Animal Control - approval of one Office Processing Assistant	33,527	
	Managed Care Organization - reduction of 47 positions	(1,461,391)	
	Pre-Trial Specialist	43,724	
Recurring	General operating changes	(66,793)	
	Library Raising a Reader - new state program	47,516	
	Managed Care Organization - reduction in operating	(30,000)	
	Mental Health Department - reduction in MCO startup costs	(1,080,000)	
	Increase transfer to Juvenile Crime Prevention Fund	9,739	
	Increase transfer to NC Elderly Transportation Fund	16,478	
	Roxie Avenue Center	175,000	
	Sobriety Court	40,157	
	Salvation Army	(977)	
One-Time	General one-time changes	2,600	
	Spring Lake Chamber of Commerce	35,000	
	Hope Mills Chamber of Commerce	35,000	
	Boys and Girls Club	10,000	
	Animal Control - reduction of one vehicle	(17,800)	
	Contingency special	(227,228)	
	Mental Health services	(175,000)	
Revenue	Library state funding		47,516
	ABC profit for education		40,157
	General changes in revenue		280,977
	Managed Care Organization - reduction in state funding		(1,491,041)
	Fund balance appropriated		(709,396)
	Fund balance appropriated- Mental Health		(982,800)
Total Amended General Fund Budget		\$ 304,072,055	\$ 304,072,055
---Prepared Food and Beverage Fund---			
Recommended Budget		\$ 5,800,670	\$ 5,800,670
Operating	Transfer to Crown Center	62,236	
Revenue	Prepared Food & Beverage Tax		62,236
Total Amended Prepared Food and Beverage Fund Budget		\$ 5,862,906	\$ 5,862,906
---Federal Forfeiture Justice Fund---			
Recommended Budget		\$ 168,410	\$ 168,410
Personnel	Reclassifications	800	
Revenue	Fund Balance Appropriated		800
Total Amended Federal Forfeiture Justice Fund Budget		\$ 169,210	\$ 169,210

ADJUSTMENTS TO THE FY2013 RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
---Juvenile Crime Prevention Fund---			
Recommended Budget		\$ 1,830,456	\$ 1,830,456
Personnel	Reclassifications	9,739	
Revenue	Transfer from General Fund		9,739
Total Amended Juvenile Crime Prevention Fund Budget		<u>\$ 1,840,195</u>	<u>\$ 1,840,195</u>
---NC Elderly Handicapped Transportation Fund---			
Recommended Budget		\$ 614,917	\$ 614,917
Personnel	Reclassifications	10,882	
Operating	General transportation	13,889	
	Medical transportation	42,076	
Revenue	Transportation reimbursement		50,369
	Transfer from General Fund		16,478
Total Amended NC Elderly Handicapped Transportation Fund Budget		<u>\$ 681,764</u>	<u>\$ 681,764</u>
---Eastover Sanitary District Fund---			
Recommended Budget		\$ 1,376,909	\$ 1,376,909
Operating	Debt service	100,000	
Revenue	Fund balance appropriated		100,000
Total Amended Eastover Sanitary District Fund Budget		<u>\$ 1,476,909</u>	<u>\$ 1,476,909</u>
---Group Insurance Fund---			
Recommended Budget		\$ 13,037,920	\$ 13,037,920
Personnel	Reclassifications	38,660	
Revenue	Fund balance appropriated		38,660
Total Amended Group Insurance Fund Budget		<u>\$ 13,076,580</u>	<u>\$ 13,076,580</u>
---Workers' Compensation Fund---			
Recommended Budget		\$ 1,376,909	\$ 1,376,909
Operating	Debt service	100,000	
Revenue	Fund balance appropriated		100,000
Total Amended Worker' Compensation Fund Budget		<u>\$ 1,476,909</u>	<u>\$ 1,476,909</u>

ADJUSTMENTS TO THE FY2013 RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
---Crown Center Fund---			
Recommended Budget		\$ 6,390,640	\$ 6,390,640
Personnel	Reclassifications	62,236	
Revenue	Transfer from Prepared Food & Beverage Fund		62,236
Total Amended Crown Center Fund Budget		<u>\$ 6,452,876</u>	<u>\$ 6,452,876</u>
---Solid Waste Fund---			
Recommended Budget		\$ 11,326,325	\$ 11,326,325
Personnel	Reclassifications	58,379	
Operating	Contingency	7,066	
Revenue	Fund balance appropriated		65,445
Total Amended Solid Waste Fund Budget		<u>\$ 11,391,770</u>	<u>\$ 11,391,770</u>

EXPENDITURES BY DEPARTMENT

<u>Organization #</u>	<u>Department</u>	<u>Departmental Budget</u>
General Fund		
101-410-4100	Governing Body	\$ 529,979
101-410-4105	Administration	1,868,786
101-410-4107	Public Affairs/Education	150,000
101-410-4110	Court Facilities	126,000
101-410-4120	Information Services	2,441,230
101-410-4125	Elections	990,749
101-410-4130	Finance	1,165,724
101-410-4135	Legal	853,258
101-410-4145	Register of Deeds	2,069,153
101-410-4146	Register of Deeds Automation	161,377
101-410-4152	Tax Administration	4,768,472
101-410-4153	Property Revaluation	412,459
101-411-4112	Facilities Management	884,889
101-411-4114	Print and Graphics Shop	219,997
101-411-4115	Communications Center	1,376,531
101-411-4116	Carpenter Shop	209,713
101-411-4117	Public Buildings Equipment Maintenance	1,121,296
101-411-4118	Public Buildings Janitorial	678,399
101-411-4119	Central Maintenance	557,766
101-411-4510	Landscaping & Grounds	667,998
101-412-4194	Debt Service	25,728,930
101-412-4195	General Government Other	6,865,378
101-420-4210	Emergency Services	2,809,511
101-420-4215	Emergency Services Grants	31,665
101-422-4200	Sheriff	22,576,239
101-422-4203	Jail	13,135,403
101-422-4212	Child Predator Grant	10,000
101-422-422F	School Law Enforcement - Local	<u>3,442,274</u>
	Total Sheriff	39,163,916
101-424-4250	Animal Control	2,540,149
101-426-4214	Cumberland Day Reporting Center	17,428
101-426-4217	Cumberland County Criminal Justice Unit	425,452
101-426-425B	C-5 Facility Expenses	111,661
101-426-4295	Public Safety Other	1,190,862
101-431-4301	Health - Administration	2,001,388
101-431-4302	Laboratory	293,726
101-431-4304	Pharmacy	554,093
101-431-4306	Jail Health Program	1,821,738

EXPENDITURES BY DEPARTMENT

<u>Organization #</u>	<u>Department</u>	<u>Departmental Budget</u>
101-431-4307	Management Support	284,710
101-431-4310	NC Environmental Health	1,353,763
101-431-4311	Immunization Clinic	200,075
101-431-4312	School Health Program	1,005,748
101-431-4315	Child Health Clinic	726,364
101-431-4316	Dental Clinic	404,488
101-431-4318	Health Promotion	331,719
101-431-4319	Maternal Health Clinic	666,112
101-431-432B	Bio-Terrorism Preparedness	64,019
101-431-432C	Sexually Transmitted Disease Clinic	764,045
101-431-432E	Medical Records	242,142
101-431-432G	Breast/Cervical Cancer Control	142,227
101-431-432N	Care Coordination for Children	615,850
101-431-432P	Pregnancy Care Management	818,600
101-431-432Q	Reynolds Diabetes Education Grant	193,670
101-431-432U	Child Fatality Prevention	3,848
101-431-4320	Health Express Care	489,159
101-431-4321	Chest Tuberculosis Clinic	158,522
101-431-4323	Family Planning Clinic	856,060
101-431-4325	Communicable Disease	233,370
101-431-4327	Center for Disease Control Tuberculosis	46,427
101-431-4328	NC AIDS	67,594
101-431-4329	Adult Health Clinic	939,703
101-431-433F	School Health-Board of Education Grant	528,544
101-431-433M	Community Transformation Grant	245,000
101-431-433N	Mental Health Clinic	3,425,609
101-431-4334	Women, Infants & Children-Client Services	2,832,948
	Total Health Department	22,311,261
101-432-4333	Health Other	88,278
101-433-434J	Managed Care Organization	-
101-435-4335	Mental Health	411,693
101-435-435A	Claims Management	107,612
101-435-435E	Business Management and Accounting	158,787
101-435-435F	Provider Relations and Support	154,977
101-435-435G	Management Information Systems	380,707
101-435-435I	Access Line STR	400,160
101-435-435J	Personnel	82,597
101-435-435K	Service Management	333,143
101-435-435Q	Consumer Affairs and Customer Service	194,109

EXPENDITURES BY DEPARTMENT

<u>Organization #</u>	<u>Department</u>	<u>Departmental Budget</u>
101-435-435S	Quality Improvement and Outcomes Evaluation	360,857
101-435-4359	Managed Care	350,456
101-435-436Q	Child and Youth Contracts	2,255,896
101-435-436R	Smart Start	102,188
101-435-436S	Substance Abuse Contracts	841,267
101-435-436T	Crisis Services	1,325,263
101-435-436U	Developmental Disabled Contracts	997,374
101-435-436V	Adult Contracts	1,002,359
101-435-436W	Adult Homeless	65,000
	Total Mental Health	9,524,445
101-437-4365	Social Services Department	35,844,836
101-437-4366	Social Services Other	26,725,231
101-437-4367	Grant Family Violence Care Center	389,282
101-437-4380	Welfare Other	496,360
	Total Social Services	63,455,709
101-439-4395	Veterans Services	352,192
101-439-4396	Child Support Enforcement	4,188,974
101-439-4398	Spring Lake Resource Center Administration	3,200
101-440-4402	Library	10,287,481
101-440-4406	Library - Law	89,588
101-440-4409	Library - Smart Start Raising a Reader	102,198
	Total Library	10,479,267
101-442-4439	Stadium Maintenance	128,370
101-442-4440	Culture Recreation Other	306,416
101-450-4502	Planning	3,168,445
101-450-4504	Engineering	281,684
101-450-4506	NC Cooperative Extension Service	518,824
101-450-4507	NC Cooperative Extension Programs	38,700
101-450-4508	Location Services	434,307
101-450-4509	Soil Conservation District	70,408
101-450-451A	Public Utilities	166,637
101-450-4511	Soil Conservation/Cost Share Program	66,202
101-450-4520	Economic Physical Development Other	480,000
101-450-4526	Industrial Park	60,000
101-450-4529	Economic Incentives	706,425
101-450-4590	Water & Sewer Department	500,000
101-470-4702	Education - BOE	77,273,688
101-470-4702	Education - FTCC	9,329,895
	Total General Fund	\$ 304,072,055

EXPENDITURES BY DEPARTMENT

<u>Organization #</u>	<u>Department</u>	<u>Departmental Budget</u>
	104-Emergency Telephone System Fund	
104-450-4595	Emergency Telephone System	\$ 1,017,172
	106-County School Fund	
106-412-4106	School Special Sales Tax	4,740,135
106-470-4704	School CO Category I	1,500,000
106-470-4706	School CO Category II	2,160,000
106-470-4708	School CO Category III	360,000
106-470-4718	School CO Lottery	<u>3,600,000</u>
	Total County School Fund	\$ 12,360,135
	114-Food & Beverage Fund	
114-410-4109	Prepared Food & Beverage Tax	\$ 5,862,906.0
	115-Group Insurance Fund	
115-412-4191	Group Insurance	12,197,928
115-412-4197	Employee Pharmacy	511,358
115-412-4198	Employee Clinic	248,329
115-412-4199	Employee Wellness	<u>118,965</u>
	Total Group Insurance Fund	\$ 13,076,580
	116-Employee Benefit Fund	
116-412-4196	Employee Flexible Benefits	\$ 500,000
	117-Vehicle Insurance Fund	
117-412-4192	Vehicle Insurance	\$ 500,000
	118-Retiree Health Insurance Fund	
118-412-4193	Retiree Health Insurance	\$ 3,814,680
	120-Workers Compensation Fund	
120-410-4106	Workers Compensation	\$ 1,264,833
	133 Workforce Development Fund	
133-450-4548	Work Initiative Act Dislocated Worker	\$ 3,000
	139-Senior Aides Fund	
139-450-4560	Senior Aides	\$ 645,111
	230-Federal Drug Forfeiture Funds	
230-422-422P	Justice	\$ 169,210

EXPENDITURES BY DEPARTMENT

<u>Organization #</u>	<u>Department</u>	<u>Departmental Budget</u>
	240 - Injured Animal Fund	
240-424-4251	Injured Animal Stabilization	\$ 13,638
	252-Eastover Sanitary District Fund	
252-452-4517	Eastover Sanitary District	\$ 1,476,909
	253-Norcross Water and Sewer Fund	
253-450-450E	Norcross Water and Sewer	\$ 383,557
	255-Kelly Hills Water and Sewer Fund	
255-450-450F	Kelly Hills Water and Sewer	\$ 11,300
	420- Recreation Fund	
420-442-4438	Hope Mills Recreation	555,502
420-442-4441	Recreation and Parks	3,439,533
	Total Recreation Fund	\$ 3,995,035
	430-Juvenile Crime Prevention Fund	
430-438-4385	Juvenile Crime Prevention	1,143,508
430-438-4388	JCP Residential Group Home	696,687
	Total Juvenile Crime Prevention Fund	\$ 1,840,195
	446-County Community Development Fund	
446-450-4576	County CDBG Administration	282,855
446-450-458A	Miscellaneous Grants	37,500
446-450-4580	Housing Activities	677,129
446-450-4583	Public Services	160,240
446-450-4591	Emergency Shelter Grants	177,424
447-450-4586	Home Administration	52,362
447-450-4587	Home Housing Activity	543,187
448-450-4589	Support Housing Program Grants	850,075
449-450-4578	PATH	194,750
	Total All Community Development Funds	\$ 2,975,522
	451-NC 91-08-010 Fund	
451-450-4503	Planning Grants	\$ 71,960
	452-US DOT 104 Fund	
452-450-4571	US DOT 104 (F)	\$ 672,000

EXPENDITURES BY DEPARTMENT

<u>Organization #</u>	<u>Department</u>		<u>Departmental Budget</u>
	454-NC Elderly		
454-450-457A	Community Transportation Program	119,866	
454-450-457B	Rural Operation Assistance Program	353,496	
454-450-457D	Mid Carolina Senior Transportation	<u>208,402</u>	
	Total NC Elderly		\$ 681,764
	455-Surface Transportation Program		
455-450-4572	Surface Transportation Program		\$ 400,000
	469-Special Fire Tax Fund		
469-429-4261	Special Fire District Tax		\$ 804,691
	470-Beaver Dam Fire District Fund		
470-429-4260	Beaver Dam Fire District		\$ 135,144
	472-Bethany Fire District Fund		
472-429-4262	Bethany Fire District		\$ 204,900
	473-Bonnie Doone Fire District Fund		
473-429-4264	Bonnie Doone Fire District		\$ 2,085
	474-Cotton Fire District Fund		
474-429-4266	Cotton Fire District		\$ 779,444
	476-Cumberland Road Fire District Fund		
476-429-4268	Cumberland Road Fire District		\$ 493,686
	478-Eastover Fire District Fund		
478-429-4270	Eastover Fire District		\$ 177,053
	480-Godwin Falcon Fire District Fund		
480-429-4272	Godwin Falcon Fire District		\$ 83,474
	482-Grays Creek Fire District Fund		
482-429-4274	Grays Creek Fire Department #18	349,795	
482-429-4275	Grays Creek Fire Department #24	<u>349,795</u>	
	Total Grays Creek Fire District		\$ 699,590
	484-Lafayette Village Fire District Fund		
484-429-4276	Lafayette Village Fire District		\$ 84
	486-Lake Rim Fire District Fund		
486-429-4278	Lake Rim Fire District		\$ 6,247

EXPENDITURES BY DEPARTMENT

<u>Organization #</u>	<u>Department</u>	<u>Departmental Budget</u>
	490-Manchester Fire District Fund	
490-429-4282	Manchester Fire District (Spring Lake)	\$ 90,353
	492-Pearces Mill Fire District Fund	
492-429-4284	Pearces Mill Fire District	\$ 762,589
	494-Stedman Fire District Fund	
494-429-4288	Stedman Fire District	\$ 141,800
	495-Stoney Point Fire District Fund	
495-429-4290	Stoney Point Fire District	\$ 870,180
	496-Vander Fire District Fund	
496-429-4292	Vander Fire District	\$ 835,234
	498-Wade Fire District Fund	
498-429-4294	Wade Fire District	\$ 83,816
	499-Westarea Fire District Fund	
499-429-4296	Westarea Fire District	933,048
499-429-4297	Westarea Fire District Station #10	215,529
	Total Westarea Fire District	\$ 1,148,577
	620-Civic Center Fund	
620-444-4442	Civic Center	\$ 6,452,876
	621-Civic Center Motel Tax	
621-444-4443	Civic Center Motel Tax	\$ 1,612,729
	623-Coliseum Debt Service	
623-444-4447	Debt Service - Coliseum	\$ 3,705,875
	625-Solid Waste Fund	
625-460-4602	Administration	971,481
625-460-4606	Ann Street	4,031,794
625-460-4607	Wilkes Road	1,391,281
625-460-4608	Container Sites	1,266,910
625-460-4609	Transportation	866,356
625-460-4610	Household Hazardous Waste/Planning	244,633
625-460-4611	Maintenance	575,204

EXPENDITURES BY DEPARTMENT

Organization #	Department		Departmental Budget
625-460-4613	White Goods	407,278	
625-460-4614	Construction & Demolition	230,478	
625-460-4615	Recycling	<u>1,406,355</u>	
	Total Solid Waste Fund		\$ 11,391,770
	630-General Litigation Fund		
630-412-4135	Legal		\$ 103,000
	824-Tourism Development Authority		
824-450-4599	Tourism Development Authority		\$ 5,000,000
	850-Inmate Welfare		
850-422-4205	Inmate Canteen		\$ 530,660
	870-LEO Special Separation		
870-422-4210	LEO Separation Allowance		\$ 457,376
	875-Cumberland Cemetery Trust		
875-411-4113	Cemetery Trust		\$ 2,800
	Multi-Year Capital Project Funds		
	002 - Detention Facility Expansion Fund		
002-422-42CC	Detention Facility		\$ 4,764,278
	007 - Landfill Construction Fund		
007-460-460A	Landfill Construction	4,198,052	
007-460-460B	Landfill Construction and Improvements	<u>655,771</u>	
	Total Landfill Construction Fund		\$ 4,853,823
	012 - Eastover Sanitary District Sewer Project Fund		
012-450-450H	Eastover Sanitary District Sewer Phase II		\$ 50,000
	015 - Health Department Building Fund		
015-431-431A	Health Department Building		\$ 27,986,300
	016 - Western Regional Library Fund		
016-440-440A	Western Regional Library		\$ 5,717,186
	017 - Gray's Creek Middle School Fund		
017-470-4717	Gray's Creek Middle School		\$ 20,000,000

EXPENDITURES BY DEPARTMENT

<u>Organization #</u>	<u>Department</u>	<u>Departmental Budget</u>
	018 - New Century Elementary School Fund	
018-470-4719	New Century Elementary School	\$ 17,517,851
	019 - Qualified School Construction Bonds Fund	
019-470-4720	Qualified School Construction Bonds	\$ 15,900,000
	020 - Eastover Sanitary District Water II Fund	
020-450-450G	Eastover Sanitary District Water II	\$ 8,443,757
	021 - New Century Middle School Fund	
021-470-4721	New Century Middle School	\$ 17,416,930
	022 - Southpoint Water Fund	
022-450-450K	Southpoint Water Line Extension	\$ 605,100
	Total All Funds	<u><u>\$ 515,638,820</u></u>

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
101 General Fund		
1000R	Taxes Current Year	\$ 144,802,240
1010R	Motor Vehicle Tax Current Year	11,572,666
1020R	Rental Vehicle Receipts Current Year	542,283
1030R	Rental Equipment Receipts Current	157,490
1101R	Taxes 1st Prior Year	960,475
1102R	Taxes 2nd Prior Year	114,945
1110R	Taxes All Prior Years	136,185
1115R	Motor Vehicle Tax 1st Prior	1,664,529
1116R	Motor Vehicle Tax 2nd Prior	83,750
1117R	Motor Vehicle Tax All Prior	120,519
1201R	Advertising Charges	43,613
1220R	Interest	841,796
1230R	Late Listing Penalty	255,140
1250R	Process Fees-Tax Dept	200,624
1260R	Schedule B-Beer & Wine Penalty	23
2100R	Dog Registration Fees	541,550
2200R	Real Estate Transfer Tax	750,000
2400R	Beer And Wine Taxes	350,202
2500R	Sales Tax One Cent	15,199,308
2510R	Sales Tax 1/2-Cent - County Art 40	7,772,592
2511R	Sales Tax 1/2-Cent County Art 42	5,166,760
2515R	Sales Tax 1/4-Cent County Art 46	8,416,115
2517R	Sales Tax Video & Telecommunications	617,700
3020R	Federal Prisoners Housing	81,000
3040R	Social Security Incentive Pmt	18,000
3120R	NC Internet Reimbursement	1,477
3112R	Investigation Support	70,000
3130R	Safe Roads Act (DWI)	29,334
3211R	Fayetteville Tax Collection	634,304
3220R	Fayetteville Sales Tax Equalization	1,903,317
3221R	Fayetteville Sales Tax Equalization	4,020,973
3222R	Wade Sales Tax Equalization	916
3223R	Eastover ST Equalization	157,269
3224R	Stedman ST Equalization	125
3225R	Spring Lake ST Equalization	288,037
3226R	Godwin ST Equalization	1,989
3310R	Municipalities Tax Collection	376,608
3316R	City of Fayetteville	92,550
3319R	Town of Hope Mills	223,202
3321R	Town of Spring Lake	135,000
3324R	Town of Eastover	64,997
3402R	ABC 3 1/2 %	795,056
3403R	ABC Store Profit	1,113,192
4016R	State Criminal Alien Assistance	60,000
4023R	Fed COPS Sexual Predator Grant	25,000

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
402FR	DHS Exercise Grant	9,901
402HR	DHS Exercise 2011	1,856
402IR	DHS Tornado Exercise 2011	19,908
4033R	Child Support Enforcement Incentive	513,804
4034R	Child Support Enforcement IV-D	2,627,462
4046R	Federal Bond Interest Subsidy	812,795
4100R	NC Health Services	233,180
4103R	NC Breastfeeding Peer Counselor	126,890
4104R	NC Health Promotion	7,000
4105R	NC TB Project	90,091
4106R	NC CDC TB Project	25,637
4107R	NC Diabetes Building Capacity	975
4108R	NC Communicable Disease	25,762
4109R	NC Immun Action Plan	146,804
4115R	NC School Health Initiative	189,406
4131R	NC Community Transportation Grant	245,000
4145R	NC Family Planning	397,351
4150R	NC WIC Administration	175,000
4151R	NC WIC Nutrition Education	531,360
4152R	NC WIC Client Services	1,790,440
4153R	NC WIC Breastfeeding Program	160,000
4165R	NC Child Health	160,000
4170R	NC Maternal Health	236,334
4171R	NC Breast & Cervical Cancer	89,311
4174R	NC Child Fatality Prevention	3,848
4175R	NC Aids Control	25,000
4185R	NC Environmental Health	29,750
4187R	Regional BT Grant	64,019
4202R	NC Workfirst	80,000
4203R	NC State 3 Way	684,375
4211R	NC DHR-Smart Start	93,029
4213R	NC ASA-Women-Fed	67,722
4221R	NC Child MH -State	200,019
4222R	NC Child MH -Federal	51,113
4229R	NC Crime (Hope)	14,470
4246R	NC Adult MH -State	824,637
4247R	NC Adult MH -Federal	55,728
4251R	NC Child SA -State	17,246
4252R	NC Child SA -Federal	6,730
4253R	NC Training SA - Federal	589
4254R	NC SA Crisis	317,388
4255R	NC MH Crisis	50,000
4256R	NC Adult SA -State	386,803
4257R	NC Adult SA -Federal	6,562
4259R	NC Majors Grant	77,481
4262R	Block Grant Prevention	98,260

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
4265R	Majors-State	21,032
4271R	NC Child DD -State	103,983
4272R	NC Child DD-Federal	10,398
4281R	NC Adult DD - Brain Injury	3,750
4282R	NC Adult DD -State	754,259
4283R	NC Adult DD-Federal	74,984
4296R	NC LME Service Mgmt Funds	1,774,804
4300R	NC SSBG Other Svcs & Training	1,837,310
4302R	NC Food Stamp Recovery Incentive	85,456
4304R	NC Food Stamp Administration	2,844,686
4311R	NC DMA Medcd Reimb Trans	446,700
4315R	NC CCDF - Admin	646,668
4316R	NC Permanency Planning-Reg	86,435
4318R	NC Share the Warmth	6,502
4324R	NC IV-E Administration	2,249,880
4327R	NC Adopt Assist IV-B Nas	83,651
432AR	NC AFDC IV-D	9,860
432FR	NC CSE Shares-IVE	4,632
432GR	NC CSE Shares-SFHF	52,196
432JR	NC Foster Care Board	3,697,179
4335R	NC Energy Program	138,778
4339R	NC Domestic Violence Grant	22,441
433ER	NC Special Links	25,000
4340R	NC Family Violence Grant	46,753
4346R	NC Medical Assist Admin	5,628,490
4348R	NC Medicaid Case Management	61,008
434BR	NC Adult Protective Services	26,184
434CR	NC Health Choice	222,309
4352R	NC Adult Day Care	158,000
4353R	NC Links	146,635
4355R	NC Crisis Intervention	1,843,407
435AR	NC TANF	4,969,682
435GR	NC TANF Incentives	9,872
435HR	NC AFDC Incentives	1,500
435KR	NC FVPSA	26,000
4361R	NC Workfirst Transportation	30,435
4369R	NC Child Care & Development	16,892,481
4379R	NC Miscellaneous	1,000
4402R	NC Library Programs Grant	333,854
4403R	NC Raising a Reader	102,198
4510R	NC Soil Conserv Cost Share Pgm	26,323
4511R	NC Soil/Water Dist Projects	3,600
4519R	NC Cultural Resources	355
4523R	NC C-5 Rent	21,345
4570R	NC Veterans Service	1,452
4576R	NC Crime Commission Grant	71,487

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
4602R	FTCC/Library Memorandum of Agreement	45,102
460BR	Advisory Council	1,200
460CR	Horticulture	5,000
460ER	Field Crops	3,000
460FR	Home Economics	5,000
460HR	4-H	20,000
460YR	Commerical Horticulture	3,500
460ZR	Livestock	1,000
4611R	CSC Facilities Fees	496,766
4617R	Reynolds Diabetes Education Grant	110,000
4619R	CC School Health	528,544
4620R	ABC 5 Tax Revenue	35,754
4621R	ABC Profit For Education	111,917
4640R	Other Municipalities Planning	96,973
4684R	Concealed Weapon Permit	115,000
4685R	NC Precious Metals Permits	3,800
4693R	Storm Water Utility	67,379
5000R	Single Family Dwelling	200,000
5005R	Manufactured Home	20,000
5010R	Building Inspection	90,000
5015R	Electrical Inspection	60,000
5020R	Heating A/C Inspection	35,000
5025R	Plumbing Inspection	15,000
5030R	Zoning	14,000
5035R	Gen. Contractor Permit Fee	4,500
5045R	Interest County Demolition	500
5050R	Miscellaneous Inspection/Permit	10,000
5205R	Marriage License	88,751
5305R	Register Of Deeds Fees	1,552,976
5306R	NC Vital Records Certified Copy	1,148
5915R	Cablevision Franchise	158,888
6002R	Medicaid NC TB Control	5,694
6003R	Medicaid Diabetes Education	1,000
6004R	Medicaid NC STD	32,103
6007R	Medicaid Express Care	29,751
6008R	Medicaid NC Primary Care	113,551
6009R	Express Care Fees	350,000
6010R	Plot Plans	80,000
6015R	Rabies Clinic	20,500
6018R	Environmental Health Fees	142,000
6019R	Diabetes Education Clinic Fees	10,000
6020R	Medical Clinic Fees	104,472
6021R	Carolina Access Capitation Fees	120,000
6023R	Lab Fees	233,880
6025R	Family Planning Fees	25,016
6027R	Case Management Fees	1,434,450

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
6028R	BCCCP Fees	197
6031R	Child Health Fees	18,751
6034R	Maternal Health Fees	9,280
6036R	Pap Clinic	210
6037R	Medical Record Fees	6,600
6039R	Miscellaneous Fees	4,000
603AR	Dental Clinic Fees	33,000
603BR	TB Clinic Fees	2,472
6041R	Jail Health Fees	5,000
6045R	Escrow NC Child/Maternal Hlth	641,493
6047R	Pharmacy Services	376,793
6105R	Book Fines	275,000
6107R	Non-Resident Library Fees	15,000
6110R	Commissions	150
6120R	Sale Of Books	5,000
6205R	Mental Health Fees	3,425,609
6206R	M.H. - CAP Mr Fees	50,000
6215R	Head Start Incorporated	4,198
6249R	MH - Training Fees	492
6260R	Medicaid - Other Agencies	2,000,000
6352R	Printing Fees	84,000
6405R	Process Fees	450,000
6410R	Jail Fees	22,000
6411R	ID Fees	150,000
6417R	Mental Health Security Fees	65,708
6421R	Social Services Security Fees	68,938
6422R	Health Dept Security Fees	56,501
6423R	Security Board Of Education	1,470,504
6425R	CSC Officer Fees	48,000
6427R	Cumb Co Child Support Enforcement	370,759
6428R	Noise Ordinance Penalty	100
6430R	CSC Restitution	4,000
6440R	Commission Property Sale	23,000
6467R	Wrecker Dispatch Fees	4,800
6470R	Wrecker Inspection Fees	3,000
6505R	CFVH Eligibility Specialist	19,389
6511R	DSS Enrollment Fees	64,300
6512R	DSS Service Fees	2,400
6513R	Relative Adoption	4,400
6514R	Independent Placement Study	1,950
6525R	Family Violence	4,646
6540R	CP&L Energy Assistance	23,291
6601R	Soil - Newsletter Ads	900
6604R	Local Fees/Fines Fire Code	35,000
6610R	Child Support Enforcement NPA	48,480
6612R	Child Support Paternity Fees	3,845

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
6615R	Shelter Fees	15,517
6617R	SE Lab Animal Farm	9,978
6619R	Spay/Neuter	105,564
6620R	Microchip Fees - Adoption	20,000
6621R	Microchip Fees - Reclaim	7,044
6622R	Euthanasia Fees	1,650
6630R	Garage Labor Fees	150,000
6632R	Supply Fees	1,000
6635R	Towing & Storage Fees	6,000
6640R	Land Records Fees	2,500
6657R	Emergency 911 Reimbursment	238,722
6658R	Bragg 911 Reimbursement	30,000
6659R	Fayetteville 911 Reimbursement	127,512
6660R	Planning Rezoning Fees	30,000
6662R	Planning Projects Fees	200,000
6669R	County Dept Sign Fee	25,000
6670R	Tax Supervisor Copies	3,000
6698R	Local Inkind Services	37,667
7002R	Interest Income	125,000
7601R	Rent No Till Drill	8,000
7624R	Coastal Plain League	17,700
7625R	Postage	181,444
7637R	Citations-Animal Control	55,509
7670R	Miscellaneous	220,810
7705R	Lease Land CFVMC	3,248,440
7715R	Rent Buildings	103,260
7717R	Rent Division of Social Services	56,238
9115R	Tnf from County School Fund 106	8,340,135
9118R	Transfer from Fund 620	55,193
9124R	Transfer Food& Beverage Fund 114	50,814
9148R	Transfer from Fund 469	24,000
9901R	Fund Balance Appropriated	1,864,609
9903R	Fund Balance Approp-Health	434,074
9906R	Fund Balance Approp-Communications	1,203,825
9908R	Fund Bal Appr Economic Incentives	666,815
9909R	Fund Bal Appr Water & Sewer	500,000
9911R	Fund Bal Appr Mental Health	984,125
9912R	Fund Bal Appr MH Transfer	635,798
	Total Revenues	\$ 304,072,055
	104 Emergency Telephone System Fund	
4643R	Wireless 911	\$ 1,017,172
	106 County School Fund	
2512R	Sales Tax 1/2-Cent School Art 40	\$ 2,653,378
2513R	Sales Tax 1/2-Cent School Art 42	5,306,757

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
3220R	Fayetteville Sales Tax Equalization	800,000
4578R	NC Lottery Proceeds	3,600,000
	Total Revenues	\$ 12,360,135
	114 Prepared Food & Beverage Tax Fund	
1015R	Food & Beverage Tax	\$ 5,321,213
1120R	Food & Beverage Tax All Prior	45,000
1225R	Interest & Penalty - Food & Occupancy	40,000
7002R	Interest Income	1,000
9901R	Fund Balance Appropriated	455,693
	Total Revenues	\$ 5,862,906
	115 Group Insurance Fund	
7002R	Interest Income	\$ 2,000
7651R	PPO Employee	1,900,000
7652R	PPO Employer	7,542,820
7655R	Non-Participating BCBS Match	3,631,760
	Total Revenues	\$ 13,076,580
	116 Employee Flexible Benefit Fund	
7615R	Employee Salary Deductions	\$ 500,000
	117 Vehicle Insurance Fund	
7684R	Insurance Pmts For Replmnt Items	\$ 500,000
	118 Retiree Insurance Fund	
7002R	Interest Income	\$ 800
7652R	PPO Employer	3,613,880
7687R	Premiums Retirees	200,000
	Total Revenues	\$ 3,814,680
	120 Workers' Compensation Fund	
7002R	Interest Income	\$ 3,500
7619R	Workers' Compensation	1,261,333
	Total Revenues	\$ 1,264,833
	133 Workforce Development Fund	
3410R	FTCC Reimbursement	\$ 3,000
	139 Senior Aides Fund	
4680R	Senior Aides Grant	\$ 543,829
6698R	Local Inkind Services	34,406
9110R	Transfer From General Fund	66,876
	Total Revenues	\$ 645,111

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
230 Federal Forfeiture - Justice Fund		
9901R	Fund Balance Appropriated	\$ 169,210
240 Injured Animal Stabilization Fund		
4697R	Injured Animal Stabilization	\$ 10,150
9901R	Fund Balance Appropriated	3,488
Total Revenues		\$ 13,638
252 Eastover Sanitary District Fund		
6039R	Miscellaneous Fees	\$ 200
6681R	Tap Fees	12,000
668AR	Water Sales	588,429
668BR	Water Availability Fee	682,080
668DR	Sewer Availability Fee	72,000
668ER	Application/Transfer Fee	2,000
668FR	Late/Reconnect Fee	10,500
7002R	Interest Income	200
7670R	Miscellaneous	9,000
7683R	Sales Tax Refunds	500
9901R	Fund Balance Appropriated	100,000
Total Revenues		\$ 1,476,909
253 NORCRESS Water & Sewer Fund		
4603R	NORCRESS Administration	\$ 14,175
4606R	Lift Station M&R Fee	11,600
460TR	Debt Service Fee	81,000
6678R	Chemical Surcharge Fee	68,500
6679R	Lateral/Tap Construction Fee	15,000
6686R	NORCRESS Sewer Fees	193,282
Total Revenues		\$ 383,557
255 Kelly Hills Water & Sewer Fund		
6689R	M&R Water & Sewer Fees	\$ 1,300
9901R	Fund Balance Appropriated	10,000
Total Revenues		\$ 11,300
420 Recreation Fund		
1000R	Taxes Current Year	\$ 3,505,454
1010R	Motor Vehicle Tax Current Year	308,031
1101R	Taxes 1st Prior Year	28,304
1102R	Taxes 2nd Prior Year	3,184
1115R	Motor Vehicle Tax 1st Prior	40,942
1116R	Motor Vehicle Tax 2nd Prior	1,266
1220R	Interest	10,881
1230R	Late Listing Penalty	8,973

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
7002R	Interest Income	5,000
9901R	Fund Balance Appropriated	83,000
	Total Revenues	\$ 3,995,035
430 Juvenile Crime Prevention Council Fund		
432JR	NC Foster Care Board	\$ 234,473
4382R	NC JCP Dispute Resolution	59,457
4386R	NC JCP Restitution	86,545
438AR	NC JCP Find-A-Friend	150,175
438DR	NC JCP JAC	251,750
438NR	NC JCP Calvary Community Center	71,369
4397R	NC JCP Juvenile Court Out Reach	139,921
4399R	NC JCP Residential Group Home	293,855
6694R	JAC In-Kind	29,790
6696R	Staff Support	15,500
669AR	Find-A-Friend In-Kind	38,095
669CR	Restitution In-Kind	13,151
669FR	Dispute Resolution In-Kind	18,096
669TR	Court Outreach In-kind	6,750
9110R	Transfer From General Fund	381,268
9901R	Fund Balance Appropriated	50,000
	Total Revenues	\$ 1,840,195
446 County Community Development Fund		
4072R	CD Emergency Solutions Grant	\$ 177,424
4539R	CDBG Entitlement	855,428
453FR	NC Urgent Repair Program	37,500
4624R	Program Income Econ Devel	50,000
4625R	Program Income Housing Rehab	100,000
9110R	Transfer From General Fund	81,770
9126R	Transfer from Fund 448	33,026
	Total Revenues	\$ 1,335,148
447 Community Development Home Fund		
4538R	H.O.M.E Grant	\$ 322,894
4625R	Program Income Housing Rehab	50,000
4628R	Program Income 1st Time Home	50,000
462AR	Program Income Afford Housing	100,000
9110R	Transfer From General Fund	72,655
	Total Revenues	\$ 595,549

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
448 Community Development Support Housing Fund		
4535R	HUD Grant NC-19B95-0644	\$ 828,075
7670R	Miscellaneous	7,000
9901R	Fund Balance Appropriated	15,000
Total Revenues		\$ 850,075
449 PATH Fund		
4205R	NC Path Grant	\$ 194,750
451 Transit Planning NC91-08-010 Fund		
4004R	Federal Transit Planning	\$ 57,568
4540R	Transit Planning	7,196
4632R	Fayetteville Planning Dept	4,809
4640R	Other Municipalities Planning	614
6664R	Planning Dept In Kind	1,773
Total Revenues		\$ 71,960
452 US DOT 104 (F) Fund		
4541R	NC DOT Grant Pl 112	\$ 537,600
4632R	Fayetteville Planning Dept	81,466
4634R	Fayetteville In Kind	12,500
4640R	Other Municipalities Planning	10,411
6664R	Planning Dept In Kind	30,023
Total Revenues		\$ 672,000
454 NC Elderly-Handicapped Transportation Fund		
4361R	NC Workfirst Transportation	\$ 91,909
453DR	NC RGP Grant	97,903
4545R	EDTAP Funds	151,184
4548R	NC CTP Grant	67,604
460UR	Transportation Reimbursement	187,562
9110R	Transfer From General Fund	85,602
Total Revenues		\$ 681,764
455 Surface Transportation Program Fund		
4052R	Surface Transportation Program	\$ 320,000
4632R	Fayetteville Planning Dept	53,464
4640R	Other Municipalities Planning	6,832
9110R	Transfer From General Fund	19,704
Total Revenues		\$ 400,000
469 Special Fire District Tax Fund		
	Taxes Current Year	\$ 728,303
1000R	Motor Vehicle Tax Current Year	65,105
1010R	Taxes 1st Prior Year	4,000

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
1101R	Taxes 2nd Prior Year	350
1102R	Motor Vehicle Tax 1st Prior	4,200
1115R	Motor Vehicle Tax 2nd Prior	250
1116R	Interest	1,500
1220R	Late Listing Penalty	750
1230R	Interest Income	233
7002R	Total Revenues	\$ 804,691
470 Beaver Dam Fire District Fund		
1000R	Taxes Current Year	\$ 118,479
1010R	Motor Vehicle Tax Current Year	10,865
1101R	Taxes 1st Prior Year	2,500
1102R	Taxes 2nd Prior Year	350
1115R	Motor Vehicle Tax 1st Prior	2,000
1116R	Motor Vehicle Tax 2nd Prior	200
1220R	Interest	500
1230R	Late Listing Penalty	250
	Total Revenues	\$ 135,144
472 Bethany Fire District Fund		
1000R	Taxes Current Year	\$ 177,717
1010R	Motor Vehicle Tax Current Year	20,933
1101R	Taxes 1st Prior Year	1,800
1102R	Taxes 2nd Prior Year	200
1115R	Motor Vehicle Tax 1st Prior	3,300
1116R	Motor Vehicle Tax 2nd Prior	200
1220R	Interest	600
1230R	Late Listing Penalty	150
	Total Revenues	\$ 204,900
473 Bonnie Doone Fire District Fund		
1000R	Taxes Current Year	\$ 1,984
1010R	Motor Vehicle Tax Current Year	101
	Total Revenues	\$ 2,085
474 Cotton Fire District Fund		
1000R	Taxes Current Year	\$ 703,380
1010R	Motor Vehicle Tax Current Year	56,064
1101R	Taxes 1st Prior Year	5,000
1102R	Taxes 2nd Prior Year	500
1115R	Motor Vehicle Tax 1st Prior	8,000
1116R	Motor Vehicle Tax 2nd Prior	500
1220R	Interest	3,000
1230R	Late Listing Penalty	3,000
	Total Revenues	\$ 779,444

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
476 Cumberland Rd Fire District Fund		
1000R	Taxes Current Year	\$ 442,856
1010R	Motor Vehicle Tax Current Year	37,180
1101R	Taxes 1st Prior Year	4,000
1102R	Taxes 2nd Prior Year	300
1115R	Motor Vehicle Tax 1st Prior	7,000
1116R	Motor Vehicle Tax 2nd Prior	350
1220R	Interest	1,500
1230R	Late Listing Penalty	500
	Total Revenues	\$ 493,686
478 Eastover Fire District Fund		
1000R	Taxes Current Year	\$ 158,677
1010R	Motor Vehicle Tax Current Year	12,726
1101R	Taxes 1st Prior Year	1,800
1102R	Taxes 2nd Prior Year	150
1115R	Motor Vehicle Tax 1st Prior	2,200
1116R	Motor Vehicle Tax 2nd Prior	200
1220R	Interest	800
1230R	Late Listing Penalty	500
	Total Revenues	\$ 177,053
480 Godwin Falcon Fire District Fund		
1000R	Taxes Current Year	\$ 74,110
1010R	Motor Vehicle Tax Current Year	6,114
1101R	Taxes 1st Prior Year	1,300
1102R	Taxes 2nd Prior Year	150
1115R	Motor Vehicle Tax 1st Prior	800
1116R	Motor Vehicle Tax 2nd Prior	100
1220R	Interest	400
1230R	Late Listing Penalty	500
	Total Revenues	\$ 83,474
482 Grays Creek Fire District Fund		
1000R	Taxes Current Year	\$ 608,740
1010R	Motor Vehicle Tax Current Year	66,750
1101R	Taxes 1st Prior Year	7,000
1102R	Taxes 2nd Prior Year	1,600
1115R	Motor Vehicle Tax 1st Prior	10,000
1116R	Motor Vehicle Tax 2nd Prior	500
1220R	Interest	4,200
1230R	Late Listing Penalty	800
	Total Revenues	\$ 699,590

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
484 Lafayette Village Fire District Fund		
1000R	Taxes Current Year	\$ 84
486 Lake Rim Fire District Fund		
1000R	Taxes Current Year	\$ 5,742
1010R	Motor Vehicle Tax Current Year	205
1101R	Taxes 1st Prior Year	200
1115R	Motor Vehicle Tax 1st Prior	50
1220R	Interest	20
1230R	Late Listing Penalty	30
Total Revenues		6,247
490 Manchester Fire District Fund		
1000R	Taxes Current Year	\$ 76,430
1010R	Motor Vehicle Tax Current Year	10,363
1101R	Taxes 1st Prior Year	1,200
1102R	Taxes 2nd Prior Year	180
1115R	Motor Vehicle Tax 1st Prior	1,400
1116R	Motor Vehicle Tax 2nd Prior	80
1220R	Interest	500
1230R	Late Listing Penalty	200
Total Revenues		\$ 90,353
492 Pearces Mill Fire District Fund		
1000R	Taxes Current Year	\$ 667,801
1010R	Motor Vehicle Tax Current Year	69,488
1101R	Taxes 1st Prior Year	4,000
1102R	Taxes 2nd Prior Year	1,000
1115R	Motor Vehicle Tax 1st Prior	15,000
1116R	Motor Vehicle Tax 2nd Prior	600
1220R	Interest	3,500
1230R	Late Listing Penalty	1,200
Total Revenues		\$ 762,589
494 Stedman Fire District Fund		
1000R	Taxes Current Year	\$ 123,629
1010R	Motor Vehicle Tax Current Year	13,821
1101R	Taxes 1st Prior Year	1,200
1102R	Taxes 2nd Prior Year	200
1115R	Motor Vehicle Tax 1st Prior	1,800
1116R	Motor Vehicle Tax 2nd Prior	150
1220R	Interest	900
1230R	Late Listing Penalty	100
Total Revenues		\$ 141,800

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
495 Stoney Point Fire District Fund		
1000R	Taxes Current Year	\$ 783,583
1010R	Motor Vehicle Tax Current Year	71,647
1101R	Taxes 1st Prior Year	4,000
1102R	Taxes 2nd Prior Year	450
1115R	Motor Vehicle Tax 1st Prior	7,200
1116R	Motor Vehicle Tax 2nd Prior	400
1220R	Interest	2,500
1230R	Late Listing Penalty	400
	Total Revenues	\$ 870,180
496 Vander Fire District Fund		
1000R	Taxes Current Year	\$ 742,817
1010R	Motor Vehicle Tax Current Year	66,917
1101R	Taxes 1st Prior Year	8,000
1102R	Taxes 2nd Prior Year	1,500
1115R	Motor Vehicle Tax 1st Prior	10,000
1116R	Motor Vehicle Tax 2nd Prior	500
1220R	Interest	4,500
1230R	Late Listing Penalty	1,000
	Total Revenues	\$ 835,234
498 Wade Fire District Fund		
1000R	Taxes Current Year	\$ 74,561
1010R	Motor Vehicle Tax Current Year	6,630
1101R	Taxes 1st Prior Year	1,000
1102R	Taxes 2nd Prior Year	300
1115R	Motor Vehicle Tax 1st Prior	800
1116R	Motor Vehicle Tax 2nd Prior	25
1220R	Interest	400
1230R	Late Listing Penalty	100
	Total Revenues	\$ 83,816
499 Westarea Fire District Fund		
1000R	Taxes Current Year	\$ 1,053,389
1010R	Motor Vehicle Tax Current Year	70,988
1101R	Taxes 1st Prior Year	8,000
1102R	Taxes 2nd Prior Year	1,300
1115R	Motor Vehicle Tax 1st Prior	9,150
1116R	Motor Vehicle Tax 2nd Prior	550
1220R	Interest	4,100
1230R	Late Listing Penalty	1,100
	Total Revenues	\$ 1,148,577

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
620 Civic Center Fund		
6702R	Auditorium Building Rent	\$ 620,000
6704R	Auditorium Equipment Rent	215,000
6706R	Auditorium Recovered Expense	500,000
6710R	Auditorium Facility Surcharge	310,000
6714R	Auditorium Miscellaneous	7,500
6715R	Auditorium Ticket Rebates	90,000
6716R	Auditorium Box Office Fee	12,000
6718R	Auditorium Concessions	525,000
6720R	Auditorium Marketing Revenue	210,000
9124R	Transfer Food& Beverage Fund 114	3,351,376
9139R	Transfer from Hotel/Motel Fund 621	362,000
9901R	Fund Balance Appropriated	250,000
	Total Revenues	\$ 6,452,876
621 Civic Center Motel Tax Fund		
2600R	Room Occupancy Tax Auditorium	\$ 1,250,229
7002R	Interest Income	500
9901R	Fund Balance Appropriated	362,000
	Total Revenues	\$ 1,612,729
623 Debt Service - Coliseum Fund		
7002R	Interest Income	\$ 50
9124R	Transfer Food& Beverage Fund 114	2,455,096
9139R	Transfer from Hotel/Motel Fund 621	1,250,729
	Total Revenues	\$ 3,705,875
625 Solid Waste Fund		
1220R	Interest	\$ 19,000
1600R	Solid Waste User Current	4,610,240
1601R	Solid Waste User 1 Prior	53,430
1602R	Solid Waste User 2 Prior	6,634
1610R	Solid Waste User All Prior	5,025
4590R	NC Tire Disposal	318,000
4591R	NC White Goods Disposal	89,244
4594R	NC Recycling	2,000
4598R	NC Solid Waste Disposal Tax	66,000
459DR	Electronics Management Program	63,280
5920R	Gas Extraction Lease	11,388
6155R	Sale Of Recyclable Materials	677,104
6170R	Commercial Garbage Fees	2,316,103
7002R	Interest Income	97,210
7666R	Environmental Enforcement	2,000
9901R	Fund Balance Appropriated	3,055,112
	Total Revenues	\$ 11,391,770

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
630 General Litigation Fund		
7002R	Interest Income	\$ 800
9110R	Transfer From General Fund	102,200
	Total Revenues	\$ 103,000
824 Tourism Development Authority Fund		
1225R	Interest & Penalty - Food & Occupancy	\$ 30,000
2602R	Room Occupancy Tax Tourism	4,875,000
2605R	Room Occupancy Tax All Prior	20,000
9901R	Fund Balance Appropriated	75,000
	Total Revenues	\$ 5,000,000
850 Inmate Welfare Fund		
7002R	Interest Income	\$ 160
7621R	Commissions Telephone	155,000
7622R	Sales Canteen	375,000
7670R	Miscellaneous	500
	Total Revenues	\$ 530,660
870 Leo Special Separation Allowance Fund		
4618R	Contributions to LEO	\$ 452,376
7002R	Interest Income	5,000
	Total Revenues	\$ 457,376
875 Cumberland Cemetery Trust Fund		
7002R	Interest Income	\$ 400
7665R	Burial Fees	2,400
	Total Revenues	\$ 2,800
Multi-Year Capital Project Funds		
005 Detention Facility Construction Project Fund		
1000R	Taxes Current Year	\$ 2,283,945
1010R	Motor Vehicle Tax Current Year	180,333
9110R	Transfer From General Fund	2,300,000
	Total Revenues	\$ 4,764,278
007 Solid Waste Cell Construction Fund		
7002R	Interest Income	\$ 64,550
9197R	Prior Year Transfer from Fund 625	4,789,273
	Total Revenues	\$ 4,853,823

REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
012 Eastover Sanitary District Sewer Project Fund		
9135R	Transfer from Fund 252	\$ 50,000
015 Health Department Capital Project Fund		
9110R	Transfer From General Fund	\$ 1,486,300
9205R	Installment/Purchase Revenue	26,500,000
	Total Revenues	\$ 27,986,300
016 Western Branch Library Fund		
9110R	Transfer From General Fund	\$ 402,962
9215R	Sale Of COPS	5,285,165
9292R	Premium on COPS Sold	29,059
	Total Revenues	\$ 5,717,186
017 Grays Creek Middle School Fund		
9205R	Installment/Purchase Revenue	\$ 20,000,000
018 Western Elementary School Fund		
7002R	Interest Income	\$ 59,620
7685R	Sales Tax Contractors	218,703
9215R	Sale Of COPS	17,139,835
9292R	Premium on COPS Sold	99,693
	Total Revenues	\$ 17,517,851
019 Qualified School Construction Bonds Fund		
9215R	Sale Of COPS	\$ 15,900,000
020 Eastover Sanitary District Water II Fund		
4008R	USDA Rural Develop Grant	\$ 1,797,700
6681R	Tap Fees	140,500
7002R	Interest Income	6,185
7685R	Sales Tax Contractors	222,372
9135R	Transfer from Fund 252	100,000
9296R	Bond Anticipation Note Sale	6,177,000
	Total Revenues	\$ 8,443,757
021 QSCB New Century Middle School Fund		
9115R	Transfer from County School Fund 106	\$ 2,611,930
9215R	Sale Of COPS	14,805,000
	Total Revenues	\$ 17,416,930
022 Southpoint Water & Sewer Fund		
9205R	Installment/Purchase Revenue	\$ 605,100
	Total All Funds	\$ 515,638,820

Cumberland County FY2013 Adopted Budget



James E. Martin
County Manager

Commissioners' Strategic Goals

- Ensure a safe and healthy community by providing needed services to our citizens in a timely manner.
- Provide adequate infrastructure consistent with orderly growth of a dynamic county.
- Promote economic development by creating and retaining jobs, and providing career opportunities, quality education, culture and recreational services.

Strategic Plan

- Educate, inform and engage employees, citizens, elected and appointed officials through effective and efficient communications.
- Employ motivated, professional and well-trained personnel who offer excellent customer service with **PRIDE**-- **P**rofessionalism, **R**espect, **I**ntegrity with accountability, **D**iversity and **E**xcellent customer service.

Budget Approach

- Base budget
 - Departmental operating expenditures maintained at FY2012 levels
- Supplemental request
 - Provides opportunity to request dollars for needs that are not addressed in base budget
 - One-time
 - Recurring
 - New positions

General Fund Budget

Expenditure Summary

	Requested	Change	Recommended	Change	Adopted
Base Budget	\$ 307,833,685	\$ (12,986,324)	\$ 294,847,361	\$ 2,120,971	\$ 296,968,332
Supplemental Request					
One-Time	8,231,879	(4,991,023)	3,240,856	(337,428)	2,903,428
Recurring	6,384,045	(531,111)	5,852,934	(3,172,327)	2,680,607
New Positions	<u>4,800,535</u>	<u>(1,855,044)</u>	<u>2,945,491</u>	<u>(1,425,803)</u>	<u>1,519,688</u>
Total Supplemental	19,416,459	(7,377,178)	12,039,281	\$ (4,935,558)	7,103,723
Total General Fund	\$ 327,250,144	\$ (20,363,502)	\$ 306,886,642	\$ (2,814,587)	\$ 304,072,055

Budget Policy

- Sustainable fund balance appropriation
 - Limit fund balance appropriation to an amount that can be sustained on a recurring basis
- Align expenditures with recurring revenue and/or a sustainable fund balance appropriation
 - To increase expenditures, identify revenue source(s)

Budget Policy

- *Maintain minimum* unassigned fund balance - 10.0%
 - Transfer any excess to reserve fund or make an assignment of fund balance for specific **one-time** project/expenditures

Budget Highlights

- County-wide budget \$515,638,820
 - \$10,274,790 (1.95%) decrease
- General Fund budget \$304,072,055
 - \$12,784,843 (4.39%) increase
 - Mental Health \$12,950,054 (4.45%)
 - Other/net decrease **-\$165,211 (-0.06%)**

County-Wide Budget

■ General Fund	\$304,072,055	58.98%
■ Special Revenue	45,429,021	8.81%
■ Capital Projects	123,255,225	23.90%
■ Enterprise	23,163,250	4.49%
■ Internal Service	19,259,093	3.73%
■ Permanent & Pension	<u>460,176</u>	<u>0.09%</u>
Total	\$515,638,820	100.00%

Budget Highlights

- County-wide tax rate remains at 74-cents
 - .6-cent dedicated to Detention Center Capital Project
- All fire districts tax remain at 10-cents
- Special Fire District tax 1¼-cents
 - Additional tax to fund 5 low wealth districts
 - Funds to be used for staffing & related equipment
 - 30% to Fire Chiefs' Association
- Recreation tax remains at 5-cents

Budget Highlights

- County school current expense \$76,220,676
 - Same as last year
- FTCC current expense \$9,163,305
 - \$945,000 for debt service and capital needs
- Detention Center Expansion Capital Project
 - Continuation of .6-cent ad valorem tax, \$1.2M
 - Reallocation of \$1,203,825 unspent communication fund balance
 - \$1,000,000 General Fund transfer

Budget Highlights

- General Fund - 59 new positions, \$1,519,688
 - 41 positions to implement the phase-in hiring for the jail expansion
 - An additional 36 positions will be required for FY2014
 - 7 positions for Animal Control
 - 3 Animal Control Officers (ACO)
 - 3 ACO/Trappers
 - 1 Office Processing Assistant
 - 2 positions Information Services

Budget Highlights

- 3 positions, Tax Office
- 1 School Resource Officer
- 2 Traffic Control Officers
- 1 Pre-Trial Specialist
- 1 position, Mental Health Clinic
- 1 Lead Child Support Agent
- Other Funds
 - Community Development – 1 Special Populations Coordinator

Mental Health Reform & Divestiture of Services

- House Bill 381, passed in 2001, mandated that mental health centers divest of all Medicaid reimbursable services including psychiatric services
- County's Mental Health Local Management Entity (LME) must be fully divested of all State/Medicaid services by January 1, 2013
- Cumberland LME has partnered with Durham & Johnston counties with Durham designated as the "corporate" Managed Care Organization (MCO)



Mental Health Reform & Divestiture of Services

- Adopted budget eliminates the Mental Health Special Revenue Fund
- Consolidates all mental health activities into one MH General Fund agency through December 31, 2012 (\$9,524,445)
- Psychiatric services transferred to the Health Department- effective July 1, 2012 (\$3,425,609)



Mental Health Reform & Divestiture of Services

- Effective, January 1, 2013, funding for the LME is not adopted
 - Requires a reduction of 27 positions
- The local Managed Care Organization was scheduled to assume responsibility for coordinating services for mental health clients in Cumberland County beginning January 1, 2013
 - The MCO was deleted from the adopted budget pending successful completion of a contract



Classification & Pay Plan

- Board of Commissioners' Goal #5:
 - Employ motivated, professional and well-trained personnel who offer excellent customer service with **PRIDE**-- Professionalism, Respect, Integrity with accountability, Diversity and Excellent customer service.
- Objectives & action steps to accomplish Goal #5
 - Update salary/compensation plan after conducting labor market analysis



Classification & Pay Plan

- Update position classification plan and salary schedule to incorporate labor market data in pay ranges
- Develop pay policies that allow for movement within pay ranges
- Study did not include Human Services departments
 - Will be included in a subsequent study

Classification & Pay Plan Results

- Clustering of salaries near the minimum and below the mid-point of the range for a salary grade
- Salaries of new employees are at or near the same as employees with more years of service
- There are 300+ salary classes for 1,300 positions
- 91.48% of employees are below the mid-points of their salary range
- 18.20% of employees are at the minimum rates of pay for their grade

Classification & Pay Plan Recommendations

- Adopt an across-the-board 2% salary increase (COLA) for all county employees without altering the play plan
- Eliminate longevity pay for all new hires
- Reduce the number of salary classifications
- Employees reclassified to a higher grade would receive a 5% increase or the minimum of the new grade, whichever is higher
 - Complies with current County policy

Classification & Pay Plan Recommendations

- Eliminate current law enforcement pay scale
 - Reclassify law enforcement officers and detention officers to coincide with countywide salary schedule
- Implement new step plan for law enforcement and detention officers – Implementation Delayed

General Fund Revenue

■ Ad valorem taxes		\$161,496,278
■ Real/personal property	144,802,240	
■ Motor vehicle	11,572,666	
■ Prior years	5,121,372	
■ Other taxes		38,814,227
■ Sales	36,554,775	
■ Other	2,259,452	
■ Unrestricted intergovernmental		10,007,346

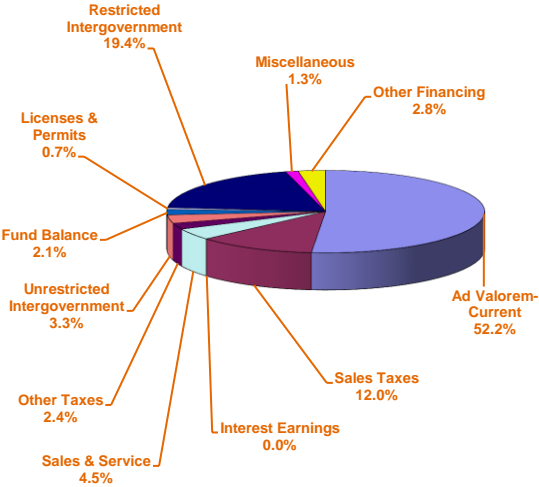
General Fund Revenue

■ Restricted intergovernmental	59,110,925
■ Licenses & permits	2,250,763
■ Sales & services	13,616,727
■ Miscellaneous	4,016,401
■ Interest	125,000
■ CFVMC	3,248,440
■ Other	642,961

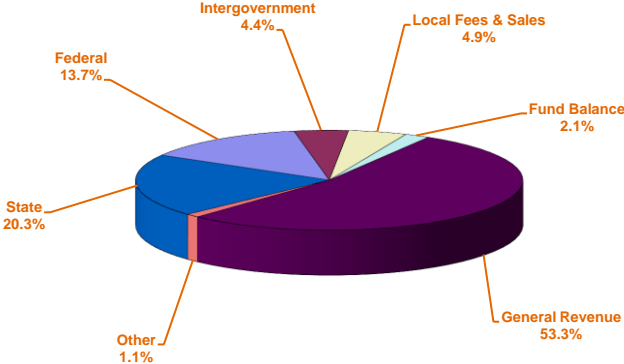
General Fund Revenue

■ Transfers	8,470,142
■ Fund balance appropriated	6,289,246
■ Health Department	434,074
■ Communications	1,203,825
■ Water & Sewer	500,000
■ Economic Development	666,815
■ General	3,484,532
Total	\$304,072,055

General Fund Revenue by Category



General Fund Revenue by Source



General Fund Expenditures

■	Personnel	\$120,609,957
■	Basic operating	23,650,846
■	Other charges & services	2,831,126
■	Capital outlay	84,324
■	Debt service	<u>533,786</u>
	<i>Department total(48.58%)</i>	<i>\$147,710,039</i>
■	Social Service programs	27,610,873
■	Debt service	25,728,930

General Fund Expenditures

■	Community funding	1,565,473
■	Transfers	614,569
■	Education	
	■ County schools current expense	76,220,676
	■ FTCC current expense	9,163,305
	■ Other	1,219,602
■	Miscellaneous	<u>14,238,588</u>
	<i>Total</i>	<i>\$304,072,055</i>

Community Funding

Organization	FY 2012 Adopted	FY 2013 Requested	FY 2013 Recommended	FY 2013 Adopted
Community Organizations				
Cape Fear Botanical Garden	6,642	8,000	6,642	6,642
Cape Fear Regional Bureau for Community Action	12,150	12,150	12,150	12,150
Child Advocacy Center	39,768	39,768	39,768	39,768
Contact	6,874	6,874	6,874	6,874
CC Veterans Council	1,000	1,000	1,000	1,000
HIV Task Force	5,978	5,978	5,978	5,978
Salvation Army/Seasonal	29,700	29,700	29,700	35,000
Salvation Army Christmas Outreach	6,277	6,277	6,277	0
Second Harvest Food Bank of Southeast NC	15,000	35,000	15,000	15,000
Teen Involvement Program	5,978	5,978	5,978	5,978
United Way - 211	0	5,500	5,500	5,500
	129,367	156,225	134,867	133,890

Community Funding

Organization	FY 2012 Adopted	FY 2013 Requested	FY 2013 Recommended	FY 2013 Adopted
Quasigovernmental Organizations				
Arts Council	80,000	80,000	80,000	80,000
Airborne Special Operations Museum	200,000	200,000	200,000	200,000
BRAC Regional Alliance	20,500	35,000	35,000	35,000
Cape Fear River Assembly (previously funded by Mid Carolina)		11,674	11,674	11,674
Communicare	40,000	40,000	40,000	40,000
CC Coordinating Council on Older Adults/RSVP	93,004	105,489	105,489	105,489
Mid Carolina Council of Governments	189,554	208,536	195,746	195,746
In Home Aides (previously funded by DSS)		24,734	24,734	24,734
N.C. Division of Vocational Rehabilitation	59,214	63,276	63,276	63,276
N.C. Forest Service	122,200	135,596	135,596	135,596
SE NC Radio Reading	7,500	7,755	7,500	7,500
	811,972	912,060	899,015	899,015

Community Funding

Organization	FY 2012 Adopted	FY 2013 Requested	FY 2013 Recommended	FY 2013 Adopted
One-Time and Limited-Time Funding				
Boys and Girls Club	0	22,012	0	10,000
Hope Mills Chamber of Commerce		50,000	0	35,000
Spring Lake Chamber of Commerce	35,000	35,000	0	35,000
T.J. Robinson Life Center		333,333	0	0
Cape Fear Botanical Garden-capital project	100,000	Term expired	0	0
	<u>135,000</u>	<u>440,345</u>	<u>0</u>	<u>80,000</u>
Economic Development				
Center for Economic Empowerment & Development	10,625	15,000	10,625	10,625
Fayetteville-Cumberland County Chamber of Commerce	410,000	410,000	410,000	410,000
Fay-Cumberland County Chamber Commerce- shell building	125,000	Sold	0	0
Southeastern Economic Development Commission	31,943	31,943	31,943	31,943
	<u>577,568</u>	<u>456,943</u>	<u>452,568</u>	<u>452,568</u>
Total all Organizations	<u>1,653,907</u>	<u>1,965,573</u>	<u>1,486,450</u>	<u>1,565,473</u>

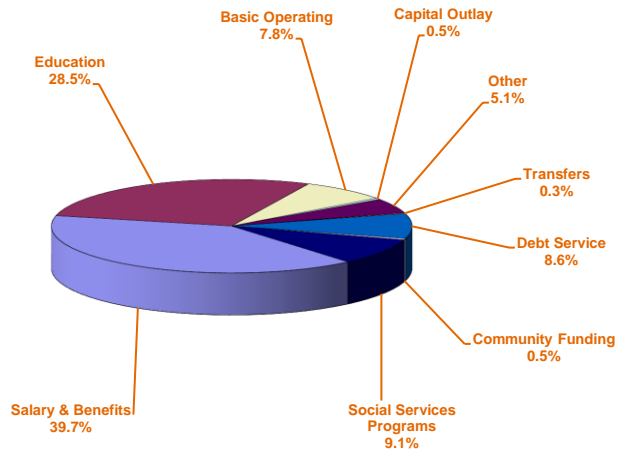
General Fund - Fund Balance

Total funds - July 1, 2011 (per audit)	\$ 84,582,728
Projected revenues - June 30, 2012	343,626,857
Projected expenditures - June 30, 2012	(344,199,701)
FY2012 net gain (deficit)	\$ (572,844)
Projected total funds available	84,009,884
Less: unspendable for inventories	(179,059)
Less: restricted for Register of Deeds	(623,297)
Less: restricted stabilization by state statute	(27,245,605)
Less: committed for Property Revaluation	(443,563)
Less: assigned for water & sewer industrial expansion	(5,611,961)
Less: assigned for economic development incentive	(833,633)
Less: assigned for renovation & maintenance	(1,641,942)
Less: assigned for jail expansion	(6,274,760)
Projected unassigned fund balance-FY2012	41,156,064
Less: Projected fund balance appropriated for FY2013	(6,289,246)
Projected FY2012 net unassigned fund balance	34,866,818
FY2013 base expenditure budget	296,968,332
Recurring additions	2,680,607
Supplemental positions	1,519,688
One-time additions	2,903,428
FY2013 adopted expenditure budget	\$ 304,072,055

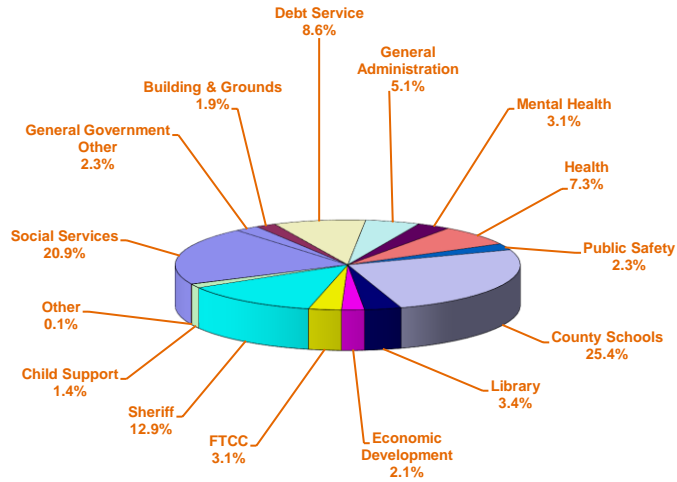
General Fund - Fund Balance

FY2013 base revenue budget	296,602,491
Supplemental recurring revenue	1,175,215
Supplemental one-time revenue	<u>5,103</u>
Total revenue	\$ 297,782,809
Fund balance	
Fund balance unassigned for base expenditures	1,864,609
Fund balance unassigned for one-time	1,619,923
Fund balance unassigned from Health	434,074
Fund balance from assigned water & sewer industrial expansion	500,000
Fund balance from assigned economic development incentive	666,815
Fund balance from assigned communications	<u>1,203,825</u>
Total fund balance appropriated	6,289,246
FY2013 adopted revenue budget	<u>\$ 304,072,055</u>
% unassigned fund balance remaining	11.47%

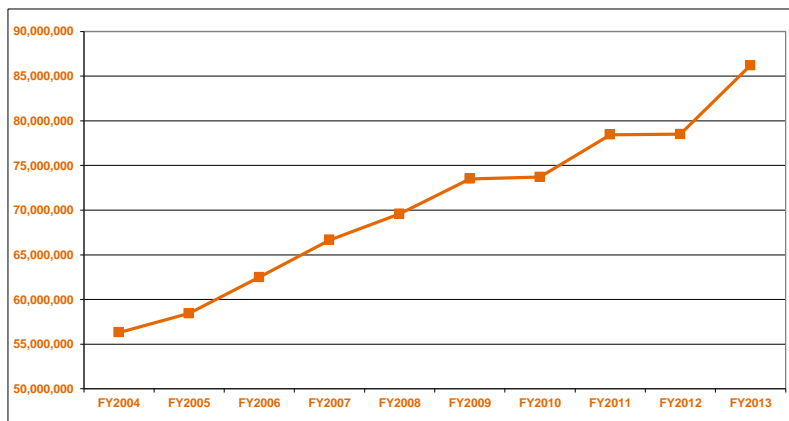
General Fund Expenditures by Category



GF Expenditures by Function

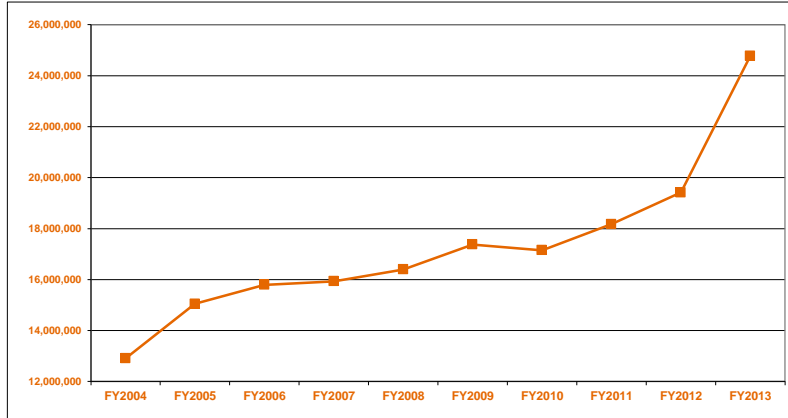


Salary Expenditures



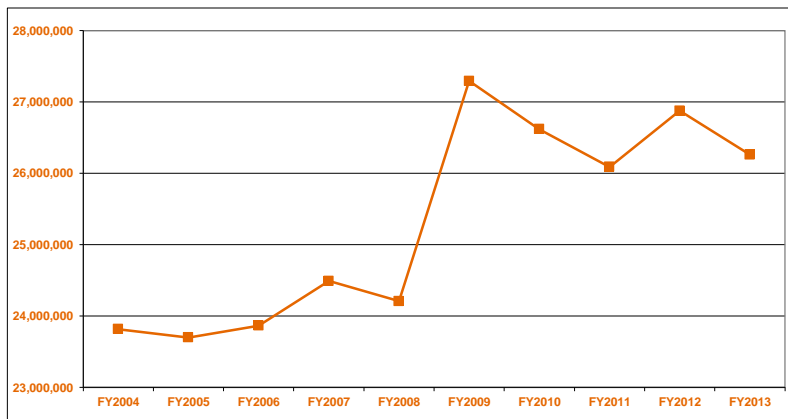
FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
\$56.3M	\$58.4M	\$62.5M	\$66.7M	\$69.6M	\$73.5M	\$73.7M	\$78.5M	\$78.5M	\$85.7M

Basic Operating Expenditures



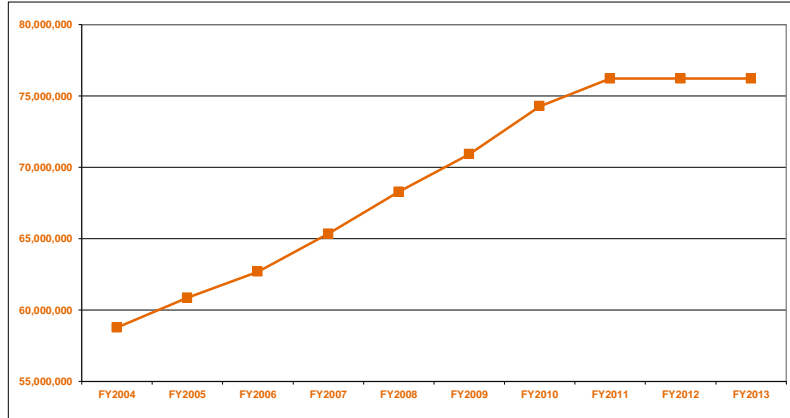
FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
\$12.9M	\$15.0M	\$15.8M	\$15.9M	\$16.4M	\$17.4M	\$17.1M	\$18.2M	\$19.4M	\$24.7M

General Fund Debt Service



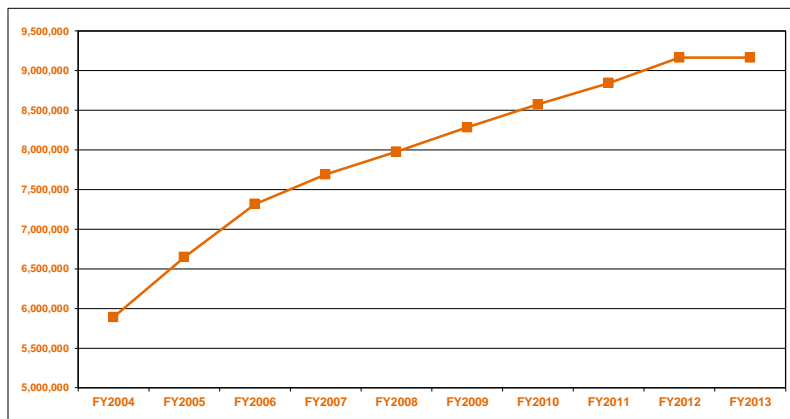
FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
\$23.8M	\$23.7M	\$23.9M	\$24.5M	\$24.2M	\$27.3M	\$26.6M	\$26.1M	\$26.9M	\$26.3M

County Schools Current Expense



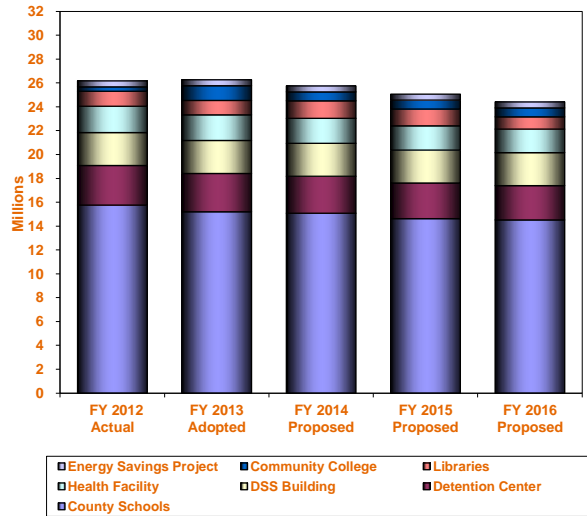
FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
\$58.8M	\$60.9M	\$62.7M	\$65.3M	\$68.3M	\$70.9M	\$74.3M	\$76.2M	\$76.2M	\$76.2M

FTCC Current Expense

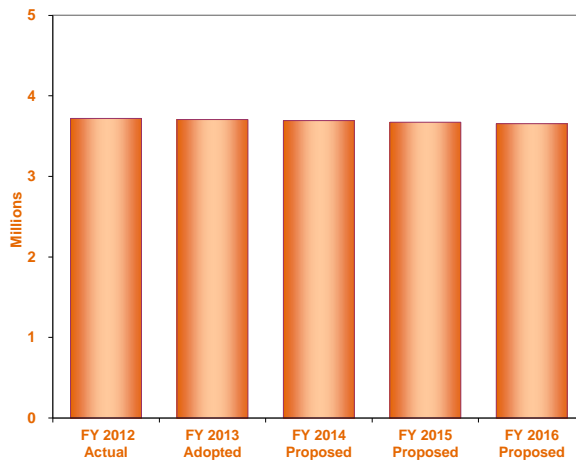


FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
\$5.9M	\$6.6M	\$7.3M	\$7.7M	\$8.0M	\$8.3M	\$8.6M	\$8.8M	\$9.2M	\$9.2M

General Fund Debt Service Projections



Debt Service Projections-Crown Center



Multi-Year Capital Projects - Project Costs

Project	Budgeted (1)		Proposed (2)				Total
	FY2012	FY2013	FY2013	FY2014	FY2015	FY2016	
- Current Projects -							
Health Department Building	27,986,300	27,986,300					27,986,300
Western Regional Library	5,717,186	5,717,186					5,717,186
Gray's Creek Middle School	20,000,000	20,000,000					20,000,000
New Century International Elementary	17,517,851	17,517,851					17,239,528
Landfill Construction-Current	4,198,052	4,198,052					4,198,052
Landfill Construction-New	655,771	655,771					655,771
School Renovations-QSCBs	15,900,000	15,900,000					15,900,000
Eastover Sanitary District- Water II	8,152,500	8,443,757					8,443,757
Eastover Sanitary District- Sewer		50,000					50,000
Detention Facility Expansion	4,764,278	4,764,278	10,254,413				15,018,691
New Century Middle School	17,416,930	17,416,930					17,416,930
Southpoint Water Project	605,100	605,100					605,100
Total	122,913,968	123,255,225	10,254,413	-	-	-	132,626,215
Potential Projects (3)							
E. Newton Smith Center							unknown
Pamalee Branch Library							7,542,992
County Schools							118,348,900
Total	-	-	-	-	-	-	125,891,892
	122,913,968	123,255,225	10,254,413	-	-	-	258,518,107

(1) Gray shaded projects are essentially finished, but not officially closed on the county's books. In some cases, a small amount of remaining unspent funds have been reallocated within the project.

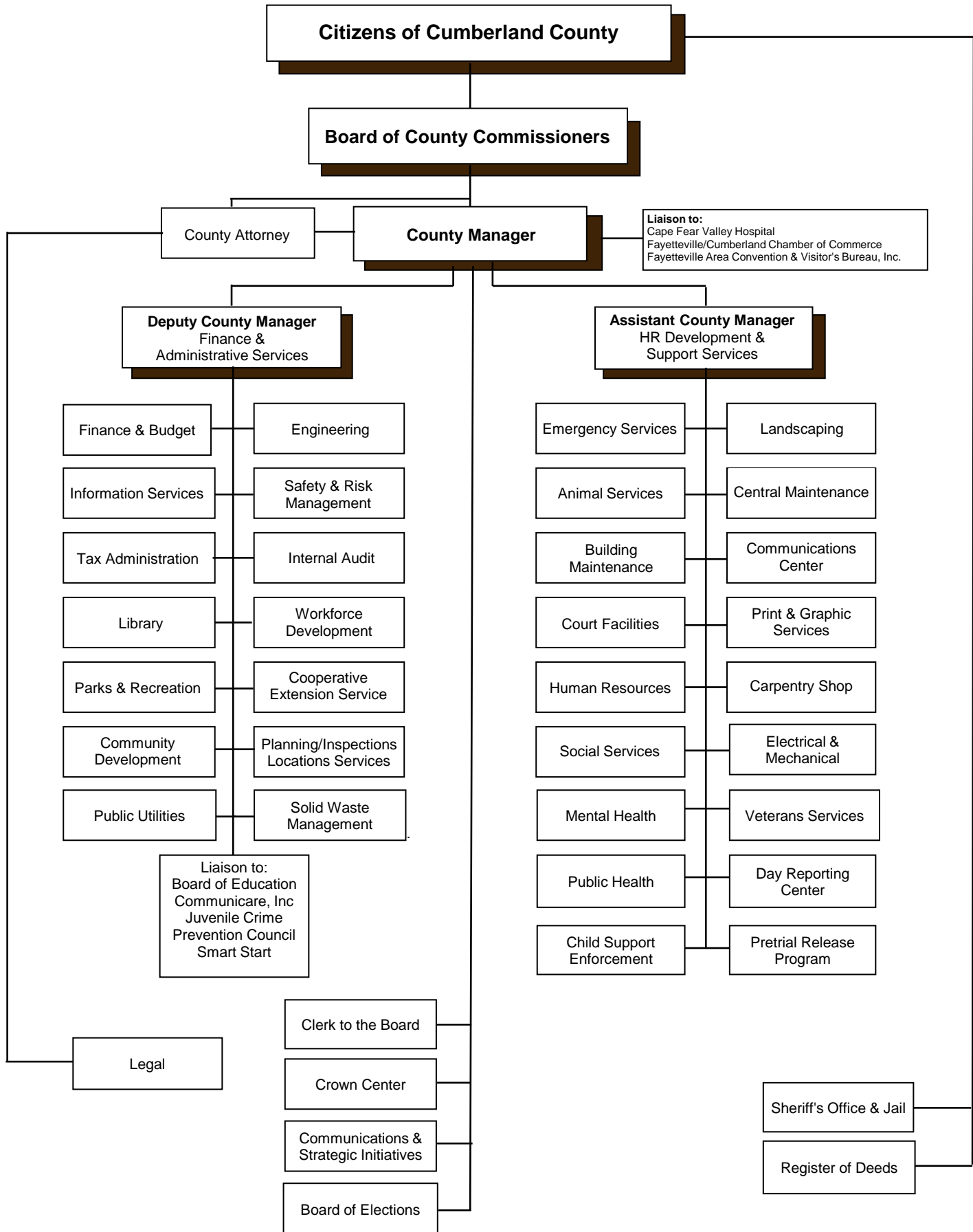
(2) Proposed funds for current projects have not yet been budgeted as of July 1, 2012, but are expected to be budgeted during the listed fiscal year.

(3) Potential projects are neither budgeted or funded. An estimated cost is listed for reference only. The cost of future renovations to the E. Newton Smith Center are unknown.

Multi-Year Capital Projects – Funding

Project	Budgeted		Financing Sources				County
	FY2012	FY2013	Federal	State	Debt	Other	
- Current Projects -							
Health Department Building	27,986,300	27,986,300			26,500,000		1,486,300
Western Regional Library	5,717,186	5,717,186			5,314,224		402,962
Gray's Creek Middle School	20,000,000	20,000,000			20,000,000		
New Century International Elementary	17,517,851	17,517,851			17,517,851		
Landfill Construction-Current	4,198,052	4,198,052				4,198,052	
Landfill Construction-New	655,771	655,771				655,771	
School Renovations-QSCBs	15,900,000	15,900,000			15,900,000		
Eastover Sanitary District- Water II	8,152,500	8,443,757	1,797,700		6,505,557		140,500
Eastover Sanitary District- Sewer		50,000				50,000	
Detention Facility Expansion	4,764,278	4,764,278					4,764,278
New Century Middle School	17,416,930	17,416,930		2,611,930			14,805,000
Southpoint Water Project	605,100	605,100			605,100		
Total	122,913,968	123,255,225	1,797,700	2,611,930	92,342,732	19,849,323	6,653,540
Potential Projects (1)							
Landfill Construction-New		5,844,229					
Detention Facility Expansion		10,754,413					
E. Newton Smith Center		unknown					
Pamalee Branch Library		7,542,992					
County Schools		118,348,900					
Total	-	136,646,305	-	-	-	-	-
	122,913,968	259,901,530	1,797,700	2,611,930	92,342,732	19,849,323	6,653,540

(1) Potential projects have not been approved; therefore, only an estimated cost is shown with no identified funding source. The addition to the current landfill is budgeted at \$655,771 for permitting costs. The remaining \$5,844,229 will be budgeted once bids are received and the actual cost is known and approved. The \$15,018,691 estimated Detention Facility Expansion project has been approved for initial engineering and design work of \$4,764,278. The remaining estimated \$10,254,413 cost will be budgeted once bids are received and the entire project is approved.



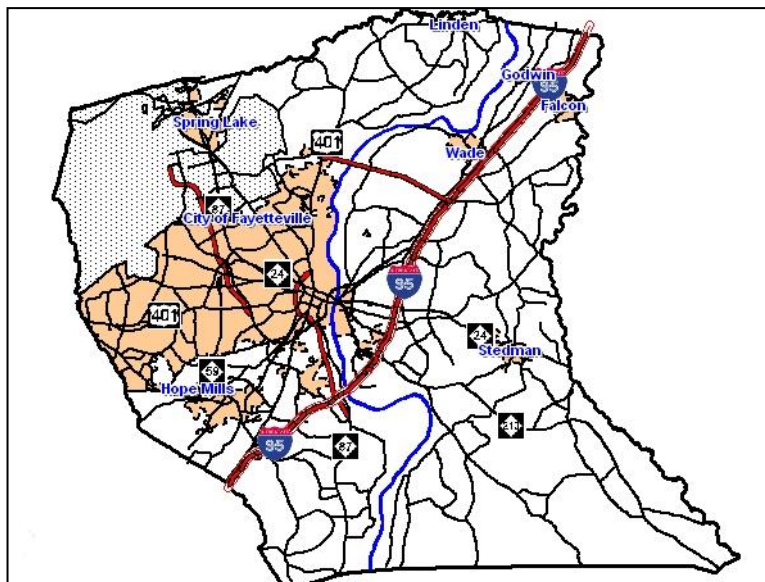
BRIEF HISTORY OF THE COUNTY OF CUMBERLAND

HISTORY

Cumberland County began as a settlement in the Upper Cape Fear Valley between 1729 and 1736, by European migrants known as Highland Scots. The area became a vital transportation link to other major settlements. A receiving and distribution center was established in 1730 on the Cape Fear River. This settlement was known as Campbellton. The Colonial Legislature passed an act in 1754 which resulted in the political division of Bladen County, thus forming Cumberland County. It was named after the Duke of Cumberland (William Augustus), who commanded the English Army. The County continued to grow and prosper as the Scotch-Irish, Germans and Moravians also entered the area. Campbellton was named the county seat during 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis De La Fayette, a French general that served in the American Colonies Revolutionary Army.

A devastating fire in 1831 and the invasion of General Sherman's army in 1865, during the American Civil War, delayed Fayetteville's growth. In 1918, the Army purchased land in northwest Cumberland County and opened Camp Bragg as an artillery and temporary training facility. Later, the camp became a permanent Army post and renamed to Fort Bragg, after Confederate General Braxton Bragg, a North Carolina native. Today, Fort Bragg plays a vital role in the economy of the County as the post occupies approximately 43,000 acres of the County land area.

Presently, Cumberland County has a population of 319,431 (2010 census) and consists of 664 square miles located in the Upper Coastal Plain section of the state. This area is better known as the Sandhills. Cumberland County has progressed from its beginnings as a river front distribution center to a highly commercialized area offering a variety of services to its citizens.



DESCRIPTION OF CUMBERLAND COUNTY GOVERNMENT

The County of Cumberland functions under a Board of Commissioners - County Manager form of government. The Board of County Commissioners consists of seven members. Two members are elected from District 1 which follows the 17th House District line, three members from District 2 which follows the 18th House District line, and two members at large.

Each member of the Board is elected for a four-year term. The terms are staggered with two members from District 1 and two members at large elected in a biennial general election, and three members from District 2 elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis. The Board is the policy-making and legislative authority for the County, responsible for adopting the annual budget, establishing the tax rate, approving zoning and planning issues and other matters related to health, welfare and safety of citizens.

The County Manager is appointed by, and serves at the pleasure of the Board of Commissioners. The County Manager is the Chief Executive Officer and has the responsibility for implementing policies and procedures of the Board, delivery of services, managing daily operations and appointment of subordinate department managers.

The board of Commissioners meets two times each month. Scheduled meeting days are the first Monday of each month at 9:00 a.m. and the third Monday of the month at 6:45 p.m. The first 15 minutes, of the third Monday meeting, is set aside as an open forum for citizens to address the Commissioners on any topic. The meetings are broadcast live on Fayetteville cable channel 7. When necessary, the Board holds special called meetings which are always advertised in advance. The Board of Commissioners meetings, open to the public, are held in the Commissioners' meeting room on the first floor of the County Courthouse located on Dick Street.

The agenda for each regular scheduled Board meeting is normally available on the Thursday prior to the Monday meeting on the county's website; www.co.cumberland.nc.us. The minutes of the meetings are also posted as soon as they become available.

BUDGET PROCESS

North Carolina counties budget and spend money under the Local Government Budget and Fiscal Control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. Each February, the Finance department initializes BRASS for departmental input of their budget request. Departmental budget requests along with inputs from the budget staff are keyed into BRASS. All departments, other than the public schools, are required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. In the April-May time frame, through many budget meetings, a recommended budget is developed. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners not later than June 1. G.S. 159-11 requires that the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day that the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection and the budget is posted to the county's web site at www.co.cumberland.nc.us. Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. During one of the budget review sessions, time is specifically set aside for departments to make appeals directly to the Board concerning specific issues they have with the Recommended Budget. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, the property tax rate and appropriation to the county's school system for current expense. The Ordinance that is approved allows for all adjustments from the Board from the initial adoption date plus any subsequent adjustments approved through June 30 to include personnel costs. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County or an adjustment to contingency or other revenue or expenditure line item so that the fiscal year budget is balanced pursuant to Chapter 159 of the General Statutes. The adopted budget is then imported from BRASS into the financial system on the first workday of the new fiscal year by the Finance Department.

7. The Board of County Commissioners adopts the budget for each year at the department level including any multiple organizations within a department. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year. Unexpended grant funds previously approved and budgeted by the Board, will be re-budgeted or rolled over into the new fiscal year. Spending is controlled at the appropriation unit level for each organization. The financial system will reject a purchase order or purchase voucher that exceeds the total available funds for the appropriation unit (for example: personnel expenditures, general operating, and capital are the three major appropriation units.) Departments are allowed to spend beyond the budgeted amount on any line item (object) within an appropriation unit, but cannot overspend the total authorized for the appropriation unit.
8. During the course of the year, departments can amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other departments and funds. A department is required to submit a budget revision form which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision that increases salaries, changes a department's "bottom line", or requires transfers between departments and funds must be approved by the Commissioners and are numbered using the prefix B13-XXX. The Board's approval is indicated in the minutes of the Board Meeting. All other revisions are approved by the County Manager and are numbered using the prefix M13-XXX.
9. Detailed expenditure and revenue reports are emailed to departments on a monthly basis. Additionally, departments have the ability to access the County's financial system 24 hours a day.
10. Four employees are authorized to enter budget revisions into the financial system. On occasion, these employees will prepare a budget revision and enter the revision into the financial system. However, in all cases, the revision is reviewed by senior management and signed either by the County Manager or approved by the BOCC.
11. Each month, an ADV2030 Budget Report is printed that lists all budget revisions for the year. The total amended budget on the ADV2030 is compared to the financial system budget.

FUND STRUCTURE

The Accounting and Budgetary systems for the county are organized using funds and organizations. A fund is a separate accounting entity, with a self-balancing set of accounts. Organizations are cost centers within funds to accumulate separate financial data for various programs or functional areas to provide accountability for certain revenue and expenditures that would otherwise be lost. The various fund types that comprise the Cumberland County budget are:

A. General Fund: This is the primary operating account of the county. The General Fund is used for the majority of current operating expenditures and is also used to account for all financial resources except those required to be accounted for in another fund. General Fund activities are financed mainly through property taxes, sales tax, fees, and federal and state revenues.

B. Separate Funds:

1. Special Revenue Funds

- ◆ Emergency Telephone Fund
- ◆ County School Fund
- ◆ Prepared Food and Beverage Tax Fund
- ◆ Workforce Development Funds
- ◆ Drug Forfeiture Funds
- ◆ Injured Animal Fund
- ◆ Eastover Sanitary District Fund
- ◆ NORCRESS Water & Sewer
- ◆ Kelly Hills Water and Sewer Fund
- ◆ Recreation Fund
- ◆ Juvenile Crime Prevention Fund
- ◆ Community Development Funds
- ◆ Transportation Funds
- ◆ Fire Protection Funds
- ◆ Inmate Welfare Fund
- ◆ Tourism Development Authority Fund
- ◆ LEO Special Separation Allowance Fund

2. Capital Project Funds

- ◆ Detention Facility Construction Fund
- ◆ Landfill Construction Fund
- ◆ Health Department Building Fund
- ◆ Western Regional Library
- ◆ Gray's Creek Middle School
- ◆ New Century International Elementary School
- ◆ Qualified School Construction Bonds
- ◆ Eastover Sanitary District Water II
- ◆ Western Middle School
- ◆ Eastover Sanitary District II

- ◆ Southpoint Water & Sewer

3. Proprietary Funds

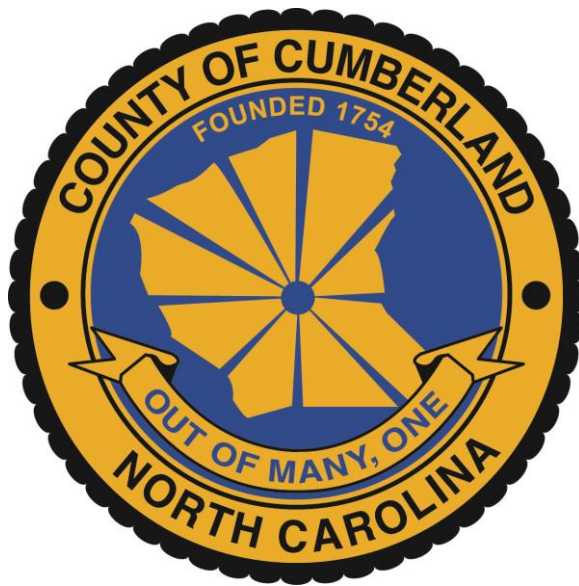
- ◆ Internal Service Funds
 - ◆ Group Insurance Fund
 - ◆ Employee Flexible Benefit Fund
 - ◆ Vehicle Insurance Fund
 - ◆ Retiree Insurance Fund
 - ◆ Workers' Compensation Fund
 - ◆ General Litigation Fund
- ◆ Enterprise Funds
 - ◆ Cumberland County Crown Center Funds
 - ◆ Cumberland County Solid Waste Fund
 - ◆ Eastover Sanitary District Sewer Project Fund

4. Fiduciary Funds

- ◆ Trust Fund- Special Separation Allowance Fund
- ◆ Agency Funds
 - ◆ Payee Account Fund
 - ◆ City Tax Funds
 - ◆ Intergovernmental Custodial Fund
 - ◆ Stormwater Utility Fund
 - ◆ NC 3% Vehicle Interest Fund
 - ◆ Inmate Payee Fund

5. Permanent Fund

- ◆ Cemetery Fund



CAPITAL OUTLAY

R = Replacement
A = Addition

Department	Item	Qty	Unit Cost	Total	Qty	County	Other
General Fund:							
101-410-4110 Court Facilities							
3607	C.O. Furniture and Fixtures - upgrade courtrooms		R	27,000		27,000	
3650	C.O. Other Improvements - upgrades courthouse		R	30,000		30,000	
	Total Court Facilities			57,000		57,000	
101-411-4112 Public Buildings Other							
3610	C.O. Equipment - HVAC replacements		R	70,000		70,000	
3650	C.O. Other Improvements - building renovations		R	80,000		80,000	
	Total Public Buildings Other			150,000		150,000	
Law Enforcement							
101-422-4200 Sheriff							
3610	C.O. Equipment - Glock pistol 45 caliber	18	R	417	7,506		
3610	C.O. Equipment - network server virtualized	2	A	90,000	180,000		
3610	C.O. Equipment - digital in-car cameras	18	R	5,100	91,800		
					279,306		
101-424-4250 Animal Control							
3610	C.O. Improvements - tasers	5	A	499	2,495		
3610	C.O. Improvements - shotguns	16	A	230	3,680		
3610	C.O. Improvements - tranquilizer rifles	10	A	625	6,250		
	Total Animal Control				12,425		
101-442-4439 Stadium Maintenance							
3610	C.O. Improvements -sound system		R	25,000		25,000	
Total General Fund				523,731		232,000	

CAPITAL OUTLAY

R = Replacement
A = Addition

Department	Item	Qty	Unit Cost	Total	Qty	Adopted County	Other
Separate Funds:							
420-442-4441 Recreation and Parks							
3650	C.O. Improvements - Stedman upgrades		R	24,000			24,000
3650	C.O. Improvements - Hall Park field fencing		R	16,000			16,000
3650	C.O. Improvements - Hall Park parking lot		R	15,000			15,000
3650	C.O. Improvements - Mac Williams ballfield upgrade		R	28,000			28,000
Total Recreation and Parks				83,000			83,000
620-444-4442 Civic Center							
3610	C.O. Equipment - rigging nets	5	R	55,000	275,000		275,000
3610	C.O. Equipment - walk-in coolers	2	R	12,500	25,000		25,000
3610	C.O. Equipment - light towers	2	A	6,500	13,000		
3610	C.O. Equipment - kitchen appliances	4	R	5,000	20,000		20,000
3610	C.O. Equipment - security system Arena/Theatre	1	R	25,000	25,000		25,000
3610	C.O. Equipment - security system Coliseum	1	R	40,000	40,000		40,000
3610	C.O. Equipment - basketball goals	2	R	11,000	22,000		22,000
Total Civic Center				420,000			407,000
Solid Waste:							
625-460-4602 Administration							
3650	C.O. Improvements - waterworks upgrade		R	9,700			9,700
625-460-4607 Wilkes Road							
3610	C.O. Equipment - rubber tire backhoe		R	100,000			100,000
3610	C.O. Equipment - trailer		A	39,213			39,213
Total Wilkes Road				139,213			139,213
625-460-4608 Facilities							
3630	C.O. Land - container site		A	30,000			30,000
3650	C.O. Improvements - construction of container site		A	75,000			75,000
3650	C.O. Improvements - paving		R	75,000			75,000
Total Facilities				180,000			180,000
625-460-4613 White Goods							
3610	C.O. Equipment - bobcat		R	35,000			35,000
625-460-4615 Recycling							
3610	C.O. Equipment - used front end loader		R	100,000			100,000
3610	C.O. Improvements - paper shredder		A	8,500			8,500
Total Recycling				108,500			108,500
Total Solid Waste				472,413			472,413
Total Separate Funds				975,413			962,413
Total All Funds				1,499,144		232,000	962,413

NEW VEHICLES

A Additional
R Replacement

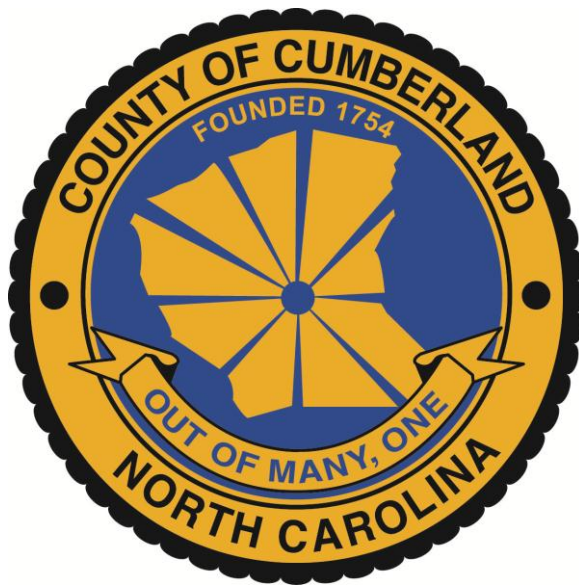
Department	Vehicle Type		Qty Req	Unit Cost	Qty	Adopted County	Other
General Fund:							
Law Enforcement:							
101-422-4200 Sheriff							
3603	Full size SUV	A	29	30,812			
	Full size sedan	A	16	29,980			
	Total Sheriff		<u>45</u>				
101-422-4203 Jail							
3603	Van	R	1	30,924	1	30,924	
	Total Law Enforcement		<u>46</u>				
101-424-4250 Animal Control							
3603	1/2 ton 2dr truck	A	4	17,800	3	53,400	
101-450-4506 Cooperative Extension							
3603	15-Passenger van	A	1	29,000			
Total General Fund			51		4	84,324	
Separate Funds:							
Solid Waste:							
625-460-4606 Ann Street							
3603	4x4 pickup	R	1	30,000	1		30,000
625-460-4608 Container Site							
3603	3/4 ton pickup	R	1	26,000	1		26,000
625-460-4609 Transportation							
3603	Rolloff truck	R	1	135,000	1		135,000
625-460-4615 Recycling							
3603	Ranger pickup	R	1	25,000	1		25,000
	Total Solid Waste				<u>4</u>		<u>216,000</u>
Total Separate Funds			4		4		216,000
Total All Funds			55		8	84,324	216,000

FUND BALANCE PROJECTIONS

Total funds - July 1, 2011 (per audit)	\$ 84,582,728
Projected revenues - June 30, 2012	343,626,857
Projected expenditures - June 30, 2012	(344,199,701)
FY2012 net gain (deficit)	\$ (572,844)
Projected total funds available	84,009,884
Less: unspendable for inventories	(179,059)
Less: restricted for Register of Deeds	(623,297)
Less: restricted stabilization by state statute	(27,245,605)
Less: committed for Property Revaluation	(443,563)
Less: assigned for water & sewer industrial expansion	(5,611,961)
Less: assigned for economic development incentive	(833,633)
Less: assigned for renovation & maintenance	(1,641,942)
Less: assigned for jail expansion	(6,274,760)
Projected unassigned fund balance-FY2012	41,156,064
Less: Projected fund balance appropriated for FY2013	(6,289,246)
Projected FY2012 net unassigned fund balance	34,866,818
FY2013 base expenditure budget	296,968,332
Recurring additions	2,680,607
Supplemental positions	1,519,688
One-time additions	2,903,428
FY2013 adopted expenditure budget	\$ 304,072,055
FY2013 base revenue budget	296,602,491
Supplemental recurring revenue	1,175,215
Supplemental one-time revenue	5,103
Total revenue	\$ 297,782,809
Fund balance	
Fund balance unassigned for base expenditures	1,864,609
Fund balance unassigned for one-time	1,619,923
Fund balance unassigned from Health	434,074
Fund balance from assigned water & sewer industrial expansion	500,000
Fund balance from assigned economic development incentive	666,815
Fund balance from assigned communications	1,203,825
Total fund balance appropriated	6,289,246
FY2013 adopted revenue budget	\$ 304,072,055
% unassigned fund balance remaining	11.47%

COMMUNITY FUNDING

Organization	FY 2012 Adopted	FY 2013 Requested	FY 2013 Recommended	FY 2013 Adopted
Community Organizations				
Cape Fear Botanical Garden	6,642	8,000	6,642	6,642
Cape Fear Regional Bureau for Community Action	12,150	12,150	12,150	12,150
Child Advocacy Center	39,768	39,768	39,768	39,768
Contact	6,874	6,874	6,874	6,874
CC Veterans Council	1,000	1,000	1,000	1,000
HIV Task Force	5,978	5,978	5,978	5,978
Salvation Army/Seasonal	29,700	29,700	29,700	35,000
Salvation Army Christmas Outreach	6,277	6,277	6,277	0
Second Harvest Food Bank of Southeast NC	15,000	35,000	15,000	15,000
Teen Involvement Program	5,978	5,978	5,978	5,978
United Way - 211	0	5,500	5,500	5,500
	<u>129,367</u>	<u>156,225</u>	<u>134,867</u>	<u>133,890</u>
Quasigovernmental Organizations				
Arts Council	80,000	80,000	80,000	80,000
Airborne Special Operations Museum	200,000	200,000	200,000	200,000
BRAC Regional Alliance	20,500	35,000	35,000	35,000
Cape Fear River Assembly (previously funded by Mid Carolina)		11,674	11,674	11,674
Communicare	40,000	40,000	40,000	40,000
CC Coordinating Council on Older Adults/RSVP	93,004	105,489	105,489	105,489
Mid Carolina Council of Governments	189,554	208,536	195,746	195,746
In Home Aides (previously funded by DSS)		24,734	24,734	24,734
N.C. Division of Vocational Rehabilitation	59,214	63,276	63,276	63,276
N.C. Forest Service	122,200	135,596	135,596	135,596
SE NC Radio Reading	7,500	7,755	7,500	7,500
	<u>811,972</u>	<u>912,060</u>	<u>899,015</u>	<u>899,015</u>
One-Time and Limited-Time Funding				
Boys and Girls Club	0	22,012	0	10,000
Hope Mills Chamber of Commerce		50,000	0	35,000
Spring Lake Chamber of Commerce	35,000	35,000	0	35,000
T.J. Robinson Life Center		333,333	0	0
Cape Fear Botanical Garden-capital project	100,000	Term expired	0	0
	<u>135,000</u>	<u>440,345</u>	<u>0</u>	<u>80,000</u>
Economic Development				
Center for Economic Empowerment & Development	10,625	15,000	10,625	10,625
Fayetteville-Cumberland County Chamber of Commerce	410,000	410,000	410,000	410,000
Fay-Cumberland County Chamber Commerce- shell building	125,000	Sold	0	0
Southeastern Economic Development Commission	31,943	31,943	31,943	31,943
	<u>577,568</u>	<u>456,943</u>	<u>452,568</u>	<u>452,568</u>
Total all Organizations	<u>1,653,907</u>	<u>1,965,573</u>	<u>1,486,450</u>	<u>1,565,473</u>



SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2010			FY 2011			FY 2012			FY 2013		
	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs
General Fund												
Governing Body	2	7	9.00	2	7	9.00	2	7	9.00	2	7	9.00
Administration	17	1	17.40	17	1	17.40	18	1	18.40	18	1	18.80
Information Services	16	0	16.00	17	0	17.00	19	0	19.00	21	0	21.00
Elections	8	1	8.38	8	1	8.38	8	1	8.38	8	1	8.38
Finance	15	0	15.00	15	0	15.00	15	1	15.75	15	1	15.75
Legal	8	0	8.00	8	0	8.00	8	0	8.00	8	0	8.00
Register of Deeds	24	0	24.00	24	0	24.00	24	0	24.00	24	0	24.00
Tax Administration	67	0	67.00	67	0	67.00	71	0	71.00	74	0	74.00
Property Revaluation							6	0	6.00	6	0	6.00
Printing and Graphics Services	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Communications Center	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Carpenter Shop	4	0	4.00	4	0	4.00	4	0	4.00	4	0	4.00
Public Buildings Equipment Maint	18	0	18.00	18	0	18.00	18	0	18.00	18	0	18.00
Public Buildings Janitorial	8	0	8.00	6	0	6.00	6	0	6.00	6	0	6.00
Central Maintenance	9	0	9.00	9	0	9.00	9	0	9.00	9	0	9.00
Landscaping & Grounds	13	0	13.00	13	0	13.00	13	0	13.00	13	0	13.00
Emergency Services	38	1	38.10	46	0	46.00	46	0	46.00	46	0	46.00
Sheriff	533	96	552.88	534	105	558.65	532	105	559.20	611	108	577.43
Animal Services	30	0	30.00	38	0	38.00	38	0	38.00	46	0	46.00
Day Reporting	3	1	3.80	3	1	3.80	3	1	3.80	1	0	1.00
Criminal Justice Unit	5	0	5.00	5	0	5.00	5	0	5.00	6	0	6.00
C-5 Facility	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Public Health	229	22	244.56	232	21	247.06	236	0	251.06	267	23	283.06
Mental Health										72	0	72.00
Social Services	630	2	631.98	638	1	638.50	630	1	630.50	624	0	624.00
Veterans Services	7	0	7.00	7	0	7.00	7	0	7.00	7	0	7.00
Child Support Enforcement				66	0	66.00	69	0	69.00	70	0	70.00
Senior Aides Local Support	1	0	0.86									
Library	161	74	195.08	163	74	195.32	162	70	190.96	160	68	188.60
Planning & Inspections	47	1	47.17	46	1	47.17	44	1	45.17	45	0	45.00
Engineering	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
NC Cooperative Extension Service	13	0	10.48	8	0	8.00	4	0	4.00	4	0	4.00
Location Services	6	1	6.83	6	1	6.83	6	1	6.83	7	0	7.00
Soil Conservation/Cost Share	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Public Utilities	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Total General Fund	1,927	207	2,005.52	2,015	213	2,098.11	2,018	189	2,101.05	2,207	209	2,227.02

SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2010			FY 2011			FY 2012			FY 2013		
	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs
Separate Fund												
Emergency 911												
Mental Health	215	1	215.01	208	1	208.01	144	1	145.01			
Employee Wellness Center										6	0	6.00
Workers' Compensation	4	1	4.48	4	1	4.48	4	1	4.48	4	1	4.48
Workforce Development	25	0	25.14	26	0	26.00	26	1	26.50	2	0	2.00
Federal Drug Forfeiture - Justice	0	10	3.40	0	10	3.40	0	10	3.40	0	10	3.40
Property Revaluation	10	0	10.00	10	0	10.00						
Juvenile Crime Prevention	12	0	12.00	12	1	12.50	12	1	12.50	12	1	12.50
Transportation Planning	1	1	1.50	1	2	2.50	1	2	2.50	1	2	2.50
Community Development	10	0	10.00	10	0	10.00	10	0	10.00	13	0	13.00
Civic Center	41	0	41.00	40	0	40.00	40	0	40.00	40	0	40.00
Solid Waste Management	68	0	68.00	68	0	68.00	68	0	68.00	68	0	68.00
Inmate Canteen	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Total Separate Funds	389	13	393.53	382	15	387.89	308	16	315.39	149	14	154.88
Total All Funds	2,316	220	2,399.05	2,397	228	2,486.00	2,326	205	2,416.44	2,356	223	2,381.90

FY2010: Departments requested 35 new positions, all were recommended and approved. The Library added 17 full-time positions and 9 part-time positions with a start date of May in preparation of the opening of the new Western Branch Library. The Health Department added 6 positions in Women, Infants and Children's program. A total of 41 positions were reclassified, 40 positions in the General Fund and 1 position in the Workforce Development Fund. Details of position changes can be found in the New Position and County Reclassification spreadsheets.

FY2011: Departments requested 84 new positions, 106 were recommended and 60 were approved with one position added in the current year for the new Child Support Enforcement Program organization. 65 of the new positions were for the Child Support Enforcement that the State mandated the County to take over. Animal Services added 8 new positions; 4 Shelter Attendants and 4 Enforcement Officers. Emergency Services added 5 dispatcher positions that are to be funded by Hope Mills. A total of 24 positions were reclassified, 18 positions in the General Fund, 1 position in the Civic Center and 6 positions in Solid Waste. Details of position changes can be found in the New Position and County Reclassification spreadsheets.

FY2012: Departments requested 10 new positions, 7 were recommended and approved. Health Department added 3 new positions; 2 Processing Assistant III's and one Medical Office Assistant. Social Services added 3 Human Resources Aides and Finance added a part-time Financial Assistant II. No positions were reclassified. Details on position changes can be found in the New Position spreadsheet.

FY2013: Departments requested 173 new positions, 83 were recommended and 60 were approved. Animal Services added 7 new positions; 3 Animal Control Officers and 3 Animal Control Officers designated as Trappers and one Office Processing Assistant. Information Services added 2 positions and PreTrial Release added one Specialist position. A total of 41 positions were approved for the jail expansion with another 36 targeted to be hired in FY2014; 2 new SRO's and one School Crossing Guard were also approved. The Mental Fund was incorporated into the General Fund for FY2013. Seventy-two positions were reallocated to a new Mental Health agency within the General Fund and 27 psychiatric positions were transferred to the Health Department. The remaining 46 positions were deleted. Mental Health also requested 49 new positions with 47 recommended for the Managed Care Organization (MCO). During budget workshops it was determined that the 47 positions for the MCO should be on hold until a later date.

NEW POSITIONS

** increases are do to reclasses

Department	Position Title	Grade	#	FT/ PT	Salary	Fringe/ Other	Total	#	County	Adopted Other
General Fund:										
101-410-4120 Information Services										
	Administrative Assistant III	67	1	FT	37,025	12,234	49,259	1	49,259	
	Telecommunications Equipment Tech II	73	1	FT	48,539	14,054	62,593	1	14,593	48,000
	Total Information Services		2				111,852	2	63,852	48,000
101-410-4152 Tax Administration										
	Tax Assistant II - (2 year position)	61	2	FT	28,087	10,819	77,812	2	77,812	
	Tax Auditor	68	1	FT	38,734	12,504	51,238	1		51,238
	Total Tax Administration		3	FT			129,050	3	77,812	51,238
101-422-4200 Sheriff's Office										
	Deputy II (Sex Offender Registration)	L102	1	FT	36,910	14,776	51,686			
	Deputy II (Community Policing)	L102	1	FT	36,910	14,776	51,686			
	Deputy III (Criminal Intelligence)	L103	1	FT	39,677	15,406	55,083			
	Deputy III (Property Crimes)	L103	1	FT	39,677	15,406	55,083			
	Deputy III (Narcotics Detective)	L103	1	FT	39,677	15,406	55,083			
	Office Support III	57	1	PT	11,722	920	12,642			
	Total Sheriff's Office		6				281,263			
101-422-4203 Sheriff- Detention Center Expansion										
<u>July - 12 Months</u>										
	Detention Officer I	D120	0	FT	253,096	95,752	348,848	8	348,848	
<u>October - 9 Months</u>										
	Sergeant Specialist (Training)	D123	1	FT	30,845	10,355	41,200	1	41,200	
	Sergeant (Professional Standards)	L104	1	FT	32,640	12,331	44,971	1	44,971	
	Human Resources Technician	65	1	FT	25,956	9,009	34,965	1	34,965	
	Sergeant (Facilities)	L104	1	FT	32,640	12,331	44,971			
	Detention Officer II	D121	3	FT	80,283	28,902	109,185			
<u>February - 5 Months</u>										
	Detention Officer I	D120	15	FT	200,805	75,975	276,780	7	129,164	
<u>April - 3 Months</u>										
	Detention Officer I	D120	12	FT	87,636	33,156	120,792	12	120,792	
<u>June - 1 Month</u>										
	Detention Officer II	D121	7	FT	28,084	10,115	38,199	7	38,199	
	Financial Assistant III	63	1	FT	2,372	866	3,238	1	3,238	
	Detention Officer I	D120	3	FT	10,914	4,131	15,045	3	15,045	
	Total		45				1,078,194	41	776,422	
<u>FY2014</u>										
	Detention Officer II (Relief)	D121	3	FT	104,400	37,317	141,717			
	Detention Officer II (Classification)	D121	2	FT	69,600	24,878	94,478			
	Detention Officer II (Control Room)	D121	2	FT	69,600	24,878	94,478			
	Sergeant	L104	2	FT	84,910	27,508	112,418			
	Sergeant (WH)	L104	1	FT	42,455	13,754	56,209			
	Computer Consultant I	70	1	FT	42,399	12,974	55,373			
	Supply Clerk	59	1	FT	25,623	10,364	35,987			
	Deputy I (Transportation)	L101	1	FT	35,152	8,381	43,533			
	Sergeant (Control Room)	L104	1	FT	42,455	13,754	56,209			
	Sergeant	L104	6	FT	254,730	82,524	337,254			
	Cook I	54	2	FT	18,784	9,652	28,436			
	Cook II	52	2	FT	20,508	9,948	30,456			
	Office Support IV	59	4	FT	102,492	41,456	143,948			
	Booking/Intake	58	3	FT	73,524	31,941	105,465			
	Office Support II	54	2	FT	41,016	19,138	60,154			

NEW POSITIONS

** increases are do to reclasses

Department		Grade	#	FT/ PT	Salary	Fringe/ Other	Total	Adopted		
Position Title	#							County	Other	
	Custodian II	51	1	FT	17,985	9,713	27,698			
	Lieutenant	D124	2	FT	87,320	39,340	126,660			
			36				1,550,473			
	Total Detention Center Expansion		81					41	776,422	
101-422-422F School Law Enforcement										
	Deputy II SRO	L102	1	FT	38,755	15,197	53,952	1	26,976	26,976
	Traffic Control Officer	0	2	PT	11,000	1,067	12,067	2	12,067	
			3				66,019	3	39,043	26,976
	Total Sheriff's Office		90					44	815,465	26,976
101-424-4250 Animal Control										
	Animal Control Officer	64	3	FT	32,247	11,790	132,111	3		132,111
	Animal Control Officer/Trapper	64	3	FT	32,247	11,790	132,111	3	132,111	
	Office Processing Assistant	57	1	FT	23,443	10,084	33,527	1		33,527
	Total Animal Control		7				297,749	7	132,111	165,638
101-426-4217 Pre-Trial Release										
	Pre-Trial Specialist	65	1	FT	33,753	12,344	46,097	1	46,097	
Health										
101-431-4312 School Health Program										
	Public Health Nurse III	73	2	FT	48,539	14,073	125,224			
	Public Health Nurse II	72	2	FT	46,394	13,734	120,256			
	Public Health Nurse II	72	12	PT	34,332	10,163	533,940			
	Totally School Health Program		16				779,420			
101-431-4315 Child Health Clinic										
	Office Assistant IV	59	1	FT	25,623	10,440	36,063			
101-431-433N Mental Health Clinic										
	Accounting Specialist I	67	1	FT	37,025	12,234	49,259	1		49,259
	Total Health		18				864,742	1		49,259
Mental Health										
101-433-434J Managed Care Organization (MCO)										
January - 6 months										
	Site Director	87	1	FT	62,008	12,997	75,005			
	Administrative Assistant	63	1	FT	15,403	5,625	21,028			
	Office Assistant IV	59	2	FT	12,812	5,220	36,064			
	Office Assistant III	57	1	FT	11,722	5,042	16,764			
	Hospital Liaison	72	1	FT	23,197	6,867	30,064			
	Intellectually/Dev Disabled Care Super	76	1	FT	27,820	7,589	35,409			
	Intellectually/Dev Disabled Coordinator	69	12	FT	20,262	6,941	326,436			
	Substance Abuse Care Coord Superv	76	1	FT	27,820	7,589	35,409			
	Substance Abuse Care Coordinator II	73	2	FT	24,270	7,038	62,616			
	Substance Abuse Care Coordinator	72	8	FT	23,197	6,867	240,512			
	Substance Abuse Coordinator Nurse	71	1	FT	22,177	6,706	28,883			
	Community Relations Coordinator	76	1	FT	27,820	7,589	35,409			
	Community Relations Specialist	69	1	FT	20,262	6,402	26,664			
	Community Relations Court Liaison	69	1	FT	20,262	6,402	26,664			
	Community Relations Housing	69	1	FT	20,262	6,402	26,664			
	Community Relations Jail	69	1	FT	20,262	6,402	26,664			
	Community Relations SOC	69	1	FT	20,262	6,402	26,664			
	Geriatric Specialist	74	1	FT	25,404	7,217	32,621			
	Geriatric Trainer	69	1	FT	20,262	6,941	27,203			
	Advocate	68	1	FT	19,367	6,253	25,620			
	Provider Network Supervisor	76	1	FT	27,820	7,589	35,409			

NEW POSITIONS

** increases are do to reclasses

Department	Position Title	Grade	#	FT/ PT	Salary	Fringe/ Other	Total	#	County	Adopted Other
	Provider Network Specialist	69	4	FT	20,262	6,941	108,812			
	Network Administrator	76	1	FT	27,820	7,589	35,409			
	Medical Director	11	1	FT	100,000	19,048	119,048			
Total Managed Care Organization			47				1,461,041			
101-435-4359 Managed Care (CIT)										
	Local Unit Coord Crisis Interven Training	74	1	FT	50,808	14,434	65,242			
101-435-436X Juvenile Crime Prevention										
	Social Worker II	67	1	FT	37,025	13,234	50,259			
Total Mental Health			49				1,576,542	0		0
101-439-4396 Child Support Enforcement										
	Lead Child Support Agent	66	1	FT	35,348	12,923	48,271	1	16,412	31,859
Total General Fund			171	FT			3,011,710	59	1,151,749	372,970
Separate Fund:										
Community Development										
446-450-4583 Public Services										
	Special Populations Coordinator	70	1	FT	42,399	14,229	56,628	1		56,628
Total Separate Funds			1	FT			56,628	1		56,628
Total All Fund			172	FT			3,068,338	60	1,151,749	429,598

SALARY SCHEDULE
Effective July 1, 2012

Grade	Minimum	Mid-Point	Maximum
50	\$17,206	\$23,082	\$28,958
51	\$17,985	\$24,127	\$30,269
52	\$18,784	\$25,199	\$31,614
53	\$19,627	\$26,330	\$33,033
54	\$20,508	\$27,512	\$34,515
55	\$21,433	\$28,752	\$36,071
56	\$22,416	\$30,071	\$37,726
57	\$23,443	\$31,449	\$39,455
58	\$24,508	\$32,878	\$41,247
59	\$25,624	\$34,374	\$43,124
60	\$26,812	\$35,969	\$45,125
61	\$28,087	\$37,679	\$47,271
62	\$29,423	\$39,471	\$49,519
63	\$30,805	\$41,325	\$51,845
64	\$32,247	\$43,260	\$54,272
65	\$33,753	\$45,280	\$56,806
66	\$35,348	\$47,419	\$59,490
67	\$37,025	\$49,669	\$62,313
68	\$38,734	\$51,962	\$65,189
69	\$40,524	\$54,363	\$68,202
70	\$42,399	\$56,878	\$71,357
71	\$44,353	\$59,500	\$74,646
72	\$46,394	\$62,238	\$78,081
73	\$48,539	\$65,115	\$81,691
74	\$50,808	\$68,159	\$85,510
75	\$53,181	\$71,343	\$89,504
76	\$55,639	\$74,640	\$93,640
77	\$58,218	\$78,100	\$97,981
78	\$60,925	\$81,731	\$102,537
79	\$63,757	\$85,530	\$107,303
80	\$66,713	\$89,496	\$112,278
81	\$69,793	\$93,627	\$117,461
82	\$73,041	\$97,985	\$122,928
83	\$76,454	\$102,563	\$128,672
84	\$80,035	\$107,367	\$134,699
85	\$83,763	\$112,369	\$140,975
86	\$87,655	\$117,590	\$147,524
87	\$91,756	\$123,091	\$154,425
88	\$96,046	\$128,846	\$161,646
89	\$100,520	\$134,848	\$169,175
90	\$105,203	\$141,130	\$177,057
91	\$110,116	\$147,721	\$185,325
92	\$115,071	\$154,368	\$193,664
93	\$120,249	\$161,314	\$202,379
94	\$125,660	\$168,573	\$211,486
95	\$131,315	\$176,159	\$221,003

CLASSIFICATION AND PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
911 Training Officer	64	\$32,247	\$43,260	\$54,272
Accountant	75	\$53,181	\$71,343	\$89,504
Accountant I	72	\$46,394	\$62,238	\$78,081
Accountant II	75	\$53,181	\$71,343	\$89,504
Accounting Clerk IV	59	\$25,624	\$34,374	\$43,124
Accounting Clerk V	61	\$28,087	\$37,679	\$47,271
Accounting Specialist I	67	\$37,025	\$49,669	\$62,313
Accounting Specialist II	69	\$40,524	\$54,363	\$68,202
Accounting Technician I	59	\$25,624	\$34,374	\$43,124
Accounting Technician II	61	\$28,087	\$37,679	\$47,271
Accounting Technician III	63	\$30,805	\$41,325	\$51,845
Accounting Technician IV	65	\$33,753	\$45,280	\$56,806
Administrative Assistant I	63	\$30,805	\$41,325	\$51,845
Administrative Assistant II	65	\$33,753	\$45,280	\$56,806
Administrative Assistant III	67	\$37,025	\$49,669	\$62,313
Administrative Coordinator I	64	\$32,247	\$43,260	\$54,272
Administrative Coordinator II	66	\$35,348	\$47,419	\$59,490
Administrative Officer I	67	\$37,025	\$49,669	\$62,313
Administrative Officer II	70	\$42,399	\$56,878	\$71,357
Administrative Officer III	72	\$46,394	\$62,238	\$78,081
Administrative Program Officer I	68	\$38,734	\$51,962	\$65,189
Administrative Program Officer II	70	\$42,399	\$56,878	\$71,357
Administrative Services Assistant V	61	\$28,087	\$37,679	\$47,271
Administrative Support Specialist	60	\$26,812	\$35,969	\$45,125
Advocate I	68	\$38,734	\$51,962	\$65,189
Agriculture Specialist	66	\$35,348	\$47,419	\$59,490
Animal Control Director	78	\$60,925	\$81,731	\$102,537
Animal Control Enforcement Supervisor	69	\$40,524	\$54,363	\$68,202
Animal Control Officer I	64	\$32,247	\$43,260	\$54,272
Animal Control Officer II	66	\$35,348	\$47,419	\$59,490
Animal Shelter Attendant	60	\$26,812	\$35,969	\$45,125
Animal Shelter Manager	67	\$37,025	\$49,669	\$62,313
Applications Programmer I	69	\$40,524	\$54,363	\$68,202
Applications Programmer II	74	\$50,808	\$68,159	\$85,510
Appraiser	67	\$37,025	\$49,669	\$62,313
Area Director MH/DD/SAS	87	\$91,756	\$123,091	\$154,425
Assistant County Manager (E)	85	\$83,763	\$112,369	\$140,975
Assistant Director Of Nursing Services	77	\$58,218	\$78,100	\$97,981
Assistant General Manager/Operations Manager	79	\$63,757	\$85,530	\$107,303
Assistant Register Of Deeds	69	\$40,524	\$54,363	\$68,202
Assistant Tax Administrator	78	\$60,925	\$81,731	\$102,537
Assistant Weighmaster	62	\$29,423	\$39,471	\$49,519
Attorney I	79	\$63,757	\$85,530	\$107,303
Attorney II	82	\$73,041	\$97,985	\$122,928
Booking/Sales Coordinator	69	\$40,524	\$54,363	\$68,202
Building/Plumbing Inspector	68	\$38,734	\$51,962	\$65,189
Business Manager	73	\$48,539	\$65,115	\$81,691
Business Systems Manager	72	\$46,394	\$62,238	\$78,081
Carpentry Supervisor	67	\$37,025	\$49,669	\$62,313
Chief Deputy Sheriff	83	\$76,454	\$102,563	\$128,672

CLASSIFICATION AND PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Chief Information Services Director	85	\$83,763	\$112,369	\$140,975
Chief Inspector	70	\$42,399	\$56,878	\$71,357
Chief Public Information Director	78	\$60,925	\$81,731	\$102,537
Child Support Eligibility Specialist	64	\$32,247	\$43,260	\$54,272
Child Support Enforcement Agent	66	\$35,348	\$47,419	\$59,490
Child Support Enforcement Director	78	\$60,925	\$81,731	\$102,537
Child Support Enforcement Supervisor	68	\$38,734	\$51,962	\$65,189
Clerk To The Board (E)	72	\$46,394	\$62,238	\$78,081
Clinical Pharmacist	84	\$80,035	\$107,367	\$134,699
Clinical Social Work Supervisor	74	\$50,808	\$68,159	\$85,510
Clinical Social Worker	72	\$46,394	\$62,238	\$78,081
Code Enforcement Manager	70	\$42,399	\$56,878	\$71,357
Code Enforcement Officer	66	\$35,348	\$47,419	\$59,490
Community Development Director	77	\$58,218	\$78,100	\$97,981
Community Disease Control Specialist II	65	\$33,753	\$45,280	\$56,806
Community Health Assistant	54	\$20,508	\$27,512	\$34,515
Community Services Manager	70	\$42,399	\$56,878	\$71,357
Community Services Specialist	66	\$35,348	\$47,419	\$59,490
Community Social Services Assistant	54	\$20,508	\$27,512	\$34,515
Community Social Services Technician	58	\$24,508	\$32,878	\$41,247
Community Support Services Supervisor	60	\$26,812	\$35,969	\$45,125
Computer Repair Technician	69	\$40,524	\$54,363	\$68,202
Computer Systems Administrator I	68	\$38,734	\$51,962	\$65,189
Computer Systems Administrator II	70	\$42,399	\$56,878	\$71,357
Computing Consultant II	72	\$46,394	\$62,238	\$78,081
Computing Consultant III	74	\$50,808	\$68,159	\$85,510
Computing Support Technician II	63	\$30,805	\$41,325	\$51,845
Computing Support Technician III	66	\$35,348	\$47,419	\$59,490
Cook	56	\$22,416	\$30,071	\$37,726
Cook Supervisor	59	\$25,624	\$34,374	\$43,124
Cottage Parent I	54	\$20,508	\$27,512	\$34,515
County Attorney (E)	91	\$110,116	\$147,721	\$185,325
County Manager (E)	93	\$120,249	\$161,314	\$202,379
County Social Services Director	87	\$91,756	\$123,091	\$154,425
County Social Services Program Administrator I	76	\$55,639	\$74,640	\$93,640
County Social Services Program Administrator II	78	\$60,925	\$81,731	\$102,537
Crime Analyst	67	\$37,025	\$49,669	\$62,313
Criminal Justice System Support Director	74	\$50,808	\$68,159	\$85,510
Custodian	55	\$21,433	\$28,752	\$36,071
Custodian Crew Leader	57	\$23,443	\$31,449	\$39,455
Data Entry Operator II	57	\$23,443	\$31,449	\$39,455
Day Care Services Coordinator I	68	\$38,734	\$51,962	\$65,189
Dental Assistant	59	\$25,624	\$34,374	\$43,124
Dental Hygienist II	70	\$42,399	\$56,878	\$71,357
Dentist III	89	\$100,520	\$134,848	\$169,175
Department GIS/Mapping Technician I	63	\$30,805	\$41,325	\$51,845
Department GIS/Mapping Technician II	66	\$35,348	\$47,419	\$59,490
Department IT Support Specialist I	70	\$42,399	\$56,878	\$71,357
Department IT Support Specialist II	72	\$46,394	\$62,238	\$78,081

CLASSIFICATION AND PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Department IT Support Supervisor	74	\$50,808	\$68,159	\$85,510
Department IT Support Technician I	64	\$32,247	\$43,260	\$54,272
Department IT Support Technician II	66	\$35,348	\$47,419	\$59,490
Deputy Clerk To The Board	65	\$33,753	\$45,280	\$56,806
Deputy County Manager (E)	89	\$100,520	\$134,848	\$169,175
Deputy Detention Center Administrator	76	\$55,639	\$74,640	\$93,640
Deputy Finance Director	83	\$76,454	\$102,563	\$128,672
Deputy Information Services Director	82	\$73,041	\$97,985	\$122,928
Deputy Library Director	78	\$60,925	\$81,731	\$102,537
Deputy Planning Director	78	\$60,925	\$81,731	\$102,537
Deputy Register Of Deeds I	62	\$29,423	\$39,471	\$49,519
Deputy Register Of Deeds II	64	\$32,247	\$43,260	\$54,272
Deputy Sheriff	66	\$35,348	\$47,419	\$59,490
Deputy Sheriff Captain	77	\$58,218	\$78,100	\$97,981
Deputy Sheriff Corporal	68	\$38,734	\$51,962	\$65,189
Deputy Sheriff Detective	69	\$40,524	\$54,363	\$68,202
Deputy Sheriff Detective Lieutenant	75	\$53,181	\$71,343	\$89,504
Deputy Sheriff Detective Sergeant	71	\$44,353	\$59,500	\$74,646
Deputy Sheriff Lieutenant	75	\$53,181	\$71,343	\$89,504
Deputy Sheriff Major	80	\$66,713	\$89,496	\$112,278
Deputy Sheriff Sergeant	71	\$44,353	\$59,500	\$74,646
Detention Center Administrator	80	\$66,713	\$89,496	\$112,278
Detention Center Lieutenant	72	\$46,394	\$62,238	\$78,081
Detention Center Sergeant	68	\$38,734	\$51,962	\$65,189
Detention Corporal	66	\$35,348	\$47,419	\$59,490
Detention Officer	64	\$32,247	\$43,260	\$54,272
Director Of Elections	78	\$60,925	\$81,731	\$102,537
DRC Program Coordinator	69	\$40,524	\$54,363	\$68,202
Elections Rover	50	\$17,206	\$23,082	\$28,958
Electrical/Mechanical Inspector	68	\$38,734	\$51,962	\$65,189
Electrician	65	\$33,753	\$45,280	\$56,806
Electronics Technician	65	\$33,753	\$45,280	\$56,806
Emergency Management Planner I	70	\$42,399	\$56,878	\$71,357
Emergency Management Program Coordinator	70	\$42,399	\$56,878	\$71,357
Emergency Services Deputy Director	77	\$58,218	\$78,100	\$97,981
Emergency Services Director	82	\$73,041	\$97,985	\$122,928
Engineering & Infrastructure Director	80	\$66,713	\$89,496	\$112,278
Engineering Technician I	67	\$37,025	\$49,669	\$62,313
Engineering Technician II	69	\$40,524	\$54,363	\$68,202
Environmental Health Director II	79	\$63,757	\$85,530	\$107,303
Environmental Health Program Specialist	69	\$40,524	\$54,363	\$68,202
Environmental Health Specialist	67	\$37,025	\$49,669	\$62,313
Environmental Health Supervisor I	70	\$42,399	\$56,878	\$71,357
Environmental Health Supervisor II	73	\$48,539	\$65,115	\$81,691
Equalization & Review Board Member	50	\$17,206	\$23,082	\$28,958
Equipment Operator	58	\$24,508	\$32,878	\$41,247
Events Coordinator	69	\$40,524	\$54,363	\$68,202
Events Operations Coordinator	65	\$33,753	\$45,280	\$56,806
Events Services Manager	71	\$44,353	\$59,500	\$74,646

CLASSIFICATION AND PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Executive Assistant I	64	\$32,247	\$43,260	\$54,272
Executive Assistant II	66	\$35,348	\$47,419	\$59,490
Executive Assistant To The County Manager	72	\$46,394	\$62,238	\$78,081
Facilities Maintenance Coordinator I	63	\$30,805	\$41,325	\$51,845
Facilities Maintenance Manager	74	\$50,808	\$68,159	\$85,510
Facilities Maintenance Supervisor	69	\$40,524	\$54,363	\$68,202
Financial Assistant	63	\$30,805	\$41,325	\$51,845
Financial Associate I	62	\$29,423	\$39,471	\$49,519
Financial Associate II	64	\$32,247	\$43,260	\$54,272
Financial Specialist	71	\$44,353	\$59,500	\$74,646
Fire Inspector	68	\$38,734	\$51,962	\$65,189
Fleet Maintenance Master Technician	66	\$35,348	\$47,419	\$59,490
Fleet Maintenance Superintendent	74	\$50,808	\$68,159	\$85,510
Fleet Maintenance Technician	64	\$32,247	\$43,260	\$54,272
Food Service Manager	66	\$35,348	\$47,419	\$59,490
Foreign Language Interpreter I	60	\$26,812	\$35,969	\$45,125
Foreign Language Interpreter II	63	\$30,805	\$41,325	\$51,845
Forensic Media Technician	61	\$28,087	\$37,679	\$47,271
General Manager (CCCC) (E)	82	\$73,041	\$97,985	\$122,928
General Utility Worker	53	\$19,627	\$26,330	\$33,033
Grounds Maintenance Landscaping Supervisor	68	\$38,734	\$51,962	\$65,189
Grounds Maintenance Technician I	60	\$26,812	\$35,969	\$45,125
Grounds Maintenance Technician II	62	\$29,423	\$39,471	\$49,519
Habilitation Specialist II	67	\$37,025	\$49,669	\$62,313
Heavy Equipment Maintenance Technician	62	\$29,423	\$39,471	\$49,519
Heavy Equipment Master Mechanic	67	\$37,025	\$49,669	\$62,313
Heavy Equipment Mechanic Foreman	69	\$40,524	\$54,363	\$68,202
Heavy Equipment Mechanic I	63	\$30,805	\$41,325	\$51,845
Heavy Equipment Mechanic II	65	\$33,753	\$45,280	\$56,806
Heavy Equipment Operations Supervisor	67	\$37,025	\$49,669	\$62,313
Heavy Equipment Operator I	59	\$25,624	\$34,374	\$43,124
Heavy Equipment Operator II	61	\$28,087	\$37,679	\$47,271
Heavy Equipment Operator III	63	\$30,805	\$41,325	\$51,845
Help Desk Assistant II	61	\$28,087	\$37,679	\$47,271
House Arrest Specialist	67	\$37,025	\$49,669	\$62,313
Housekeeper	51	\$17,985	\$24,127	\$30,269
Housekeeper Team Leader	53	\$19,627	\$26,330	\$33,033
Human Resources Aide	52	\$18,784	\$25,199	\$31,614
Human Resources Associate	63	\$30,805	\$41,325	\$51,845
Human Resources Consultant I	71	\$44,353	\$59,500	\$74,646
Human Resources Consultant II	73	\$48,539	\$65,115	\$81,691
Human Resources Deputy Director	78	\$60,925	\$81,731	\$102,537
Human Resources Placement Specialist	63	\$30,805	\$41,325	\$51,845
Human Resources Representative	68	\$38,734	\$51,962	\$65,189
Human Resources Specialist	66	\$35,348	\$47,419	\$59,490
Human Services Clinical Counselor I	67	\$37,025	\$49,669	\$62,313
Human Services Clinical Counselor II	69	\$40,524	\$54,363	\$68,202
Human Services Clinical Counselor Specialist	72	\$46,394	\$62,238	\$78,081
Human Services Deputy Director	82	\$73,041	\$97,985	\$122,928

CLASSIFICATION AND PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Human Services Planner/Evaluator I	68	\$38,734	\$51,962	\$65,189
Human Services Planner/Evaluator II	70	\$42,399	\$56,878	\$71,357
HVAC Technician	66	\$35,348	\$47,419	\$59,490
Income Maintenance Caseworker I	61	\$28,087	\$37,679	\$47,271
Income Maintenance Caseworker II	63	\$30,805	\$41,325	\$51,845
Income Maintenance Caseworker III	65	\$33,753	\$45,280	\$56,806
Income Maintenance Investigator I	63	\$30,805	\$41,325	\$51,845
Income Maintenance Investigator II	65	\$33,753	\$45,280	\$56,806
Income Maintenance Investigator Supervisor II	67	\$37,025	\$49,669	\$62,313
Income Maintenance Supervisor I	65	\$33,753	\$45,280	\$56,806
Income Maintenance Supervisor II	67	\$37,025	\$49,669	\$62,313
Income Maintenance Supervisor III	69	\$40,524	\$54,363	\$68,202
Income Maintenance Technician	59	\$25,624	\$34,374	\$43,124
Industrial Hygiene Consultant	77	\$58,218	\$78,100	\$97,981
Information & Communications Specialist II	69	\$40,524	\$54,363	\$68,202
Information Processing Assistant I	59	\$25,624	\$34,374	\$43,124
Information Processing Assistant II	61	\$28,087	\$37,679	\$47,271
Information Systems Liaison I	68	\$38,734	\$51,962	\$65,189
Information Systems Manager	76	\$55,639	\$74,640	\$93,640
Inspections Manager	74	\$50,808	\$68,159	\$85,510
Internal Auditor	74	\$50,808	\$68,159	\$85,510
Investment Officer	73	\$48,539	\$65,115	\$81,691
IS Applications Analyst Programmer I	75	\$53,181	\$71,343	\$89,504
IS Applications Analyst Programmer II	77	\$58,218	\$78,100	\$97,981
IS Applications Programmer	71	\$44,353	\$59,500	\$74,646
IS Communications Specialist	73	\$48,539	\$65,115	\$81,691
IS Computer Operation Specialist	71	\$44,353	\$59,500	\$74,646
IS Gis Coordinator	72	\$46,394	\$62,238	\$78,081
IS Networking Coordinator	77	\$58,218	\$78,100	\$97,981
IS Networking Specialist	75	\$53,181	\$71,343	\$89,504
IS Systems Programmer	79	\$63,757	\$85,530	\$107,303
IS Systems Server Administrator	76	\$55,639	\$74,640	\$93,640
IS Systems Server Analyst	75	\$53,181	\$71,343	\$89,504
IS Technical Support Specialist	73	\$48,539	\$65,115	\$81,691
IS Technology Coordinator	77	\$58,218	\$78,100	\$97,981
Labor Crew Leader	58	\$24,508	\$32,878	\$41,247
Landfill Operations Supervisor	67	\$37,025	\$49,669	\$62,313
Latent Print Examiner	66	\$35,348	\$47,419	\$59,490
Laundry Washer Operator	55	\$21,433	\$28,752	\$36,071
Lead Worker III	58	\$24,508	\$32,878	\$41,247
Lead Worker IV	60	\$26,812	\$35,969	\$45,125
Librarian I	67	\$37,025	\$49,669	\$62,313
Librarian II	69	\$40,524	\$54,363	\$68,202
Librarian III	71	\$44,353	\$59,500	\$74,646
Librarian IV	73	\$48,539	\$65,115	\$81,691
Library Associate	64	\$32,247	\$43,260	\$54,272
Library Circulation Manager	67	\$37,025	\$49,669	\$62,313
Library Director	82	\$73,041	\$97,985	\$122,928
Library Division Manager	75	\$53,181	\$71,343	\$89,504

CLASSIFICATION AND PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Library Page	54	\$20,508	\$27,512	\$34,515
Library Technician	57	\$23,443	\$31,449	\$39,455
Licensed Clinical Counselor	70	\$42,399	\$56,878	\$71,357
Local Health Director	87	\$91,756	\$123,091	\$154,425
Local Mental Health Administrator I	76	\$55,639	\$74,640	\$93,640
Local Mental Health Administrator II	78	\$60,925	\$81,731	\$102,537
Local Mental Health Unit Coordinator	74	\$50,808	\$68,159	\$85,510
Local Public Health Administrator I	76	\$55,639	\$74,640	\$93,640
Maintenance Technician	62	\$29,423	\$39,471	\$49,519
Maintenance Worker	57	\$23,443	\$31,449	\$39,455
Marketing & Promotions Specialist	65	\$33,753	\$45,280	\$56,806
Marketing & Sales Manager	72	\$46,394	\$62,238	\$78,081
Mechanical Inspector III	67	\$37,025	\$49,669	\$62,313
Medical Laboratory Assistant III	58	\$24,508	\$32,878	\$41,247
Medical Laboratory Technologist I	68	\$38,734	\$51,962	\$65,189
Medical Laboratory Technologist II	70	\$42,399	\$56,878	\$71,357
Medical Laboratory Technologist III	72	\$46,394	\$62,238	\$78,081
Medical Office Assistant	57	\$23,443	\$31,449	\$39,455
Medical Records Assistant III	57	\$23,443	\$31,449	\$39,455
Medical Records Assistant IV	59	\$25,624	\$34,374	\$43,124
Medical Records Manager II	68	\$38,734	\$51,962	\$65,189
Medical Records Manager III	70	\$42,399	\$56,878	\$71,357
Mental Health Nurse II	71	\$44,353	\$59,500	\$74,646
Nursing Assistant II	55	\$21,433	\$28,752	\$36,071
Nutrition Program Director II	72	\$46,394	\$62,238	\$78,081
Nutritionist I	63	\$30,805	\$41,325	\$51,845
Nutritionist II	66	\$35,348	\$47,419	\$59,490
Nutritionist III	68	\$38,734	\$51,962	\$65,189
Office Assistant III	57	\$23,443	\$31,449	\$39,455
Office Assistant IV	59	\$25,624	\$34,374	\$43,124
Office Assistant V	61	\$28,087	\$37,679	\$47,271
Office/Processing Assistant	57	\$23,443	\$31,449	\$39,455
Paralegal	67	\$37,025	\$49,669	\$62,313
Paralegal I	67	\$37,025	\$49,669	\$62,313
Patient Relations Representative IV	59	\$25,624	\$34,374	\$43,124
Patient Relations Representative V	61	\$28,087	\$37,679	\$47,271
Personnel Assistant IV	59	\$25,624	\$34,374	\$43,124
Personnel Assistant V	61	\$28,087	\$37,679	\$47,271
Personnel Officer I	70	\$42,399	\$56,878	\$71,357
Personnel Technician I	63	\$30,805	\$41,325	\$51,845
Personnel Technician II	66	\$35,348	\$47,419	\$59,490
Physician Extender I	79	\$63,757	\$85,530	\$107,303
Physician Extender II	81	\$69,793	\$93,627	\$117,461
Physician Extender III	83	\$76,454	\$102,563	\$128,672
Planner	70	\$42,399	\$56,878	\$71,357
Planning Director	83	\$76,454	\$102,563	\$128,672
Poll Worker	50	\$17,206	\$23,082	\$28,958
Practical Nurse II	62	\$29,423	\$39,471	\$49,519
Pretrial Release Specialist	65	\$33,753	\$45,280	\$56,806

CLASSIFICATION AND PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Printing & Reproduction Supervisor	64	\$32,247	\$43,260	\$54,272
Printing Technician	59	\$25,624	\$34,374	\$43,124
Processing Assistant II	54	\$20,508	\$27,512	\$34,515
Processing Assistant III	57	\$23,443	\$31,449	\$39,455
Processing Assistant IV	59	\$25,624	\$34,374	\$43,124
Processing Assistant V	61	\$28,087	\$37,679	\$47,271
Processing Unit Supervisor IV	59	\$25,624	\$34,374	\$43,124
Processing Unit Supervisor V	61	\$28,087	\$37,679	\$47,271
Production Supervisor	68	\$38,734	\$51,962	\$65,189
Program Assistant IV	59	\$25,624	\$34,374	\$43,124
Program Assistant V	61	\$28,087	\$37,679	\$47,271
Public Health Education Specialist	65	\$33,753	\$45,280	\$56,806
Public Health Educator I	63	\$30,805	\$41,325	\$51,845
Public Health Educator II	67	\$37,025	\$49,669	\$62,313
Public Health Educator III	71	\$44,353	\$59,500	\$74,646
Public Health Educator Supervisor	69	\$40,524	\$54,363	\$68,202
Public Health Epidemiologist	70	\$42,399	\$56,878	\$71,357
Public Health Nurse I	70	\$42,399	\$56,878	\$71,357
Public Health Nurse II	72	\$46,394	\$62,238	\$78,081
Public Health Nurse III	73	\$48,539	\$65,115	\$81,691
Public Health Nursing Director III	81	\$69,793	\$93,627	\$117,461
Public Health Nursing Supervisor I	74	\$50,808	\$68,159	\$85,510
Public Health Nursing Supervisor II	76	\$55,639	\$74,640	\$93,640
Public Information Assistant III	57	\$23,443	\$31,449	\$39,455
Public Information Assistant IV	59	\$25,624	\$34,374	\$43,124
Public Information Specialist	68	\$38,734	\$51,962	\$65,189
Purchasing Manager	72	\$46,394	\$62,238	\$78,081
Quality Assurance Specialist I	68	\$38,734	\$51,962	\$65,189
Quality Assurance Specialist II	70	\$42,399	\$56,878	\$71,357
Real Estate Appraisal Manager	77	\$58,218	\$78,100	\$97,981
Real Estate Appraisal Supervisor	75	\$53,181	\$71,343	\$89,504
Recycling Vehicle Operator	59	\$25,624	\$34,374	\$43,124
Register Of Deeds (E)	81	\$69,793	\$93,627	\$117,461
Resolve Facilitator	57	\$23,443	\$31,449	\$39,455
Risk Manager	76	\$55,639	\$74,640	\$93,640
Senior Accountant	77	\$58,218	\$78,100	\$97,981
Senior Administrative Support Specialist	62	\$29,423	\$39,471	\$49,519
Senior Appraisal Specialist	71	\$44,353	\$59,500	\$74,646
Senior Appraiser	69	\$40,524	\$54,363	\$68,202
Senior Assistant Register Of Deeds	73	\$48,539	\$65,115	\$81,691
Senior Planner	73	\$48,539	\$65,115	\$81,691
Senior Psychologist I	78	\$60,925	\$81,731	\$102,537
Sheriff (E)	88	\$96,046	\$128,846	\$161,646
Social Research Associate I	68	\$38,734	\$51,962	\$65,189
Social Research Associate II	70	\$42,399	\$56,878	\$71,357
Social Work Clinical Specialist	74	\$50,808	\$68,159	\$85,510
Social Work Program Administrator I	75	\$53,181	\$71,343	\$89,504
Social Work Program Administrator II	77	\$58,218	\$78,100	\$97,981
Social Work Program Manager	74	\$50,808	\$68,159	\$85,510

CLASSIFICATION AND PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Social Work Supervisor I	67	\$37,025	\$49,669	\$62,313
Social Work Supervisor II	70	\$42,399	\$56,878	\$71,357
Social Work Supervisor III	73	\$48,539	\$65,115	\$81,691
Social Worker I	63	\$30,805	\$41,325	\$51,845
Social Worker II	67	\$37,025	\$49,669	\$62,313
Social Worker III	69	\$40,524	\$54,363	\$68,202
Social Worker-Investigative/Assessment/Treatment	70	\$42,399	\$56,878	\$71,357
Soil Scientist I	73	\$48,539	\$65,115	\$81,691
Solid Waste Attendant	55	\$21,433	\$28,752	\$36,071
Solid Waste Collections Manager	70	\$42,399	\$56,878	\$71,357
Solid Waste Collections Supervisor	65	\$33,753	\$45,280	\$56,806
Solid Waste Compliance Inspector	60	\$26,812	\$35,969	\$45,125
Solid Waste Environmental Enforcement Inspector	62	\$29,423	\$39,471	\$49,519
Solid Waste Management Director	78	\$60,925	\$81,731	\$102,537
Solid Waste Truck Driver	61	\$28,087	\$37,679	\$47,271
Special Projects Officer	65	\$33,753	\$45,280	\$56,806
Staff Attorney I	78	\$60,925	\$81,731	\$102,537
Staff Attorney II	82	\$73,041	\$97,985	\$122,928
Staff Development Specialist I	67	\$37,025	\$49,669	\$62,313
Staff Development Specialist II	69	\$40,524	\$54,363	\$68,202
Staff Nurse	71	\$44,353	\$59,500	\$74,646
Staff Psychologist II	73	\$48,539	\$65,115	\$81,691
Street Sign Technician I	63	\$30,805	\$41,325	\$51,845
Street Sign Technician II	65	\$33,753	\$45,280	\$56,806
Substance Abuse Counselor II	66	\$35,348	\$47,419	\$59,490
Switchboard Operator	56	\$22,416	\$30,071	\$37,726
Tax Administrator	82	\$73,041	\$97,985	\$122,928
Tax Analyst	64	\$32,247	\$43,260	\$54,272
Tax Assistant	62	\$29,423	\$39,471	\$49,519
Tax Auditor	68	\$38,734	\$51,962	\$65,189
Tax Mapping Manager	72	\$46,394	\$62,238	\$78,081
Tax Program Coordinator	65	\$33,753	\$45,280	\$56,806
Tax Program Manager	75	\$53,181	\$71,343	\$89,504
Tax Program Supervisor	70	\$42,399	\$56,878	\$71,357
Telecommunications Manager	70	\$42,399	\$56,878	\$71,357
Telecommunications Supervisor	67	\$37,025	\$49,669	\$62,313
Telecommunicator	63	\$30,805	\$41,325	\$51,845
Telephone Operator	54	\$20,508	\$27,512	\$34,515
Vehicle Operator I	53	\$19,627	\$26,330	\$33,033
Veteran Services Director	70	\$42,399	\$56,878	\$71,357
Veteran Services Specialist	65	\$33,753	\$45,280	\$56,806
Volunteer Services Director I	66	\$35,348	\$47,419	\$59,490
Youth Home Supervisor	67	\$37,025	\$49,669	\$62,313
Youth Program Assistant I	61	\$28,087	\$37,679	\$47,271
Youth Program Assistant II	63	\$30,805	\$41,325	\$51,845

(E) designates constitutional officer/appointed

CAPITAL IMPROVEMENT PROGRAM

The five-year Capital Improvement Projects Plan (CIP) is a financing construction/acquisition plan for projects that require a significant capital outlay. The CIP provides an overall perspective to capital planning, as it includes projects that are funded from all funds. FY2013 budget totals for each project recommended by the County Manager are included for the Commissioners approval within the Recommended Operating Budget Document.

The CIP is a dynamic process that will include changes over time. These changes may be necessitated by organizational changes, funding uncertainties, unforeseen emergencies, project delays, or plans by other entities. Even though changes will occur, there are many benefits to the long term planning and analysis that go into the development of the CIP.

Capital Asset/Improvement

A capital asset is defined as a tangible item with a value in excess of \$5,000 and an expected life of more than one year, such as automobiles and major pieces of equipment. A capital improvement is a tangible item with a value in excess of \$7,500 that is expected to last indefinitely or improves or maintains the life to a current asset. These items are budgeted in the annual operating budget within each department.

Capital Project

The CIP includes all capital expenditures of \$100,000 or more which are funded in whole or part through county government. Capital Improvements are defined as land purchased for a public facility, major facilities, major renovations or expansion of existing facilities, and major pieces of equipment or rolling stock.

In general, CIP projects are adopted then readopted annually as multi-year funds until the project is completed and closed out. The County does not adopt projects using the Capital Project Ordinance method. The multi-year capital project fund authorizes all the funding and expenditures for the completion of the entire project.

Funding Overview

The Capital Improvements Program relies on a variety of funding sources to accomplish its many efforts. These include general fund appropriations, enterprise fund revenues, debt financing, state shared revenues and grants from the state government, federal government or private sources. Projects funded through debt financing also have a major impact on the annual operating budget because of their ongoing debt service expenses. A summary of the county's outstanding debt obligations and the related debt service in both the General Fund and the Separate Funds are included in the Recommended and Adopted Budgets. In addition, debt service projections over the next five years are provided.

**MULTI-YEAR CAPITAL PROJECTS
Project Costs**

Project	Budgeted (1)		Proposed (2)				Total
	FY2012	FY2013	FY2013	FY2014	FY2015	FY2016	
- Current Projects -							
Health Department Building	27,986,300	27,986,300					27,986,300
Western Regional Library	5,717,186	5,717,186					5,717,186
Gray's Creek Middle School	20,000,000	20,000,000					20,000,000
New Century International Elementary	17,517,851	17,517,851					17,239,528
Landfill Construction-Current	4,198,052	4,198,052					4,198,052
Landfill Construction-New	655,771	655,771					655,771
School Renovations-QSCBs	15,900,000	15,900,000					15,900,000
Eastover Sanitary District- Water II	8,152,500	8,443,757					8,443,757
Eastover Sanitary District- Sewer		50,000					50,000
Detention Facility Expansion	4,764,278	4,764,278	10,254,413				15,018,691
New Century Middle School	17,416,930	17,416,930					17,416,930
Southpoint Water Project	605,100	605,100					605,100
Total	122,913,968	123,255,225	10,254,413	-	-	-	132,626,215
Potential Projects (3)							
E. Newton Smith Center							unknown
Pamalee Branch Library							7,542,992
County Schools							118,348,900
Total	-	-	-	-	-	-	125,891,892
	122,913,968	123,255,225	10,254,413	-	-	-	258,518,107

(1) Gray shaded projects are essentially finished, but not officially closed on the county's books. In some cases, a small amount of remaining unspent funds have been reallocated within the project.

(2) Proposed funds for current projects have not yet been budgeted as of July 1, 2012, but are expected to be budgeted during the listed fiscal year.

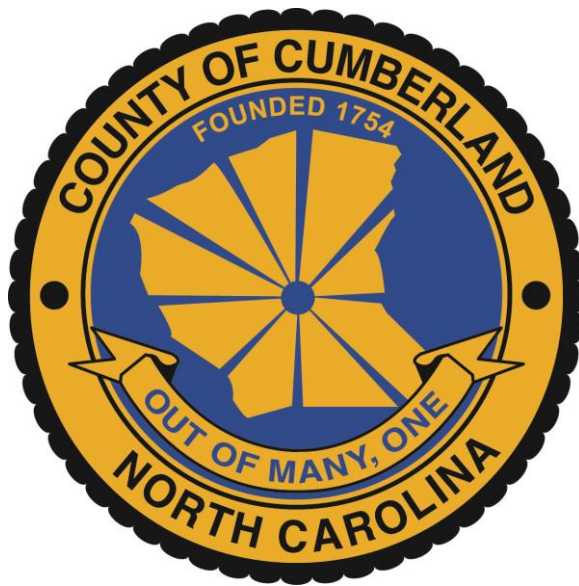
(3) Potential projects are neither budgeted or funded. An estimated cost is listed for reference only. The cost of future renovations to the E. Newton Smith Center are unknown.

**MULTI-YEAR CAPITAL PROJECTS
Funding**

Project	Budgeted		Financing Sources				
	FY2012	FY2013	Federal	State	Debt	Other	County
- Current Projects -							
Health Department Building	27,986,300	27,986,300			26,500,000		1,486,300
Western Regional Library	5,717,186	5,717,186			5,314,224		402,962
Gray's Creek Middle School	20,000,000	20,000,000			20,000,000		
New Century International Elementary	17,517,851	17,517,851			17,517,851		
Landfill Construction-Current	4,198,052	4,198,052				4,198,052	
Landfill Construction-New	655,771	655,771				655,771	
School Renovations-QSCBs	15,900,000	15,900,000			15,900,000		
Eastover Sanitary District- Water II	8,152,500	8,443,757	1,797,700		6,505,557	140,500	
Eastover Sanitary District- Sewer		50,000				50,000	
Detention Facility Expansion	4,764,278	4,764,278					4,764,278
New Century Middle School	17,416,930	17,416,930		2,611,930		14,805,000	
Southpoint Water Project	605,100	605,100			605,100		
Total	122,913,968	123,255,225	1,797,700	2,611,930	92,342,732	19,849,323	6,653,540

Potential Projects (1)		Est Costs					
Landfill Construction-New		5,844,229					
Detention Facility Expansion		10,754,413					
E. Newton Smith Center		unknown					
Pamalee Branch Library		7,542,992					
County Schools		118,348,900					
Total	-	136,646,305	-	-	-	-	-
	122,913,968	259,901,530	1,797,700	2,611,930	92,342,732	19,849,323	6,653,540

(1) Potential projects have not been approved; therefore, only an estimated cost is shown with no identified funding source. The addition to the current landfill is budgeted at \$655,771 for permitting costs. The remaining \$5,844,229 will be budgeted once bids are received and the actual cost is known and approved. The \$15,018,691 estimated Detention Facility Expansion project has been approved for initial engineering and design work of \$4,764,278. The remaining estimated \$10,254,413 cost will be budgeted once bids are received and the entire project is approved.



DEBT SERVICE

The General Fund is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in the Enterprise Funds. Debt service payments include principal, interest and other related charges. Debt service for all governmental funds is budgeted in the General Fund and is paid from General Fund revenue. Debt service for the Enterprise Funds is budgeted in the appropriate Enterprise Fund and is paid from revenue generated by the respective Enterprise Fund. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation, capital leases, and promissory notes. Debt service for certificates of participation used to finance construction of the Coliseum is budgeted in the appropriate Enterprise Fund.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation debt at June 30, 2012 is \$56,830,000 and is significantly less than the legal debt limit of slightly more than \$1,000,000,000. Excluding component units, total debt service payments represent 5.48% of total budget expenditures for FY 2012 and 5.99% of adopted budget expenditures for FY 2013. The County believes that the debt obligations of the County are prudent and remain within manageable levels.

In September 2008, Standard & Poor's issued a two-step upgrade of the County's credit ratings by raising the rating on general obligation debt from AA- to AA+ and by raising the rating on non-general obligation debt from A+ to AA-. In March 2009, Moody's issued a one-step upgrade of the County's credit ratings by raising the rating on general obligation debt from Aa3 to Aa2 and by raising the rating on non-general obligation debt from A1 to Aa3. In May 2010, Moody's recalibrated municipal debt ratings to improve comparability with ratings issued for the private sector. As the result of this recalibration, Moody's assigned the County a rating of Aa1 for general obligation debt.

The following is a summary of the major outstanding debt obligations incurred by the County during the ten fiscal years ended June 30, 2012:

FY	Amount	Type of Debt	Purpose of Debt Issue	Balance
2005	5,075,000	G.O. Bonds (2/3 Bonds)	School Classroom Additions	400,000
2005	35,505,000	G.O. Refunding Bonds	Refinance Debt on Schools, Community College and Library	22,590,000
2005	4,537,080	Capital Lease	Energy Savings Project	2,437,416
2009	22,425,000	COPS	West Library & Elementary School	20,060,000
2009	89,490,000	COPS Refunding	Refinance Debt on Coliseum, DSS Building and Detention Center	69,010,000
2010	34,670,000	G.O. Refunding Bonds	Refinance Debt on Schools	21,235,000
2010	15,900,000	QSCB (Tax Credit COPS)	School Classroom Additions	13,912,500
2010	1,980,000	Build America Bonds	Crown Arena/Theater Mechanicals	1,584,000
2010	1,138,000	RZED Bonds	Crown Arena/Theater Mechanicals	910,400
2011	14,805,000	QSCB (Ltd Obligation COPS)	New Century Middle School	13,818,000
2012	12,375,000	G.O. Refunding Bonds	Refinance Debt on Schools	12,605,000
2012	37,755,000	Limited Obligation Refunding COPS	Refinance Public Health Facility and Gray's Creek Middle School	35,250,000

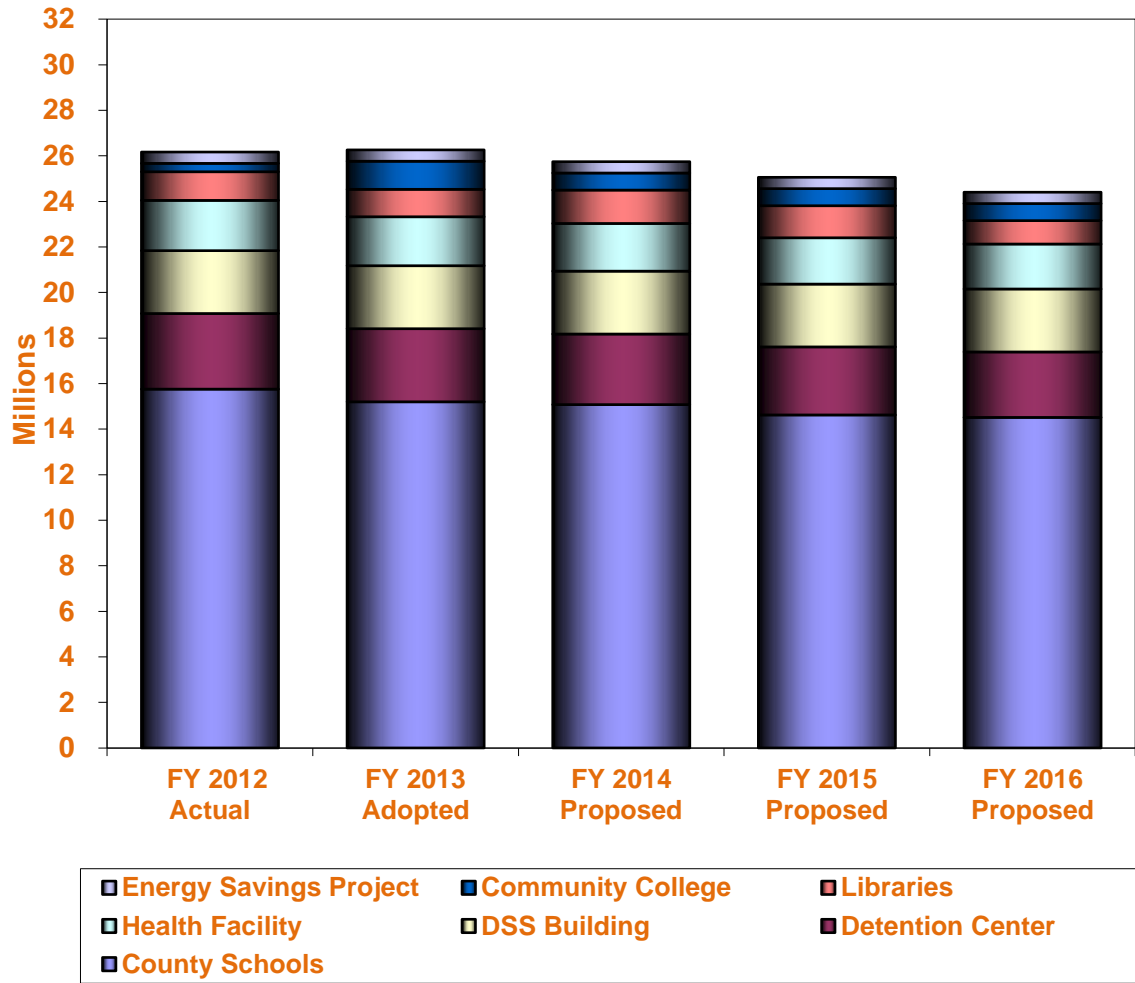
SUMMARY OF CURRENT DEBT

	Type of Debt	Purpose of the Debt	Date of Issue	Original Amount	Balance 6/30/12
General Fund					
School Series 2004 (partially refunded FY 2012)	G.O. Bonds	Schools	11/09/04	5,075,000	400,000
Schools - Refunding Series 2004	G.O. Bonds	Refinance	11/23/04	26,360,000	19,225,000
Schools - Refunding Series 2009	G.O. Bonds	Refinance	07/08/09	34,670,000	21,235,000
Schools - Refunding Series 2011	G.O. Bonds	Refinance	07/12/11	12,735,000	12,605,000
Total School G.O. Bonds				78,840,000	53,465,000
Community College - Refunding Series 2004	G.O. Bonds	Refinance	11/23/04	3,185,000	460,000
Library - Refunding Series 2004	G.O. Bonds	Refinance	11/23/04	5,960,000	2,905,000
Total Other G.O. Bonds				9,145,000	3,365,000
Total General Obligation Bonds				87,985,000	56,830,000
New Century International Elementary School	COPS	Schools	03/25/09	17,139,835	15,332,265
Western Branch Library	COPS	Library Facilities	03/25/09	5,285,165	4,727,735
Total COPS Series 2009A				22,425,000	20,060,000
DSS Building	COPS	Refinance	05/13/09	20,930,000	14,795,000
Detention Center	COPS	Refinance	05/13/09	31,470,000	24,790,000
Total COPS Refunding Series 2009B				52,400,000	39,585,000
Gray's Creek Middle School	COPS	Refinance	07/14/12	16,630,000	15,540,000
Public Health Facility	COPS	Refinance	07/14/12	21,125,000	19,710,000
Total COPS Refunding Series 2011B				37,755,000	35,250,000
Total Certificates of Participation (COPS)				112,580,000	94,895,000
Schools - 2009 QSCB (Tax Credit COPS)	ARRA	Schools	12/15/09	15,900,000	13,912,500
Schools - 2011A QSCB (Limited Obligation COPS)	ARRA	Schools	01/26/11	14,805,000	13,818,000
Total American Recovery & Reinvestment Bonds				30,705,000	27,730,500
SunTrust Energy Savings	Capital Lease	Energy Conservation	12/09/04	4,537,080	2,437,416
Total Capital Leases				4,537,080	2,437,416
Total General Fund				235,807,080	181,892,916
Separate Funds					
Crown Center					
Coliseum COPS Series 1995A (Part Ref'd FY99)	COPS	Coliseum	01/01/95	53,003,781	916,455
Coliseum COPS Refunding Series 2009B	COPS	Refinance	05/13/09	37,090,000	29,425,000
Total Certificates of Participation				90,093,781	30,341,455
Build America Bonds	ARRA	Mechanical Upgrades	05/14/10	1,980,000	1,584,000
Recovery Zone Economic Development Bonds	ARRA	Mechanical Upgrades	05/14/10	1,138,000	910,400
Total American Recovery & Reinvestment Bonds				3,118,000	2,494,400
Total Separate Funds (Excluding Deferred Amount on Defeasance)				93,211,781	32,835,855
Total All Funds				329,018,861	214,728,771

GENERAL FUND DEBT SERVICE PROJECTIONS

Debt	FY2012 Actual	FY2013 Adopted	FY2014 Proposed	FY2015 Proposed	FY2016 Proposed
Schools					
G.O. Series 2002	520,000				
G.O. Series 2004	221,000	214,000	207,000		
G.O. Refunding Series 2004 - Schools (\$26.360M)	2,922,913	3,707,163	3,777,413	1,962,163	1,915,163
Gray's Creek Middle School Installment 2008 (Ref'd FY 2012)	63,442				
COPS Series 2009A (New Century Elementary)	1,577,152	1,545,587	1,509,512	1,477,946	1,441,871
G.O. Refunding Series 2009	5,308,100	4,037,350	3,950,600	5,432,650	5,487,300
Qualified School Construction Bonds Series 2009	1,192,500	1,192,500	1,192,500	1,192,500	1,192,500
Qualified School Construction Bonds Series 2011A	1,890,105	1,890,105	1,890,105	1,890,105	1,890,105
G.O. Refunding Series 2011	451,910	978,675	956,675	1,117,200	1,080,400
COPS Refunding Series 2011B (Gray's Creek Middle School)	1,610,260	1,634,463	1,593,513	1,550,863	1,507,863
	15,757,382	15,199,843	15,077,318	14,623,427	14,515,202
Community College					
G.O. Refunding Series 2004 - Community College (\$3.185M)	369,500	483,000			
FTCC Capital Projects		750,000	750,000	750,000	750,000
	369,500	1,233,000	750,000	750,000	750,000
Libraries					
Refunding Series 2004 - Libraries (\$5.960M)	770,000	730,250	1,001,000	951,750	582,750
COPS Series 2009A (\$5.285M) (Western Branch Library)	486,373	476,638	465,513	455,779	444,654
	1,256,373	1,206,888	1,466,513	1,407,529	1,027,404
Social Services Building					
COPS Refunding Series 2009B (\$20.930M)	2,759,950	2,765,950	2,761,425	2,758,075	2,765,050
	2,759,950	2,765,950	2,761,425	2,758,075	2,765,050
Detention Center					
COPS Refunding Series 2009B (\$31.470M)	3,320,488	3,210,463	3,098,938	2,988,088	2,874,500
	3,320,488	3,210,463	3,098,938	2,988,088	2,874,500
Public Health Facility					
Health Building Installment 2008 (Refunded FY 2012)	85,733				
COPS Refunding Series 2011B	2,122,655	2,149,250	2,093,750	2,033,800	1,974,500
	2,208,388	2,149,250	2,093,750	2,033,800	1,974,500
Energy Savings Project					
SunTrust Capital Lease	497,322	497,322	497,322	497,322	497,322
	497,322	497,322	497,322	497,322	497,322
Total General Fund Debt Service	26,169,403	26,262,716	25,745,266	25,058,241	24,403,978

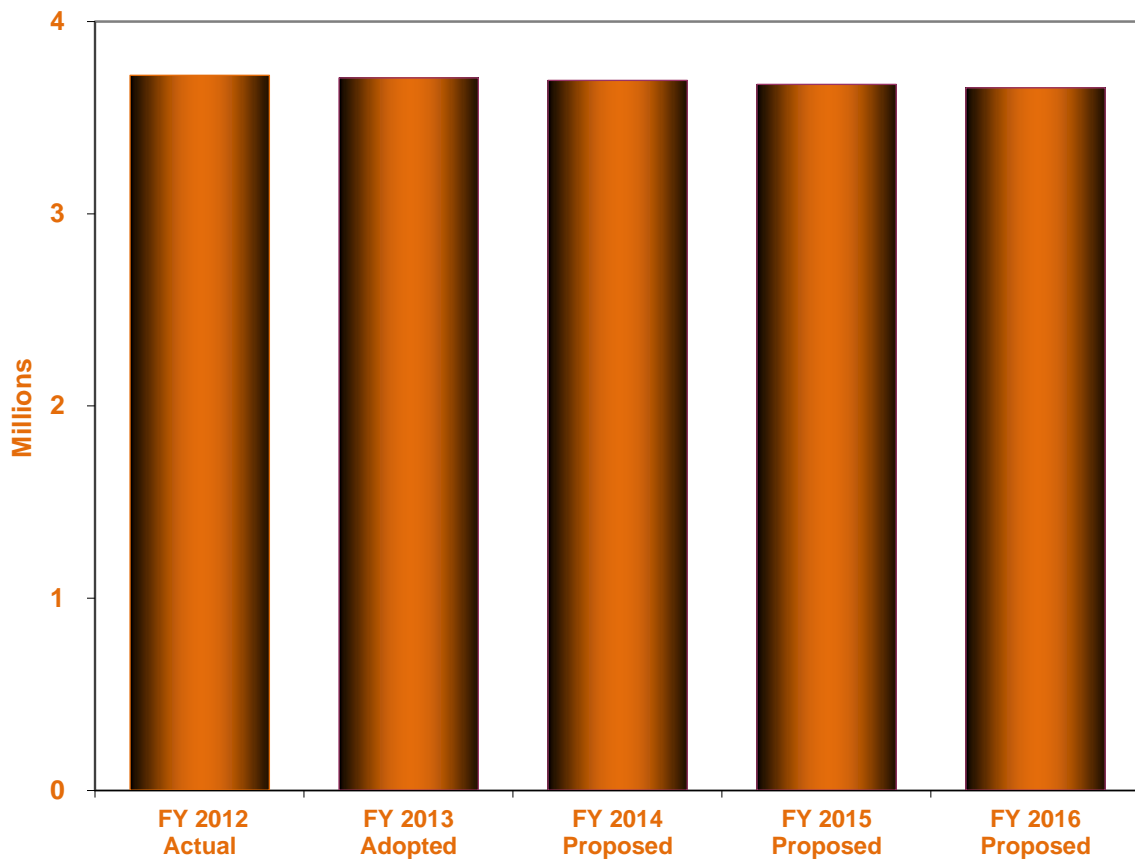
GENERAL FUND DEBT SERVICE PROJECTIONS



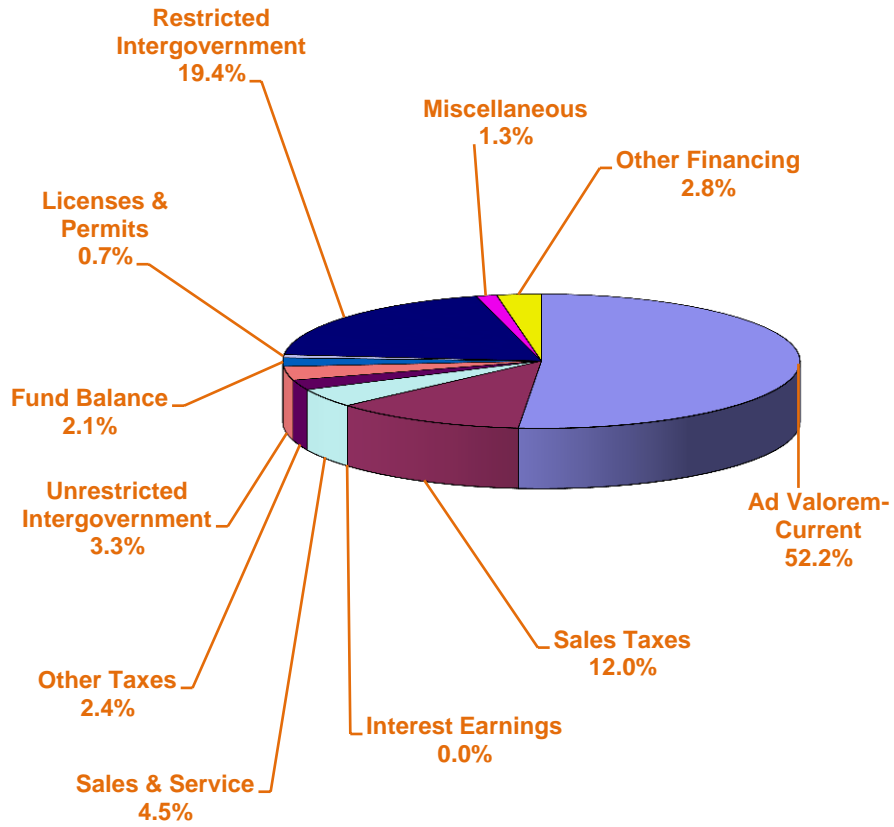
SEPARATE FUNDS DEBT SERVICE PROJECTIONS

Debt	FY2012 Actual	FY2013 Adopted	FY2014 Proposed	FY2015 Proposed	FY2016 Proposed
Crown Center					
COPS Series 1995A (Partially Refunded FY99)	1,555,000	1,555,000	1,555,000		
COPS Refunding Series 2009B	1,714,225	1,716,100	1,718,500	3,268,175	3,265,663
Build Americal Bonds (before 35% interest rebate)	285,853	276,092	266,330	256,569	246,807
Recovery Zone Econ Dev Bonds (before 45% int rebate)	164,294	158,683	153,073	147,463	141,852
Total Crown Center	3,719,372	3,705,875	3,692,903	3,672,207	3,654,322
Total Separate Funds Debt Service	<u>3,719,372</u>	<u>3,705,875</u>	<u>3,692,903</u>	<u>3,672,207</u>	<u>3,654,322</u>

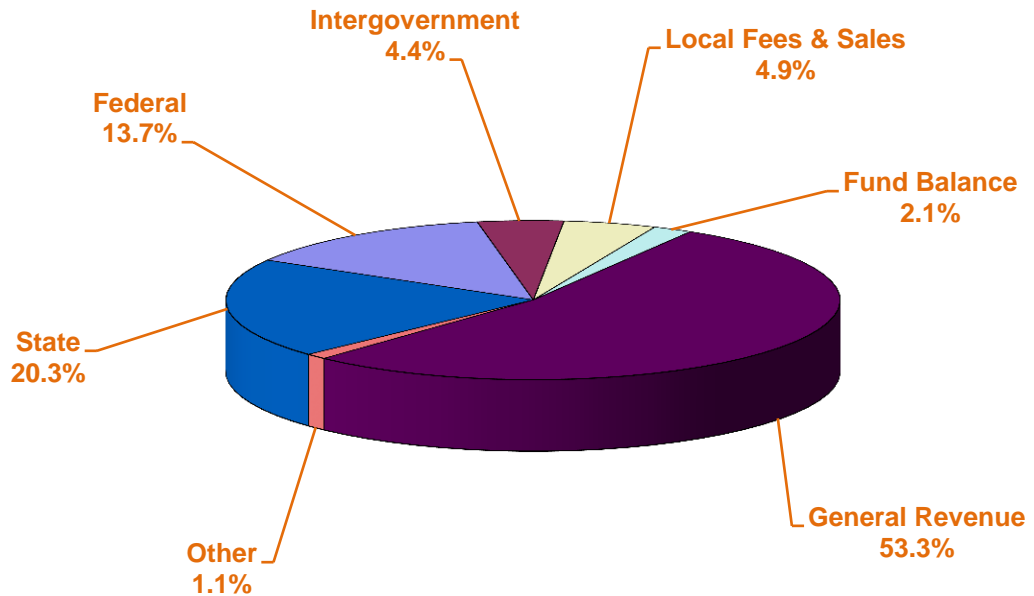
**SEPARATE FUNDS DEBT SERVICE PROJECTIONS
CROWN CENTER COMPLEX**



GENERAL FUND REVENUE BY CATEGORY



GENERAL FUND REVENUE BY SOURCE



**GENERAL FUND
SUMMARY OF REVENUE**

	FY2009	FY2010	FY2011	FY2012	FY2013
	Final	Final	Final	Final	Adopted
	Budget	Budget	Budget	Budget	Budget

Revenue Categories

Ad Valorem Taxes	\$145,407,309	\$155,176,186	\$154,830,775	\$157,365,538	\$161,496,278
Other Taxes	45,985,441	38,372,627	36,893,776	37,281,888	38,814,227
Unrestricted Intergovernmental	7,610,728	10,465,841	10,073,499	9,637,235	10,007,346
Restricted Intergovernmental	48,864,229	54,983,691	54,740,177	55,963,395	59,110,925
Licenses & Permits	2,195,103	2,064,896	2,071,949	2,082,009	2,250,763
Sales & Service	8,438,640	8,203,031	8,046,963	9,454,441	13,616,727
Interest on Investments	2,915,234	1,000,000	207,974	163,870	125,000
Miscellaneous	7,674,185	4,526,703	4,477,420	4,500,897	3,891,401
Fund Balance Appropriated	18,125,274	14,071,833	17,083,234	14,786,388	6,289,246
Other Financing Sources	66,502,052	44,151,058	11,052,025	68,672,216	8,470,142
Total Revenue	\$353,718,195	\$333,015,866	\$299,477,792	\$359,907,877	\$304,072,055

	FY 2009	FY 2010	FY 2011	FY 2012	FY2013
	Adopted	Adopted	Adopted	Adopted	Adopted
	Budget	Budget	Budget	Budget	Budget

Revenue Sources

Federal	\$31,012,818	\$32,950,169	\$37,633,082	\$46,114,466	\$41,788,118
Intergovernmental	11,250,921	13,239,424	13,191,391	13,628,935	13,755,989
State	63,717,955	56,251,480	55,172,732	49,582,043	61,806,321
Other	2,568,782	2,664,783	3,275,898	6,610,065	3,434,651
Local Fees & Sales	8,674,015	8,253,539	8,207,922	8,778,614	14,879,686
Fund Balance	10,979,989	7,351,070	12,248,019	8,543,633	63,289,246
County	147,831,482	152,096,016	156,225,442	158,029,456	105,118,044
Total Revenue	\$276,035,962	\$272,806,481	\$285,954,486	\$291,287,212	\$304,072,055

REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
General Fund:										
410-General Administration										
Governing Body								529,979	529,979	100.00%
Administration								1,868,786	1,868,786	100.00%
Public Affairs/Education								150,000	150,000	100.00%
Court Facilities								126,000	126,000	100.00%
Information Services			59,268	48,000				2,333,962	2,441,230	95.61%
Elections								990,749	990,749	100.00%
Finance								1,165,724	1,165,724	100.00%
Legal								853,258	853,258	100.00%
Register of Deeds					2,231,853			(162,700)	2,069,153	-7.86%
Register of Deeds Automation					161,377			0	161,377	0.00%
Tax Administration			59,850	50,814	5,500			4,652,308	4,768,472	97.56%
Property Revaluation								412,459	412,459	0.00%
Total General Administration			119,118	98,814	2,398,730			12,920,525	15,537,187	83.16%
411-Building & Grounds										
Facilities Management								884,889	884,889	100.00%
Print and Graphics Services				84,000				135,997	219,997	61.82%
Communications Center								1,376,531	1,376,531	100.00%
Carpenter Shop								209,713	209,713	100.00%
Public Buildings Equip Maint								1,121,296	1,121,296	100.00%
Public Buildings Janitorial								678,399	678,399	100.00%
Central Maintenance					157,000			400,766	557,766	71.85%
Landscaping & Grounds								667,998	667,998	100.00%
Total Building & Grounds				84,000	157,000			5,475,589	5,716,589	95.78%
412-General Government										
Debt Service	812,795	8,340,135		55,193				16,520,807	25,728,930	64.21%
General Government Other			40,157	174,710				6,650,511	6,865,378	96.87%
Total General Government	812,795	8,340,135	40,157	229,903				23,171,318	32,594,308	71.09%
420-Emergency Services										
Emergency Services			358,202		35,000			2,416,309	2,809,511	86.00%
Emergency Services Grants	31,665							0	31,665	0.00%
Total Emergency Services	31,665		358,202		35,000			2,416,309	2,841,176	85.05%
422-Law Enforcement Sheriff										
Sheriff	70,000		626,903	100	801,700			21,077,536	22,576,239	93.36%
Jail	159,000				22,000			12,954,403	13,135,403	98.62%
Child Predator Grant	25,000							(15,000)	10,000	-150.00%
Sheriff's Grants								0	0	0.00%
School Law Enforcement - Local			1,470,504					1,971,770	3,442,274	57.28%
Total Sheriff	254,000		2,097,407	100	823,700			35,988,709	39,163,916	91.89%
424-Protective Services										
Animal Services					777,312			1,762,837	2,540,149	69.40%
426-Public Safety										
Cumberland Day Reporting Center								17,428	17,428	0.00%
Cumberland Co. Criminal Justice Unit			32,700					392,752	425,452	92.31%
C-5 Facility Expenses		21,345			21,204			69,112	111,661	61.89%
Public Safety Other								1,190,862	1,190,862	100.00%
Total Public Safety		21,345	32,700		21,204			1,670,154	1,745,403	95.69%
431-Health										
Health - Administration		233,180			4,000	24,125		1,740,083	2,001,388	86.94%
Laboratory					233,880			59,846	293,726	20.37%
Pharmacy					376,793			177,300	554,093	32.00%
Jail Health Program					5,000			1,816,738	1,821,738	99.73%
Management Support								284,710	284,710	100.00%
Regional Bioterrorism Response Team								0	0	0.00%
NC Environmental Health		29,750			222,000	37,288		1,064,725	1,353,763	78.65%
Immunization Clinic		146,804						53,271	200,075	26.63%

REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
School Health Program		189,406				26,698		789,644	1,005,748	78.51%
Wellness Program								0	0	0.00%
Child Health Clinic		160,000			343,900	63,637		158,827	726,364	21.87%
Dental Clinic					116,000	32,293		256,195	404,488	63.34%
Health Promotion		7,000				25,083		299,636	331,719	90.33%
Maternal Health Clinic		236,334			180,668	29,867		219,243	666,112	32.91%
Bio-Terrorism Preparedness		64,019						0	64,019	0.00%
Sexually Transmitted Disease Clinic					12,791	25,872		725,382	764,045	94.94%
Medical Records					6,600			235,542	242,142	97.27%
Childhood Lead Poison Prevention								0	0	0.00%
Breast/Cervical Cancer Control		89,311			197			52,719	142,227	37.07%
Care Coordination for Children					615,850			0	615,850	0.00%
Pregnancy Care Management					818,600			0	818,600	0.00%
Reynolds Diabetes Education Grant		1,975		110,000	10,000	71,695		0	193,670	0.00%
Child Fatality Prevention		3,848						0	3,848	0.00%
Health Express Care					379,751			109,408	489,159	0.00%
Chest Tuberculosis Clinic		90,091			8,166	38,347		21,918	158,522	0.00%
Family Planning Clinic		397,351			147,182	29,862		281,665	856,060	32.90%
Communicable Disease		25,762			19,312	25,872		162,424	233,370	69.60%
Center of Disease Control TB		25,637						20,790	46,427	44.78%
NC AIDS		25,000						42,594	67,594	63.01%
Adult Health Clinic					278,023	25,872		635,808	939,703	67.66%
School Health - BOE Grant				528,544				0	528,544	0.00%
Community Transformation Grant		245,000						0	245,000	0.00%
Mental Health Clinic					3,425,609			0	3,425,609	0.00%
Women, Infants & Children Svc	2,783,690					49,258		0	2,832,948	0.00%
Total Health	2,783,690	1,970,468		638,544	7,204,322	505,769		9,208,468	22,311,261	41.27%
432 - Health Other										
Health Other								88,278	88,278	100.00%
433 - MH Managed Care										
Managed Care Organization								0	0	0.00%
435-Mental Health (LME)										
Mental Health		106,492				305,201		0	411,693	0.00%
Claims Management		76,864				30,748		0	107,612	0.00%
Business Management and Accounting		110,505				48,282		0	158,787	0.00%
Provider Relations and Support		154,977						0	154,977	0.00%
Management Information Systems		154,212				226,495		0	380,707	0.00%
Access Line STR		352,716				47,444		0	400,160	0.00%
Personnel		48,425				34,172		0	82,597	0.00%
Service Management		291,808				41,335		0	333,143	0.00%
Consumer Affairs and Customer Service		161,633				32,476		0	194,109	0.00%
Quality Improvement and Outcomes Evaluation		317,172				46,969		(3,284)	360,857	-0.91%
Managed Care	3,006	7,736				339,714		0	350,456	0.00%
Child and Youth Contracts	51,113	192,283			2,000,000	12,500		0	2,255,896	0.00%
Smart Start		93,029			4,690	4,469		0	102,188	0.00%
Substance Abuse Contracts	257,344	439,551		107,514		36,858		0	841,267	0.00%
Crisis Services		1,051,763		20,000		253,500		0	1,325,263	0.00%
Developmental Disabled Contract	85,382	861,992			50,000			0	997,374	0.00%
Adult Contracts	52,722	824,637				125,000		0	1,002,359	0.00%
Adult Homeless				37,667		27,333		0	65,000	0.00%
Juvenile Crime Prevention								0	0	0.00%
Total Mental Health (LME)	449,567	5,245,795		165,181	2,054,690	1,612,496		(3,284)	9,524,445	-0.91%
Total Mental Health	449,567	5,245,795	0	165,181	2,054,690	1,612,496	0	(3,284)	9,524,445	-0.91%
437 - Social Services										
Social Services Department	19,342,587	2,230,841		20,389	73,050	7,427		14,170,542	35,844,836	39.53%
Social Services Other	14,918,605	5,810,141		56,828				5,939,657	26,725,231	22.22%
Grant Family Violence Care Cen	5,463	166,681			4,646			212,492	389,282	54.59%
Welfare Other								496,360	496,360	100.00%
Total Social Services	34,266,655	8,207,663		77,217	77,696	7,427		20,819,051	63,455,709	32.81%

REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
439-Human Services										
Veterans Services		1,452						350,740	352,192	99.59%
Child Support Enforcement	3,189,746				3,845			995,383	4,188,974	23.76%
Spring Lake Resource Center - Admin								3,200	3,200	100.00%
Total Human Services	3,189,746	1,452			3,845			1,349,323	4,544,366	29.69%
440-Library										
Library		333,854			340,252			9,613,375	10,287,481	93.45%
Library - Law								89,588	89,588	100.00%
Library - Smart Start Raising a Reader		102,198						0	102,198	0.00%
Total Library		436,052			340,252			9,702,963	10,479,267	92.59%
442 - Culture & Recreation										
Stadium Maintenance								128,370	128,370	100.00%
Culture Recreation Other								306,416	306,416	100.00%
Total Culture & Recreation								434,786	434,786	100.00%
450-Economic Development										
Planning			296,973	10,500	468,500			2,392,472	3,168,445	75.51%
Engineering								281,684	281,684	100.00%
NC Cooperative Extension Service		1,477						517,347	518,824	99.72%
NC Cooperative Extension Programs				38,700				0	38,700	0.00%
Location Services			179,454	2,000	182,512			70,341	434,307	16.20%
Soil Conservation District		3,600			8,900			57,908	70,408	82.25%
Public Utilities								166,637	166,637	100.00%
Soil Conserv/Cost Share Program		26,323						39,879	66,202	60.24%
Economic Phys Develop Other								480,000	480,000	100.00%
Industrial Park								60,000	60,000	100.00%
Economic Incentives						666,815		39,610	706,425	0.00%
Water & Sewer						500,000		0	500,000	0.00%
Total Economic Development		31,400	476,427	51,200	659,912	1,166,815		4,105,878	6,491,632	63.25%
470 - Education										
Education - BOE								77,273,688	77,273,688	100.00%
Education - FTCC								9,329,895	9,329,895	100.00%
Total Education								86,603,583	86,603,583	100.00%
Total Revenue - All Organizations	41,788,118	24,254,310	3,124,011	1,344,959	14,553,663	3,292,507		215,714,487	304,072,055	
Total Allocated Revenue		37,552,011	10,631,978	2,089,692	326,023	2,996,739	162,118,044			
Total General Fund	41,788,118	61,806,321	13,755,989	3,434,651	14,879,686	6,289,246	162,118,044		304,072,055	0.00%

REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
Separate Funds:										
104-Emergency Telephone Emergency Telephone System		1,017,172							1,017,172	0.00%
106-County School Fund										
School Special Sales Tax		3,940,135	800,000						4,740,135	0.00%
School CO Category I		1,500,000							1,500,000	0.00%
School CO Category II		2,160,000							2,160,000	0.00%
School CO Category III		360,000							360,000	0.00%
School CO Lottery		3,600,000							3,600,000	0.00%
Total School Fund		11,560,135	800,000						12,360,135	0.00%
114-Food & Beverage Fund Prepared Food & Beverage Tax				1,000		455,693	5,406,213		5,862,906	92.21%
115-Group Insurance Fund										
Group Insurance							13,076,580		13,076,580	100.00%
Employee Pharmacy									0	0.00%
Employee Clinic									0	0.00%
Employee Wellness									0	0.00%
Total Group Insurance Fund							13,076,580		13,076,580	100.00%
116-Employee Benefit Fund Employee Flexible Benefits				500,000					500,000	0.00%
117-Vehicle Insurance Fund Vehicle Insurance				500,000					500,000	0.00%
118 - Retiree Health Insurance Retiree Health Insurance				200,000			3,614,680		3,814,680	94.76%
120-Workers Compensation Fund Workers Compensation							1,264,833		1,264,833	100.00%
133-Worforce Development Fund WIA Dislocated Worker					3,000				3,000	0.00%
139-Senior Aides Fund Senior Aides	543,829				101,282				645,111	0.00%
Total Wokforce Dev. Funds	543,829		0	0	104,282	0	0	0	648,111	0.00%
230-Federal Forfeiture - Justice Federal Forfeiture - Justice Dept						169,210			169,210	0.00%
240-Injured Animal Stabilization Injured Animal Stabilization				10,150		3,488			13,638	0.00%
252-Eastover Sanitary District Eastover Sanitary District				9,700	1,367,209	100,000			1,476,909	0.00%
253-NORCRESS Admin NORCRESS Administration					383,557				383,557	0.00%
255-Kelly Hills Admin Kelly Hills Water and Sewer				1,300		10,000			11,300	0.00%
420- Recreation Fund										
Recreation - Hope Mills					555,502				555,502	100.00%
Recreation				5,000	3,351,533	83,000			3,439,533	0.00%
Total Recreation				5,000	3,907,035	83,000			3,995,035	0.00%

REVENUE BY SOURCE

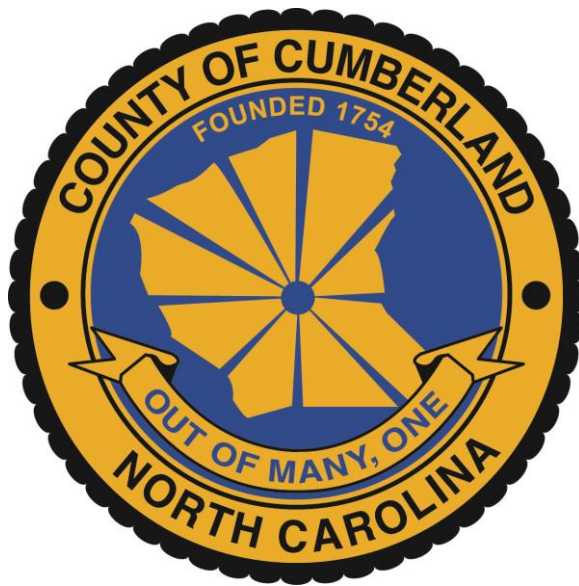
Department	Federal	State	Intergov	Other	Local	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
430-Juvenile Crime Prevention										
Juvenile Crime Prevention		774,717		105,882		50,000	212,909		1,143,508	18.62%
Residential Group Home	479,354	48,974					168,359		696,687	24.17%
Total JCPC	479,354	823,691		105,882		50,000	381,268		1,840,195	20.72%
446-County Comm Development										
County CDBG Administration	201,085						81,770		282,855	28.91%
Miscellaneous Grants		37,500							37,500	0.00%
Housing Activities	527,129			150,000					677,129	0.00%
Economic Development									0	0.00%
Public Facilities									0	0.00%
Public Services	160,240								160,240	0.00%
Emergency Shelter Grants	177,424								177,424	0.00%
Total County CDBG Fund	1,065,878	37,500		150,000			81,770		1,335,148	6.12%
447-Comm Develop Home Fnd										
Home Administration	52,362								52,362	0.00%
Home Housing Activity	270,532			200,000			72,655		543,187	13.38%
Total CD Home	322,894			200,000			72,655		595,549	12.20%
448-Comm Devel Support Housing										
Support Housing Program Grants	828,075			7,000		15,000			850,075	0.00%
449-Comm Devel PATH										
Path	194,750								194,750	0.00%
Total All CD Funds	2,411,597	37,500	0	357,000	0	15,000	154,425	0	2,975,522	5.19%
451-NC 91-08-010 Fund										
Planning Grant	57,568	7,196	5,423	1,773					71,960	0.00%
452-US DOT 104 Fund										
US DOT 104 (F)	537,600		91,877	42,523					672,000	0.00%
454-NC Elderly										
Community Transportation Program		67,604					52,262		119,866	43.60%
Rural Operating Assistance Program		340,996					12,500		353,496	3.54%
Mid-Carolina Senior Transportation		187,562					20,840		208,402	10.00%
5310 Grant - Nonmedical Transp									0	0.00%
Total NC Elderly		596,162					85,602		681,764	12.56%
455-Surface Transportation Program										
Surface Transportation Program	320,000		60,296				19,704		400,000	4.93%
469-Fire Tax										
Special Fire District Tax				233	804,458				804,691	99.97%
470-Beaver Dam										
Beaver Dam Fire District					135,144				135,144	100.00%
472-Bethany										
Bethany Fire District					204,900				204,900	100.00%
473-Bonnie Doone										
Boonie Doone Fire District					2,085				2,085	100.00%
474-Cotton										
Cotton Fire District					779,444				779,444	100.00%
476-Cumberland Road										
Cumberland Road Fire District					493,686				493,686	100.00%
478-Eastover										
Eastover Fire District					177,053				177,053	100.00%

REVENUE BY SOURCE

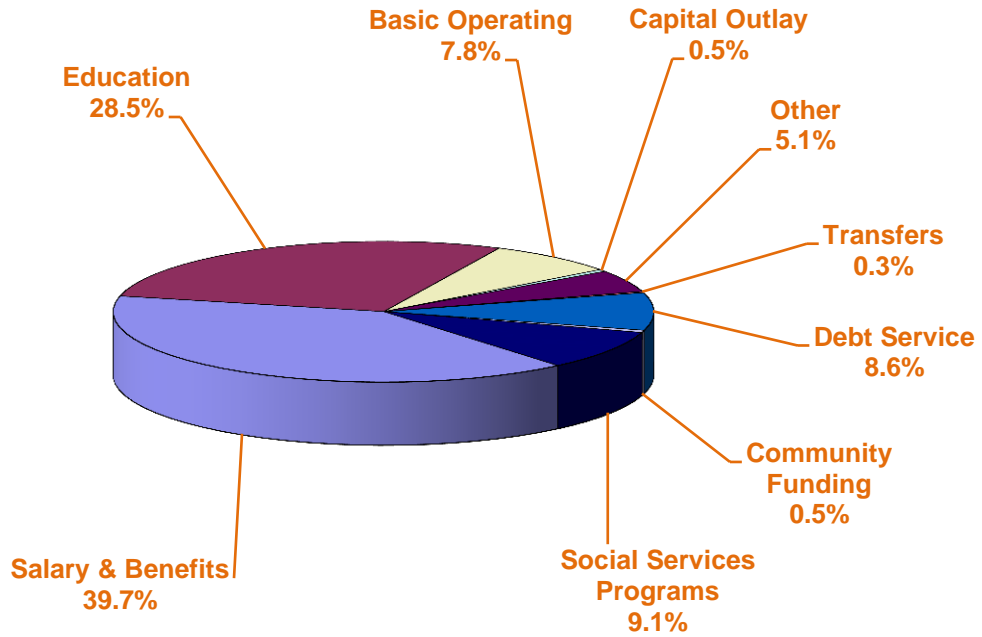
Department	Federal	State	Intergov	Other	Local	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
480-Godwin Falcon Godwin Falcon Fire District					83,474				83,474	100.00%
482-Grays Creek Grays Creek Fire District #18 Grays Creek Fire Dept #24					349,795 349,795				349,795 349,795	100.00% 100.00%
Total Grays Creek Fire District					699,590				699,590	100.00%
484-Lafayette Village Lafayette Village Fire District					84				84	100.00%
486-Lake Rim Lake Rim Fire District					6,247				6,247	100.00%
490-Manchester Manchester Fire District (Spring Lake)					90,353				90,353	100.00%
492-Pearces Mill Pearces Mill Fire District					762,589				762,589	100.00%
494-Stedman Stedman Fire District					141,800				141,800	100.00%
495-Stoney Point Stoney Point Fire District					870,180				870,180	100.00%
496-Vander Vander Fire District					835,234				835,234	100.00%
498-Wade Wade Fire District					83,816				83,816	100.00%
499-Westarea Westarea Fire District Westarea Fire District Station #10					933,048 215,529				933,048 215,529	100.00% 100.00%
Total Westarea Fire District					1,148,577				1,148,577	100.00%
620-Civic Center Fund Civic Center				3,713,376	2,489,500	250,000			6,452,876	0.00%
621-Civic Motel Tax Civic Center Motel Tax				500	1,250,229	362,000			1,612,729	0.00%
623-Debt Service Coliseum Debt Service-Coliseum				3,705,875					3,705,875	0.00%
625-Solid Waste Fund Administration Ann Street Wilkes Street Container Sites Transportation Household Hazardous Waste/Planning Maintenance White Goods Construction & Demolition Recycling		66,000		11,388	1,406,829 361,641 2,000 89,244 754,334 401,158			971,481 2,547,577 1,029,640 1,266,910 866,356 242,633 575,204 248,789 (523,856) 621,917	971,481 4,031,794 1,391,281 1,266,910 866,356 244,633 575,204 407,278 230,478 1,406,355	0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%
Total Revenue - All Organizations		538,524		11,388	2,995,207			7,846,651	11,391,770	
Total Allocated Revenue				116,210	4,675,329	3,055,112				
Total Solid Waste		538,524		127,598	7,670,536	3,055,112			11,391,770	0.00%

REVENUE BY SOURCE

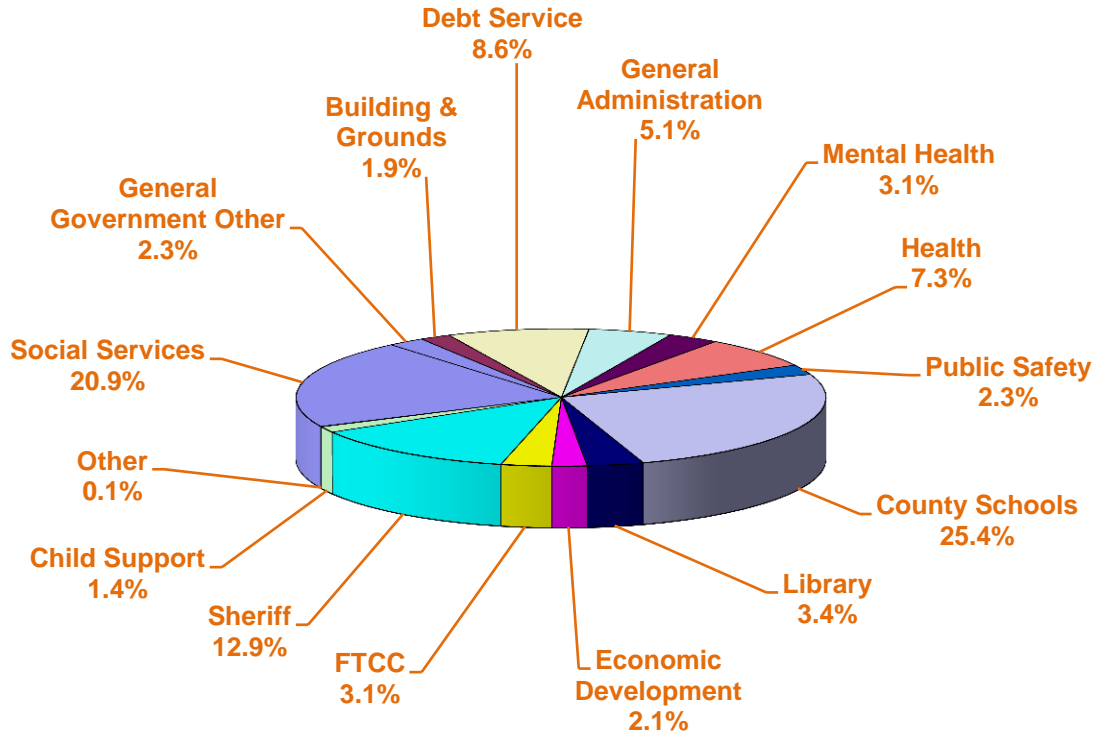
Department	Federal	State	Intergov	Other	Local	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
630-General Litigation Legal				800	102,200				103,000	99.22%
824-Tourism Devel Auth Tourism Development Authority					4,925,000	75,000			5,000,000	0.00%
850-Inmate Canteen Inmate Canteen				660	530,000				530,660	0.00%
870-LEO Special Separation LEO Separation Allowance							457,376		457,376	100.00%
875-Cumberland Cemetary Trust Cumberland Cemetary Trust				400	2,400				2,800	0.00%
Total Separate Funds	4,349,948	14,580,380	957,596	9,283,770	30,050,662	4,628,503	24,460,681	0	88,311,540	27.70%
T. Annual Budgeted Funds	46,138,066	76,386,701	14,713,585	12,718,421	44,930,348	10,917,749	186,578,725	0	392,383,595	47.55%
Multi-Year Funds										
002-Detention Facility Detention Facility Addition							4,764,278		4,764,278	0.00%
007-Landfill Construction Landfill Construction				4,198,052					4,198,052	0.00%
Landfill Construction				655,771					655,771	0.00%
Total Landfill Construction				4,853,823					4,853,823	0.00%
012 - ESD Sewer Project Eastover Sanitary District Sewer II				50,000					50,000	0.00%
015 - Health Dept Building Health Department Bldg				26,500,000			1,486,300		27,986,300	5.31%
016 - Western Branch Library Western Branch Library				5,314,224			402,962		5,717,186	7.05%
017 - Gray's Creek Middle Gray's Creek Middle School				20,000,000					20,000,000	0.00%
018 - New Century Elementary School New Century Elementary School				17,517,851					17,517,851	0.00%
019 - Qualified School Construction Bonds Qualified School Construction Bonds				15,900,000					15,900,000	0.00%
020 - ESD Water II Eastover Sanitary District Water I	1,797,700			6,505,557	140,500				8,443,757	0.00%
021 -New Century Middle School New Century Middle School		2,611,930		14,805,000					17,416,930	0.00%
022 -Southpoint Water Southpoint Water Line Extension				605,100					605,100	0.00%
Total Multi-Year Funds	1,797,700	2,611,930	0	112,051,555	140,500	0	6,653,540	0	123,255,225	5.40%
Total All Funds	47,935,766	78,998,631	14,713,585	124,769,976	45,070,848	10,917,749	193,232,265	0	515,638,820	37.47%



GENERAL FUND EXPENDITURES BY CATEGORY



GENERAL FUND EXPENDITURES BY FUNCTION



**GENERAL FUND
SUMMARY OF EXPENDITURES**

	FY 2009 Final Budget	FY 2010 Final Budget	FY 2011 Final Budget	FY 2012 Final Budget	FY 2013 Adopted Budget
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Expenditures by Category

Salary & Benefits	\$100,724,991	\$102,323,279	\$108,649,215	\$111,064,715	\$120,609,957
Basic Operating	19,106,698	20,866,782	20,101,319	22,320,646	23,650,846
Capital Outlay	6,934,811	4,001,300	3,421,846	7,725,728	1,482,914
Debt Service	27,343,167	26,334,854	26,327,383	26,558,610	26,262,716
Transfers	7,848,568	7,497,532	7,903,957	5,838,684	810,075
Community Funding	1,685,077	1,520,776	1,739,463	1,653,907	1,565,473
Social Services Programs	34,406,528	28,196,123	26,592,836	27,545,875	27,610,873
Education	80,884,753	88,754,241	86,801,117	90,546,588	86,603,583
Other	74,783,602	53,520,979	17,940,656	66,653,124	15,475,818
Total Expenditures	\$353,718,195	\$333,015,866	\$299,477,792	\$359,907,877	\$304,072,255

	FY 2009 Final Budget	FY 2010 Final Budget	FY 2011 Final Budget	FY 2012 Final Budget	FY 2013 Adopted Budget
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Expenditures by Function

General Government Other	\$70,569,363	\$42,713,717	\$7,036,888	\$5,974,553	\$6,250,809
Building & Grounds	5,849,232	5,971,952	6,099,279	5,998,250	5,716,589
Debt Service	27,343,167	26,334,854	26,327,383	82,226,594	25,728,930
General Administration	13,754,116	13,218,380	14,322,883	15,460,484	15,537,187
Transfers	7,848,568	7,497,532	7,698,757	5,151,018	614,569
Public Health	18,263,041	18,998,024	18,279,793	18,708,144	22,311,261
Public Safety & Protective Services	5,592,870	9,867,381	6,754,477	8,458,309	7,126,728
County Schools	72,600,860	80,180,578	77,886,206	77,248,694	77,273,688
Library	9,487,429	9,562,586	10,206,068	10,340,755	10,479,267
Economic Development	5,140,612	5,062,037	7,554,008	7,850,211	6,491,632
FTCC	9,227,258	8,656,658	8,914,911	13,297,894	9,329,895
Sheriff	36,827,656	39,624,044	38,535,710	39,187,339	39,163,916
Social Services	70,216,884	64,118,620	63,400,112	65,333,677	63,455,709
Other	997,139	1,209,503	6,461,317	4,671,955	14,591,875
Total Expenditures	\$353,718,195	\$333,015,866	\$299,477,792	\$359,907,877	\$304,072,055

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
General Fund:								
410-General Administration								
Governing Body	483,453	483,590	99.97%	486,950	486,950	524,503	520,595	529,979
Administration	1,503,811	1,613,611	93.20%	1,697,952	1,832,652	1,769,205	1,769,205	1,868,786
Public Affairs/Education	61,091	150,000	40.73%	150,000	150,000	150,000	150,000	150,000
Court Facilities	53,991	131,766	40.97%	126,000	202,888	126,000	126,000	126,000
Information Services	1,807,045	1,958,601	92.26%	2,117,527	2,119,895	2,173,622	2,356,181	2,441,230
Elections	675,724	809,710	83.45%	1,037,616	1,159,968	974,198	974,198	990,749
Finance	1,069,559	1,076,424	99.36%	1,129,852	1,129,852	1,123,057	1,123,057	1,165,724
Legal	675,714	725,474	93.14%	852,715	852,715	854,290	852,165	853,258
Register of Deeds	1,795,396	2,158,227	83.19%	1,978,111	2,115,185	1,988,166	1,988,166	2,069,153
Register of Deeds Automation	221,923	368,430	60.23%	148,813	148,813	161,377	161,377	161,377
Tax Administration	4,059,178	4,301,892	94.36%	4,457,953	4,860,332	4,900,826	4,645,584	4,768,472
Property Revaluation	536,810	545,158	98.47%	401,234	401,234	416,952	402,582	412,459
Total General Administration	12,943,695	14,322,883	90.37%	14,584,723	15,460,484	15,162,196	15,069,110	15,537,187
411-Building & Grounds								
Facilities Management	2,241,904	2,484,124	90.25%	857,889	1,063,964	884,889	884,889	884,889
Print and Graphics Shop	222,189	247,745	89.68%	207,612	207,612	209,924	209,924	219,997
Communications Center	129,764	164,570	78.85%	1,400,739	1,520,739	1,370,739	1,370,739	1,376,531
Carpenter Shop	197,955	199,759	99.10%	204,948	204,948	203,823	203,498	209,713
Public Buildings Equipment Maintenance	1,065,116	1,102,403	96.62%	1,110,473	1,110,473	1,142,314	1,110,879	1,121,296
Public Buildings Janitorial	651,170	697,605	93.34%	672,126	672,126	690,787	663,787	678,399
Central Maintenance	500,497	525,491	95.24%	533,638	533,638	535,107	535,107	557,766
Landscaping & Grounds	589,748	677,582	87.04%	657,750	684,750	663,846	660,317	667,998
Total Building & Grounds	5,598,343	6,099,279	91.79%	5,645,175	5,998,250	5,701,429	5,639,140	5,716,589
412-General Government								
Debt Service	25,827,378	25,857,383	99.88%	26,375,876	82,226,594	25,924,930	25,728,930	25,728,930
General Government Other	11,724,128	15,205,645	77.10%	7,970,059	11,125,571	13,271,045	10,354,626	6,865,378
Total General Government	37,551,506	41,063,028	91.45%	34,345,935	93,352,165	39,195,975	36,083,556	32,594,308
420-Emergency Services								
Emergency Services	2,487,790	2,862,794	86.90%	2,636,403	2,842,281	2,758,305	2,754,117	2,809,511
Emergency Services Grants	240,870	1,515,495	15.89%	1,276,998	1,308,663	31,665	31,665	31,665
Total Emergency Services	2,728,660	4,378,289	62.32%	3,913,401	4,150,944	2,789,970	2,785,782	2,841,176
422-Law Enforcement Sheriff								
Sheriff	22,175,215	22,262,639	99.61%	22,548,084	22,767,395	24,426,791	22,105,619	22,576,239
Jail	11,465,564	11,550,821	99.26%	11,920,764	12,010,889	13,558,558	12,899,630	13,135,403
Child Predator Grant	131,974	246,246	53.59%	94,387	171,167	10,000	10,000	10,000
Sheriff Grants	698,352	1,217,505	57.36%	542,330	877,133	0	0	0
School Law Enforcement - Local	3,244,263	3,258,499	99.56%	3,340,755	3,360,755	3,440,136	3,397,476	3,442,274
Total Sheriff	37,715,368	38,535,710	97.87%	38,446,320	39,187,339	41,435,485	38,412,725	39,163,916
424-Animal Control								
Animal Control	2,369,065	2,575,246	91.99%	2,138,951	2,343,562	2,656,730	2,516,430	2,540,149
426-Protective Services								
Cumberland Day Reporting Center	208,212	210,054	99.12%	208,289	208,289	0	0	17,428
Cumberland County Criminal Justice Unit	347,076	357,271	97.15%	363,830	363,830	419,026	364,009	425,452
C-5 Facility Expenses	84,829	86,474	98.10%	88,969	88,969	100,969	100,969	111,661
Public Safety Other	849,623	1,017,819	83.47%	1,122,715	1,302,715	1,190,862	1,190,862	1,190,862
Total Protective Services	1,489,740	1,671,618	89.12%	1,783,803	1,963,803	1,710,857	1,655,840	1,745,403
431-Health								
Health - Administration	1,589,192	1,650,736	96.27%	1,775,452	1,925,171	2,015,094	1,986,844	2,001,388
Laboratory	273,715	294,720	92.87%	298,600	298,600	291,923	289,898	293,726
Pharmacy	539,077	577,865	93.29%	565,150	565,150	554,093	554,093	554,093
Jail Health Program	1,556,590	1,730,792	89.94%	1,599,907	1,777,770	1,801,635	1,801,635	1,821,738
Management Support	368,266	399,658	92.15%	317,255	285,214	288,453	280,353	284,710

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
Regional Bioterrorism Response Team	432,288	654,743	66.02%	298,852	0	0	0	0
NC Environmental Health	1,257,342	1,285,669	97.80%	1,290,759	1,336,543	1,331,499	1,331,499	1,353,763
Immunization Clinic	209,437	222,470	94.14%	178,307	228,708	197,117	197,117	200,075
School Health Program	950,226	969,020	98.06%	980,105	1,009,046	1,827,894	985,222	1,005,748
Wellness Program	42,676	44,537	95.82%	45,183	45,183	49,389	0	0
Child Health Clinic	781,173	845,954	92.34%	794,809	729,449	758,579	719,791	726,364
Dental Clinic	290,899	331,611	87.72%	358,478	375,742	404,682	400,632	404,488
Health Promotion	365,916	370,510	98.76%	354,015	331,714	333,028	326,953	331,719
Maternal Health Clinic	515,000	564,022	91.31%	646,534	661,018	657,305	657,305	666,112
Bio-Terrorism Preparedness	76,766	150,263	51.09%	91,200	91,200	64,019	64,019	64,019
Sexually Transmitted Disease Clinic	617,150	618,393	99.80%	676,841	691,257	756,077	756,077	764,045
Medical Records	216,282	237,234	91.17%	230,592	230,592	245,132	239,057	242,142
Childhood Lead Poison Prevention	0	1,200	0.00%	0	936	0	0	0
Breast/Cervical Cancer Control	106,540	121,052	88.01%	107,751	146,001	141,408	141,408	142,227
South Central Partnership for Health		11,000		0	12,000	0	0	0
Care Coordination for Children	500,122	562,523	88.91%	579,094	603,866	615,850	615,850	615,850
Pregnancy Care Management	397,623	487,573	81.55%	461,004	769,514	818,600	818,600	818,600
Reynolds Diabetes Education Grant					123,250	193,670	209,310	193,670
Child Fatality Prevention	3,478	3,725	93.37%	3,848	3,848	3,848	3,848	3,848
H1N1 Phase III	0	64,000	0.00%	0	0	0	0	0
Health Express Care	447,249	507,293	88.16%	479,046	597,327	486,805	486,805	489,159
Chest Tuberculosis Clinic	152,353	167,239	91.10%	153,477	161,777	157,139	157,139	158,522
Family Planning Clinic	801,360	854,867	93.74%	773,629	891,532	847,116	847,116	856,060
Communicable Disease	248,956	283,188	87.91%	238,787	247,866	231,122	231,122	233,370
Center for Disease Control Tuberculosis	68,272	75,466	90.47%	68,034	68,034	45,984	45,984	46,427
NC AIDS	63,252	66,920	94.52%	64,934	66,034	66,776	66,776	67,594
Adult Health Clinic	889,713	893,021	99.63%	887,601	963,871	934,279	931,592	939,703
School Health-Board of Education Grant	486,697	516,396	94.25%	513,505	513,505	519,212	519,568	528,544
Community Transformation Grant					183,920	245,000	245,000	245,000
Mental Health Clinic						3,385,296	3,385,296	3,425,609
Women, Infants & Children-Client Services	2,284,500	2,716,133	84.11%	2,787,506	2,772,506	2,707,635	2,832,948	2,832,948
Total Health	16,532,110	18,279,793	90.44%	17,620,255	18,708,144	22,975,659	22,128,857	22,311,261
432 - Health Other								
Health Other	83,136	84,630	98.23%	84,216	85,711	88,278	88,278	88,278
433 - Mental Health Managed Care								
Managed Care Organization						1,491,041	1,491,041	0
435-Mental Health (LME)								
Mental Health						1,822,603	1,489,468	411,693
Claims Management						169,613	106,028	107,612
Business Management and Accounting						308,274	166,490	158,787
Provider Relations and Support						166,693	152,841	154,977
Management Information Systems						653,226	377,491	380,707
Access Line STR						514,872	395,368	400,160
Personnel						162,731	81,363	82,597
Service Management						379,206	344,456	333,143
Consumer Affairs and Customer Service						249,124	191,036	194,109
Quality Improvement and Outcomes Evaluation						436,813	359,087	360,857
Managed Care						784,541	365,284	350,456
Child and Youth Contracts						4,511,791	2,255,896	2,255,896
Smart Start						200,858	100,432	102,188
Substance Abuse Contracts						1,682,535	841,267	841,267
Crisis Services						2,650,526	1,325,263	1,325,263
Developmental Disabled Contracts						1,994,748	997,374	997,374
Adult Contracts						2,004,718	1,002,359	1,002,359
Adult Homeless						259,750	65,000	65,000
Juvenile Crime Prevention						53,050	0	0
Total Mental Health (LME)	0	0		0	0	19,005,672	10,616,503	9,524,445
Total Mental Health	0	0		0	0	20,496,713	12,107,544	9,524,445

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
437 - Social Services								
Social Services Department	34,811,642	36,084,605	96.47%	34,812,883	37,787,802	35,480,295	35,396,367	35,844,836
Social Services Other	26,190,808	26,592,836	98.49%	25,696,752	26,681,375	26,715,492	26,715,492	26,725,231
Grant Family Violence Care Center	355,737	393,356	90.44%	395,148	395,148	383,399	383,399	389,282
Welfare Other	313,697	329,315	95.26%	469,352	469,352	526,224	487,337	496,360
Total Social Services	61,671,884	63,400,112	97.27%	61,374,135	65,333,677	63,105,410	62,982,595	63,455,709
439-Human Services								
Veterans Services	291,023	313,291	92.89%	323,289	324,489	325,442	324,442	352,192
Child Support Enforcement	3,606,703	3,734,813	96.57%	3,805,064	3,806,288	4,030,129	4,003,445	4,188,974
Spring Lake Resource Center Administration	3,200	3,200	100.00%	3,200	3,200	3,200	3,200	3,200
Total Human Services	3,900,926	4,051,304	96.29%	4,131,553	4,133,977	4,358,771	4,331,087	4,544,366
440-Library								
Library	9,304,659	9,590,355	97.02%	9,746,233	9,751,519	9,802,836	9,713,325	10,287,481
Library - Law	84,952	85,332	99.55%	86,524	86,524	86,524	86,524	89,588
Library - LSCA Enrichment Grant	179,985	326,089	55.20%	0	412,070	0	0	0
Library - Smart Start Raising a Reader				102,010	90,642	54,682	54,682	102,198
Library - Motherhead	147,030	159,292	92.30%	0	0	0	0	0
Library - Foreign Language	42,187	45,000	93.75%	0	0	0	0	0
Total Library	9,758,813	10,206,068	95.62%	9,934,767	10,340,755	9,944,042	9,854,531	10,479,267
442 - Culture & Recreation								
Stadium Maintenance	153,017	155,654	98.31%	155,650	155,650	128,370	128,370	128,370
Culture Recreation Other	296,578	299,053	99.17%	294,742	296,617	641,362	306,416	306,416
Total Culture & Recreation	449,595	454,707	98.88%	450,392	452,267	769,732	434,786	434,786
450-Economic Development								
Planning	2,833,930	3,009,255	94.17%	2,974,343	3,289,143	2,987,416	2,978,616	3,168,445
Engineering	275,323	278,410	98.89%	283,627	297,627	283,627	264,629	281,684
NC Cooperative Extension Service	438,201	532,937	82.22%	481,170	519,497	544,589	511,189	518,824
NC Cooperative Extension Programs	22,094	45,500	48.56%	37,500	37,500	38,700	38,700	38,700
Location Services	414,586	498,395	83.18%	414,569	436,359	423,381	423,381	434,307
Soil Conservation District	73,048	75,377	96.91%	70,649	112,731	70,649	70,649	70,408
Public Utilities	115,669	150,261	76.98%	166,663	166,663	166,792	166,792	166,637
Soil Conservation/Cost Share Program	60,842	61,107	99.57%	62,417	62,417	62,417	62,417	66,202
Economic Physical Development Other	410,000	420,250	97.56%	410,000	410,000	460,000	410,000	480,000
Industrial Park	50,232	69,881	71.88%	60,000	69,821	60,000	60,000	60,000
Economic Incentives	1,398,124	1,779,850	78.55%	1,167,022	1,167,022	1,017,815	706,425	706,425
Water & Sewer Department	59,256	632,785	9.36%	625,000	1,281,431	500,000	500,000	500,000
Total Economic Development	6,151,305	7,554,008	81.43%	6,752,960	7,850,211	6,615,386	6,192,798	6,491,632
470 - Education								
Education - BOE	77,655,963	77,891,027	99.70%	76,861,526	77,254,206	77,580,206	77,273,688	77,273,688
Education - FTCC	8,904,260	8,910,090	99.93%	13,219,100	13,292,382	12,663,305	9,329,895	9,329,895
Total Education	86,526,881	86,801,117	99.68%	90,080,626	90,546,588	90,243,511	86,603,583	86,603,583
Total General Fund	285,471,027	299,477,792	95.32%	291,287,212	359,907,877	327,250,144	306,886,642	304,072,055

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
Separate Funds:								
104-Emergency Telephone System								
Emergency Telephone System	1,293,652	3,041,681	42.53%	967,421	4,658,826	1,017,172	1,017,172	1,017,172
106-County School Fund								
School Special Sales Tax	3,343,544	3,343,545	100.00%	3,169,313	3,169,313	2,890,275	4,740,135	4,740,135
School CO Category I	2,023,640	4,378,006	46.22%	1,700,500	4,612,900		1,500,000	1,500,000
School CO Category II	3,132,398	3,764,550	83.21%	2,585,000	3,464,000		2,160,000	2,160,000
School CO Category III	579,423	600,000	96.57%	460,000	546,000		360,000	360,000
School CO Lottery	8,166,732	9,826,843	83.11%	5,573,188	5,573,188	5,449,860	3,600,000	3,600,000
Total School Fund	17,245,737	21,912,944	78.70%	13,488,001	17,365,401	8,340,135	12,360,135	12,360,135
112-Mental Health								
43A-Mental Health Children								
Child & Youth Contracts	4,262,571	4,925,000	86.55%	4,453,307	5,228,307			
Family Preservation	367,372	636,256	57.74%	121,808	122,548			
Smart Start	295,282	297,777	99.16%	306,434	306,434			
Juvenile Crime Prevention	181,544	236,360	76.81%	178,088	178,088			
Child MH Outpatient	1,020,330	1,259,024	81.04%	1,232,394	1,231,654			
Total Mental Health Children	6,127,099	7,354,417	83.31%	6,292,031	7,067,031	0	0	0
43B-Mental Health Substance								
Community Partnership	504,569	511,103	98.72%					
NC Treatment Alternative to Street Crime	41,626	54,113	76.92%					
Substance Abuse Contracts	1,892,485	2,026,229	93.40%	1,767,058	1,787,461			
Detoxification	473,824	942,121	50.29%	2,159,839	2,701,273			
Total Mental Health Substance	2,912,504	3,533,566	82.42%	3,926,897	4,488,734	0	0	0
43C-MH Developmental Disability								
Developmentally Disabled Contracts	2,047,196	2,707,581	75.61%	2,812,993	2,807,026			
43E-Mental Health Adult Services								
Adult Contracts	2,530,634	2,558,797	98.90%	1,429,957	2,049,795			
Adult Homeless	184,120	199,782	92.16%	209,843	209,593			
Crisis Stabilization	599,253	887,264	67.54%					
Adult Periodic	1,226,113	1,320,693	92.84%	1,363,097	1,363,097			
Total MH Adult Services	4,540,120	4,966,536	91.41%	3,002,897	3,622,485	0	0	0
434-MH Comprehensive Treatment Svc Prog								
Respite	370,941	524,059	70.78%					
Court Order Evaluations	93,018	127,582	72.91%	130,343	130,343			
Total MH Comprehensive Treatment Svc Prog	463,959	651,641	71.20%	130,343	130,343	0	0	0
435-Mental Health								
Mental Health	626,447	1,023,415	61.21%	1,102,677	1,102,677			
Medical Services	2,206,732	2,825,586	78.10%	2,624,860	2,624,860			
Claims Management	242,707	256,387	94.66%	259,683	259,683			
Medical Records	265,587	318,413	83.41%	315,097	315,097			
Business Management & Accountability	496,092	535,567	92.63%	509,379	509,379			
Provider Relations and Support	191,843	194,649	98.56%	199,360	199,360			
Management Information Systems	751,250	1,312,592	57.23%	870,077	1,154,383			
Access Line Screening Triag & Referral	788,457	854,206	92.30%	862,904	862,904			
Personnel	144,575	165,943	87.12%	164,884	164,884			
Service Management	648,735	699,054	92.80%	733,352	733,352			
Medicaid Contracts	624,156	1,715,000	36.39%	75,000	75,000			

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
Consumer Affairs & Customer Service	354,316	370,740	95.57%	382,475	382,475			
Quality Improvement & Outcome	669,306	822,126	81.41%	776,760	776,760			
Managed Care	120,138	252,334	47.61%	429,658	429,658			
Total Mental Health	8,130,341	11,346,012	71.66%	9,306,166	9,590,472	0	0	0
Total Mental Health Fund	24,221,219	30,559,753	79.26%	25,471,327	27,706,091	0	0	0
114-Food & Beverage Fund								
Prepared Food & Beverage Tax	7,485,297	7,552,427	99.11%	6,463,634	6,463,634	6,175,670	5,800,670	5,862,906
115-Group Insurance Fund								
Group Insurance	11,409,002	12,062,612	94.58%	12,689,644	13,989,644	12,428,258	12,197,928	12,197,928
Employee Pharmacy					273,079	492,296	492,296	511,358
Employee Clinic					96,396	244,917	244,917	248,329
Employee Wellness					24,736	53,520	102,779	118,965
Total Group Insurance Fund	11,409,002	12,062,612	94.58%	12,689,644	14,383,855	13,218,991	13,037,920	13,076,580
116-Employee Benefit Fund								
Employee Flexible Benefits	423,571	500,000	84.71%	500,000	500,000	500,000	500,000	500,000
117-Vehicle Insurance Fund								
Vehicle Insurance	335,797	500,000	67.16%	500,000	500,000		500,000	500,000
118-Retiree Health Insurance								
Retiree Health Insurance	3,487,536	4,635,753	75.23%	4,271,183	4,521,183	3,886,506	3,814,680	3,814,680
120-Workers Compensation Fund								
Workers Compensation	1,454,209	1,729,124	84.10%	1,279,796	1,679,796	1,252,392	1,252,392	1,264,833
130-Workforce Devel Admin Fund								
Workforce Center Administration	242,248	291,226	83.18%					
Workforce Center Administration Stimulus	49,202	49,202	100.00%					
Total Workforce Development Administration	291,450	340,428	85.61%	0	0	0	0	0
133-Workforce Development Fund								
Work Initiative Act - Adult	348,351	564,859	61.67%					
Work Initiative Act - Youth 70%	230,282	348,941	65.99%	556,701	556,701			
Statewide Activities	257,501	328,564	78.37%					
Work Initiative Act - Youth 30%	184,985	271,834	68.05%	192,931	192,931			
Work Initiative Act Dislocated Worker	262,182	329,025	79.68%	64,045	78,545	3,000	3,000	3,000
Total Workforce Development	1,283,301	1,843,223	69.62%	813,677	828,177	3,000	3,000	3,000
136-WDC National Emergency Fund								
Career Advancement	1,431,646	2,679,012	53.44%	1,081,673	1,081,673			
139-Senior Aides Fund								
Senior Aides	676,535	739,336	91.51%	615,253	746,604	645,111	645,111	645,111
Senior Aides CAA Grant	452,518	645,830	70.07%					
Total Senior Aides Fund	1,129,053	1,385,166	81.51%	615,253	746,604	645,111	645,111	645,111
Total Workforce Development Funds	4,135,450	6,247,829	66.19%	2,510,603	2,656,454	648,111	648,111	648,111
230-Federal Drug Forfeiture Funds								
Justice	529,720	748,310	70.79%	168,390	518,490	168,410	168,410	169,210
231-Federal Forfeiture Treasury Funds								
Treasury					1,226			
232-State Drug Forfeiture Funds								
State Drug Forfeiture					85,000			

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
240 - Injured Animal Fund								
Injured Animal Stabilization	5,174	6,000	86.23%	6,000	10,000	13,638	13,638	13,638
252-Eastover Sanitary District Fund								
Eastover Sanitary District	247,061	498,900	49.52%	797,560	1,138,015	812,341	1,376,909	1,476,909
253-Norcross Water and Sewer Fund								
Norcross Water and Sewer	322,234	573,013	56.24%	358,557	499,940	358,557	383,557	383,557
255-Kelly Hills Water and Sewer Fund								
Kelly Hills Water and Sewer	0	11,400	0.00%	10,800	10,800	11,300	11,300	11,300
420- Recreation Fund								
Hope Mills Recreation	481,852	543,954	88.58%	491,932	591,932	555,502	555,502	555,502
Recreation and Parks	3,446,365	3,616,278	95.30%	2,942,507	4,070,907	3,439,533	3,439,533	3,439,533
Total Recreation Fund	3,928,217	4,160,232	94.42%	3,434,439	4,662,839	3,995,035	3,995,035	3,995,035
430-Juvenile Crime Prevention Fund								
Juvenile Crime Prevention	1,054,234	1,123,064	93.87%	988,661	1,265,571	1,235,418	1,143,508	1,143,508
JCP Residential Group Home	677,268	682,231	99.27%	693,876	680,881	686,948	686,948	696,687
Total Juvenile Crime Prevention	1,731,502	1,805,295	95.91%	1,682,537	1,946,452	1,922,366	1,830,456	1,840,195
446-County Community Development Fund								
County CDBG Administration	325,464	346,902	93.82%	312,863	312,863	282,855	282,855	282,855
Miscellaneous Grants					37,500	37,500	37,500	37,500
Housing Activities	480,028	974,398	49.26%	719,922	1,145,520	677,129	677,129	677,129
Economic Development	386,448	620,740	62.26%	0	200,000			
Public Facilities	255,451	280,305	91.13%	25,000	225,000			
Public Services	95,347	174,208	54.73%	113,280	138,280	160,240	160,240	160,240
Infrastructure	22,137	57,287	38.64%		35,150			
Emergency Shelter Grants						177,424	177,424	177,424
Total County Community Development	1,564,875	2,453,840	63.77%	1,171,065	2,094,313	1,335,148	1,335,148	1,335,148
447-Community Devel Home Fund								
Home Administration	65,930	86,998	75.78%	64,595	88,320	52,362	52,362	52,362
Home Housing Activity	692,736	1,815,784	38.15%	681,705	1,877,500	543,187	543,187	543,187
Total Community Development Home	758,666	1,902,782	39.87%	746,300	1,965,820	595,549	595,549	595,549
448-CD Support Housing								
Support Housing Program Grants	84,359	202,907	41.58%	89,134	194,246	850,075	850,075	850,075
449-CD PATH								
PATH						194,750	194,750	194,750
Total All Community Development Funds	2,407,900	4,559,529	52.81%	2,006,499	4,254,379	2,975,522	2,975,522	2,975,522
451-NC 91-08-010 Fund								
Planning Grants	68,030	68,030	100.00%	56,200	66,250	71,960	71,960	71,960
452-US DOT 104 Fund								
US DOT 104 (F)	500,442	1,013,350	49.38%	735,750	1,035,750	672,000	672,000	672,000
454-NC Elderly								
Community Transportation Program	99,991	101,532	98.48%	105,842	108,984	108,984	108,984	119,866
Rural Operation Assistance Program	434,416	434,533	99.97%	436,755	370,625	353,496	353,496	353,496
Mid Carolina Senior Transportation	165,631	166,655	99.39%	152,437	208,132	152,437	152,437	208,402
5310-Non-Medical Transportation Grant	335,437	335,480	99.99%	0	400,000			
5316 Grant -JARC					250,000			
Total NC Elderly	1,035,475	1,038,200	99.74%	695,034	1,337,741	614,917	614,917	681,764

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
455-Surface Transportation Program								
Surface Transportation Program					500,000	400,000	400,000	400,000
469- Special Fire Tax								
Special Fire District Tax	467,272	751,825	62.15%	787,673	787,673	804,708	804,691	804,691
470-Beaver Dam								
Beaver Dam Fire District	131,950	135,308	97.52%	133,562	133,562	135,144	135,144	135,144
472-Bethany								
Bethany Fire District	195,711	195,811	99.95%	200,716	200,716	204,900	204,900	204,900
473-Bonnie Doone								
Bonnie Doone Fire District	2,200	2,300	95.65%	2,104	2,704	2,085	2,085	2,085
474-Cotton								
Cotton Fire District	730,721	730,821	99.99%	753,074	753,074	779,444	779,444	779,444
476-Cumberland Road								
Cumberland Road Fire District	470,231	474,430	99.11%	481,734	511,984	493,686	493,686	493,686
478-Eastover								
Eastover Fire District	172,506	175,158	98.49%	173,039	173,039	177,053	177,053	177,053
480-Godwin Falcon								
Godwin Falcon Fire District	84,146	91,043	92.42%	82,542	82,542	83,474	83,474	83,474
482-Grays Creek								
Grays Creek Fire Department #18	330,334	332,756	99.27%	339,939	349,939	349,795	349,795	349,795
Grays Creek Fire Department #24	330,338	332,804	99.26%	339,939	349,939	349,795	349,795	349,795
Total Grays Creek Fire District	660,672	665,560	99.27%	679,878	699,878	699,590	699,590	699,590
484-Lafayette Village								
Lafayette Village Fire District	647	747	86.61%	215	2,715	84	84	84
486-Lake Rim								
Lake Rim Fire District	11,979	15,144	79.10%	6,945	6,945	6,247	6,247	6,247
490-Manchester								
Manchester Fire District (Spring Lake)	90,958	91,249	99.68%	90,536	90,536	90,353	90,353	90,353
492-Pearces Mill								
Pearces Mill Fire District	750,043	750,056	100.00%	755,605	780,605	762,589	762,589	762,589
494-Stedman								
Stedman Fire District	138,962	139,859	99.36%	139,951	139,951	141,800	141,800	141,800
495-Stoney Point								
Stoney Point Fire District	845,041	860,853	98.16%	838,291	863,291	870,180	870,180	870,180
496-Vander								
Vander Fire District	807,067	807,317	99.97%	828,788	828,788	835,234	835,234	835,234
498-Wade								
Wade Fire District	83,010	85,041	97.61%	81,591	84,591	83,816	83,816	83,816
499-Westarea								
Westarea Fire District	920,922	966,672	95.27%	920,588	950,588	933,048	933,048	933,048
Westarea Fire District Station #10	207,614	229,001	90.66%	209,370	219,370	215,529	215,529	215,529
Total Westarea Fire District	1,128,536	1,195,673	94.39%	1,129,958	1,169,958	1,148,577	1,148,577	1,148,577

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
620-Civic Center Fund								
Civic Center	5,599,753	9,041,571	61.93%	6,210,140	6,596,125	6,153,640	6,390,640	6,452,876
621-Civic Center Motel Tax								
Civic Center Motel Tax	959,839	959,852	100.00%	1,085,263	1,085,263	1,250,729	1,612,729	1,612,729
623-Coliseum Debt Service								
Debt Service - Coliseum	1,883,346	5,632,893	33.43%	3,719,373	3,719,373	3,705,875	3,705,875	3,705,875
625-Solid Waste Fund								
Administration	477,706	520,861	91.71%	881,885	881,885	959,552	959,552	971,481
Ann Street	4,521,747	5,129,608	88.15%	4,703,382	5,035,854	4,011,457	4,011,457	4,031,794
Wilkes Road	785,086	1,349,521	58.18%	1,044,046	1,019,046	1,395,404	1,395,404	1,391,281
Container Sites	1,020,059	1,141,109	89.39%	1,010,474	1,066,654	1,246,728	1,246,728	1,266,910
Transportation	528,555	772,076	68.46%	723,786	699,163	862,693	862,693	866,356
Household Hazardous Waste/Planning	148,329	212,126	69.92%	213,953	213,953	253,822	253,822	244,633
Maintenance	508,613	579,869	87.71%	623,979	623,979	561,524	561,524	575,204
White Goods	252,666	253,998	99.48%	313,781	313,781	402,192	402,192	407,278
Construction & Demolition	158,129	230,376	68.64%	240,174	540,174	230,924	230,924	230,478
Recycling	937,622	1,346,949	69.61%	747,237	1,068,237	1,402,029	1,402,029	1,406,355
Total Solid Waste	9,338,512	11,536,493	80.95%	10,502,697	11,462,726	11,326,325	11,326,325	11,391,770
630-General Litigation								
Legal	136,165	218,905	62.20%	103,000	103,000	103,000	103,000	103,000
824-Tourism Development Authority								
Tourism Development Authority	5,036,133	5,043,746	99.85%	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
850-Inmate Welfare								
Inmate Canteen	425,078	460,923	92.22%	515,592	515,592	530,660	530,660	530,660
870-LEO Special Separation								
LEO Separation Allowance	296,500	462,236	64.14%	457,236	457,236	457,376	457,376	457,376
875-Cumberland Cemetery Trust								
Cemetery Trust	600	3,000	20.00%	2,800	2,800	2,800	2,800	2,800
Total Separate Funds	112,714,803	143,752,196	78.41%	112,855,678	132,756,789	82,904,392	87,893,136	88,311,540
Multi-Year Funds:								
002 - Detention Facility								
Detention Facility		3,017,794		4,264,278	4,764,278	4,764,278	4,764,278	4,764,278
007 - Landfill Construction								
Landfill Construction	4,198,049	4,789,273	87.66%	4,198,052	4,198,052	4,198,052	4,198,052	4,198,052
Landfill Construction and Improvements				655,771	655,771	655,771	655,771	655,771
012 - Eastover Sanitary District Sewer Project								
Eastover Sanitary District Sewer Phase II				50,000	50,000	50,000	50,000	50,000
014 - Averagesboro Battlefield								
Averagesboro Battlefield	570,594	577,617	98.78%					
015 - Health Department Building								
Health Department Building	26,803,115	27,986,300	95.77%	27,986,300	27,986,300	27,986,300	27,986,300	27,986,300
016 - Western Regional Library								
Western Regional Library	3,998,678	5,717,186	69.94%	5,717,186	5,717,186	5,717,186	5,717,186	5,717,186

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
017 - Gray's Creek Middle School Gray's Creek Middle School	19,339,660	20,000,000	96.70%	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000
018 - New Century Elementary School New Century Elementary School	15,947,984	17,239,528	92.51%	17,239,528	17,517,851	17,239,528	17,517,851	17,517,851
019 - Qualified School Construction Bonds Qualified School Construction Bonds	3,974,201	15,900,000	24.99%	15,900,000	15,900,000	15,900,000	15,900,000	15,900,000
020 - Eastover Sanitary District Water II Eastover Sanitary District Water II	2,588,347	8,342,675	31.03%	8,342,675	8,443,757	8,443,757	8,443,757	8,443,757
021 - New Century Middle School New Century Middle School		17,416,930		17,416,930	17,416,930	17,416,930	17,416,930	17,416,930
022 - Southpoint Water Southpoint Water Line Extension					605,100	0	605,100	605,100
Total Multi-Year Funds	77,420,628	120,987,303	63.99%	121,770,720	123,255,225	122,371,802	123,255,225	123,255,225
Total County Annually Budgeted Funds	475,606,458	564,217,291	84.29%	525,913,610	615,919,891	532,526,338	518,035,003	515,638,820
Agency Funds								
802-Fayetteville Tax Fund City of Fayetteville	66,319,639							
City of Fayetteville Annexation	1,504							
804-Revitalization Tax Downtown Revitalization	133,724							
806-Falcon Tax Town of Falcon	22,688							
808-Godwin Tax Town of Godwin	28,787							
810-Hope Mills Tax Town of Hope Mills	5,439,016							
812-Linden Tax Town of Linden	13,455							
814-Spring Lake Tax Town of Spring Lake	3,542,954							
816-Stedman Tax Town of Stedman	266,873							
818-Wade Tax Town of Wade	77,918							
820-Intergovernment Fund Sheriff	100,615							
Domestic Violence Center	154,245							
Excise Tax on Deeds	1,066,445							
Cumberland County Schools	33							
822-Stormwater Fund Stormwater Utility	1,744,941							

EXPENDITURES BY ORGANIZATION

Department	FY 2011			FY2012		FY 2013		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Budget 6/30/12	Requested Budget	Recommended Budget	Adopted Budget
826-NC 3% Vehicle Interest								
NC 3% Vehicle Interest	250,971							
828-Town of Eastover								
Town of Eastover	578,562,533							
Town of Eastover VFD	15,926							
855-Inmate Trust Fund								
Inmate Account Fund	905,722							