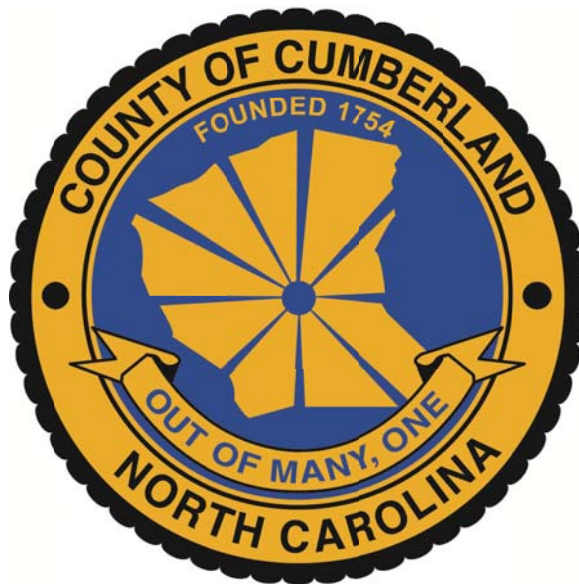


# COUNTY OF CUMBERLAND



## ADOPTED BUDGET

FISCAL YEAR 2015

**CUMBERLAND COUNTY  
NORTH CAROLINA**

**FY2015 ADOPTED BUDGET**

**BOARD OF COUNTY COMMISSIONERS**

**Jeannette M. Council, Chairman  
Kenneth S. Edge, Vice Chairman  
Charles E. Evans  
Marshall Faircloth  
Jimmy Keefe  
Billy R. King  
Edward G. Melvin**

**COUNTY MANAGER  
Amy H. Cannon**

**James E. Lawson..... Deputy County Manager  
Melissa Cardinali..... Assistant County Manager**

**BUDGET STAFF**

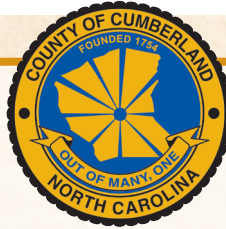
**Kelly Autry .....Budget and Management Analyst  
Bob Tucker ..... Accounting Supervisor  
Todd Hathaway .....Finance Accountant  
Deborah Shaw .....Finance Accountant**

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**CUMBERLAND  
COUNTY**  
★ NORTH CAROLINA ★

# STRATEGIC PLAN

2014 – 2015

## OUR

### MISSION

TO PROVIDE QUALITY SERVICES TO OUR CITIZENS  
WHILE BEING FISCALLY RESPONSIBLE.

## OUR

### VISION

TO GROW AS A REGIONAL DESTINATION FOR  
EMPLOYMENT, ECONOMIC DEVELOPMENT, COMMERCE  
AND CULTURAL PURSUITS.

## OUR

### CORE VALUES

SERVING CUMBERLAND COUNTY CITIZENS WITH PRIDE:

**P**ROFESSIONALISM

**R**ESPECT

**I**NTEGRITY WITH ACCOUNTABILITY

**D**IVERSITY

**E**XCELLENT CUSTOMER SERVICE

RECOGNIZING THAT ALL PEOPLE ARE DIFFERENT,  
WE TREAT EVERYONE WITH DIGNITY AND SERVE OUR  
DIVERSE POPULATION WITH PROFESSIONALISM,  
RESPECT, INTEGRITY, DIVERSITY AND EXCELLENT  
CUSTOMER SERVICE (PRIDE).

# STRATEGIC PLAN

2014 - 2015

## GOALS AND OBJECTIVES

---

### GOAL 1:

#### **ENSURE A SAFE AND HEALTHY COMMUNITY BY PROVIDING NEEDED SERVICES TO OUR CITIZENS IN A TIMELY MANNER.**

- **Objective 1:** Provide youth development program opportunities that promote good citizenship.
- **Objective 2:** Assist with efforts to reduce crime by repeat offenders.
- **Objective 3:** Improve emergency response services to citizens.
- **Objective 4:** Promote a healthy community by providing educational, health and human services programs and resources to citizens.

### GOAL 2:

#### **PROVIDE ADEQUATE INFRASTRUCTURE CONSISTENT WITH ORDERLY GROWTH OF A DYNAMIC COUNTY.**

- **Objective 1:** Explore strategies to address the County's need for more office space, and ensure facilities are well-maintained.
- **Objective 2:** Strengthen the County's green and energy-efficiency initiatives.
- **Objective 3:** Advance the County's automation and technology capabilities.
- **Objective 4:** Increase gateway and other beautification efforts to create a more aesthetically appealing community.

### GOAL 3:

#### **PROMOTE ECONOMIC DEVELOPMENT BY CREATING AND RETAINING JOBS, AND PROVIDING CAREER OPPORTUNITIES, QUALITY EDUCATION, CULTURAL AND RECREATIONAL SERVICES.**

- **Objective 1:** Ensure effective economic development incentives and practices are in place to attract and retain business and industry.
- **Objective 2:** Promote economic development through the preservation of natural resources, farmland and the county's agricultural industry.
- **Objective 3:** Provide quality cultural and recreational services.

# STRATEGIC PLAN

2014 - 2015

## GOALS AND OBJECTIVES

---

### GOAL 4:

**EDUCATE, INFORM AND ENGAGE EMPLOYEES, CITIZENS, ELECTED AND APPOINTED OFFICIALS THROUGH EFFECTIVE AND EFFICIENT COMMUNICATIONS.**

- **Objective 1:** Increase citizen engagement as evidenced by increased applications for county boards and committees and attendance at public forums and meetings.
- **Objective 2:** Enhance communications systems and transparency so citizens can readily access information.
- **Objective 3:** Improve internal communications.
- **Objective 4:** Enhance collaboration between county government and other boards, committees and commissions.

### GOAL 5:

**EMPLOY MOTIVATED, PROFESSIONAL AND WELL-TRAINED PERSONNEL WHO OFFER EXCELLENT CUSTOMER SERVICE WITH**

**PRIDE:  
PROFESSIONALISM,  
RESPECT,  
INTEGRITY WITH ACCOUNTABILITY,  
DIVERSITY AND  
EXCELLENT CUSTOMER SERVICE.**

- **Objective 1:** Optimize service delivery through innovation, automation and technology to enhance current services and create new service opportunities.
- **Objective 2:** Encourage citizen engagement and provide feedback opportunities through various outlets as it relates to service delivery.
- **Objective 3:** Implement staff development and training programs.
- **Objective 4:** Recognize employees for their achievements.
- **Objective 5:** Explore competitive pay based on labor market analysis and update classification system.

**COUNTY OF CUMBERLAND  
FY2015 BUDGET ORDINANCE ADOPTION**

June 10, 2014

The Board of County Commissioners hereby adopts and enacts the proposed 2015 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2015 under the following terms and conditions:

1. The Budget Ordinance shall govern total dollar departmental appropriations, including multiple organizations within a department, in accordance with the resolution of September 7, 1982.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners are listed on Attachment A and shall include subsequent adjustments approved through June 30 which are required to implement this budget.
3. Attachment B, Adopted Expenditures, sets forth appropriated amounts for each county department. Attachment C, Adopted Revenue, sets forth revenue amounts by source for each fund.
4. Attachment D is a countywide listing of fees charged by county departments. The Board of County Commissioners shall annually approve the fee schedule.
5. The County-Wide Ad Valorem Tax Rate and levy of 74.0 cents per \$100 valuation is hereby adopted.
6. The Special Recreation Tax Rate and levy of 5 cents per \$100 valuation is hereby adopted.
7. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

	<u>Approved Tax Rate Per \$100 Valuation</u>
Beaver Dam Fire District	10 cents
Bethany Fire District	10 cents
Bonnie Doone Fire District	10 cents
Cotton Fire District	10 cents
Cumberland Road Fire District	10 cents
Eastover Fire District	10 cents
Godwin-Falcon Fire District	10 cents
Grays Creek Fire District	10 cents
Lafayette Village Fire District	10 cents
Lake Rim Fire District	10 cents
Manchester Fire District	10 cents
Pearces Mills Fire District	10 cents
Stedman Fire District	10 cents



Stoney Point Fire District	10 cents
Vander Fire District	10 cents
Wade Fire District	10 cents
Westarea Fire District	10 cents
Special Fire Service District	1.25 cents

8. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$77,998,888. Fayetteville Technical Community College's current expense appropriation is adopted at \$9,647,928.
9. The Fiscal Year 2015 Position Classification and Pay Plan is hereby approved. The county manager or designee shall be responsible for the administration and maintenance of the position classification plan and shall have authority to create new classifications and reallocate existing classifications within the salary plan for all existing county positions. Positions governed by state personnel are subject to the salary plan for classification purposes. The Board of County Commissioners shall annually approve the classification and salary plan.
10. The FY2015 budget also funds the continuation of a 1% employer contribution to a 401K retirement plan for all employees eligible to participate in the Local Government Employees Retirement System.
11. Encumbrances outstanding in the current fiscal year will be included in the FY2015 budget. Unexpended grants and other funds previously approved and budgeted by the Board in FY2014, may be re-budgeted or rolled over into the FY2015 budget by the Manager.
12. Board approved contingency funds may be reallocated within and between departments in the same fund by the Manager, subject to current established policies.
13. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland or an adjustment to contingency or other line item so that the fiscal year 2015 budget of the County of Cumberland is balanced pursuant to Chapter 159 of the NC General Statutes.

This ordinance is adopted the 10<sup>th</sup> day of June 2014.

  
 Jeannette M. Council, Chairman

  
 Amy H. Cannon, County Manager

## ADJUSTMENTS TO THE RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
<b>---General Fund---</b>			
<b>Recommended Budget</b>		<b>\$ 311,537,579</b>	<b>\$ 311,537,579</b>
<b>Personnel</b>	General personnel changes	49,208	
	LEO Retirement increase (.13%)	24,914	
<b>Recurring</b>	Child Support - increase contract with Sheriff for security	2,673	
<b>One-Time</b>	Social Services vehicles - change (4) passenger vans to (4) hybrids	5,764	
	Purchase of building for Fayetteville Technical Community College	3,000,000	
<b>Revenue</b>	Social Services- Federal (vehicles-50%)		2,882
	Child Support - State (66%)		1,765
	Sheriff - increase in Child Support security contract		7,505
	Increase in County Attorney fees for Road Closing from \$500 to \$750 (reflected in Attachment D - Fee Schedule)		
	Fund balance appropriated- unassigned		3,070,407
<b>Total Amended General Fund Budget</b>		<b><u>\$ 314,620,138</u></b>	<b><u>\$ 314,620,138</u></b>
<b>---Detention Center Expansion Fund---</b>			
<b>Recommended Budget</b>		<b>\$ -</b>	<b>\$ -</b>
<b>Operating</b>	Rebudget to complete project closing in FY2015	15,011,566	
<b>Revenue</b>	Rebudget to complete project closing in FY2015		15,011,566
<b>Total Amended Detention Center Expansion Fund Budget</b>		<b><u>\$ 15,011,566</u></b>	<b><u>\$ 15,011,566</u></b>
<b>---Overhills Park Sewer Project Fund---</b>			
<b>Recommended Budget</b>		<b>\$ 99,500</b>	<b>\$ 99,500</b>
<b>Operating</b>	Establish initial estimated project budget	3,322,000	
<b>Revenue</b>	Establish initial estimated project budget		3,322,000
<b>Total Amended Overhills Park Sewer Project Fund Budget</b>		<b><u>\$ 3,421,500</u></b>	<b><u>\$ 3,421,500</u></b>
<b>---Prepared Food and Beverage Tax Fund---</b>			
<b>Recommended Budget</b>		<b>\$ 5,318,119</b>	<b>\$ 5,318,119</b>
<b>Operating</b>	Transfer to Crown Center Fund 620	108,999	
<b>Revenue</b>	Prepared Food and Beverage Taxes		108,999
<b>Total Amended Prepared Food and Beverage Tax Fund Budget</b>		<b><u>\$ 5,427,118</u></b>	<b><u>\$ 5,427,118</u></b>

## ADJUSTMENTS TO THE RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
<b>---Federal Forfeiture-Justice Fund---</b>			
<b>Recommended Budget</b>		<b>\$ 174,400</b>	<b>\$ 174,400</b>
<b>Personnel</b>	LEO Retirement increase (.13%)	160	
<b>Revenue</b>	Fund Balance Appropriated		160
<b>Total Amended Federal Forfeiture Justice Fund Budget</b>		<b><u>\$ 174,560</u></b>	<b><u>\$ 174,560</u></b>
<b>---Crown Center Fund---</b>			
<b>Recommended Budget</b>		<b>\$ 4,812,088</b>	<b>\$ 4,812,088</b>
<b>Operating</b>	Adjust to Requested Budget and other minor adjustments	108,999	
<b>Revenue</b>	Transfer from Prepared Food & Beverage Tax Fund		108,999
<b>Total Amended Crown Center Fund Budget</b>		<b><u>\$ 4,921,087</u></b>	<b><u>\$ 4,921,087</u></b>
<b>---Solid Waste Fund---</b>			
<b>Recommended Budget</b>		<b>\$ 19,684,487</b>	<b>\$ 19,684,487</b>
<b>Operating</b>	Increase in Indirect Costs	66,735	
<b>Revenue</b>	Sale of Recyclable Materials		26,694
	Commercial Garbage Fees		13,347
	Fund Balance Appropriated		26,694
<b>Total Amended Solid Waste Fund Budget</b>		<b><u>\$ 19,751,222</u></b>	<b><u>\$ 19,751,222</u></b>

## EXPENDITURES BY DEPARTMENT

Organization #	Department	Departmental Budget
<b>101 General Fund</b>		
101-410-4100	Governing Body	\$ 548,319
101-410-4105	Administration	2,015,545
101-410-4107	Public Affairs/Education	150,000
101-410-4110	Court Facilities	136,000
101-410-4120	Information Services	2,935,629
101-410-4125	Elections	958,667
101-410-4130	Finance	1,329,149
101-410-4135	Legal	868,111
101-410-4145	Register of Deeds	2,174,646
101-410-4146	Register of Deeds Automation	102,186
101-410-4152	Tax Administration	5,169,750
101-410-4153	Property Revaluation	412,255
101-411-4112	Facilities Management	2,370,237
101-411-4114	Print and Graphics Shop	233,891
101-411-4115	Communications Center	1,714,790
101-411-4116	Carpenter Shop	217,868
101-411-4117	Public Buildings Equipment Maintenance	1,213,119
101-411-4118	Public Buildings Janitorial	731,652
101-411-4119	Central Maintenance	646,726
101-411-4510	Landscaping & Grounds	657,528
101-412-4194	Debt Service	24,097,524
101-412-4195	General Government Other	3,497,672
101-420-4210	Emergency Services	2,902,670
101-422-4200	Sheriff	24,807,958
101-422-4203	Jail	17,690,716
101-422-4213	Roxie Crisis Intervention Center	300,467
101-422-422F	School Law Enforcement - Local	4,162,587
	Total Sheriff	46,961,728
101-424-4250	Animal Control	2,801,373
101-426-4217	Cumberland County Criminal Justice Unit	387,863
101-426-4295	Public Safety Other	1,155,935
101-431-4301	Health - Administration	2,399,647
101-431-4302	Laboratory	289,496
101-431-4304	Pharmacy	673,150
101-431-4306	Jail Health Program	2,610,064
101-431-4307	Management Support	290,774
101-431-4310	NC Environmental Health	1,388,146
101-431-4311	Immunization Clinic	199,981
101-431-4312	School Health Program	1,053,783
101-431-4315	Child Health Clinic	811,326
101-431-4316	Dental Clinic	345,304

## EXPENDITURES BY DEPARTMENT

Organization #	Department		Departmental Budget
101-431-4318	Health Promotion	\$ 404,512	
101-431-4319	Maternal Health Clinic	662,046	
101-431-432B	Bio-Terrorism Preparedness	72,500	
101-431-432C	Sexually Transmitted Disease Clinic	1,184,465	
101-431-432D	Claims Processing	213,124	
101-431-432E	Medical Records	251,135	
101-431-432G	Breast/Cervical Cancer Control	143,730	
101-431-432N	Care Coordination for Children	686,535	
101-431-432P	Pregnancy Care Management	808,870	
101-431-432U	Child Fatality Prevention	3,787	
101-431-4320	Health Express Care	505,862	
101-431-4321	Chest Tuberculosis Clinic	192,032	
101-431-4323	Family Planning Clinic	923,584	
101-431-4325	Communicable Disease	262,534	
101-431-4327	Center for Disease Control Tuberculosis	35,766	
101-431-4328	NC AIDS	108,400	
101-431-4329	Adult Health Clinic	982,850	
101-431-433F	School Health-Board of Education Grant	568,343	
101-431-433M	Community Transformation Grant	420,000	
101-431-4334	Women, Infants & Children-Client Services	<u>2,826,594</u>	
	Total Health Department		21,318,340
101-432-4333	Health Other		89,961
101-43M-436C	Court Ordered Evaluations	165,000	
101-43M-436Y	Sobriety Court	92,176	
101-43M-436Z	Mental Health Other	<u>5,276,280</u>	
	Total Mental Health		5,533,456
101-437-4365	Social Services Department	39,371,759	
101-437-4366	Social Services Other	27,086,365	
101-437-4367	Grant Family Violence Care Center	408,334	
101-437-4380	Welfare Other	<u>466,086</u>	
	Total Social Services		67,332,544
101-439-4395	Veterans Services		370,336
101-439-4396	Child Support Enforcement		4,711,368
101-439-4398	Spring Lake Resource Center Administration		34,242
101-440-4402	Library	10,632,772	
101-440-4406	Library - Law	90,938	
101-440-4409	Library - Smart Start Raising a Reader	<u>101,593</u>	
	Total Library		10,825,303

## EXPENDITURES BY DEPARTMENT

Organization #	Department		Departmental Budget
101-450-4504	Engineering	\$ 336,606	
101-450-451A	Public Utilities	69,429	
	Total Engineering/Public Utilities		406,035
101-442-4439	Stadium Maintenance		141,796
101-442-4440	Culture Recreation Other		306,416
101-450-4502	Planning		3,238,962
101-450-4506	NC Cooperative Extension Service		587,876
101-450-4507	NC Cooperative Extension Programs		34,500
101-450-4508	Location Services		447,470
101-450-4509	Soil Conservation District		65,757
101-450-4511	Soil Conservation/Cost Share Program		68,648
101-450-4520	Economic Physical Development Other		430,000
101-450-4526	Industrial Park		5,000
101-450-4529	Economic Incentives		804,783
101-450-4590	Water & Sewer Department		500,000
101-470-4702	Education - BOE		77,998,888
101-470-4702	Education - FTCC		12,977,624
	<b>Total General Fund</b>		<b>\$ 314,620,138</b>
	<b>104-Emergency Telephone System Fund</b>		
104-450-4595	Emergency Telephone System		\$ 913,162
	<b>106-County School Fund</b>		
106-412-4106	School Special Sales Tax	\$ 2,218,069	
106-470-4704	School Capital Outlay Category I	4,270,000	
106-470-4706	School Capital Outlay Category II	2,261,931	
106-470-4708	School Capital Outlay Category III	550,000	
106-470-4718	School Capital Outlay Lottery	3,400,000	
	Total County School Fund		\$ 12,700,000
	<b>114-Food &amp; Beverage Fund</b>		
114-410-4109	Prepared Food & Beverage Tax		\$ 5,427,118
	<b>Health Insurance Funds</b>		
115-412-4191	Group Insurance	\$ 14,527,734	
115-412-4197	Employee Pharmacy	2,058,023	
115-412-4198	Employee Clinic	272,709	
115-412-4199	Employee Wellness	\$ 161,423	
118-412-4193	Retiree Health Insurance	4,580,711	
	Total Health Insurance Funds		\$ 21,600,600
	<b>116-Employee Benefit Fund</b>		
116-412-4196	Employee Flexible Benefits		\$ 600,012
	<b>117-Vehicle Insurance Fund</b>		
117-412-4192	Vehicle Insurance		\$ 500,000

## EXPENDITURES BY DEPARTMENT

Organization #	Department	Departmental Budget
	<b>120-Workers Compensation Fund</b>	
120-410-4106	Workers Compensation	\$ 1,649,979
	<b>139-Senior Aides Fund</b>	
139-450-4560	Senior Aides	\$ 655,827
	<b>230-Federal Drug Forfeiture Funds</b>	
230-422-422P	Justice	\$ 174,560
	<b>240 - Injured Animal Fund</b>	
240-424-4251	Injured Animal Stabilization	\$ 12,000
	<b>252-Eastover Sanitary District Fund</b>	
252-452-4517	Eastover Sanitary District	\$ 1,866,700
	<b>253-Norcross Water and Sewer Fund</b>	
253-450-450E	Norcross Water and Sewer	\$ 659,745
	<b>255-Kelly Hills Water and Sewer Fund</b>	
255-450-450F	Kelly Hills Water and Sewer	\$ 61,380
	<b>256-Southpoint Water Fund</b>	
256-450-450M	Southpoint Water	\$ 71,336
	<b>257-Eastover Sanitary District Debt Fund</b>	
257-452-4521	Eastover Sanitary District Debt	\$ 784,582
	<b>420- Recreation Fund</b>	
420-442-4438	Hope Mills Recreation	\$ 551,130
420-442-4441	Recreation and Parks	3,979,214
	Total Recreation Fund	\$ 4,530,344
	<b>430-Juvenile Crime Prevention Fund</b>	
430-438-4385	Juvenile Crime Prevention	\$ 1,189,358
430-438-4388	JCP Residential Group Home	712,643
	Total Juvenile Crime Prevention Fund	\$ 1,902,001
	<b>County Community Development Funds</b>	
446-450-4576	County CDBG Administration	\$ 263,512
446-450-4580	Housing Activities	507,844
446-450-4581	Economic Development	25,000
446-450-4582	Public Facilities	100,000
446-450-4583	Public Services	119,358
446-450-4584	Infrastructure	50,000
446-450-4591	Emergency Shelter Grants	150,000
447-450-4586	Home Administration	48,810
447-450-4587	Home Housing Activity	504,108

## EXPENDITURES BY DEPARTMENT

Organization #	Department		Departmental Budget
448-450-4589	Support Housing Program Grants	\$ 178,807	
449-450-4578	PATH	297,645	
	Total All Community Development Funds		\$ 2,245,084
	<b>451-NC 91-08-010 Fund</b>		
451-450-4503	Planning Grants		\$ 91,770
	<b>452-US DOT 104 Fund</b>		
452-450-4571	US DOT 104 (F)		\$ 998,645
	<b>454-NC Elderly</b>		
454-450-457A	Community Transportation Program	\$ 137,015	
454-450-457B	Rural Operation Assistance Program	387,602	
454-450-457D	Mid Carolina Senior Transportation	212,964	
454-450-457E	5310-Non-Medical Transportation Grant	250,000	
454-450-457F	5316 Grant -JARC	100,000	
	Total NC Elderly		\$ 1,087,581
	<b>469-Special Fire Tax Fund</b>		
469-429-4261	Special Fire District Tax		\$ 846,240
	<b>470-Beaver Dam Fire District Fund</b>		
470-429-4260	Beaver Dam Fire District		\$ 138,390
	<b>472-Bethany Fire District Fund</b>		
472-429-4262	Bethany Fire District		\$ 211,944
	<b>473-Bonnie Doone Fire District Fund</b>		
473-429-4264	Bonnie Doone Fire District		\$ 3,084
	<b>474-Cotton Fire District Fund</b>		
474-429-4266	Cotton Fire District		\$ 823,648
	<b>476-Cumberland Road Fire District Fund</b>		
476-429-4268	Cumberland Road Fire District		\$ 505,286
	<b>478-Eastover Fire District Fund</b>		
478-429-4270	Eastover Fire District		\$ 185,814
	<b>480-Godwin Falcon Fire District Fund</b>		
480-429-4272	Godwin Falcon Fire District		\$ 85,433
	<b>482-Grays Creek Fire District Fund</b>		
482-429-4274	Grays Creek Fire Department #18	\$ 357,826	
482-429-4275	Grays Creek Fire Department #24	357,826	
	Total Grays Creek Fire District		\$ 715,652



## EXPENDITURES BY DEPARTMENT

Organization #	Department	Departmental Budget
<b>484-Lafayette Village Fire District Fund</b>		
484-429-4276	Lafayette Village Fire District	\$ 40
<b>486-Lake Rim Fire District Fund</b>		
486-429-4278	Lake Rim Fire District	\$ 6,087
<b>490-Manchester Fire District Fund</b>		
490-429-4282	Manchester Fire District (Spring Lake)	\$ 89,100
<b>492-Pearces Mill Fire District Fund</b>		
492-429-4284	Pearces Mill Fire District	\$ 796,921
<b>494-Stedman Fire District Fund</b>		
494-429-4288	Stedman Fire District	\$ 140,809
<b>495-Stoney Point Fire District Fund</b>		
495-429-4290	Stoney Point Fire District	\$ 892,879
<b>496-Vander Fire District Fund</b>		
496-429-4292	Vander Fire District	\$ 876,916
<b>498-Wade Fire District Fund</b>		
498-429-4294	Wade Fire District	\$ 85,562
<b>499-Westarea Fire District Fund</b>		
499-429-4296	Westarea Fire District	\$ 961,371
499-429-4297	Westarea Fire District Station #10	223,661
	Total Westarea Fire District	\$ 1,185,032
<b>620-Civic Center Fund</b>		
620-444-4442	Civic Center	\$ 4,921,087
<b>621-Civic Center Motel Tax</b>		
621-444-4443	Civic Center Motel Tax	\$ 1,224,068
<b>623-Coliseum Debt Service</b>		
623-444-4447	Debt Service - Coliseum	\$ 3,727,400
<b>625-Solid Waste Fund</b>		
625-460-4602	Administration	\$ 1,382,437
625-460-4606	Ann Street	12,120,478
625-460-4607	Wilkes Road	1,394,615
625-460-4608	Container Sites	1,293,206
625-460-4609	Transportation	770,066
625-460-4610	Household Hazardous Waste/Planning	248,182
625-460-4611	Maintenance	625,957
625-460-4613	White Goods	359,636

## EXPENDITURES BY DEPARTMENT

Organization #	Department		Departmental Budget
625-460-4614	Construction & Demolition	\$ 252,130	
625-460-4615	Recycling	<u>1,304,515</u>	
	Total Solid Waste Fund		\$ 19,751,222
	<b>630-General Litigation Fund</b>		
630-412-4135	Legal		\$ 103,000
	<b>824-Tourism Development Authority</b>		
824-450-4599	Tourism Development Authority		\$ 5,000,000
	<b>850-Inmate Welfare</b>		
850-422-4205	Inmate Canteen		\$ 659,848
	<b>870-LEO Special Separation</b>		
870-422-4210	LEO Separation Allowance		\$ 485,997
	<b>875-Cumberland Cemetery Trust</b>		
875-411-4113	Cemetery Trust		\$ 2,800
	<b>Multi-Year Capital Project Funds</b>		
	<b>002 - Detention Facility</b>		
002-422-42CC	Landfill Construction and Improvements		\$ 15,011,566
	<b>007 - Landfill Construction Fund</b>		
007-460-460B	Landfill Construction and Improvements		\$ 8,459,215
	<b>012 - Eastover Sanitary District Sewer Project Fund</b>		
012-450-450H	Eastover Sanitary District Sewer Phase II		\$ 50,000
	<b>016 - Western Regional Library Fund</b>		
016-440-440A	Western Regional Library		\$ 5,717,186
	<b>017 - Gray's Creek Middle School Fund</b>		
017-470-4717	Gray's Creek Middle School		\$ 20,537,047
	<b>018 - New Century Elementary School Fund</b>		
018-470-4719	New Century Elementary School		\$ 17,517,851
	<b>021 - New Century Middle School Fund</b>		
021-470-4721	New Century Middle School		\$ 18,052,645
	<b>022 - Southpoint Water Fund</b>		
022-450-450K	Southpoint Water Line Extension		\$ 540,802

**EXPENDITURES BY DEPARTMENT**

<b>Organization #</b>	<b>Department</b>	<b>Departmental Budget</b>
	<b>023 - Overhills Sewer Fund</b>	
023-450-450N	Engineering Fee	\$ 3,421,500
	<b>024 - Bragg Estates Sewer and Water</b>	
024-450-450P	Engineering Fee	\$ 33,000
	<b>Total All Funds</b>	<b>\$ 505,957,635</b>

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
<b>101 General Fund</b>		
1000R	Taxes Current Year	\$ 150,400,868
1011R	Motor Vehicle Tax DOT	14,200,000
1020R	Rental Vehicle Receipts Current Year	507,000
1030R	Rental Equipment Receipts Current	160,000
1101R	Taxes 1st Prior Year	940,000
1102R	Taxes 2nd Prior Year	165,000
1110R	Taxes All Prior Years	100,000
1115R	Motor Vehicle Tax 1st Prior	1,000,000
1201R	Advertising Charges	46,000
1220R	Interest	820,000
1230R	Late Listing Penalty	280,000
1250R	Process Fees-Tax Dept	245,000
<b>10R</b>	<b>Ad Valorem Taxes</b>	<b>168,863,868</b>
2100R	Pet Registration Fees	336,236
2200R	Real Estate Transfer Tax	675,000
2400R	Beer And Wine Taxes	359,300
2500R	Sales Tax One Cent	15,734,353
2510R	Sales Tax 1/2-Cent - County Art 40	7,877,346
2511R	Sales Tax 1/2-Cent County Art 42	5,247,854
2514R	Sales Tax 1/2-Cent County Art 44	52,369
2515R	Sales Tax 1/4-Cent County Art 46	8,604,139
2517R	Sales Tax Video & Telecommunications	556,500
<b>20R</b>	<b>Other Taxes</b>	<b>39,443,097</b>
3020R	Federal Prisoners Housing	50,000
3040R	Social Security Incentive Payments	16,000
3110R	NC Prisoner Housing	50,000
3120R	NC Internet Reimbursement	1,477
3112R	Investigation Support	65,000
3130R	Safe Roads Act (DWI)	31,500
3211R	Fayetteville Tax Collection	254,040
3220R	Fayetteville Sales Tax Equalization	1,997,800
3221R	Fayetteville Sales Tax Equalization	4,084,900
3222R	Wade Sales Tax Equalization	961
3224R	Stedman Sales Tax Equalization	132
3225R	Spring Lake Sales Tax Equalization	308,760
3226R	Godwin Sales Tax Equalization	1,968
3310R	Municipalities Tax Collection	115,140
3319R	Town of Hope Mills	223,202
3321R	Town of Spring Lake	135,000
3324R	Town of Eastover	70,041
3402R	ABC 3 1/2 %	795,056
3403R	ABC Store Profit	1,174,000
<b>30R</b>	<b>Unrestricted Intergovernmental</b>	<b>9,374,977</b>

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
4016R	State Criminal Alien Assistance	\$ 40,000
4033R	Child Support Enforcement Incentive	383,265
4034R	Child Support Enforcement IV-D	3,123,230
4046R	Federal Bond Interest Subsidy	754,274
4100R	NC Health Services	233,180
4103R	NC Breastfeeding Peer Counselor	120,536
4104R	NC Health Promotion	13,074
4105R	NC TB Project	90,091
4106R	NC CDC TB Project	32,202
4108R	NC Communicable Disease	60,678
4109R	NC Immun Action Plan	146,804
4115R	NC School Health Initiative	189,406
4122R	Care Prevention in US	31,250
4131R	NC Community Transportation Grant	420,000
4145R	NC Family Planning	360,778
4150R	NC WIC Administration	175,000
4151R	NC WIC Nutrition Education	531,360
4152R	NC WIC Client Services	1,790,440
4153R	NC WIC Breastfeeding Program	160,000
4165R	NC Child Health	196,604
4166R	NC Child Care Coordination	50,573
4170R	NC Maternal Health	217,789
4171R	NC Breast & Cervical Cancer	87,481
4174R	NC Child Fatality Prevention	3,787
4175R	NC Aids Control	25,000
4185R	NC Environmental Health	7,730
4187R	Regional Bio-Terrorism Grant	72,500
4202R	NC Workfirst	80,000
4300R	NC SSBG Other Services & Training	1,411,999
4302R	NC Food Stamp Recovery Incentive	88,692
4304R	NC Food Stamp Administration	3,344,461
4311R	NC DMA Medicaid Reimbursement Transportation	294,422
4315R	NC CCDF - Administration	786,507
4316R	NC Permanency Planning	85,002
4318R	NC Share the Warmth	10,773
4324R	NC IV-E Administration	2,244,887
4327R	NC Adopt Assist IV-B Nas	83,651
432FR	NC CSE Shares-IVE	2,788
432GR	NC CSE Shares-SFHF	65,277
432JR	NC Foster Care Board	3,981,603
4335R	NC Energy Program	138,778
4339R	NC Domestic Violence Grant	24,179
433AR	NC Emergency Shelter Grant	10,718
433ER	NC Special Links	25,000
4340R	NC Family Violence Grant	46,308
4346R	NC Medical Assistance Administration	5,084,065
4348R	NC Medicaid Case Management	293,934

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
434BR	NC Adult Protective Services	\$ 24,225
434CR	NC Health Choice	125,718
4352R	NC Adult Day Care	129,208
4353R	NC Links	144,345
4355R	NC Crisis Intervention	2,721,556
435AR	NC TANF	5,683,629
435GR	NC TANF Incentives	9,872
435HR	NC AFDC Incentives	1,500
435KR	NC FVPSA	24,153
4361R	NC Workfirst Transportation	850
4363R	NC Child Welfare In-Home	177,247
4369R	NC Child Care & Development	16,824,304
4371R	NC Refugee Assistance Administrative	13,365
4372R	Family Reunification	73,063
4379R	NC Miscellaneous	1,000
4402R	NC Library Programs Grant	305,488
4403R	NC Raising a Reader	101,593
4510R	NC Soil Conservation Cost Share Program	26,031
4511R	NC Soil/Water Dist Projects	3,600
4523R	NC C-5 Rent	43,653
4570R	NC Veterans Service	1,452
4574R	Governor's Highway Safety Program	92,176
4576R	NC Crime Commission Grant	54,801
4592R	NC Emergency Management Subsidy	62,500
4602R	FTCC/Library Memorandum of Agreement	55,000
460BR	Advisory Council	2,000
460CR	Horticulture	5,000
460ER	Field Crops	3,000
460FR	Home Economics	5,000
460HR	4-H	15,000
460YR	Commerical Horticulture	3,500
460ZR	Livestock	1,000
4611R	CSC Facilities Fees	420,000
4619R	CC School Health	568,343
4620R	ABC 5-Cents Tax Revenue	74,030
4621R	ABC Profit For Education	198,924
4640R	Other Municipalities Planning	97,079
4684R	Concealed Weapon Permit	150,000
4685R	NC Precious Metals Permits	3,500
4693R	Storm Water Utility	70,859
<b>40R</b>	<b>Restricted Intergovernmental</b>	<b>55,737,640</b>
5000R	Single Family Dwelling	300,000
5005R	Manufactured Home	22,000
5010R	Building Inspection	95,000
5015R	Electrical Inspection	50,000
5020R	Heating A/C Inspection	38,000
5025R	Plumbing Inspection	15,000

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
5030R	Zoning	\$ 15,000
5035R	General Contractor Permit Fee	6,200
5040R	County Demolition	16,000
5045R	Interest County Demolition	500
5050R	Miscellaneous Inspection/Permit	9,000
5205R	Marriage License	81,025
5305R	Register Of Deeds Fees	1,195,966
5306R	NC Vital Records Certified Copy	2,178
<b>50R</b>	<b>Licenses and Permits</b>	<b>1,845,869</b>
6002R	Medicaid NC TB Control	29,500
6004R	Medicaid NC STD	79,000
6007R	Medicaid Express Care	54,000
6008R	Medicaid NC Primary Care	150,000
6009R	Express Care Fees	451,862
6010R	Plot Plans	95,000
6015R	Rabies Clinic	26,894
6018R	Environmental Health Fees	130,000
6020R	Medical Clinic Fees	80,000
6021R	Carolina Access Capitation Fees	130,000
6023R	Lab Fees	236,000
6025R	Family Planning Fees	33,500
6027R	Case Management Fees	1,444,832
6028R	BCCCP Fees	300
6031R	Child Health Fees	15,000
6034R	Maternal Health Fees	8,400
6036R	Pap Clinic	4,700
6037R	Medical Record Fees	7,000
6039R	Miscellaneous Fees	3,000
603AR	Dental Clinic Fees	18,000
603BR	TB Clinic Fees	1,500
6041R	Jail Health Fees	7,000
6042R	Healthnet Fees	40,000
6045R	Escrow NC Child/Maternal Health	803,000
6047R	Pharmacy Services	494,845
6105R	Book Fines	230,000
6107R	Non-Resident Library Fees	20,000
6120R	Sale Of Books	2,000
6352R	Printing Fees	80,000
6405R	Process Fees	750,000
6410R	Jail Fees	25,000
6411R	ID Fees	160,000
6420R	CFVH Security Fees	300,467
6421R	Social Services Security Fees	78,419
6422R	Health Dept Security Fees	63,476
6423R	Security Board Of Education	2,001,664
6425R	CSC Officer Fees	48,000
6427R	Cumberland County Child Support Enforcement	480,000

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
6428R	Noise Ordinance Penalty	\$ 100
6430R	CSC Restitution	4,000
6440R	Commission Property Sale	20,000
6467R	Wrecker Dispatch Fees	14,000
6470R	Wrecker Inspection Fees	15,000
6505R	CFVH Eligibility Specialist	19,744
6511R	DSS Enrollment Fees	42,900
6512R	DSS Service Fees	2,400
6513R	Relative Adoption	8,200
6514R	Independent Placement Study	2,100
6525R	Family Violence	6,526
6540R	CP&L Energy Assistance	15,744
6601R	Soil - Newsletter Ads	4,000
6604R	Local Fees/Fines Fire Code	40,000
6607R	Firehouse Fees	3,000
6610R	Child Support Enforcement NPA	35,000
6615R	Shelter Fees	35,191
6617R	SE Lab Animal Farm	8,665
6619R	Spay/Neuter	145,088
6620R	Microchip Fees - Adoption	24,908
6621R	Microchip Fees - Reclaim	5,770
6622R	Euthanasia Fees	1,800
6630R	Garage Labor Fees	150,000
6632R	Supply Fees	1,200
6635R	Towing & Storage Fees	6,200
6640R	Land Records Fees	2,595
6657R	Emergency 911 Reimbursement	251,986
6658R	Bragg 911 Reimbursement	5,000
6659R	Fayetteville 911 Reimbursement	127,512
6660R	Planning Rezoning Fees	18,800
6662R	Planning Projects Fees	200,000
6669R	County Dept Sign Fee	25,000
6670R	Tax Supervisor Copies	2,695
6699R	Indirect Cost Charges	351,520
<b>60R</b>	<b>Sales and Services</b>	<b>10,179,003</b>
4687R	Contributions to Sheriff	25
7002R	Interest Income	267,890
7601R	Rent No Till Drill	12,000
7605R	Bond Escrow	100
7625R	Postage	200,000
7631R	Pet Smart Charities	10,000
7637R	Citations-Animal Control	60,851
7670R	Miscellaneous	27,100
7674R	Alliance Behavioral Loan Repayment	475,840
7690R	Fire Chief's Association	10,432
7705R	Lease Land CFVMC	3,645,004
7706R	Lease Winding Creek - Alliance	232,884



## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
7715R	Rent Buildings	\$ 92,173
7717R	Rent Division of Social Services	56,238
7735R	Snack Bar Rental Fees	12,623
<b>70R</b>	<b>Miscellaneous</b>	<b>5,103,160</b>
9115R	Transfer from County School Fund 106	5,618,069
9124R	Transfer from Food & Beverage Tax Fund 114	53,495
9148R	Transfer from Special Fire District Tax Fund 469	24,000
9901R	Fund Balance Appropriated	10,913,917
9903R	Fund Balance Appropriated Health	434,074
9905R	Fund Balance Appropriated Maintenance and Repairs	3,100,000
9908R	Fund Balance Appropriated Economic Incentives	804,783
9909R	Fund Balance Appropriated Water & Sewer	500,000
9910R	Fund Balance Appropriated Revaluation	25,400
9911R	Fund Balance Appropriated Mental Health	2,598,786
<b>90R</b>	<b>Other Financing Sources</b>	<b>24,072,524</b>
<b>Total General Fund Revenues</b>		<b>\$ 314,620,138</b>
<b>Seperate Funds</b>		
<b>104 - Emergency Telephone System Fund</b>		
3316R	City of Fayetteville	\$ 5,000
4643R	Wireless 911	908,162
	<b>Total Revenues</b>	<b>\$ 913,162</b>
<b>106 - County School Fund</b>		
2512R	Sales Tax 1/2-Cent School Article 40	\$ 2,833,333
2513R	Sales Tax 1/2-Cent School Article 42	5,666,667
3220R	Fayetteville Sales Tax Equalization	800,000
4578R	NC Lottery Proceeds	3,400,000
	<b>Total Revenues</b>	<b>\$ 12,700,000</b>
<b>114 - Prepared Food &amp; Beverage Tax</b>		
1015R	Food & Beverage Tax	\$ 5,331,574
1120R	Food & Beverage Tax All Prior	42,648
1225R	Interest & Penalty - Food & Occupancy	51,499
7002R	Interest Income	1,397
	<b>Total Revenues</b>	<b>\$ 5,427,118</b>
<b>115 - Group Insurance Fund</b>		
6047R	Pharmacy Services	\$ 140,000
6060R	Pharmacy Over-The-Counter (OTC)	25,000
7002R	Interest Income	400
7651R	PPO Employee	1,950,000
7652R	PPO Employer	10,192,031
7655R	Non-Participating BCBS Match	3,852,458

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
7656R	BOE Medical	\$ 10,000
7686R	Insurance Settlements	850,000
	<b>Total Revenues</b>	<b>\$ 17,019,889</b>
	<b>116 - Employee Flexible Benefit Fund</b>	
7002R	Interest Income	\$ 12
7615R	Employee Salary Deductions	600,000
	<b>Total Revenues</b>	<b>\$ 600,012</b>
	<b>117 - Vehicle Insurance Fund</b>	
7684R	Insurance Payments For Replacement Items	\$ 500,000
	<b>118 - Retiree Insurance Fund</b>	
7002R	Interest Income	\$ 200
7652R	PPO Employer	4,370,511
7687R	Premiums Retirees	210,000
	<b>Total Revenues</b>	<b>\$ 4,580,711</b>
	<b>120 - Workers' Compensation</b>	
7002R	Interest Income	\$ 2,000
7619R	Workers' Compensation	1,647,979
	<b>Total Revenues</b>	<b>\$ 1,649,979</b>
	<b>139 - Senior Aides</b>	
4680R	Senior Aides Grant	\$ 580,140
6698R	Local Inkind Services	7,560
9110R	Transfer From General Fund	68,127
	<b>Total Revenues</b>	<b>\$ 655,827</b>
	<b>230 - Federal Forfeiture - Justice</b>	
9901R	Fund Balance Appropriated	\$ 174,560
	<b>240 - Injured Animal Stabilization</b>	
4697R	Injured Animal Stabilization	\$ 9,918
9901R	Fund Balance Appropriated	2,082
	<b>Total Revenues</b>	<b>\$ 12,000</b>
	<b>252 - Eastover Sanitary District</b>	
4678R	Facility Investment Fee	\$ 3,200
6681R	Tap Fees	25,000
668AR	Water Sales	795,000
668BR	Water Availability Fee	657,000
668CR	Sewer Sales	241,000
668DR	Sewer Availability Fee	83,400
668ER	Application/Transfer Fee	21,000
668FR	Late/Reconnect Fee	40,000
7002R	Interest Income	100
7670R	Miscellaneous	1,000
	<b>Total Revenues</b>	<b>\$ 1,866,700</b>

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
<b>253 - NORCRESS Water &amp; Sewer</b>		
4603R	NORCRESS Administration	\$ 16,000
4606R	Lift Station M&R Fee	40,000
460TR	Debt Service Fee	90,000
6678R	Chemical Surcharge Fee	67,410
6679R	Lateral/Tap Construction Fee	7,500
6686R	NORCRESS Sewer Fees	273,835
9901R	Fund Balance Appropriated	165,000
	<b>Total Revenues</b>	<b>\$ 659,745</b>
<b>255 - Kelly Hills Water &amp; Sewer</b>		
4606R	Lift Station M&R Fee	\$ 2,520
4607R	Public Utility Administration Fee	2,400
6689R	M&R Water & Sewer Fees	56,460
	<b>Total Revenues</b>	<b>\$ 61,380</b>
<b>256 - Southpoint Water</b>		
6681R	Tap Fees	\$ 500
668AR	Water Sales	35,392
668BR	Water Availability Fee	28,944
668FR	Late/Reconnect Fee	1,100
9901R	Fund Balance Appropriated	5,400
	<b>Total Revenues</b>	<b>\$ 71,336</b>
<b>257 - Eastover Sanitary District Debt Service</b>		
9135R	Transfer from ESD General Fund 252	\$ 784,582
<b>420 - Recreation Fund</b>		
1000R	Taxes Current Year	\$ 4,076,510
1010R	Motor Vehicle Tax Current Year	227,533
1011R	Motor Vehicle Tax DOT	126,754
1101R	Taxes 1st Prior Year	27,568
1102R	Taxes 2nd Prior Year	4,276
1115R	Motor Vehicle Tax 1st Prior	45,325
1116R	Motor Vehicle Tax 2nd Prior	1,529
1220R	Interest	13,517
1230R	Late Listing Penalty	7,332
	<b>Total Revenues</b>	<b>\$ 4,530,344</b>
<b>430 - Juvenile Crime Prevention</b>		
432JR	NC Foster Care Board	\$ 236,999
4382R	NC JCP Dispute Resolution	53,936
4386R	NC JCP Restitution	87,672
4387R	NC JCP CONNECT	10,868
438AR	NC JCP Find-A-Friend	59,813
438CR	NC JCP Intensive Services	65,166
438DR	NC JCP JAC	251,750
438FR	JCP Find-A-Friend GATE	50,358

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
438PR	NC JCP Families & Courts Together (FACT)	\$ 139,921
4399R	NC JCP Residential Group Home	293,855
6694R	JAC In-Kind	29,790
6696R	Staff Support	15,500
669AR	Find-A-Friend In-Kind	52,738
669CR	Restitution In-Kind	13,151
669FR	Dispute Resolution In-Kind	18,240
669WR	In-Kind Families & Courts Together (FACT)	9,724
9110R	Transfer From General Fund	393,473
9901R	Fund Balance Appropriated	119,047
	<b>Total Revenues</b>	<b>\$ 1,902,001</b>
<b>446 - County Community Development</b>		
4072R	CD Emergency Solutions Grant	\$ 150,000
4539R	CDBG Entitlement	795,714
4624R	Program Income Economic Development	35,000
4625R	Program Income Housing Rehabilitation	165,000
9110R	Transfer From General Fund	70,000
	<b>Total Revenues</b>	<b>\$ 1,215,714</b>
<b>447 - Community Development Home</b>		
4538R	H.O.M.E Grant	\$ 288,096
4625R	Program Income Housing Rehabilitation	40,000
4628R	Program Income 1st Time Home	60,000
462AR	Program Income Afford Housing	100,000
9110R	Transfer From General Fund	64,822
	<b>Total Revenues</b>	<b>\$ 552,918</b>
<b>448 - Com Dev Support Housing</b>		
4535R	HUD Grant NC-19B95-0644	\$ 148,807
7670R	Miscellaneous	30,000
	<b>Total Revenues</b>	<b>\$ 178,807</b>
<b>449 - PATH</b>		
4205R	NC Path Grant	\$ 222,208
9128R	Transfer from Fund 101	75,437
	<b>Total Revenues</b>	<b>\$ 297,645</b>
<b>451 - Transit Planning NC91-08-010</b>		
4004R	Federal Transit Planning	\$ 73,416
4540R	Transit Planning	9,177
4632R	Fayetteville Planning Dept	4,946
4640R	Other Municipalities Planning	2,524
6664R	Planning Dept In-Kind	1,707
	<b>Total Revenues</b>	<b>\$ 91,770</b>
<b>452 - US DOT 104 (F)</b>		
4541R	NC DOT Grant PI 112	\$ 798,916
4632R	Fayetteville Planning Department	100,916

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
4634R	Fayetteville In Kind	\$ 12,500
4640R	Other Municipalities Planning	51,487
6664R	Planning Dept In-Kind	34,826
	<b>Total Revenues</b>	<b>\$ 998,645</b>
<b>454 - NC Elderly-Handicapped Transportation</b>		
4361R	NC Workfirst Transportation	\$ 89,869
453DR	NC RGP Grant	175,051
4545R	EDTAP Funds	150,182
4546R	5310 Grant Non Medical Transportation	225,000
4547R	5316 Grant Jobs Access Reverse Commute	50,000
4548R	NC CTP Grant	67,605
460UR	Transportation Reimbursement	192,124
6698R	Local Inkind Services	35,000
9110R	Transfer From General Fund	102,750
	<b>Total Revenues</b>	<b>\$ 1,087,581</b>
<b>469 - Special Fire District Tax</b>		
1000R	Taxes Current Year	\$ 748,743
1011R	Motor Vehicle Tax DOT	69,912
1101R	Taxes 1st Prior Year	9,379
1102R	Taxes 2nd Prior Year	1,369
1115R	Motor Vehicle Tax 1st Prior	12,406
1220R	Interest	2,460
1230R	Late Listing Penalty	1,721
7002R	Interest Income	250
	<b>Total Revenues</b>	<b>\$ 846,240</b>
<b>470 - Beaver Dam Fire District</b>		
1000R	Taxes Current Year	\$ 120,285
1011R	Motor Vehicle Tax DOT	11,313
1101R	Taxes 1st Prior Year	2,793
1102R	Taxes 2nd Prior Year	630
1115R	Motor Vehicle Tax 1st Prior	2,000
1220R	Interest	\$ 1,119
1230R	Late Listing Penalty	250
	<b>Total Revenues</b>	<b>\$ 138,390</b>
<b>472 - Bethany Fire District</b>		
1000R	Taxes Current Year	\$ 181,230
1011R	Motor Vehicle Tax DOT	22,430
1101R	Taxes 1st Prior Year	2,672
1102R	Taxes 2nd Prior Year	840
1115R	Motor Vehicle Tax 1st Prior	3,038
1220R	Interest	1,448
1230R	Late Listing Penalty	286
	<b>Total Revenues</b>	<b>\$ 211,944</b>

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
<b>473 - Bonnie Doone Fire District</b>		
1000R	Taxes Current Year	\$ 3,021
1011R	Motor Vehicle Tax DOT	63
	<b>Total Revenues</b>	<b>\$ 3,084</b>
<b>474 - Cotton Fire District</b>		
1000R	Taxes Current Year	\$ 756,784
1011R	Motor Vehicle Tax DOT	47,082
1101R	Taxes 1st Prior Year	5,746
1102R	Taxes 2nd Prior Year	956
1115R	Motor Vehicle Tax 1st Prior	8,397
1220R	Interest	2,944
1230R	Late Listing Penalty	1,739
	<b>Total Revenues</b>	<b>\$ 823,648</b>
<b>476 - Cumberland Road Fire District</b>		
1000R	Taxes Current Year	\$ 450,230
1011R	Motor Vehicle Tax DOT	39,119
1101R	Taxes 1st Prior Year	4,645
1102R	Taxes 2nd Prior Year	826
1115R	Motor Vehicle Tax 1st Prior	7,392
1220R	Interest	2,574
1230R	Late Listing Penalty	500
	<b>Total Revenues</b>	<b>\$ 505,286</b>
<b>478 - Eastover Fire District</b>		
1000R	Taxes Current Year	\$ 165,989
1011R	Motor Vehicle Tax DOT	13,746
1101R	Taxes 1st Prior Year	2,455
1102R	Taxes 2nd Prior Year	348
1115R	Motor Vehicle Tax 1st Prior	1,682
1220R	Interest	844
1230R	Late Listing Penalty	750
	<b>Total Revenues</b>	<b>\$ 185,814</b>
<b>480 - Godwin Falcon Fire District</b>		
1000R	Taxes Current Year	\$ 75,462
1011R	Motor Vehicle Tax DOT	6,899
1101R	Taxes 1st Prior Year	1,059
1102R	Taxes 2nd Prior Year	331
1115R	Motor Vehicle Tax 1st Prior	940
1220R	Interest	592
1230R	Late Listing Penalty	150
	<b>Total Revenues</b>	<b>\$ 85,433</b>
<b>482 - Grays Creek Fire District</b>		
1000R	Taxes Current Year	\$ 621,076
1011R	Motor Vehicle Tax DOT	69,576
1101R	Taxes 1st Prior Year	8,000

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
1102R	Taxes 2nd Prior Year	\$ 2,000
1115R	Motor Vehicle Tax 1st Prior	10,000
1220R	Interest	4,200
1230R	Late Listing Penalty	800
	<b>Total Revenues</b>	<b>\$ 715,652</b>
	<b>484 - Lafayette Village Fire Dist</b>	
1000R	Taxes Current Year	\$ 40
	<b>486 - Lake Rim Fire District</b>	
1000R	Taxes Current Year	\$ 5,550
1010R	Motor Vehicle Tax Current Year	237
1101R	Taxes 1st Prior Year	200
1115R	Motor Vehicle Tax 1st Prior	50
1220R	Interest	20
1230R	Late Listing Penalty	30
	<b>Total Revenues</b>	<b>\$ 6,087</b>
	<b>490 - Manchester Fire District</b>	
1000R	Taxes Current Year	\$ 74,450
1011R	Motor Vehicle Tax DOT	10,204
1101R	Taxes 1st Prior Year	1,876
1102R	Taxes 2nd Prior Year	300
1115R	Motor Vehicle Tax 1st Prior	1,400
1220R	Interest	670
1230R	Late Listing Penalty	200
	<b>Total Revenues</b>	<b>\$ 89,100</b>
	<b>492 - Pearces Mill Fire District</b>	
1000R	Taxes Current Year	\$ 698,347
1011R	Motor Vehicle Tax DOT	72,145
1101R	Taxes 1st Prior Year	4,755
1102R	Taxes 2nd Prior Year	878
1115R	Motor Vehicle Tax 1st Prior	\$ 15,553
1220R	Interest	4,043
1230R	Late Listing Penalty	1,200
	<b>Total Revenues</b>	<b>\$ 796,921</b>
	<b>494 - Stedman Fire District</b>	
1000R	Taxes Current Year	\$ 121,955
1011R	Motor Vehicle Tax DOT	13,862
1101R	Taxes 1st Prior Year	1,707
1102R	Taxes 2nd Prior Year	521
1115R	Motor Vehicle Tax 1st Prior	1,797
1220R	Interest	864
1230R	Late Listing Penalty	103
	<b>Total Revenues</b>	<b>\$ 140,809</b>

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
<b>495 - Stoney Point Fire District</b>		
1000R	Taxes Current Year	\$ 826,407
1011R	Motor Vehicle Tax DOT	50,792
1101R	Taxes 1st Prior Year	4,349
1102R	Taxes 2nd Prior Year	742
1115R	Motor Vehicle Tax 1st Prior	7,265
1220R	Interest	2,765
1230R	Late Listing Penalty	559
	<b>Total Revenues</b>	<b>\$ 892,879</b>
<b>496 - Vander Fire District</b>		
1000R	Taxes Current Year	\$ 798,119
1011R	Motor Vehicle Tax DOT	50,884
1101R	Taxes 1st Prior Year	9,288
1102R	Taxes 2nd Prior Year	1,606
1115R	Motor Vehicle Tax 1st Prior	11,134
1220R	Interest	5,135
1230R	Late Listing Penalty	750
	<b>Total Revenues</b>	<b>\$ 876,916</b>
<b>498 - Wade Fire District</b>		
1000R	Taxes Current Year	\$ 75,982
1011R	Motor Vehicle Tax DOT	6,740
1101R	Taxes 1st Prior Year	1,000
1102R	Taxes 2nd Prior Year	300
1115R	Motor Vehicle Tax 1st Prior	800
1220R	Interest	540
1230R	Late Listing Penalty	200
	<b>Total Revenues</b>	<b>\$ 85,562</b>
<b>499 - Westarea Fire District</b>		
1000R	Taxes Current Year	\$ 1,081,293
1011R	Motor Vehicle Tax DOT	73,637
1101R	Taxes 1st Prior Year	\$ 11,300
1102R	Taxes 2nd Prior Year	2,502
1115R	Motor Vehicle Tax 1st Prior	11,400
1220R	Interest	3,800
1230R	Late Listing Penalty	1,100
	<b>Total Revenues</b>	<b>\$ 1,185,032</b>
<b>620 - Crown Center Fund</b>		
6702R	Auditorium Building Rent	\$ 643,738
6706R	Auditorium Recovered Expense	243,226
6710R	Auditorium Facility Surcharge	393,309
6714R	Auditorium Miscellaneous	89,000
6715R	Auditorium Ticket Rebates	115,580



## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
6718R	Auditorium Concessions	\$ 448,360
6720R	Auditorium Marketing Revenue	119,583
9124R	Transfer from Food & Beverage Tax Fund 114	<u>2,868,291</u>
	<b>Total Revenues</b>	<b>\$ 4,921,087</b>
<b>621 - Civic Center Motel Tax</b>		
2600R	Room Occupancy Tax Auditorium	\$ 1,211,156
7002R	Interest Income	796
9901R	Fund Balance Appropriated	<u>12,116</u>
	<b>Total Revenues</b>	<b>\$ 1,224,068</b>
<b>623 - Debt Service - Crown</b>		
9124R	Transfer from Food & Beverage Tax Fund 114	\$ 2,503,332
9139R	Transfer from Hotel/Motel Fund 621	<u>1,224,068</u>
	<b>Total Revenues</b>	<b>\$ 3,727,400</b>
<b>625 - Solid Waste</b>		
1220R	Interest	\$ 22,854
1600R	Solid Waste User Current	4,692,740
1601R	Solid Waste User 1 Prior	55,071
1602R	Solid Waste User 2 Prior	9,712
1610R	Solid Waste User All Prior	6,762
4590R	NC Tire Disposal	306,412
4591R	NC White Goods Disposal	109,460
4598R	NC Solid Waste Disposal Tax	69,837
459DR	Electronics Management Program	22,124
5920R	Gas Extraction Lease	11,388
6150R	Solid Waste Allocated	176,254
6151R	Solid Waste Services-County	303,629
6155R	Sale Of Recyclable Materials	520,492
6170R	Commercial Garbage Fees	1,917,993
7002R	Interest Income	64,231
7666R	Environmental Enforcement	6,000
7670R	Miscellaneous	2,021
9901R	Fund Balance Appropriated	<u>11,454,242</u>
	<b>Total Revenues</b>	<b>\$ 19,751,222</b>
<b>630 - General Litigation Fund</b>		
7002R	Interest Income	\$ 800
9110R	Transfer From General Fund	<u>102,200</u>
	<b>Total Revenues</b>	<b>\$ 103,000</b>
<b>824 - Tourism Development Authority</b>		
1225R	Interest & Penalty - Food & Occupancy	\$ 30,000
2602R	Room Occupancy Tax Tourism	4,940,477
2605R	Room Occupancy Tax All Prior	<u>29,523</u>
	<b>Total Revenues</b>	<b>\$ 5,000,000</b>

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
<b>850 - Inmate Welfare Fund</b>		
7002R	Interest Income	\$ 50
7621R	Commissions Telephone	170,000
7622R	Sales Canteen	484,798
7670R	Miscellaneous	5,000
	<b>Total Revenues</b>	<b>\$ 659,848</b>
<b>870 - Leo Special Separation Allow</b>		
4618R	Contributions to LEO	\$ 485,097
7002R	Interest Income	900
	<b>Total Revenues</b>	<b>\$ 485,997</b>
<b>875 - Cumberland Cemetery Trust</b>		
7002R	Interest Income	\$ 100
7665R	Burial Fees	2,700
	<b>Total Revenues</b>	<b>\$ 2,800</b>
<b>Multi-Year Capital Project Funds</b>		
<b>002 - Detention Facility</b>		
1000R	Taxes Current Year	\$ 3,467,615
1010R	Motor Vehicle Tax Current Year	274,933
7685R	Sales Tax Contractors	180,675
9110R	Transfer from General Fund	11,088,343
	<b>Total Revenues</b>	<b>\$ 15,011,566</b>
<b>007 - Landfill Cell Construction</b>		
7002R	Interest Income	\$ 64,550
9142R	Transfer from Fund 615	7,803,444
9197R	Prior Year Transfer from Solid Waste Fund 625	591,221
	<b>Total Revenues</b>	<b>\$ 8,459,215</b>
<b>012 - Eastover Sanitary District Sewer Project</b>		
9135R	Transfer from Eastover Sanitary District General Fund 252	\$ 50,000
<b>016 - Western Branch Library</b>		
9110R	Transfer From General Fund	\$ 402,962
9215R	Sale Of COPS	5,285,165
9292R	Premium on COPS Sold	29,059
	<b>Total Revenues</b>	<b>\$ 5,717,186</b>
<b>017 - Grays Creek Middle School</b>		
7002R	Interest Income	\$ 216,033
7685R	Sales Tax Contractors	321,014
9205R	Installment/Purchase Revenue	20,000,000
	<b>Total Revenues</b>	<b>\$ 20,537,047</b>

## REVENUE BY FUND AND SOURCE

Revenue #	Description	Amount
<b>018 - New Century Elementary School</b>		
7002R	Interest Income	\$ 59,620
7685R	Sales Tax Contractors	218,703
9215R	Sale Of COPS	17,139,835
9292R	Premium on COPS Sold	99,693
	<b>Total Revenues</b>	<b>\$ 17,517,851</b>
<b>021 - QSCB New Century Middle School</b>		
7002R	Interest Income	\$ 11,997
9115R	Tnf from County School Fund 106	2,816,930
9138R	Transfer from 2009 QSCB Projects Fund 019	418,718
9215R	Sale Of COPS	14,805,000
	<b>Total Revenues</b>	<b>\$ 18,052,645</b>
<b>022 - Southpoint Water &amp; Sewer</b>		
4555R	NC Drinking Water Grant	\$ 432,642
9205R	Installment/Purchase Revenue	108,160
	<b>Total Revenues</b>	<b>\$ 540,802</b>
<b>023 - Overhills Sewer Project</b>		
4008R	USDA Rural Deveopment Grant	\$ 2,503,000
9110R	Transfer From General Fund	99,500
9296R	Bond Anticipation Note Sale	819,000
	<b>Total Revenues</b>	<b>\$ 3,421,500</b>
<b>024 - Bragg Estates Sewer Project</b>		
9110R	Transfer From General Fund	\$ 33,000
<b>Total All Funds</b>		<b>\$ 505,957,635</b>

DEPARTMENTAL FEE SCHEDULE

α Newly revised

Department	Service	Fee Amount
Animal Control	Impound Fees	\$30 first day; \$10 everyday thereafter
		\$20 euthanasia request
	Adoption Fees	\$11 microchip; \$10.00 rabies vaccination
		\$10 heartworm test
		\$75 spay (less than 50 lbs)
		\$89 spay (more than 50 lbs)
		\$58 neuter (less than 50 lbs)
		\$65 neuter (more than 50 lbs)
	Licensing Fees	\$40 cat neuter; \$55 cat spay
		\$7 altered animal; \$25 unaltered animal
		\$0.00 senior license
	Permits	\$100 breeding (per pair)
		\$100 hunting (up to 15 animals)
		\$100 hunting (over 15 animals)
		\$10 tethering (temporary); \$50.00 tethering (3 year)
		\$100.00 dangerous dog; \$100 exotic
	Violations	\$100 breeding without permit
	These violations are all \$100 civil citations for the first offense then double if cited for a second offense and triple for a third offence if charged/cited with same calendar year	\$100 abandonment C.C. Sec. 3-23
		\$100 bite off property C.C. Sec 3-19
		\$100 cruelty C.C. Sec 3-23
	\$100 running at large C.C. Sec 3-19	
	\$100 no rabies vaccination C.C. Sec 3-40	
	\$100 failure to wear rabies tag C.C. Sec 3-40	
	\$100 no county license C.C. Sec 3-50	
	\$100 tethering violation C.C. 3-23	
	\$100 nuisance C.C. Sec 3-15	
Board of Elections	<b>Filing Fees:</b>	
	City of Fayetteville -Mayor	\$48
	City Council Members	\$24
	Town of Eastover, Falcon, Godwin, Linden Stedman, Wade	
	Mayor	\$5
	Commissioner	\$5
	Town of Hope Mills	
	Mayor	\$10
	Commissioner	\$5
	Town of Spring Lake	
	Mayor	\$15
	Alderman	\$15
	Eastover Sanitary District - Board Members	\$5

## DEPARTMENTAL FEE SCHEDULE

⌘ Newly revised

Department	Service	Fee Amount
Child Support	Application Fee	\$25 non-public assistance case (can be reduced to \$10 if the applicant is considered indigent.)
	Paternity Testing (DNA Fees)	\$31 per participant
	Non-Public Assistance Case	\$25 - charged once yearly
Communication Center	Copies	\$.05 per page B/W \$.10 per page colored
	I.D. Badge Fees	\$7
Cooperative Extension	Master Gardener Training Program	\$130 - 14 week program- meet 1 time per week
	Baby Think It Over Program	\$5 per student (supports the program)
⌘ County Attorney	⌘ Road Closing Fee	\$750
County Manager	Reproduction on CD or DVD	\$1.00 per CD or DVD
	Copies	\$.05 per page B/W
Elections	CD	\$25
	e-mail	no charge
	Campaign finance reports and related elections records	\$0.20 per page
Finance	Copies	\$.05 per page B/W \$.10 per page Color
	Returned Check Fee (assessed by all County Departments)	\$25
	Fire Inspection Fees	See attached document
Emergency Services	<i>Fees are collected thru Central Permitting in the Planning Dept.</i>	Refer to Exhibit #1
Engineering	Floodplain Development Permit Fee	\$10.00
	Flood Damage Prevention Ordinance violation penalty	Up to \$500 fine C.C. Chapter 6.5-24 Article III
Health	<b>Health Service fee schedule is voluminous. Refer to Exhibit #3 of this document for the Health Fee structures.</b>	Refer to Exhibit #3
Library	Late renewal fee (for all materials <b>except</b> the Playaway Views)	\$0.20 per day per item with a maximum charge of \$5.00 per item per transaction, and fees are not collected until the fee reaches \$1.00 per item.
	Late renewal fee (Playaway Views only)	\$1.00 per day per item with a maximum charge of \$25.00 per item per transaction
	Library card	\$25 non-resident fee
	Lost library card	\$2
	Discard book sale	\$2 or \$3 (depending on the book)
	<b>Lost or Stolen Items:</b>	Actual purchase price plus \$4.00 processing fee
	For long overdue items, for which the price is no longer available in the database, the purchase price will be based on the average costs listed below:	
	Adult & Teen hardback (fiction & non-fiction)	\$25
	Adult & Teen paperback (fiction & non-fiction)	\$7
	Juvenile hardback (easy, junior fiction and non-fiction)	\$15

## DEPARTMENTAL FEE SCHEDULE

α Newly revised

Department	Service	Fee Amount
Library - continued	Juvenile paperback (easy, junior fiction & junior non-fiction) and board books	\$5
	Music CD	\$15
	DVD	\$20
	Audio Book (CD Only)	\$35
	PlayawayViews	\$100
	High theft items	\$25
	Interlibrary loan	\$3
	Unique Management collection fee	\$10 (assessed after \$25 or more in fines or fees) accrue against account
	Damage Fees	No longer charging
Planning and Inspections	<b>Ordinances:</b>	
	<b>County Zoning Ordinance</b>	\$500 fine /day
	Municipalities:	
Central Permitting	Stedman	\$50 fine/day
	Falcon	\$50/fine/day
	Wade	\$500 fine/day
	Godwin	\$500 fine/day
	Eastover	\$500/fine/day
	County Minimum Housing	\$50 fine/day not to exceed \$3,000
	County Abandoned, Nuisance and Junked Motor Vehicles	\$100 per violation per day
	<b>Copies:</b>	
	Letter black/white	\$0.03
	Letter color	\$0.16
	Legal black/white	\$0.03
	Legal color	\$0.16
	Ledger	\$0.05
	Ledger color	\$0.18
	Engineer copy	\$1.00
	Blue print copy	\$1.00
	<b>Location Services and Sign Shop Fees:</b>	
	Printed maps	\$10 - \$50
	Data CD's	\$10
	Ft Bragg address assignment	\$150
	Ft Bragg address sign install	\$100
	Autistic child area	\$102.50
	Stop signs	\$98
	Street name sign	\$134
	Handicap parking	\$60.29
	Hearing impaired child	\$102.50
	<b>In addition to the fees listed above please Refer to Exhibit #4 of this document for the Inspection Fee structures.</b>	Refer to Exhibit #4

## DEPARTMENTAL FEE SCHEDULE

α Newly revised

Department	Service	Fee Amount
Public Information		\$.10 per page Color
Public Utilities	Water Fees/Charges	See attached document <b>Refer to Exhibit #2</b>
Register of Deeds	<p><b>Deeds and Other Instruments:</b> (except plats, deeds of trust, and mortgages)</p> <p>Up to 15 pages \$26</p> <p>Each additional page \$4</p> <p>Additional fee for each multiple instrument \$10</p> <p><b>Deed of Trust and Mortgages:</b></p> <p>Up to 15 pages \$56</p> <p>Each additional page \$4</p> <p>Plats \$21 each sheet</p> <p>State Highway Right-of Way Plans \$21 first page; \$5 each additional page</p> <p>Map copies \$0.25 - \$4 per page</p> <p>Map recording \$21 per page</p> <p>Excise tax on deeds \$2 per \$1,000. (based on purchase price)</p> <p>Nonstandard document \$25</p> <p>Multiple instruments as one, each \$10</p> <p>Additional assignment instrument index reference \$10 each</p> <p>Satisfaction No fee</p> <p>Certified copies unless statute otherwise provides \$5 first page; \$2 each add'l page</p> <p><b>UCC (Fixture Filing):</b></p> <p>1 to 2 pages \$38</p> <p>3 to 10 pages \$45 (up to 10 pages)</p> <p>Each additional page over 10 pages \$2</p> <p>Filed electronically if permitted \$30</p> <p>Response to written request for information \$38</p> <p>Response to electronic request if permitted \$30</p> <p>Copy of statement \$2 each page</p> <p><b>Vital Record Fees:</b></p> <p>Marriage licenses \$60</p> <p>Delayed marriage certificate, with one certified copy \$20</p> <p>Application or license correction with one certified copy \$10</p> <p>Marriage license certified copy \$10</p> <p><b>Other Records:</b></p> <p>Recording military discharge No Fee</p> <p>Military discharge certified copy as authorized No Fee</p> <p>Birth certificate certified copy \$10</p> <p>Birth certificate Legitimations \$25</p> <p>Birth certificate Amendments \$25</p> <p><b>Delayed Births:</b></p> <p>Birth certificate after one year or more for same county \$20</p>	

## DEPARTMENTAL FEE SCHEDULE

α Newly revised

Department	Service	Fee Amount	
Register of Deeds continued	with one certified copy		
	Papers for birth certificate in another county one year or more after birth	\$10	
	Birth certificate for papers from another county one year or more after birth	\$10	
	<b>Other Services:</b>		
	Death certificate certified copy	\$10	
	Birth record amendment	\$10	
	Death record amendment	\$10	
	Legitimations	\$10	
	Uncertified copies	Cost as posted	
	Notary public oath	\$10	
	Notary authentications	\$5 per notary page	
	Comparing copy for certification	\$5	
	State vital records automated search	\$14	
	State vital records automated search copy	\$10	
	Miscellaneous services	Cost as posted	
	Sheriff	<b>Concealed Weapons Fees:</b>	
		First application	\$80
Renewal		\$75	
Retired LEO application		\$45	
Retired LEO application renewal		\$40	
Duplicate		\$15	
Concealed handgun fingerprint		\$10	
Pistol handgun purchase permit fee		\$5/permit	
<b>Civil Process Fees:</b>			
Uniform		\$30	
Out-of-State		\$50	
<b>Miscellaneous Fees:</b>			
Background check		\$8	
Fingerprint fee		\$12	
Initial application fee for wrecker inspection		\$100 + \$100 per wrecker	
Annual inspection and renewal		\$50 + \$100 per wrecker	
Administrative dispatch fee		\$15	
<b>Precious Metal Permit Fees:</b>			
Dealer/co-owner		\$180	
Special occasion dealer		\$180	
Employee permit		\$60	
Employee renewal permit fee		\$3	
<b>Detention Center Inmate Fee Schedule</b>			
<b>Administrative Fees:</b>			
I.D. Cards		\$5	
Notary Fee		\$3	



## DEPARTMENTAL FEE SCHEDULE

α Newly revised

Department	Service	Fee Amount	
Sheriff continued	Checks to release funds for non-court related purposes purposes	\$5	
	<b>Damage to County property other than normal wear and tear:</b>		
	Writing or drawing on walls	\$12	
	Damage to walls or other surfaces requiring painting	\$20	
	Damage to sprinkler heads resulting in activation	\$500	
	Clogging toilet requiring Maintenance Staff Assistance	\$10	
	Sheet	\$4.20	
	Pillow Case	\$1.85	
	Mattress Cover	\$7.70	
	Blanket	\$14	
	Towel	\$2.80	
	Inmate Uniform	\$17.85	
	Inmate Sandal	\$1.85	
	Mattress Cover	\$40	
	Pillow	\$6.95	
	Food Tray	\$36.50	
	Cup	\$2	
	Spork	\$0.35	
	Other County property	Actual cost of repair or replacement	
		<b>Medical and Dental Services:</b>	
		Nurse - sick call	\$5
		Physician - sick call	\$10
		Dental Service	\$10
		Psychiatric Service	\$10
		X-Ray	\$5
		Prescriptions	\$2 per prescription
		<b>Over the counter medications:</b>	
		Tylenol	\$0.35 (not more than 5 packs (2pr/pack)
		Sudodrin	\$0.25 (not more than 5 packs (2pr/pack)
		Ibuprofen	\$0.25 (not more than 5 packs (2pr/pack)
		Anti-Fungal cream	\$0.25 (not more than 5 packs (1pr/pack)
		Cough drops	\$0.10 (not more than 10 drops (1 each)
	Antacid tablets	\$0.25 (not more than 10 packs (2pr/pack)	
	Effergrip dentuire cream 2.5 oz.	\$4.45 (1 each)	
	Saline nasal spray 1.5 oz	\$1.75 (1 each)	
	Artificial tears .5 oz.	\$2.15 (1 each)	
	Debrox ear drops 1/2 oz.	\$2.10 (1 each)	
Social Services	<b>Adoption Services:</b>		
	Adopt intermediary fees	\$400	
	Independent adoption	\$600	
	Pre-placement assessment (\$400) and court report (\$200)		
	Petition and all other documentation	\$900	

## DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Service	Fee Amount
Social Services continued	Step-parent relative adoption - court report	\$200
	Custody investigation single family \$450; multi family \$500)	\$450 - \$500
	Homestudy fee	\$200
	<b>Other Fees:</b>	
	Health coverage for workers w/disabilities	\$50
	NC Health Choice fee	\$50/\$100
	Resolve fee (domestic violence)	\$175
	Transportation (One Way/Out of Town)	\$5
	Copies	\$0.25 per page
Soil and Water Conservation District	Rain barrel	\$35
	Longleaf Pine tree	\$5/bundle of 15
	Loblolly Pine tree	\$5/bundle of 20
	Eastern Red Cedar tree	\$5/ bundle of 5
	Great Plains no-till grain drill	\$25 per day or \$5 per acre, whichever is greater \$25 per day; deposit required at pick up
	John Deere no-till grain drill	\$50 per day or \$8 per acre, whichever is greater \$50 per day; deposit required at pick up (Late fee of \$10/hour will be charged, unless other arrangements made with office staff)
☒ Solid Waste Management	<b>Solid Waste Disposal Fees:</b>	
	<b>Household Fees</b>	\$48 (SW User Fee on annual tax bill)
	i. Yard waste (limbs, brush, etc. not to exceed 3 inches in diameter, 3 feet in length) amount not to exceed 4 cubic yards (one pickup truck load) per household per week	
	ii. Household garbage (kitchen, bath, etc.) amount not to exceed 4 cubic yards (one pickup truck load) per household per week	
iii. 10 gallons or 80 lbs of household hazardous waste material per household on 2nd & 4th Saturday of each month (as scheduled)		
Apartments/Condos/Townhomes that do not pay the SW User Fee annually are considered commercial and therefore pay for all debris brought to the landfill	See Tipping Fees	
Pick-up trucks, cars, SUVs, and vans not pulling a trailer (vehicles paying the flat rate fee remain on concrete the whole time at the landfill and do not have to wait in line for weighing/ reweighing, thereby cutting down on time at the landfill and on damage to vehicles) Household garbage is still no charge unless mixed with chargeable items, then load is charged	\$20 (flat rate fee)	

## DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Service	Fee Amount
☒ Solid Waste Management continued	the flat rate fee)	
	☒ <b>Tipping Fees</b>	
	Commercial waste/industrial waste/household waste	
	0 - 1,199 tons	\$30 per ton or \$1.50 per 100 lbs
	1,200 or More tons	negotiable
	<b>Inert debris</b> (brick, cement, dirt, rock)	
	Clean, <b>no</b> rebar, paint or other waste	No charge
	Dirty, debris with rebar or other waste	\$23 per ton or \$1.15 per 100 lbs
	Painted, <b>no</b> rebar or other waste	\$10 per ton or \$0.50 per 100 lbs
	<b>Mixed debris</b> (garbage w/construction or other debris)	\$40 per ton or \$2.00 per 100 lbs (no discount on mixed debris)
	<b>Shingles</b>	
	Clean, <b>no</b> paper, plastic, wood, vent caps, etc.	\$15 per ton or \$0.75 per 100 lbs
	Mixed with other debris	\$25 per ton or \$1.25 per 100 lbs
	<b>Construction &amp; Demolition</b>	
	0 - 199 tons	\$36 per ton or \$1.85 per 100 lbs
	200 or More tons	negotiable
	<b>Flat Rate</b> (in the event of scale failure charge per vehicle)	
	Pickup trucks, commercial vans, towed trailers	\$20 (single axle)
	*with shingles	\$38
	Small flatbed trucks (single axle), step van	\$34
	*with shingles	\$59
	Large flatbed trucks (double axle), fifth wheel trailers	\$109
	*with shingles	\$148
	Roll-off Trucks (container boxes)	
	*20-yard box or smaller	\$243
	*21-30 yard box	\$135
	*31-40 yard box	\$115
	*Compactor Boxes (all)	\$186
	Front-loader Truck	\$300
	<b>Special Handling Fee</b>	\$100 (charge per vehicle, trailer or container load)
	<b>Scrap Tire Disposal</b>	
Tires without rims	No Charge	
Tires with rims	\$1 per tire	
Tires, illegally dumped (6 or more tires)	\$61 per ton or \$3.05 per 100 lbs	
<b>Yard Waste</b>	\$37 per ton or \$1.85 per 100 lbs (weighing over 4 cubic yards)	
<b>Pallets</b>	\$30 per ton or \$1.50 per 100 lbs	
<b>Commercial Land Clearing Debris:</b>		
Charge per vehicle as listed:		
1. Pickup trucks, commercial vans	\$10	
2. Dump truck (single axle)	\$25	
3. Dump truck (double axle)	\$35	
4. Dump truck (tri-axle)	\$45	
5. Truck w/dump trailer	\$55	

## DEPARTMENTAL FEE SCHEDULE

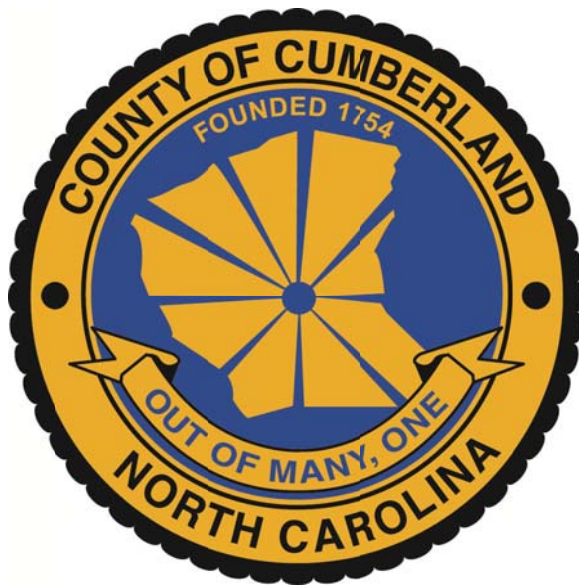
☒ Newly revised

Department	Service	Fee Amount
☒ Solid Waste Management continued	6. 18-wheeler	\$80
	7. Roll-off trucks (container boxes):	
	*20-yard box or smaller	\$40
	*21-30 yard box	\$45
	*31-40 yard box	\$55
	8. Towed trailers:	
	*single axle	\$10
	*double axle	\$25
	<b>Designated Recyclable Materials Only</b>	No Charge
	<b>Sale of Mulch:</b>	
	Screened/Fine Compost	\$10 per pick-up truck load \$5 larger vehicle (per cubic yard)
	Red Mulch	\$60 per pick-up truck load \$30 larger vehicle (per ton)
	☒ Bagged compost	\$4 per bag
	☒ <b>Sale of Crushed Rock:</b>	\$14 per ton
	☒ <b>Illegal Dumping/Littering:</b>	
	At Landfills (fine + special handling fee each occurrence)	
	under 500 (lbs)	
	litter on the road up to 1 bag	
	1st offense fine	\$50
	2nd offense fine	\$150
	3rd & subsequent offense(s) fine	\$500
	litter on the road up to 2-3 bags	
	1st offense fine	\$100
2nd offense fine	\$300	
3rd & subsequent offense(s) fine	\$1,000	
litter on the road up to 4-5 bags		
1st offense fine	\$150	
2nd offense fine	\$450	
3rd & subsequent offense(s) fine	\$1,500	
litter on the road up to 6+ bags		
1st offense fine	\$500	
2nd offense fine	\$1,000	
3rd & subsequent offense(s) fine	\$2,000	
over 500 (lbs)		
non-business	\$1,000	
business	\$2,500	
1st offense fine	\$100	
2nd offense fine	\$300	
3rd & subsequent offense(s) fine	\$500	
Written NOV/Citation	\$500	

## DEPARTMENTAL FEE SCHEDULE

α Newly revised

Department	Service	Fee Amount
Tax Administration	Property Record Card	\$1 per cd/per building/per parcel; \$1.50 to mail
	8 1/2" x 11" map	\$1
	11" x 17" map	\$2
	17" x 22" map	\$3
	22" x 34" map	\$5
	33" x 44" map	\$7
	42" x 60"	\$10
	Greenbar printout	\$1 per page
	CD's / Tapes etc.	depends on request
	Standard data file request	\$80
	Sales data file	\$30-\$50 (depends on request)



# Citizens of Cumberland County

Board of County Commissioners

County Manager

Clerk to the Board

County Attorney

Assistant County Manager  
Auxiliary Services

Parks & Recreation

Print & Graphic Services

Animal Control

Planning & Inspections

Engineering & Infrastructure  
Building Maintenance  
Electrical & Mechanical  
Public Utilities  
Carpentry  
Court Facilities

Central Maintenance

Emergency Services

Landscaping

Solid Waste Management

Deputy County Manager  
HR Development &  
Support Services

Human Resources

Child Support Enforcement

Social Services

Library

Pretrial Services

Veterans Services

Public Health

Mail Management

**Liaison to:**  
Communicare, Inc.  
Court Ordered Care

Crown Complex

Public Information

Board of Elections

Senior Employment

Cooperative Extension Service

Community Development

Assistant County Manager  
Finance &  
Administrative Services

Finance & Budget

Information Services

Tax Administration

Safety & Risk Management

**Liaison to:**  
Cumberland County  
Juvenile Crime Prevention  
Council

Legal

Sheriff's Office &  
Detention Center

Register of Deeds

Internal Audit

Employee Pharmacy

Soil & Water Conservation

**Liaison to:**

Airborne & Special Operations Museum  
Cape Fear Valley Health System  
Economic Development Alliance  
Fayetteville Area Convention &  
Visitors Bureau, Inc.  
Human Services Transportation System  
Southeastern Economic Development  
Commission  
Mid-Carolina Council of Governments  
Board of Education  
Smart Start

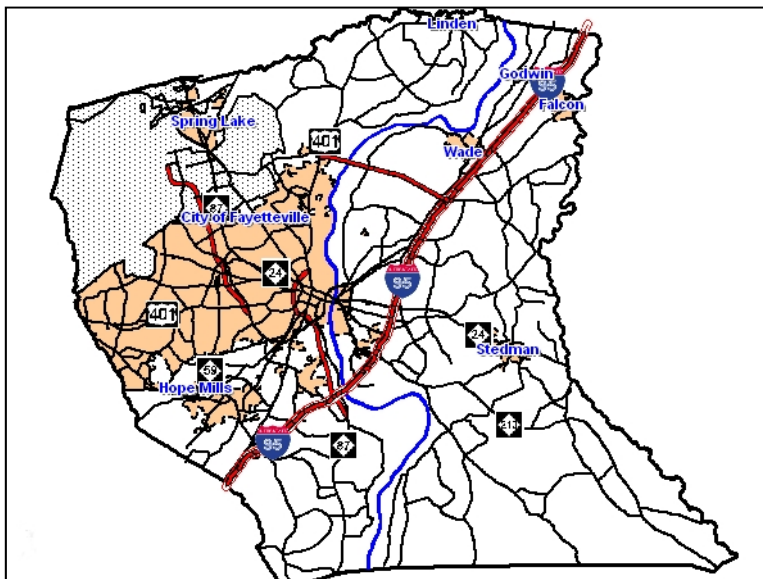
## BRIEF HISTORY OF THE COUNTY OF CUMBERLAND

### HISTORY

Cumberland County began as a settlement in the Upper Cape Fear Valley between 1729 and 1736, by European migrants known as Highland Scots. The area became a vital transportation link to other major settlements. A receiving and distribution center was established in 1730 on the Cape Fear River. This settlement was known as Campbellton. The Colonial Legislature passed an act in 1754 which resulted in the political division of Bladen County, thus forming Cumberland County. It was named after the Duke of Cumberland (William Augustus), who commanded the English Army. The County continued to grow and prosper as the Scotch-Irish, Germans and Moravians also entered the area. Campbellton was named the county seat during 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis De La Fayette, a French general that served in the American Colonies Revolutionary Army.

A devastating fire in 1831 and the invasion of General Sherman's army in 1865, during the American Civil War, delayed Fayetteville's growth. In 1918, the Army purchased land in northwest Cumberland County and opened Camp Bragg as an artillery and temporary training facility. Later, the camp became a permanent Army post and renamed to Fort Bragg, after Confederate General Braxton Bragg, a North Carolina native. Today, Fort Bragg plays a vital role in the economy of the County as the post occupies approximately 43,000 acres of the County land area.

Presently, Cumberland County has a population of 331,279 (2012) and consists of 661 square miles located in the Upper Coastal Plain section of the state. This area is better known as the Sandhills. Cumberland County has progressed from its beginnings as a river front distribution center to a highly commercialized area offering a variety of services to its citizens.



### DESCRIPTION OF CUMBERLAND COUNTY GOVERNMENT

The County of Cumberland functions under a Board of Commissioners - County Manager form of government. The Board of County Commissioners consists of seven members. Two members are elected from District 1 which follows the 17th House District line, three members from District 2 which follows the 18th House District line, and two members at large.



Each member of the Board is elected for a four-year term. The terms are staggered with two members from District 1 and two members at large elected in a biennial general election, and three members from District 2 elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis. The Board is the policy-making and legislative authority for the County, responsible for adopting the annual budget, establishing the tax rate, approving zoning and planning issues and other matters related to health, welfare and safety of citizens.

The County Manager is appointed by, and serves at the pleasure of the Board of Commissioners. The County Manager is the Chief Executive Officer and has the responsibility for implementing policies and procedures of the Board, delivery of services, managing daily operations and appointment of subordinate department managers.

The board of Commissioners meets two times each month. Scheduled meeting days are the first Monday of each month at 9:00 a.m. and the third Monday of the month at 6:45 p.m. The first 15 minutes, of the third Monday meeting, is set aside as an open forum for citizens to address the Commissioners on any topic. The meetings are broadcast live on Fayetteville/Cumberland Educational TV cable channel 5 and 97-3 on the digital tier. The meetings are also streamed live through the county's website – [www.co.cumberland.nc.us](http://www.co.cumberland.nc.us) look for the link at the top of the homepage. When necessary, the Board holds special called meetings which are always advertised in advance. The Board of Commissioners meetings, open to the public, are held in the Commissioners' meeting room on the first floor of the County Courthouse located on Dick Street.

The agenda for each regular scheduled Board meeting is normally available on the Thursday prior to the Monday meeting on the county's website; [www.co.cumberland.nc.us](http://www.co.cumberland.nc.us). The minutes of the meetings are also posted as soon as they become available.

## BUDGET PROCESS

North Carolina counties budget and spend money under the Local Government Budget and Fiscal Control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. Each February, the Finance department initializes BRASS for departmental input of their budget request. Departmental budget requests along with inputs from the budget staff are keyed into BRASS. All departments, other than the public schools, are required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. In the April-May time frame, through many budget meetings, a recommended budget is developed. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners not later than June 1. G.S. 159-11 requires that the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day that the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection and the budget is posted to the county's web site at [www.co.cumberland.nc.us](http://www.co.cumberland.nc.us). Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. During one of the budget review sessions, time is specifically set aside for departments to make appeals directly to the Board concerning specific issues they have with the Recommended Budget. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, the property tax rate and appropriation to the county's school system for current expense. The Ordinance that is approved allows for all adjustments from the Board from the initial adoption date plus any subsequent adjustments approved through June 30 to include personnel costs. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County or an adjustment to contingency or other revenue or expenditure line item so that the fiscal year budget is balanced pursuant to Chapter 159 of the General Statutes. The

adopted budget is then imported from BRASS into the financial system on the first workday of the new fiscal year by the Finance Department.

7. The Board of County Commissioners adopts the budget for each year at the department level including any multiple organizations within a department. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year. Unexpended grant funds previously approved and budgeted by the Board, will be re-budgeted or rolled over into the new fiscal year. Spending is controlled at the appropriation unit level for each organization. The financial system will reject a purchase order or purchase voucher that exceeds the total available funds for the appropriation unit (for example: personnel expenditures, general operating, and capital are the three major appropriation units.) Departments are allowed to spend beyond the budgeted amount on any line item (object) within an appropriation unit, but cannot overspend the total authorized for the appropriation unit.
8. During the course of the year, departments can amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other departments and funds. A department is required to submit a budget revision form which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision that increases salaries, changes a department's "bottom line", or requires transfers between departments and funds must be approved by the Commissioners and are numbered using the prefix B15-XXX. The Board's approval is indicated in the minutes of the Board Meeting. All other revisions are approved by the County Manager and are numbered using the prefix M15-XXX.
9. Detailed expenditure and revenue reports are emailed to departments on a monthly basis. Additionally, departments have the ability to access the County's financial system 24 hours a day.
10. Five employees are authorized to enter budget revisions into the financial system. On occasion, these employees will prepare a budget revision and enter the revision into the financial system. However, in all cases, the revision is reviewed by senior management and signed either by the County Manager or approved by the BOCC.
11. Each month, an ADV2030 Budget Report is printed that lists all budget revisions for the year. The total amended budget on the ADV2030 is compared to the financial system budget.

## FUND STRUCTURE

The Accounting and Budgetary systems for the county are organized using funds and organizations. A fund is a separate accounting entity, with a self-balancing set of accounts. Organizations are cost centers within funds to accumulate separate financial data for various programs or functional areas to provide accountability for certain revenue and expenditures that would otherwise be loss. The various fund types that comprise the Cumberland County budget are:

- A. General Fund: This is the primary operating account of the county. The General Fund is used for the majority of current operating expenditures and is also used to account for all financial resources except those required to be accounted for in another fund. General Fund activities are financed mainly through property taxes, sales tax, fees, and federal and state revenues.
  
- B. Separate Funds:
  - 1. Special Revenue Funds
    - ◆ Emergency Telephone Fund
    - ◆ County School Fund
    - ◆ Prepared Food and Beverage Tax Fund
    - ◆ Workforce Development Funds
    - ◆ Drug Forfeiture Funds
    - ◆ Injured Animal Fund
    - ◆ Recreation Fund
    - ◆ Juvenile Crime Prevention Fund
    - ◆ Community Development Funds
    - ◆ Transportation Funds
    - ◆ Fire Protection Funds
    - ◆ Inmate Welfare Fund
    - ◆ Tourism Development Authority Fund
  
  - 2. Capital Project Funds
    - ◆ Detention Facility Construction Fund
    - ◆ Landfill Construction Fund
    - ◆ Western Regional Library
    - ◆ Gray's Creek Middle School
    - ◆ New Century International Elementary School
    - ◆ Qualified School Construction Bonds 2009
    - ◆ Eastover Sanitary District Water II
    - ◆ New Century Middle School
    - ◆ Eastover Sanitary District Sewer Phase II
    - ◆ Southpoint Water
    - ◆ Overhills Park Sewer
    - ◆ Bragg Estates Sewer

3. Proprietary Funds

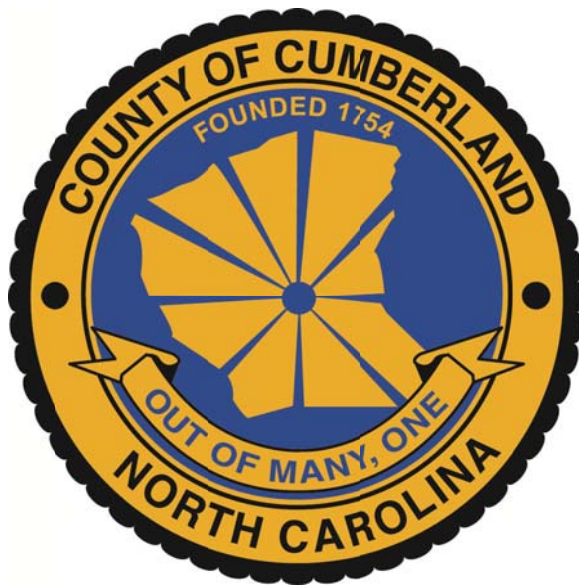
- ◆ Internal Service Funds
  - ◆ Group Insurance Fund
  - ◆ Employee Flexible Benefit Fund
  - ◆ Vehicle Insurance Fund
  - ◆ Retiree Insurance Fund
  - ◆ Workers' Compensation Fund
  - ◆ General Litigation Fund
- ◆ Enterprise Funds
  - ◆ Cumberland County Crown Center Funds
  - ◆ Cumberland County Solid Waste Fund
  - ◆ Eastover Sanitary District General Fund
  - ◆ Eastover Sanitary District Debt Fund
  - ◆ Kelly Hills Water and Sewer Fund
  - ◆ NORCRESS Water & Sewer

4. Fiduciary Funds

- ◆ Trust Fund- LEO Special Separation Allowance Fund
- ◆ Agency Funds
  - ◆ Payee Account Fund
  - ◆ City/Town Tax Funds
  - ◆ Intergovernmental Custodial Fund
  - ◆ Stormwater Utility Fund
  - ◆ NC 3% Vehicle Interest Fund
  - ◆ Inmate Payee Fund

5. Permanent Fund

- ◆ Cemetery Fund



## CAPITAL OUTLAY

R = Replacement  
A = Addition

Department	Item	Qty	Unit Cost	Total	Qty	County	Other
<b>General Fund:</b>							
<b>101-410-4110 Court Facilities</b>							
3607	C.O. Furniture and Fixtures - Upgrade Courtrooms		R	\$ 27,000		\$ 27,000	
3650	C.O. Other Improvements - Upgrades Courthouse		R	40,000		40,000	
	Total Court Facilities			67,000		67,000	
<b>101-411-4112 Public Buildings Other</b>							
3610	C.O. Equipment - HVAC replacements		R				
3650	C.O. Other Improvements - Animal Control Expansion		A	360,000			
	Total Public Buildings Other			360,000			
<b>Law Enforcement</b>							
<b>101-422-4200 Sheriff</b>							
3610	C.O. Equipment - Glock pistol 45 caliber	12	A	470	5,640	4	1,880
3610	C.O. Equipment - 40MM Launcher	6	A	915	5,490		
3610	C.O. Equipment - Tasers	10	A	1,294	12,940	4	5,176
3610	C.O. Equipment - Security System Upgrade	1	R	9,359	9,359		
3610	C.O. Equipment - Air Purification System	2	A	5,556	11,112		
	Total Sheriff				44,541		7,056
<b>101-422-4203 Jail</b>							
3610	C.O. Equipment - Cameras, DVR, Server	1	R	108,167	108,167	1	108,167
3610	C.O. Equipment - Visitation Video	1	R	275,000	275,000	1	275,000
3610	C.O. Equipment - Dryer	1	R	10,865	10,865		
	Total Jail				394,032		383,167
<b>101-422-422F School Law Enforcement</b>							
3610	C.O. Equipment - Glock pistol 45 caliber	1	A	470	470		
3610	C.O. Equipment - Tasers	1	A	1,294	1,294		
	Total School Law Enforcement				1,764		
	Total Law Enforcement				440,337		390,223
<b>Health</b>							
<b>101-431-4301 Administration</b>							
3610	C.O. Equipment - Server	1	R	6,000	6,000		
<b>101-437-4365 Social Services</b>							
3610	C.O. Equipment - Chiller	1	R	70,000	70,000	1	35,000
3610	C.O. Equipment - Cisco Phone System	1	R	14,617	14,617	1	7,309
3610	C.O. Equipment - Network System	1	R	227,242	227,242	1	113,621
3610	C.O. Equipment - Wireless System	1	A	24,669	24,669		
3610	C.O. Equipment - UPS Backup Units	1	R	12,249	12,249	1	6,124
	Total Social Services				348,777		162,054
							162,054

## CAPITAL OUTLAY

R = Replacement  
A = Addition

Department	Item	Qty	Unit Cost	Total	Qty	County	Adopted Other
<b>101-442-4439 Stadium Maintenance</b>							
3610	C.O. Equipment - Landscaping	R 1	\$ 25,000	\$ 25,000		\$ 25,000	
<b>Total General Fund</b>				<b>\$ 1,247,114</b>		<b>\$ 644,277</b>	<b>\$ 162,054</b>
<b>Separate Funds:</b>							
<b>Solid Waste:</b>							
<b>625-460-4602 Administration</b>							
3602	C.O. Buildings - New Scalehouse	R 1	\$ 300,000	\$ 300,000			\$ 300,000
<b>625-460-4606 Ann Street</b>							
3650	C.O. Improvements - Off Road Dump Truck	R 1	325,000	325,000			325,000
3650	C.O. Improvements - Wetland Fees	R 1	197,692	197,692			197,692
	Total Ann Street			522,692			522,692
<b>625-460-4607 Wilkes Road</b>							
3610	C.O. Equipment - Walking Floor Trailer	R 1	60,000	60,000			60,000
3610	C.O. Equipment - Road Tractor	R 1	65,000	65,000			65,000
3610	C.O. Equipment - Screen	R 1	240,000	240,000			240,000
	Total Wilkes Road			365,000			365,000
<b>625-460-4608 Facilities</b>							
3610	C.O. Equipment - Mower	R 1	13,000	13,000			13,000
3650	C.O. Improvements - Container Site	R 1	60,000	60,000			60,000
3650	C.O. Improvements - Repair Concrete/Asphalt	R 1	120,000	120,000			120,000
	Total Facilities			193,000			193,000
<b>625-460-4611 Maintenance</b>							
3610	C.O. Equipment - Bay Doors for Shop	R 4	7,250	29,000			29,000
<b>625-460-4613 White Goods</b>							
3610	C.O. Equipment - Used Bobcat	R 1	35,000	35,000			35,000
	Total Solid Waste			\$ 1,444,692			\$ 1,444,692
<b>Total Separate Funds</b>				<b>\$ 1,444,692</b>			<b>\$ 1,444,692</b>
<b>Total All Funds</b>				<b>\$ 2,691,806</b>		<b>\$ 644,277</b>	<b>\$ 1,606,746</b>



## MAINTENANCE AND RENOVATIONS

R = Replacement  
A = Addition

Department	Item	Priority	Estimated Cost	Adopted Current	Future
<b>Recommendations</b>					
<b>Social Services</b>					
3430	Repair windows	R	1	\$ 700,000	\$ 700,000
<b>Library - Headquarters</b>					
3430	Repair falling bricks on exterior walls	R	2	150,000	150,000
3430	Repair sidewalk (tripping hazards)	R	3	10,000	10,000
3430	Upgrade from handicap ramp to meet ADA Standards	A	4	50,000	50,000
<b>Library - Bordeaux</b>					
3430	Repair sidewalk	R	5	3,200	3,200
3430	Remove wooden spacers fill in with concrete	R	6	4,500	4,500
<b>Sheriff</b>					
3430	Renovate lobby area	R	7	200,000	200,000
<b>Engineering</b>					
3430	Construct parking lot at old Legal Aid site	A	8	60,000	60,000
<b>Pretrial Release</b>					
3430	Install workstations	A	9	25,000	25,000
<b>Veteran's Services</b>					
3430	Install handicap door opener for front entrance	A	10	5,000	5,000
<b>Detention Center</b>					
3430	Install handicap door opener for front entrance	A	11	5,000	5,000
<b>Planning and Inspections</b>					
3430	Repair/replace windows (30)	R	12	13,500	13,500
<b>Tax Administration</b>					
3430	Install plexiglass along outside wall inside Collections	A	13	2,500	2,500
<b>Emergency Management</b>					
3430	Renovations for satellite 911 Center at Sheriff annex	A	14	65,000	65,000
<b>Sheriff</b>					
3430	Replace carpet in various locations	R	15	55,000	55,000
<b>Central Maintenance Facility</b>					
3430	Replace carpet with tile	R	16	4,000	4,000
<b>Tax Administration</b>					
3430	Replace carpet in Collections area	R	17	15,000	15,000
<b>Social Services</b>					
3430	Replace carpet and flooring on 2 floors (over 2 yrs)	R	18	280,000	280,000
<b>Planning and Inspections</b>					
3430	Replace remaining carpet on 1st floor	R	19	10,500	10,500
3430	Replace carpet on 2nd floor	R	19	9,500	9,500
<b>Detention Center</b>					
3430	Replace carpet in various locations	R	20	80,000	80,000

## MAINTENANCE AND RENOVATIONS

R = Replacement  
A = Addition

Department	Item		Priority	Estimated Cost	Adopted Current	Future
<b>Sheriff Annex</b>						
3430	Replace carpet in various locations	R	21	\$ 8,000		\$ 8,000
<b>Finance</b>						
3430	Replace carpet	R	22	25,000		25,000
<b>Court System - Courtroom 4A</b>						
3430	Renovations and upgrades to room	R	23	70,000		70,000
<b>Veteran's services</b>						
3430	Replace HVAC units and ducts	R	24	175,500		175,500
<b>Animal Control</b>						
3610	Expansion of building	A	25	360,000		360,000
<b>Totals</b>				<b>\$ 2,386,200</b>	<b>\$ 1,177,700</b>	<b>\$ 1,208,500</b>

## NEW VEHICLES

A Additional  
R Replacement

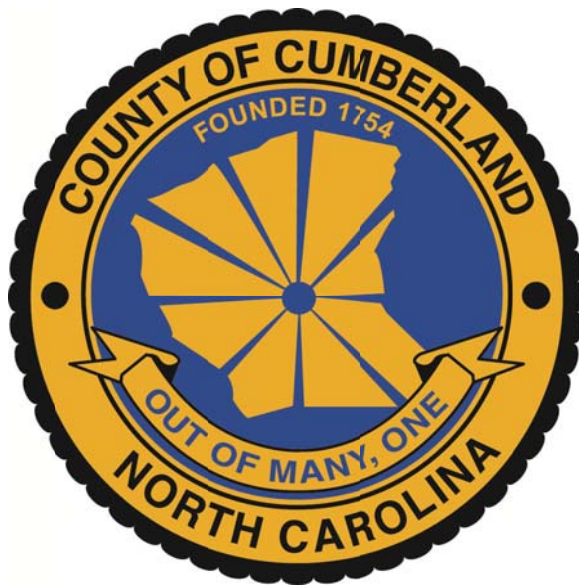
Department	Vehicle Type		Qty Req	Unit Cost	Qty	Adopted County	Other
<b>General Fund:</b>							
<b>101-410-4152 Tax Administration</b>							
3603	Compact car - hybrid	R	3	\$ 17,778	1	\$ 24,000	
<b>Law Enforcement</b>							
<b>101-422-4200 Sheriff</b>							
3603	Full size - sedan	R	2	30,000			
3603	Full size - sedan	A	6	30,000			
3603	Mid size SUV	R	32	36,000	12	\$ 432,000	
	Total Sheriff		40		12	432,000	
<b>101-422-4203 Jail</b>							
3603	15 passenger van	R	1	28,000	1	28,000	
<b>101-422-422F School Law Enforcement</b>							
3603	Full size - sedan	A	1	30,000			
	Total Law Enforcement		42		13	\$ 460,000	
<b>101-424-4250 Animal Control</b>							
3603	1/2 ton crew cab truck	R	5	25,240	2	\$ 50,480	
<b>101-437-4365 Social Services</b>							
3603	15 passenger van	R	1	22,559	1	\$ 11,280	\$ 11,280
3603	15 passenger van	A	3	22,559	3	33,839	33,839
3603	Compact car - hybrid	A	4	24,000	4	48,000	48,000
	Total Social Services		8		8	\$ 93,118	\$ 93,118
<b>Total General Fund</b>			58		24	\$ 627,598	\$ 93,118
<b>Separate Funds:</b>							
<b>Solid Waste:</b>							
<b>625-460-4608 Facilities</b>							
3603	Pickup truck - used	R	2	\$ 17,500	2		\$ 35,000
<b>625-460-4611 Maintenance</b>							
3603	Service truck - used	R	1	25,000	1		25,000
3603	Pickup truck - used	R	1	8,000	1		8,000
	Total Maintenance		2		2		33,000
<b>625-460-4615 Recycling</b>							
3603	Pickup truck - used	R	1	20,000	1		20,000
	Total Solid Waste		5		5		\$ 88,000
<b>Total Separate Funds</b>			5		5		\$ 88,000
<b>Total All Funds</b>			63		29	\$ 627,598	\$ 181,118

## FUND BALANCE PROJECTIONS

<b>Total funds - July 1, 2013 (per audit)</b>	<b>\$ 104,461,076</b>
Projected revenues - June 30, 2014	317,115,025
Projected expenditures - June 30, 2014	(323,595,693)
<b>Projected results of FY2014 operations</b>	<b>\$ (6,480,668)</b>
Total other one-time adjustments	6,506,963
<b>FY2014 net gain (deficit)</b>	<b>\$ 26,295</b>
<b>Projected total funds available</b>	<b>104,487,371</b>
Less: unspendable for inventories	(139,885)
Less: restricted for Register of Deeds	(820,471)
Less: restricted stabilization by state statute	(29,317,680)
Less: committed for property revaluation	(494,773)
Less: assigned for tax/finance software	(7,175,000)
Less: assigned for water & sewer industrial expansion	(5,845,409)
Less: assigned for economic development incentive	(1,107,679)
Less: assigned for mental health services	(5,247,532)
Less: assigned for renovation & maintenance	(3,170,894)
Less: assigned special purposes	-
<b>Projected undesignated fund balance-FY2014</b>	<b>51,168,048</b>
Less: Projected fund balance appropriated for FY2015	(18,376,960)
<b>Projected FY2014 net undesignated fund balance</b>	<b>\$ 32,791,088</b>
<b>FY2015 base expenditure budget</b>	<b>\$ 304,013,140</b>
Recurring additions	2,271,936
One-time additions	5,042,155
Supplemental new positions	210,138
<b>FY2015 recommended expenditure budget</b>	<b>\$ 311,537,579</b>
<b>FY2015 revenue budget</b>	
General revenue	\$ 289,230,241
Transfers	5,695,564
Supplemental recurring revenue	404,741
Supplemental one-time revenue - other	912,632
<b>Total revenue</b>	<b>296,243,178</b>
Fund balance appropriated for base expenditures	10,913,917
Fund balance appropriated from revaluation	25,400
Fund balance from water & sewer industrial expansion	500,000
Fund balance from health	434,074
Fund balance from mental health	2,598,786
Fund balance from economic development incentive	804,783
Fund balance from renovation & maintenance	3,100,000
Total fund balance appropriated	18,376,960
<b>FY2015 total estimated revenue budget</b>	<b>\$ 314,620,138</b>
<b>% reserve remaining</b>	<b>10.53%</b>

## COMMUNITY FUNDING

Organization	FY 2014 Adopted	FY 2015 Requested	FY 2015 Recommended	FY 2015 Adopted
<b>Community Organizations</b>				
Boys and Girls Club	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Cape Fear Botanical Garden	6,642	10,000	6,642	6,642
Cape Fear Regional Bureau for Community Action	12,150	21,000	12,150	12,150
Child Advocacy Center	39,768	39,768	39,768	39,768
Contact	6,874	6,874	6,874	6,874
CC Veterans Council	1,000	1,000	1,000	1,000
HIV Task Force	5,978	5,978	5,978	5,978
Salvation Army/Seasonal	35,000	35,000	35,000	35,000
Second Harvest Food Bank of Southeast NC	15,000	35,000	15,000	15,000
Teen Involvement Program	5,978	5,978	5,978	5,978
United Way - 211	5,500	5,500	5,500	5,500
	<u>\$ 143,890</u>	<u>\$ 176,098</u>	<u>\$ 143,890</u>	<u>\$ 143,890</u>
<b>New Funding Requests</b>				
Linden Cultural Enhancement	\$ -	\$ 10,000	\$ -	\$ -
Unchain Cumberland County	-	30,000	-	-
North Carolina's Southeast	-	20,000	20,000	20,000
	<u>\$ -</u>	<u>\$ 60,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
<b>Quasigovernmental Organizations</b>				
Arts Council	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Airborne Special Operations Museum	200,000	200,000	200,000	200,000
Fort Bragg Regional Alliance	30,000	20,500	-	-
Cape Fear River Assembly (previously funded by Mid Carolina)	11,674	11,674	11,674	11,674
Communicare	40,000	40,000	40,000	40,000
CC Coordinating Council on Older Adults/RSVP	100,215	101,670	100,215	100,215
Mid Carolina Council of Governments	183,597	181,254	181,254	181,254
In Home Aides (previously funded by DSS)	-	24,734	24,734	24,734
N.C. Division of Vocational Rehabilitation	64,116	64,959	64,959	64,959
N.C. Forest Service	135,175	145,000	145,000	145,000
SE NC Radio Reading	7,500	7,755	7,500	7,500
	<u>\$ 852,277</u>	<u>\$ 877,546</u>	<u>\$ 855,336</u>	<u>\$ 855,336</u>
<b>Economic Development</b>				
The Alliance for Economic Development	\$ 410,000	\$ 410,000	\$ 410,000	\$ 410,000
Center for Economic Empowerment & Development	10,625	30,000	10,625	10,625
Hope Mills Chamber of Commerce	-	24,500	-	-
Southeastern Economic Development Commission	31,943	31,943	31,943	31,943
Spring Lake Chamber of Commerce	-	75,000	-	-
	<u>\$ 452,568</u>	<u>\$ 571,443</u>	<u>\$ 452,568</u>	<u>\$ 452,568</u>
<b>Total All Organizations</b>	<u><u>\$ 1,448,735</u></u>	<u><u>\$ 1,685,087</u></u>	<u><u>\$ 1,471,794</u></u>	<u><u>\$ 1,471,794</u></u>



## SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2012			FY 2013			FY 2014			FY 2015		
	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs
<b>General Fund</b>												
Governing Body	2	7	9.00	2	7	9.00	2	7	9.00	2	7	9.00
Administration	18	1	18.40	18	1	18.80	18	1	18.80	18	1	18.80
Information Services	19	0	19.00	21	0	21.00	21	0	21.00	21	0	21.00
Elections	8	1	8.38	8	1	8.38	8	1	8.38	8	1	8.38
Finance	15	1	15.75	15	1	15.75	16	1	16.75	16	1	16.75
Legal	8	0	8.00	8	0	8.00	8	0	8.00	8	0	8.00
Register of Deeds	24	0	24.00	24	0	24.00	24	0	24.00	24	0	24.00
Tax Administration	71	0	71.00	74	0	74.00	74	0	74.00	71	0	71.00
Property Revaluation	6	0	6.00	6	0	6.00	6	0	6.00	6	0	6.00
Printing and Graphics Services	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Communications Center	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Carpenter Shop	4	0	4.00	4	0	4.00	4	0	4.00	4	0	4.00
Public Buildings Equipment Maint	18	0	18.00	18	0	18.00	20	0	20.00	20	0	20.00
Public Buildings Janitorial	6	0	6.00	6	0	6.00	7	0	7.00	7	0	7.00
Central Maintenance	9	0	9.00	9	0	9.00	9	0	9.00	9	0	9.00
Landscaping & Grounds	13	0	13.00	13	0	13.00	13	0	13.00	13	0	13.00
Emergency Services	46	0	46.00	46	0	46.00	46	0	46.00	46	0	46.00
Sheriff	532	105	559.20	582	102	577.06	620	101	626.24	621	118	655.03
Animal Services	38	0	38.00	46	0	46.00	46	0	46.00	46	0	46.00
Day Reporting	3	1	3.80	1	0	1.00						
Criminal Justice Unit	5	0	5.00	6	0	6.00	5	0	5.00	5	0	5.00
C-5 Facility	2	0	2.00	2	0	2.00						
Public Health	236	12	251.06	267	23	283.06	257	22	272.81	253	22	268.81
Mental Health				72	0	72.00	4	3	4.75	4	0	4.00
Social Services	630	1	630.50	624	0	624.00	624	0	624.00	626	0	626.00
Veterans Services	7	0	7.00	7	0	7.00	7	0	7.00	7	0	7.00
Child Support Enforcement	69	0	69.00	70	0	70.00	70	0	70.00	70	0	70.00
Library	162	70	190.96	160	68	188.60	161	64	188.24	161	63	187.32
Planning & Inspections	44	1	45.17	45	0	45.00	45	0	45.00	45	0	45.00
Engineering	3	0	3.00	3	0	3.00	4	0	4.00	4	0	4.00
NC Cooperative Extension Service	4	0	4.00	4	0	4.00	4	0	4.00	4	0	4.00
Location Services	6	1	6.83	7	0	7.00	7	0	7.00	7	0	7.00
Soil Conservation/Cost Share	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Public Utilities	2	0	2.00	2	0	2.00	1	0	1.00	1	0	1.00
<b>Total General Fund</b>	<b>2,018</b>	<b>201</b>	<b>2,101.05</b>	<b>2,207</b>	<b>209</b>	<b>2,227.02</b>	<b>2,139</b>	<b>200</b>	<b>2,197.97</b>	<b>2,135</b>	<b>213</b>	<b>2,220.09</b>

## SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2012			FY 2013			FY 2014			FY 2015		
	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs
<b>Separate Fund</b>												
Mental Health	144	1	145.01									
Employee Wellness Center				6	0	6.00	7	0	7.00	7	0	7.00
Workers' Compensation	4	1	4.48	4	1	4.48	4	1	4.48	3	2	3.96
Workforce Development	26	1	26.50	2	0	2.00	2	0	2.00	2	0	2.00
Federal Drug Forfeiture - Justice	0	10	3.40	0	10	3.40	0	10	3.40	0	10	3.40
Property Revaluation												
Juvenile Crime Prevention	12	1	12.50	12	1	12.50	12	1	12.50	12	1	12.50
Transportation Planning	1	2	2.50	1	2	2.50	1	2	2.75	2	1	2.75
Community Development	10	0	10.00	13	0	13.00	12	0	12.00	12	0	12.00
Civic Center	40	0	40.00	40	0	40.00	40	0	40.00			
Solid Waste Management	68	0	68.00	68	0	68.00	68	0	68.00	68	0	68.00
Inmate Canteen	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
<b>Total Separate Funds</b>	<b>308</b>	<b>16</b>	<b>315.39</b>	<b>149</b>	<b>14</b>	<b>154.88</b>	<b>149</b>	<b>14</b>	<b>155.13</b>	<b>109</b>	<b>14</b>	<b>114.61</b>
<b>Total All Funds</b>	<b>2,326</b>	<b>217</b>	<b>2,416.44</b>	<b>2,356</b>	<b>223</b>	<b>2,381.90</b>	<b>2,356</b>	<b>223</b>	<b>2,353.10</b>	<b>2,244</b>	<b>227</b>	<b>2,334.70</b>

**FY2012:** Departments requested 10 new positions, 7 were recommended and approved. Health Department added 3 new positions; 2 Processing Assistant III's and one Medical Office Assistant. Social Services added 3 Human Resources Aides and Finance added a part-time Financial Assistant II. No positions were reclassified. Details on position changes can be found in the New Position spreadsheet.

**FY2013:** Departments requested 173 new positions, 83 were recommended and 60 were approved. Animal Services added 7 new positions; 3 Animal Control Officers and 3 Animal Control Officers designated as Trappers and one Office Processing Assistant. Information Services added 2 positions and PreTrial Release added one Specialist position. A total of 41 positions were approved for the jail expansion with another 36 targeted to be hired in FY2014; 2 new SRO's and one School Crossing Guard were also approved. The Mental Fund was incorporated into the General Fund for FY2013. Seventy-two positions were reallocated to a new Mental Health agency within the General Fund and 27 psychiatric positions were transferred to the Health Department. The remaining 46 positions were deleted. Mental Health also requested 49 new positions with 47 recommended for the Managed Care Organization (MCO). During budget workshops it was determined that the 47 positions for the MCO should be on hold until a later date.

**FY2014:** Departments requested 92 new positions, 52 were recommended and approved. Health Department added 14 new positions; 8 positions in Jail Health, 4 in STD Clinic, 1 in Adult Health and 1 in Health Administration, while the Mental Health Clinic was eliminated. Engineering added 1 Administrative Coordinator and Public Equipment Maintenance added 1 Technician. The Jail added the 36 positions that had been targeted in the FY13 budget.

**FY2015:** Departments requested 75 full-time and 6 part-time new positions, 6 were recommended and approved. The Sheriff added 4 new positions for courtroom security and Social Services added 1 Attorney and 1 Paralegal.



## NEW POSITIONS

Department	Position Title	Grade	#	FT/ PT	Salary	Fringe/ Other	Total	#	Adopted County	Other
<b>General Fund:</b>										
<b>101-411-4117 Public Buildings Equipment Maintenance</b>										
	Maintenance Technician	62	1	FT	29,423	13,428	\$ 42,851			
<b>101-420-4210 Emergency Services</b>										
	Telecommunicator	63	3	FT	30,805	12,590	\$ 130,185			
	Communication Certified Training Office	64	3	FT	32,247	12,816	135,189			
	<b>Total Emergency Services</b>	62	<b>6</b>	<b>FT</b>			<b>\$ 265,374</b>			
<b>Law Enforcement</b>										
<b>101-422-4200 Sheriff</b>										
	Deputy Sheriff - Courtrooms	66	4	PT	16,967	1,719	\$ 74,744	4	\$	74,744
	Deputy Sheriff - Civil	66	2	FT	37,115	16,364	106,958			
	Deputy Sheriff Corporal - Courtrooms	68	2	FT	42,608	17,657	120,530			
	Deputy Sheriff Detective - Crime	69	2	FT	40,521	17,162	115,366			
	Deputy Sheriff Detective - Sex Offender	69	2	FT	46,600	18,587	130,374			
	Administrative Support - Civil	60	2	FT	26,812	11,956	77,536			
	Total Sheriff		14				625,508	4		74,744
<b>101-422-422F School Law Enforcement</b>										
	Deputy Sheriff Sergeant	71	1	FT	49,795	19,315	69,110			
	Traffic Control Officer		2	PT	5,855	594	12,898			
	Total School Law Enforcement		3				82,008			
	<b>Total Law Enforcement</b>		<b>17</b>				<b>\$ 707,516</b>	<b>4</b>	<b>\$</b>	<b>74,744</b>
<b>101-424-4250 Animal Control</b>										
	Custodian	50	1	FT	17,206	11,026	\$ 28,232			
	Animal Shelter Attendant	60	2	FT	26,812	12,260	78,144			
	<b>Total Animal Control</b>		<b>3</b>	<b>FT</b>			<b>\$ 106,376</b>			
<b>Health</b>										
<b>101-431-4306 Jail Health</b>										
	Physician III-A	9	1	FT	170,000	31,588	\$ 201,588			
	Medical Office Assistant	60	1	FT	26,812	11,956	38,768			
	Total Jail Health		2				240,356			
<b>101-431-4312 School Health Program</b>										
	Public Health Nurse III	74	5	FT	55,888	16,618	362,530			
	Public Health Nurse II	73	35	FT	39,511	12,002	1,802,950			
	Total School Health Program		40				2,165,480			
<b>101-431-4323 Family Planning Clinic</b>										
	Physician Extender II	82	1	FT	73,042	19,351	92,393			
	<b>Total Health</b>		<b>43</b>				<b>\$ 2,498,229</b>			

## NEW POSITIONS

Department	Position Title	Grade	#	FT/ PT	Salary	Fringe/ Other	Total	#	Adopted County	Other
<b>101-435-4365 Social Services</b>										
	Attorney	80	1	FT	66,713	18,299	\$ 85,012	1	\$ 42,506	\$ 42,506
	Paralegal I	67	1	FT	37,025	13,567	50,592	1	25,296	25,296
	Housekeeper	55	1	FT	21,433	11,856	33,289			
	<b>Total Social Services</b>		<b>3</b>				<b>\$ 168,893</b>	<b>2</b>	<b>\$ 67,802</b>	<b>\$ 67,802</b>
<b>101-439-4396 Child Support Enforcement</b>										
	Child Support Enforcement Agent	66	3	FT	35,348	14,458	\$ 149,418			
	Administrative Support Specialist	60	1	FT	26,812	11,938	38,750			
	Office Processing Assistant	58	3	FT	24,508	11,571	108,237			
	<b>Total Child Support Enforcement</b>		<b>7</b>				<b>\$ 296,405</b>			
<b>Total General Fund</b>		<b>6 PT</b>	<b>74</b>	<b>FT</b>			<b>\$ 4,085,644</b>	<b>6</b>	<b>\$ 142,546</b>	<b>\$ 67,802</b>
<b>Separate Fund:</b>										
<b>139-450-4560 Senior Aides</b>										
	Administrative Assistant	64	1	FT	15,479	1,218	\$ 16,697			
<b>Total Separate Funds</b>			<b>1</b>	<b>FT</b>			<b>\$ 16,697</b>			
<b>Total All Fund</b>		<b>6 PT</b>	<b>75</b>	<b>FT</b>			<b>\$ 4,102,341</b>	<b>6</b>	<b>\$ 142,546</b>	<b>\$ 67,802</b>

## SALARY SCHEDULE

Grade	Minimum	Mid-Point	Maximum
55	\$ 21,433	\$ 28,752	\$ 36,071
56	22,416	30,071	37,726
57	23,443	31,449	39,455
58	24,508	32,878	41,247
59	25,624	34,374	43,124
60	26,812	35,969	45,125
61	28,087	37,679	47,271
62	29,423	39,471	49,519
63	30,805	41,325	51,845
64	32,247	43,260	54,272
65	33,753	45,280	56,806
66	35,348	47,419	59,490
67	37,025	49,669	62,313
68	38,734	51,962	65,189
69	40,524	54,363	68,202
70	42,399	56,878	71,357
71	44,353	59,500	74,646
72	46,394	62,238	78,081
73	48,539	65,115	81,691
74	50,808	68,159	85,510
75	53,181	71,343	89,504
76	55,639	74,640	93,640
77	58,218	78,100	97,981
78	60,925	81,731	102,537
79	63,757	85,530	107,303
80	66,713	89,496	112,278
81	69,793	93,627	117,461
82	73,041	97,985	122,928
83	76,454	102,563	128,672
84	80,035	107,367	134,699
85	83,763	112,369	140,975
86	87,655	117,590	147,524
87	91,756	123,091	154,425
88	96,046	128,846	161,646
89	100,520	134,848	169,175
90	105,203	141,130	177,057
91	110,116	147,721	185,325
92	115,071	154,368	193,664
93	120,249	161,314	202,379
94	125,660	168,573	211,486
95	131,315	176,159	221,003

## CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
911 Standards Program Coordinator	68	\$ 38,734	\$ 51,962	\$ 65,189
Accountant I	73	48,539	65,115	81,691
Accounting Clerk IV	60	26,812	35,969	45,125
Accounting Clerk V	62	29,423	39,471	49,519
Accounting Manager	82	73,041	97,985	122,928
Accounting Specialist I	68	38,734	51,962	65,189
Accounting Specialist II	70	42,399	56,878	71,357
Accounting Supervisor	78	60,925	81,731	102,537
Accounting Technician I	60	26,812	35,969	45,125
Accounting Technician II	62	29,423	39,471	49,519
Accounting Technician III	64	32,247	43,260	54,272
Accounting Technician IV	66	35,348	47,419	59,490
Administrative Assistant I	64	32,247	43,260	54,272
Administrative Assistant II	66	35,348	47,419	59,490
Administrative Assistant III	68	38,734	51,962	65,189
Administrative Coordinator I	64	32,247	43,260	54,272
Administrative Coordinator II	66	35,348	47,419	59,490
Administrative Officer I	68	38,734	51,962	65,189
Administrative Officer II	71	44,353	59,500	74,646
Administrative Officer III	73	48,539	65,115	81,691
Administrative Program Officer I	68	38,734	51,962	65,189
Administrative Program Officer II	70	42,399	56,878	71,357
Administrative Services Asst V	62	29,423	39,471	49,519
Administrative Support II	65	33,753	45,280	56,806
Administrative Support Specialist	60	26,812	35,969	45,125
Advocate I	68	38,734	51,962	65,189
Agriculture Specialist	66	35,348	47,419	59,490
Animal Control Director	78	60,925	81,731	102,537
Animal Control Enforcement Supervisor	69	40,524	54,363	68,202
Animal Control Officer I	64	32,247	43,260	54,272
Animal Control Officer II	66	35,348	47,419	59,490
Animal Shelter Attendant	60	26,812	35,969	45,125
Animal Shelter Manager	67	37,025	49,669	62,313
Applications Programmer II	75	53,181	71,343	89,504
Appraiser	67	37,025	49,669	62,313
Assistant County Manager	87	91,756	123,091	154,425
Assistant County Manager/Finance & Administration	88	96,046	128,846	161,646
Assistant Director Of Nursing Services	78	60,925	81,731	102,537
Assistant Register Of Deeds	69	40,524	54,363	68,202
Assistant Tax Administrator	78	60,925	81,731	102,537
Assistant Weighmaster	62	29,423	39,471	49,519
Attorney I	80	66,713	89,496	112,278
Attorney II	83	76,454	102,563	128,672
Budget & Management Analyst	76	55,639	74,640	93,640
Building/Plumbing Inspector	68	38,734	51,962	65,189
Business Manager	73	48,539	65,115	81,691
Business Systems Manager	72	46,394	62,238	78,081

## CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Carpentry Supervisor	67	\$ 37,025	\$ 49,669	\$ 62,313
Chief Deputy Sheriff	83	76,454	102,563	128,672
Chief Information Services Director	85	83,763	112,369	140,975
Chief Inspector	70	42,399	56,878	71,357
Child Support Eligibility Specialist	64	32,247	43,260	54,272
Child Support Enforcement Agent	66	35,348	47,419	59,490
Child Support Enforcement Director	78	60,925	81,731	102,537
Child Support Enforcement Supervisor	68	38,734	51,962	65,189
Clerk To The Board	72	46,394	62,238	78,081
Clinical Social Worker	72	46,394	62,238	78,081
Code Enforcement Manager	70	42,399	56,878	71,357
Code Enforcement Officer	66	35,348	47,419	59,490
Communications Certified Training Officer	64	32,247	43,260	54,272
Community Development Director	77	58,218	78,100	97,981
Community Disease Control Specialist II	66	35,348	47,419	59,490
Community Health Assistant	57	23,443	31,449	39,455
Community Services Manager	73	48,539	65,115	81,691
Community Services Specialist	68	38,734	51,962	65,189
Community Social Services Assistant	57	23,443	31,449	39,455
Community Social Services Technician	61	28,087	37,679	47,271
Community Support Services Supervisor	63	30,805	41,325	51,845
Computer Systems Administrator I	69	40,524	54,363	68,202
Computer Systems Administrator II	71	44,353	59,500	74,646
Computer Systems Administrator III	73	48,539	65,115	81,691
Computing Consultant II	73	48,539	65,115	81,691
Computing Consultant III	75	53,181	71,343	89,504
Computing Support Technician I	62	29,423	39,471	49,519
Computing Support Technician II	64	32,247	43,260	54,272
Cook	56	22,416	30,071	37,726
Cook Supervisor	59	25,624	34,374	43,124
Cottage Parent I	57	23,443	31,449	39,455
County Attorney	91	110,116	147,721	185,325
County Manager	93	120,249	161,314	202,379
County Social Services Business Officer II	79	63,757	85,530	107,303
County Social Services Director	88	96,046	128,846	161,646
County Social Services Program Administrator I	76	55,639	74,640	93,640
Crime Analyst	70	42,399	56,878	71,357
Criminal Justice System Support Director	74	50,808	68,159	85,510
Custodian	55	21,433	28,752	36,071
Custodian Crew Leader	57	23,443	31,449	39,455
Day Care Services Coordinator I	66	35,348	47,419	59,490
Dental Assistant	60	26,812	35,969	45,125
Dental Hygienist II	70	42,399	56,878	71,357
Dentist III	89	100,520	134,848	169,175
Department GIS/Mapping Technician I	63	30,805	41,325	51,845
Department GIS/Mapping Technician II	66	35,348	47,419	59,490
Department IT Support Specialist I	70	42,399	56,878	71,357

## CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Department IT Support Specialist II	72	\$ 46,394	\$ 62,238	\$ 78,081
Department IT Support Supervisor	74	50,808	68,159	85,510
Department IT Support Technician I	64	32,247	43,260	54,272
Department IT Support Technician II	66	35,348	47,419	59,490
Deputy Clerk To The Board	65	33,753	45,280	56,806
Deputy County Manager	89	100,520	134,848	169,175
Deputy Detention Center Administrator	76	55,639	74,640	93,640
Deputy Information Services Director	83	76,454	102,563	128,672
Deputy Library Director	78	60,925	81,731	102,537
Deputy Planning Director	78	60,925	81,731	102,537
Deputy Register Of Deeds I	62	29,423	39,471	49,519
Deputy Register Of Deeds II	64	32,247	43,260	54,272
Deputy Register of Deeds III	66	35,348	47,419	59,490
Deputy Sheriff	66	35,348	47,419	59,490
Deputy Sheriff Captain	77	58,218	78,100	97,981
Deputy Sheriff Corporal	68	38,734	51,962	65,189
Deputy Sheriff Detective	69	40,524	54,363	68,202
Deputy Sheriff Detective Lieutenant	75	53,181	71,343	89,504
Deputy Sheriff Detective Sergeant	71	44,353	59,500	74,646
Deputy Sheriff Lieutenant	75	53,181	71,343	89,504
Deputy Sheriff Major	80	66,713	89,496	112,278
Deputy Sheriff Sergeant	71	44,353	59,500	74,646
Detention Center Administrator	80	66,713	89,496	112,278
Detention Center Corporal	66	35,348	47,419	59,490
Detention Center Lieutenant	72	46,394	62,238	78,081
Detention Center Sergeant	68	38,734	51,962	65,189
Detention Officer	64	32,247	43,260	54,272
Director of Elections	78	60,925	81,731	102,537
Drug Treatment Court Case Coordinator	67	37,025	49,669	62,313
Elections Technician	65	33,753	45,280	56,806
Electrical/Mechanical Inspector	68	38,734	51,962	65,189
Electrician	66	35,348	47,419	59,490
Electronics Technician	65	33,753	45,280	56,806
Emergency Management Planner I	70	42,399	56,878	71,357
Emergency Management Program Coordinator	70	42,399	56,878	71,357
Emergency Services Deputy Director	77	58,218	78,100	97,981
Emergency Services Director	82	73,041	97,985	122,928
Engineering & Infrastructure Director	80	66,713	89,496	112,278
Engineering Technician I	67	37,025	49,669	62,313
Engineering Technician II	69	40,524	54,363	68,202
Environmental Health Director II	79	63,757	85,530	107,303
Environmental Health Program Specialist	69	40,524	54,363	68,202
Environmental Health Specialist	67	37,025	49,669	62,313
Environmental Health Supervisor I	70	42,399	56,878	71,357
Environmental Health Supervisor II	73	48,539	65,115	81,691
Equipment Operator	58	24,508	32,878	41,247
Executive Assistant to the County Manager	72	46,394	62,238	78,081

## CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Facilities Maintenance Coordinator I	63	\$ 30,805	\$ 41,325	\$ 51,845
Facilities Maintenance Manager	74	50,808	68,159	85,510
Facilities Maintenance Supervisor	69	40,524	54,363	68,202
Fees and Special Assessment Specialist	69	40,524	54,363	68,202
Finance Accountant	75	53,181	71,343	89,504
Finance Director	87	91,756	123,091	154,425
Finance Senior Accountant	77	58,218	78,100	97,981
Financial Assistant	63	30,805	41,325	51,845
Financial Associate I	62	29,423	39,471	49,519
Financial Associate II	64	32,247	43,260	54,272
Financial Specialist	71	44,353	59,500	74,646
Fire Inspector	68	38,734	51,962	65,189
Fleet Maintenance Foreman	67	37,025	49,669	62,313
Fleet Maintenance Master Technician	66	35,348	47,419	59,490
Fleet Maintenance Superintendent	74	50,808	68,159	85,510
Fleet Maintenance Technician	64	32,247	43,260	54,272
Food Service Manager	66	35,348	47,419	59,490
Foreign Language Interpreter I	60	26,812	35,969	45,125
Foreign Language Interpreter II	63	30,805	41,325	51,845
Forensic Media Technician	61	28,087	37,679	47,271
Governmental Affairs Officer	79	63,757	85,530	107,303
Graphic Design/Information Specialist I	64	32,247	43,260	54,272
Graphic Design/Information Specialist II	66	35,348	47,419	59,490
Grounds Maintenance Landscaping Supervisor	68	38,734	51,962	65,189
Grounds Maintenance Technician I	60	26,812	35,969	45,125
Grounds Maintenance Technician II	62	29,423	39,471	49,519
Heavy Equipment Maintenance Technician	62	29,423	39,471	49,519
Heavy Equipment Master Mechanic	67	37,025	49,669	62,313
Heavy Equipment Mechanic Foreman	69	40,524	54,363	68,202
Heavy Equipment Mechanic I	63	30,805	41,325	51,845
Heavy Equipment Mechanic II	65	33,753	45,280	56,806
Heavy Equipment Operations Supervisor	67	37,025	49,669	62,313
Heavy Equipment Operator I	59	25,624	34,374	43,124
Heavy Equipment Operator II	61	28,087	37,679	47,271
Heavy Equipment Operator III	63	30,805	41,325	51,845
House Arrest Specialist	67	37,025	49,669	62,313
Housekeeper	55	21,433	28,752	36,071
Housekeeping Team Leader	57	23,443	31,449	39,455
Human Resources Aide	55	21,433	28,752	36,071
Human Resources Associate	63	30,805	41,325	51,845
Human Resources Consultant I	71	44,353	59,500	74,646
Human Resources Consultant II	73	48,539	65,115	81,691
Human Resources Deputy Director	78	60,925	81,731	102,537
Human Resources Placement Specialist	63	30,805	41,325	51,845
Human Resources Representative	68	38,734	51,962	65,189
Human Resources Specialist	66	35,348	47,419	59,490
Human Services Clinical Counselor I	69	40,524	54,363	68,202

## CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Human Services Clinical Counselor II	71	\$ 44,353	\$ 59,500	\$ 74,646
Human Services Clinical Counselor Specialist	72	46,394	62,238	78,081
Human Services Coordinator III	70	42,399	56,878	71,357
Human Services Deputy Director	83	76,454	102,563	128,672
Human Services Planner/ Evaluator I	68	38,734	51,962	65,189
Human Services Planner/ Evaluator II	70	42,399	56,878	71,357
HVAC Supervisor	68	38,734	51,962	65,189
HVAC Technician	66	35,348	47,419	59,490
Income Maintenance Caseworker I	61	28,087	37,679	47,271
Income Maintenance Caseworker II	63	30,805	41,325	51,845
Income Maintenance Caseworker III	65	33,753	45,280	56,806
Income Maintenance Investigator I	63	30,805	41,325	51,845
Income Maintenance Investigator II	65	33,753	45,280	56,806
Income Maintenance Investigator Supervisor II	67	37,025	49,669	62,313
Income Maintenance Supervisor I	65	33,753	45,280	56,806
Income Maintenance Supervisor II	67	37,025	49,669	62,313
Income Maintenance Supervisor III	69	40,524	54,363	68,202
Income Maintenance Technician	59	25,624	34,374	43,124
Industrial Hygiene Consultant	77	58,218	78,100	97,981
Information Systems Liaison I	69	40,524	54,363	68,202
Information Systems Manager	77	58,218	78,100	97,981
Inspections Manager	74	50,808	68,159	85,510
Internal Auditor	74	50,808	68,159	85,510
Investigative Technician	64	32,247	43,260	54,272
Investment Officer	73	48,539	65,115	81,691
IS Applications Analyst Programmer I	75	53,181	71,343	89,504
IS Applications Analyst Programmer II	77	58,218	78,100	97,981
IS Applications Manager	81	69,793	93,627	117,461
IS Applications Programmer	71	44,353	59,500	74,646
IS Business Analyst	76	55,639	74,640	93,640
IS Communications Specialist	73	48,539	65,115	81,691
IS Computer Operation Specialist	71	44,353	59,500	74,646
IS GIS Coordinator	72	46,394	62,238	78,081
IS Infrastructure Manager	81	69,793	93,627	117,461
IS Networking Security Coordinator	79	63,757	85,530	107,303
IS Networking Specialist	75	53,181	71,343	89,504
IS Systems Programmer	79	63,757	85,530	107,303
IS Systems Server Administrator	76	55,639	74,640	93,640
IS Systems Server Analyst	75	53,181	71,343	89,504
IS Technical Support Specialist	73	48,539	65,115	81,691
Landfill Operations Supervisor	67	37,025	49,669	62,313
Latent Print Examiner	69	40,524	54,363	68,202
Laundry Washer Operator	55	21,433	28,752	36,071
Lead Worker III	59	25,624	34,374	43,124
Lead Worker IV	61	28,087	37,679	47,271
Librarian I	67	37,025	49,669	62,313
Librarian II	69	40,524	54,363	68,202



## CLASSIFICATION PAY PLAN

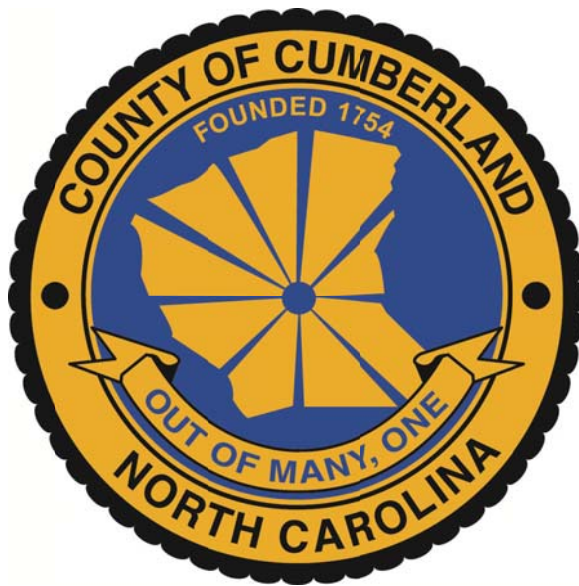
Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Librarian III	71	\$ 44,353	\$ 59,500	\$ 74,646
Librarian IV	73	48,539	65,115	81,691
Library Associate	64	32,247	43,260	54,272
Library Circulation Manager	67	37,025	49,669	62,313
Library Director	82	73,041	97,985	122,928
Library Division Manager	75	53,181	71,343	89,504
Library Page	55	21,433	28,752	36,071
Library Technician	57	23,443	31,449	39,455
Licensed Clinical Counselor	72	46,394	62,238	78,081
Local Health Director	88	96,046	128,846	161,646
Local Public Health Administrator I	76	55,639	74,640	93,640
Maintenance Services Coordinator	60	26,812	35,969	45,125
Maintenance Supervisor	65	33,753	45,280	56,806
Maintenance Technician	62	29,423	39,471	49,519
Maintenance Worker	57	23,443	31,449	39,455
Medical Laboratory Assistant III	60	26,812	35,969	45,125
Medical Laboratory Technologist I	70	42,399	56,878	71,357
Medical Laboratory Technologist II	72	46,394	62,238	78,081
Medical Laboratory Technologist III	74	50,808	68,159	85,510
Medical Office Assistant	60	26,812	35,969	45,125
Medical Records Assistant IV	60	26,812	35,969	45,125
Medical Records Manager II	68	38,734	51,962	65,189
Nursing Assistant II	60	26,812	35,969	45,125
Nutrition Program Director II	75	53,181	71,343	89,504
Nutritionist I	66	35,348	47,419	59,490
Nutritionist II	69	40,524	54,363	68,202
Nutritionist III	71	44,353	59,500	74,646
Office Assistant III	58	24,508	32,878	41,247
Office Assistant IV	60	26,812	35,969	45,125
Office Assistant V	62	29,423	39,471	49,519
Office/Processing Assistant	58	24,508	32,878	41,247
Paralegal	67	37,025	49,669	62,313
Paralegal I	67	37,025	49,669	62,313
Patient Accounts Representative Supervisor	65	33,753	45,280	56,806
Patient Relations Representative IV	60	26,812	35,969	45,125
Patient Relations Representative V	62	29,423	39,471	49,519
Payroll Specialist I	67	37,025	49,669	62,313
Payroll Specialist II	70	42,399	56,878	71,357
Personnel Assistant V	62	29,423	39,471	49,519
Personnel Officer I	70	42,399	56,878	71,357
Personnel Technician I	63	30,805	41,325	51,845
Personnel Technician II	66	35,348	47,419	59,490
Personnel Technician III	68	38,734	51,962	65,189
Pharmacist	84	80,035	107,367	134,699
Pharmacy Technician	60	26,812	35,969	45,125
Physician Director II-A	10	117,100	155,158	197,079
Physician Director II-B	12	128,800	170,660	216,770

## CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Physician Extender I	80	\$ 66,713	\$ 89,496	\$ 112,278
Physician Extender II	82	73,041	97,985	122,928
Physician Extender III	84	80,035	107,367	134,699
Physician III-A	09	111,495	147,731	187,646
Physician III-B	11	122,703	162,581	206,509
Physician III-C	12	128,800	170,660	216,770
Planner	70	42,399	56,878	71,357
Planning Director	83	76,454	102,563	128,672
Planning Manager	75	53,181	71,343	89,504
Practical Nurse II	63	30,805	41,325	51,845
Pretrial Release Specialist	65	33,753	45,280	56,806
Printing & Graphics Services Supervisor	70	42,399	56,878	71,357
Printing Technician	59	25,624	34,374	43,124
Processing Assistant II	55	21,433	28,752	36,071
Processing Assistant III	58	24,508	32,878	41,247
Processing Assistant IV	60	26,812	35,969	45,125
Processing Assistant V	62	29,423	39,471	49,519
Processing Unit Supervisor IV	60	26,812	35,969	45,125
Processing Unit Supervisor V	62	29,423	39,471	49,519
Program Assistant IV	60	26,812	35,969	45,125
Program Assistant V	62	29,423	39,471	49,519
Public Health Educator I	64	32,247	43,260	54,272
Public Health Educator II	68	38,734	51,962	65,189
Public Health Educator Supervisor	70	42,399	56,878	71,357
Public Health Nurse I	71	44,353	59,500	74,646
Public Health Nurse II	73	48,539	65,115	81,691
Public Health Nurse III	74	50,808	68,159	85,510
Public Health Nursing Director III	82	73,041	97,985	122,928
Public Health Nursing Supervisor I	75	53,181	71,343	89,504
Public Health Nursing Supervisor II	77	58,218	78,100	97,981
Public Information Assistant III	58	24,508	32,878	41,247
Public Information Assistant IV	60	26,812	35,969	45,125
Public Information Specialist	68	38,734	51,962	65,189
Purchasing Manager	72	46,394	62,238	78,081
Real Estate Appraisal Manager	76	55,639	74,640	93,640
Real Estate Appraisal Supervisor	74	50,808	68,159	85,510
Recycling Vehicle Operator	59	25,624	34,374	43,124
Register Of Deeds	81	69,793	93,627	117,461
Resolve Facilitator	57	23,443	31,449	39,455
Risk Manager	76	55,639	74,640	93,640
Senior Administrative Support Specialist	62	29,423	39,471	49,519
Senior Appraisal Specialist	71	44,353	59,500	74,646
Senior Appraiser	69	40,524	54,363	68,202
Senior Assistant Register Of Deeds	75	53,181	71,343	89,504
Senior Planner	73	48,539	65,115	81,691
Sheriff	88	96,046	128,846	161,646
Social Work Clinical Specialist	74	50,808	68,159	85,510

## CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Social Work Program Administrator I	77	\$ 58,218	\$ 78,100	\$ 97,981
Social Work Program Administrator II	79	63,757	85,530	107,303
Social Work Program Manager	76	55,639	74,640	93,640
Social Work Supervisor I	69	40,524	54,363	68,202
Social Work Supervisor II	72	46,394	62,238	78,081
Social Work Supervisor III	75	53,181	71,343	89,504
Social Worker - Investigative/Assessment & Treatment	71	44,353	59,500	74,646
Social Worker I	65	33,753	45,280	56,806
Social Worker II	69	40,524	54,363	68,202
Social Worker III	71	44,353	59,500	74,646
Soil Scientist I	73	48,539	65,115	81,691
Solid Waste Attendant	55	21,433	28,752	36,071
Solid Waste Collections Manager	70	42,399	56,878	71,357
Solid Waste Collections Supervisor	65	33,753	45,280	56,806
Solid Waste Compliance Inspector	60	26,812	35,969	45,125
Solid Waste Environmental Enforcement Inspector	62	29,423	39,471	49,519
Solid Waste Director	79	63,757	85,530	107,303
Solid Waste Truck Driver	61	28,087	37,679	47,271
Staff Attorney I	78	60,925	81,731	102,537
Staff Attorney II	82	73,041	97,985	122,928
Staff Development Specialist I	67	37,025	49,669	62,313
Staff Development Specialist II	69	40,524	54,363	68,202
Staff Nurse	71	44,353	59,500	74,646
Staff Psychologist II	73	48,539	65,115	81,691
Street Sign Technician I	63	30,805	41,325	51,845
Street Sign Technician II	65	33,753	45,280	56,806
Substance Abuse Counselor II	67	37,025	49,669	62,313
Switchboard Operator	56	22,416	30,071	37,726
Tax Administrator	82	73,041	97,985	122,928
Tax Analyst	64	32,247	43,260	54,272
Tax Assistant	62	29,423	39,471	49,519
Tax Auditor	68	38,734	51,962	65,189
Tax Program Coordinator	65	33,753	45,280	56,806
Tax Program Manager	75	53,181	71,343	89,504
Tax Program Supervisor	72	46,394	62,238	78,081
Telecommunications Manager	70	42,399	56,878	71,357
Telecommunications Supervisor	67	37,025	49,669	62,313
Telecommunicator	63	30,805	41,325	51,845
Transportation Program Coordinator	72	46,394	62,238	78,081
Veteran Services Director	70	42,399	56,878	71,357
Veteran Services Specialist	65	33,753	45,280	56,806
Youth Home Supervisor	67	37,025	49,669	62,313
Youth Program Assistant II	63	30,805	41,325	51,845



## DEBT SERVICE

The General Fund is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in enterprise funds. Debt service payments include principal, interest and other related charges. Debt service for governmental funds is budgeted in the General Fund and is paid from General Fund revenue. In general, debt service for enterprise funds is budgeted in the appropriate enterprise fund and is paid from revenue generated by that enterprise activity. However, debt service for the Crown Center is funded solely from revenues generated by the Prepared Food & Beverage Tax and the Hotel Occupancy Tax. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation and other limited obligation bonds, capital leases, and installment financing notes. Debt service for refunding certificates of participation used to refinance construction of the Coliseum is budgeted in the Crown Center Fund which is an enterprise fund. Debt service for tax credit certificates of participation and other limited obligation bonds used to finance renovations to the Crown Theater and Arena is budgeted in the General Fund, but is charged to the Crown Center Fund by means of a cost allocation process.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation debt at June 30, 2014 is \$41,575,000 and is significantly less than the legal debt limit of slightly more than \$1,000,000,000. Excluding discrete component units, total debt service payments represent 5.28% of total budget expenditures for FY 2014 and 5.69% of adopted budget expenditures for FY 2015. The County believes that the debt obligations of the County are prudent and remain within manageable levels.

In September 2008, Standard & Poor's issued a two-step upgrade of the County's credit ratings by raising the rating on general obligation debt from AA- to AA+ and by raising the rating on non-general obligation debt from A+ to AA-. In March 2009, Moody's issued a one-step upgrade of the County's credit ratings by raising the rating on general obligation debt from Aa3 to Aa2 and by raising the rating on non-general obligation debt from A1 to Aa3. In May 2010, Moody's recalibrated municipal debt ratings to improve comparability with ratings issued for the private sector. As the result of this recalibration, Moody's assigned the County a rating of Aa1 for general obligation debt.

The following is a summary of the major outstanding debt obligations incurred by the County during the ten fiscal years ended June 30, 2014:

<b>FY</b>	<b>Amount</b>	<b>Type of Debt</b>	<b>Purpose of Debt Issue</b>	<b>Balance</b>
2005	\$ 4,537,080	Capital Lease	Energy Savings Project	\$ 1,611,032
2009	22,425,000	COPS	West Library & Elementary School	17,700,000
2009	89,490,000	COPS Refunding	Refinance Debt on Coliseum, DSS Building and Detention Center	59,140,000
2010	34,670,000	G.O. Refunding Bonds	Refinance Debt on Schools	14,700,000
2010	15,900,000	QSCB (Tax Credit COPS)	School Classroom Additions	11,925,000
2010	1,980,000	Build America Bonds	Crown Arena/Theater Mechanicals	1,188,000
2010	1,138,000	RZED Bonds	Crown Arena/Theater Mechanicals	682,800
2011	14,805,000	QSCB (Ltd Obligation COPS)	New Century Middle School	11,844,000
2012	12,375,000	G.O. Refunding Bonds	Refinance Debt on Schools	11,805,000

## DEBT SERVICE

<b>FY</b>	<b>Amount</b>	<b>Type of Debt</b>	<b>Purpose of Debt Issue</b>	<b>Balance</b>
2012	37,755,000	Limited Obligation Refunding COPS	Refinance Debt on Schools	\$ 30,725,000
2013	3,198,130	Installment Financing Note	Community College HVAC and Roofing Projects	2,238,691
2014	15,070,000	G.O. Refunding Bonds	Refinance Debt on School and Library Projects	15,070,000

## SUMMARY OF CURRENT DEBT

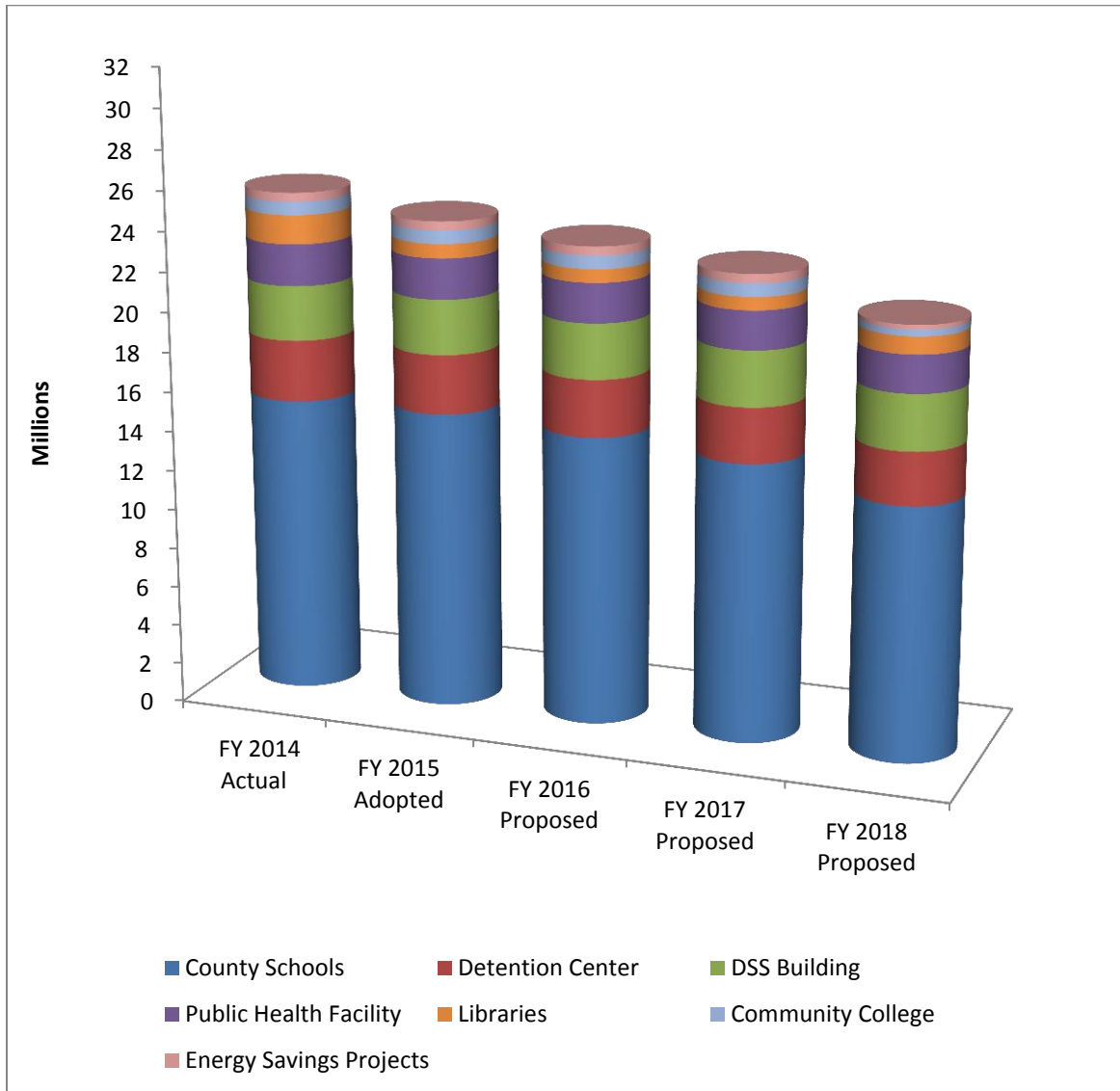
	Type of Debt	Purpose of the Debt	Date of Issue	Original Amount	Balance 6/30/14
<b>General Fund</b>					
Schools - Refunding Series 2009	G.O. Bonds	Refinance	07/08/09	\$ 34,670,000	\$ 14,700,000
Schools - Refunding Series 2011	G.O. Bonds	Refinance	07/12/11	12,735,000	11,805,000
Schools - Refunding Series 2014	G.O. Bonds	Refinance	02/20/14	<u>13,614,720</u>	<u>13,614,720</u>
<b>Total School G.O. Bonds</b>				<b><u>61,019,720</u></b>	<b><u>40,119,720</u></b>
Library - Refunding Series 2014	G.O. Bonds	Refinance	02/20/14	<u>1,455,280</u>	<u>1,455,280</u>
<b>Total Other G.O. Bonds</b>				<b><u>1,455,280</u></b>	<b><u>1,455,280</u></b>
<b>Total General Obligation Bonds</b>				<b><u>\$ 62,475,000</u></b>	<b><u>\$ 41,575,000</u></b>
New Century International Elementary School	COPS	Schools	03/25/09	\$ 17,139,835	\$ 13,528,110
Western Branch Library	COPS	Library Facilities	03/25/09	<u>5,285,165</u>	<u>4,171,890</u>
<b>Total COPS Series 2009A</b>				<b><u>22,425,000</u></b>	<b><u>17,700,000</u></b>
DSS Building	COPS	Refinance	05/13/09	20,930,000	10,250,000
Detention Center	COPS	Refinance	05/13/09	<u>31,470,000</u>	<u>20,395,000</u>
<b>Total COPS Refunding Series 2009B</b>				<b><u>52,400,000</u></b>	<b><u>30,645,000</u></b>
Gray's Creek Middle School	COPS	Refinance	07/14/12	16,630,000	13,560,000
Public Health Facility	COPS	Refinance	07/14/12	<u>21,125,000</u>	<u>17,165,000</u>
<b>Total COPS Refunding Series 2011B</b>				<b><u>37,755,000</u></b>	<b><u>30,725,000</u></b>
<b>Total Certificates of Participation (COPS)</b>				<b><u>\$112,580,000</u></b>	<b><u>\$ 79,070,000</u></b>
Schools - 2009 QSCB (Tax Credit COPS)	ARRA	Schools	12/15/09	\$ 15,900,000	\$ 11,925,000
Schools - 2011A QSCB (Limited Obligation COPS)	ARRA	Schools	01/26/11	<u>14,805,000</u>	<u>11,844,000</u>
<b>Total American Recovery &amp; Reinvestment Bonds</b>				<b><u>\$ 30,705,000</u></b>	<b><u>\$ 23,769,000</u></b>
SunTrust Energy Savings	Capital Lease	Energy Conservation	12/09/04	\$ 4,033,550	\$ 1,432,239
<b>Total Capital Leases</b>				<b><u>\$ 4,033,550</u></b>	<b><u>\$ 1,432,239</u></b>
Fayetteville Tech Comm College Installment Note	Installment Note	FTCC Renovations	01/18/13	\$ 3,198,130	\$ 2,238,691
<b>Total Installment Notes</b>				<b><u>\$ 3,198,130</u></b>	<b><u>\$ 2,238,691</u></b>
<b>Total General Fund</b>				<b><u>\$212,991,680</u></b>	<b><u>\$148,084,930</u></b>
<b>Enterprise Funds</b>					
Crown Coliseum COPS Refunding Series 2009B	COPS	Refinance	05/13/09	\$ 37,090,000	\$ 28,495,000
<b>Total Certificates of Participation</b>				<b><u>\$ 37,090,000</u></b>	<b><u>\$ 28,495,000</u></b>
Crown - Build America Bonds	ARRA	Mechanical Upgrades	05/14/10	\$ 1,980,000	\$ 1,188,000
Crown - Recovery Zone Economic Development Bonds	ARRA	Mechanical Upgrades	05/14/10	<u>1,138,000</u>	<u>682,800</u>
<b>Total American Recovery &amp; Reinvestment Bonds</b>				<b><u>\$ 3,118,000</u></b>	<b><u>\$ 1,870,800</u></b>
SunTrust Energy Savings	Capital Lease	Energy Conservation	12/09/04	\$ 503,530	\$ 178,793
<b>Total Capital Leases</b>				<b><u>\$ 503,530</u></b>	<b><u>\$ 178,793</u></b>
Southpoint Water Project - NC Clean Drinking Water Loan	Installment Note	Southpoint Water	05/20/13	\$ 108,160	\$ 102,752
<b>Total Installment Notes</b>				<b><u>\$ 108,160</u></b>	<b><u>\$ 102,752</u></b>
<b>Total Enterprise Funds</b>				<b><u>\$ 40,819,690</u></b>	<b><u>\$ 30,647,345</u></b>
<b>Total All Funds</b>				<b><u>\$253,811,370</u></b>	<b><u>\$178,732,275</u></b>

## GENERAL FUND DEBT SERVICE PROJECTIONS

Debt	FY2014 Actual	FY2015 Adopted	FY2016 Proposed	FY2017 Proposed	FY2018 Proposed
<b>Schools</b>					
G.O. Series 2004	\$ 207,000	\$ -	\$ -	\$ -	\$ -
G.O. Refunding Series 2004 - Schools (\$26.360M)	3,658,427	-	-	-	-
COPS Series 2009A (New Century Elementary)	1,509,512	1,477,946	1,441,871	1,403,541	1,371,412
G.O. Refunding Series 2009	3,950,600	5,432,650	5,487,300	5,050,500	-
Qualified School Construction Bonds Series 2009	1,192,500	1,192,500	1,192,500	1,192,500	1,192,500
Qualified School Construction Bonds Series 2011A	1,890,105	1,890,105	1,890,105	1,890,105	1,890,105
G.O. Refunding Series 2011	956,675	1,117,200	1,080,400	1,056,250	2,830,600
COPS Refunding Series 2011B (Gray's Creek Middle School)	1,593,513	1,550,863	1,507,863	1,464,813	1,425,188
G.O. Refunding Series 2014	37,331	2,375,550	1,997,339	1,994,370	4,059,946
	<u>14,995,663</u>	<u>15,036,814</u>	<u>14,597,378</u>	<u>14,052,079</u>	<u>12,769,751</u>
<b>Community College</b>					
FTCC Capital Renovations	669,801	662,701	655,601	648,501	321,588
	<u>669,801</u>	<u>662,701</u>	<u>655,601</u>	<u>648,501</u>	<u>321,588</u>
<b>Libraries</b>					
Refunding Series 2004 - Libraries (\$5.960M)	983,131	-	-	-	-
COPS Series 2009A (\$5.285M) (Western Branch Library)	465,513	455,779	444,654	432,834	422,926
G.O. Refunding Series 2014	3,982	253,923	213,496	213,179	433,969
	<u>1,452,626</u>	<u>709,702</u>	<u>658,150</u>	<u>646,013</u>	<u>856,895</u>
<b>Social Services Building</b>					
COPS Refunding Series 2009B (\$20.930M)	2,761,425	2,758,075	2,765,050	2,761,175	2,763,200
	<u>2,761,425</u>	<u>2,758,075</u>	<u>2,765,050</u>	<u>2,761,175</u>	<u>2,763,200</u>
<b>Detention Center</b>					
COPS Refunding Series 2009B (\$31.470M)	3,098,938	2,988,088	2,874,500	2,762,688	2,646,788
	<u>3,098,938</u>	<u>2,988,088</u>	<u>2,874,500</u>	<u>2,762,688</u>	<u>2,646,788</u>
<b>Public Health Facility</b>					
COPS Refunding Series 2011B	2,093,750	2,033,800	1,974,500	1,915,875	1,858,875
	<u>2,093,750</u>	<u>2,033,800</u>	<u>1,974,500</u>	<u>1,915,875</u>	<u>1,858,875</u>
<b>Energy Savings Project</b>					
SunTrust Capital Lease (Energy Savings Project)	442,130	442,130	442,130	442,130	221,065
	<u>442,130</u>	<u>442,130</u>	<u>442,130</u>	<u>442,130</u>	<u>221,065</u>
<b>General Fund Debt Service</b>	<u>\$ 25,514,333</u>	<u>\$ 24,631,310</u>	<u>\$ 23,967,309</u>	<u>\$ 23,228,461</u>	<u>\$ 21,438,162</u>



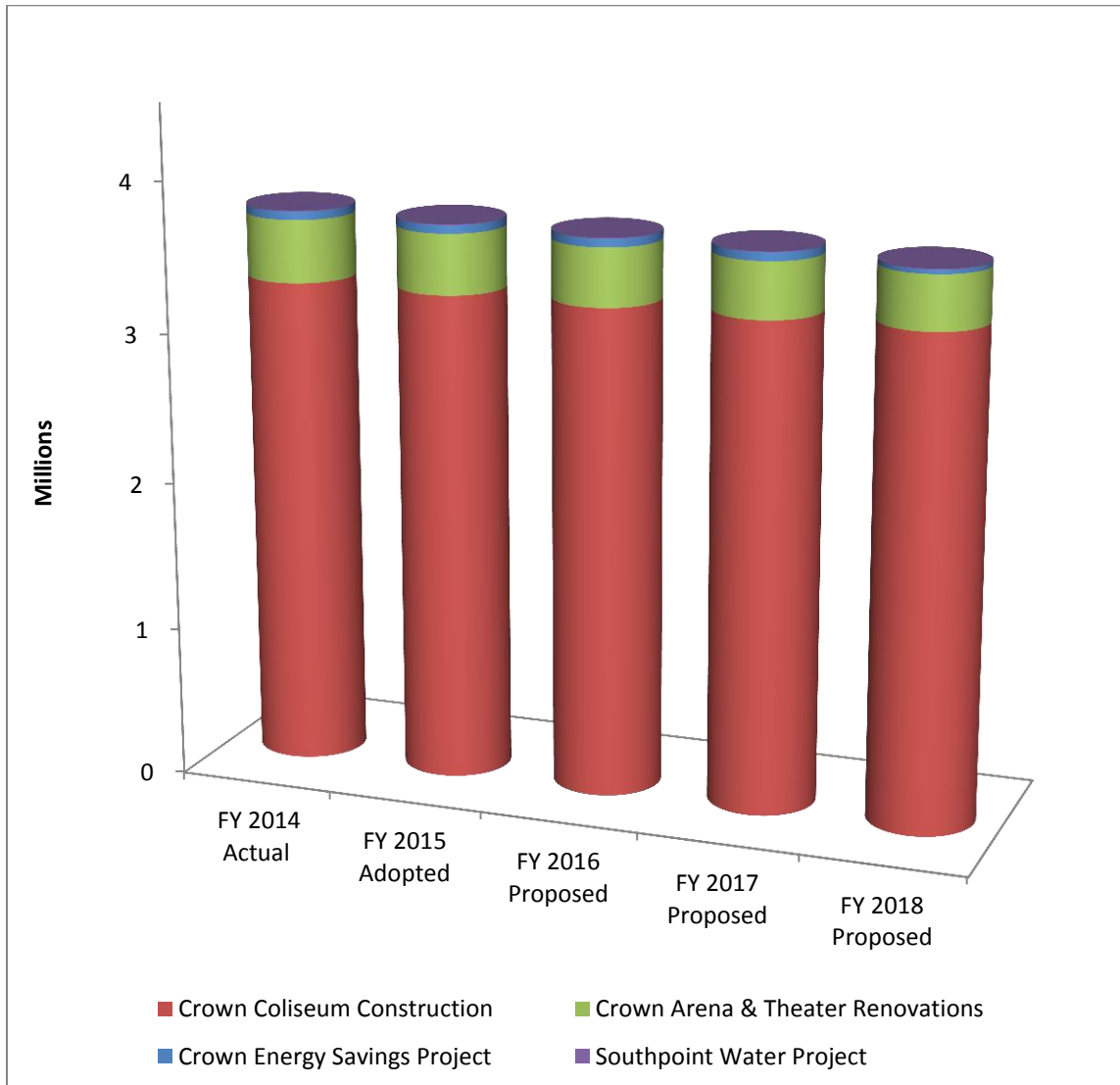
## GENERAL FUND DEBT SERVICE PROJECTIONS

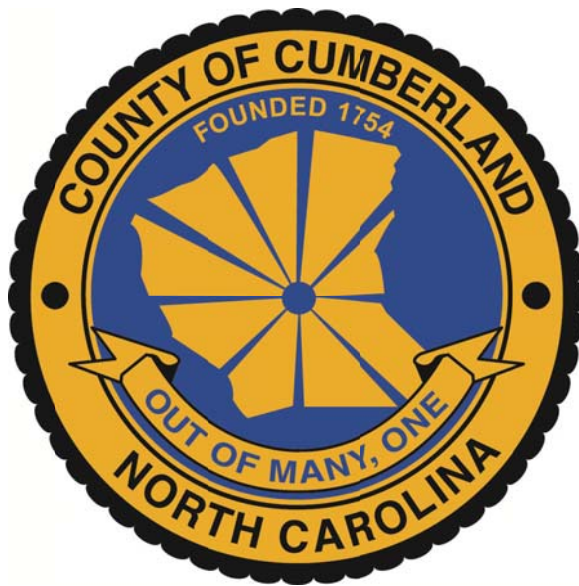


## ENTERPRISE FUNDS DEBT SERVICE PROJECTIONS

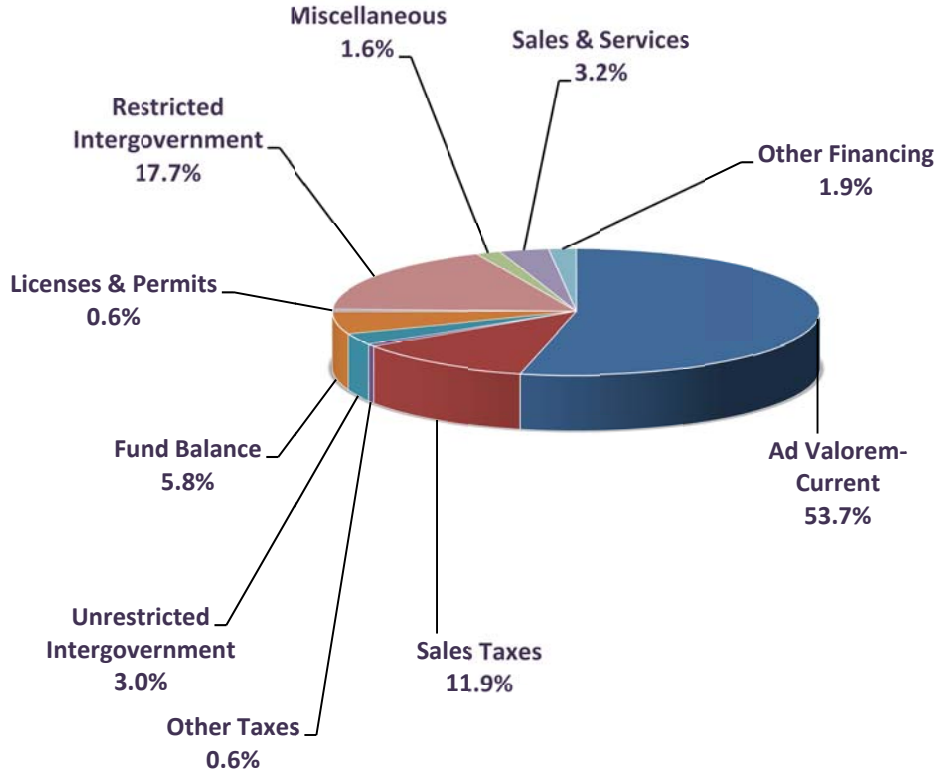
Debt	FY2014 Actual	FY2015 Adopted	FY2016 Proposed	FY2017 Proposed	FY2018 Proposed
<b>Crown Center</b>					
COPS Series 1995A (Partially Refunded FY99)	\$ 1,555,000	\$ -	\$ -	\$ -	\$ -
COPS Refunding Series 2009B (\$37.090M)	1,718,500	3,268,175	3,265,663	3,266,125	3,274,075
Build Americal Bonds (before 35% interest rebate)	266,330	256,569	246,807	237,046	227,284
Recovery Zone Econ Dev Bonds (before 45% interest rebate)	153,073	147,463	141,852	136,242	130,631
SunTrust Capital Lease (Energy Savings Project)	55,193	55,193	55,193	55,193	27,597
<b>Total Crown Center</b>	<b>3,748,096</b>	<b>3,727,400</b>	<b>3,709,515</b>	<b>3,694,606</b>	<b>3,659,587</b>
<b>Southpoint Water Project</b>					
NC Clean Water Drinking Loan	5,408	5,408	5,408	5,408	5,408
<b>Total Southpoint Water Project</b>	<b>5,408</b>	<b>5,408</b>	<b>5,408</b>	<b>5,408</b>	<b>5,408</b>
<b>Enterprise Funds Debt Service</b>	<b><u>\$ 3,753,504</u></b>	<b><u>\$ 3,732,808</u></b>	<b><u>\$ 3,714,923</u></b>	<b><u>\$ 3,700,014</u></b>	<b><u>\$ 3,664,995</u></b>

## ENTERPRISE FUNDS DEBT SERVICE PROJECTIONS

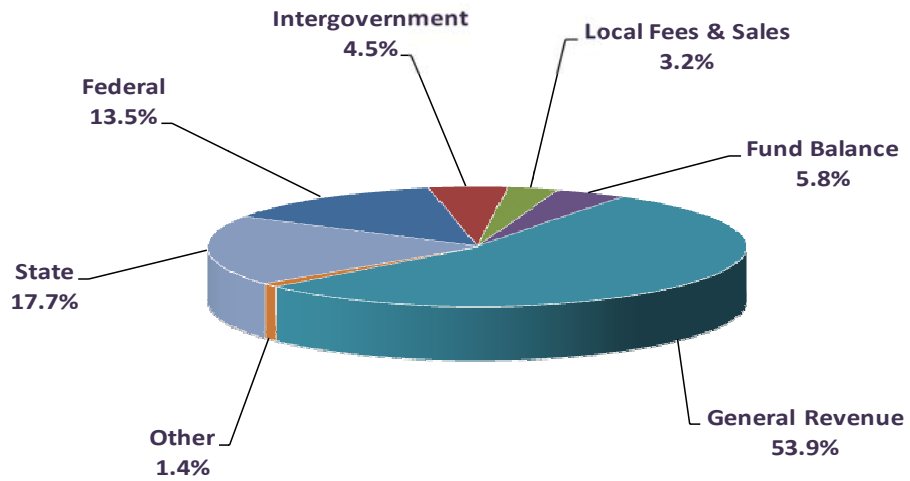




### GENERAL FUND REVENUE BY CATEGORY



### GENERAL FUND REVENUE BY SOURCE



**GENERAL FUND  
SUMMARY OF REVENUE**

	<b>FY2011 Final Budget</b>	<b>FY2012 Final Budget</b>	<b>FY2013 Final Budget</b>	<b>FY2014 Adopted Budget</b>	<b>FY2015 Adopted Budget</b>
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**Revenue Categories**

Ad Valorem Taxes	\$ 154,830,775	\$ 157,365,538	\$ 161,496,278	\$ 168,933,380	\$ 168,863,868
Other Taxes	36,893,776	37,281,888	38,814,227	41,522,008	39,443,097
Unrestricted Intergovernmental	10,073,499	9,637,235	10,007,346	10,436,673	9,374,977
Restricted Intergovernmental	54,740,177	55,963,395	65,154,670	55,977,368	55,737,665
Licenses & Permits	2,071,949	2,082,009	2,250,763	2,084,150	1,845,869
Sales & Service	8,046,963	9,454,441	15,132,651	8,875,845	10,179,003
Interest on Investments	207,974	163,870	125,000	110,000	267,890
Miscellaneous	4,477,420	4,500,897	4,023,991	4,050,524	4,835,245
Fund Balance Appropriated	17,083,234	14,786,388	20,772,133	13,214,992	18,376,960
Other Financing Sources	11,052,025	68,672,216	12,127,435	7,545,458	5,695,564
<b>Total Revenue</b>	<b>\$ 299,477,792</b>	<b>\$ 359,907,877</b>	<b>\$ 329,904,494</b>	<b>\$ 312,750,398</b>	<b>\$ 314,620,138</b>

	<b>FY 2011 Adopted Budget</b>	<b>FY 2012 Adopted Budget</b>	<b>FY 2013 Adopted Budget</b>	<b>FY2014 Adopted Budget</b>	<b>FY2015 Adopted Budget</b>
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**Revenue Sources**

Federal	\$ 37,633,082	\$ 46,114,466	\$ 41,788,118	\$ 43,171,753	\$ 42,456,939
Intergovernmental	13,191,391	13,628,935	13,755,989	14,604,939	14,009,572
State	55,172,732	49,582,043	61,806,321	59,132,263	55,829,790
Other	3,275,898	6,610,065	3,434,651	3,360,265	4,283,651
Local Fees & Sales	8,207,922	8,778,614	14,879,686	9,772,806	10,189,358
Fund Balance	12,248,019	8,543,633	63,289,246	13,214,992	18,376,960
County	156,225,442	158,029,456	105,118,044	169,493,380	169,473,868
<b>Total Revenue</b>	<b>\$ 285,954,486</b>	<b>\$ 291,287,212</b>	<b>\$ 304,072,055</b>	<b>\$ 312,750,398</b>	<b>\$ 314,620,138</b>

## REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
<b>GENERAL FUND</b>									
<b>410-General Administration</b>									
Governing Body									100.00%
Administration									100.00%
Public Affairs/Education									100.00%
Court Facilities									100.00%
Information Services			\$ 61,359	\$ 48,000				\$ 109,359	96.27%
Elections									100.00%
Finance									100.00%
Legal									100.00%
Register of Deeds					1,851,983			1,851,983	14.84%
Register of Deeds Automation					102,186			102,186	0.00%
Tax Administration				53,495	5,290			58,785	98.86%
Property Revaluation						25,400		25,400	93.84%
<b>Total General Administration</b>			<b>61,359</b>	<b>101,495</b>	<b>1,959,459</b>	<b>25,400</b>		<b>2,147,713</b>	<b>87.22%</b>
<b>411-Building &amp; Grounds</b>									
Facilities Management									100.00%
Print and Graphics Services				80,000				80,000	65.80%
Communications Center									100.00%
Carpenter Shop									100.00%
Public Buildings Equip Maint									100.00%
Public Buildings Janitorial									100.00%
Central Maintenance					157,400			157,400	75.66%
Landscaping & Grounds									100.00%
<b>Total Building &amp; Grounds</b>				<b>80,000</b>	<b>157,400</b>			<b>237,400</b>	<b>96.95%</b>
<b>412-General Government</b>									
Debt Service	754,274	5,618,069		77,890				6,450,233	73.23%
General Government Other									100.00%
<b>Total General Government</b>	<b>754,274</b>	<b>5,618,069</b>		<b>77,890</b>				<b>6,450,233</b>	<b>76.63%</b>
<b>420-Emergency Services</b>									
Emergency Services		62,500	358,202	10,432	43,000			474,134	83.67%
Emergency Services Grants									100.00%
<b>Total Emergency Services</b>		<b>62,500</b>	<b>358,202</b>	<b>10,432</b>	<b>43,000</b>			<b>474,134</b>	<b>83.67%</b>
<b>422-Law Enforcement Sheriff</b>									
Sheriff	65,000		691,936	225	1,164,600			1,921,761	92.25%
Jail	106,000	50,000			25,000			181,000	98.98%
Child Predator Grant									100.00%
Roxie Crisis Intervention Center					300,467			300,467	0.00%
Sheriff's Grants									100.00%
School Law Enforcement - Local			2,001,664					2,001,664	51.91%
<b>Total Sheriff</b>	<b>171,000</b>	<b>50,000</b>	<b>2,693,600</b>	<b>225</b>	<b>1,490,067</b>			<b>4,404,892</b>	<b>90.62%</b>
<b>424-Animal Control</b>									
Animal Services				10,000	645,403			655,403	76.60%
<b>426-Protective Services</b>									
Cumberland Day Reporting Center									100.00%
Cumb. Co. Criminal Justice Unit									100.00%
C-5 Facility Expenses									100.00%
Public Safety Other									100.00%
<b>Total Protective Services</b>									<b>100.00%</b>
<b>431-Health</b>									
Health - Administration		233,180			3,000	24,125		260,305	89.15%
Laboratory					236,000			236,000	18.48%
Pharmacy					494,845			494,845	26.49%
Jail Health Program					7,000			7,000	99.73%
Management Support									100.00%
NC Environmental Health		7,730			225,000	37,288		270,018	80.55%
Immunization Clinic		146,804						146,804	26.59%
School Health Program		189,406				26,698		216,104	79.49%
Child Health Clinic		196,604			430,000	63,637		690,241	14.92%
Dental Clinic					143,000	32,293		175,293	49.24%
Health Promotion		13,074				25,083		38,157	90.57%
Maternal Health Clinic		217,789			161,400	29,867		409,056	38.21%
Bio-Terrorism Preparedness		72,500						72,500	0.00%
Sexually Transmitted Disease Clinic		34,916			50,000	25,872		110,788	90.65%
Claims Processing									100.00%

## REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
Medical Records					\$ 7,000			\$ 7,000	97.21%
Breast/Cervical Cancer Control		87,481			300			87,781	38.93%
Care Coordination for Children		50,573			635,962			686,535	0.00%
Pregnancy Care Management					808,870			808,870	0.00%
Child Fatality Prevention		3,787						3,787	0.00%
Health Express Care					505,862			505,862	0.00%
Chest Tuberculosis Clinic		90,091			31,000	38,347		159,438	16.97%
Family Planning Clinic		360,778			208,500	29,862		599,140	35.13%
Communicable Disease		25,762			29,000	25,872		80,634	69.29%
Center of Disease Control TB		32,202						32,202	9.96%
NC AIDS		56,250						56,250	48.11%
Adult Health Clinic					339,700	25,872		365,572	62.80%
School Health - BOE Grant				568,343				568,343	0.00%
Community Transformation Grant		420,000						420,000	0.00%
Women, Infants & Children Svc	2,777,336					49,258		2,826,594	0.00%
<b>Total Health</b>	<b>2,777,336</b>	<b>2,238,927</b>		<b>568,343</b>	<b>4,316,439</b>	<b>434,074</b>		<b>10,335,119</b>	<b>51.52%</b>
<b>432 - Health Other</b>									
Health Other									100.00%
<b>43M - Mental Health Other</b>									
Court Ordered Evaluations						165,000		165,000	0.00%
Sobriety Court		92,176						92,176	0.00%
Mental Health Other				505,838		2,433,786		2,939,624	44.29%
<b>Total Mental Health Other</b>		<b>92,176</b>		<b>505,838</b>		<b>2,598,786</b>		<b>3,196,800</b>	<b>42.23%</b>
<b>437 - Social Services</b>									
Social Services Department	20,435,069	2,522,661		157,844				23,115,574	41.29%
Social Services Other	14,777,765	6,137,643		68,065				20,983,473	22.53%
Grant Family Violence Care Ctr		160,159			6,526			166,685	59.18%
Welfare Other									100.00%
<b>Total Social Services</b>	<b>35,212,834</b>	<b>8,820,463</b>		<b>225,909</b>	<b>6,526</b>			<b>44,265,732</b>	<b>34.26%</b>
<b>439-Human Services</b>									
Veterans Services		1,452						1,452	99.61%
Child Support Enforcement	3,541,495							3,541,495	24.83%
Spring Lake Resource Ctr-Admin						165,000			100.00%
<b>Total Human Services</b>	<b>3,541,495</b>	<b>1,452</b>						<b>3,542,947</b>	<b>30.75%</b>
<b>440-Library</b>									
Library		305,488			307,000			612,488	94.24%
Library - Law									100.00%
Library - Smart Start Raising a Reader		101,593						101,593	0.00%
<b>Total Library</b>		<b>407,081</b>			<b>307,000</b>			<b>714,081</b>	<b>93.40%</b>
<b>442 - Culture &amp; Recreation</b>									
Stadium Maintenance									100.00%
Culture Recreation Other									100.00%
<b>Total Culture &amp; Recreation</b>									<b>100.00%</b>
<b>450-Economic Development</b>									
Planning			297,079	9,500	576,000			882,579	72.75%
Engineering									100.00%
NC Cooperative Extension Service		2,477						2,477	99.58%
NC Cooperative Ext. Programs				34,500				34,500	0.00%
Location Services			190,627	2,000	157,512			350,139	21.75%
Soil Conservation District		3,600			16,000			19,600	70.19%
Public Utilities									100.00%
Soil Conserv/Cost Share Program		26,031						26,031	62.08%
Economic Phys Develop Other									100.00%
Industrial Park									100.00%
Economic Incentives						804,783		804,783	0.00%
Water & Sewer						500,000		500,000	0.00%
<b>Total Economic Development</b>		<b>32,108</b>	<b>487,706</b>	<b>46,000</b>	<b>749,512</b>	<b>1,304,783</b>		<b>2,620,109</b>	<b>60.24%</b>
<b>470 - Education</b>									
Education - BOE									100.00%
Education - FTCC									100.00%
<b>Total Education</b>									<b>100.00%</b>
Unallocated Revenue		38,507,014	10,408,705	2,657,519	514,552	14,013,917	169,473,868	235,575,575	71.94%
<b>Total General Fund</b>	<b>\$ 42,456,939</b>	<b>\$ 55,829,790</b>	<b>\$ 14,009,572</b>	<b>\$ 4,283,651</b>	<b>\$ 10,189,358</b>	<b>\$ 18,376,960</b>	<b>\$ 169,473,868</b>	<b>\$ 314,620,138</b>	<b>53.87%</b>



## REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
<b>SPECIAL REVENUE FUNDS</b>									
<b>104-Emergency Telephone</b> Emergency Telephone System		\$ 908,162	\$ 5,000					\$ 913,162	0.00%
<b>106-County School Fund</b> School Special Sales Tax		\$ 1,418,069	\$ 800,000					\$ 2,218,069	0.00%
School CO Category I		4,270,000						4,270,000	0.00%
School CO Category II		2,261,931						2,261,931	0.00%
School CO Category III		550,000						550,000	0.00%
School CO Lottery		3,400,000						3,400,000	0.00%
<b>Total School Fund</b>		<b>\$ 11,900,000</b>	<b>\$ 800,000</b>					<b>\$ 12,700,000</b>	<b>0.00%</b>
<b>114-Food &amp; Beverage Fund</b> Prepared Food & Beverage Tax				\$ 1,397			\$ 5,425,721	\$ 5,427,118	99.97%
<b>133-Workforce Development Fund</b>									
<b>139-Senior Aides Fund</b> Senior Aides	\$ 580,140				\$ 75,687			\$ 655,827	0.00%
<b>230-Federal Forfeiture-Justice</b> Federal Forfeiture - Justice Dept.						\$ 174,560		\$ 174,560	0.00%
<b>240-Injured Animal Stabilization</b> Injured Animal Stabilization				\$ 9,918		\$ 2,082		\$ 12,000	0.00%
<b>420- Recreation Fund</b> Recreation - Hope Mills Recreation					\$ 551,130 3,979,214			\$ 551,130 3,979,214	0.00% 0.00%
<b>Total Recreation</b>					<b>\$ 4,530,344</b>			<b>\$ 4,530,344</b>	<b>0.00%</b>
<b>430-Juvenile Crime Prevention</b> Juvenile Crime Prevention		\$ 734,984	\$ 123,643			\$ 119,047	\$ 211,684	\$ 1,189,358	17.80%
Residential Group Home	409,985	120,869		181,789				712,643	0.00%
<b>Total JCPC</b>	<b>\$ 409,985</b>	<b>\$ 855,853</b>	<b>\$ 123,643</b>	<b>\$ 181,789</b>		<b>\$ 119,047</b>	<b>\$ 211,684</b>	<b>\$ 1,902,001</b>	<b>11.13%</b>
<b>446-County Comm Development</b> County CDBG Administration	\$ 193,512						\$ 70,000	\$ 263,512	26.56%
Miscellaneous Grants									0.00%
Housing Activities	307,844			200,000				507,844	0.00%
Economic Development	25,000							25,000	0.00%
Public Facilities	100,000							100,000	0.00%
Public Services	119,358							119,358	0.00%
Infrastructure	50,000							50,000	0.00%
Emergency Shelter Grants	150,000							150,000	0.00%
<b>Total County Comm Dev Fund</b>	<b>945,714</b>			<b>200,000</b>			<b>70,000</b>	<b>1,215,714</b>	<b>5.76%</b>
<b>447-CD Home Fnnd</b> Home Administration	48,810							48,810	0.00%
Home Housing Activity	239,286			200,000			64,822	504,108	12.86%
<b>Total CD Home</b>	<b>288,096</b>			<b>200,000</b>			<b>64,822</b>	<b>552,918</b>	<b>0.00%</b>
<b>448-CD Support Housing</b> Support Housing Program Grants	148,807			30,000				178,807	0.00%
<b>449-CD PATH</b> Path	222,208						75,437	297,645	25.34%
<b>Total All CD Funds</b>	<b>\$ 1,604,825</b>			<b>\$ 430,000</b>			<b>\$ 210,259</b>	<b>\$ 2,245,084</b>	<b>9.37%</b>
<b>451-NC 91-08-010 Fund</b> Planning Grant	\$ 73,416	\$ 9,177	\$ 9,177					\$ 91,770	0.00%
<b>452-US DOT 104(f) Fund</b> US DOT 104(f)	\$ 798,916		\$ 199,729					\$ 998,645	0.00%
<b>454-NC Elderly</b> Community Transportation Program		\$ 67,605					\$ 69,410	\$ 137,015	50.66%
Rural Operating Assistance Program		375,102					12,500	387,602	3.22%
Mid-Carolina Senior Transportation		192,124					20,840	212,964	9.79%

## REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
5310 Grant - Nonmedical Transp		\$ 225,000			\$ 25,000			\$ 250,000	0.00%
5316 Jobs Access Reverse Commute		90,000			10,000			100,000	0.00%
<b>Total NC Elderly</b>		<b>\$ 949,831</b>			<b>\$ 35,000</b>		<b>\$ 102,750</b>	<b>\$ 1,087,581</b>	<b>9.45%</b>
<b>469-Special Fire Tax</b>									
Special Fire District Tax				\$ 250	\$ 1,721		\$ 844,269	\$ 846,240	99.77%
<b>470-Beaver Dam</b>									
Beaver Dam Fire District					250		138,140	138,390	99.82%
<b>472-Bethany</b>									
Bethany Fire District					286		211,658	211,944	99.87%
<b>473-Bonnie Doone</b>									
Boonie Doone Fire District							3,084	3,084	100.00%
<b>474-Cotton</b>									
Cotton Fire District					1,739		821,909	823,648	99.79%
<b>476-Cumberland Road</b>									
Cumberland Road Fire District					500		504,786	505,286	99.90%
<b>478-Eastover</b>									
Eastover Fire District					750		185,064	185,814	99.60%
<b>480-Godwin Falcon</b>									
Godwin Falcon Fire District					150		85,283	85,433	99.82%
<b>482-Gray's Creek</b>									
Gray's Creek Fire District #18					400		357,426	357,826	99.89%
Gray's Creek Fire Dept #24					400		357,426	357,826	99.89%
<b>Total Gray's Creek FD</b>					<b>800</b>		<b>714,852</b>	<b>715,652</b>	<b>99.89%</b>
<b>484-Lafayette Village</b>									
Lafayette Village Fire District							40	40	100.00%
<b>486-Lake Rim</b>									
Lake Rim Fire District							6,087	6,087	100.00%
<b>490-Manchester</b>									
Manchester FD (Spring Lake)					200		88,900	89,100	99.78%
<b>492-Pearces Mill</b>									
Pearces Mill Fire District					1,200		795,721	796,921	99.85%
<b>494-Stedman</b>									
Stedman Fire District							140,809	140,809	100.00%
<b>495-Stoney Point</b>									
Stoney Point Fire District					559		892,320	892,879	99.94%
<b>496-Vander</b>									
Vander Fire District					750		876,166	876,916	99.91%
<b>498-Wade</b>									
Wade Fire District					200		85,362	85,562	99.77%
<b>499-Westarea</b>									
Westarea Fire District					1,000		960,371	961,371	99.90%
Westarea FD Station #10					-		223,661	223,661	100.00%
<b>Total Westarea Fire District</b>					<b>1,000</b>		<b>1,184,032</b>	<b>1,185,032</b>	<b>99.92%</b>
<b>Total Fire District Funds</b>				<b>\$ 250</b>	<b>\$ 10,105</b>		<b>\$ 7,578,482</b>	<b>\$ 7,588,837</b>	<b>99.86%</b>
<b>824-Tourism Devel Auth</b>									
Tourism Development Authority						\$ 5,000,000		\$ 5,000,000	0.00%
<b>850-Inmate Welfare</b>									
Inmate Canteen				\$ 5,050	\$ 654,798			\$ 659,848	0.00%
<b>Total Special Revenue Funds</b>	<b>\$ 3,467,282</b>	<b>\$ 14,623,023</b>	<b>\$ 1,137,549</b>	<b>\$ 628,404</b>	<b>\$ 10,305,934</b>	<b>\$ 295,689</b>	<b>\$ 13,528,896</b>	<b>\$ 43,986,777</b>	<b>30.76%</b>

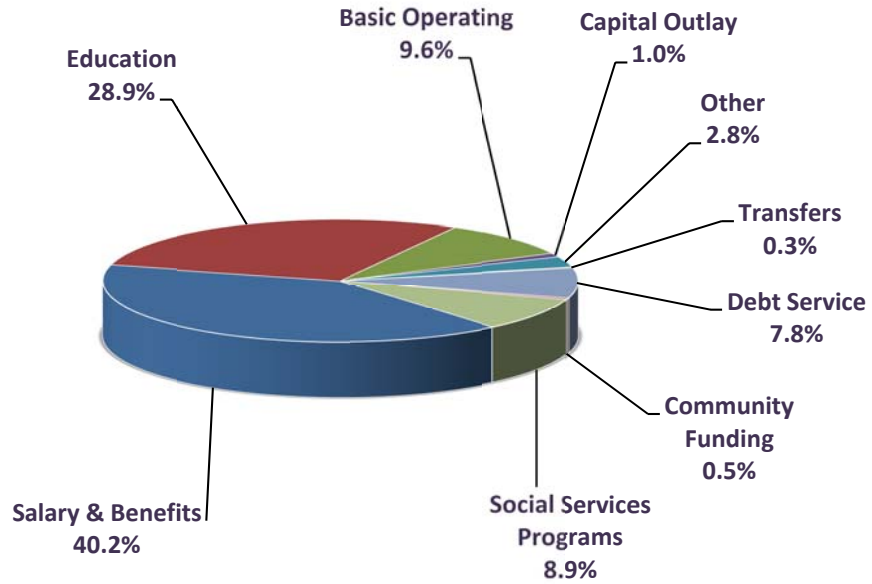
## REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
<b>ENTERPRISE FUNDS</b>									
<b>252-Eastover Sanitary District</b> Eastover Sanitary District				\$ 1,100	\$ 1,865,600			\$ 1,866,700	0.00%
<b>253-NORCRESS Admin</b> NORCRESS Administration					\$ 494,745	\$ 165,000		\$ 659,745	0.00%
<b>255-Kelly Hills Admin</b> Kelly Hills Water and Sewer				\$ 61,380				\$ 61,380	0.00%
<b>256- Southpoint Water</b> Southpoint Water					\$ 71,336			\$ 71,336	0.00%
<b>257-Eastover Sanitary District Debt Fund</b> Debt Service				\$ 784,582				\$ 784,582	0.00%
<b>620-Civic Center Fund</b> Civic Center				\$ 2,868,291	\$ 2,052,796			\$ 4,921,087	0.00%
<b>621-Civic Motel Tax</b> Civic Center Motel Tax				\$ 796	\$ 1,211,156	\$ 12,116		\$ 1,224,068	0.00%
<b>623-Debt Service Coliseum</b> Debt Service-Coliseum				\$ 3,727,400				\$ 3,727,400	0.00%
<b>625-Solid Waste Fund</b> Administration				\$ 303,629		\$ 278,832		\$ 582,461	0.00%
Ann Street		69,837		187,642	894,561	8,326,136		9,478,176	0.00%
Wilkes Street					223,592	487,412		711,004	0.00%
Container Sites				634		1,000,000		1,000,634	0.00%
Transportation						714,007		714,007	0.00%
Household Hazardous Waste/Planning						6,000		6,000	0.00%
Maintenance				1,387		77,074		78,461	0.00%
White Goods		109,460			63,388			172,848	0.00%
Construction & Demolition					846,863			846,863	0.00%
Recycling		328,536			410,081	570,781		1,309,398	0.00%
Unallocated Revenue				87,085	4,764,285			4,851,370	0.00%
<b>Total Solid Waste</b>		<b>\$ 507,833</b>		<b>\$ 580,377</b>	<b>\$ 7,208,770</b>	<b>\$ 11,454,242</b>		<b>\$ 19,751,222</b>	<b>0.00%</b>
<b>Total Enterprise Funds</b>		<b>\$ 507,833</b>		<b>\$ 8,023,926</b>	<b>\$ 12,904,403</b>	<b>\$ 11,631,358</b>		<b>\$ 33,067,520</b>	<b>0.00%</b>
<b>INTERNAL SERVICE FUNDS</b>									
<b>115-Group Insurance Fund</b> Group Insurance				\$ 10,000			\$ 15,994,889	\$ 16,004,889	99.94%
Employee Pharmacy				1,015,000				1,015,000	50.68%
Employee Clinic									100.00%
Employee Wellness									100.00%
<b>Total Group Insurance Fund</b>				<b>\$ 1,025,000</b>			<b>\$ 15,994,889</b>	<b>\$ 17,019,889</b>	<b>93.98%</b>
<b>116-Employee Benefit Fund</b> Employee Flexible Benefits				\$ 600,012				\$ 600,012	0.00%
<b>117-Vehicle Insurance Fund</b> Vehicle Insurance				\$ 500,000				\$ 500,000	0.00%
<b>118-Retiree Health Insurance</b> Retiree Health Insurance				\$ 210,000			\$ 4,370,711	\$ 4,580,711	95.42%
<b>120-Workers Compensation Fund</b> Workers Compensation							\$ 1,649,979	\$ 1,649,979	100.00%
<b>630-General Litigation</b> Legal				\$ 800			\$ 102,200	\$ 103,000	99.22%
<b>Total Internal Service Funds</b>				<b>\$ 2,335,812</b>			<b>\$ 22,117,779</b>	<b>\$ 24,453,591</b>	<b>90.45%</b>

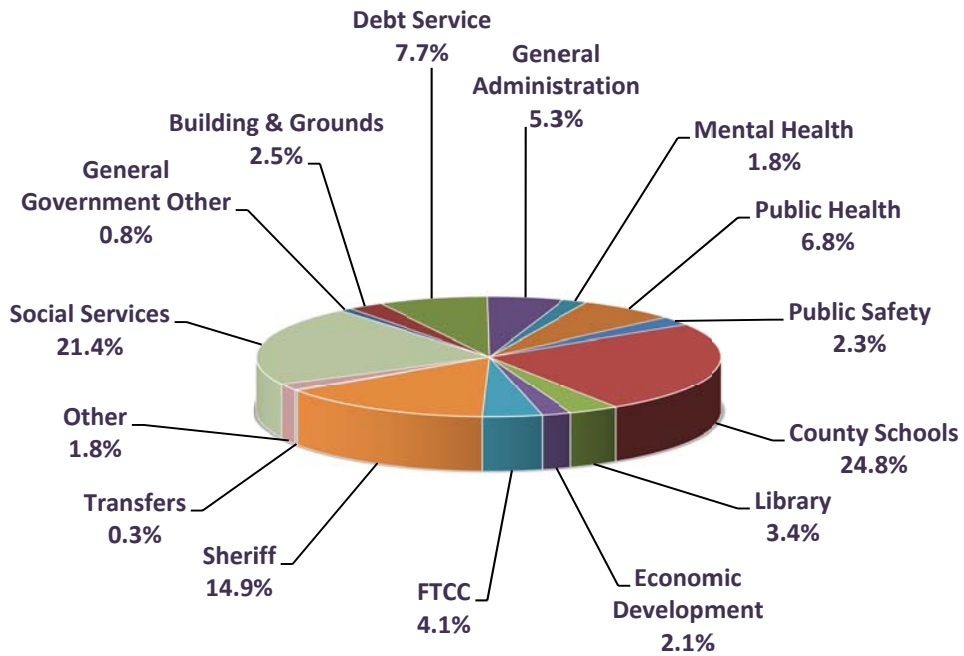
## REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
<b>PENSION &amp; PERMANENT FUNDS</b>									
<b>870-LEO Special Separation</b> LEO Separation Allowance							\$ 485,997	\$ 485,997	100.00%
<b>875-Cumberland Cemetery Trust</b> Cemetery Trust				\$ 100	\$ 2,700			\$ 2,800	0.00%
<b>Total Pension &amp; Perm. Funds</b>				\$ 100	\$ 2,700		\$ 485,997	\$ 488,797	99.43%
<b>T. Annual Budgeted Funds</b>	\$ 45,924,221	\$ 70,960,646	\$ 15,147,121	\$ 15,271,893	\$ 33,402,395	\$ 30,304,007	\$ 205,606,540	\$ 416,616,823	49.35%
<b>MULTI-YEAR CAPITAL PROJECTS FUNDS</b>									
<b>002-Dtention Facility</b> Detention Facility Addition				\$ 180,675			\$ 14,830,891	\$ 15,011,566	98.80%
<b>007-Landfill Construction</b> Landfill Construction				\$ 8,459,215				\$ 8,459,215	0.00%
<b>012 - ESD Sewer Project</b> ESD Sewer II				\$ 50,000				\$ 50,000	0.00%
<b>016 - Western Branch Library</b> Western Branch Library				\$ 5,314,224			\$ 402,962	\$ 5,717,186	7.05%
<b>017 - Gray's Creek Middle School</b> Gray's Creek Middle School				\$ 20,537,047				\$ 20,537,047	0.00%
<b>018 - New Century Elementary School</b> New Century Elementary School				\$ 17,517,851				\$ 17,517,851	0.00%
<b>021-New Century Middle School</b> New Century Middle School		\$ 2,816,930		\$ 15,235,715				\$ 18,052,645	0.00%
<b>022 -Southpoint Water</b> Southpoint Water Line Extension		\$ 432,642		\$ 108,160				\$ 540,802	0.00%
<b>023 -Overhills Sewer Project</b> Overhills Sewer Project	2,503,000			\$ 819,000			\$ 99,500	\$ 3,421,500	2.91%
<b>024 -Bragg Estates Sewer</b> Bragg Estates Sewer Project							\$ 33,000	\$ 33,000	100.00%
<b>Total Multi-Year Funds</b>	\$ 2,503,000	\$ 3,249,572		\$ 68,221,887			\$ 15,366,353	\$ 89,340,812	17.20%
<b>Total Countywide Funds</b>	\$ 48,427,221	\$ 74,210,218	\$ 15,147,121	\$ 83,493,780	\$ 33,402,395	\$ 30,304,007	\$ 220,972,893	\$ 505,957,635	43.67%

### GENERAL FUND EXPENDITURES BY CATEGORY



### GENERAL FUND EXPENDITURES BY FUNCTION



**GENERAL FUND  
SUMMARY OF EXPENDITURES**

	<b>FY 2011 Final Budget</b>	<b>FY 2012 Final Budget</b>	<b>FY 2013 Final Budget</b>	<b>FY 2014 Adopted Budget</b>	<b>FY 2015 Adopted Budget</b>
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**Expenditures by Category**

Salary & Benefits	\$ 108,649,215	\$ 111,064,715	\$ 122,028,410	\$ 125,079,368	\$ 126,516,929
Basic Operating	20,101,319	22,320,646	38,839,243	27,109,632	30,255,505
Capital Outlay	3,421,846	7,725,728	6,561,300	3,808,179	3,231,743
Debt Service	26,327,383	26,558,610	25,850,279	25,665,067	24,631,310
Transfers	7,903,957	5,838,684	10,353,692	1,311,789	876,809
Community Funding	1,739,463	1,653,907	1,674,614	1,448,735	1,471,794
Social Services Programs	26,592,836	27,545,875	27,581,854	26,710,191	27,960,785
Education	86,801,117	90,546,588	86,436,993	86,764,089	90,976,512
Other	17,940,656	66,653,124	10,578,109	14,853,348	8,698,751
<b>Total Expenditures</b>	<b>\$ 299,477,792</b>	<b>\$ 359,907,877</b>	<b>\$ 329,904,494</b>	<b>\$ 312,750,398</b>	<b>\$ 314,620,138</b>

	<b>FY 2011 Final Budget</b>	<b>FY 2012 Final Budget</b>	<b>FY 2013 Final Budget</b>	<b>FY 2014 Adopted Budget</b>	<b>FY 2015 Adopted Budget</b>
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**Expenditures by Function**

General Government Other	\$ 7,036,888	\$ 5,974,553	\$ 3,642,391	\$ 4,811,213	\$ 2,620,863
Building & Grounds	6,099,279	5,998,250	6,297,475	6,131,770	7,785,811
Debt Service	26,327,383	82,226,594	25,850,279	25,131,281	24,097,524
General Administration	14,322,883	15,460,484	16,727,341	17,075,203	16,800,257
Transfers	7,698,757	5,151,018	10,353,692	1,311,789	876,809
Public Health	18,279,793	18,708,144	23,755,450	20,620,652	21,318,340
Mental Health	-	-	16,008,368	9,260,595	5,533,456
Public Safety	6,754,477	8,458,309	7,537,885	7,245,693	7,247,841
County Schools	77,886,206	77,248,694	76,499,463	77,211,685	77,998,888
Library	10,206,068	10,340,755	10,953,518	10,985,262	10,825,303
Economic Development	7,554,008	7,850,211	7,851,232	6,910,909	6,589,031
FTCC	8,914,911	13,297,894	9,163,305	9,873,603	12,977,624
Sheriff	38,535,710	39,187,339	40,253,711	44,701,169	46,961,728
Social Services	63,400,112	65,333,677	64,809,391	65,872,182	67,332,544
Other	6,461,317	4,671,955	10,200,993	5,607,392	5,654,119
<b>Total Expenditures</b>	<b>\$ 299,477,792</b>	<b>\$ 359,907,877</b>	<b>\$ 329,904,494</b>	<b>\$ 312,750,398</b>	<b>\$ 314,620,138</b>

**EXPENDITURES BY ORGANIZATION**

Department	FY 2013			FY 2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
<b>GENERAL FUND</b>								
<b>410-General Administration</b>								
Governing Body	\$ 516,351	\$ 548,940	94.06%	\$ 543,440	\$ 561,440	\$ 553,719	\$ 548,319	\$ 548,319
Administration	1,707,887	1,925,685	88.69%	2,019,324	2,082,087	2,043,976	2,046,982	2,015,545
Public Affairs/Education	66,682	150,000	44.45%	150,000	150,000	150,000	150,000	150,000
Court Facilities	141,652	177,409	79.84%	136,000	171,714	136,000	136,000	136,000
Information Services	2,295,698	2,451,333	93.65%	2,770,964	2,728,430	2,970,540	2,934,364	2,935,629
Elections	1,126,043	1,143,757	98.45%	1,182,352	1,208,514	976,076	976,076	958,667
Finance	1,072,182	1,269,130	84.48%	1,309,135	1,312,452	1,337,663	1,337,663	1,329,149
Legal	667,013	853,258	78.17%	877,688	877,688	868,111	868,111	868,111
Register of Deeds	1,903,603	2,160,725	88.10%	2,104,323	2,223,240	2,174,646	2,174,646	2,174,646
Register of Deeds Automation		161,377	0.00%	5,000	167,127	102,186	102,186	102,186
Tax Administration	5,029,231	5,473,268	91.89%	5,517,564	6,151,794	5,678,460	5,168,079	5,169,750
Property Revaluation	361,112	412,459	87.55%	459,413	459,413	414,715	412,255	412,255
<b>Total General Administration</b>	<b>14,887,454</b>	<b>16,727,341</b>	<b>89.00%</b>	<b>17,075,203</b>	<b>18,093,899</b>	<b>17,406,092</b>	<b>16,854,681</b>	<b>16,800,257</b>
<b>411-Building &amp; Grounds</b>								
Facilities Management	966,432	1,137,348	84.97%	909,289	1,567,087	3,588,237	2,370,237	2,370,237
Print and Graphics Shop	225,491	226,077	99.74%	225,317	225,919	233,891	233,891	233,891
Communications Center	1,541,468	1,667,625	92.43%	1,625,063	1,765,063	1,714,790	1,714,790	1,714,790
Carpenter Shop	210,100	211,613	99.29%	218,637	218,637	217,868	217,868	217,868
Public Buildings Equipment Maintenance	992,657	1,119,296	88.69%	1,207,478	1,207,478	1,245,511	1,197,301	1,213,119
Public Buildings Janitorial	641,197	711,752	90.09%	713,529	732,629	731,652	731,652	731,652
Central Maintenance	536,464	555,766	96.53%	573,088	573,088	571,754	646,726	646,726
Landscaping & Grounds	492,082	667,998	73.67%	659,369	659,369	657,528	657,528	657,528
<b>Total Building &amp; Grounds</b>	<b>5,605,891</b>	<b>6,297,475</b>	<b>89.02%</b>	<b>6,131,770</b>	<b>6,949,270</b>	<b>8,961,231</b>	<b>7,769,993</b>	<b>7,785,811</b>
<b>412-General Government</b>								
Debt Service	25,316,490	25,316,493	100.00%	25,131,281	40,315,841	24,152,717	24,097,524	24,097,524
General Government Other	11,917,846	13,921,296	85.61%	6,177,484	5,598,900	3,682,211	3,475,637	3,497,672
<b>Total General Government</b>	<b>37,234,336</b>	<b>39,237,789</b>	<b>94.89%</b>	<b>31,308,765</b>	<b>45,914,741</b>	<b>27,834,928</b>	<b>27,573,161</b>	<b>27,595,196</b>
<b>420-Emergency Services</b>								
Emergency Services	2,686,233	2,920,344	91.98%	2,965,351	3,035,019	3,255,773	2,907,477	2,902,670
Emergency Services Grants	49,978	82,804	60.36%	-	46,875	-	-	-
<b>Total Emergency Services</b>	<b>2,736,211</b>	<b>3,003,148</b>	<b>91.11%</b>	<b>2,965,351</b>	<b>3,081,894</b>	<b>3,255,773</b>	<b>2,907,477</b>	<b>2,902,670</b>
<b>422-Law Enforcement - Sheriff</b>								
Sheriff	22,884,119	22,965,052	99.65%	24,736,532	24,941,863	26,524,197	24,736,962	24,807,958
Jail	12,920,198	13,304,584	97.11%	16,319,767	16,296,022	17,767,947	17,666,737	17,690,716
Child Predator Grant	5,000	49,086	10.19%	-	-	-	-	-
Roxie Crisis Intervention Center					201,169	300,467	300,467	300,467
Sheriff Grants	287,019	449,181	63.90%	-	397,793	-	-	-
School Law Enforcement - Local	3,402,437	3,485,808	97.61%	3,644,870	4,238,870	4,347,978	4,144,896	4,162,587
<b>Total Law Enforcement - Sheriff</b>	<b>39,498,774</b>	<b>40,253,711</b>	<b>98.12%</b>	<b>44,701,169</b>	<b>46,075,717</b>	<b>48,940,589</b>	<b>46,849,062</b>	<b>46,961,728</b>
<b>424-Animal Control</b>								
Animal Control	2,714,182	2,789,750	97.29%	2,716,168	2,872,087	3,049,173	2,801,373	2,801,373
<b>426-Protective Services</b>								
Cumberland Day Reporting Center	17,367	17,428	99.65%	-	-	-	-	-
Cumberland County Criminal Justice Unit	377,267	379,355	99.45%	388,837	388,837	387,863	387,863	387,863
C-5 Facility Expenses	75,823	92,342	82.11%	-	-	-	-	-
Public Safety Other	1,210,845	1,255,862	96.42%	1,175,337	1,186,637	1,155,935	1,155,935	1,155,935
<b>Total Protective Services</b>	<b>1,681,302</b>	<b>1,744,987</b>	<b>96.35%</b>	<b>1,564,174</b>	<b>1,575,474</b>	<b>1,543,798</b>	<b>1,543,798</b>	<b>1,543,798</b>

**EXPENDITURES BY ORGANIZATION**

Department	FY 2013			FY2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
<b>431-Health</b>								
Health - Administration	\$ 1,983,052	\$ 2,105,753	94.17%	\$ 2,218,702	\$ 2,407,250	\$ 2,464,790	\$ 2,399,542	\$ 2,399,647
Laboratory	260,146	297,226	87.52%	278,164	289,599	293,336	289,496	289,496
Pharmacy	610,650	639,093	95.55%	588,080	672,468	673,150	673,150	673,150
Jail Health Program	1,989,048	2,036,738	97.66%	2,484,452	2,679,248	2,959,754	2,589,931	2,610,064
Management Support	284,204	284,710	99.82%	295,834	290,774	294,193	291,633	290,774
NC Environmental Health	1,373,756	1,410,391	97.40%	1,423,000	1,427,658	1,388,146	1,388,146	1,388,146
Immunization Clinic	231,012	232,313	99.44%	207,787	221,553	218,812	218,812	199,981
School Health Program	879,260	1,005,748	87.42%	1,013,848	1,047,067	3,369,463	1,053,783	1,053,783
Child Health Clinic	755,645	805,038	93.86%	745,863	820,932	781,126	773,526	811,326
Dental Clinic	379,389	454,488	83.48%	401,128	545,394	391,766	391,766	345,304
Health Promotion	340,680	348,898	97.64%	339,206	366,448	357,591	353,351	404,512
Maternal Health Clinic	663,315	702,612	94.41%	659,344	704,573	667,976	658,296	662,046
Bio-Terrorism Preparedness	72,890	94,042	77.51%	72,500	72,500	72,500	72,500	72,500
Sexually Transmitted Disease Clinic	783,673	785,630	99.75%	1,046,040	1,106,484	1,199,585	1,184,465	1,184,465
Claims Processing						219,624	213,124	213,124
Medical Records	222,698	279,177	79.77%	243,912	283,042	252,415	251,135	251,135
Breast/Cervical Cancer Control	136,298	165,261	82.47%	142,486	151,812	143,730	143,730	143,730
South Central Partnership for Health	860	1,000	86.00%	-	4,400	-	-	-
Care Coordination for Children	577,059	649,565	88.84%	689,645	705,194	686,535	686,535	686,535
Pregnancy Care Management	603,843	818,600	73.77%	807,743	1,017,818	808,870	808,870	808,870
Reynolds Diabetes Education Grant	144,737	195,195	74.15%	187,903	158,867	-	-	-
Child Fatality Prevention	981	3,848	25.49%	3,666	3,666	3,787	3,787	3,787
Health Express Care	463,226	489,159	94.70%	495,512	495,512	505,862	505,862	505,862
Chest Tuberculosis Clinic	156,263	161,922	96.51%	188,691	191,240	198,912	192,032	192,032
Family Planning Clinic	912,541	946,893	96.37%	982,738	1,038,609	1,030,849	928,283	923,584
Communicable Disease	247,977	260,870	95.06%	254,627	259,817	266,321	262,481	262,534
Center for Disease Control Tuberculosis	51,201	58,018	88.25%	32,202	34,417	35,766	35,766	35,766
NC AIDS	67,547	67,594	99.93%	69,435	91,874	108,400	108,400	108,400
Adult Health Clinic	887,226	1,011,703	87.70%	956,426	1,148,429	994,317	982,797	982,850
School Health-Board of Education Grant	492,910	528,544	93.26%	545,124	563,043	568,343	568,343	568,343
Community Transformation Grant	276,788	656,864	42.14%	420,000	570,000	420,000	420,000	420,000
Mental Health Clinic	2,789,147	3,425,609	81.42%	-	-	-	-	-
Women, Infants & Children-Client Services	2,403,186	2,832,948	84.83%	2,826,594	2,943,735	2,826,594	2,826,594	2,826,594
<b>Total Health</b>	<b>21,041,208</b>	<b>23,755,450</b>	<b>88.57%</b>	<b>20,620,652</b>	<b>22,313,423</b>	<b>24,202,513</b>	<b>21,276,136</b>	<b>21,318,340</b>
<b>432 - Health Other</b>								
Health Other	88,278	88,278	100.00%	89,118	89,118	98,811	89,961	89,961
<b>43M - Mental Health Other</b>								
Court Ordered Evaluations				125,000	165,000	165,000	165,000	165,000
Sobriety Court					83,944	92,176	92,176	92,176
Mental Health Other	1,600,569	1,666,182	96.06%	8,884,594	9,175,444	5,276,280	5,278,280	5,276,280
<b>Total Mental Health Other</b>	<b>1,600,569</b>	<b>1,666,182</b>	<b>96.06%</b>	<b>9,009,594</b>	<b>9,424,388</b>	<b>5,533,456</b>	<b>5,535,456</b>	<b>5,533,456</b>
<b>433 - Mental Health Managed Care</b>								
Managed Care Organization	2,181,675	2,282,691	95.57%	251,001	251,001	-	-	-
<b>435-Mental Health (LME)</b>								
Mental Health	776,179	874,778	88.73%	-	-	-	-	-
Claims Management	113,184	114,655	98.72%	-	-	-	-	-
Business Management and Accounting	156,811	158,787	98.76%	-	-	-	-	-
Provider Relations and Support	141,837	154,977	91.52%	-	-	-	-	-
Management Information Systems	349,021	380,707	91.68%	-	-	-	-	-
Access Line STR	350,454	400,160	87.58%	-	-	-	-	-
Personnel	63,231	82,597	76.55%	-	-	-	-	-
Service Management	270,666	333,143	81.25%	-	-	-	-	-
Consumer Affairs and Customer Service	193,804	194,109	99.84%	-	-	-	-	-



## EXPENDITURES BY ORGANIZATION

Department	FY 2013			FY2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
Quality Improvement and Outcomes Evaluation	\$ 294,006	\$ 366,195	80.29%	\$ -	\$ -	\$ -	\$ -	\$ -
Managed Care	292,390	375,420	77.88%	-	-	-	-	-
Child and Youth Contracts	3,142,859	3,318,396	94.71%	-	-	-	-	-
Smart Start	198,849	199,770	99.54%	-	-	-	-	-
Substance Abuse Contracts	891,291	1,208,158	73.77%	-	-	-	-	-
Crisis Services	1,257,741	1,386,960	90.68%	-	-	-	-	-
Developmental Disabled Contracts	1,191,401	1,310,534	90.91%	-	-	-	-	-
Adult Contracts	1,046,039	1,135,149	92.15%	-	-	-	-	-
Adult Homeless	41,285	65,000	63.52%	-	-	-	-	-
<b>Total Mental Health (LME)</b>	<b>10,771,048</b>	<b>12,059,495</b>	<b>89.32%</b>					
<b>Total Mental Health</b>	<b>14,553,292</b>	<b>16,008,368</b>	<b>90.91%</b>	<b>9,260,595</b>	<b>9,675,389</b>	<b>5,533,456</b>	<b>5,535,456</b>	<b>5,533,456</b>
<b>437 - Social Services</b>								
Social Services Department	35,547,850	37,227,537	95.49%	38,294,035	39,237,528	39,696,456	39,384,010	39,371,759
Social Services Other	24,084,709	26,696,212	90.22%	26,710,191	26,711,534	27,086,365	27,086,365	27,086,365
Grant Family Violence Care Center	374,837	389,282	96.29%	401,870	426,132	408,334	408,334	408,334
Welfare Other	388,530	496,360	78.28%	466,086	466,086	501,916	466,086	466,086
<b>Total Social Services</b>	<b>60,395,927</b>	<b>64,809,391</b>	<b>93.19%</b>	<b>65,872,182</b>	<b>66,841,280</b>	<b>67,693,071</b>	<b>67,344,795</b>	<b>67,332,544</b>
<b>439-Human Services</b>								
Veterans Services	355,214	361,258	98.33%	377,898	373,045	370,816	370,336	370,336
Child Support Enforcement	4,133,616	4,393,724	94.08%	4,603,440	4,656,656	5,018,675	4,708,695	4,711,368
Spring Lake Resource Center Administration	3,192	3,200	99.75%	34,242	34,242	35,194	32,242	34,242
<b>Total Human Services</b>	<b>4,492,022</b>	<b>4,758,182</b>	<b>94.41%</b>	<b>5,015,580</b>	<b>5,063,943</b>	<b>5,424,685</b>	<b>5,111,273</b>	<b>5,115,946</b>
<b>440-Library</b>								
Library	9,915,994	10,314,723	96.13%	10,792,311	10,805,937	10,747,508	10,660,561	10,632,772
Library - Law	88,587	89,588	98.88%	91,358	91,358	90,938	90,938	90,938
Library - LSCA Enrichment Grant	171,681	447,614	38.35%	-	510,150	-	-	-
Library - Smart Start Raising a Reader	101,444	101,593	99.85%	101,593	101,593	101,593	101,593	101,593
<b>Total Library</b>	<b>10,277,706</b>	<b>10,953,518</b>	<b>93.83%</b>	<b>10,985,262</b>	<b>11,509,038</b>	<b>10,940,039</b>	<b>10,853,092</b>	<b>10,825,303</b>
<b>442 - Culture &amp; Recreation</b>								
Stadium Maintenance	129,829	168,581	77.01%	141,796	258,609	141,796	141,796	141,796
Culture Recreation Other	307,477	308,077	99.81%	306,416	306,416	320,029	306,416	306,416
<b>Total Culture &amp; Recreation</b>	<b>437,306</b>	<b>476,658</b>	<b>91.74%</b>	<b>448,212</b>	<b>565,025</b>	<b>461,825</b>	<b>448,212</b>	<b>448,212</b>
<b>450-Economic Development</b>								
Planning	3,104,967	3,429,608	90.53%	3,299,609	3,310,929	3,262,219	3,251,509	3,238,962
Engineering	279,817	281,684	99.34%	371,014	371,014	342,544	336,606	336,606
NC Cooperative Extension Service	480,094	567,397	84.61%	588,097	627,245	594,895	588,895	587,876
NC Cooperative Extension Programs	15,461	38,700	39.95%	34,500	34,500	34,500	34,500	34,500
Location Services	383,148	434,307	88.22%	449,096	449,096	447,470	447,470	447,470
Soil Conservation District	113,230	114,965	98.49%	77,286	83,190	67,907	65,757	65,757
Public Utilities	71,828	166,637	43.10%	96,873	96,873	69,429	69,429	69,429
Soil Conservation/Cost Share Program	64,914	66,202	98.05%	67,980	67,980	68,648	68,648	68,648
Economic Physical Development Other	414,995	517,400	80.21%	410,000	440,005	529,500	430,000	430,000
Industrial Park	842	60,000	1.40%	20,000	20,000	5,000	5,000	5,000
Economic Incentives	391,552	706,425	55.43%	672,774	711,634	804,783	804,783	804,783
Water & Sewer Department	677,556	1,467,907	46.16%	823,680	2,060,043	500,000	500,000	500,000
<b>Total Economic Development</b>	<b>5,998,405</b>	<b>7,851,232</b>	<b>76.40%</b>	<b>6,910,909</b>	<b>8,272,509</b>	<b>6,726,895</b>	<b>6,602,597</b>	<b>6,589,031</b>
<b>470 - Education</b>								
Education - BOE	77,254,451	77,273,688	99.98%	77,211,685	81,240,387	77,998,888	77,998,888	77,998,888
Education - FTCC	12,693,015	13,875,528	91.48%	9,873,603	6,651,135	10,252,098	9,977,624	12,977,624
<b>Total Education</b>	<b>89,947,466</b>	<b>91,149,216</b>	<b>98.68%</b>	<b>87,085,288</b>	<b>87,891,522</b>	<b>88,250,986</b>	<b>87,976,512</b>	<b>90,976,512</b>
<b>Total General Fund</b>	<b>\$ 311,589,760</b>	<b>\$ 329,904,494</b>	<b>94.45%</b>	<b>\$ 312,750,398</b>	<b>\$ 336,784,329</b>	<b>\$ 320,323,865</b>	<b>\$ 311,537,579</b>	<b>314,620,138</b>

**EXPENDITURES BY ORGANIZATION**

Department	FY 2013			FY 2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
<b>SPECIAL REVENUE FUNDS</b>								
<b>104-Emergency Telephone System</b>								
Emergency Telephone System	\$ 676,257	\$ 1,095,030	61.76%	\$ 2,341,261	\$ 2,341,261	\$ 913,162	\$ 913,162	\$ 913,162
<b>106-County School Fund</b>								
School Special Sales Tax	\$ 3,105,457	\$ 3,120,781	99.51%	\$ 3,812,485	\$ 3,546,162	\$ 1,797,397	\$ 2,218,069	\$ 2,218,069
School CO Category I	2,733,642	3,483,000	78.49%	2,967,515	6,317,126	-	4,270,000	4,270,000
School CO Category II	2,777,758	3,025,110	91.82%	2,160,000	2,404,000	-	2,261,931	2,261,931
School CO Category III	331,201	480,000	69.00%	360,000	518,616	-	550,000	550,000
School CO Lottery	5,449,860	5,449,860	100.00%	3,600,000	3,866,323	3,824,063	3,400,000	3,400,000
<b>Total School Fund</b>	<b>\$ 14,397,918</b>	<b>\$ 15,558,751</b>	<b>92.54%</b>	<b>\$ 12,900,000</b>	<b>\$ 16,652,227</b>	<b>\$ 5,621,460</b>	<b>\$ 12,700,000</b>	<b>\$ 12,700,000</b>
<b>114-Food &amp; Beverage Fund</b>								
Prepared Food & Beverage Tax	\$ 5,813,697	\$ 5,862,906	99.16%	\$ 5,911,899	\$ 6,025,899	\$ 5,262,926	\$ 5,318,119	\$ 5,427,118
<b>133-Workforce Development Fund</b>								
Work Initiative Act Dislocated Worker	\$ 2,019	\$ 3,000	67.30%	\$ 3,500	\$ 3,500	\$ -	\$ -	\$ -
<b>139-Senior Aides Fund</b>								
Senior Aides	\$ 607,413	\$ 607,415	100.00%	\$ 629,257	\$ 655,674	\$ 672,527	\$ 655,827	\$ 655,827
<b>230-Federal Drug Forfeiture Funds</b>								
Justice	\$ 231,420	\$ 719,210	32.18%	\$ 173,090	\$ 1,208,631	\$ 174,400	\$ 174,400	\$ 174,560
<b>232-State Drug Forfeiture Funds</b>								
State Drug Forfeiture	\$ 26,944	\$ 28,830	93.46%	\$ -	\$ 216,000	\$ -	\$ -	\$ -
<b>240 - Injured Animal Fund</b>								
Injured Animal Stabilization	\$ 13,208	\$ 13,638	96.85%	\$ 12,884	\$ 12,884	\$ 12,000	\$ 12,000	\$ 12,000
<b>420- Recreation Fund</b>								
Hope Mills Recreation	\$ 520,769	\$ 555,502	93.75%	\$ 541,047	\$ 541,047	\$ 551,130	\$ 551,130	\$ 551,130
Recreation and Parks	3,463,430	3,589,533	96.49%	4,255,684	4,257,384	3,979,214	3,979,214	3,979,214
<b>Total Recreation Fund</b>	<b>\$ 3,984,199</b>	<b>\$ 4,145,035</b>	<b>96.12%</b>	<b>\$ 4,796,731</b>	<b>\$ 4,798,431</b>	<b>\$ 4,530,344</b>	<b>\$ 4,530,344</b>	<b>\$ 4,530,344</b>
<b>430-Juvenile Crime Prevention Fund</b>								
Juvenile Crime Prevention	\$ 1,141,246	\$ 1,359,706	83.93%	\$ 1,359,706	\$ 1,217,334	\$ 1,194,551	\$ 1,189,358	\$ 1,189,358
JCP Residential Group Home	657,947	696,687	94.44%	715,102	716,445	712,643	712,643	712,643
<b>Total Juvenile Crime Prevention</b>	<b>\$ 1,799,193</b>	<b>\$ 2,056,393</b>	<b>87.49%</b>	<b>\$ 2,074,808</b>	<b>\$ 1,933,779</b>	<b>\$ 1,907,194</b>	<b>\$ 1,902,001</b>	<b>\$ 1,902,001</b>
<b>446-County Community Development Fund</b>								
County CDBG Administration	\$ 558,209	\$ 569,545	98.01%	\$ 290,874	\$ 290,874	\$ 263,512	\$ 263,512	\$ 263,512
Miscellaneous Grants	30,032	43,513	69.02%	15,000	15,000	-	-	-
Housing Activities	714,291	1,279,367	55.83%	614,294	1,245,457	507,844	507,844	507,844
Economic Development	-	50,000	0.00%	-	50,000	25,000	25,000	25,000
Public Facilities	138,850	400,000	34.71%	150,000	450,000	100,000	100,000	100,000
Public Services	83,458	128,314	65.04%	135,321	135,321	119,358	119,358	119,358
Infrastructure	-	-	-	-	-	50,000	50,000	50,000
Emergency Shelter Grants	155,858	228,754	68.13%	217,316	218,426	150,000	150,000	150,000
<b>Total County Community Development</b>	<b>1,680,698</b>	<b>2,699,493</b>	<b>62.26%</b>	<b>1,422,805</b>	<b>2,405,078</b>	<b>1,215,714</b>	<b>1,215,714</b>	<b>1,215,714</b>
<b>447-Community Devel Home Fund</b>								
Home Administration	54,598	95,792	57.00%	50,676	80,676	48,810	48,810	48,810
Home Housing Activity	900,808	1,677,945	53.69%	501,145	1,226,720	504,108	504,108	504,108
<b>Total Community Development Home</b>	<b>955,406</b>	<b>1,773,737</b>	<b>53.86%</b>	<b>551,821</b>	<b>1,307,396</b>	<b>552,918</b>	<b>552,918</b>	<b>552,918</b>

**EXPENDITURES BY ORGANIZATION**

Department	FY 2013			FY2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
<b>448-CD Support Housing</b>								
Support Housing Program Grants	\$ 81,552	\$ 240,775	33.87%	\$ 183,865	\$ 328,993	\$ 178,807	\$ 178,807	\$ 178,807
<b>449-CD PATH</b>								
PATH	202,936	204,398	99.28%	260,491	282,524	297,645	297,645	297,645
<b>Total All Community Development Funds</b>	<b>\$ 2,920,592</b>	<b>\$ 4,918,403</b>	<b>59.38%</b>	<b>\$ 2,418,982</b>	<b>\$ 4,323,991</b>	<b>\$ 2,245,084</b>	<b>\$ 2,245,084</b>	<b>\$ 2,245,084</b>
<b>451-NC 91-08-010 Fund</b>								
Planning Grants	\$ 71,960	\$ 71,960	100.00%	\$ 70,600	\$ 70,600	\$ 91,770	\$ 91,770	\$ 91,770
<b>452-US DOT 104 Fund</b>								
US DOT 104 (F)	\$ 564,324	\$ 1,072,000	52.64%	\$ 686,500	\$ 686,500	\$ 998,645	\$ 998,645	\$ 998,645
<b>454-NC Elderly</b>								
Community Transportation Program	\$ 105,583	\$ 119,866	88.08%	\$ 135,798	\$ 137,406	\$ 137,015	\$ 137,015	\$ 137,015
Rural Operation Assistance Program	348,757	371,055	93.99%	372,389	387,623	387,602	387,602	387,602
Mid Carolina Senior Transportation	220,129	221,736	99.28%	208,402	213,471	212,964	212,964	212,964
5310-Non-Medical Transportation Grant	282,172	287,522	98.14%	450,000	450,000	250,000	250,000	250,000
5316 Grant -JARC	56,034	239,660	23.38%	100,000	100,000	100,000	100,000	100,000
Total NC Elderly	\$ 1,012,675	\$ 1,239,839	81.68%	\$ 1,266,589	\$ 1,288,500	\$ 1,087,581	\$ 1,087,581	\$ 1,087,581
<b>455-Surface Transportation Program</b>								
Surface Transportation Program	\$ -	\$ 900,000	0.00%	\$ -	\$ 85,695	\$ -	\$ -	\$ -
<b>469- Special Fire Tax</b>								
Special Fire District Tax	\$ 1,025,635	\$ 1,026,142	99.95%	\$ 838,771	\$ 839,121	\$ 846,240	\$ 846,240	\$ 846,240
<b>470-Beaver Dam</b>								
Beaver Dam Fire District	133,944	135,144	99.11%	136,953	137,953	138,390	138,390	138,390
<b>472-Bethany</b>								
Bethany Fire District	204,800	204,900	99.95%	209,752	222,752	211,944	211,944	211,944
<b>473-Bonnie Doone</b>								
Bonnie Doone Fire District	1,985	2,085	95.20%	3,074	3,074	3,084	3,084	3,084
<b>474-Cotton</b>								
Cotton Fire District	779,412	779,444	100.00%	796,244	840,244	801,860	823,648	823,648
<b>476-Cumberland Road</b>								
Cumberland Road Fire District	488,590	493,686	98.97%	497,316	518,016	505,286	505,286	505,286
<b>478-Eastover</b>								
Eastover Fire District	196,673	203,053	96.86%	179,813	194,813	185,814	185,814	185,814
<b>480-Godwin Falcon</b>								
Godwin Falcon Fire District	83,374	83,474	99.88%	85,193	89,193	85,433	85,433	85,433
<b>482-Grays Creek</b>								
Grays Creek Fire Department #18	348,736	349,795	99.70%	357,935	373,435	357,826	357,826	357,826
Grays Creek Fire Department #24	348,256	349,795	99.56%	357,935	373,435	357,826	357,826	357,826
Total Grays Creek Fire District	696,992	699,590	99.63%	715,870	746,870	715,652	715,652	715,652
<b>484-Lafayette Village</b>								
Lafayette Village Fire District	84	84	100.00%	56	56	40	40	40

**EXPENDITURES BY ORGANIZATION**

Department	FY 2013			FY2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
<b>486-Lake Rim</b>								
Lake Rim Fire District	\$ 6,147	\$ 6,247	98.40%	\$ 11,219	\$ 12,219	\$ 6,087	\$ 6,087	\$ 6,087
<b>490-Manchester</b>								
Manchester Fire District (Spring Lake)	87,740	90,603	96.84%	88,871	88,871	89,100	89,100	89,100
<b>492-Pearces Mill</b>								
Pearces Mill Fire District	762,339	762,589	99.97%	780,279	821,079	796,921	796,921	796,921
<b>494-Stedman</b>								
Stedman Fire District	141,700	141,800	99.93%	140,937	148,137	140,809	140,809	140,809
<b>495-Stoney Point</b>								
Stoney Point Fire District	874,894	921,810	94.91%	896,090	936,690	891,950	892,879	892,879
<b>496-Vander</b>								
Vander Fire District	900,465	900,714	99.97%	870,755	937,955	874,761	876,916	876,916
<b>498-Wade</b>								
Wade Fire District	83,716	83,816	99.88%	85,604	91,804	85,562	85,562	85,562
<b>499-Westarea</b>								
Westarea Fire District	958,141	963,448	99.45%	932,401	982,401	961,371	961,371	961,371
Westarea Fire District Station #10	215,429	215,529	99.95%	218,425	221,725	223,661	223,661	223,661
Total Westarea Fire District	1,173,570	1,178,977	99.54%	1,150,826	1,204,126	1,185,032	1,185,032	1,185,032
<b>Total Fire Districts Funds</b>	<b>\$ 7,642,060</b>	<b>\$ 7,714,158</b>	<b>99.07%</b>	<b>\$ 7,487,623</b>	<b>\$ 7,832,973</b>	<b>\$ 7,563,965</b>	<b>\$ 7,588,837</b>	<b>\$ 7,588,837</b>
<b>824-Tourism Development Authority</b>								
Tourism Development Authority	\$ 5,169,560	\$ 5,326,134	97.06%	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
<b>850-Inmate Welfare</b>								
Inmate Canteen	\$ 518,002	\$ 530,660	97.61%	\$ 585,550	\$ 585,550	\$ 659,848	\$ 659,848	\$ 659,848
<b>Total Special Revenue Funds</b>	<b>\$ 45,451,441</b>	<b>\$ 51,252,947</b>	<b>88.68%</b>	<b>\$ 46,359,274</b>	<b>\$ 53,722,095</b>	<b>\$ 36,740,906</b>	<b>\$ 43,877,618</b>	<b>\$ 43,986,777</b>

**ENTERPRISE FUNDS**

<b>252-Eastover Sanitary District Fund</b>								
Eastover Sanitary District	\$ 1,560,578	\$ 2,219,082	70.33%	\$ 1,825,828	\$ 1,924,202	\$ 1,866,900	\$ 1,866,700	\$ 1,866,700
<b>253-Norcross Water and Sewer Fund</b>								
Norcross Water and Sewer	\$ 279,110	\$ 389,377	71.68%	\$ 643,085	\$ 653,585	\$ 659,745	\$ 659,745	\$ 659,745
<b>255-Kelly Hills Water and Sewer Fund</b>								
Kelly Hills Water and Sewer	\$ 8,472	\$ 11,300	74.97%	\$ 13,000	\$ 69,000	\$ 61,380	\$ 61,380	\$ 61,380
<b>256-Southpoint Water Fund</b>								
Southpoint Water	\$ 3,529	\$ 10,532	33.51%	\$ 40,000	\$ 45,400	\$ 71,336	\$ 71,336	\$ 71,336
<b>257-Eastover Sanitary District Debt Fund</b>								
Eastover Sanitary District Debt	\$ 478,508	\$ 752,271	63.61%	\$ 785,273	\$ 785,273	\$ 784,582	\$ 784,582	\$ 784,582
<b>620-Civic Center Fund</b>								
Civic Center	\$ 5,589,410	\$ 7,260,444	76.98%	\$ 5,815,604	\$ 6,778,386	\$ 4,812,088	\$ 4,812,088	\$ 4,921,087
<b>621-Civic Center Motel Tax</b>								
Civic Center Motel Tax	\$ 1,612,704	\$ 1,612,729	100.00%	\$ 1,228,879	\$ 1,228,879	\$ 1,224,068	\$ 1,224,068	\$ 1,224,068

**EXPENDITURES BY ORGANIZATION**

Department	FY 2013			FY2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
<b>623-Coliseum Debt Service</b>								
Debt Service - Coliseum	\$ 1,846,934	\$ 3,705,875	49.84%	\$ 3,692,904	\$ 3,692,904	\$ 3,672,207	\$ 3,727,400	\$ 3,727,400
<b>625-Solid Waste Fund</b>								
Administration	\$ 902,873	\$ 1,070,781	84.32%	\$ 1,111,598	\$ 1,463,118	\$ 1,382,437	\$ 1,382,437	\$ 1,382,437
Ann Street	3,354,352	4,088,738	82.04%	3,620,104	11,434,048	12,107,131	12,107,131	12,120,478
Wilkes Road	886,685	1,391,981	63.70%	1,459,923	1,459,923	1,394,615	1,394,615	1,394,615
Container Sites	753,516	1,266,910	59.48%	1,074,643	1,082,643	1,293,206	1,293,206	1,293,206
Transportation	620,392	866,356	71.61%	822,946	822,946	756,719	756,719	770,066
Household Hazardous Waste/Planning	151,820	244,633	62.06%	222,912	221,412	248,182	248,182	248,182
Maintenance	463,702	575,204	80.62%	524,196	524,196	612,610	612,610	625,957
White Goods	256,705	407,278	63.03%	316,847	316,847	346,289	346,289	359,636
Construction & Demolition	180,871	230,478	78.48%	195,381	195,381	252,130	252,130	252,130
Recycling	990,392	1,406,355	70.42%	1,277,147	1,277,147	1,291,168	1,291,168	1,304,515
Total Solid Waste	\$ 8,561,308	\$ 11,548,714	74.13%	\$ 10,625,697	\$ 18,797,661	\$ 19,684,487	\$ 19,684,487	\$ 19,751,222
<b>Total Enterprise Funds</b>	<b>\$ 19,937,024</b>	<b>\$ 27,499,792</b>	<b>72.50%</b>	<b>\$ 24,670,270</b>	<b>\$ 33,975,290</b>	<b>\$ 32,836,793</b>	<b>\$ 32,891,786</b>	<b>\$ 33,067,520</b>
<b>INTERNAL SERVICE FUNDS</b>								
<b>115-Group Insurance Fund</b>								
Group Insurance	\$ 13,369,438	\$ 13,797,928	96.89%	\$ 13,142,104	\$ 13,142,104	\$ 14,527,734	\$ 14,527,734	\$ 14,527,734
Employee Pharmacy	1,054,084	1,330,822	79.21%	1,327,809	2,078,331	2,058,023	2,058,023	2,058,023
Employee Clinic	252,913	268,482	94.20%	266,442	276,119	272,709	272,709	272,709
Employee Wellness	153,210	225,488	67.95%	156,320	158,652	161,423	161,423	161,423
Total Group Insurance Fund	\$ 14,829,645	\$ 15,622,720	94.92%	\$ 14,892,675	\$ 15,655,206	\$ 17,019,889	\$ 17,019,889	\$ 17,019,889
<b>116-Employee Benefit Fund</b>								
Employee Flexible Benefits	\$ 456,918	\$ 500,000	91.38%	\$ 550,000	\$ 550,000	\$ 600,012	\$ 600,012	\$ 600,012
<b>117-Vehicle Insurance Fund</b>								
Vehicle Insurance	\$ 453,038	\$ 500,000	90.61%	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
<b>118-Retiree Health Insurance</b>								
Retiree Health Insurance	\$ 4,256,701	\$ 4,414,680	96.42%	\$ 4,202,173	\$ 4,202,173	\$ 4,580,711	\$ 4,580,711	\$ 4,580,711
<b>120-Workers Compensation Fund</b>								
Workers Compensation	\$ 2,056,817	\$ 3,264,833	63.00%	\$ 1,829,258	\$ 1,829,258	\$ 1,649,979	\$ 1,649,979	\$ 1,649,979
<b>630-General Litigation</b>								
Legal	\$ 42,431	\$ 103,000	41.20%	\$ 103,000	\$ 428,000	\$ 103,000	\$ 103,000	\$ 103,000
<b>Total Internal Service Funds</b>	<b>\$ 22,095,550</b>	<b>\$ 24,405,233</b>	<b>90.54%</b>	<b>\$ 22,077,106</b>	<b>\$ 23,164,637</b>	<b>\$ 24,453,591</b>	<b>\$ 24,453,591</b>	<b>24,453,591</b>
<b>PENSION &amp; PERMANENT FUNDS</b>								
<b>870-LEO Special Separation</b>								
LEO Separation Allowance	\$ 314,139	\$ 457,376	68.68%	\$ 453,126	\$ 485,847	\$ 485,997	\$ 485,997	\$ 485,997
<b>875-Cumberland Cemetery Trust</b>								
Cemetery Trust	\$ -	\$ 2,800	0.00%	\$ 2,800	\$ 2,800	\$ 2,800	\$ 2,800	\$ 2,800
<b>Total Pension &amp; Permanent Funds</b>	<b>\$ 314,139</b>	<b>\$ 460,176</b>	<b>68.26%</b>	<b>\$ 455,926</b>	<b>\$ 488,647</b>	<b>\$ 488,797</b>	<b>\$ 488,797</b>	<b>488,797</b>
<b>Annually Budgeted Funds Less Capital Projects</b>	<b>\$ 399,387,914</b>	<b>\$ 433,522,642</b>	<b>92.13%</b>	<b>\$ 406,312,974</b>	<b>\$ 448,134,998</b>	<b>\$ 414,843,952</b>	<b>\$ 413,249,371</b>	<b>\$ 416,616,823</b>

**EXPENDITURES BY ORGANIZATION**

Department	FY 2013			FY2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
<b>MULTI-YEAR CAPITAL PROJECT FUNDS</b>								
<b>002 - Detention Facility</b>								
Detention Facility	\$ 13,695,742	\$ 14,944,566	91.64%	\$ 14,944,566	\$ 14,944,566	\$ -	\$ -	\$ 15,011,566
<b>007 - Landfill Construction</b>								
Landfill Construction	\$ 4,198,050	\$ 4,198,052	100.00%	\$ 4,198,052	\$ 4,198,052	\$ -	\$ -	\$ -
Landfill Construction and Improvements	374,215	655,771	57.06%	655,771	8,459,215	8,459,215	8,459,215	8,459,215
Total Landfill Construction	\$ 4,572,265	\$ 4,853,823	94.20%	\$ 4,853,823	\$ 12,657,267	\$ 8,459,215	\$ 8,459,215	\$ 8,459,215
<b>012 - Eastover Sanitary District Sewer Project</b>								
Eastover Sanitary District Sewer Phase II	\$ 32,074	\$ 50,000	64.15%	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
<b>015 - Health Department Building</b>								
Health Department Building	\$ 28,612,868	\$ 28,666,573	99.81%	\$ -	\$ 28,666,573	\$ -	\$ -	\$ -
<b>016 - Western Regional Library</b>								
Western Regional Library	\$ 5,317,008	\$ 5,717,186	93.00%	\$ 5,717,186	\$ 5,717,186	\$ 5,717,186	\$ 5,717,186	\$ 5,717,186
<b>017 - Gray's Creek Middle School</b>								
Gray's Creek Middle School	\$ 20,064,190	\$ 20,537,047	97.70%	\$ 20,537,047	\$ 20,537,047	\$ 20,537,047	\$ 20,537,047	\$ 20,537,047
<b>018 - New Century Elementary School</b>								
New Century Elementary School	\$ 17,360,959	\$ 17,517,851	99.10%	\$ 17,517,851	\$ 17,517,851	\$ 17,517,851	\$ 17,517,851	\$ 17,517,851
<b>019 - Qualified School Construction Bonds</b>								
Qualified School Construction Bonds	\$ 15,923,768	\$ 15,923,770	100.00%	\$ 15,923,770	\$ 15,923,770	\$ -	\$ -	\$ -
<b>020 - Eastover Sanitary District Water II</b>								
Eastover Sanitary District Water II	\$ 8,479,568	\$ 8,479,575	100.00%	\$ 8,479,575	\$ 8,479,575	\$ -	\$ -	\$ -
<b>021 - New Century Middle School</b>								
New Century Middle School	\$ 17,848,657	\$ 18,052,645	98.87%	\$ 18,052,645	\$ 18,052,645	\$ 18,052,645	\$ 18,052,645	\$ 18,052,645
<b>022 - Southpoint Water</b>								
Southpoint Water Line Extension	\$ 456,897	\$ 540,802	84.49%	\$ 540,802	\$ 540,802	\$ 540,802	\$ 540,802	\$ 540,802
<b>023 - Overhills Sewer</b>								
Overhills Sewer	\$ -	\$ 99,500	0.00%	\$ 99,500	\$ 99,500	\$ 99,500	\$ 99,500	\$ 3,421,500
<b>024 - Bragg Estates Sewer and Water</b>								
Bragg Estates Sewer Project					\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000
<b>Total Multi-Year Funds</b>	\$ 132,363,996	\$ 135,383,338	97.77%	\$ 106,716,765	\$ 143,219,782	\$ 71,007,246	\$ 71,007,246	\$ 89,340,812
<b>Total Countywide Budget</b>	\$ 531,751,910	\$ 568,905,980	93.47%	\$ 513,029,739	\$ 591,354,780	\$ 485,851,198	\$ 484,256,617	\$ 505,957,635

## EXPENDITURES BY ORGANIZATION

Department	FY 2013			FY2014		FY 2015		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 5/12/14	Requested Budget	Recommended Budget	Adopted Budget
<b>AGENCY FUNDS</b>								
<b>802-Fayetteville Tax Fund</b>								
City of Fayetteville	\$	69,319,629						
City of Fayetteville Annexation		1,005						
<b>804-Revitalization Tax</b>								
Downtown Revitalization	\$	129,779						
<b>806-Falcon Tax</b>								
Town of Falcon	\$	24,204						
<b>808-Godwin Tax</b>								
Town of Godwin	\$	27,380						
<b>810-Hope Mills Tax</b>								
Town of Hope Mills	\$	6,082,274						
<b>812-Linden Tax</b>								
Town of Linden	\$	16,232						
<b>814-Spring Lake Tax</b>								
Town of Spring Lake	\$	3,997,088						
<b>816-Stedman Tax</b>								
Town of Stedman	\$	289,396						
<b>818-Wade Tax</b>								
Town of Wade	\$	89,073						
<b>820-Intergovernment Fund</b>								
Sheriff	\$	175,971						
Domestic Violence Center		138,740						
Excise Tax on Deeds		1,059,463						
Cumberland County Schools								
<b>822-Stormwater Fund</b>								
Stormwater Utility	\$	1,748,282						
<b>826-NC 3% Vehicle Interest</b>								
NC 3% Vehicle Interest	\$	272,357						
<b>828-Town of Eastover</b>								
Town of Eastover	\$	608,895						
Town of Eastover VFD		15,857						
<b>855-Inmate Trust Fund</b>								
Inmate Account Fund	\$	1,069,930						