



CUMBERLAND
★ COUNTY ★
NORTH CAROLINA

Adopted Annual Budget

Fiscal Year 2017



Cumberland County

North Carolina

FY 2017 Adopted Annual Budget

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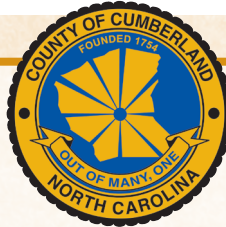
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**CUMBERLAND
COUNTY**
★ NORTH CAROLINA ★

STRATEGIC PLAN

2016 – 2017

— OUR —

MISSION

TO PROVIDE QUALITY SERVICES TO OUR CITIZENS
WHILE BEING FISCALLY RESPONSIBLE.

— OUR —

VISION

TO GROW AS A REGIONAL DESTINATION FOR
EMPLOYMENT, ECONOMIC DEVELOPMENT, COMMERCE
AND CULTURAL PURSUITS.

— OUR —

CORE VALUES

SERVING CUMBERLAND COUNTY CITIZENS WITH PRIDE:

PROFESSIONALISM

RESPECT

INTEGRITY WITH ACCOUNTABILITY

DIVERSITY

EXCELLENT CUSTOMER SERVICE

RECOGNIZING THAT ALL PEOPLE ARE DIFFERENT,
WE TREAT EVERYONE WITH DIGNITY AND SERVE OUR
DIVERSE POPULATION WITH PROFESSIONALISM,
RESPECT, INTEGRITY, DIVERSITY AND EXCELLENT
CUSTOMER SERVICE (PRIDE).

STRATEGIC PLAN

2016 – 2017

GOALS AND OBJECTIVES

GOAL 1:

ENSURE A SAFE AND HEALTHY COMMUNITY BY PROVIDING NEEDED SERVICES TO OUR CITIZENS IN A TIMELY MANNER.

- **Objective 1:** Provide youth development program opportunities that promote good citizenship.
- **Objective 2:** Assist with efforts to reduce crime by repeat offenders.
- **Objective 3:** Improve emergency response services to citizens.
- **Objective 4:** Promote a healthy community by providing educational, health and human services programs and resources to citizens.
- **Objective 5:** Collaborate with community partners to improve programs and services to reduce homelessness.

GOAL 2:

PROVIDE ADEQUATE INFRASTRUCTURE CONSISTENT WITH ORDERLY GROWTH OF A DYNAMIC COUNTY.

- **Objective 1:** Explore strategies to address the County's need for more office space, and ensure facilities are well-maintained.
- **Objective 2:** Strengthen the County's green and energy-efficiency initiatives.
- **Objective 3:** Advance the County's automation and technology capabilities.
- **Objective 4:** Increase gateway and other beautification efforts to create a more aesthetically appealing community.

GOAL 3:

PROMOTE ECONOMIC DEVELOPMENT BY CREATING AND RETAINING JOBS, AND PROVIDING CAREER OPPORTUNITIES, QUALITY EDUCATION, CULTURAL AND RECREATIONAL SERVICES.

- **Objective 1:** Ensure effective economic development incentives and practices are in place to attract and retain business and industry.
- **Objective 2:** Promote economic development through the preservation of natural resources, farmland and the county's agricultural industry.
- **Objective 3:** Provide quality cultural and recreational services.
- **Objective 4:** Develop a flexible, proactive approach to the expansion and contraction of the military.

STRATEGIC PLAN

2016 – 2017

GOALS AND OBJECTIVES

GOAL 4:

EDUCATE, INFORM AND ENGAGE EMPLOYEES, CITIZENS, ELECTED AND APPOINTED OFFICIALS THROUGH EFFECTIVE AND EFFICIENT COMMUNICATIONS.

- **Objective 1:** Increase citizen engagement as evidenced by increased advisory board applications, meeting attendance and program participation.
- **Objective 2:** Enhance communications systems and transparency so citizens can readily access information.
- **Objective 3:** Improve internal communications.
- **Objective 4:** Improve communication and collaboration between the County and other governmental entities, including boards, committees and commissions.

GOAL 5:

EMPLOY MOTIVATED, PROFESSIONAL AND WELL-TRAINED PERSONNEL WHO OFFER EXCELLENT CUSTOMER SERVICE WITH

**PRIDE:
PROFESSIONALISM,
RESPECT,
INTEGRITY WITH ACCOUNTABILITY,
DIVERSITY AND
EXCELLENT CUSTOMER SERVICE.**

- **Objective 1:** Optimize service delivery through innovation, automation and technology to enhance current services and create new service opportunities.
- **Objective 2:** Encourage citizen engagement and provide feedback opportunities through various outlets as it relates to service delivery.
- **Objective 3:** Implement staff development and training programs.
- **Objective 4:** Recognize employees for their achievements.
- **Objective 5:** Support the development and maintenance of a competitive pay and position classification system.
- **Objective 6:** Recognize the importance of the employee's health and fitness for the benefit of the employee as well as the entire organization.

Citizens of Cumberland County

Board of County Commissioners

County Manager

Clerk to the Board

County Attorney

Assistant County Manager
Support Services

Animal Control

Central Maintenance

Community Development

Cooperative Extension

Emergency Services

Engineering & Infrastructure

Human Resources

Planning & Inspections

Soil & Water Conservation

Workforce Development

Liaison to:
Cooperative Extension
Advisory Board
Continuum of Care
Human Services
Transportation System
Mid-Carolina Council
of Governments

Deputy County Manager
Human Services

Child Support

Library

Pretrial Services

Print, Mail & Design
Services

Public Health

Senior Employment

Social Services

Veterans Services

Liaison to:
Communicare, Inc.
Court Ordered Care
Smart Start

Assistant County Manager
Finance &
Administrative Services

Budget

Finance

Information Services

Internal Audit

Risk Management/
Employee Benefits

Solid Waste Management

Tax Administration

Wellness Services
(Clinic, Pharmacy &
Wellness Program)

Liaison to:
Cumberland County
Juvenile Crime Prevention
Council
Civic Center Commission

Legal

Register of Deeds

Sheriff's Office &
Detention Center

Liaison to:
Airborne & Special Operations Museum
Board of Education
Cape Fear Valley Health System
Economic Development Alliance
Fayetteville Area Convention &
Visitors Bureau, Inc.
Southeastern Economic Development Commission

Board of Elections

Crown Complex

Parks & Recreation

Public Information

Budget Process

North Carolina counties budget and spend money under the Local Government Budget and Fiscal Control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. In February 2016, the budget division began the budget process with Tyler Munis, a newly implemented software program for the County of Cumberland. Each department was asked to submit their operating budgets along with any additional requests. These requests were entered into Munis by the departments and reviewed by the budget division. All departments, other than the public schools, were required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. In the April-May time frame, through many budget meetings, a recommended annual budget is developed. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners no later than June 1. G.S. 159-11 requires the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection. The budget is also posted to the county's web site at www.co.cumberland.nc.us. Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. During one of the budget review sessions, time is specifically set aside for departments to make appeals directly to the Board concerning specific issues they have with the Recommended Budget. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, the property tax rate and appropriation to the County's school system for current expense. The Ordinance that is approved allows for all adjustments from the Board from the initial adoption date plus any subsequent adjustments approved through June 30 to include personnel costs. Any shortfalls or other adjustments in revenues or expenditures created by changes made shall be adjusted by a like amount appropriation from the fund balance of the County or an adjustment to contingency or other revenue or expenditure line item to ensure the fiscal year budget is balanced pursuant to Chapter 159 of the General Statutes.

7. The Board of County Commissioners adopts the budget for each year at the department level including any multiple organizations within a department. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year. Unexpended grant funds previously approved and budgeted by the Board, will be re-budgeted or rolled over into the new fiscal year. Spending is controlled at the appropriation unit level for each organization. The financial system will reject a requisition or invoice that exceeds the total available funds for the appropriation unit (for example: personnel expenditures, general operating, and capital are the three major appropriation units). Departments are allowed to spend beyond the budgeted amount on any line item (object) within an appropriation unit, but cannot overspend the total authorized for the appropriation unit.
8. During the course of the year, departments can amend their budget as a result of increases/decreases in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other departments and funds. A department is required to submit a budget revision which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision (other than an appropriation of contingency by the County Manager) that increases salaries, changes a department's "bottom line", or requires transfers between departments and funds must be approved by the Commissioners - all other revisions are approved by the County Manager. Per G.S. 159-13, the governing board may authorize the County Manager to authorize expenditures from contingency appropriations subject to such limitations and procedures as it may prescribe. Any such expenditures shall be reported to the board at its next regular meeting and recorded in the minutes.
9. Detailed expenditure and revenue reports are available to departments at any time. Departments have the ability to access the Tyler Munis financial system remotely, 24 hours a day.
10. Employees of the budget division are authorized to post budget revisions to the financial system. On occasion, these employees will prepare a budget revision and send it through the appropriate work flow. However, in all cases, the revisions are approved by the County Manager or approved by the Board of County Commissioners.

Fund Structure

The Cumberland County operating budget is organized into various funds and organizations. A **fund** is a separate accounting entity, with a self-balancing set of accounts. Within each fund is an **organization** or cost center that accumulates separate financial data for their programs and is accountable for those revenues and expenditures.

The Cumberland County budget is comprised of the following types of funds:

A. General Fund (101)

1. This is the primary operating account for the County. The General Fund is used for the majority of the current operating expenditures and is used to account for all financial resources, with the exception of those required to be accounted for in a separate fund. General Fund activities are primarily financed through the collection of property tax, sales tax, fees and federal or state revenues.

B. Separate Funds

1. Special Revenue Funds (200 – 299)

- County Schools
- Food and Beverage Tax
- Drug Forfeiture
- Inmate Welfare
- Injured Animal
- Fire Protection
- Juvenile Crime Prevention
- Recreation
- Workforce Development
- Senior Aides
- Emergency Telephone
- Community Development
- Transportation
- Tourism Development Authority

2. Capital Project Funds (400 – 499)

- Public Safety Capital Project
- Winding Creek Project
- Overhills Park Sewer Project
- Bragg Estates Sewer Project
- Educational Capital Projects

3. Proprietary Funds

Enterprise Funds (600-699)

- Cumberland County Crown Center
- NORCRESS Water and Sewer
- Kelly Hills Water and Sewer
- Southpoint Water
- Eastover Sanitary District
- Eastover Sanitary Debt
- Cumberland County Solid Waste
- Fayetteville and Cumberland County Economic Development Corporation

Internal Service Funds (800-899)

- Worker's Compensation
- Group Insurance
- Employee Flexible Benefits
- Vehicle Insurance
- General Litigation

4. Fiduciary Funds (700 – 799)

- Intergovernmental Custodial Fund
- City/Town Tax
- Stormwater Utility
- Law Enforcement Officer (LEO) Special Separation Allowance

5. Permanent Fund (510)

- Cemetery Trust

AMY H. CANNON
County Manager

JAMES E. LAWSON
Deputy County Manager



MELISSA C. CARDINALI
Assistant County Manager

W. TRACY JACKSON
Assistant County Manager



OFFICE OF THE COUNTY MANAGER

May 26, 2016

TO THE CUMBERLAND COUNTY BOARD OF COMMISSIONERS:

In accordance with the North Carolina Local Government Budget and Fiscal Control Act, I am pleased to present for your consideration, the Fiscal Year (FY) 2017 Recommended Annual Budget for Cumberland County. The budget is balanced, identifies revenue and expenditure estimates for FY2017, and attempts to maintain the County's core value of providing excellent customer service within a constrained revenue environment.

The recommended budget provides \$430,053,378 in total expenditures across all operating funds, with a General Fund total of \$327,284,888. This budget document does not include multi-year funds, such as capital projects, since these multiyear budgets have previously been approved by the Board of Commissioners. The General Fund budget represents an increase of \$7,292,410, or 2.28% compared to the current year's adopted budget. The proposed tax rate to support the FY2017 budget remains constant at 74 cents per \$100 of assessed valuation. The value of one penny on the tax rate is \$2,331,465.

Current Year Revenue Performance

Projections indicate real and personal property collections will exceed the current year budget by \$1,689,106. Our Tax Department has achieved a real and personal property collection percentage above 99% for the last four years, which is indicative of their tenacious and dedicated collection

efforts. The statewide Tax and Tag Together initiative for motor vehicle tax collections went live in September 2013.

Since the implementation of this new system, these motor vehicle collections have increased significantly from \$11,827,703 in 2012 to \$16,363,186 in 2015. The new Tax and Tag Together program was designed to capture motor vehicles that were not being listed with each county's tax office. It appears this goal has been achieved and going forward the motor vehicle tax collections will no longer experience significant growth.

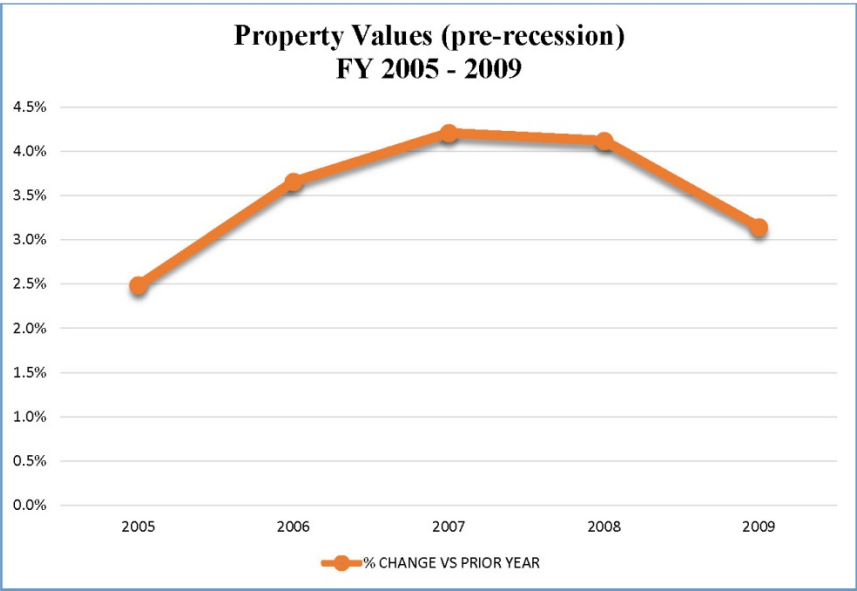
Sales tax collection has improved since FY2014 when our retail sales weakened due to federal budget issues, sequestration and the federal government shutdown, but our local taxable sales remain stagnant. Current year collections are projected to exceed the current year budgeted amount by only \$285,599 or 0.72%.

Local Economy

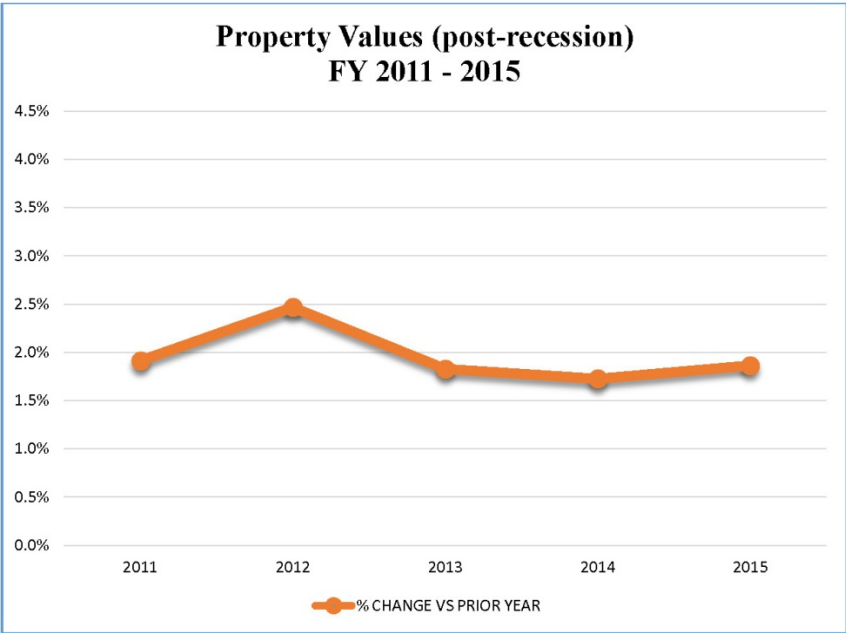
Over the last several years, Cumberland County, our state and nation have faced unprecedented economic challenges as a result of the Great Recession. The increasing demand for services and rising operational expenses significantly outweigh our available revenue, which has not returned to pre-recession levels.

Although other communities in our state have seen significant growth since the recession, Cumberland County's economy continues with a pattern of weak growth. This pattern is best portrayed by reviewing the natural property tax growth over the past 10 years. Real property growth occurs from new construction, increased home prices and additions in the business valuation base.

The average rate of natural growth for the years prior to the recession, which began in 2008 was 3.78%.



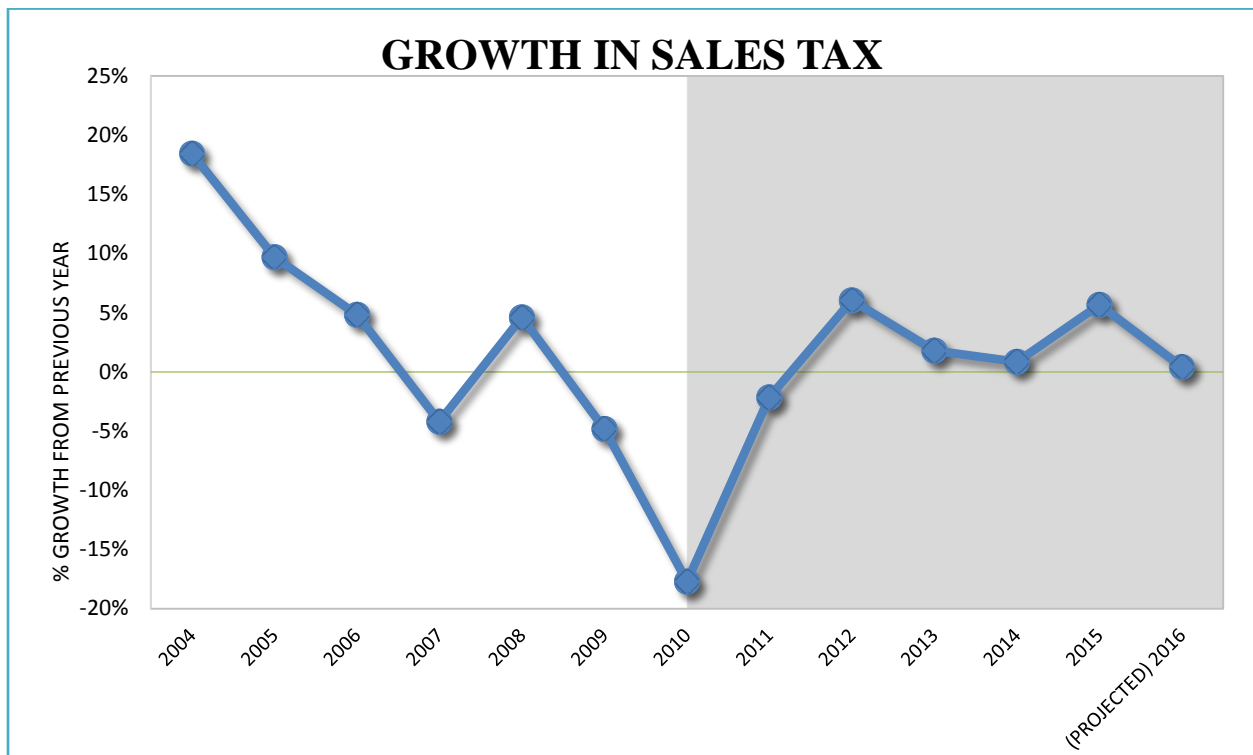
For the years after the recession, the average rate of growth is 2.04%.



This reduction in the natural growth equates to an average annual revenue loss of \$680,552, or a five-year loss of \$3.4 million.

Sales tax revenue is another key indicator of the economic condition of the local economy. Our sales tax has not returned to pre-recession levels and continues to be very sensitive to troop deployments, military contracts and other federal actions that are unique to military communities.

The average rate of growth in sales tax for the years prior to the recession, which began in 2008 was 6.68%. For the years after the recession, the average rate of growth was 2.45%. This reduction in the growth equates to a recurring average annual loss of \$1.88 million, or a five-year loss of \$9.43 million.



Property and sales tax revenues account for over 65% of the total revenue in the general fund. The natural growth in these revenue sources has historically been relied upon to fund new initiatives or expand services. The charts above depict the new reality within which we must

operate. This significantly limited revenue growth is absorbed by uncontrollable expenditure increases, growing employee benefit costs and unfunded mandates. Moving forward, the County must develop ways to increase our capacity for the most efficient delivery of services to our citizens. This can only be accomplished through continued emphasis on business process improvements based on our Business Intelligence model.

FY2017 Budget Development Considerations

The fiscal impact of new positions added after the adoption of the FY2016 budget was a significant consideration in developing the FY2017 budget. Due to challenges in the Food and Nutrition and Medicaid programs, 13 Income Maintenance Caseworker positions were added and time-limited positions were increased to a total of 45 slots.

The projected cost for annualized salary and fringe benefits for a full year on these positions is almost \$1 million. Recurring County dollars of approximately \$330,000 had to be identified to cover the County's share of these positions.

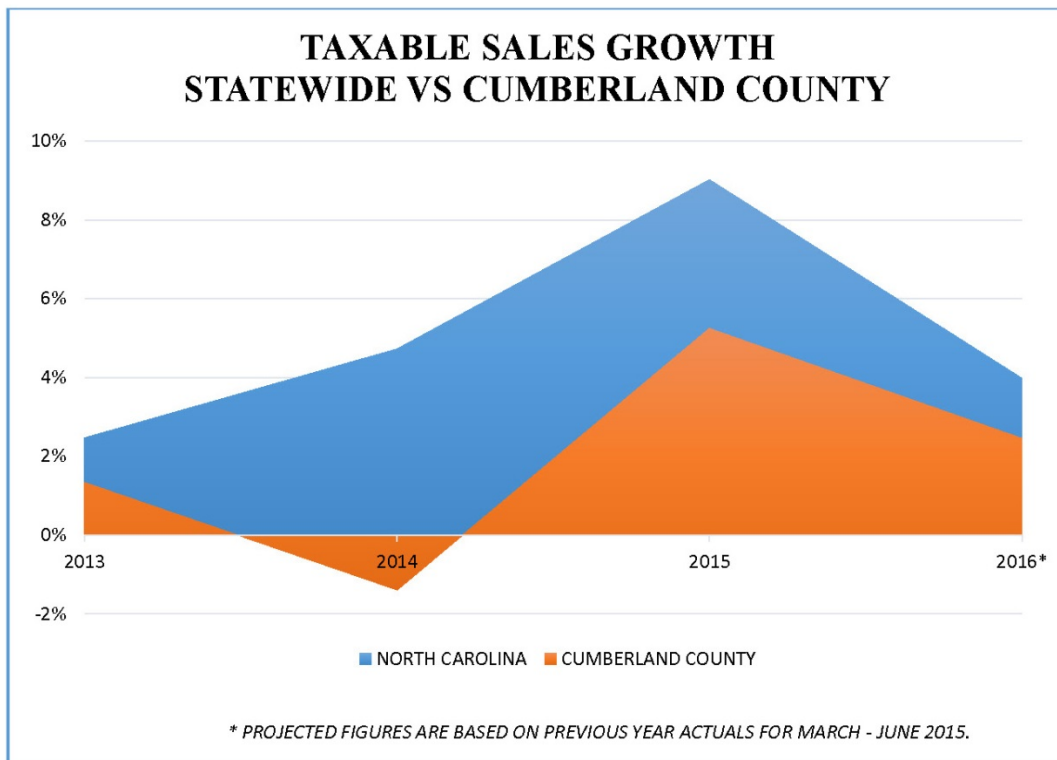
Financial sustainability is another key consideration and remains the guiding principle in the County's development of budget recommendations to ensure protection of our solid financial position. This recommended budget continues to honor the fiscal policies adopted by the Board and the practice of conservative budget projection of revenues and expenditures.

Four key funding priorities were identified to guide the allocation of the limited available revenue:

- Investment in Our Workforce
- Funding Mandates
- Operational Efficiency
- Capital Investment Planning

Revenue Assumptions

- ❖ Ad Valorem Taxes: Current year ad valorem taxes for FY2017 are budgeted at \$153,901,517, an increase of \$1,797,105 (1.18%) over the FY2016 adopted budget. Motor vehicle collections are anticipated to reach \$15,773,637 under the Tax and Tag Together initiative. These taxes are based on the combined values for real property, personal property and motor vehicles of \$23,314,650,229.
- ❖ Sales Taxes: Sales taxes are budgeted conservatively at \$40,912,780, which represents a 2.5% increase over the expected collections for FY2016. Countywide taxable sales continue to lag behind statewide taxable sales by 2.25% in FY2016, and the growth in countywide taxable sales is 1.52% less than the FY2015 growth of 5.3%. Sales tax projections should continue to be conservatively projected since we are still recovering from negative growth in countywide sales tax collections for FY2013 and FY2014.



Fund Balance Appropriated

The fund balance appropriation of \$7,927,760 for recurring expenditures is within the policy previously adopted by the Board, which limits the appropriation to no more than 3% of recurring expenditures. In addition, our policy sets forth a minimum unassigned fund balance goal of 10%.

Expenditure Highlights

Departments submitted \$10,030,715 in supplemental one-time or recurring requests.

The supplemental budget includes requests for 75 new positions, 48 vehicles, capital outlay of \$2,843,151 and \$774,900 in maintenance and renovation.

Due to the limited revenue growth projected in the upcoming fiscal year, management had to make some difficult decisions in balancing this recommended budget. Our focus in allocating funding was first, to maintain current service levels and to continue our mission of providing quality services while being fiscally responsible; and second, to allocate funding that supports the Board of Commissioners' strategic plan.

Funding Priorities

The four key funding priorities, which align with our core values and strategic goals and objectives, were funded as follows:

- 1) ***Investment in Our Workforce: This funding priority enhances the Board's goal of retaining motivated, professional and well-trained personnel who offer excellent customer service with PRIDE.***

Due to historic increases in our health insurance claims over the last 18 months, the County was forced to make significant changes in our medical insurance plan effective July 1, 2016. One key change is the cost of specialty doctor visits, which are now subject to the deductible and coinsurance. To assist our employees in making this transition, management is recommending that one-time funds be utilized to provide a one-time \$800

stipend to all regular full-time employees and a prorata share of the \$800 to regular part-time employees.

Another key plan design change is the addition of an annual pharmacy deductible for employees who do not utilize our Employee Pharmacy. The number of prescriptions filled at our pharmacy has increased by 43.67% over the same time period last year. This volume coupled with the impending new pharmacy deductible warrants the addition of another pharmacy technician. With that addition, we will be able to add 13 hours during the week and open the pharmacy on Saturdays from 9:00 a.m. to 1:00 p.m. Therefore, the recommended budget includes \$106,760 to fund an additional pharmacy technician as well as increased contract pharmacist hours.

2) ***Mandates: This funding priority encompasses the allocation of resources to continue our mission of providing quality services while being fiscally responsible.***

Funding under the mandates category includes items that fall under the traditional definition of mandated services, but also includes operational funding increases that are necessary or mandatory to continue providing the same level of service.

Local Government Employee Retirement System (LGERS): Earlier this year, the LGERS Board adopted an Employer Contribution Rate Stabilization Policy, which established employer rates for the next five years. This will require an increase in the employer retirement contribution of \$515,000 or 0.50% for FY2017 and further increases of 0.25% annually through FY2021. Adoption of this policy and the corresponding rate increases will allow for predictability and stability in the contribution rates, while continuing to ensure the financial strength of the State Treasurer's fund.

Fair Labor Standards Act (FLSA): A revision to the Fair Labor Standards Act is being finalized and will soon be released by the Department of Labor. The revision raises the salary threshold for the non-exempt employee classification. This revision will affect a number of employees currently exempt from overtime, now requiring them to be

reclassified as nonexempt and subject to overtime. Funds in the amount of \$100,000 have been included in this FY2017 budget to implement the change once released.

Replacement of Voting Machines: The State Board of Elections has mandated changing the State's voting process by returning to a paper ballot. This will require complete replacement of all voting machines before 2018. The recommended budget includes funding in the amount of \$809,045 to replace the County's voting equipment.

- 3) *Operational Efficiency: This funding priority addresses the strategic objectives of advancing the County's automation capabilities and optimizing service delivery through innovation, automation and technology to enhance current services and create new service opportunities.*

During the FY2015 budget process, management determined that the County's long-term financial stability was contingent upon streamlining our operations to create a leaner, more efficient and effective organization. During the FY2016 budget process, a new initiative was introduced to advance this philosophy. A new division was established in our Information Services department to implement the Business Intelligence model in reviewing our business processes to identify technology enhancements as well as informational, relationship or staffing changes that maximize efficiency opportunities.

After a recruiting and training period, this new division has completed several business process reviews this fiscal year and has many more projects underway. A timeline of the Business Intelligence initiatives in progress is shown in the chart that follows.

Initiative	Current Status
Wrapping Up	
DSS - FNS	In final review stages
Veterans Services	Procurement of Licenses
Jury	Routine Follow-ups
In Progress	
Central Permits	Research
Mailroom	Collaborating with Department Head
PrintShop	Collaborating with Department Head
Legal	Business Process Analysis
Upcoming	
DSS - Medicaid	Pre-planning, IS management discussions
Environmental Health	Pre-planning, IS management discussions
Animal Control	Pre-planning, IS management discussions
Tax	Pre-planning, IS management discussions

Many of the recommendations include technology enhancements and the review and implementation of new software to achieve the operational efficiencies identified through this review. The FY2017 recommended budget includes \$68,626 to fund a new Project Manager position in the Information Services Department. This position will lead the effort to implement the technology enhancements recommended through the Business Intelligence reviews and will conduct periodic follow-ups to determine that recommendations have been fully implemented. Without this new position, the Business Intelligence team will have to continue to monitor the implementation process, which will reduce the number of business process reviews that can be accomplished and implemented each fiscal year.

4) ***Capital Investment Plan: This funding priority establishes a planning mechanism to provide adequate infrastructure consistent with orderly growth of a dynamic county.***

The challenge of maintaining financial stability in an environment of inflationary expenditure increases, coupled with the erosion of local revenue, has been a recurring theme. The guiding principle in creating the FY2015 and FY2016 recommended budgets was developing strategies to address financial sustainability. The following operational and infrastructure strategies have been previously implemented:

Operational: Management continued its focus on adding recurring expenses to the extent that recurring revenue can be identified to maintain financial sustainability in County operations and to avoid shifting costs into subsequent budget years.

Infrastructure: Professional engineering evaluations were conducted of parking lots, roof systems and building exteriors to assess and prioritize the repairs and maintenance of our County buildings in conjunction with the development of a comprehensive Capital Improvement Plan.

The next phase in addressing financial sustainability is future capital planning for County needs, such as the consolidated 911 center, as well as capital needs of the Board of Education (BOE) and Fayetteville Technical Community College (FTCC). This can be accomplished by creating a systematic method of setting aside recurring funds through the creation of a Capital Investment Fund.

We recommend adopting a policy of “freezing” the recurring funds currently allocated for debt repayment and transferring those funds to the Capital Investment Fund as debt is retired. This concept will in essence create a dedicated revenue stream that can be used for annual payments on future debt.

The advantages of this Capital Investment Plan are:

- Provides a road map for future debt and capital capacity
- Creates a proactive approach in considering the feasibility of new projects
- Provides financial flexibility and opportunities
- Creates opportunity to prioritize projects in a systematic method
- Enhances our financial position and addresses credit agency criteria

The FY2017 recommended budget includes the creation of this Capital Investment Fund with a general fund transfer of \$746,376, which represents the debt service funds budgeted for the Capital Improvement financing that was delayed this fiscal year.

Other Items Included in Recommended Budget

Additional New Positions: The recommended budget includes funds in the amount of \$110,636 to fund an Assistant County Engineer position. This position will provide more depth in terms of engineering expertise and will address succession planning in this critical area. Based upon the number of County facilities, the multiyear capital improvement projects approved last fiscal year and the transition of solid waste regulatory compliance to the Engineering Department, it is clear additional engineering capacity is necessary to effectively and timely accomplish the County's goal of protecting our infrastructure.

In addition, continued funding has been recommended for the Gun Permit Division position approved in April for the final quarter of fiscal year 2016. It is anticipated that this position will be funded through increased gun permit revenue.

Education: The recommended budget includes \$834,942 in additional current expense funding for the Board of Education in conjunction with the school funding agreement approved by the Board of Commissioners in FY2014.

An increase of \$523,271 in current expense funding for Fayetteville Technical Community College was requested and is included in the recommended budget. An additional \$334,489, beyond the customary capital outlay appropriation of \$945,000, was included in the recommended budget to fully fund debt service for Fayetteville Technical Community College.

Vehicles: The Sheriff's Office requested \$1,459,504 for replacement of 17 vehicles and 13 additional vehicles. The recommended budget includes \$830,504 for replacement of 17 vehicles.

Funds in the amount of \$50,000 are included to purchase two hybrid vehicles for Tax Administration. These vehicles address the County's strategic goal of energy-efficiency initiatives.

The recommended budget includes \$70,000 for replacement of two trucks in Animal Control and \$90,400 for replacement of two vans for Social Services.

Technology: Funding in the amount of \$265,000 has been recommended for the replacement of the Central Permitting software in Planning and Inspections. This is currently a mainframe application and is the next phase of migration from that outdated platform. This creates an opportunity to implement software that will streamline our processes, give alerts on the status of an application process and enhance communication to contractors/citizens through its notification system. This single system will replace multiple systems used for Permitting, Inspections, Plan Review and Code Enforcement.

Homelessness: This recommended budget continues our funding commitment in providing services to the homeless in our community. Funds in the amount of \$100,000 have been placed in our Community Development Department budget.

Social Services/Alliance Behavioral Healthcare: Included in the recommended budget is \$35,000 to fund half the cost of a new Alliance Behavioral Healthcare position. This position will be located at Social Services and will be dedicated to securing appropriate assessments, supports and treatment to keep families together. If a child cannot remain in the home, the goal

will then be to secure appropriate residential treatment options. Additionally, on-going case management of children remaining in the community and transition assistance for children removed from their homes will also be provided.

Foster Care: The Department of Social Services requested an increase in the Foster Care Board budget of \$778,111, of which \$433,446 would be additional County dollars. The number of children in foster care has remained high, but recently the number of children in our care has decreased.

We hope that strategies such as better utilization of our group homes and the addition of a courtroom, Guardian Ad Litem attorney and a new Alliance Behavioral Healthcare position dedicated to family court will result in a continued decrease in the number of foster care children.

Therefore, we have set aside \$433,446 in a contingency fund to monitor the number of children in foster care, as well as the funds needed for foster care board payments during FY2017.

Community Funding: The recommended budget includes \$1,467,296 in funding for community organizations. We received funding requests from the following agencies that do not receive County funding: Vision Resource Center, Fayetteville Urban Ministry, Cumberland County Chapter 46-Disabled American Veterans and UX Cowork. As a result of very limited revenue growth, the FY2017 recommended funding does not include any new community agencies. The funding for the Fayetteville Cumberland Economic Development Corporation is recommended at \$395,000, which is \$15,000 less than the current year appropriation since we now provide accounting services.

Crime Lab: Funding in the amount of \$129,000 is included for the costs associated with the Crime Lab. Previously, this expenditure was funded through a Governor's Crime Commission grant that expired this current fiscal year.

Youth Misdemeanor Diversion Program: A new initiative was introduced during the May Finance Committee meeting. This initiative offers a 90-day supervised program as an alternative to prosecution for 16- and 17- year-old first-time, non-violent offenders. Funds in the amount of

\$25,000 are recommended for the start-up costs incurred in the implementation of this youth diversion model in Cumberland County.

Other FY2017 Considerations

Mental Health Funding: The FY2017 recommended budget includes the following amounts for the continuation of Mental Health Services to our citizens:

Alliance Behavioral Healthcare (Alliance)	\$2,400,000
Cape Fear Valley Health System	\$2,400,000

The recommended budget funds these mental health services from the following sources:

Alliance Behavioral Healthcare Fund Balance	\$2,250,000
County Assigned Fund Balance	\$1,800,000
Recurring Funding	\$ 750,000

Currently, the Alliance has unspent County service dollars in an assigned fund balance on their financial statements in the amount of \$5.3 million. As you may recall, during FY2016 we recommended using \$1.3 million of this balance for the Executive Place renovations. It is recommended that \$2,250,000 of this fund balance held by the Alliance be applied to the FY2017 allocation, which is in accordance with the provisions of our funding agreement with the organization.

Since the coordination of Cumberland County mental health services was changed as a result of the merger of our Local Mental Health Entity (LME) with Alliance Behavioral Healthcare in 2013, we have utilized the significant accumulated fund balance. At the time of the merger with the Alliance, our mental health fund balance was over \$12 million and we have strategically appropriated these funds as a result of state concerns regarding large mental health fund balances accumulated by LMEs. The balance after appropriating the \$1.8 million recommended above will be \$2.8 million. In the FY2017 budget we are recommending a phase-in of recurring dollars, commencing with \$750,000 next year, as the mental health fund balance is depleted.

Health Insurance: The FY2017 recommended budget includes the health insurance recommendations previously approved by the Board of Commissioners in March. The recommendation included plan design changes projected to save \$2,600,000 and an increase in the employer contribution of \$1,500,000. In addition, we are implementing a “Weight Watchers at Work” program for our employees to address risk factors that contribute to high claims.

Future Considerations

Health Insurance: As we move into the upcoming fiscal year, it is recommended that we begin exploring employee health savings accounts and expanded health insurance plan options to provide employees a choice for FY2018. There has been a movement in the insurance industry toward health savings accounts coupled with higher co-insurance options to reduce claims expenses and to provide a long-term option for employees to build savings for future health care claims.

Consolidation of Services: During FY2017, it is recommended that we take the next steps with the City of Fayetteville in consolidating our 911 Centers and constructing a new joint center with the goal of submitting a grant request to the State 911 Board in the spring of 2017.

Jail Health Services: During the month of July, a request for proposal should be developed to evaluate the feasibility and effectiveness of providing jail health services to inmates by contracting with a private entity, following discussion at a recent Finance committee meeting. In conjunction with this initiative, we should continue to explore any opportunities with the Affordable Healthcare Act in the Jail Health program.

Sales Tax: The Sales Tax Interlocal agreement was extended for an additional three-year period during FY2016 with the condition that the parties begin discussing a new agreement no later than January 2017. It is recommended that during the first quarter of FY2017, a working group be established to discuss options for a new sales tax agreement. This working group should include

the County, City of Fayetteville and representatives from other municipalities within our community.

Revaluation: It is too early to develop any assumptions regarding the impact of our property tax revaluation which will be effective January 2017. Management will continue to meet regularly with the Tax Administrator to remain engaged in this process as we prepare for the approval of the schedule of values, mailing of notices, appeals process and budget projections for the FY2018 budget. In addition, planning is underway and will continue in educating the citizens about the upcoming revaluation. It is recommended that we include revaluation updates from our Tax Administrator to the Finance committee beginning in August.

Conclusion

As shown earlier, our local economy continues in a pattern of weak growth. Our tax base growth remains sluggish, but steady, and our sales tax collections continue to be difficult to project. On average, our revenue growth from property and sales taxes is \$2.56 million less annually since the recession of 2009. This significantly impacts our ability to expand services or fund new initiatives.

This is the “new reality” we are operating in today and for the foreseeable future. Moving forward we need to continue our focus on financial sustainability and increasing our capacity for the most efficient delivery of services to our citizens. This can be accomplished with a sustained commitment to our business process improvements through our Business Intelligence model.

Although we have been operating in this “new reality” for the last several years, progress has been made. During this period of weak revenue growth, Commissioners should be proud that the school funding agreement was renewed in 2014 and funding commitments to the Board of Education and Fayetteville Technical Community College have continued.

A long-term Capital Improvement Plan was approved and funded last fiscal year to proactively maintain our investment in county facilities. Commissioners approved a pay and classification plan that was implemented over a two-year period in FY2013 and FY2014. This Board has

continued to approve funding for technology and automation to achieve our goal of excellent customer service.

During FY2016, additional income maintenance positions were approved in conjunction with other strategies to meet Food and Nutrition standards. As a result, timeliness has improved from 78% to a sustained rate of 95% and above for the last several weeks.

All of these priorities and many more have been funded without an increase in our 74 cent tax rate, which was reduced after our 2009 revaluation.

The above initiatives have been achieved because of the Board of Commissioners' continued focus on the guiding budget principle of safeguarding our financial sustainability through matching new recurring expense with available recurring revenue and utilizing one-time funds only for one-time expenses. The Board has continued to support defining our core services as an "arm of state government" and allocating resources in support of these responsibilities and the County's strategic plan.

Cumberland County has survived the Great Recession and continues to make progress despite a weak economic rebound by remaining fiscally conservative and honoring Board-approved financial policies. The Board of Commissioners has taken the next step in creating a leaner organization while improving service delivery by embracing the Business Intelligence model. This model is our leading strategy for identifying operational efficiencies, streamlining work flows, improving customer service and creating an innovative, high performing organization to weather economic storms.

Acknowledgement

This has been another difficult recommended budget to prepare and balance with significant departmental requests which outweighed available revenue. I want to thank each County department head and their staffs for their budget preparation and presentations as the management team met with each department to understand their budget needs. Our County

department leaders and employees are committed to excellence and the County's core values which contribute our mission of positively impacting the citizens of Cumberland County.

I do want to acknowledge the challenges our new budget division faced beyond the lack of available revenue. This recommended budget was developed utilizing our new Munis budget software which involved training County departments and working between multiple systems. I want to thank our budget analysts, Deborah Shaw and Heather Harris, for their dedication, perseverance and for enduring long days in creating this budget. I also wish to thank Assistant County Manager Melissa Cardinali for her leadership and guidance of our budget staff and process. Finally, I want to express my sincere appreciation to the many other staff members in Administration and Finance who contributed to the review and completion of this recommended budget.

Respectfully submitted,



Amy H. Cannon
County Manager

**COUNTY OF CUMBERLAND
FY2017 BUDGET ORDINANCE ADOPTION**

June 13, 2016

The Board of County Commissioners hereby adopts and enacts the proposed 2017 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2017 under the following terms and conditions:

1. The Budget Ordinance shall govern total dollar departmental appropriations, including multiple organizations within a department, in accordance with the resolution of September 7, 1982.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners are listed on Attachment A and shall include subsequent adjustments approved through June 30 which are required to implement this budget.
3. Attachment B, Adopted Expenditures, sets forth appropriated amounts for each county department. Attachment C, Adopted Revenue, sets forth revenue amounts by source for each fund.
4. Attachment D is a countywide listing of fees charged by county departments. The Board of County Commissioners shall annually approve the fee schedule.
5. The compensation and allowances for the members of the Board of County Commissioners shall be as provided in the annual budget, the details of which are shown in Attachment E, and the terms of which budget are hereby specifically incorporated by reference.
6. The County-Wide Ad Valorem Tax Rate and levy of 74.0 cents per \$100 valuation is hereby adopted.
7. The Special Recreation Tax Rate and levy of 5.0 cents per \$100 valuation is hereby adopted.
8. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

	<u>Approved Tax Rate Per \$100 Valuation</u>
Beaver Dam Fire District	10 cents
Bethany Fire District	10 cents
Bonnie Doone Fire District	10 cents
Cotton Fire District	10 cents
Cumberland Road Fire District	10 cents
Eastover Fire District	10 cents
Godwin-Falcon Fire District	10 cents
Grays Creek Fire District	10 cents


Lafayette Village Fire District	10 cents
Lake Rim Fire District	10 cents
Manchester Fire District	10 cents
Pearces Mills Fire District	10 cents
Stedman Fire District	10 cents
Stoney Point Fire District	10 cents
Vander Fire District	10 cents
Wade Fire District	10 cents
Westarea Fire District	10 cents
Special Fire Service District	1.25 cents

9. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$78,729,271. Fayetteville Technical Community College's current expense appropriation is adopted at \$10,627,787.
10. The Fiscal Year 2017 Position Classification and Pay Plan is hereby approved. The County Manager or designee shall be responsible for the administration and maintenance of the position classification plan and shall have authority to create new classifications and reallocate existing classifications within the salary plan for all existing county positions. Positions governed by state personnel are subject to the salary plan for classification purposes. The Board of County Commissioners shall annually approve the classification and salary plan.
11. The FY2017 budget includes a one-time stipend of \$800 for all permanent full-time employees hired before July 1, 2016, and who are on the County's payroll for pay period ending July 23, 2016. Permanent part-time employees hired before July 1, 2016, will receive a pro-rata share of the approved stipend. The FY2017 budget also funds the continuation of a 1% employer contribution to a 401K retirement plan for all employees eligible to participate in the Local Government Employees Retirement System.
12. Unexpended grants and other funds previously approved and budgeted by the Board in FY2016 may be re-budgeted into the FY2017 budget by the Manager.
13. Board approved contingency funds may be appropriated by the Manager within and between departments in the same fund. Any such expenditures shall be reported to the board at its next regular meeting and recorded in the minutes pursuant to N.C. General Statute 159-13 (b)(3).
14. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland or an adjustment to contingency or other line item so that the fiscal year 2017 budget of the County of Cumberland is balanced pursuant to Chapter 159 of the N.C. General Statutes.

This ordinance is adopted the 13th day of June 2016.



W. Marshall Faircloth, Chairman



Amy H. Cannon, County Manager

ADJUSTMENTS TO THE RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
--- 101 -General Fund Recommended Budget ---		\$ 327,284,888	\$ 327,284,888
Personnel	Board of Elections - reallocated Salaries On-Call	(24,073)	
	Board of Elections - convert Office Assistant from part-time to full-time	24,073	
Revenue	Social Services Other - reassign Foster Care Board revenue to General Gov't Other		(344,665)
	General Gov't Other - include revenue from Foster Care Board		344,665
Expenses	Social Services Other - reassign Foster Care Board expenses to General Gov't Other	(778,111)	
	General Gov't Other - include expenses from Foster Care Board	778,111	
	Animal Control - decrease budget for washer & dryer replacement	(7,000)	
	Transfer to FCEDC - decreased due to in-kind adjustment	(6,000)	
	Vision Resource Center - appropriate funds for new outside agency	7,000	
	CC Veteran's Council - increased funding to outside agency	6,000	
Total Amended General Fund Budget		\$ 327,284,888	\$ 327,284,888
--- 255 -Workforce Development Budget ---		\$ 2,829,687	\$ 2,829,687
Revenue	WIOA Adults - reduction in true grant funds		(3,976)
	WIOA Dislocated Worker - reduction in true grant funds		(77,969)
	WIOA In-School Youth - reduction in true grant funds		(3,976)
Expenses	WIOA Adults - decrease expenses	(3,976)	
	WIOA Dislocated Worker - decrease expenses	(77,969)	
	WIOA In-School Youth - decrease expenses	(3,976)	
Total Amended Workforce Development Budget		\$ 2,743,766	\$ 2,743,766
--- 260 -Emergency Telephone Budget ---		\$ 1,810,518	\$ 1,810,518
Revenue	Emergency Telephone System - reduction in true grant funds		(2,315)
Expenses	Emergency Telephone System - decrease expenses	(2,315)	
Total Amended Emergency Telephone Budget		\$ 1,808,203	\$ 1,808,203
--- 631 -Fay Cumb Economic Dev Corp ---		\$ 901,000	\$ 901,000
Revenue	FCEDC - removed COLA and decrease fund balance		(6,000)
	FCEDC - decrease contribution to City of Fayetteville		(6,000)
	FCEDC - adjusted based on latest budget received		(46,000)
Expenses	FCEDC - decrease expenses	(58,000)	
Total Amended Fay Cumb Economic Dev Corp Budget		\$ 843,000	\$ 843,000

Expenditures by Department

Organization #	Department	Departmental Budget
101 General Fund		
1014100	Governing Body	\$ 605,884
1014105	Administration	2,592,637
1014107	Public Affairs/Education	145,500
1014108	Print, Mail & Design Services	909,341
1014110	Court Facilities	152,200
1014112	Facilities Maintenance	1,162,287
1014113	Landscaping & Grounds	685,372
1014116	Carpenter Shop	233,663
1014117	Facilities Management	1,254,220
1014118	Public Buildings Janitorial	743,450
1014119	Central Maintenance	832,124
1014120	Information Services	4,366,660
1014125	Board of Elections	2,091,291
1014130	Finance	1,285,266
1014135	Legal	855,207
1014145	Register of Deeds	2,231,120
1014146	Register of Deeds Automation	141,000
1014152	Tax Administration	5,365,377
1014153	Property Revaluation	546,924
1014194	Debt Service	24,127,231
1014195	General Government Other	7,243,153
1014240	Emergency Services	3,296,445
1014245	Emergency Services Grants	22,000
1014200	Sheriff	27,032,491
1014203	Jail	18,421,585
1014213	Roxie Crisis Intervention Center	318,092
1014218	Sheriff Grants	34,414
101422F	School Law Enforcement - Local	4,383,597
	Total Sheriff	50,190,179
1014247	Cumberland County Criminal Justice Unit	448,982
1014250	Animal Control	2,954,175
1014295	Public Safety Other	911,939
1014301-H4301	Health - Administration	18,218,325
1014306	Jail Health Program	3,223,071
1014310	NC Environmental Health	1,588,675
	Total Health Department	23,030,071
1014350	Health Other	89,628
1014340	Court Ordered Evaluations	147,130
1014341	Sobriety Court	53,022
1014342	Mental Health Other	2,189,564
	Total Mental Health	2,389,716

Expenditures by Department

Organization #	Department		Departmental Budget
1014365	Social Services Department	\$ 44,944,424	
1014366	Social Services Other	26,685,218	
1014367	Grant Family Violence Care Center	464,535	
1014380	Welfare Other	424,086	
	Total Social Services		\$ 72,518,263
1014395	Veterans Services		390,166
1014396	Child Support Enforcement		5,029,303
1014398	Spring Lake Resource Center Administration		34,320
1014402	Library	11,251,697	
1014406	Library - Law	97,039	
1014409	Library - Smart Start Raising a Reader	119,206	
	Total Library		11,467,942
1014504	Engineering	\$ 497,203	
101451A	Public Utilities	76,425	
	Total Engineering/Public Utilities		573,628
1014439	Stadium Maintenance		122,796
1014440	Culture Recreation Other		312,816
1014502	Planning		3,332,556
1014506	NC Cooperative Extension Service		643,103
1014507	NC Cooperative Extension Programs		58,500
1014508	Location Services		460,827
1014509	Soil Conservation District		69,413
1014511	Soil Conservation/Cost Share Program		72,858
1014520	Economic Physical Development Other		20,000
1014526	Industrial Park		1,000
1014529	Economic Incentives		531,159
1014590	Water & Sewer Department		250,000
1014702	Education - BOE		79,818,012
1014702	Education - FTCC		10,675,184
	Total General Fund		\$ 327,284,888

Separate Funds

106-County School Fund			
1064703	School Special Sales Tax	\$ 1,935,919	
1064704	School Capital Outlay Category I	5,450,000	
1064706	School Capital Outlay Category II	2,424,375	
1064708	School Capital Outlay Category III	550,000	
1064718	School Capital Outlay Lottery	3,430,000	
	Total County School Fund		\$ 13,790,294
200-Food & Beverage Fund			
2004109	Prepared Food & Beverage Tax		7,582,802

Expenditures by Department

Organization #	Department	Departmental Budget
	205-Federal Drug Forfeiture Fund	
205422P	Justice	\$ 65,000
	206-Federal Drug Forfeiture Fund	
2064208	Justice	40,250
	207-Inmate Welfare Fund	
2074205	Inmate Canteen	355,000
	215 - Injured Animal Fund	
2154251	Injured Animal Stabilization	7,970
	220-Special Fire Tax Fund	
2204261	Special Fire District Tax	923,270
	221-Beaver Dam Fire District Fund	
2214260	Beaver Dam Fire District	147,248
	222-Bethany Fire District Fund	
2224262	Bethany Fire District	235,908
	223-Bonnie Doone Fire District Fund	
2234264	Bonnie Doone Fire District	3,133
	224-Cotton Fire District Fund	
2244266	Cotton Fire District	964,861
	225-Cumberland Road Fire District Fund	
2254268	Cumberland Road Fire District	526,310
	226-Eastover Fire District Fund	
2264270	Eastover Fire District	207,164
	227-Godwin Falcon Fire District Fund	
2274272	Godwin Falcon Fire District	93,125
	228-Gray's Creek Fire District Fund	
2284274	Grays Creek Fire Department #18	\$ 385,614
2284275	Grays Creek Fire Department #24	385,614
	Total Gray's Creek Fire District	771,228
	229-Lafayette Village Fire District Fund	
2294276	Lafayette Village Fire District	23
	230-Lake Rim Fire District Fund	
2304278	Lake Rim Fire District	5,596
	231-Manchester Fire District Fund	
2314282	Manchester Fire District (Spring Lake)	90,177

Expenditures by Department

Organization #	Department	Departmental Budget
	232-Pearces Mill Fire District Fund	
2324284	Pearces Mill Fire District	\$ 842,356
	233-Stedman Fire District Fund	
2334288	Stedman Fire District	150,326
	234-Stoney Point Fire District Fund	
2344290	Stoney Point Fire District	1,000,745
	235-Vander Fire District Fund	
2354292	Vander Fire District	959,399
	236-Wade Fire District Fund	
2364294	Wade Fire District	103,130
	237-Westarea Fire District Fund	
2374296	Westarea Fire District	\$ 976,611
2374297	Westarea Fire District Station #10	232,816
	Total Westarea Fire District	1,209,427
	245-Juvenile Crime Prevention Fund	
2454385	Juvenile Crime Prevention	958,937
2454388	JCP Residential Group Home	727,516
	Total Juvenile Crime Prevention Fund	1,686,453
	250- Recreation Fund	
2504438	Hope Mills Recreation	562,139
2504441	Parks and Recreation	4,068,072
	Total Recreation Fund	4,630,211
	255-Workforce Investment Opportunities Act Fund	
2554530	Workforce Investment Opportunities Act -Admin	452,581
2554532	Workforce Investment Opportunities Act -Adults	793,213
2554533	Workforce Investment Opportunities Act -	616,249
2554534	Workforce Investment Opportunities Act	881,723
	Total Workforce Investment Opportunities Act Fund	2,743,766
	256-Senior Aides Fund	
2564560	Senior Community Service Employment Program	671,931
	260-Emergency Telephone System Fund	
2604595	Emergency Telephone System	1,808,203
	265-County Community Development Fund	
2654576	County CDBG Administration	333,578
2654580	Housing Activities	575,920
2654582	Public Facilities	50,000
2654583	Public Services	111,279
2654591	Emergency Shelter Grants	128,000
	Total County Community Development Fund	1,198,777

Expenditures by Department

Organization #	Department	Departmental Budget
	266- Community Development Home Fund	
2664586	Home Administration	\$ 48,710
2664587	Home Housing Activity	<u>492,546</u>
	Total Community Development Home Fund	\$ 541,256
	267-Community Development Housing Fund	
2674589	Support Housing Program Grants	407,442
	268-PATH Fund	
2684578	PATH	303,542
	275-Transit Planning	
2754503	Planning Grants	89,800
	276-US DOT 104 Fund	
2764571	US DOT 104 (F)	998,645
	277-NC Elderly Fund	
277457A	Community Transportation Program	136,962
277457B	Rural Operation Assistance Program	283,080
277457D	Mid Carolina Senior Transportation	231,249
277457E	5310-Non-Medical Transportation Grant	150,000
277457F	Grant-JARC	<u>10,000</u>
	Total NC Elderly Fund	811,291
	285-Tourism Development Authority Fund	
2854599	Tourism Development Authority	5,746,500
	510-Cumberland Cemetery Trust	
5104160	Cemetery Trust	2,800
	600-Civic Center Fund	
6004442	Civic Center	4,839,531
	601-Civic Center Motel Tax	
6014443	Civic Center Motel Tax	1,308,686
	602-Coliseum Debt Service	
6024447	Debt Service - Coliseum	3,995,551
	605-NORCRESS Water and Sewer Fund	
605450E	Norcross Water and Sewer	489,485
	606-Kelly Hills Water and Sewer Fund	
606450F	Kelly Hills Water and Sewer	75,770
	607-Southpoint Water Fund	
607450M	Southpoint Water	31,717
	620-Eastover Sanitary District Fund	
6204517	Eastover Sanitary District	1,939,160

Expenditures by Department

Organization #	Department	Departmental Budget
	621-Eastover Sanitary District Debt Fund	
6214521	Eastover Sanitary District Debt	\$ 784,509
	625-Solid Waste Fund	
6254602	Administration	\$ 827,678
6254606	Ann Street	3,778,301
6254607	Wilkes Road	930,580
6254608	Container Sites	1,136,046
6254609	Transportation	1,056,793
6254610	Household Hazardous Waste/Planning	229,193
6254611	Maintenance	788,683
6254613	White Goods	536,655
6254614	Construction & Demolition	255,283
6254615	Recycling	1,394,364
	Total Solid Waste Fund	10,933,576
	631 Fay Cumb Econ Dev Corp	
6314525	Fay Cumb Econ Dev Corp	843,000
	785-LEO Special Separation	
7854220	LEO Separation Allowance	599,068
	800-Workers Compensation Fund	
8004106	Workers Compensation	1,766,249
	802-Group Insurance Funds	
8014191	Group Insurance	13,811,979
8014193	Retiree Health Insurance	4,105,980
8014197	Employee Pharmacy	3,194,221
8014198	Employee Clinic	403,200
8014199	Employee Wellness	246,113
	Total Health Insurance Funds	21,761,493
	802-Employee Flexible Benefit Fund	
8024196	Employee Flexible Benefits	710,000
	803-Vehicle Insurance Fund	
8034192	Vehicle Insurance	726,900
	806-General Litigation Fund	
8004136	Legal	102,200
	Total All Funds	\$ 429,907,142

Revenue by Fund and Source

Revenue #	Description	Amount
101 General Fund		
411000	Taxes Current Year	\$ 153,901,517
411100	Motor Vehicle Tax DOT	15,773,637
411240	Rental Vehicle Receipts Current Year	540,000
411760	Rental Equipment Receipts Current	220,000
411001	Taxes 1st Prior Year	950,000
411002	Taxes 2nd Prior Year	176,000
411100	Taxes All Prior Years	100,000
411200	Advertising Charges	26,500
411201	Interest	567,000
411235	Late Listing Penalty	141,500
411250	Process Fees-Tax Dept	145,000
41	Ad Valorem Taxes	172,541,154
411500	Pet Registration Fees	209,880
411550	Real Estate Transfer Tax	652,000
411575	Beer And Wine Taxes	359,300
411600	Sales Tax One Cent	16,414,551
411601	Sales Tax 1/2-Cent - County Art 40	9,315,860
411602	Sales Tax 1/2-Cent County Art 42	5,816,281
411606	Sales Tax 1/4-Cent County Art 46	9,366,088
411650	Sales Tax Video & Telecommunications	556,500
41	Other Taxes	42,690,460
422000	Federal Prisoners Housing	75,000
422020	Social Security Incentive Payments	40,000
422100	NC Prisoner Housing	55,000
422120	NC Internet Reimbursement	1,500
422110	Investigation Support	30,000
422130	Safe Roads Act (DWI)	30,000
422200	Fayetteville Tax Collection	256,800
422201	Fayetteville Sales Tax Equalization	2,290,000
422202	Fayetteville Sales Tax Equalization	4,578,000
422203	Wade Sales Tax Equalization	1,000
422205	Stedman Sales Tax Equalization	132
422206	Spring Lake Sales Tax Equalization	356,800
422207	Godwin Sales Tax Equalization	2,300
422208	Falcon Sales Tax Equalization	150
422300	Municipalities Tax Collection	250,000
422305	Town of Hope Mills	224,343
422307	Town of Spring Lake	135,000
422308	Town of Stedman	18,000
422310	Town of Eastover	71,000
422400	ABC 3 1/2 %	690,000
422401	ABC Store Profit	1,400,000
42	Unrestricted Intergovernmental	10,505,025

Revenue by Fund and Source

Revenue #	Description	Amount
433020	4-H Military Grant	\$ 1,000
433046	DHS - Regional Exercise Grant	5,500
433065	State Criminal Alien Assistance	40,000
433070	Child Support Enforcement Incentive	403,672
433071	Child Support Enforcement IV-D	3,273,800
433075	Federal Bond Interest Subsidy	759,150
433076	Byrne Grants	34,414
433100	NC Health Services	233,180
433101	NC Breastfeeding Peer Counselor	120,536
433102	NC Health Promotion	26,707
433103	NC TB Project	90,091
433104	NC CDC TB Project	29,120
433105	NC Communicable Disease	61,257
433106	NC Immun Action Plan	49,559
433107	NC School Health Initiative	293,503
433108	NC Youth Tobacco Prevention Funding	70,206
433110	Care Prevention in US	97,471
433111	NC Family Planning	399,891
433112	NC WIC Administration	150,000
433113	NC WIC Nutrition Education	500,000
433114	NC WIC Client Services	1,660,193
433115	NC WIC Breastfeeding Program	155,000
433118	NC Child Health	196,604
433119	NC Child Care Coordination	50,573
433120	NC Maternal Health	190,727
433121	NC Breast & Cervical Cancer	57,375
433123	NC Child Fatality Prevention	4,160
433124	NC Aids Control	25,000
433125	NC Environmental Health	40,000
433126	Regional Bio-Terrorism Grant	72,500
433129	NC Project Lazarus	1,500
433130	FDA Grant	70,000
433131	NC BCCCP CVD Screening	28,980
433132	Shift NC	139,744
433133	Teen Pregnancy Prev Initiative	75,000
433201	Workfirst	83,600
433229	Refugee Assistance Admin	500
433300	SSBG Other Services and Training	1,613,230
433302	Food Stamp Recovery Incentive	77,450
433303	Food Stamp Admin	2,260,636
433304	DMA Medcd Reimb Trans	332,159
433305	CCDF - Admin	766,233
433306	Permanency Planning-Reg	86,409
433307	Share the Warmth	8,210
433310	CSE Shares-IVE	7,376
433311	CSE Shares-SFHF	88,590
433312	Foster Board	3,734,462
433313	Divorce Filing Fees	20,000

Revenue by Fund and Source

Revenue #	Description	Amount
433314	IV - E Administration	\$ 2,548,971
433315	Adopt Assist IV - B NAS	68,419
433316	Emergency Shelter Grant	10,718
433317	Special Links	50,000
433318	Energy Program	244,256
433319	Domestic Violence Grant	20,000
433320	NC Adult Protective Services	24,225
433321	NC Health Choice	136,799
433323	Family Violence Grant	45,855
433324	Medical Assist Admin	12,465,874
433326	NC TANF	5,123,861
433328	NC TANF Incentives	2,500
433329	NC AFDC Incentives	500
433330	NC FVPSA	26,100
433331	Adult Day Care	150,209
433332	Links	157,061
433333	Crisis Intervention	2,974,508
433334	NC Workfirst Transportation	850
433335	NC Child Welfare In-Home	656,417
433336	NC Child Care & Development	16,337,727
433337	Family Reunification	187,682
433338	Miscellaneous	82,995
433340	AFDC Claims Collections	7,500
433500	NC Library Programs Grant	311,976
433501	NC Raising a Reader	119,844
433620	NC Soil Conservation Cost Share Program	26,208
433625	NC Soil/Water Dist Projects	3,600
433635	NC C-5 Rent	42,000
433671	Governor's Highway Safety Program	35,000
433673	NC Crime Commission Grant	79,036
433681	NC Preparedness Grant	62,500
433685	NC Predisaster Grant Program	16,500
433700	Advisory Council	3,000
433701	Horticulture	8,000
433703	Field Crops	3,000
433704	Family & Consumer Sciences	13,000
433705	4-H	18,000
433706	Cooperative Extension Fundraisers	3,500
433707	Commerical Horticulture	5,000
433708	Livestock	1,500
433709	Better Living	3,500
433721	FTCC - Spring Lake Library	53,470
433730	CSC Facilities Fees	400,000
433746	Contributions to Sheriff	100
433750	CC School Health	590,071
433760	ABC 5-Cents Tax Revenue	88,000
433761	ABC Profit For Education	152,000
433772	Other Municipalities Planning	100,000

Revenue by Fund and Source

Revenue #	Description	Amount
433805	Concealed Weapon Permit	\$ 200,000
433810	NC Precious Metals Permits	3,500
433820	Storm Water Utility	<u>65,311</u>
43	Restricted Intergovernmental	62,215,911
444000	Single Family Dwelling	200,000
444001	Manufactured Home	12,000
444002	Building Inspection	100,000
444003	Electrical Inspection	40,000
444004	Heating A/C Inspection	42,000
444005	Plumbing Inspection	10,000
444006	Zoning	11,000
444008	General Contractor Permit Fee	4,000
444009	County Demolition	50,000
444010	Interest County Demolition	10,000
444012	Miscellaneous Inspection/Permit	8,500
444025	Planning Rezoning Fees	25,000
444026	Planning Projects Fees	225,000
444050	Marriage License	74,500
444055	Register Of Deeds Fees	1,135,000
444060	NC Vital Records Certified Copy	2,550
444070	Land Records Fees	<u>2,325</u>
44	Licenses and Permits	1,951,875
444100	Escrow NC TB Contron	250
444101	Escrow NC STD	117,100
444102	Escrow Express Care	112,000
444103	Medicaid NC Primary Care	36,500
444104	Express Care Fees	379,196
444105	Plot Plans	85,000
444106	Rabies Clinic	46,500
444107	Environmental Health Fees	135,000
444108	Medical Clinic Fees	57,000
444109	Carolina Access Capitation Fees	87,197
444110	Lab Fees	200,000
444111	Family Planning Fees	35,000
444112	Case Management Fees	1,772,763
444113	BCCCP Fees	300
444114	Dental Clinic Fees	16,000
444115	TB Clinic Fees	700
444117	Child Health Fees	11,500
444118	Maternal Health Fees	9,000
444120	Medical Health Fees	7,000
444121	Communicable Disease Fees	3,800
444122	Miscellaneous Fees	2,000
444123	Jail Health Fees	6,000
444124	Healthnet Fees	40,000
444125	Escrow NC Child/Maternal Health	762,063
444126	Pharmacy Services	426,450

Revenue by Fund and Source

Revenue #	Description	Amount
444200	Book Fines	\$ 180,000
444201	Non-Resident Library Fees	13,000
444203	Sale Of Books	1,200
444400	Process Fees	800,000
444401	Jail Fees	36,000
444402	ID Fees	175,000
444403	Social Services Security Fees	85,000
444404	Health Dept Security Fees	70,000
444405	Security Board Of Education	2,100,000
444408	CSC Officer Fees	45,000
444409	Cumberland County Child Support Enforcement	515,000
444412	CSC Restitution	2,000
444413	Commission Property Sale	15,000
444415	Wrecker Dispatch Fees	14,000
444416	Wrecker Inspection Fees	16,000
444500	CFVH Eligibility Specialist	12,907
444501	DSS Enrollment Fees	63,100
444502	Adoption Intermediary Service Fee	2,400
444503	Relative Adoption	8,200
444504	Independent Placement Study	2,100
444505	Health Cov-Wrkers W/Disability	200
444506	Family Violence Grant	5,000
444507	CP&L Energy Assistance	13,996
444600	Printing Fees	90,000
444610	CSE NPA Collection Fees	35,000
444625	Local Fees/Fines Fire Code	20,000
444626	Firehouse Fees	10,000
444630	Shelter Fees	35,307
444631	SE Lab Animal Farm	5,693
444632	Spay/Neuter	164,425
444633	Microchip Fees - Adoption	24,515
444634	Microchip Fees - Reclaim	9,343
444635	Euthanasia Fees	1,140
444650	Garage Labor Fees	160,000
444651	Supply Fees	1,500
444652	Towing & Storage Fees	6,320
444680	Emergency 911 Reimbursment	245,000
444681	Bragg 911 Reimbursement	5,000
444682	Fayetteville 911 Reimbursement	151,588
444690	Tax Supervisor Copies	2,225
444695	County Dept Sign Shop	25,000
444696	Soil-Newletter Ads	400
444697	Candidate Filing Fees	5,000
444999	Indirect Cost Charges	420,000
44	Sales and Services	9,940,878

Revenue by Fund and Source

Revenue #	Description	Amount
488000	Interest Income	\$ 218,741
488030	PNC Rebate	10,000
488100	Rent Buildings	328,317
488101	Rent Division of Social Services	56,238
488104	Lease Land CFVMC	3,721,673
488105	Lease Winding Creek - Alliance	225,848
488107	Snack Bar Rental Fees	12,623
488108	Rent No Till Drill	10,630
488202	Coastal Plain League	25,000
488233	Pet Smart Charities	14,916
488350	Citations-Animal Control	1,130
488400	Miscellaneous	770,425
488406	Fire Chief's Association	11,067
488411	Postage	200,000
48	Miscellaneous	5,606,608
499106	Transfer from County School Fund 106	5,365,919
499200	Transfer from Food & Beverage Tax Fund 200	56,406
499220	Transfer from Special Fire District Tax Fund 220	24,000
499625	Transfer from Solid Waste Fund Fund 625	48,753
499901	Fund Balance Appropriated	12,526,812
499903	Fund Balance Appropriated Health	760,878
499908	Fund Balance Appropriated Economic Incentives	531,159
499909	Fund Balance Appropriated Water & Sewer	250,000
499911	Fund Balance Appropriated Mental Health	2,269,050
49	Other Financing Sources	21,832,977
Total General Fund		327,284,888

Separate Funds

106 - County School Fund

411603	Sales Tax 1/2-Cent School Article 40	3,186,765
411604	Sales Tax 1/2-Cent School Article 42	6,373,529
422201	Fayetteville Sales Tax Equalization	800,000
433605	NC Lottery Proceeds	3,430,000
<i>Total County School Fund</i>		13,790,294

200 - Prepared Food & Beverage Tax

411720	Food & Beverage Tax	5,818,385
411729	Food & Beverage Tax All Prior	50,000
411730	Interest & Penalty-Food & Occupancy	50,000
488000	Interest Income	350
499901	Fund Balance Appropriated	1,664,067
<i>Total Prepared Food & Beverage Tax Fund</i>		7,582,802

Revenue by Fund and Source

Revenue #	Description	Amount
205-Federal Drug Forfeiture Fund		
488000	Interest Income	\$ 50
499901	Fund Balance Appropriated	<u>64,950</u>
	Total Federal Drug Forfeiture Fund	65,000
206-State Drug Forfeiture Fund		
433674	NC Controlled Substance	40,000
488000	Interest Income	<u>250</u>
	Total State Drug Forfeiture Fund	40,250
207 - Inmate Welfare Fund		
488201	Commissions Telephone	200,000
488231	Sales Canteen	150,000
488400	Miscellaneous	<u>5,000</u>
	Total Inmate Welfare Fund	355,000
215 - Injured Animal Stabilization Fund		
433825	Injured Animal Stabilization	7,970
220 - Special Fire District Tax Fund		
411000	Taxes Current Year	814,625
411001	Taxes 1st Prior Year	9,379
411002	Taxes 2nd Prior Year	1,369
411100	Motor Vehicle Tax DOT	93,465
411201	Interest	2,460
411235	Late Listing Penalty	1,722
488000	Interest Income	<u>250</u>
	Total Special Fire District Tax Fund	923,270
221 - Beaver Dam Fire District Fund		
411000	Taxes Current Year	127,944
411001	Taxes 1st Prior Year	2,793
411002	Taxes 2nd Prior Year	830
411100	Motor Vehicle Tax DOT	14,312
411201	Interest	1,119
411235	Late Listing Penalty	<u>250</u>
	Total Beaver Dam Fire District Fund	147,248
222 - Bethany Fire District Fund		
411000	Taxes Current Year	200,522
411001	Taxes 1st Prior Year	2,672
411002	Taxes 2nd Prior Year	940
411100	Motor Vehicle Tax DOT	30,040
411201	Interest	1,448
411235	Late Listing Penalty	<u>286</u>
	Total Bethany Fire District Fund	235,908

Revenue by Fund and Source

Revenue #	Description	Amount
223 - Bonnie Doone Fire District Fund		
411000	Taxes Current Year	\$ 3,048
411100	Motor Vehicle Tax DOT	<u>85</u>
	Total Bonnie Doone Fire District Fund	3,133
224 - Cotton Fire District Fund		
411000	Taxes Current Year	860,050
411001	Taxes 1st Prior Year	5,746
411002	Taxes 2nd Prior Year	1,056
411100	Motor Vehicle Tax DOT	93,326
411201	Interest	2,944
411235	Late Listing Penalty	<u>1,739</u>
	Total Cotton Fire District Fund	964,861
225 - Cumberland Road Fire District Fund		
411000	Taxes Current Year	468,569
411001	Taxes 1st Prior Year	4,645
411002	Taxes 2nd Prior Year	926
411100	Motor Vehicle Tax DOT	49,870
411201	Interest	1,800
411235	Late Listing Penalty	<u>500</u>
	Total 476 - Cumberland Road Fire District Fund	526,310
226 - Eastover Fire District Fund		
411000	Taxes Current Year	183,302
411001	Taxes 1st Prior Year	2,455
411002	Taxes 2nd Prior Year	448
411100	Motor Vehicle Tax DOT	19,859
411201	Interest	750
411235	Late Listing Penalty	<u>350</u>
	Total Eastover Fire District Fund	207,164
227 - Godwin Falcon Fire District Fund		
411000	Taxes Current Year	81,791
411001	Taxes 1st Prior Year	1,059
411002	Taxes 2nd Prior Year	331
411100	Motor Vehicle Tax DOT	9,294
411201	Interest	450
411235	Late Listing Penalty	<u>200</u>
	Total Godwin Falcon Fire District Fund	93,125
228 - Grays Creek Fire District Fund		
411000	Taxes Current Year	712,314
411001	Taxes 1st Prior Year	8,000
411002	Taxes 2nd Prior Year	2,000
411100	Motor Vehicle Tax DOT	43,714
411201	Interest	4,400
411235	Late Listing Penalty	<u>800</u>
	Total Grays Creek Fire District Fund	771,228

Revenue by Fund and Source

Revenue #	Description	Amount
229 - Lafayette Village Fire District Fund		
1000R	Taxes Current Year	\$ 5
	Motor Vehicle Tax DOT	18
	<i>Total Lafayette Village Fire District Fund</i>	<u>23</u>
230 - Lake Rim Fire District Fund		
411000	Taxes Current Year	5,327
411100	Motor Vehicle Tax DOT	269
	<i>Total Lake Rim Fire District Fund</i>	<u>5,596</u>
231 - Manchester Fire District Fund		
411000	Taxes Current Year	75,625
411001	Taxes 1st Prior Year	1,876
411002	Taxes 2nd Prior Year	300
411100	Motor Vehicle Tax DOT	11,776
411201	Interest	400
411235	Late Listing Penalty	200
	<i>Total Manchester Fire District Fund</i>	<u>90,177</u>
232 - Pearces Mill Fire District Fund		
411000	Taxes Current Year	738,155
411100	Motor Vehicle Tax DOT	93,568
411001	Taxes 1st Prior Year	4,900
411002	Taxes 2nd Prior Year	890
411201	Interest	4,243
411235	Late Listing Penalty	600
	<i>Total Pearces Mill Fire District Fund</i>	<u>842,356</u>
233 - Stedman Fire District Fund		
411000	Taxes Current Year	128,414
411001	Taxes 1st Prior Year	1,707
411002	Taxes 2nd Prior Year	621
411100	Motor Vehicle Tax DOT	18,884
411201	Interest	600
411235	Late Listing Penalty	100
	<i>Total Stedman Fire District Fund</i>	<u>150,326</u>
234 - Stoney Point Fire District Fund		
411000	Taxes Current Year	891,090
411001	Taxes 1st Prior Year	4,349
411002	Taxes 2nd Prior Year	800
411100	Motor Vehicle Tax DOT	101,906
411201	Interest	2,200
411235	Late Listing Penalty	400
	<i>Total Stoney Point Fire District Fund</i>	<u>1,000,745</u>

Revenue by Fund and Source

Revenue #	Description	Amount
235 - Vander Fire District Fund		
411000	Taxes Current Year	\$ 842,726
411001	Taxes 1st Prior Year	9,288
411002	Taxes 2nd Prior Year	1,705
411100	Motor Vehicle Tax DOT	99,795
411201	Interest	5,135
411235	Late Listing Penalty	750
Total Vander Fire District Fund		959,399
236 - Wade Fire District Fund		
411000	Taxes Current Year	90,297
411001	Taxes 1st Prior Year	1,000
411002	Taxes 2nd Prior Year	400
411100	Motor Vehicle Tax DOT	10,693
411201	Interest	540
411235	Late Listing Penalty	200
Total Wade Fire District Fund		103,130
237 - Westarea Fire District Fund		
411000	Taxes Current Year	1,093,958
411001	Taxes 1st Prior Year	11,300
411002	Taxes 2nd Prior Year	2,802
411100	Motor Vehicle Tax DOT	96,467
411201	Interest	3,800
411235	Late Listing Penalty	1,100
Total Westarea Fire District Fund		1,209,427
245 - Juvenile Crime Prevention		
433312	NC Foster Care Board	174,314
433405	NC JCP Dispute Resolution	53,936
433406	NC JCP Restitution	86,984
433400	NC JCP Find-A-Friend	60,813
433402	NC JCP JAC	251,750
433404	NC JCP Families & Courts Together (FACT)	139,921
433409	NC JCP Residential Group Home	293,855
433704	JAC In-Kind	38,440
444705	Staff Support	15,500
444701	Find-A-Friend In-Kind	66,942
444702	Restitution In-Kind	12,151
444703	Dispute Resolution In-Kind	18,240
444707	In-Kind Families & Courts Together (FACT)	9,724
499101	Transfer From General Fund	413,883
499901	Fund Balance Appropriated	50,000
Total Juvenile Crime Prevention Fund		1,686,453
250 - Recreation Fund		
411000	Taxes Current Year	4,237,924
411001	Taxes 1st Prior Year	22,399
411002	Taxes 2nd Prior Year	4,092

Revenue by Fund and Source

Revenue #	Description	Amount
411100	Motor Vehicle Tax DOT	\$ 354,522
411198	Motor Vehicle Tax 1st Prior	849
411201	Interest	7,662
411235	Late Listing Penalty	<u>2,763</u>
	Total Recreation Fund	4,630,211
	255 - Workforce Investment Opportunities Act Fund	
433580	NC WIA Grant	274,377
433581	NC WIA Adult	852,614
433582	NC WIA Youth	941,124
433583	NC Dislocated Worker	<u>675,651</u>
	Total Workforce Investment Opportunities Act Fund	2,743,766
	256 - Senior Aides Fund	
433030	Senior Aides Grant	595,010
444700	Local Inkind Services	9,250
499101	Transfer From General Fund	<u>67,671</u>
	Total Senior Aides Fund	671,931
	260 - Emergency Telephone System Fund	
422302	City of Fayetteville	5,000
433686	Wireless 911	953,203
477000	Grant	<u>850,000</u>
	Total Emergency Telephone System Fund	1,808,203
	265 - County Community Development	
433042	CDBG Entitlement	748,539
433043	CD Emergency Solutions Grant	128,000
433765	Program Income Economic Development	20,000
433766	Program Income Housing Rehabilitation	155,000
499101	Transfer From General Fund	<u>147,238</u>
	Total County Community Development Fund	1,198,777
	266 - Community Development Home	
433041	HOME Grant	278,747
433755	Program Income Affordable Housing	100,000
433766	Program Income Housing Rehabilitation	80,000
433767	Program Income 1st Time Home	20,000
499101	Transfer From General Fund	<u>62,509</u>
	Total Community Development Home Fund	541,256
	267 - Community Development Support Housing	
433040	HUD Grant NC-19B95-0644	286,963
488053	Fayetteville Reimbursement	50,000
499101	Transfer From General Fund	45,594
499901	Fund Balance Appropriated	<u>24,885</u>
	Total Community Development Support Housing Fund	407,442
	268 - PATH	

Revenue by Fund and Source

Revenue #	Description	Amount
433203	NC Path Grant	\$ 228,584
433219	MCO Alliance	<u>74,958</u>
	Total PATH	303,542
	275 - Transit Planning	
433000	Federal Transit Planning	71,840
433655	Transit Planning	8,980
433770	Fayetteville Planning Dept	4,840
433772	Other Municipalities Planning	2,469
444027	Planning Dept In-Kind	<u>1,671</u>
	Total Transit Planning	89,800
	276 - US DOT 104 (F) Fund	
433656	NC DOT Grant PI 112	798,916
433770	Fayetteville Planning Department	100,916
433771	Fayetteville In Kind	12,500
433772	Other Municipalities Planning	51,487
444027	Planning Dept In-Kind	34,826
	Total US DOT 104 (F) Fund	998,645
	277 - NC Elderly-Handicapped Transportation Fund	
433334	NC Workfirst Transportation	76,051
433658	NC Elderly-Handicapped Trans	139,792
433659	NC Rural General Public Grant	67,237
433660	5310 Grant Non Medical Transportation	135,000
433662	NC CTP Grant	117,150
433663	Transportation Reimbursement	208,124
444700	Local Inkind Services	10,000
499101	Transfer From General Fund	<u>57,937</u>
	Total NC Elderly-Handicapped Transportation Fund	811,291
	285 - Tourism Development Authority Fund	
411701	Room Occupancy Tax Tourism	5,586,500
411730	Room Occupancy Tax All Prior	80,000
411730	Interest & Penalty - Food & Occupancy	<u>80,000</u>
	Total Tourism Development Authority Fund	5,746,500
	510 - Cumberland Cemetery Trust	
488000	Interest Income	100
488402	Burial Fees	<u>2,700</u>
	Total Cumberland Cemetery Trust	2,800
	600 - Crown Center Fund	
499200	Transfer from Food & Beverage Tax Fund 200	4,839,531
	601 - Civic Center Motel Tax Fund	
411700	Room Occupancy Tax Auditorium	1,308,686

Revenue by Fund and Source

Revenue #	Description	Amount
602 - Debt Service - Crown		
499200	Transfer from Food & Beverage Tax Fund 200	\$ 2,686,865
499601	Transfer from Hotel/Motel Fund 601	<u>1,308,686</u>
	Total Debt Service - Crown	3,995,551
605 - NORCRESS Water & Sewer Fund		
433726	NORCRESS Administration	16,000
433795	Lift Station M&R Fee	40,000
433725	Debt Service Fee	90,000
455209	Chemical Surcharge Fee	33,000
455208	Lateral/Tap Construction Fee	10,000
455205	NORCRESS Sewer Fees	299,485
488403	Filing/Process Fee	<u>1,000</u>
	Total NORCRESS Water & Sewer Fund	489,485
606 - Kelly Hills Water & Sewer Fund		
433727	Public Utility Administration Fee	3,400
455203	Sewer Availability Fee	17,000
455206	M&R Water & Sewer Fees	47,000
455207	Tap Fees	720
455208	Lateral/Tap Construction Fees	5,000
455211	Late/Reconnect Fee	2,000
488401	Return Check Fee	150
488403	Filing/Processing Fee	<u>500</u>
	Total Kelly Hills Water & Sewer Fund	75,770
607 - Southpoint Water & Sewer Fund		
455200	Water Sales	14,809
455201	Water Availability Fee	13,808
455207	Tap Fees	500
455211	Late/Reconnect Fee	1,500
488401	Return Check Fee	100
488403	Filing/Process Fees	<u>1,000</u>
	Total Southpoint Water & Sewer Fund	31,717
620 - Eastover Sanitary District Fund		
433795	Facility Investment Fee	7,632
444122	Miscellaneous Fees	1,000
455200	Water Sales	827,000
455201	Water Availability Fee	657,000
455202	Sewer Sales	248,600
455203	Sewer Availability Fee	87,300
455204	Sewer Approach Main Fee	5,528
455207	Tap Fees	28,600
455210	Application/Transfer Fee	28,000
455211	Late/Reconnect Fee	46,000
488000	Interest Income	2,000
488400	Miscellaneous	<u>500</u>

Revenue by Fund and Source

Revenue #	Description	Amount
Total Eastover Sanitary District Fund		\$ 1,939,160
621 - Eastover Sanitary District Debt Service		
499620	Transfer from ESD General Fund 620	784,509
625 - Solid Waste Fund		
411201	Interest	24,143
411340	Solid Waste User Current	4,886,473
411341	Solid Waste User 1 Prior	58,955
411342	Solid Waste User 2 Prior	11,009
411349	Solid Waste User All Prior	5,509
433690	Electronics Management Program	31,714
433692	NC Tire Disposal	311,203
433693	NC White Goods Disposal	78,086
433694	NC Solid Waste Disposal Tax	70,359
444699	Gas Extraction Lease	8,541
455000	Solid Waste Allocated	1,311,192
455001	Solid Waste Services-County	207,788
455002	Sale Of Recyclable Materials	523,725
455003	Commercial Garbage Fees	2,997,301
455212	Late Fees	45,319
488000	Interest Income	75,000
488352	Environmental Enforcement	13,155
488400	Miscellaneous	9,601
499901	Fund Balance Appropriated	264,503
Total 625 - Solid Waste Fund		10,933,576
631 - Fay Cumb Econ Dev Corp Fund		
422302	City of Fayetteville	409,000
444204	Contributions	30,000
444700	In-Kind Services	20,000
499101	Transfer From General Fund	384,000
Total Fay Cumb Econ Develop Corp Fund		843,000
785 - Leo Special Separation Allow		
433745	Contributions to LEO	593,068
488000	Interest Income	6,000
Total Leo Special Separation Allow		599,068
800 - Workers' Compensation Fund		
488410	Workers' Compensation	1,766,249
801 - Group Insurance Fund		
444126	Pharmacy Services	172,500
444127	Pharmacy Over-The-Counter (OTC)	34,500
488000	Interest Income	250
488300	PPO Employee	15,280,243
488301	PPO Employer	1,275,000
488302	Non-Participating BCBS Match	3,025,000

Revenue by Fund and Source

Revenue #	Description	Amount
488303	Premiums Retirees	\$ 225,000
488404	Board of Education Medical	11,000
488405	Insurance Settlements	1,628,000
499901	Fund Balance Appropriated	110,000
	<i>Total Group Insurance Fund</i>	<u>21,761,493</u>
	802 - Employee Flexible Benefit Fund	
488407	Employee Salary Deductions	710,000
	803 - Vehicle Insurance Fund	
488409	Insurance Payments For Replacement Items	726,900
	806 - General Litigation Fund	
499901	Transfer From General Fund	102,200
	Total All Funds	\$ 429,907,142

SUMMARY OF FEE SCHEDULE CHANGES

Department	Service	Previous Fee Amount	Approved Fee Change	Comment
☒ Animal Control	Permits	\$100.00 hunting (up to 15 animals)	\$100.00 hunting (up to 14 animals)	
		\$100.00 hunting (over 15 animals)	\$150.00 hunting (15 and over)	
	Breeding Permit	\$100.00 per pair	\$50.00 per pair	
☒ Child Support	Paternity Testing (DNA Fees)	\$31.00 per participant	\$28.00 per participant	Fee reduced by State
☒ Engineering	Floodplain Development Permit Fee	\$10.00	\$35.00	
☒ Health	<i>Injections/Medications</i>			
	Mirena	\$0.00	\$745.23	Based on State pricing
	Skyla	\$0.00	\$698.99	Based on State pricing
	<i>Environmental Health fee schedule</i>			
	Inspection per Vehicle	\$0.00	\$10.00	
	Swill Feeder Permit	\$0.00	\$5.00	
	Building Demolition/Relocation (Rodent Inspection)	\$0.00	\$50.00	
	Plan Review Food Establishment	\$0.00	\$200.00	
	Temporary Food Establishment (TFE)	\$0.00	\$75.00	
	Plan Review Remodels	\$0.00	\$200.00	
	Plan Review Limited Food Service	\$0.00	\$200.00	
	Plan Review Mobile Food Units	\$0.00	\$175.00	
	Plan Review Push Carts	\$0.00	\$125.00	

Note: All fee requests by the Health Department have been approved by the Board of Health

DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
☒ <i>Animal Control</i>	Impound Fees	\$30 first day; \$10 everyday thereafter
		\$20 euthanasia request
	Adoption Fees	\$11 microchip; \$10 rabies vaccination
		\$10 heartworm test
		\$75 spay (less than 50 lbs)
		\$89 spay (more than 50 lbs)
		\$58 neuter (less than 50 lbs)
		\$65 neuter (more than 50 lbs)
		\$40 cat neuter; \$55 cat spay
	Licensing Fees	\$7 altered animal; \$25 unaltered animal
		\$0 senior license (up to 3 dogs/cats/or any combination)
	Permits	\$50 breeding (per pair)
		\$100 hunting (up to 14 animals)
		\$150 hunting (15 and over)
		\$10 tethering (temporary); \$50.00 tethering (3 year)
	Violations	\$100 dangerous dog; \$100 exotic
		\$100 breeding without permit
These violations are all \$100 civil citations for the first offense then double if cited for a second offense and for a third offense if charged/cited with same calendar	\$100 abandonment C.C. Sec. 3-23	
	\$500 bite off property C.C. Sec 3-19	
	\$100 cruelty C.C. Sec 3-23	
	\$100 running at large C.C. Sec 3-19	
	\$100 no rabies vaccination C.C. Sec 3-40	
	\$100 failure to wear rabies tag C.C. Sec 3-40	
	\$100 no county license C.C. Sec 3-50	
	\$100 tethering violation C.C. 3-23	
	\$100 nuisance C.C. Sec 3-15	
<i>Board of Elections</i>	Filing Fees:	
	City of Fayetteville -Mayor	\$48
	City Council Members	\$24
	Town of Eastover, Falcon, Godwin, Linden	
	Stedman, Wade	
	Mayor	\$5
	Commissioner	\$5
	Town of Hope Mills	
	Mayor	\$10
	Commissioner	\$5
	Town of Spring Lake	
	Mayor	\$15
	Alderman	\$15
	Eastover Sanitary District - Board Members	\$5
CD	\$25	
e-mail	no charge	
Campaign finance reports and related elections records	\$.20 per page	
☒ <i>Child Support</i>	Application Fee	\$25 non-public assistance case (can be reduced to \$10 if the applicant is considered indigent.)
	Paternity Testing (DNA Fees)	\$28 per participant
	Non-Public Assistance Case	\$25 - charged once yearly

DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
<i>Community Development</i>	Investor Application Fee Return Check fee Late Payment Fee	\$50 non-refundable \$25 money orders or cashier's check 5% of the monthly payment
<i>Cooperative Extension</i>	Master Gardener Training Program Baby Think It Over Program	\$130 - 14 week program- meet 1 time per week \$5 per student (supports the program)
<i>County Attorney</i>	Road Closing Fee	\$750
<i>County Manager</i>	Reproduction on CD or DVD Copies	\$1 per CD or DVD \$.05 per page B/W
<i>Finance</i>	Copies Returned Check Fee (assessed by all County Departments)	\$.05 per page B/W \$.10 per page Color \$25
<i>Emergency Services</i>	Fire Inspection Fees <i>Fees are collected thru Central Permitting in the Planning Dept.</i>	See attached document Refer to Exhibit #1
☒ <i>Engineering</i>	Floodplain Development Permit Fee Flood Damage Prevention Ordinance violation penalty	\$35 Up to \$500 fine C.C. Chapter 6.5-24 Article III
☒ <i>Health</i>	Health Service fee schedule is voluminous. Refer to Exhibit #3 of this document for the Health Fee	Refer to Exhibit #3
<i>Library</i>	Late renewal fee (for all materials except the Playaway Views) Late renewal fee (<i>Playaway Views only</i>) Library card Lost library card Discard book sale Lost or Stolen Items: For long overdue items, for which the price is no longer available in the database, the purchase price will be the average costs listed below: Adult & Teen hardback (fiction & non-fiction) Adult & Teen paperback (fiction & non-fiction) Juvenile hardback (easy, junior fiction and non-fiction) Juvenile paperback (easy, junior fiction & junior non-fiction) and board books Music CD DVD Audio Book (CD Only) PlayawayViews High theft items Interlibrary loan Unique Management collection fee ☒ Damage Fees Books and Magazines Audiovisual (destroyed) Audiovisual (slight damage) Audiovisual (major damage)	\$.20 per day per item with a maximum charge of \$5 per item per transaction, and fees are not collected until the fee reaches \$1 per item. \$1 per day per item with a maximum charge of \$25 per item per transaction \$25 non-resident fee \$2 \$2 or \$3 (depending on the book) Actual purchase price plus \$4 processing fee \$25 \$7 \$15 \$5 \$15 \$20 \$35 \$100 \$25 \$3 \$10 (assessed after \$25 or more in fines or fees) accrue against account No longer charging Full price + processing Full price + processing \$5 \$15

DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
<i>Planning and Inspections</i>	Ordinances: County Zoning Ordinance	\$500 fine /day
<i>Central Permitting</i>	Municipalities:	
	Stedman	\$50 fine/day
	Falcon	\$50/fine/day
	Wade	\$500 fine/day
	Godwin	\$500 fine/day
	Eastover	\$500/fine/day
	County Minimum Housing	\$50 fine/day not to exceed \$3,000
	County Abandoned, Nuisance and Junked Motor Vehicles	\$100 per violation per day
	Copies:	
	Letter black/white	\$.03
	Letter color	\$.16
	Legal black/white	\$.03
	Legal color	\$.16
	Ledger	\$.05
	Ledger color	\$.18
	Engineer copy	\$1
	Blue print copy	\$1
	Location Services and Sign Shop Fees:	
	Printed maps	\$10 - \$50
	Data CD's	\$10
	Ft Bragg address assignment	\$150
	Ft Bragg address sign install	\$100
	Autistic child area	\$102.50
	Stop signs	\$98
	Street name sign	\$134
	Handicap parking	\$60.29
	Hearing impaired child	\$102.50
	In addition to the fees listed above please Refer to Exhibit #4 of this document for the Inspection Fee structures.	Refer to Exhibit #4
☒ <i>Public Information</i>	Copies	\$.05 per page Black and White \$.10 per page Color
	CDs/DVDs	\$1 per disc
<i>Public Utilities</i>	Water Fees/Charges	See attached document Refer to Exhibit #2
<i>Register of Deeds</i>	Deeds and Other Instruments: (except plats, deeds of trust, and mortgages)	
	Up to 15 pages	\$26
	Each additional page	\$4
	Additional fee for each multiple instrument	\$10
	Deed of Trust and Mortgages:	
	Up to 15 pages	\$56
	Each additional page	\$4
	Plats	\$21 each sheet
	State Highway Right-of Way Plans	\$21 first page; \$5 each additional page
	Map copies	\$.25 - \$4 per page

DEPARTMENTAL FEE SCHEDULE

▣ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
	Map recording	\$21 per page
	Excise tax on deeds	\$2 per \$1,000 (based on purchase price)
	Nonstandard document	\$25
	Multiple instruments as one, each	\$10
	Additional assignment instrument index reference	\$10 each
	Satisfaction	No fee
	Certified copies unless statute otherwise provides	\$5 first page; \$2 each additional page
	UCC (Fixture Filing):	
	1 to 2 pages	\$38
	3 to 10 pages	\$45 (up to 10 pages)
	Each additional page over 10 pages	\$2
	Filed electronically if permitted	\$30
	Response to written request for information	\$38
	Response to electronic request if permitted	\$30
	Copy of statement	\$2 each page
	Vital Record Fees:	
	Marriage licenses	\$60
	Delayed marriage certificate, with one certified copy	\$20
	Application or license correction with one certified copy	\$10
	Marriage license certified copy	\$10
	Other Records:	
	Recording military discharge	No Fee
	Military discharge certified copy as authorized	No Fee
	Birth certificate certified copy	\$10
	Birth certificate Legitimations	\$25
	Birth certificate Amendments	\$25
	Delayed Births:	
	Birth certificate after one year or more for same county with one certified copy	\$20
	Papers for birth certificate in another county one year or more after birth	\$10
	Birth certificate for papers from another county one year or more after birth	\$10
	Other Services:	
	Death certificate certified copy	\$10
	Birth record amendment	\$10
	Death record amendment	\$10
	Legitimations	\$10
	Uncertified copies	Cost as posted
	Notary public oath	\$10
	Notary authentications	\$5 per notary page
	Comparing copy for certification	\$5
	State vital records automated search	\$14
	State vital records automated search copy	\$10
	Miscellaneous services	Cost as posted
<i>Sheriff</i>	Concealed Weapons Fees: GS 14-415	
	First application	\$80
	Renewal	\$75
	Retired LEO application	\$45

DEPARTMENTAL FEE SCHEDULE

▣ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
	Retired LEO application renewal	\$40
	Duplicate	\$15
	Concealed handgun fingerprint	\$10
	Pistol handgun purchase permit fee	\$5/permit
	Civil Process Fees: GS 162-14	
	Uniform	\$30
	Out-of-State	\$50
	Miscellaneous Fees:	
	Background check	\$8
	Fingerprint fee	\$12
	Initial application fee for wrecker inspection	\$100 + \$100 per wrecker
	Annual inspection and renewal	\$50 + \$100 per wrecker
	Administrative dispatch fee	\$15
	Precious Metal Permit Fees:	
	Dealer/co-owner	\$180
	Special occasion dealer	\$180
	Employee permit	\$60
	Employee renewal permit fee	\$3
	Detention Center Inmate Fee Schedule	
	Administrative Fees:	
	I.D. Cards	\$5
	Notary Fee	\$3
	Checks to release funds for non-court related purposes purposes	\$5
	Damage to County property other than normal wear	
	Writing or drawing on walls	\$12
	Damage to walls or other surfaces requiring painting	\$20
	Damage to sprinkler heads resulting in activation	\$500
	Clogging toilet requiring Maintenance Staff Assistance	\$10
	Sheet	\$4.20
	Pillow Case	\$1.85
	Mattress Cover	\$7.70
	Blanket	\$14
	Towel	\$2.80
	Inmate Uniform	\$17.85
	Inmate Sandal	\$1.85
	Mattress Cover	\$40
	Pillow	\$6.95
	Food Tray	\$36.50
	Cup	\$2
	Spork	\$.35
	Other County property	Actual cost of repair or replacement
	Medical and Dental Services:	
	Nurse - sick call	\$5
	Physician - sick call	\$10
	Dental Service	\$10
	Psychiatric Service	\$10
	X-Ray	\$5
	Prescriptions	\$2 per prescription

DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
	Over the counter medications:	
	Tylenol	\$.35 (not more than 5 packs (2pr/pack)
	Sudodrin	\$.25 (not more than 5 packs (2pr/pack)
	Ibuprofen	\$.25 (not more than 5 packs (2pr/pack)
	Anti-Fungal cream	\$.25 (not more than 5 packs (1pr/pack)
	Cough drops	\$.10 (not more than 10 drops (1 each)
	Antacid tablets	\$.25 (not more than 10 packs (2pr/pack)
	Effergrip dentuire cream 2.5 oz.	\$4.45 (1 each)
	Saline nasal spray 1.5 oz	\$1.75 (1 each)
	Artificial tears .5 oz.	\$2.15 (1 each)
	Debrox ear drops 1/2 oz.	\$2.10 (1 each)
☒ <i>Social Services</i>	Adoption Services:	
	Adopt intermediary fees	\$400
	Independent adoption	\$600
	Pre-placement assessment (\$400) and court report ----- Petition and all other documentation	\$900
	Step-parent relative adoption - court report	\$200
	Custody investigation single family \$450; multi family \$500)	\$450 - \$500
	Homestudy fee	\$200
	Other Fees:	
	Health cvoverage for workers w/disabilities	\$50
	NC Health Choice fee	\$50/\$100
	Resolve fee (domestic violence)	\$175
	Transportation (One Way/Out of Town)	\$5
	Employees-Replacement Key	\$1.50-2.75
	Employees-Proximity Card	\$3
	Copies	\$.25 per page
<i>Soil and Water Conservation District</i>	☒ Rain barrel	\$40
	Longleaf Pine tree	\$5/bundle of 15
	Loblolly Pine tree	\$5/bundle of 20
	Eastern Red Cedar tree	\$5/ bundle of 5
	Great Plains no-till grain drill	\$25 per day or \$5 per acre, whichever is greater \$25 per day; deposit required at pick up
	John Deere no-till grain drill	\$50 per day or \$8 per acre, whichever is greater \$50 per day; deposit required at pick up (Late fee of \$10/hour will be charged, unless other arrangements made with office staff)
<i>Solid Waste Management</i>	Solid Waste Disposal Fees:	
	Household Fees	\$48 (SW User Fee on annual tax bill)
	i. Yard waste (limbs, brush, etc. not to exceed 3 inches diameter, 3 feet in length) amount not to exceed 4 cubic yards (one pickup truck load) per household per week	
	ii. Household garbage (kitchen, bath, etc.) amount not to exceed 4 cubic yards (one pickup truck load) per household per week	
	iii. 10 gallons or 80 lbs of household hazardous waste	

DEPARTMENTAL FEE SCHEDULE

☐ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
	material per household on 2nd & 4th Saturday of each month (as scheduled)	
	Apartments/Condos/Townhomes that do not pay the SW User Fee annually are considered commercial and therefore pay for all debris brought to the landfill	See Tipping Fees
	Pick-up trucks, cars, SUVs, and vans not pulling a trailer (vehicles paying the flat rate fee remain on concrete the whole time at the landfill and do not have to wait in line for weighing/reweighing, thereby cutting down on time at the landfill and on damage to vehicles) Household garbage is still no charge unless mixed with chargeable items, then load is charged the flat rate fee)	\$20 (flat rate fee)
	Tipping Fees	
	Commercial waste/industrial waste/household waste	
	0 - 1,199 tons	\$30 per ton or \$1.50 per 100 lbs
	1,200 or More tons	negotiable
	Inert debris (brick, cement, dirt, rock)	
	Clean, no rebar, paint or other waste	No charge
	Dirty, debris with rebar or other waste	\$23 per ton or \$1.15 per 100 lbs
	Painted, no rebar or other waste	\$10 per ton or \$.50 per 100 lbs
	Mixed debris (garbage w/construction or other debris)	\$40 per ton or \$2.00 per 100 lbs (no discount on mixed debris)
	Shingles	
	Clean, no paper, plastic, wood, vent caps, etc.	\$15 per ton or \$.75 per 100 lbs
	Mixed with other debris	\$25 per ton or \$1.25 per 100 lbs
	Construction & Demolition	
	0 - 199 tons	\$36 per ton or \$1.85 per 100 lbs
	200 or More tons	negotiable
	Flat Rate (in the event of scale failure charge per vehicle)	
	Pickup trucks, commercial vans, towed trailers	\$20 (single axle)
	*with shingles	\$38
	Small flatbed trucks (single axle), step van	\$34
	*with shingles	\$59
	Large flatbed trucks (double axle), fifth wheel trailers	\$109
	*with shingles	\$148
	Roll-off Trucks (container boxes)	
	*20-yard box or smaller	\$243
	*21-30 yard box	\$135
	*31-40 yard box	\$115
	*Compactor Boxes (all)	\$186
	Front-loader Truck	\$300
	☐ Account Balances - past due	1.50% per month
	Special Handling Fee	\$100 (charge per vehicle, trailer or container load)
	Scrap Tire Disposal	
	Tires without rims	No Charge
	Tires with rims	\$1 per tire
	Tires, illegally dumped (6 or more tires)	\$61 per ton or \$3.05 per 100 lbs
	Yard Waste	\$37 per ton or \$1.85 per 100 lbs (weighing over 4 cubic yards)
	Pallets	\$30 per ton or \$1.50 per 100 lbs
	Commercial Land Clearing Debris:	
	Charge per vehicle as listed:	

DEPARTMENTAL FEE SCHEDULE

☐ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
	1. Pickup trucks, commercial vans	\$10
	2. Dump truck (single axle)	\$25
	3. Dump truck (double axle)	\$35
	4. Dump truck (tri-axle)	\$45
	5. Truck w/dump trailer	\$55
	6. 18-wheeler	\$80
	7. Roll-off trucks (container boxes):	
	*20-yard box or smaller	\$40
	*21-30 yard box	\$45
	*31-40 yard box	\$55
	8. Towed trailers:	
	*single axle	\$10
	*double axle	\$25
	Designated Recyclable Materials Only	No Charge
	Sale of Mulch:	
	☐ Screened/Fine Compost	\$20 per pick-up truck load
		\$10 larger vehicle (per cubic yard)
	☐ Red Mulch	\$60 per pick-up truck load
		\$25 larger vehicle (per cubic yard)
	☐ Bagged compost	\$4 per bag
	Sale of Crushed Rock:	\$14 per ton
	Illegal Dumping/Littering:	
	At Landfills (fine + special handling fee each occurrence)	
	under 500 (lbs)	
	litter on the road up to 1 bag	
	1st offense fine	\$50
	2nd offense fine	\$150
	3rd & subsequent offense(s) fine	\$500
	litter on the road up to 2-3 bags	
	1st offense fine	\$100
	2nd offense fine	\$300
	3rd & subsequent offense(s) fine	\$1,000
	litter on the road up to 4-5 bags	
	1st offense fine	\$150
	2nd offense fine	\$450
	3rd & subsequent offense(s) fine	\$1,500
	litter on the road up to 6+ bags	
	1st offense fine	\$500
	2nd offense fine	\$1,000
	3rd & subsequent offense(s) fine	\$2,000
	over 500 (lbs)	
	non-business	\$1,000
	business	\$2,500
	1st offense fine	\$100
	2nd offense fine	\$300
	3rd & subsequent offense(s) fine	\$500
	Written NOV/Citation	\$500
<i>Tax Administration</i>	Property Record Card	\$50 at counter \$1 to mail

DEPARTMENTAL FEE SCHEDULE

▣ Newly revised

Department	Fee and Other Charge Type	FY2016-17 Adopted Fees and Other Charges
		\$4 to fax
	8 1/2" x 11" map	\$1
	11" x 17" map	\$2
	17" x 22" map	\$3
	22" x 34" map	\$5
	33" x 44" map	\$7
	42" x 60"	\$10
	Greenbar printout	\$1 per page
	CD's / Tapes etc.	depends on request
	Standard data file request	\$80
	Sales data file	\$30-\$50 (depends on request)

DEPARTMENTAL FEE SCHEDULE*Fire Inspection Fees**Annual Inspections*

Exhibit #1

Effective July 1, 2010

Type/Agency	Square Footage	Units	Fee
<i>Assembly - Place of:</i> A-1, A-2, A-3, A-4, A-5	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over - 200,000		\$350
<i>Factory/Industrial:</i>	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over - 200,000		\$350
<i>Educational:</i> Day Cares (not in residential homes) Public (inspected every 6 months) Private schools	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over - 200,000		\$350
<i>Hazardous:</i>	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over - 200,000		\$350
<i>Institutional:</i> Nursing home, hospital, mental Health facility, jail or detox center	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over - 200,000		\$350

DEPARTMENTAL FEE SCHEDULE*Fire Inspection Fees**Annual Inspections*

Exhibit #1

Effective July 1, 2010

Type/Agency	Square Footage	Units	Fee	
<i>High Rise</i>	Up to 2,500		\$75	
	2,501 - 10,000		\$100	
	10,001 - 50,000		\$150	
	50,001 - 100,000		\$200	
	100,001 - 150,000		\$250	
	150,001 - 200,000		\$300	
	Over - 200,000		\$350	
<i>Residential:</i>	Group homes	Per Visit	\$75	
	Day care (in a residence)	Per Visit	\$75	
	Foster care	Per Visit	\$75	
			11 - 20	\$100
			21 - 40	\$125
			41 - 100	\$150
			101 - 200	\$200
			201 - 300	\$250
			301 - 400	\$300
			401 - 500	\$350
			Over 500	\$400
<i>3- year Inspection Fee</i>	Up to 2,500		\$75	
	Business, Mercantile, Storage	2,501 - 10,000	\$100	
	Church/synagogue, Misc (Group U)	10,001 - 50,000	\$150	
		50,001 - 100,000	\$200	
		100,001 - 150,000	\$250	
		150,001 - 200,000	\$300	
		Over - 200,000	\$350	
<i>Other Fees and Permits</i>	Re-inspection fee	Per Visit	\$50	
	A.L.E. (NC ABC license)	Per Visit	\$75	
	Amusement buildings	Per Visit	\$75	
	Carnival and Fair	Per Visit	\$75	
	Circus tent		\$250	
	Courtesy/requested inspection	Per Visit	\$75	
	Covered mall building displays	Per Visit	\$75	
	Exhibits/trade shows	Per Visit	\$75	

DEPARTMENTAL FEE SCHEDULE*Fire Inspection Fees**Annual Inspections*

Exhibit #1

Effective July 1, 2010

Type/Agency	Square Footage	Units	Fee
Fireworks/explosives permit			\$250
LP or gas equipment in assemble	Per Visit		\$75
Tent permit	Per Visit		\$75
<i>Plan Reviews and Construction Permits</i>			
Alarm detection systems equipment			\$75
Compressed gas			\$75
Fire pump and related material			\$75
Hazarous material install/abandon repair			\$75
Industrial oven install			\$75
Private fire hydrants			\$75
Sprinkler auto extinguisher system			
- 1.05 per spinkler head minimum			\$50
Spray rooms/booth dipping operations			\$75
Stand pipe install/modify			\$75
Tanks,pumps, piping new construction			\$75

DEPARTMENTAL FEE SCHEDULE
Public Utilities

Exhibit #2

Effective March 1, 2013

Fees/Charges	Fee
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Water Rate Schedule:

	<u>Residential Rate</u>	<u>Monthly Rate</u>
First	2,000 gallons	\$22 minimum
Next	4,000 gallons	\$11 per 1,000 gallons
Next	2,000 gallons	\$12 per 1,000 gallons
Next	2,000 gallons	\$13 per 1,000 gallons
Next	40,000 gallons	\$14 per 1,000 gallons
Next	50,000 gallons	\$15 per 1,000 gallons
All over	100,000 gallons	\$16 per 1,000 gallons

	<u>Commercial Rate</u>	<u>Monthly Rate</u>
	User fee	\$33.50
First	50,000 gallons	\$13 per 1,000 gallons
Next	50,000 gallons	\$14 per 1,000 gallons
Next	900,000 gallons	\$15 per 1,000 gallons
All over	1,000,000 gallons	\$16 per 1,000 gallons

Other Water Fees:

Lateral Fee: All charges including labor, equipment, and materials required for installation of the specified pipe size or sizes.

Main Extension Charges: All charges including labor, equipment, and materials required for installation of the specified pipe size or sizes.

Tap-on Fees:

<u>Meter Size</u>	<u>Fee during construction</u>	<u>Fee after construction</u>
3/4 inch	\$50	\$150
1 inch	\$100	\$250
Larger than 1"	Standard rate	Standard rate

Late payment fee	\$10	
Reconnect fee	\$50 (8:00am-5:00 pm)	\$75 (5:00pm-9:00pm)
Meter test fee	\$50 (no charge if meter over-registers by 5%)	
Returned check	\$25	
Availability fee	\$12	
Activation/transfer	\$20	
Flow test fee	\$50	

Norcross Sanitary Sewer Fees/Charges:

Reduced tap fee \$128 if paid by specified time of initial connection

Connection after 90 days:

Lateral charge: All charges including labor, equipment, and materials required for installation of the specified pipe size or sizes.

DEPARTMENTAL FEE SCHEDULE
Public Utilities

Exhibit #2

Effective March 1, 2013

Fees/Charges	Fee
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Norcross Sanitary Sewer Fees/Charges - (continued)

Standard tap fee:	<u>Meter Size</u>	<u>Fee</u>
	5/8"	\$670
	1"	\$1,670
	1 1/2"	\$3,350
	2"	\$5,360
	3"	\$11,750
	4"	\$20,100
	6"	\$41,880
	8"	\$60,310

Debt Charge: Equaling sum of debt charges that would have been paid had the customer connected when main was first available.

Conencting to extended Mains:

Residential 4-inch sewer	\$1,188
Commercial 4-inch sewer & Mobile Home Park	\$13.20 per front foot \$1,188 minimum main charge

Residential Sanitary Sewer (Schedule SSR) Service:

Usage charge	\$6.50 per MGAL
Debt charge	\$9.65 per customer

Basic Facilites Charges:	<u>Meter Size</u>	<u>Norcross</u>	<u>Local Town Fee</u>	<u>Lift Station Maintenance Fee</u>
	5/8"	\$1.58	\$1.50	\$2
	3/4"	\$1.58	\$1.50	\$2
	1"	\$2.26	\$1.50	\$2
	1 1/2"	\$3.20	\$1.50	\$2
	2"	\$5.78	\$1.50	\$2
	3"	\$9.89	\$1.98	\$2
	4"	\$15.59	\$2.83	\$2
	6"	\$29.70	\$4.95	\$2
	8"	\$46.70	\$7.50	\$2

Commercial Sanitary Sewer (Schedule SSC) Service:

Usage charge	\$7 per MGAL
Debt charge	\$1 per MGAL

Basic Facilites Charges:	<u>Meter Size</u>	<u>Norcross</u>	<u>Local Town Fee</u>	<u>Lift Station Maintenance Fee</u>
	3/4"	\$1.58	\$1.50	\$1 per MGAL
	1"	\$2.26	\$1.50	\$1 per MGAL
	1 1/2"	\$3.20	\$1.50	\$1 per MGAL

DEPARTMENTAL FEE SCHEDULE
Public Utilities

Exhibit #2

Effective March 1, 2013

Fees/Charges	Fee
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Norcross Sanitary Sewer Fees/Charges - (continued)

Commercial Sanitary Sewer (Schedule SSC) Service: (continued)

Basic Facilities Charges:	<u>Meter Size</u>	<u>Norcross</u>	<u>Local Town Fee</u>	<u>Lift Station Maintenance Fee</u>
	2"	\$5.78	\$1.50	\$1 per MGAL
	3"	\$9.89	\$1.98	\$1 per MGAL
	4"	\$15.59	\$2.83	\$1 per MGAL
	6"	\$29.70	\$4.95	\$1 per MGAL
	8"	\$46.70	\$7.50	\$1 per MGAL

Residential Sanitary Sewer Only (Schedule SSR-3) Service:

Basic facilities charges	\$5.08
Flat monthly charge	\$31.42
Debt charges	\$9.65

Availability Charge (Schedule SS-0)

Basic facilities charges	\$5.08
Debt charges	\$9.65

Kelly Hills/Slocomb Road Water and Sewer District:

Connection fees and charges after 90 day cut off:

Lateral Charge:	All charges including labor, equipment, and materials required for installation of the specified pipe size or sizes.
Debt Charge:	Equaling sum of debt charges what would have been paid had the customer connected when main was first available.

Connecting to extended Mains:

Residential 4-inch sewer	\$1,188
Commercial 4-inch sewer & Mobile Home Park	\$13.20 per front foot \$1,188 minimum main charge

Standard charges:	4"	\$505 per installation cost
	6"	\$625 per installation cost

**exceptions to these standard charges include depths of bury, pipe size combinations, unusually difficult construction conditions, etc.....

Standard tap fee:	<u>Meter Size</u>	<u>Fee</u>
	5/8"	\$670
	1"	\$1,670
	1 1/2"	\$3,350
	2"	\$5,360
	3"	\$11,750
	4"	\$20,100

DEPARTMENTAL FEE SCHEDULE
Public Utilities

Exhibit #2

Effective March 1, 2013

Fees/Charges			Fee
<i>Kelly Hills/Slocomb Road Water and Sewer District: (continued)</i>			
Standard tap fee: (continued)	<u>Meter Size</u>		<u>Fee</u>
	6"		\$41,880
	8"		\$60,310
Residential Sanitary Sewer Only (Schedule SSR-3) Service:			
Flat monthly charge			current providers flat rate charge
PWC billing service charge			\$2
Kelly Hills capital reserve fund fee			\$2.10
Debt charge			will be determined if Kelly Hills incurs debt
Commercial Sanitary Sewer (Schedule SSC) Service:			
Usage charge			\$4.03 per MGAL
Capital reserve fund fee			\$2.10
Debt charge			will be determined if Kelly Hills incurs debt
Basic Facilities Charges:	<u>Meter Size</u>		<u>Kelly Hills</u>
	3/4"		\$2.58
	1"		\$3.26
	1 1/2"		\$4.20
	2"		\$6.78
	3"		\$11.37
	4"		\$17.92
	6"		\$34.15
	8"		\$5.70
Availability Charge (Schedule SS-0)			
Capital reserve fund fee			\$2.10
Debt charges			will be determined if Kelly Hills incurs debt

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Dental Services</i>			
Periodic Oral Evaluation	D0120	7/1/2010	\$35.00
Limited exam	D0140	7/1/2010	\$48.00
Oral evaluation < 3 years old	D0145	1/9/2012	\$44.00
Comprehensive exam	D0150	7/1/2010	\$57.00
Detailed & Extensive evaluation	D160	7/1/2010	\$71.00
Re-evaluation limited	D0170	1/1/2011	\$28.73
Complete Series x-rays	D0210	7/1/2010	\$75.19
Periapical x-ray	D0220	7/1/2010	\$18.00
Periapical two or more	D0230	7/1/2010	\$15.00
Occlusal film	D0240	7/1/2010	\$20.00
Bitewings - single film	D0270	1/1/2012	\$14.00
Bitewings - two films	D0272	1/1/2012	\$23.00
Bitewings - 4 films	D0274	7/1/2010	\$42.00
Panoramic radiographic image	D0330	7/1/2010	\$73.00
Diagnostic casts	D0470	7/1/2010	\$44.80
Prophylaxis - Adult	D1110	7/1/2010	\$51.00
Prophylaxis - Child	D1120	7/1/2010	\$35.00
Topical fluoride varnish	D1206	1/1/2012	\$30.00
Topical fluoride < 21 years old	D1208	1/1/2013	\$24.00
Tobacco counseling	D1320	8/1/2011	\$0.00
Oral Hygiene instruction	D1330	7/1/2011	\$0.00
Sealants	D1351	7/1/2010	\$40.00
Space maintenance unilateral	D1510	7/1/2010	\$260.00
Space maintenance bilateral	D1515	7/1/2010	\$523.00
Recement of space maintainer	D1550	7/1/2010	\$31.00
Amalgam 2 surfaces - primary	D2120	7/1/2010	\$102.00
Amalgam 3 surfaces - primary	D2130	7/1/2010	\$128.00
Amalgam 4 surfaces - primary	D2131	7/1/2010	\$144.00
Amalgam 1 surface - primary	D2140	7/1/2010	\$73.00
Amalgam 2 surfaces - primary	D2150	7/1/2010	\$102.00
Amalgam 3 surfaces - primary	D2160	7/1/2010	\$128.00
Amalgam 4 surfaces - primary	D2161	7/1/2010	\$144.00
Resin 1 surfaces - anterior	D2330	7/1/2010	\$73.00
Resin 2 surfaces - anterior	D2331	7/1/2010	\$104.00
Resin 3 surfaces - anterior	D2332	7/1/2010	\$128.00
Resin 4 surfaces - anterior	D2335	7/1/2010	\$144.00
Resin 2 surfaces - primary	D2381	7/1/2010	\$104.00
Resin 2 surfaces - permanent	D2386	7/1/2010	\$144.00
Resin 1 surface - posterior	D2391	7/1/2010	\$83.79
Resin composite posterior	D2392	1/1/2011	\$118.63
Resin base composite	D2393	3/1/2011	\$144.28
Recement crown	D2920	7/1/2011	\$24.00

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Dental Services - continued</i>			
Stainless steel crown primary	D2930	7/1/2010	\$180.00
Stainless steel crown permanent	D2931	7/1/2010	\$217.00
Stainless steel crown with resin window	D2933	12/1/2012	\$185.27
Prefabricated stainless steel crown	D2934	12/1/2012	\$185.27
Protective restoration	D2940	1/1/2012	\$57.00
Crown buildup	D2950	7/1/2010	\$102.90
Vital pulpotomy	D3220	7/1/2010	\$104.00
Endodontic therapy molar	D3330	7/1/2010	\$505.00
Splinting, intracoronal	D4320	3/1/2012	\$0.00
Splinting, extracoronal	D4321	3/1/2012	\$0.00
Root planing and scaling	D4341	7/10/2012	\$141.00
Limited scaling 1-3 teeth	D4342	5/1/2013	\$57.31
Gross scale-debridement	D4355	7/1/2012	\$97.00
Periodontal maintenance treatment	D4910	7/10/2010	\$51.94
Interim partial denture	D5820	3/1/2013	\$0.00
Tooth extraction	D7140	1/1/2012	\$75.00
Surgical extraction	D7210	7/1/2010	\$114.40
Tooth stabilization trauma	D7270	7/1/2010	\$221.40
Incision/drainage of abscess	D7510	7/1/2010	\$116.25
Excision of pericoronal	D7971	7/1/2010	\$389.00
Palliative treatment dental pain	D9110	1/1/2012	\$50.00
Desensitizing medicament	D9910	1/1/2012	\$25.00
<i>Injections/Medications</i>			
Nebulizer	A7004	3/1/2012	\$1.48
Epinephrine 001 mg	J0171	8/1/2012	\$0.04
Zithromax	J0456	1/1/2010	\$0.00
Bicillin	J0530	7/1/2010	\$13.50
Penicillin G Benzathine	J0561	1/1/2011	\$3.92
Penicillin G Bicillin	J0570	1/1/2010	\$0.00
Rocephine	J0696	7/1/2010	\$13.55
Cefotazime Sodium	J0698	7/1/2010	\$4.29
Clinidine 1 mg	J0735	7/1/2010	\$59.74
Ciprofloxacin	J0744	7/1/2010	\$0.00
DEPO Medrol 20 mg	J1020	7/1/2011	\$2.41
DEPO Medrol 40 mg	J1030	7/1/2011	\$4.47
DEPO Provera 1 mg	J1050	1/1/2013	\$0.32
DEPO Provera 150 mg	J1055	1/1/2012	\$48.00
Dexamethasone	J1094	11/1/2012	\$0.22
Diphenhydramine	J1200	7/1/2010	\$0.00
Gamma Globulin	J1460	7/1/2010	\$11.55
Hydrocortisone phosphate	J1710	3/1/2012	\$4.98
Insulin	J1815	7/1/2011	\$0.28

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Injections/Medications - continued</i>			
Furosemide	J1940	7/1/2010	\$0.35
Levaquin 250 mg	J1956	7/1/2010	\$5.87
Triamcinolone Acetonide	J3301	7/1/2011	\$1.38
17P Injection	J3490	4/1/2011	\$1,561.52
Mirena	J7298		\$745.23
IUD Paragard	J7300	1/1/2012	\$386.89
Skyla	J7301		\$698.99
Levonorgestrel IU	J7302	11/1/2012	\$745.23
Nuvaring	J7303	5/1/2010	\$40.19
Ortho Evra Patch	J7304	3/1/2013	\$20.00
Implanon	J7307	11/1/2012	\$698.99
Albuterol	J7603	7/1/2010	\$0.00
Contraceptive Pills	S4993	3/1/2013	\$8.00
Phenobarbital	80184	7/1/2010	\$46.00
Dilantin	80185	7/1/2010	\$23.00
Vitamin B6 Complex	84207	7/1/2010	\$0.00
Special supplies and materials	99070	1/1/2012	\$58.00
<i>Vaccines</i>			
Admin Fee Flu	G0008	1/1/2012	\$32.00
Admin Fee Pneumonia	G0009	1/1/2012	\$32.00
Admin Fee Hep B	G0010	6/1/2010	\$32.00
Flu Vaccine, Split, Intramuscul	Q2034	7/1/2012	\$15.00
Fluzone 3+ years	Q2038	1/1/2011	\$15.00
Immune globulin	90281	1/1/2012	\$29.00
Hepatitis B	90371	7/1/2010	\$0.00
RHO (D) Immune Globulin	90384	7/1/2011	\$125.00
RHO (D) Intravenous	90386	7/1/2012	\$20.10
Admin Fee vaccines	90471	7/1/2012	\$32.00
Admin Fee 2 or more vaccines	90472	7/1/2012	\$16.00
Admin Fee oral	90473	7/1/2012	\$22.00
Admin Fee intranasal	90474	7/1/2012	\$14.00
Hepatitis A Adult	90632	7/1/2012	\$68.00
Hepatitis A Pediatric and Adolescent	90633	7/1/2012	\$29.00
Hepatitis A - Pediatric	90634	7/1/2012	\$12.50
Hepatitis B combo	90636	7/1/2012	\$90.00
HIB (influenza) HbOC 4 dose	90645	7/1/2012	\$27.00
HIB (influenza) booster	90646	7/1/2012	\$19.67
HIB (influenza) 3 dose	90647	7/1/2012	\$0.00
HIB (influenza) PRP-T 4 dose	90648	7/1/2012	\$21.00
HPV-Gardasil	90649	7/1/2012	\$155.00
Flu intradermal	90654	7/1/2012	\$15.00

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Vaccines - continued</i>			
Flu preservatiove free	90655	7/1/2012	\$15.00
Flu vaccine	90656	7/1/2012	\$15.00
Influenza virus vac	90657	7/1/2012	\$15.00
Influenza	90658	7/1/2012	\$15.00
Flu mist	90660	7/1/2012	\$25.00
Fluzone- high dose	90662	7/1/2012	\$30.00
Prevnar under 5 years	90669	7/1/2012	\$80.00
Prevnar 13	90670	7/1/2012	\$130.00
Rabies	90675	7/1/2012	\$200.00
Rotavirus	90680	7/1/2012	\$85.00
Rotarix	90681	7/1/2012	\$0.00
Typhoid	90691	7/1/2012	\$60.00
Kinrix	90696	7/1/2012	\$54.00
Pentacel-DTAP	90698	7/1/2012	\$82.00
DTAP (Diphtheria/Tetanus/Pertussis)	90700	7/1/2012	\$16.67
DT (Diphtheria/Tetanus)	90702	7/1/2012	\$4.89
Tetanus	90703	7/1/2012	\$21.47
Mumps	90704	7/1/2012	\$0.00
MMR (Measles/Mumps/Rubella)	90707	7/1/2012	\$50.00
PROQUAD	90710	7/1/2012	\$140.00
(Inactivated virus) Polio	90713	7/1/2012	\$27.00
Tetanus Diphtheria	90714	7/1/2012	\$25.00
TDAP	90715	7/1/2012	\$42.00
Varicella	90716	7/1/2012	\$95.00
Yellow Fever	90717	7/1/2012	\$95.00
DTAP/HB/IP	90723	7/1/2012	\$73.00
Pneumococcal	90732	7/1/2012	\$75.00
Meningococcal	90733	7/1/2012	\$101.00
Menactra	90734	7/1/2012	\$101.00
Janpanese Encephalitis	90735	7/1/2012	\$0.00
Zostavax	90736	7/1/2012	\$175.00
Hep B newborn	90744	7/1/2012	\$20.00
Hep B 19 and above	90746	7/1/2012	\$60.00
Prevnar over 2 years	90749	7/1/2012	\$80.00
<i>Labs and Other Tests</i>			
Drug Screen	G0431	7/1/2010	\$19.24
Rhogam	J2790	7/1/2010	\$125.00
Incision/drainage	21501	7/1/2010	\$349.96
Venipuncture 3 years and older	36410	7/1/2010	\$21.78
Venipuncture	36415	7/1/2010	\$16.00
Drainage of scrotum	54700	7/1/2010	\$188.17
Endometrial biopsy	58100	7/1/2010	\$117.24

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests - continued</i>			
Basic metabolic panel	80048	7/1/2010	\$100.00
Basic metabolic panel	80049	7/1/2010	\$21.00
General health panel	80050	7/1/2010	\$12.89
Electrolyte panel	80051	7/1/2010	\$21.00
Comprehensive metabolic panel	80053	7/1/2010	\$21.00
Comprehensive metabolism	80054	7/1/2010	\$21.00
LIPID profile	80061	7/1/2010	\$40.00
Renal function panel	80069	7/1/2010	\$11.20
Acute Hepatitis panel	80074	7/1/2010	\$65.11
Hepatic function panel	80076	7/1/2010	\$20.00
Thyroid panel	80091	7/1/2010	\$21.00
Drug screening	80100	7/1/2010	\$20.32
Tegretol	80156	7/1/2010	\$48.00
Digoxin	80162	7/1/2010	\$45.00
Valproic acid	80164	7/1/2010	\$28.00
Assay of lithium	80178	7/1/2010	\$9.24
Primidone	80188	7/1/2010	\$22.76
Theophylline level	80198	7/1/2010	\$28.00
Quantitation of drug	80299	7/1/2010	\$0.00
Urinalysis	81000	7/1/2010	\$12.00
Urine with micro	81001	7/1/2010	\$12.00
Urine with micro	81002	7/1/2010	\$9.00
Urine with dipstick	81003	7/1/2010	\$9.00
Pregnancy test - dipstick	81025	7/1/2010	\$18.00
Adrenocorticotropic	82024	7/1/2010	\$48.13
Albumin/urine	82043	7/1/2010	\$8.09
Urine, microalbumin	82044	7/1/2010	\$7.50
Assay of adolase	82085	7/1/2010	\$13.56
Alpha 1 antitrypsin	82103	7/1/2010	\$16.74
AFP serum	82105	7/1/2010	\$0.00
Assay of ammonia	82140	7/1/2010	\$20.36
Amylase	82150	7/1/2010	\$23.00
Beta strip	82232	7/1/2010	\$60.00
Bile acids	82239	7/1/2010	\$22.76
Bilirubin	82247	7/1/2010	\$13.00
Bilirubin Direct	82248	7/1/2010	\$13.00
Hemocult	82270	7/1/2010	\$9.00
Calcifediol	82306	7/1/2010	\$41.36
Calcitonin	82308	7/1/2010	\$68.00
Calcium total	82310	7/1/2010	\$15.00
Ionized serum calcium	82330	7/1/2010	\$19.09
Carbon monoxide	82375	7/1/2010	\$15.46

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests - continued</i>			
Carcinoembryonic antigen	82378	7/1/2010	\$26.51
Total blood cholesterol	82465	7/1/2010	\$13.00
Chromatography	82491	7/1/2010	\$46.00
Total cortisol	82533	7/1/2010	\$22.78
Creatine kinase	82550	7/1/2010	\$13.00
Serum creatine	82565	7/1/2010	\$17.00
Creatine, other source	82570	7/1/2010	\$7.23
B-12	82607	7/1/2010	\$55.00
Dihydroxyvitamin D,1,25	82652	7/1/2010	\$53.78
Estradiol	82670	7/1/2010	\$33.28
Exstrogens total blood	82672	7/1/2010	\$30.30
Estriol blood or urine	82677	7/1/2010	\$66.00
Ferritin	82728	7/1/2010	\$34.00
Folic acid	82746	7/1/2010	\$20.54
Gammaglobulin	82784	7/1/2010	\$12.99
Gammaglobulin IGE	82785	7/1/2010	\$23.01
Glucose	82947	7/1/2010	\$15.00
Glucose tolerance 1 hour	82948	7/1/2010	\$13.00
Glucose test	82950	7/1/2010	\$12.00
Glucose tolerate test	82951	7/1/2010	\$33.00
Glucose tolerance 3 hour	82952	7/1/2010	\$40.00
Blood glucose	82962	7/1/2010	\$2.98
GAMM glutamyl	82977	7/1/2010	\$10.06
Follicle stimulating hormone	83001	7/1/2010	\$54.00
Luteinizing hormone	83002	7/1/2010	\$57.00
Quantitative	83018	7/1/2010	\$30.68
Sickle cell	83020	7/1/2010	\$0.00
Chromatography	83021	7/1/2010	\$22.50
Hemoglobin A1C	83036	7/1/2010	\$21.00
Homocystine	83090	7/1/2010	\$23.57
Immunoassay for analyte	83516	7/1/2010	\$30.00
Insulin	83525	7/1/2010	\$15.98
Assay of iron	83540	7/1/2010	\$9.05
Iron binding test	83550	7/1/2010	\$12.21
Lactates dehydrogenase	83615	7/1/2010	\$8.44
Venous lead	83655	7/1/2010	\$42.00
Assay of lipase	83690	7/1/2010	\$9.62
Lipoprotein LDL	83695	7/1/2010	\$18.09
Lipoprotein HDL	83718	7/1/2010	\$25.00
Magnesium	73735	7/1/2010	\$9.36
Mercury	83825	7/1/2010	\$22.72
Myoglobin serum	83874	7/1/2010	\$18.04

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests - continued</i>			
Natriuretic peptide	83880	7/1/2010	\$47.43
Osmolality urine	83935	7/1/2010	\$9.52
Parathormone	83970	7/1/2010	\$57.67
Phosphorus	84100	7/1/2010	\$13.00
Potassium serum	84132	7/1/2010	\$16.00
Progesterone	84144	7/1/2010	\$57.00
Prolactin	84146	7/1/2010	\$68.00
Prostate specific antigen	84153	7/1/2010	\$41.00
Assay of Prostate specific antigen	84154	7/1/2010	\$25.70
Total protein	84155	7/1/2010	\$5.12
Protein	84156	7/1/2010	\$10.00
Assay of serum of proteins	84165	7/1/2010	\$14.95
Electrophoretic	84166	7/1/2010	\$24.92
Sodium urine	84300	7/1/2010	\$6.79
Serum testosterone	84402	7/1/2010	\$35.57
Testosterone total	84403	7/1/2010	\$36.08
Thiamine	84425	7/1/2010	\$29.67
Thiocyanate	84430	7/1/2010	\$54.00
Thyroglobulin	84432	7/1/2010	\$22.44
Throxine total	84436	7/1/2010	\$18.00
Thyroxine T4	84439	7/1/2010	\$12.60
Thyroid stim hormone	84443	7/1/2010	\$42.00
Assay of TSI	84445	7/1/2010	\$71.05
Transferase - Aspartate amino	84450	7/1/2010	\$15.00
Transferase - Alanine amino	84460	7/1/2010	\$18.00
Triglyceride	84478	7/1/2010	\$16.00
Thyroid hormone T3 and T4	84479	7/1/2010	\$21.00
Total T3	84480	7/1/2010	\$36.00
Tridothyronine	84481	7/1/2010	\$23.67
Bun	84520	7/1/2010	\$13.00
Uric acid	84550	7/1/2010	\$13.00
Zinc	84630	7/1/2010	\$15.91
Connecting peptide insulin	84681	7/1/2010	\$22.20
Gonadotropin	84702	7/1/2010	\$54.00
Serum pregnancy test	84703	7/1/2010	\$22.00
CBC differential	85007	7/1/2010	\$18.00
Blood count microhematocrit	85013	7/1/2010	\$9.00
Hematocrit	85014	7/1/2010	\$15.00
Hemoglobin	85018	7/1/2010	\$15.00
CBC	85021	7/1/2010	\$15.00
CBC auto differential	85027	7/1/2010	\$8.23
Reticulocyte county	85045	7/1/2010	\$5.59

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests - continued</i>			
Leukocyte	85048	7/1/2010	\$3.55
Blood count platelet	85049	7/1/2010	\$6.25
Blood smear	85060	7/1/2010	\$18.26
clotting factor	85245	7/1/2010	\$28.39
Anitithrombin	85300	7/1/2010	\$15.06
Protein C profile	85303	7/1/2010	\$17.58
Protein S free	85306	7/1/2010	\$18.17
D dimer quantitative	85379	7/1/2010	\$12.87
Prothrombin	85610	7/1/2010	\$5.49
Prothrombin plasma	85611	7/1/2010	\$5.51
Venom time	85613	7/1/2010	\$13.37
Sedimentation rate	85651	7/1/2010	\$11.00
Sicling Cell screen	85660	7/1/2010	\$6.88
Thrombintime	85670	7/1/2010	\$7.34
Thromboplastin inhibition	85705	7/1/2010	\$13.45
Rheumatoid arthritis factor	85720	7/1/2010	\$10.00
Thromboplastin time	85730	7/1/2010	\$8.38
Thromboplastin time partial	85732	7/1/2010	\$9.04
Allergen immunoglobulin	86003	7/1/2010	\$6.64
Antinuclear	86038	7/1/2010	\$16.89
Antistreptolysin O titer	86060	7/1/2010	\$10.20
C reactive protein (CRP)	86140	7/1/2010	\$7.23
C reactive protein HSCRP	86141	7/1/2010	\$18.09
Beta 2 glycoprotein	86146	7/1/2010	\$18.08
Cardiolipin antibody	86147	7/1/2010	\$20.28
Total hemolytic	86162	7/1/2010	\$28.39
DNA anitbody	86225	7/1/2010	\$19.20
Nuclear antigen	86235	7/1/2010	\$25.06
Rubella titer	86280	7/1/2010	\$12.00
Cancer Antigen 125	86304	7/1/2010	\$29.07
Mono test	86308	7/1/2010	\$18.00
Electrohphoresis other	86335	7/1/2010	\$41.00
Absolute CD4 county	86361	7/1/2010	\$34.04
Microsomal antibodies	86376	7/1/2010	\$19.36
Nitroblue Tetrazolium test	86384	7/1/2010	\$14.48
Particle agglutination screen	86403	7/1/2010	\$28.00
Particle agglutination	86406	7/1/2010	\$29.00
Rheumatoid factor qualitative	86430	7/1/2010	\$15.00
Rheumatoid factor quantitative	86431	7/1/2010	\$7.93
TB sensitivity test	86580	7/1/2010	\$13.00
Syphilis precipitation	86592	7/1/2010	\$13.00
Syphilis quantity	86593	7/1/2010	\$13.00

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests - continued</i>			
Antibody Lyme	86618	7/1/2010	\$20.25
Mono test	86663	7/1/2010	\$18.33
Epstein BARR	86664	7/1/2010	\$20.28
Epstein BARR VCA	86665	7/1/2010	\$22.70
Helicobacter	86677	7/1/2010	\$20.28
Melminth	86682	7/1/2010	\$16.53
Herpes Simplex	86694	7/1/2010	\$20.08
Herpes Simplex type 1	86695	7/1/2010	\$18.43
Herpes Simplex type 2	86696	7/1/2010	\$27.05
HIV 1	86701	7/1/2010	\$20.00
REP B profile	86704	7/1/2010	\$16.26
IGM antibody	86705	7/1/2010	\$16.44
Hepatitis B	86706	7/1/2010	\$15.01
REP BE HBEAB	86707	7/1/2010	\$16.16
REP A IGM Antibody	86709	7/1/2010	\$15.73
Mumps Antibody	86735	7/1/2010	\$18.23
Rickettsia	86757	7/1/2010	\$27.05
Rubella	86762	7/1/2010	\$0.00
Rubeola	86765	7/1/2010	\$16.15
Toxoplasma	86777	7/1/2010	\$18.27
Pallidum antibody	86780	7/1/2010	\$0.00
Varicella zoster	86787	7/1/2010	\$20.00
Virus antibody NOS	86790	7/1/2010	\$28.22
Thyroglobulin	86800	7/1/2010	\$22.22
Hepatitis C Antibody	86803	7/1/2010	\$17.79
Antibody ID	86870	7/1/2010	\$28.74
Blood typing ABO	86900	7/1/2010	\$0.00
Blood typing RH	86901	7/1/2010	\$0.00
Antigen testing donor blood	86902	7/1/2010	\$0.00
Blood culture for bacteria	87040	7/1/2010	\$27.00
Culture bacterial feces	87045	7/1/2010	\$13.18
Stool culture	87046	7/1/2010	\$13.18
Throat culture	87060	7/1/2010	\$26.00
Culture wound	87070	7/1/2010	\$17.00
Gonogen	87072	7/1/2010	\$19.00
Culture specimen bacteria	87075	7/1/2010	\$13.22
Culture bacterial additional	87077	7/1/2010	\$11.29
Routine culture any	87081	7/1/2010	\$17.00
GC culture	87082	7/1/2010	\$17.00
Urine culture with sensitivity	87086	7/1/2010	\$21.00
Culture ID	87088	7/1/2010	\$19.00
Chlamydia cultures	87110	7/1/2010	\$27.37

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests - continued</i>			
Sputum lab test	87116	7/1/2010	\$0.00
Culture typing ident	87149	7/1/2010	\$28.02
Exam arthropod	87168	7/1/2010	\$4.85
OVA and parasites	87177	7/1/2010	\$12.43
Sensitivity test	87184	7/1/2010	\$17.00
Gram culture smear Stat male	87205	7/1/2010	\$14.00
Herpes smear	87207	7/1/2010	\$8.37
Comp stain OVA and paratsites	87209	7/1/2010	\$25.11
WE mount smear	87210	7/1/2010	\$17.00
Virus isolation, shell vial	87254	7/1/2010	\$50.00
Virus isolation, with ID	87255	7/1/2010	\$87.00
Chlamydia antigen test	87270	7/1/2010	\$0.00
Herpes antigen detection	87274	7/1/2010	\$0.00
Infectious antigen detection	87276	7/1/2010	\$31.00
Hepatitis B surface antigen	87340	7/1/2010	\$0.00
Hepatitis BE antigen HBEAG	87350	7/1/2010	\$15.46
Oral HIV1 antigen test	87389	7/1/2010	\$0.00
Infectious antigen enzyme	87400	7/1/2010	\$31.00
Stool culture	87427	7/1/2010	\$16.01
Chlamydia-genprobe	87490	7/1/2010	\$34.45
Chlamydia trachomatis	87491	7/1/2010	\$31.18
REP B virus	87516	7/1/2010	\$34.26
REP B virus quan	87517	7/1/2010	\$41.41
REP C amplified probe	87521	7/1/2010	\$34.26
REP C RNA quan	87522	7/1/2010	\$45.50
Herpes simplex virus	87528	7/1/2010	\$25.50
HIV 1 quan	87536	7/1/2010	\$67.59
Gram chlamydia trachomatis	87590	7/1/2010	\$34.35
Neisseria gonorrhoea	87591	7/1/2010	\$31.18
Human papillomavirus PAP	87621	7/1/2010	\$31.18
MRSA assay	87641	7/1/2010	\$30.56
Amplified probe technique	87798	7/1/2010	\$34.26
Infectious agent detection	87801	7/1/2010	\$62.35
Influenza antigen	87804	7/1/2010	\$31.00
GC Culture	87850	7/1/2010	\$16.01
Throat rapid strep	87880	7/1/2010	\$33.00
Hepatitis C virus	87902	7/1/2010	\$109.05
Cytopathology smears	88108	7/1/2010	\$58.05
Cytopathology cellular	88112	7/1/2010	\$80.66
PAP smear	88142	7/1/2010	\$25.76
Nasal smear for eosinophil	88358	7/1/2010	\$13.00
EKG	93005	7/1/2010	\$30.20

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests - continued</i>			
Spirometry	94016	7/1/2010	\$30.00
Unlisted special service	99199	7/1/2010	\$30.00
<i>Medical Services</i>			
Cervical/vaginal screening	G0101	1/1/2012	\$53.00
Diabetes training individual	G0108	2/1/2011	\$45.00
Diabetes trainign group	G0109	2/1/2011	\$25.00
Preventative physical	G0402	7/1/2010	\$143.95
Annual wellness first	G0435	7/1/2010	\$156.75
Annual wellness subsequent	G0439	7/1/2010	\$104.71
Screening of PAP smear	Q0091	12/1/2010	\$40.39
PMH Pregnancy risk screening	S0270	7/1/2010	\$50.00
PMH postpartum assessment	S0271	7/1/2010	\$150.00
Childbirth education	S9442	7/1/2010	\$19.00
Dietician visit	S9465	7/1/2010	\$0.00
STD/TB/CTRL TX	T1002	7/1/2010	\$56.00
Draining of abscess	10061	7/1/2010	\$145.14
Subcutaneous foreign body	10120	7/1/2010	\$120.00
Removal of skin tags	112000	7/1/2010	\$63.95
Removal of skin lesion	11400	7/1/2010	\$94.02
Excision obenign lesion	11406	7/1/2010	\$225.25
Debridement of nail	11721	7/1/2010	\$35.33
Avulsion of nail plate	11730	7/1/2010	\$77.71
Insertion of implanon	11971	5/1/2011	\$101.77
Removal of implanon	11972	5/1/2011	\$117.41
Removal with reinsertion of implanon	11973	5/1/2011	\$175.72
Burn treatment	16000	7/1/2010	\$106.00
Destruction of lesion	17000	7/1/2010	\$60.33
Chemical cauterization lesions	17250	7/1/2010	\$59.75
Injection tendon sheath	20550	7/1/2010	\$71.00
Remove nasal foreign object	30300	7/1/2010	\$213.00
Destruction of lesions male	54050	7/1/2010	\$177.00
Destruction of lesions	54065	7/1/2010	\$179.95
Drainage site specific	56420	7/1/2010	\$170.00
Insert IUD	58300	7/1/2010	\$108.00
Remove IUD	58301	7/1/2010	\$139.00
Foreign body ear	69200	7/1/2010	\$168.00
Cerumen impacted	69210	7/1/2010	\$80.00
Foreign body eye	70030	7/1/2010	\$53.00
Hearing screening	92551	7/1/2010	\$0.00
Hearing test	92552	7/1/2010	\$32.00
EKG and interpretation	93000	7/1/2010	\$40.00
New brief office visit	99201	7/1/2010	\$63.00

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Medical Services - continued</i>			
New limited office visit	99202	7/1/2010	\$102.00
New intermediate office visit	99203	7/1/2010	\$148.00
New comprehensive office visit	99204	7/1/2010	\$289.00
Established minimal office visit	99205	7/1/2010	\$35.00
Established brief office visit	99212	7/1/2010	\$59.00
Established limited office visit	99213	7/1/2010	\$100.00
Established intermediate office visit	99214	7/1/2010	\$150.00
Established comprehensive office visit	99215	7/1/2010	\$202.00
Initial exam under 1 year	99381	7/1/2010	\$173.00
New patient 1-4 years	99382	7/1/2010	\$186.00
New patient 5-11 years	99383	7/1/2010	\$185.00
New patient 12-17 years	99384	7/1/2010	\$169.00
New patient 18-39 years	99385	7/1/2010	\$167.00
New patient 40-64 years	99386	7/1/2010	\$200.00
New patient exam 65+	99387	7/1/2010	\$215.00
Established under 1 year	99391	7/1/2010	\$151.00
Established 1-4 years	99392	7/1/2010	\$165.00
Established 5-11 years	99393	7/1/2010	\$165.00
Established 12-17 years	99394	7/1/2010	\$146.00
Established 18-39 years	99395	7/1/2010	\$143.00
Established 40-64 years	99396	7/1/2010	\$158.00
Established exam 65+	99397	7/1/2010	\$175.00
Health risk assessment	99420	7/1/2010	\$14.00
Home visit potnatal assessment	99501	7/1/2010	\$186.00
Home visit newborn care	99502	7/1/2010	\$186.00
<i>Medical Records reproduction fee schedule</i>			
Pages 1-25			\$.75 per page
Pages 26-100			\$.50 per page
Over 100			\$.25 per page
<i>Jail Health Services fee schedule</i>			
Assessment			No charge
Emergency			No charge
Nursing sick call referred			No charge
Nursing sick call			\$5.00
Physician sick call			\$10.00
Dental service			\$10.00
Psychiatric service			\$10.00
Prescriptions			\$2.00
<i>Environmentl Health fee schedule</i>			
Septic tank permit and soild evaluation/expansion permit			\$400.00
Repair permit			\$25.00
Redraw plot plan without visit			\$25.00

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Environmentl Health fee schedule - continued</i>			
Redraw plot plan with visit			\$125.00
Call back fee			\$75.00
New well permit (irrigation/agricultural) no water sample			\$275.00
Expansion with pool or room addition			\$230.00
New well permit, inspection & water samples (chemical; bateria and nitrate)			\$320.00
Water sample - compliane bacteriological			\$100.00
Water sample - bateriological			\$45.00
Water sample - organic			\$45.00
Water sample - petroleum/pesticide			\$50.00
Water sample - nitrate			\$40.00
Inspection of existing septic tank in mobile home park (AIW)			\$90.00
Inspection of existing septic tank in mobile home for relocation (occupancy)			\$90.00
Inspection of existing septic tank for reuse or change of use			\$90.00
Public swimming pool/seasonal			\$200.00
Public swimming pool/year round			\$225.00
Public swimming pool plan review			\$150.00
Swimming pool call back fee			\$25.00
Tattoo license - permanent location			\$250.00
Tattoo license - conventions			\$150.00
Solid waste transporter permit			\$50.00
Inspection per Vehicle			\$10.00
Swill Feeder Permit			\$5.00
Building Demolition/Relocation (Rodent Inspection)			\$50.00
Plan Review Food Establishment			\$200.00
Temporary Food Establishment (TFE)			\$75.00
Plan Review Remodels			\$200.00
Plan Review Limited Food Service			\$200.00
Plan Review Mobile Food Units			\$175.00
Plan Review Push Carts			\$125.00

DEPARTMENTAL FEE SCHEDULE
Planning and Inspections

Exhibit #4

Effective January 2010

Page Size	Dimensions	Square Inches	Material Cost	Staff Overhead	Total Bond	Total Glossy
ANSI C	17.00 X 22.00	374	\$3/ \$4	\$7	\$10	\$11
ANSI D	22.00 X 34.00	748	\$5/ \$7	\$7	\$12	\$14
ANSI E	34.00 X 44.00	1496	\$10/ \$14	\$7	\$17	\$21
ARCH A	9.00 X 12.00	108	\$1/ \$1	\$7	\$8	\$8
ARCH B	12.00 X 18.00	216	\$2/ \$2	\$7	\$9	\$9
ARCH C	18.00 X 24.00	432	\$3/ \$4	\$7	\$10	\$11
ARCH D	24.00 X 36.00	864	\$6/ \$8	\$7	\$13	\$15
ARCH E	36.00 X 48.00	1728	\$12/ \$16	\$7	\$19	\$23

Price list for Plotter copies

cost per inch: 0.00615 for 20 lb. Bond

cost per inch 1.009000 for Photo Gloss

BOARD OF COUNTY COMMISSIONERS COMPENSATION AND ALLOWANCES

Compensation:	(1) Chairman at \$28,176 and (6) Commissioners at \$21,107 each	\$ 154,818
	(7) County Commissioners-Stipend \$800 each	\$ 5,600
Travel Allowance:	(1) Chairman at \$8,400 and (6) Commissioners at \$7,200 each	\$ 51,600
	Total Compensation and Allowances	\$ 212,018

Other Benefits:

County Commissioners are offered the opportunity to participate in the County's Health and Dental Insurance Plans, flexible medical spending account and life insurance plans. Participation in the County's Pharmacy and Medical Clinic is also available as well as continued participation in the County's Health Insurance Plan upon separation from the County, based upon criteria established in the amended resolution adopted on November 17, 2014.

County Commissioners who elect to participate in the 457 Deferred Compensation Plan receive a County contribution, maximum match, of 4.9% of salary.

New Positions

Department Position Title	Priority	#	FT/ PT	Salary	Fringe/ Other	Total	Adopted		
							#	County	Other
General Fund									
1014120 Information Services									
IS Project Manager		1	FT	51,570	17,056	\$ 68,626	1	\$ 68,626	
Law Enforcement									
1014200 Sheriff									
Deputy Sheriff	1-2, 6, 8	10	FT	35,878	17,506	533,840		-	
Detectives	4-5, 7	7	FT	41,132	18,793	419,475		-	
Senior Admin Support Specialist-Gun Permit	3	1	FT	29,864	13,551	43,415		-	
Admin Support-Gun Permits	n/a	1	FT	27,214	13,120	40,334	1	40,334	
Admin Support Specialist - Detectives	9	1	FT	27,214	13,120	40,334		-	
Total Sheriff		20				1,077,398	1	40,334	
1014203 Detention Center									
Detention Center Officer I	3	12	FT	32,731	14,854	571,020		-	
Admin Support Specialist - Supply	4	1	FT	27,214	13,120	40,334		-	
Detention Center Sergeant	1	1	FT	39,315	16,078	55,393		-	
Detention Center Corporal	2	1	FT	35,878	15,444	51,322		-	
Total Detention Center		15				718,069	-	-	
Total Law Enforcement		35				1,795,467	1	40,334	
1014250 Animal Control									
Animal Shelter Attendant		2	FT	27,214	13,488	81,404		-	
Rescue/Foster/Volunteer Coordinator		1	FT	27,214	13,488	40,702		-	
Enforcement Officers		4	FT	32,731	14,454	188,740		-	
Total Animal Control		7				310,846	-	-	
Health									
1014306 Jail Health									
Staff Nurse	1, 6	2	PT	30,197	8,911	69,305		-	
Clinical Social Worker	7	1	FT	47,090	16,363	63,453		-	
Processing Assistant IV	22	1	FT	27,214	13,488	40,702		-	
Physician IV	9	1	FT	149,947	31,312	181,259		-	
Total Jail Health		5				354,719	-	-	
1014301-H4319 Maternal Health									
Public Health Nurse II	18	1	FT	49,267	18,524	67,791		-	
Medical Office Assistant	19	1	FT	27,214	14,136	41,350		-	
1014301-H4312 School Health Program									
Public Health Nurse II	11-15	5	PT	40,125	15,232	276,785		-	
Public Health Nurse III	17	1	FT	54,389	17,547	71,936		-	
Public Health Nurse II	16	1	FT	49,267	16,717	65,984		-	
1014301-H432C STD									
Public Health Nurse I	5	1	FT	45,018	17,679	62,697		-	
Public Health Nurse IV	8	1	PT	25,785	5,130	30,915		-	
1014301-H4325 EPI									
Public Health Nurse II	2	1	FT	49,267	18,525	67,792		-	
1014301-H4311 Immunizations									
Public Health Nurse I	10	1	FT	45,018	17,679	62,697		-	
1014301-H432E Medical Records									
Medical Records Assistant IV	23	1	FT	27,214	14,136	41,350		-	
Total Health		19				1,144,016	-	-	

New Positions

Department Position Title	Priority	#	FT/ PT	Salary	Fringe/ Other	Total	Adopted		
							#	County	Other
1014365 Social Services									
Income Maintenance Supervisor	1	1	FT	37,580	14,796	\$ 52,376		\$ -	
Income Maintenance Caseworker III	2-10	9	FT	34,259	14,259	436,662		-	
Total Social Services		10				489,038			-
1014504 Engineering									
Assistant County Engineer		1	FT	85,000	25,636	110,636	1	110,636	
Total General Fund		8 PT	65 FT			3,918,628	3	219,596	-
Separate Fund									
6254608 Container Site									
Solid Waste Attendant		1	FT	21,754	13,850	35,604	1		\$ 35,604
8014197 Pharmacy									
Pharmacy Tech		1	FT	39,490	15,129	54,619	1		54,619
Total Separate Funds		2	FT			90,223	2	-	90,223
Total All Fund		8 PT	67 FT			\$ 4,008,851	5	\$ 219,596	\$ 90,223

Capital Outlay

R = Replacement A = Addition

Department	Item	Qty	Requested			Adopted		
			Unit Cost	Total		Qty	County	Other
General Fund								
1014108 Print, Mail, & Design Services								
577050	C.O. Equipment - Bookmaker	R 1	\$ 20,000	\$ 20,000		1	\$ 20,000	
1014110 Court Facilities								
577030	C.O. Furniture & Fixtures - Furniture	R	27,000	27,000		1	27,000	
1014125 Board of Elections								
577050	C.O. Equipment - Voting Equipment	R 1	809,045	809,045		1	809,045	
Law Enforcement								
1014200 Sheriff's Office								
577051	C.O. Weapons - Pistols for New Positions	A 16	525	8,400				-
577051	C.O. Weapons - Tasers for New Positions	A 16	1,300	20,800				-
577051	C.O. Weapons - Rifles	A 16	962	15,392				-
577050	C.O. Equipment - HP 3 PAR increase storage	A 1	24,702	24,702		1	30,943	
577050	C.O. Equipment - Server	R 1	18,500	18,500		1	18,500	
577050	C.O. Equipment - Camera on LEC roof	R 1	9,995	9,995		1	9,995	
577050	C.O. Equipment - HP 3 PAR Disaster Recovery Site	A 1	81,422	81,422		1	112,360	
577050	C.O. Equipment - DrySafe Evidence Drying Cabinets	A 2	9,800	19,600				-
577050	C.O. Equipment - FARO 3D Laser Scanner System	A 1	65,000	65,000				-
577050	C.O. Equipment - NANO Mobile X-Ray Display Kit	A 1	41,500	41,500				-
577050	C.O. Equipment - Multi-Use Target System	A 1	8,300	8,300				-
577050	C.O. Equipment - Radar Speed Display Trailers	A 2	7,695	15,390				-
577050	C.O. Equipment - Second Line Populated Tool Kit	A 1	6,270	6,270				-
577050	C.O. Equipment - Tactical Training Door	A 1	7,000	7,000				-
577050	C.O. Equipment - ID Card System	A 1	7,635	7,635				-
	Total Sheriff's Office			349,906			171,798	
1014203 Detention Center								
577050	C.O. Equipment - X-Ray Machine Front Lobby	A 1	30,000	30,000				-
577050	C.O. Equipment - Dryer Replacement	R 1	12,000	12,000		1	12,000	
577050	C.O. Equipment - Tasers	R 4	1,300	5,200		4	5,200	
	Total Detention Center			47,200			17,200	
	Total Law Enforcement			397,106			188,998	
1014306 Health Department-Jail Health								
577060	C.O. Computer Equipment - Electronic Health Record	A 1	125,000	125,000				-
1014502 Planning								
577060	C.O. Computer Equipment - Printer	R 1	15,000	15,000		1	15,000	
Total General Fund				\$ 1,393,151		\$ 1,060,043		

Capital Outlay

R = Replacement A = Addition

Department	Item	Qty	Unit	Requested		Qty	Adopted	
				Cost	Total		County	Other
Separate Funds								
2604595 Emergency Services Grants								
577050	C.O. Equipment - 911 Telephone Upgrade	R	1	\$ 850,000	\$ 850,000	1		\$ 850,000
Solid Waste:								
6254602 Administration								
577050	C.O. Equipment - Scales	R	1	\$ 45,000	45,000	1		45,000
578110	C.O. - Roof	R	1		20,000	1		20,000
	Total Administration				65,000			65,000
6254606 Ann Street								
577050	C.O. Equipment - 308 E2 Excavator	A	1	\$ 235,000	235,000	1		235,000
6254608 Container Sites								
577010	C.O. Land - Melvin Site	A	1	\$ 30,000	20,000	1		20,000
577021	C.O. Other Impr. - Paving	A	1		175,000	1		175,000
577050	C.O. Other Impr. -Zero Mower	R	1		8,500	1		8,500
577050	C.O. Equipment - Yard Compactor	R	1		41,500	1		41,500
	Total Container Sites				245,000			245,000
6254609 Transportation								
578110	C.O. - Roof	R	1	\$ 10,000	10,000	1		10,000
6254611 Maintenance								
578110	C.O. - Roof	R	1	\$ 10,000	10,000	1		10,000
6254613 White Goods								
578110	C.O. - Roof	R	1	\$ 10,000	10,000	1		10,000
6254615 Recycling								
578100	Minor Renovations - Floor and Siding	R	1	\$ 15,000	15,000	1		15,000
578110	C.O. - Roof	R	1		10,000	1		10,000
	Total Recycling				25,000			25,000
Total Solid Waste					600,000			600,000
Total Separate Funds					\$ 1,450,000			\$ 1,450,000
Total All Funds					\$ 2,843,151		\$ 1,060,043	\$ 1,450,000

New Vehicles

R = Replacement A = Addition

Department	Vehicle Type		Qty	Requested		Recommended		
				Unit Cost	Total Requested	Qty	County	Other
General Fund								
1014152 Tax Department								
577100	Compact car - hybrid	R	3	\$ 25,000	\$ 75,000	2	\$ 50,000	
1014119 Central Maintenance								
577100	Compact car - hybrid	R	1	\$ 25,000	\$ 25,000		\$ -	
Law Enforcement								
1014200 Sheriff								
577100	Full size - sedan for K9	R	1	\$ 47,554	\$ 47,554	1	\$ 47,554	
577100	Full size - sedan	A	4	47,000	188,000		-	
577100	Mid size SUV	A	9	49,000	441,000		-	
577100	Mid size SUV	R	16	48,934	782,950	16	782,950	
	Total Sheriff		30	\$ 192,488	\$ 1,459,504	17	\$ 830,504	
1014250 Animal Control								
577100	Pickup Truck	R	3	\$ 35,000	\$ 105,000	2	\$ 70,000	
1014365 Social Services								
577100	Handicap van	R	1	\$ 62,065	\$ 62,065	1	\$ 31,033	\$ 31,033
577100	15 passenger van	R	1	28,335	28,335	1	14,168	14,168
577100	Compact car - hybrid	R	2	25,000	50,000		-	-
			4	\$ 115,400	\$ 140,400		\$ 45,200	\$ 45,200
Total General Fund			41	\$ 392,888	\$ 1,804,904	23	\$ 995,704	\$ 45,200
Separate Funds								
Solid Waste:								
6254606 Ann Street								
577100	Pickup Truck	A	1	\$ 20,000	\$ 20,000			\$ -
6254608 Container Sites								
577100	Pickup Truck Crew Cab	R	1	30,000	30,000	1		30,000
6254609 Transportation								
577100	Front End Loader	R	1	260,000	260,000	1		260,000
6254611 Maintenance								
577100	Service Truck	A	1	65,000	65,000	1		65,000
577100	Pickup Truck	R	1	25,000	25,000			-
6254613 White Goods								
577100	Rolloff Truck	R	1	170,000	170,000	1		170,000
6254615 Recycling								
577100	Boxed Truck - used	R	1	25,000	25,000			-
	Total Solid Waste		7	\$ 595,000	\$ 595,000	4	-	\$ 525,000
Total Separate Funds			7	\$ 595,000	\$ 595,000	4	\$ -	\$ 525,000
Total All Funds			48	\$ 987,888	\$ 2,399,904	27	\$ 995,704	\$ 570,200

Maintenance and Renovations

R = Replacement A = Addition M = Maintenance

Department	Item	Priority	Requested		Recommended	
			Estimated Cost	County Funds	Other Funds	
Requests						
Law Enforcement Center						
533401	Move partition wall in gun permits back eight foot - first floor	M	1	\$ 6,000	\$ 6,000	
Courthouse						
533401	Build office in appriasal room - tax department	A	2	13,500	13,500	
Safe Landing Group Homes						
533401	Replace HVAC unit	R	3	15,000	15,000	
Veterans Services						
533401	Interior and exterior camera system	A	4	7,500	7,500	
Wellness Clinic						
533401	Camera System	A	5	7,500	7,500	
Sheriff's Annex						
533401	Install security cameras on building and around property	A	6	12,000	12,000	
Historical Courthouse, Animal Control, E. Newton Smith						
533401	Upgrade keyscan security panels	M	7	18,500	18,500	
Courthouse						
533401	Repair raised floor in IS server room - 5th floor	M	8	10,000	10,000	
Law Enforcement Center						
533401	Build false floor in old monitoing room	A	9	2,100	2,100	
Landscaping						
533401	Stabilize and repair sink hole in back corner and fence	M	10	16,500	16,500	
Courthouse						
533401	Carpet for Juvenile Justice and Probation - Lower Level	R	11	32,000	32,000	
Detention Center						
533401	Security fencing on 2nd floor of initial housing and female pod	A	12	75,000	75,000	
533401	Installation of HVAC in supply overflow area	A	13	17,500	17,500	
Law Enforcement Center						
533401	Replace wiring and cameras on the roof	R	14	11,000	11,000	
Sheriff's Annex						
533401	Grade and add more ABC stone to parking lot	M	15	4,500		
Veterans Services						
533401	Seal all doors and windows	M	16	3,000		
Historic Courthouse						
533401	Replace nine windows - first floor	R	17	2,000		
Courthouse						
533401	Storage closet - County Attorney's area	A	18	2,500		
533401	Carpet - Information Services	R	19	7,500		
533401	Replace carpet in collections - Tax Department	R	20	18,000		
533401	Remove carpet in front of Customer Service and replace with tile-Tax	R	21	1,000		
Law Enforcement Center						
533401	Replace older ceiling tiles - first floor	R	22	7,500		
West Regional Library						
533401	Add interior lighting	A	23	6,500		
Law Enforcement Center						
533401	Replace carpet in Supply and Gym (use rubberized flooring)	R	24	28,500		

Maintenance and Renovations

R = Replacement A = Addition M = Maintenance

Department	Item		Requested		Recommended	
			Priority	Estimated Cost	County Funds	Other Funds
Bacote House						
533401	Divert stormwater runoff and repair basement	M	25	\$ 15,000		
Detention Center						
533401	Sani Glaze for tile and grout in showers	M	26	16,000		
Courthouse						
533401	Clerk of Court - carpet for 10 x 12 office	R	27	1,000		
Cliffdale Library						
533401	Replace carpet in lobby	R	28	6,000		
Wellness Clinic						
533401	Awnings over windows for exam rooms to control sunlight	A	29	2,000		
Law Enforcement Center						
533401	Replace old ceiling tiles - 2nd Floor	R	30	7,000		
533401	Replace carpet in Arson - 2nd Floor	R	31	1,200		
533401	Replace ceiling tiles - Basement	R	32	4,500		
Sheriff's Annex						
533401	Strip and paint walls, ceilings and doors - Narcotics section	M	33	13,000		
533401	Replace carpet - Narcotics section	R	34	26,000		
533401	Paint walls and doors - Gang Section	M	35	4,000		
533401	Replace carpet - Gang Section	R	36	11,000		
533401	Strip and paint ceiling and walls - SRT Section	M	37	3,500		
533401	Replace carpet - SRT Section	R	38	9,000		
Historic Courthouse						
533401	Paint main office and conference room in planning section	M	39	6,000		
Bacote House						
533401	Carpet and Vinyl	R	40	15,500		
Courthouse						
533401	Install work stations for pre-trial services - Courthouse Room #214	A	41	25,000		
Law Enforcement						
533401	Painting - 2nd floor -interview room. SVU break room, arson property crimes suite, CSI conference area, detectives break room and homicide room; 3rd floor - paint preparation room	M	42	16,500		
Courthouse						
533401	Replace carpet in server room - Register of Deeds	R	43	1,000		
E. Newton Smith						
533401	Install handicap doors for interior entrance doors	A	44	6,500		
Social Services						
533401	Paint concrete floors, stairwells, ornamental staircases, loading dock	M	45	25,000		
Historic Courthouse						
533401	Replace carpet in Director and Deputy Director's offices	R	46	4,100		
Bacote House						
533401	Landscaping timbers for playground	M	47	20,000		
Sheriff's Annex						
533401	Pressure wash - Bay area	M	48	2,000		
533401	Install additional exterior lighting	A	49	5,000		
533401	Strip and paint ceiling and walls	M	50	30,000		
Bacote House						
533401	Landscaping timbers for playground	M	51	20,000		

Maintenance and Renovations

R = Replacement A = Addition M = Maintenance

Department	Item	Priority	Requested		Recommended	
			Estimated Cost	County Funds	Other Funds	
Sheriff's Annex						
533401	Repair windows so they can open - Narcotics Section	M	52	\$ 10,000		
Courthouse						
533401	Replace 83 staff desk chairs - Clerk of Courts	R	53	44,000		
North Regional Library						
533401	Replace carpet	R	54	100,000		
Totals				\$ 774,900	\$ 244,100	\$ -

Fund Balance Calculation for FY2016-17 Budget

Total fund balance per 6-30-15 CAFR	\$ 106,646,703
Projected revenues for FY16	308,927,831
Projected expenditures for FY16	(318,614,931)
Projected results from operations for FY16	(9,687,100)
Total other one-time adjustments	9,959,452
FY2016 net gain (deficit)	\$ 272,352
Projected total funds available	\$ 272,352
Less: unspendable for inventories	(172,503)
Less: restricted for Register of Deeds	(754,325)
Less: restricted stabilization by state statute	(30,590,474)
Less: committed for property revaluation	(758,093)
Less: assigned for tax/finance software	(4,500,000)
Less: assigned for water & sewer industrial expansion	(4,876,523)
Less: assigned for economic development incentive	(1,500,000)
Less: assigned for mental health services	(4,633,970)
Less: assigned for renovation & maintenance	(5,131,898)
Less: assigned for technology upgrades	(2,500,000)
Less: assigned special purposes	(2,500,000)
Projected undesignated fund balance-FY2017	57,645,434
Less: Projected fund balance appropriated for FY2016	(16,337,899)
Projected FY2016 net undesignated fund balance	\$ 41,307,535
FY2017 base expenditure budget	\$ 315,823,044
Recurring Expenditures	3,472,943
Supplemental New Positions	254,596
Total Recurring Expenditures	3,727,539
Total One-Time Expenditures	7,734,305
Total Supplementary Requests	11,461,844
FY2017 recommended expenditure budget	\$ 327,284,888
FY2017 revenue budget	
General revenue	\$ 300,513,395
Transfers	5,495,078
Total recurring revenue	\$ 306,008,473
Supplemental one-time revenue from last FY	4,323,397
Supplemental one-time revenue	615,119
Total revenue	\$ 310,946,989
Fund balance appropriated for base expenditures	7,927,760
Fund balance from financial software	624,052
Fund balance from Technology upgrades	300,000
Fund balance appropriated from revaluation	275,000
Fund balance from water & sewer industrial expansion	250,000
Fund balance from health	760,878
Fund balance from mental health	2,269,050
Fund balance from economic development incentive	531,159
Fund balance appropriated one-time	1,500,000
Fund balance from renovation & maintenance	1,900,000
Total fund balance appropriated	16,337,899
FY2017 total estimated revenue budget	\$ 327,284,888
% reserve remaining	12.62%

Community Funding

Organization	FY 2016 Adopted	FY 2017 Requested	FY 2017 Recommended	FY 2017 Adopted
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Community Organizations

<p>Boys and Girls Club The mission of the Boys & Girls Club of Cumberland County, Inc. is to inspire youth to become productive, responsible, and caring citizens. Our goal is to provide youth with the necessary skills in making informed decisions when they are faced with adversity. We offer programs in the areas of Education & Career Development, Character & Leadership Development, Arts, Health & Life skills, and Fitness & Recreation.</p>	\$ 10,000	\$ 17,000	\$ 10,000	\$ 10,000
<p>Cape Fear Botanical Garden The mission of Cape Fear Botanical Garden is to transform people's relationship with plants and the natural world. By creating and sustaining a national caliber institution with gardens and programs of exceptional quality, the Garden is the premier destination in the region for people to connect with nature and to expand their horizons through educational and cultural programs.</p>	\$ 6,642	\$ 6,642	\$ 6,642	\$ 6,642
<p>Cape Fear Regional Bureau for Community Action The Cape Fear Regional Bureau For Community Action, Inc. is a community organization that assists the homeless, indigent, working class, disenfranchised, underserved and health uninsured citizens in Cumberland County through direct and indirect services, i.e., health screenings, housing, job placements, medicine and transportation to non-medical and medical facilities. Advocacy and community empowerment are a major mission for these targeted populations.</p>	\$ 12,150	\$ 12,150	\$ 12,150	\$ 12,150
<p>Child Advocacy Center The mission of the Child Advocacy Center is providing a safe and child friendly center that supports the prevention, investigation, and prosecution of child abuse. We are here to increase awareness of child abuse within our community through the provision of community education and awareness programs. One of our main goals is to increase the capacity of child abuse investigators and conduct joint interviews at the time a report of child abuse is received.</p>	\$ 39,768	\$ 39,768	\$ 39,768	\$ 39,768
<p>Contact The mission of CONTACT of Fayetteville is to provide a Christian-based organization through a telephone help center staffed by trained volunteers who respond to human needs 24 hours a day. We relate to callers nonjudgmentally with methods that promote self-esteem, coping skills, problem resolutions, honor to personhood, and human dignity.</p>	\$ 6,874	\$ 6,874	\$ 6,874	\$ 6,874
<p>CC Veterans Council The mission of the Cumberland County Veterans Council is to gather, consolidate, and promote the aims, interests and efforts of the military veterans of Cumberland County.</p>	\$ 1,000	\$ 1,000	\$ 1,000	\$ 7,000

Organization	FY 2016 Adopted	FY 2017 Requested	FY 2017 Recommended	FY 2017 Adopted
<p>HIV Task Force The mission of the HIV Task Force is to function as a clearinghouse for information and education on HIV/AIDS to county residents. The HIV Task Force coordinates HIV referrals to support groups, health care providers, and case managers. We also provide a comprehensive approach to disseminating HIV/AIDS education to county residents.</p>	\$ 5,978	\$ 5,978	\$ 5,978	\$ 5,978
<p>Salvation Army/Seasonal The mission of the Salvation Army is to serve the needs of homeless men, women, and families 24 hours a day, 365 days a year. Counseling and outreach services are provided to those desiring that type of assistance. Additional support is available to assist clients who wish to transition to permanent independent housing with rent, utilities, deposits, and household items.</p>	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
<p>Second Harvest Food Bank of Southeast NC The mission of Second Harvest Food Bank of Southeast NC is to feed the hungry by retrieving unmarketable, yet wholesome surplus food from major industries and to solicit public and private donations. We also try to eliminate food waste by acting as a clearinghouse for all foods received through Feeding America food industries and food drives. We judiciously distribute food and grocery products and service our network of member agencies to whom provides on-site emergency feeding to those in need.</p>	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
<p>Teen Involvement Program The mission of Teen Involvement is to provide meaningful activities for our youth that will empower them to develop positive self-esteem, life coping and decision making skills, and to help prevent juvenile delinquency, substance abuse, teen pregnancy, academic failure, and gang violence. We provide motivation and mentoring to middle and senior high students to encourage our youth to stay in school, avoid failure, adolescent pregnancy, substance abuse, and negative peer pressure. We try to empower them with self esteem, positive attitudes, career goals, and control.</p>	\$ 5,978	\$ 5,978	\$ 5,978	\$ 5,978
<p>United Way - 211 The mission of United Way-211 is to improve the quality of lives in Cumberland County by addressing critical human needs. 211 is an easy to remember phone number that connects individual with resources in their community. 211 is available 24/7 365 days a year and multi-lingual access. In 2015, United Way 211 touched over 3,000 individuals/families. Every hour of every day, someone in the military, or their families in the Fort Bragg area, needs essential services from finding substance abuse assistance to securing adequate care for a child or an aging parent.</p>	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500

New Funding Requests

<p>Vision Resource Center The Vision Resource Center (VRC) enhances the lives of adults and children with visual impairments (VI) by advocating for their needs, skill development, wellness education and socialization opportunities. VRC's goal is to ensure that wellness is a positive approach to living for people with vision loss. VRC has two programs: Healthy Living & Wellness for Adults and Healthy Living & Wellness for Youth (ages 6-19). VRC is the only program of its kind in Cumberland and surrounding counties.</p>	\$ -	\$ 8,000	\$ -	\$ 7,000
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Organization	FY 2016 Adopted	FY 2017 Requested	FY 2017 Recommended	FY 2017 Adopted
Cumberland County Chapter 46 - Disabled American Veterans (DAV) The mission of Chapter 46 is to help veterans and their families get all of the benefits they have earned. There is never a charge for services and the office is open Monday through Friday. Chapter 46 also provides transportation for veterans from Fayetteville VAMC to Durham VAMC and utility assistance is provided for veterans. Chapter 46 provides bingo to our state and local VA nursing homes. Their goal is to assist and help veterans receive their benefits.	\$ -	\$ 3,000	\$ -	
Fayetteville Urban Ministry, Inc. Since 1974 Fayetteville Urban Ministry (FUM) has carried out its mission of showing God's compassion to our neighbors in need and thus building our community together through dynamic impactful programs. Programing highlights include: Find-A-Friend which works with over 150 at-risk youth each year; an Adult Literacy Program that tutors 218 adults in various subjects; the Emergency Assistance Program that meets basic needs such as food, clothing and utilities for over 5,000 households; and the Nehemiah Project which provides free home repairs to low income residents.	\$ -	\$ 48,000	\$ -	
UX Cowork UX Cowork's mission is to provide a green workspace where members make a life that impacts the local economy through teamwork, community collaborations and sustainable solutions. UX Cowork's goal is to develop an environment that fosters entrepreneurship; promote green business practices; inspire, empower, educate and motivate co-working members; and support entrepreneurship and organizational growth.	\$ -	\$ 30,000	\$ -	

Quasigovernmental Organizations

Arts Council The mission of the Arts Council is to provide operating & project support for local agencies. The Council will also provide grants to Cumberland County public and private schools and grants to regional artists. New for 2016-2017, we will implement the Municipal Arts Allocation program. We provide community arts programs and services to include the following: exhibits, Fourth Fridays, International Folk Festival, A Dickens Holiday, and other events.	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Airborne & Special Operations Museum Foundation The mission of the Airborne and Special Operations Museum Foundation is to provide a unique educational experience on United State history and basic core values through preservation, interpretation and recognition of both the U.S. Airborne and Special Operations history, equipment, technology, legend, art, and weaponry.	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Organization	FY 2016 Adopted	FY 2017 Requested	FY 2017 Recommended	FY 2017 Adopted
<p>Cape Fear River Assembly (previously funded by Mid Carolina) The mission of the Cape Fear River Assembly is to provide the highest quality of life possible for the residents of the Cape Fear River Basin through the proper management of the Cape Fear River, its tributaries, and adjacent land uses. This mission will be accomplished through our cooperative efforts to investigate, educate, and effectuate. Scientific study coupled with economic analysis will provide the information needed to make the best possible decisions regarding this river system and its uses. Education will provide for a better informed public and thereby improved stewardship of the river system as a resource. Then finally, development of policy will bring into effect the benefits of the information and education.</p>	\$ 11,674	\$ 11,674	\$ 11,674	\$ 11,674
<p>CommuniCare The mission of CommuniCare is to provide family focused, quality driven delinquency, mental health, substance abuse prevention and outpatient treatment services for at-risk and court involved youth, adults and their families in Cumberland County. CommuniCare is heavily dependent upon by the juvenile and District court system.</p>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
<p>CC Coordinating Council on Older Adults/RSVP The mission of Cumberland County Council on Older Adults is to promote independent living for older adults living in Cumberland County. We provide home and community-based supportive services intended to help the older adult "age in place" with dignity.</p>	\$ 100,215	\$ 100,215	\$ 100,215	\$ 100,215
<p>Mid Carolina Council of Governments The mission of Mid Carolina Council of Governments is to promote independence of older adults, provide advocacy for issues and concerns of the older adult population, plan for services for the older adult, provide public awareness of aging issues and concerns, support Senior Tar Heel legislature activities.</p>	\$ 222,078	\$ 222,078	\$ 222,078	\$ 222,078
<p>N.C. Division of Vocational Rehabilitation The mission of the North Carolina Division of Vocational Rehabilitation is to promote employment and independence for individuals with disabilities through customer partnerships and community leadership. Some of the services include: counseling and guidance, job development and placement, rehab technology, physical and mental restoration, training, on the job training, internships, work adjustment and supported employment, and various support services of transportation work clothes and tools</p>	\$ 65,764	\$ 64,626	\$ 64,626	\$ 64,626
<p>N.C. Forest Service The mission of the North Carolina Forest Service under the Department of Agriculture is to assist the landowners of Cumberland County with the current and future forest development and growth, protect from wildfire, and to educate children within the school system on fire safety. We are in daily contact with the public and emphasis the importance of tree planting, forest maintenance & stability, along with fire safety.</p>	\$ 140,522	\$ 142,939	\$ 142,939	\$ 142,939

Organization	FY 2016 Adopted	FY 2017 Requested	FY 2017 Recommended	FY 2017 Adopted
<p>SE NC Radio Reading The mission of Southeastern North Carolina Radio Reading Service is to improve the quality of life for the blind, visually impaired, or those who have a physical or learning disability. We furnish twenty-four hour/seven days a week audio information service to listeners of the Sandhills/Cape Fear region who live within a sixty mile radius of our broadcast station. We supply a link for our listeners to news and information to their community. We are the ONLY service in the area that reads the news stories in their entirety. We read books, magazines, and provide a morning exercise program. We broadcast from a sub-frequency of WFSS 91.9 FM located on the campus of Fayetteville State University.</p>	\$ 7,500	\$ 9,500	\$ 7,500	\$ 7,500

Economic Development

<p>Fayetteville Cumberland County Economic Development Corporation (FCEDC) <i>Previously named The Alliance for Economic Development</i> The Fayetteville Cumberland County Economic Development Corporation is a public-private partnership designed to enhance job growth and prosperity in the region by attracting new industry and growing and retaining existing industry. The FCEDC works daily to help strengthen our economy and diversify our community tax base.</p>	\$ 205,000	\$ 410,000	\$ 395,000	\$ 384,000
<p>Center for Economic Empowerment & Development The mission of the Center of Economic Empowerment and Development is to promote economic development of this region by training, mentorship, business plan assistance, lending counseling, and microloan services.</p>	\$ 10,625	\$ 35,000	\$ 10,625	\$ 10,625
<p>North Carolina's Southeast The mission of North Carolina's Southeast is to provide strong regional economic development leadership in southeastern North Carolina through innovative marketing and collaborative regional initiatives that will support the creation of new jobs, generate capital investment, and secure new-business.</p>	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
<p>Southeastern Economic Development Commission (SEDC) Established in 1968 as an arm of the U.S. Economic Development Administration (EDA), SEDC strives to create jobs, and stimulate economic and industrial growth in southeastern North Carolina. By providing economic education and assistance, assembling EDA project applications, and assisting in overall district project work, SEDC continuously endeavors to enhance the quality of life for all residents of its member counties. The staff works with local economic development commissions and local government officials to apply for grants for infrastructure requirements for new and expanding industries leading to job creation and private investment. Grants are made under the U.S. Department of Commerce's public works program, administered through the EDA to provide water, sewer, rail spurs, treatment plants or infrastructure improvements that will allow the creation and/or retention of jobs at new or expanding facilities.</p>	\$ 28,749	\$ 28,749	\$ 28,749	\$ 28,749
Total All Organizations	\$ 1,276,017	\$ 1,604,671	\$ 1,467,296	\$ 1,469,296

Summary of Positions by Department

Department	FY 2014			FY 2015			FY 2016			FY2017		
	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs
<i>General Fund</i>												
Governing Body	2	7	9.00	2	7	9.00	2	7	9.00	2	7	9.00
Administration	18	1	18.80	18	1	18.80	21	1	21.80	21	1	21.80
Information Services	21	0	21.00	21	0	21.00	24	0	24.00	25	0	25.00
Board of Elections	8	1	8.38	8	1	8.38	9	0	8.38	9	0	8.38
Finance	16	1	16.75	16	1	16.75	16	1	16.75	16	1	16.75
Legal	8	0	8.00	8	0	8.00	7	0	7.00	7	0	7.00
Register of Deeds	24	0	24.00	24	0	24.00	24	0	24.00	24	0	24.00
Tax Administration	74	0	74.00	71	0	71.00	74	0	71.00	74	0	71.00
Property Revaluation	6	0	6.00	6	0	6.00	6	0	6.00	6	0	6.00
Print, Mail & Design Services	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Communications Center	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Carpentry Shop	4	0	4.00	4	0	4.00	4	0	4.00	4	0	4.00
Facilities Management	20	0	20.00	20	0	20.00	20	0	20.00	20	0	20.00
Public Buildings Janitorial	7	0	7.00	7	0	7.00	7	0	7.00	7	0	7.00
Central Maintenance	9	0	9.00	9	0	9.00	9	0	9.00	9	0	9.00
Landscaping & Grounds	13	0	13.00	13	0	13.00	13	0	13.00	13	0	13.00
Emergency Services	46	0	46.00	46	0	46.00	50	0	50.00	50	0	50.00
Sheriff	620	101	626.24	621	118	655.03	633	110	658.37	634	110	659.37
Animal Services	46	0	46.00	46	0	46.00	46	0	46.00	46	0	46.00
Day Reporting										0	0	-
Criminal Justice Unit	5	0	5.00	5	0	5.00	5	0	5.00	5	0	5.00
C-5 Facility										0	0	-
Public Health	257	22	272.81	253	22	268.81	255	21	270.31	255	21	270.31
Mental Health	4	3	4.75	4	0	4.00	4	0	4.00	4	0	4.00
Social Services	624	0	624.00	626	0	626.00	643	0	643.00	656	0	656.00
Veterans Services	7	0	7.00	7	0	7.00	7	0	7.00	7	0	7.00
Child Support Enforcement	70	0	70.00	70	0	70.00	73	0	73.00	73	0	73.00
Library	161	64	188.24	161	63	187.32	157	62	184.48	157	62	184.48
Planning & Inspections	45	0	45.00	45	0	45.00	45	0	45.00	45	0	45.00
Engineering	4	0	4.00	4	0	4.00	4	0	4.00	5	0	5.00
NC Cooperative Extension Service	4	0	4.00	4	0	4.00	4	0	4.00	4	0	4.00
Location Services	7	0	7.00	7	0	7.00	7	0	7.00	7	0	7.00
Soil Conservation/Cost Share	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Public Utilities	1	0	1.00	1	0	1.00	1	0	1.00	1	0	1.00
Total General Fund	2,139	200	2,197.97	2,135	213	2,220.09	2,178	202	2,251.09	2,194	202	2,267.09

Summary of Positions by Department

Department	FY 2014			FY 2015			FY 2016			FY2017		
	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs	FT	PT	FTEs
<i>Separate Fund</i>												
Employee Wellness Center	7	0	7.00	7	0	7.00	4	0	4.00	5	0	5.00
Workers' Compensation	4	1	4.48	4	1	4.48	2	2	2.96	2	2	2.96
Workforce Development	2	0	2.00	2	0	2.00	6	0	6.00	6	0	6.00
Federal Drug Forfeiture - Justice	0	10	3.40	0	10	3.40				0	0	-
Juvenile Crime Prevention	12	1	12.50	12	1	12.50	12	1	12.50	12	1	12.50
Transportation Planning	1	2	2.75	1	2	2.75	1	2	2.75	1	2	2.75
Community Development	12	0	12.00	12	0	12.00	12	0	12.00	12	0	12.00
Civic Center	40	0	40.00	40	0	40.00				0	0	-
Solid Waste Management	68	0	68.00	68	0	68.00	68	0	68.00	69	0	69.00
Inmate Canteen	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Total Separate Funds	149	14	155.13	149	14	155.13	108	5	111.21	110	5	113.21
Total All Funds	2,288	214	2,353.10	2,356	223	2,375.22	2,286	207	2,362.30	2,304	207	2,380.30

FY2014: Departments requested 92 new positions, 52 were recommended and approved. Health Department added 14 new positions; 8 positions in Jail Health, 4 in STD Clinic, 1 in Adult Health and 1 in Health Administration, while the Mental Health Clinic was eliminated. Engineering added 1 Administrative Coordinator and Public Equipment Maintenance added 1 Technician. The Jail added the 36 positions that had been targeted in the FY13 budget.

FY2015: Departments requested 75 full-time and 6 part-time new positions, 6 were recommended and approved. The Sheriff added 4 new positions for courtroom security and Social Services added 1 Attorney and 1 Paralegal.

FY2016: Departments requested 115 new positions, 15 were recommended and approved. Emergency Services added 4 new positions; 3 Telecommunicators and one Communication Certified Training Officer. The Sheriff added 4 Detective positions and the Health Department added one Medical Lab Technologist II position and one Environmental Health Specialist. Child Support added 3 Enforcement Agents and Information Services were approved for 2 IS Business analyst positions to assist in the reorganization of the department.

FY2017: Departments requested a total of 75 positions, of those, 5 positions have been recommended and approved:

1. Project Manager (Information Services)
2. Assistant County Engineer (Engineering)
3. Pharmacy Technician (Employee Pharmacy)
4. Admin Support Specialist (Sheriff - Gun Permits)
5. Solid Waste Attendant (Solid Waste)

SALARY SCHEDULE

Grade	Minimum	Mid-Point	Maximum
9	\$ 113,167	\$ 149,947	\$ 190,461
10	118,857	157,485	200,035
11	124,544	165,020	209,607
12	130,732	173,220	220,022
55	21,754	29,183	36,612
56	22,752	30,522	38,292
57	23,795	31,921	40,047
58	24,876	33,371	41,866
59	26,008	34,890	43,771
60	27,214	36,509	45,802
61	28,508	38,244	47,980
62	29,864	40,063	50,262
63	31,267	41,945	52,623
64	32,731	43,909	55,086
65	34,259	45,959	57,658
66	35,878	48,130	60,382
67	37,580	50,414	63,248
68	39,315	52,741	66,167
69	41,132	55,178	69,225
70	43,035	57,731	72,427
71	45,018	60,393	75,766
72	47,090	63,172	79,252
73	49,267	66,092	82,916
74	51,570	69,181	86,793
75	53,979	72,413	90,847
76	56,474	75,760	95,045
77	59,091	79,272	99,451
78	61,839	82,957	104,075
79	64,713	86,813	108,913
80	67,714	90,838	113,962
81	70,840	95,031	119,223
82	74,137	99,455	124,772
83	77,601	104,101	130,602
84	81,236	108,978	136,719
85	85,019	114,055	143,090
86	88,970	119,354	149,737
87	93,132	124,937	156,741
88	97,487	130,779	164,071
89	102,028	136,871	171,713
90	106,781	143,247	179,713
91	111,768	149,937	188,105
92	116,797	156,684	196,569
93	122,053	163,734	205,415
94	127,545	171,102	214,658
95	133,285	178,801	224,318

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
911 Standards Program Coordinator	68	\$ 39,315	\$ 52,741	\$ 66,167
Accountant I	73	49,267	66,092	82,916
Accountant II	75	53,979	72,413	90,847
Accounting Clerk IV	60	27,214	36,509	45,802
Accounting Clerk V	62	29,864	40,063	50,262
Accounting Manager	82	74,137	99,455	124,772
Accounting Specialist I	68	39,315	52,741	66,167
Accounting Specialist II	70	43,035	57,731	72,427
Accounting Supervisor	78	61,839	82,957	104,075
Accounting Technician I	60	27,214	36,509	45,802
Accounting Technician II	62	29,864	40,063	50,262
Accounting Technician III	64	32,731	43,909	55,086
Accounting Technician IV	66	35,878	48,130	60,382
Administrative Assistant I	64	32,731	43,909	55,086
Administrative Assistant II	66	35,878	48,130	60,382
Administrative Assistant III	68	39,315	52,741	66,167
Administrative Coordinator I	64	32,731	43,909	55,086
Administrative Coordinator II	66	35,878	48,130	60,382
Administrative Officer I	68	39,315	52,741	66,167
Administrative Officer II	71	45,018	60,393	75,766
Administrative Officer III	73	49,267	66,092	82,916
Administrative Program Officer I	68	39,315	52,741	66,167
Administrative Program Officer II	70	43,035	57,731	72,427
Administrative Services Assistant V	62	29,864	40,063	50,262
Administrative Support II	65	34,259	45,959	57,658
Administrative Support Specialist	60	27,214	36,509	45,802
Advocate I	68	39,315	52,741	66,167
Agriculture Specialist	66	35,878	48,130	60,382
Animal Control Director	78	61,839	82,957	104,075
Animal Control Enforcement Supervisor	69	41,132	55,178	69,225
Animal Control Officer I	64	32,731	43,909	55,086
Animal Control Officer II	66	35,878	48,130	60,382
Animal Shelter Attendant	60	27,214	36,509	45,802
Animal Shelter Manager	67	37,580	50,414	63,248
Applications Programmer II	75	53,979	72,413	90,847
Appraiser	67	37,580	50,414	63,248
Assistant County Manager	87	93,132	124,937	156,741
Assistant County Manager - Finance & Administration	88	97,487	130,779	164,071
Assistant Director Of Nursing Services	78	61,839	82,957	104,075
Assistant Register Of Deeds	69	41,132	55,178	69,225
Assistant Tax Administrator	78	61,839	82,957	104,075
Assistant Weighmaster	62	29,864	40,063	50,262
Attorney I	80	67,714	90,838	113,962
Attorney II	83	77,601	104,101	130,602
Budget & Management Analyst	76	56,474	75,760	95,045
Budget Analyst	75	53,979	72,413	90,847

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Building/Plumbing Inspector	68	\$ 39,315	\$ 52,741	\$ 66,167
Business Manager	73	49,267	66,092	82,916
Business Systems Manager	72	47,090	63,172	79,252
Carpentry Supervisor	67	37,580	50,414	63,248
Certified Peer Support Specialist	64	32,731	43,909	55,086
Chief Deputy Sheriff	83	77,601	104,101	130,602
Chief Information Services Director	85	85,019	114,055	143,090
Chief Inspector	70	43,035	57,731	72,427
Chief of Assessment & Collections	76	56,474	75,760	95,045
Chief of Real Estate & Mapping	77	59,091	79,272	99,451
Child Support Eligibility Specialist	64	32,731	43,909	55,086
Child Support Enforcement Agent	66	35,878	48,130	60,382
Child Support Enforcement Director	80	67,714	90,838	113,962
Child Support Enforcement Supervisor	68	39,315	52,741	66,167
Clerk To The Board (A)	72	47,090	63,172	79,252
Clinical Social Worker	72	47,090	63,172	79,252
Code Enforcement Manager	73	49,267	66,092	82,916
Code Enforcement Officer	66	35,878	48,130	60,382
Commercial Appraiser	68	39,315	52,741	66,167
Communications Certified Training Officer	64	32,731	43,909	55,086
Community Development Director	77	59,091	79,272	99,451
Community Disease Control Specialist I	64	32,731	43,909	55,086
Community Disease Control Specialist II	66	35,878	48,130	60,382
Community Health Assistant	57	23,795	31,921	40,047
Community Services Manager	73	49,267	66,092	82,916
Community Services Specialist	68	39,315	52,741	66,167
Community Social Services Assistant	57	23,795	31,921	40,047
Community Social Services Technician	61	28,508	38,244	47,980
Community Support Services Supervisor	63	31,267	41,945	52,623
Computer Systems Administrator I	69	41,132	55,178	69,225
Computer Systems Administrator II	71	45,018	60,393	75,766
Computer Systems Administrator III	73	49,267	66,092	82,916
Computing Consultant I	71	45,018	60,393	75,766
Computing Consultant II	73	49,267	66,092	82,916
Computing Consultant III	75	53,979	72,413	90,847
Computing Support Technician I	62	29,864	40,063	50,262
Computing Support Technician II	64	32,731	43,909	55,086
Cook	56	22,752	30,522	38,292
Cook Supervisor	59	26,008	34,890	43,771
Cottage Parent I	57	23,795	31,921	40,047
County Attorney	91	111,768	149,937	188,105
County Manager (A)	93	122,053	163,734	205,415
County Social Services Business Officer II	79	64,713	86,813	108,913
County Social Services Director	88	97,487	130,779	164,071
County Social Services Program Administrator I	76	56,474	75,760	95,045
Crime Analyst	70	43,035	57,731	72,427

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Criminal Justice System Support Director	74	\$ 51,570	\$ 69,181	\$ 86,793
Custodian	55	21,754	29,183	36,612
Custodian Crew Leader	57	23,795	31,921	40,047
Day Care Services Coordinator I	66	35,878	48,130	60,382
Dental Assistant	62	29,864	40,063	50,262
Dental Hygienist II	70	43,035	57,731	72,427
Dentist III	89	102,028	136,871	171,713
Department GIS/Mapping Technician I	63	31,267	41,945	52,623
Department GIS/Mapping Technician II	66	35,878	48,130	60,382
Department IT Support Specialist I	70	43,035	57,731	72,427
Department IT Support Specialist II	72	47,090	63,172	79,252
Department IT Support Supervisor	74	51,570	69,181	86,793
Department IT Support Technician I	64	32,731	43,909	55,086
Department IT Support Technician II	66	35,878	48,130	60,382
Deputy Clerk To The Board	65	34,259	45,959	57,658
Deputy County Manager	89	102,028	136,871	171,713
Deputy Detention Center Administrator	76	56,474	75,760	95,045
Deputy Information Services Director	82	74,137	99,455	124,772
Deputy Library Director	78	61,839	82,957	104,075
Deputy Planning Director	78	61,839	82,957	104,075
Deputy Register Of Deeds I	62	29,864	40,063	50,262
Deputy Register Of Deeds II	64	32,731	43,909	55,086
Deputy Register of Deeds III	66	35,878	48,130	60,382
Deputy Senior Assistant Register of Deeds	70	43,035	57,731	72,427
Deputy Sheriff	66	35,878	48,130	60,382
Deputy Sheriff Captain	77	59,091	79,272	99,451
Deputy Sheriff Corporal	68	39,315	52,741	66,167
Deputy Sheriff Detective	69	41,132	55,178	69,225
Deputy Sheriff Detective Lieutenant	75	53,979	72,413	90,847
Deputy Sheriff Detective Sergeant	71	45,018	60,393	75,766
Deputy Sheriff Lieutenant	75	53,979	72,413	90,847
Deputy Sheriff Major	80	67,714	90,838	113,962
Deputy Sheriff Sergeant	71	45,018	60,393	75,766
Detention Center Administrator	80	67,714	90,838	113,962
Detention Center Corporal	66	35,878	48,130	60,382
Detention Center Lieutenant	72	47,090	63,172	79,252
Detention Center Sergeant	68	39,315	52,741	66,167
Detention Officer	64	32,731	43,909	55,086
Director of Elections (A)	78	61,839	82,957	104,075
Director of Workforce Development Board/Center	76	56,474	75,760	95,045
Elections Technician	65	34,259	45,959	57,658
Electrical/Mechanical Inspector	68	39,315	52,741	66,167
Electrician	66	35,878	48,130	60,382
Electronics Technician	65	34,259	45,959	57,658
Emergency Management Planner I	70	43,035	57,731	72,427
Emergency Management Program Coordinator	70	43,035	57,731	72,427

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Emergency Services Deputy Director	77	\$ 59,091	\$ 79,272	\$ 99,451
Emergency Services Director	82	74,137	99,455	124,772
Engineering & Infrastructure Director	83	77,601	104,101	130,602
Engineering Technician I	67	37,580	50,414	63,248
Engineering Technician II	69	41,132	55,178	69,225
Environmental Health Director II	79	64,713	86,813	108,913
Environmental Health Program Specialist	69	41,132	55,178	69,225
Environmental Health Specialist	67	37,580	50,414	63,248
Environmental Health Supervisor I	70	43,035	57,731	72,427
Environmental Health Supervisor II	73	49,267	66,092	82,916
Equipment Operator	58	24,876	33,371	41,866
Executive Assistant to the County Manager	72	47,090	63,172	79,252
Facilities Maintenance Coordinator I	63	31,267	41,945	52,623
Facilities Maintenance Manager	74	51,570	69,181	86,793
Facilities Maintenance Supervisor	69	41,132	55,178	69,225
FAMPO Executive Director	77	59,091	79,272	99,451
Fees and Special Assessment Specialist	69	41,132	55,178	69,225
Finance Accountant	75	53,979	72,413	90,847
Finance Director	87	93,132	124,937	156,741
Financial Assistant	63	31,267	41,945	52,623
Financial Associate I	62	29,864	40,063	50,262
Financial Associate II	64	32,731	43,909	55,086
Financial Specialist	71	45,018	60,393	75,766
Fire Inspector	68	39,315	52,741	66,167
Fleet Maintenance Foreman	67	37,580	50,414	63,248
Fleet Maintenance Master Technician	66	35,878	48,130	60,382
Fleet Maintenance Superintendent	74	51,570	69,181	86,793
Fleet Maintenance Technician	64	32,731	43,909	55,086
Food Service Manager	66	35,878	48,130	60,382
Foreign Language Interpreter I	60	27,214	36,509	45,802
Foreign Language Interpreter II	63	31,267	41,945	52,623
Forensic Media Technician	64	32,731	43,909	55,086
Governmental Affairs Officer	79	64,713	86,813	108,913
Graphic Design/Information Specialist I	64	32,731	43,909	55,086
Graphic Design/Information Specialist II	66	35,878	48,130	60,382
Grounds Maintenance Landscaping Supervisor	68	39,315	52,741	66,167
Grounds Maintenance Technician I	60	27,214	36,509	45,802
Grounds Maintenance Technician II	62	29,864	40,063	50,262
Heavy Equipment Maintenance Technician	62	29,864	40,063	50,262
Heavy Equipment Master Mechanic	67	37,580	50,414	63,248
Heavy Equipment Mechanic Foreman	69	41,132	55,178	69,225
Heavy Equipment Mechanic I	63	31,267	41,945	52,623
Heavy Equipment Mechanic II	65	34,259	45,959	57,658
Heavy Equipment Operations Supervisor	67	37,580	50,414	63,248
Heavy Equipment Operator I	59	26,008	34,890	43,771
Heavy Equipment Operator II	61	28,508	38,244	47,980

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Heavy Equipment Operator III	63	\$ 31,267	\$ 41,945	\$ 52,623
House Arrest Specialist	67	37,580	50,414	63,248
Housekeeper	55	21,754	29,183	36,612
Housekeeping Team Leader	57	23,795	31,921	40,047
Human Resources Aide	55	21,754	29,183	36,612
Human Resources Associate	63	31,267	41,945	52,623
Human Resources Consultant I	71	45,018	60,393	75,766
Human Resources Consultant II	73	49,267	66,092	82,916
Human Resources Deputy Director	78	61,839	82,957	104,075
Human Resources Placement Specialist	63	31,267	41,945	52,623
Human Resources Representative	68	39,315	52,741	66,167
Human Resources Specialist	66	35,878	48,130	60,382
Human Services Clinical Counselor I	69	41,132	55,178	69,225
Human Services Clinical Counselor II	71	45,018	60,393	75,766
Human Services Clinical Counselor Specialist	70	43,035	57,731	72,427
Human Services Coordinator III	70	43,035	57,731	72,427
Human Services Deputy Director	83	77,601	104,101	130,602
Human Services Planner/ Evaluator I	68	39,315	52,741	66,167
Human Services Planner/ Evaluator II	70	43,035	57,731	72,427
HVAC Supervisor	68	39,315	52,741	66,167
HVAC Technician	66	35,878	48,130	60,382
Income Maintenance Caseworker I	61	28,508	38,244	47,980
Income Maintenance Caseworker II	63	31,267	41,945	52,623
Income Maintenance Caseworker III	65	34,259	45,959	57,658
Income Maintenance Investigator I	63	31,267	41,945	52,623
Income Maintenance Investigator II	65	34,259	45,959	57,658
Income Maintenance Investigator Supervisor I	65	34,259	45,959	57,658
Income Maintenance Investigator Supervisor II	67	37,580	50,414	63,248
Income Maintenance Supervisor I	65	34,259	45,959	57,658
Income Maintenance Supervisor II	67	37,580	50,414	63,248
Income Maintenance Supervisor III	69	41,132	55,178	69,225
Income Maintenance Technician	59	26,008	34,890	43,771
Industrial Hygiene Consultant	77	59,091	79,272	99,451
Information Systems Liaison I	69	41,132	55,178	69,225
Information Systems Manager	77	59,091	79,272	99,451
Inspections Manager	74	51,570	69,181	86,793
Internal Audit & Wellness Services Director	79	64,713	86,813	108,913
Internal Auditor	74	51,570	69,181	86,793
Investigative Technician	64	32,731	43,909	55,086
Investment Officer	73	49,267	66,092	82,916
IS Applications Analyst Programmer I	75	53,979	72,413	90,847
IS Applications Analyst Programmer II	77	59,091	79,272	99,451
IS Applications Manager	81	70,840	95,031	119,223
IS Applications Programmer	71	45,018	60,393	75,766
IS Business Analyst	76	56,474	75,760	95,045
IS Database Systems Programmer	77	59,091	79,272	99,451

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
IS Enterprise Solutions Manager	79	\$ 64,713	\$ 86,813	\$ 108,913
IS ERP Systems Specialist	72	47,090	63,172	79,252
IS GIS Coordinator	72	47,090	63,172	79,252
IS Helpdesk Coordinator	68	39,315	52,741	66,167
IS Infrastructure Manager	81	70,840	95,031	119,223
IS Networking Security Coordinator	79	64,713	86,813	108,913
IS Networking Specialist	75	53,979	72,413	90,847
IS Systems Programmer	79	64,713	86,813	108,913
IS Systems Server Administrator	76	56,474	75,760	95,045
IS Systems Server Analyst	75	53,979	72,413	90,847
IS Technical Support Specialist	73	49,267	66,092	82,916
Landfill Operations Supervisor	67	37,580	50,414	63,248
Latent Print Examiner	69	41,132	55,178	69,225
Laundry Washer Operator	55	21,754	29,183	36,612
Lead Worker III	59	26,008	34,890	43,771
Lead Worker IV	61	28,508	38,244	47,980
Librarian I	67	37,580	50,414	63,248
Librarian II	69	41,132	55,178	69,225
Librarian III	71	45,018	60,393	75,766
Librarian IV	73	49,267	66,092	82,916
Library Associate	64	32,731	43,909	55,086
Library Circulation Manager	67	37,580	50,414	63,248
Library Circulation Supervisor	66	35,878	48,130	60,382
Library Director	82	74,137	99,455	124,772
Library Division Manager	75	53,979	72,413	90,847
Library Page	55	21,754	29,183	36,612
Library Technician	57	23,795	31,921	40,047
Licensed Clinical Counselor	72	47,090	63,172	79,252
Local Health Director	88	97,487	130,779	164,071
Local Public Health Administrator I	76	56,474	75,760	95,045
Maintenance Services Coordinator	60	27,214	36,509	45,802
Maintenance Supervisor	65	34,259	45,959	57,658
Maintenance Technician	62	29,864	40,063	50,262
Maintenance Worker	57	23,795	31,921	40,047
Medical Laboratory Assistant III	60	27,214	36,509	45,802
Medical Laboratory Technologist I	70	43,035	57,731	72,427
Medical Laboratory Technologist II	72	47,090	63,172	79,252
Medical Laboratory Technologist III	74	51,570	69,181	86,793
Medical Office Assistant	60	27,214	36,509	45,802
Medical Records Assistant IV	60	27,214	36,509	45,802
Medical Records Manager II	68	39,315	52,741	66,167
Nursing Assistant II	60	27,214	36,509	45,802
Nutrition Program Director II	75	53,979	72,413	90,847
Nutritionist I	66	35,878	48,130	60,382
Nutritionist II	69	41,132	55,178	69,225
Nutritionist III	71	45,018	60,393	75,766

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Office Assistant III	58	\$ 24,876	\$ 33,371	\$ 41,866
Office Assistant IV	60	27,214	36,509	45,802
Office Assistant V	62	29,864	40,063	50,262
Office/Processing Assistant	58	24,876	33,371	41,866
Paralegal	67	37,580	50,414	63,248
Paralegal I	67	37,580	50,414	63,248
Patient Accounts Representative Supervisor	65	34,259	45,959	57,658
Patient Relations Representative IV	60	27,214	36,509	45,802
Patient Relations Representative V	62	29,864	40,063	50,262
Payroll Specialist I	67	37,580	50,414	63,248
Payroll Specialist II	70	43,035	57,731	72,427
Personnel Assistant V	62	29,864	40,063	50,262
Personnel Officer I	70	43,035	57,731	72,427
Personnel Technician I	63	31,267	41,945	52,623
Personnel Technician II	66	35,878	48,130	60,382
Personnel Technician III	68	39,315	52,741	66,167
Pharmacist	84	81,236	108,978	136,719
Pharmacy Technician	60	27,214	36,509	45,802
Physician Director II-A	10	118,857	157,485	200,035
Physician Director II-B	12	130,732	173,220	220,022
Physician Extender I	80	67,714	90,838	113,962
Physician Extender II	82	74,137	99,455	124,772
Physician Extender III	84	81,236	108,978	136,719
Physician III-A	9	113,167	149,947	190,461
Physician III-B	11	124,544	165,020	209,607
Physician III-C	12	130,732	173,220	220,022
Planner	70	43,035	57,731	72,427
Planning Director	83	77,601	104,101	130,602
Planning Manager	75	53,979	72,413	90,847
Practical Nurse II	63	31,267	41,945	52,623
Pretrial Release Specialist	65	34,259	45,959	57,658
Printing & Graphics Services Supervisor	70	43,035	57,731	72,427
Printing Technician	59	26,008	34,890	43,771
Processing Assistant II	55	21,754	29,183	36,612
Processing Assistant III	58	24,876	33,371	41,866
Processing Assistant IV	60	27,214	36,509	45,802
Processing Assistant V	62	29,864	40,063	50,262
Processing Unit Supervisor IV	60	27,214	36,509	45,802
Processing Unit Supervisor V	62	29,864	40,063	50,262
Program Assistant IV	60	27,214	36,509	45,802
Program Assistant V	62	29,864	40,063	50,262
Public Health Educator I	64	32,731	43,909	55,086
Public Health Educator II	68	39,315	52,741	66,167
Public Health Educator Supervisor	70	43,035	57,731	72,427
Public Health Nurse I	71	45,018	60,393	75,766
Public Health Nurse II	73	49,267	66,092	82,916

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Public Health Nurse III	74	\$ 51,570	\$ 69,181	\$ 86,793
Public Health Nursing Director III	82	74,137	99,455	124,772
Public Health Nursing Supervisor I	75	53,979	72,413	90,847
Public Health Nursing Supervisor II	77	59,091	79,272	99,451
Public Information Assistant III	58	24,876	33,371	41,866
Public Information Assistant IV	60	27,214	36,509	45,802
Public Information Specialist	68	39,315	52,741	66,167
Purchasing Manager	72	47,090	63,172	79,252
Real Estate Appraisal Manager	76	56,474	75,760	95,045
Real Estate Appraisal Supervisor	74	51,570	69,181	86,793
Recycling Vehicle Operator	59	26,008	34,890	43,771
Register Of Deeds (E)				
Resolve Facilitator	57	23,795	31,921	40,047
Risk Management & Safety Analyst	73	49,267	66,092	82,916
Senior Administrative Support Specialist	62	29,864	40,063	50,262
Senior Appraisal Specialist	71	45,018	60,393	75,766
Senior Appraiser	69	41,132	55,178	69,225
Senior Assistant Register Of Deeds	75	53,979	72,413	90,847
Senior Planner	73	49,267	66,092	82,916
Sheriff (E)				
Sheriff's Legal Advisor (A)				
Sobriety Treatment Court Case Coordinator	67	37,580	50,414	63,248
Social Work Clinical Specialist	74	51,570	69,181	86,793
Social Work Program Administrator I	77	59,091	79,272	99,451
Social Work Program Administrator II	79	64,713	86,813	108,913
Social Work Program Manager	76	56,474	75,760	95,045
Social Work Supervisor I	69	41,132	55,178	69,225
Social Work Supervisor II	72	47,090	63,172	79,252
Social Work Supervisor III	75	53,979	72,413	90,847
Social Worker - Investigative/Assessment & Treatment	71	45,018	60,393	75,766
Social Worker I	65	34,259	45,959	57,658
Social Worker II	69	41,132	55,178	69,225
Social Worker III	71	45,018	60,393	75,766
Soil Scientist I	73	49,267	66,092	82,916
Solid Waste Attendant	55	21,754	29,183	36,612
Solid Waste Collections Manager	70	43,035	57,731	72,427
Solid Waste Collections Supervisor	65	34,259	45,959	57,658
Solid Waste Compliance Inspector	60	27,214	36,509	45,802
Solid Waste Director	79	64,713	86,813	108,913
Solid Waste Environmental Enforcement Inspector	62	29,864	40,063	50,262
Solid Waste Truck Driver	61	28,508	38,244	47,980
Staff Attorney I	78	61,839	82,957	104,075
Staff Attorney II	82	74,137	99,455	124,772
Staff Development Specialist I	67	37,580	50,414	63,248
Staff Development Specialist II	69	41,132	55,178	69,225
Staff Nurse	71	45,018	60,393	75,766

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Staff Psychologist II	73	\$ 49,267	\$ 66,092	\$ 82,916
Street Sign Technician I	63	31,267	41,945	52,623
Street Sign Technician II	65	34,259	45,959	57,658
Substance Abuse Counselor II	67	37,580	50,414	63,248
Switchboard Operator	56	22,752	30,522	38,292
Tax Administrator	84	81,236	108,978	136,719
Tax Analyst	64	32,731	43,909	55,086
Tax Assistant	62	29,864	40,063	50,262
Tax Auditor	68	39,315	52,741	66,167
Tax Program Coordinator	65	34,259	45,959	57,658
Tax Program Manager	75	53,979	72,413	90,847
Tax Program Supervisor	72	47,090	63,172	79,252
Telecommunications Manager	70	43,035	57,731	72,427
Telecommunications Supervisor	67	37,580	50,414	63,248
Telecommunicator	63	31,267	41,945	52,623
Transportation Program Coordinator	72	47,090	63,172	79,252
Veteran Services Director	70	43,035	57,731	72,427
Veteran Services Specialist	65	34,259	45,959	57,658
Weighmaster	64	32,731	43,909	55,086
Youth Home Supervisor	67	37,580	50,414	63,248
Youth Program Assistant II	63	31,267	41,945	52,623

(A) Designates appointed

Debt Service

The General Fund is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in enterprise funds. Debt service payments include principal, interest and other related charges. Debt service for governmental funds is budgeted in the General Fund and is paid from General Fund revenue. Debt service for enterprise funds is budgeted in the appropriate enterprise fund and is paid from revenue generated by that enterprise activity. However, debt service for the Crown Center is funded solely from revenues generated by the Prepared Food & Beverage Tax and the Hotel Occupancy Tax. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation and other limited obligation bonds, capital leases, and installment financing notes. Debt service for refunding certificates of participation used to refinance construction of the Coliseum and tax credit certificates of participation and other limited obligation bonds used to finance various Crown Center renovations is budgeted in the Crown Center Fund which is an enterprise fund.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation debt at June 30, 2016 will be \$26,110,000 and is significantly less than the legal debt limit of slightly more than \$1 billion. Excluding discrete component units, total debt service payments represent 6.41% of total budget expenditures for FY 2016 and 6.81% of recommended budget expenditures for FY 2017. The County believes its debt obligations are prudent and remain within manageable levels.

In September 2008, Standard & Poor's issued a two-step upgrade of the County's credit ratings by raising the rating on general obligation debt from AA- to AA+ and by raising the rating on non-general obligation debt from A+ to AA-. In March 2009, Moody's issued a one-step upgrade of the County's credit ratings by raising the rating on general obligation debt from Aa3 to Aa2 and by raising the rating on non-general obligation debt from A1 to Aa3. In May 2010, Moody's recalibrated municipal debt ratings to improve comparability with ratings issued for the private sector. As the result of this recalibration, Moody's assigned the County a rating of Aa1 for general obligation debt.

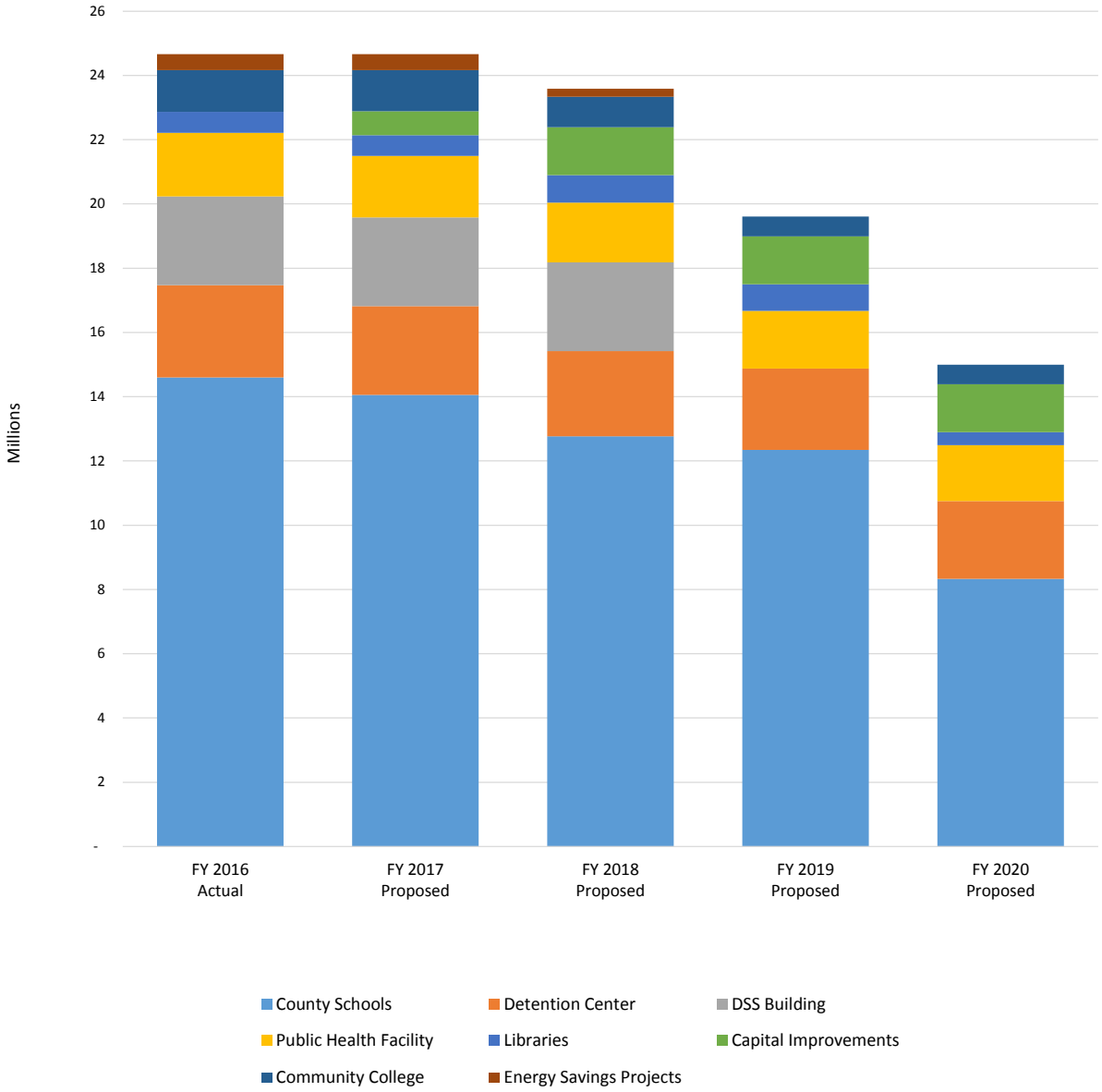
Summary of Current Debt

	Type of Debt	Purpose of the Debt	Date of Issue	Original Amount	Balance 6/30/16
General Fund					
Schools - Refunding Series 2009	G.O. Bonds	Refinance	07/08/09	\$ 34,670,000	\$ 4,810,000
Schools - Refunding Series 2011	G.O. Bonds	Refinance	07/12/11	12,735,000	10,685,000
Schools - Refunding Series 2014	G.O. Bonds	Refinance	02/20/14	<u>13,614,720</u>	<u>9,589,931</u>
Total School G.O. Bonds				61,019,720	25,084,931
Library - Refunding Series 2014	G.O. Bonds	Refinance	02/20/14	<u>1,455,280</u>	<u>1,025,069</u>
Total Library G.O. Bonds				1,455,280	1,025,069
				\$ 62,475,000	\$ 26,110,000
Total General Obligation Bonds					
New Century International Elementary School	COPS	Schools	03/25/09	\$ 17,139,835	\$ 11,724,362
West Regional Branch Library	COPS	Library Facilities	03/25/09	<u>5,285,165</u>	<u>3,615,638</u>
Total COPS Series 2009A				22,425,000	15,340,000
DSS Building	COPS	Refinance	05/13/09	20,930,000	5,325,000
Detention Center	COPS	Refinance	05/13/09	<u>31,470,000</u>	<u>16,095,000</u>
Total COPS Refunding Series 2009B				52,400,000	21,420,000
Gray's Creeek Middle School	COPS	Refinance	07/14/12	16,630,000	11,660,000
Public Health Center	COPS	Refinance	07/14/12	<u>21,125,000</u>	<u>14,700,000</u>
Total COPS Refunding Series 2011B				37,755,000	26,360,000
Total Certificates of Participation (COPS)				\$ 112,580,000	\$ 63,120,000
Schools - 2009 QSCB (Tax Credit COPS)	ARRA	Schools	12/15/09	\$ 15,900,000	\$ 9,937,500
Schools - 2011A QSCB (Limited Obligation COPS)	ARRA	Schools	01/26/11	<u>14,805,000</u>	<u>9,870,000</u>
Total American Recovery & Reinvestment Bonds				\$ 30,705,000	\$ 19,807,500
SunTrust Energy Savings	Capital Lease	Energy Conservation	12/09/04	<u>\$ 4,537,080</u>	<u>\$ 717,492</u>
Total Capital Leases				\$ 4,537,080	\$ 717,492
Fayetteville Tech Comm College Installment Note (BofA)	Installment Note	FTCC Renovations	01/18/13	\$ 3,198,130	\$ 959,439
Fayetteville Tech Comm College Installment Note (PNC)	Installment Note	Purchase Building	10/09/14	<u>3,000,000</u>	<u>2,400,000</u>
Total Installment Notes				\$ 6,198,130	\$ 3,359,439
Total General Fund				\$ 216,495,210	\$ 113,114,431
Enterprise Funds					
Crown Coliseum COPS Refunding Series 2009B	COPS	Refinance	05/13/09	\$ 37,090,000	\$ 24,255,000
Total Certificates of Participation				\$ 37,090,000	\$ 24,255,000
Crown - Build America Bonds	ARRA	Mechanical Upgrades	05/14/10	\$ 1,980,000	\$ 792,000
Crown - Recovery Zone Economic Development Bonds	ARRA	Mechanical Upgrades	05/14/10	<u>1,138,000</u>	<u>455,200</u>
Total American Recovery & Reinvestment Bonds				\$ 3,118,000	\$ 1,247,200
NORCRESS		Sanitary Sewer	08/22/05	<u>\$ 1,250,000</u>	<u>\$ 1,097,000</u>
Total USDA General Obligation Bonds				\$ 1,250,000	\$ 1,097,000
Southpoint Water Project - NC Clean Drinking Water Fund	Installment Note	Southpoint Water	05/20/13	\$ 100,323	\$ 84,924
Total Installment Notes				\$ 100,323	\$ 84,924
Total Enterprise Funds				\$ 41,558,323	\$ 26,684,124
Total All Funds				\$ 258,053,533	\$ 139,798,555

General Fund Debt Service Projections

Debt	FY2016 Actual	FY2017 Adopted	FY2018 Proposed	FY2019 Proposed	FY2020 Proposed
Schools					
COPS Series 2009A (New Century Elementary)	\$ 1,441,871	\$ 1,403,541	\$ 1,371,412	\$ 1,337,592	\$ 1,302,081
G.O. Refunding Series 2009	5,487,300	5,050,500	-	-	-
Qualified School Construction Bonds Series 2009	1,192,500	1,192,500	1,192,500	1,192,500	1,192,500
Qualified School Construction Bonds Series 2011A	1,890,105	1,890,105	1,890,105	1,890,105	1,890,105
G.O. Refunding Series 2011	1,080,400	1,056,250	2,830,600	2,715,975	2,606,975
COPS Refunding Series 2011B (Gray's Creek Middle School)	1,507,863	1,464,813	1,425,188	1,379,438	1,338,563
G.O. Refunding Series 2014	1,997,339	1,994,370	4,059,946	3,828,837	-
	<u>14,597,378</u>	<u>14,052,079</u>	<u>12,769,751</u>	<u>12,344,447</u>	<u>8,330,224</u>
Community College					
FTCC Capital Renovations 2013	655,601	648,501	321,588	-	-
FTCC Building Acquisition 2014	638,100	630,988	623,178	615,452	607,726
	<u>1,293,701</u>	<u>1,279,489</u>	<u>944,766</u>	<u>615,452</u>	<u>607,726</u>
Libraries					
COPS Series 2009A (\$5.285M) (West Regional Branch Library)	444,654	432,834	422,926	412,496	401,544
G.O. Refunding Series 2014	213,496	213,179	433,969	409,265	-
	<u>658,150</u>	<u>646,013</u>	<u>856,895</u>	<u>821,761</u>	<u>401,544</u>
Social Services Building					
COPS Refunding Series 2009B (\$20.930M)	2,765,050	2,761,175	2,763,200	-	-
	<u>2,765,050</u>	<u>2,761,175</u>	<u>2,763,200</u>	<u>-</u>	<u>-</u>
Detention Center					
COPS Refunding Series 2009B (\$31.470M)	2,874,500	2,762,688	2,646,788	2,531,888	2,419,638
	<u>2,874,500</u>	<u>2,762,688</u>	<u>2,646,788</u>	<u>2,531,888</u>	<u>2,419,638</u>
Public Health Facility					
COPS Refunding Series 2011B	1,974,500	1,915,875	1,858,875	1,798,125	1,742,250
	<u>1,974,500</u>	<u>1,915,875</u>	<u>1,858,875</u>	<u>1,798,125</u>	<u>1,742,250</u>
Energy Savings Project					
SunTrust Capital Lease (Energy Savings Project)	497,322	497,322	248,661	-	-
	<u>497,322</u>	<u>497,322</u>	<u>248,661</u>	<u>-</u>	<u>-</u>
Capital Improvement Projects					
Governmental Capital Improvement Projects	-	746,376	1,492,750	1,492,750	1,492,750
	<u>-</u>	<u>746,376</u>	<u>1,492,750</u>	<u>1,492,750</u>	<u>1,492,750</u>
General Fund Debt Service	<u><u>\$ 24,660,601</u></u>	<u><u>\$ 24,661,017</u></u>	<u><u>\$ 23,581,686</u></u>	<u><u>\$ 19,604,423</u></u>	<u><u>\$ 14,994,132</u></u>

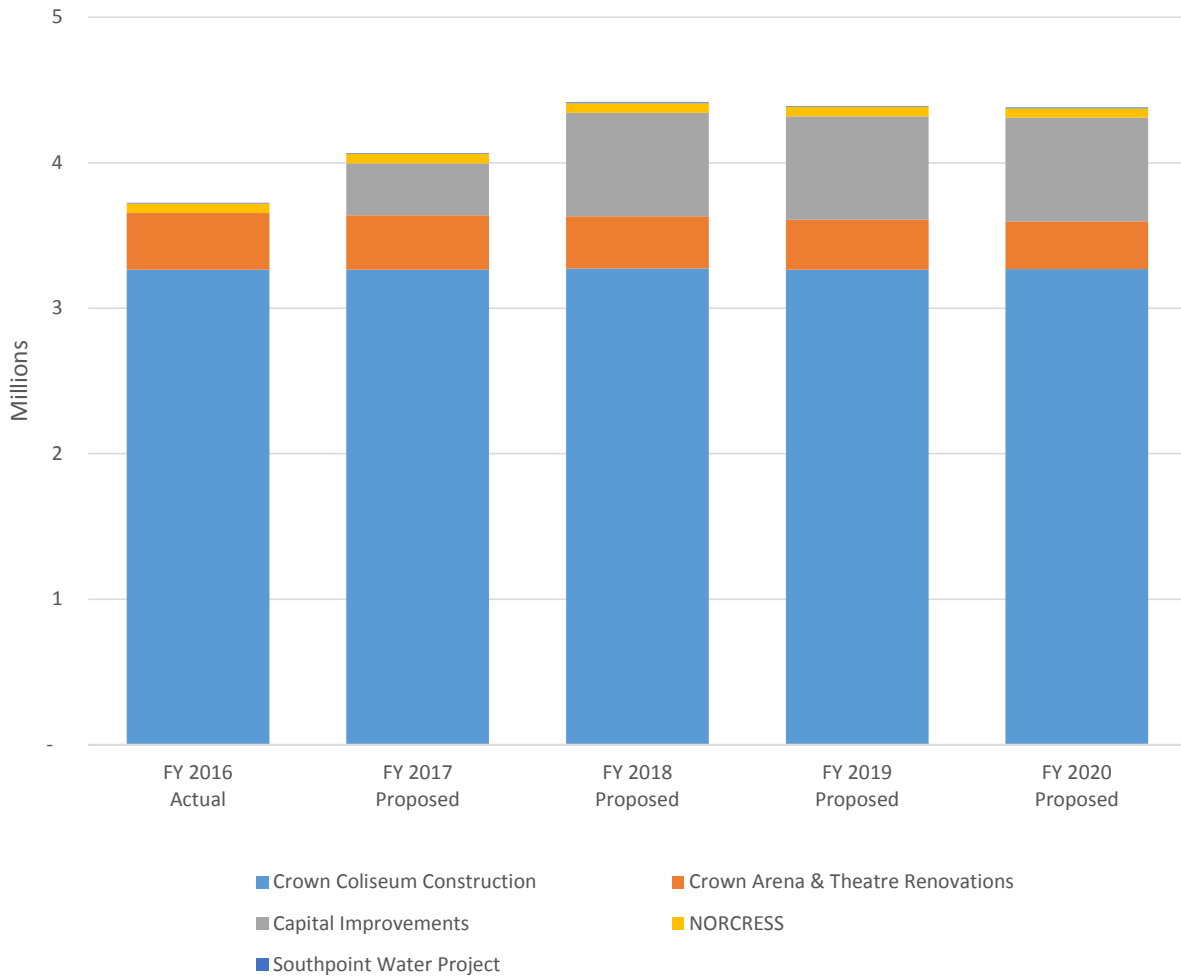
General Fund Debt Service Projections



Enterprise Fund Debt Service Projections

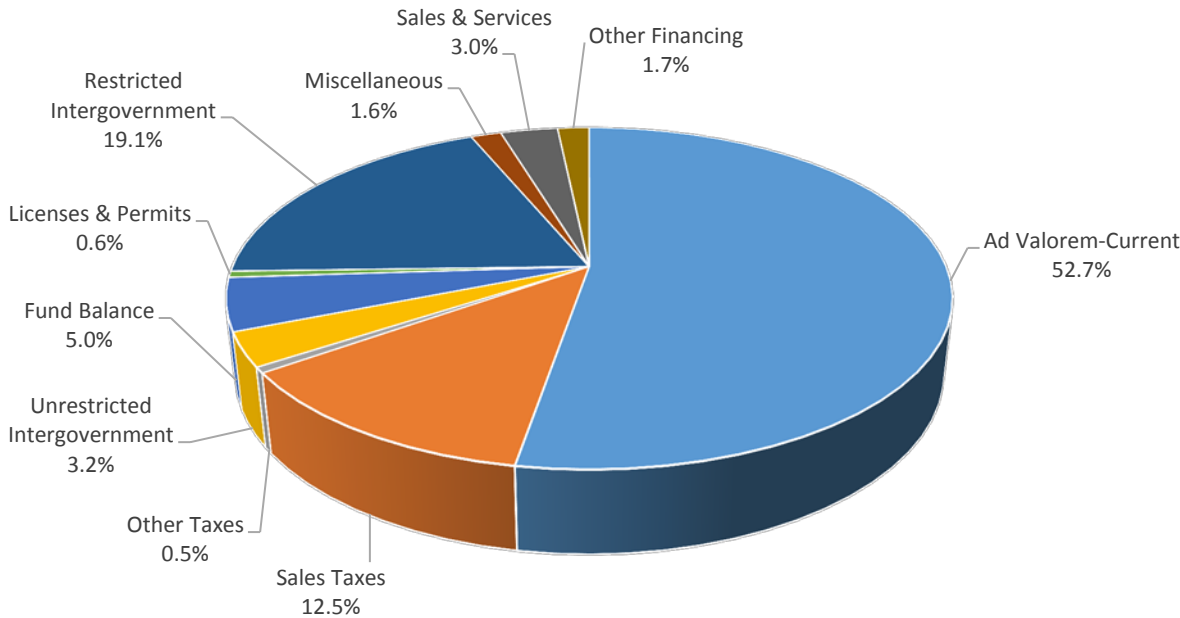
Debt	FY2016 Actual	FY2017 Adopted	FY2018 Proposed	FY2019 Proposed	FY2020 Proposed
Crown Complex					
COPS Refunding Series 2009B (\$37.09M)	\$ 3,265,663	\$ 3,266,125	\$ 3,274,075	\$ 3,265,375	\$ 3,270,125
Build America Bonds (before 35% interest rebate)	246,807	237,046	227,284	217,523	207,761
Recovery Zone Econ Dev Bonds (before 45% interest rebate)	141,852	136,242	130,631	125,021	119,410
Capital Improvement Projects	-	356,138	712,274	712,274	712,274
Total Crown Complex	3,654,322	3,995,551	4,344,264	4,320,193	4,309,570
Water & Sewer Projects					
NORCRESS	66,076	66,252	66,385	65,478	65,570
Southpoint Water	4,996	4,996	4,996	4,996	4,996
Total Water & Sewer Projects	71,072	71,248	71,381	70,474	70,566
Enterprise Funds Debt Service	<u>\$ 3,725,394</u>	<u>\$ 4,066,799</u>	<u>\$ 4,415,645</u>	<u>\$ 4,390,667</u>	<u>\$ 4,380,136</u>

Enterprise Funds Debt Service Projections

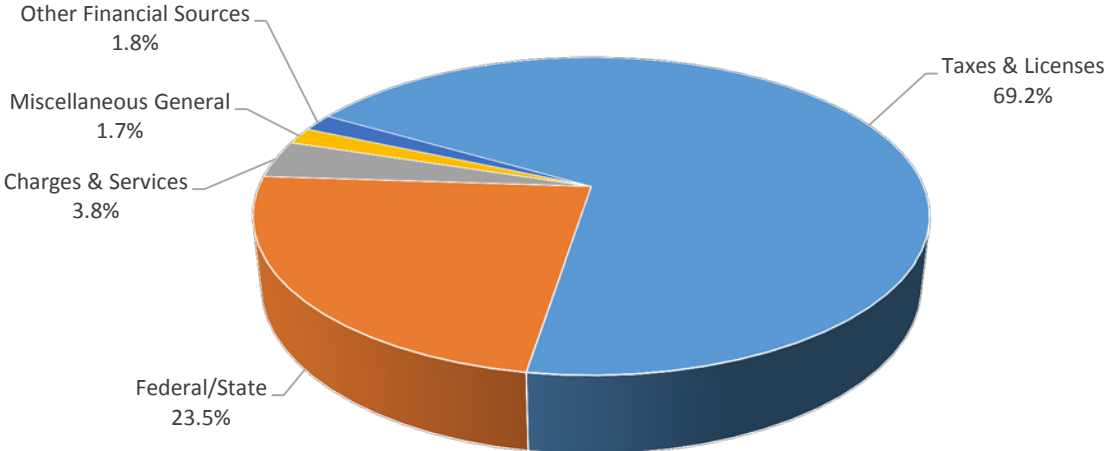


The County has annual debt payments of \$4,996 through FY2033 for the Southpoint Water Project. However, these payments are too small to visibly plot on the above graph.

General Fund Revenue by Category



General Fund Revenue by Source



**General Fund
Summary of Revenue**

	FY2013 Adopted Budget	FY2014 Adopted Budget	FY2015 Adopted Budget	FY2016 Adopted Budget	FY2017 Adopted Budget
Revenue Categories					
Ad Valorem Taxes	\$ 161,496,278	\$ 168,933,380	\$ 168,863,868	\$ 171,196,711	\$ 172,541,154
Other Taxes	38,814,227	41,522,008	39,443,097	41,555,608	42,690,460
Unrestricted Intergovernmental	10,007,346	10,436,673	9,374,977	9,927,320	10,505,025
Restricted Intergovernmental	59,110,925	55,977,368	55,737,665	60,673,464	62,560,576
Licenses & Permits	2,250,763	2,084,150	1,845,869	1,797,732	1,951,875
Sales & Service	13,616,727	8,875,845	10,179,003	10,101,192	9,940,878
Miscellaneous	4,016,401	4,160,524	5,103,135	4,642,232	5,261,943
Fund Balance Appropriated	6,289,246	13,214,992	18,376,960	14,523,875	16,337,899
Other Financing Sources	8,470,142	7,545,458	5,695,564	5,574,344	5,495,078
Total Revenue	\$ 304,072,055	\$ 312,750,398	\$ 314,620,138	\$ 319,992,478	\$ 327,284,888

	FY 2013 Adopted Budget	FY2014 Adopted Budget	FY2015 Adopted Budget	FY2016 Adopted Budget	FY2017 Adopted Budget
Revenue Sources					
Taxes & Licenses	\$ 200,310,505	\$ 210,455,388	\$ 208,306,965	\$ 212,752,319	\$ 215,231,614
Federal/State	69,118,271	66,414,041	65,112,642	70,600,784	73,065,601
Charges & Services	15,867,490	10,959,995	12,024,872	11,898,924	11,892,753
Miscellaneous General	4,016,401	4,160,524	5,103,135	4,642,232	5,261,943
Other Financial Sources	8,470,142	7,545,458	5,695,564	5,574,344	5,495,078
Fund Balance	6,289,246	13,214,992	18,376,960	14,523,875	16,337,899
Total Revenue	\$ 304,072,055	\$ 312,750,398	\$ 314,620,138	\$ 319,992,478	\$ 327,284,888

Revenue by Source

Department	Federal/State	Taxes & Licenses	Charges & Services	Capital & Grants	Enterprise	Misc General	Other	Total
General Fund								
410-General Administration								
Governing Body Administration								
Public Affairs/Education								
Court Facilities								
Print, Mail & Design Services			\$ 90,000					\$ 90,000
Information Services			75,000			24,000	24,000	123,000
Elections			5,000					5,000
Finance						10,000		10,000
Legal								
Register of Deeds		652,000	1,070,300					1,722,300
Register of Deeds Automation			141,750					141,750
Tax Administration			4,550				56,406	60,956
Property Revaluation								
Total General Administration		652,000	1,386,600			34,000	80,406	2,153,006
411-Building & Grounds								
Facilities Maintenance								
Communications Center								
Carpentry Shop								
Facilities Management								
Public Buildings Janitorial								
Central Maintenance			167,820					167,820
Landscaping & Grounds								
Total Building & Grounds			167,820					167,820
412-General Government								
Debt Service	759,150					528,599	5,365,919	6,653,668
General Government Other								
Total General Government	759,150					528,599	5,365,919	6,653,668
420-Emergency Services								
Emergency Services	421,843		30,000			11,067		462,910
Emergency Services Grants	22,000							22,000
Total Emergency Services	443,843		30,000			11,067		484,910
422-Law Enforcement Sheriff								
Sheriff	322,600		1,737,000			500		2,060,100
Jail	210,000		36,000					246,000
Roxie Crisis Intervention Center							321,282	321,282
Sheriff's Grants	34,414							34,414
School Law Enforcement - Local			2,100,000					2,100,000
Total Sheriff	567,014		3,873,000			500	321,282	4,761,796
424-Protective Services								
Animal Control		209,880	268,923			16,046		494,849
426-Public Safety Other								
Cumb. Co. Criminal Justice Unit								
Public Safety Other								
Total Protective Services								
431-Public Health								
Health - Administration	1,970,889		2,303,056				368,528	4,642,473
Laboratory								
Pharmacy								
Jail Health Program			6,000					6,000
Management Support								
NC Environmental Health	110,000		238,000				37,288	385,288
Immunization Clinic								
School Health Program	590,071							590,071
Child Health Clinic								
Dental Clinic								
Health Promotion								
Maternal Health Clinic								
Bio-Terrorism Preparedness	72,500							72,500
Sexually Transmitted Disease Clinic								
Claims Processing								

Revenue by Source

Department	Federal/State	Taxes & Licenses	Charges & Services	Capital & Grants	Enterprise	Misc General	Other	Total
431-Public Health (continued)								
Medical Records								
Breast/Cervical Cancer Control								
Care Coordination for Children	\$ 50,573		\$ 712,256					\$ 762,829
Pregnancy Care Management			1,060,507					1,060,507
Child Fatality Prevention								
Health Express Care								
Chest Tuberculosis Clinic								
Family Planning Clinic								
Communicable Disease								
Center for Disease Control TB								
NC AIDS								
Adult Health Clinic								
Wisewoman	28,980							28,980
School Health - BOE Grant								
Community Transformation Grant	70,206							70,206
Women, Infants & Children Svc	2,585,729						355,062	2,940,791
Total Health	5,478,948		4,319,819				760,878	10,559,645
432 - Public Health Other								
Health Other								
435 - Mental Health Other								
Court Ordered Evaluations							147,768	147,768
Sobriety Court	35,000							35,000
Mental Health Other	240,000					225,848	1,800,000	2,265,848
Total Mental Health Other	275,000					225,848	1,947,768	2,448,616
437 - Social Services								
Social Services Department	29,991,785		102,903			56,238		30,150,926
Social Services Other	20,287,424							20,287,424
Grant Family Violence Care Ctr	201,709		5,000					206,709
Welfare Other								
Total Social Services	50,480,918		107,903			56,238		50,645,059
439-Human Services								
Veterans Services								
Child Support Enforcement	3,677,472		35,000					3,712,472
Spring Lake Resource Ctr-Admin								
Total Human Services	3,677,472		35,000					3,712,472
440-Public Library								
Library	365,446		194,200					559,646
Library - Law								
Library - Smart Start Raising a Reader	119,844							119,844
Total Library	485,290		194,200					679,490
442 - Culture & Recreation								
Stadium Maintenance								
Culture Recreation Other								
Total Culture & Recreation								
450-Economic Development								
Planning	100,000		737,500					837,500
Engineering							48,753	48,753
NC Cooperative Extension Service	2,500					1,300		3,800
NC Cooperative Ext. Programs	58,500							58,500
Location Services			351,588			2,000		353,588
Soil Conservation District	3,600		400			10,630		14,630
Public Utilities								
Soil Conserv/Cost Share Program	26,208							26,208
Economic Phys Develop Other								
Industrial Park								
Economic Incentives							531,159	531,159
Water & Sewer							250,000	250,000
Total Economic Development	190,808		1,089,488			13,930	829,912	2,124,138

Revenue by Source

Department	Federal/State	Taxes & Licenses	Charges & Services	Capital & Grants	Enterprise	Misc General	Other	Total
470 - Education								
Education - BOE								
Education - FTCC								
<i>Total Education</i>								
999 - Unallocated Revenue								
Unallocated Revenue	\$ 10,362,493	\$ 214,369,734	\$ 420,000			\$ 4,720,380	\$ 12,526,812	\$ 242,399,419
Total General Fund	\$ 72,720,936	\$ 215,231,614	\$ 11,892,753	\$ -	\$ -	\$ 5,606,608	\$ 21,832,977	\$ 327,284,888
Special Revenue Funds								
106-County School Fund								
School Special Sales Tax	800,000	1,135,919						1,935,919
School CO Category I		5,450,000						5,450,000
School CO Category II		2,424,375						2,424,375
School CO Category III		550,000						550,000
School CO Lottery	3,430,000							3,430,000
<i>Total School Fund</i>	4,230,000	9,560,294						13,790,294
200-Food & Beverage Fund								
Prepared Food & Beverage Tax		5,918,385				350	1,664,067	7,582,802
205-Federal Forfeiture-Justice								
Federal Forfeiture - Justice Dept.						50	64,950	65,000
206-State Drug Forfeiture Funds								
State Drug Forfeiture	40,000					250		40,250
207-Inmate Welfare								
Inmate Canteen						355,000		355,000
215-Injured Animal Stabilization								
Injured Animal Stabilization	7,970							7,970
220-Special Fire Tax								
Special Fire District Tax		923,020				250		923,270
221-Beaver Dam								
Beaver Dam Fire District		147,248						147,248
222-Bethany								
Bethany Fire District		235,908						235,908
223-Bonnie Doone								
Boonie Doone Fire District		3,133						3,133
224-Cotton								
Cotton Fire District		964,861						964,861
225-Cumberland Road								
Cumberland Road Fire District		526,310						526,310
226-Eastover								
Eastover Fire District		207,164						207,164
227-Godwin Falcon								
Godwin Falcon Fire District		93,125						93,125
228-Gray's Creek								
Gray's Creek Fire District #18		385,614						385,614
Gray's Creek Fire Dept #24		385,614						385,614
<i>Total Gray's Creek FD</i>		771,228						771,228
229-Lafayette Village								
Lafayette Village Fire District		23						23
230-Lake Rim								
Lake Rim Fire District		5,596						5,596

Revenue by Source

Department	Federal/State	Taxes & Licenses	Charges & Services	Capital & Grants	Enterprise	Misc General	Other	Total
231-Manchester								
Manchester FD (Spring Lake)		\$ 90,177						\$ 90,177
232-Pearces Mill								
Pearces Mill Fire District		842,356						842,356
233-Stedman								
Stedman Fire District		150,326						150,326
234-Stoney Point								
Stoney Point Fire District		1,000,745						1,000,745
235-Vander								
Vander Fire District		959,399						959,399
236-Wade								
Wade Fire District		103,130						103,130
237-Westarea								
Westarea Fire District		976,611						976,611
Westarea FD Station #10		232,816						232,816
Total Westarea Fire District		1,209,427						1,209,427
Total Fire District Funds		8,233,176				250		8,233,426
245-Juvenile Crime Prevention								
Juvenile Crime Prevention	593,404		160,997				204,536	958,937
Residential Group Home	468,169						259,347	727,516
Total JCPC	1,061,573		160,997				463,883	1,686,453
248-Flea Hill								
Flea Hill Drainage District								
250- Recreation Fund								
Recreation - Hope Mills		562,139						562,139
Recreation		4,068,072						4,068,072
Total Recreation		4,630,211						4,630,211
255-Workforce Opportunities								
WIOA Administration	452,581							452,581
WIOA Adults	793,213							793,213
WIOA Dislocated Worker	616,249							616,249
WIOA In School Youth	881,723							881,723
Total Workforce Opportunities	2,743,766							2,743,766
256-Senior Aides Fund								
Senior Community Service Employment	595,010		9,250				67,671	671,931
260-Emergency Telephone								
Emergency Telephone System	1,808,203							1,808,203
265-Community Development (CD)								
County CDBG Administration	186,340						147,238	333,578
Miscellaneous Grants								
Housing Activities	575,920							575,920
Economic Development								
Public Facilities	50,000							50,000
Public Services	111,279							111,279
Infrastructure								
Emergency Shelter Grants	128,000							128,000
Total County Comm Dev Fund	1,051,539						147,238	1,198,777
266-CD Home								
Home Administration	48,710							48,710
Home Housing Activity	430,037						62,509	492,546
Total CD Home	478,747						62,509	541,256
267-CD Support Housing								
Support Housing Program Grants	286,963					50,000	70,479	407,442

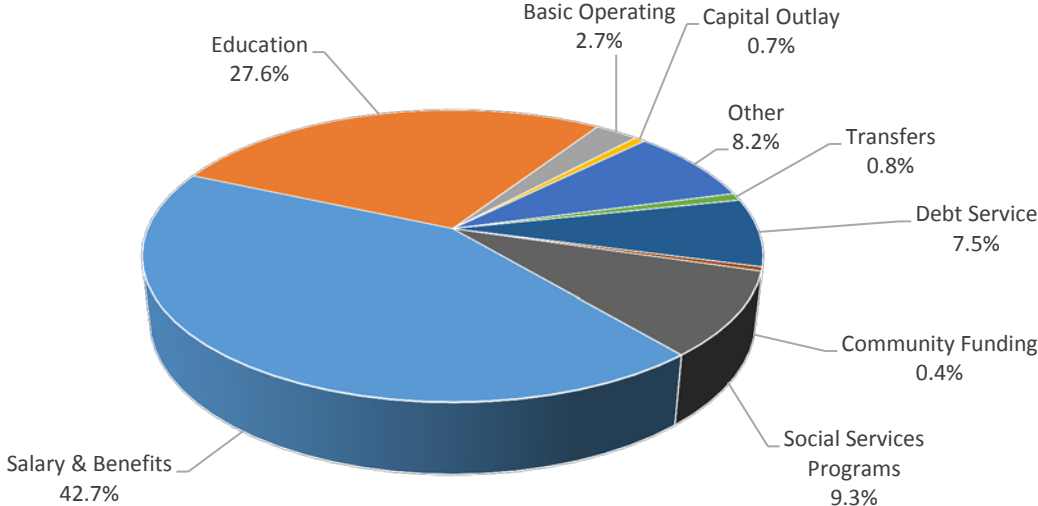
Revenue by Source

Department	Federal/State	Taxes & Licenses	Charges & Services	Capital & Grants	Enterprise	Misc General	Other	Total
268-CD PATH								
Path	\$ 303,542							\$ 303,542
Total All CD Funds	2,120,791					50,000	280,226	2,451,017
275-Transit Planning								
Planning Grant	88,129		1,671					89,800
276-US DOT 104(f) Fund								
US DOT 104(f)	963,819		34,826					998,645
277-NC Elderly								
Community Transportation Program	117,150						19,812	136,962
Rural Operating Assistance Program	283,080							283,080
Mid-Carolina Senior Transportation	208,124						23,125	231,249
5310 Non-Medical Transportation Grant	135,000						15,000	150,000
5316 Grant - JARC			10,000					10,000
Total NC Elderly	743,354		10,000				57,937	811,291
285-Tourism Development Authority								
Tourism Development Authority		5,746,500						5,746,500
Total Special Revenue Funds	\$ 14,402,615	\$ 34,088,566	\$ 216,744	\$ -	\$ -	\$ 405,900	\$ 2,598,734	\$ 51,712,559
Enterprise Funds								
600-Civic Center Fund								
Civic Center							4,839,531	4,839,531
601-Civic Motel Tax								
Civic Center Motel Tax		1,308,686						1,308,686
602-Debt Service Coliseum								
Debt Service-Coliseum							3,995,551	3,995,551
605-NORCRESS Admin								
NORCRESS Administration	146,000				342,485	1,000		489,485
606-Kelly Hills Admin								
Kelly Hills Water and Sewer	3,400				71,720	650		75,770
607-Southpoint Water								
Southpoint Water					30,617	1,100		31,717
620-Eastover Sanitary District								
Eastover Sanitary District	7,632		1,000		1,928,028	2,500		1,939,160
622-Eastover Sanitary District Debt Fund								
Debt Service							784,509	784,509
625-Solid Waste Fund								
Administration					207,788	45,319		253,107
Ann Street	70,359		8,541		2,700,012	7,632		2,786,544
Wilkes Street					448,802			448,802
Container Sites						469	35,604	36,073
Transportation								
Household Hazardous Waste/Planning						13,155		13,155
Maintenance						1,500		1,500
White Goods	78,086				11,356			89,442
Construction & Demolition					1,329,827			1,329,827
Recycling	342,917				342,221			685,138
Unallocated Revenue		4,986,089				75,000	228,899	5,289,988
Total Solid Waste	491,362	4,986,089			5,040,006	143,075	264,503	10,933,576
631-Fay Cumb County Econ Dev Corp								
Fay Cumb County Economic Dev Corp	409,000		50,000				384,000	843,000
Total Enterprise Funds	\$ 1,057,394	\$ 6,294,775	\$ 59,541	\$ -	\$ 7,412,856	\$ 148,325	\$ 10,268,094	\$ 25,240,985

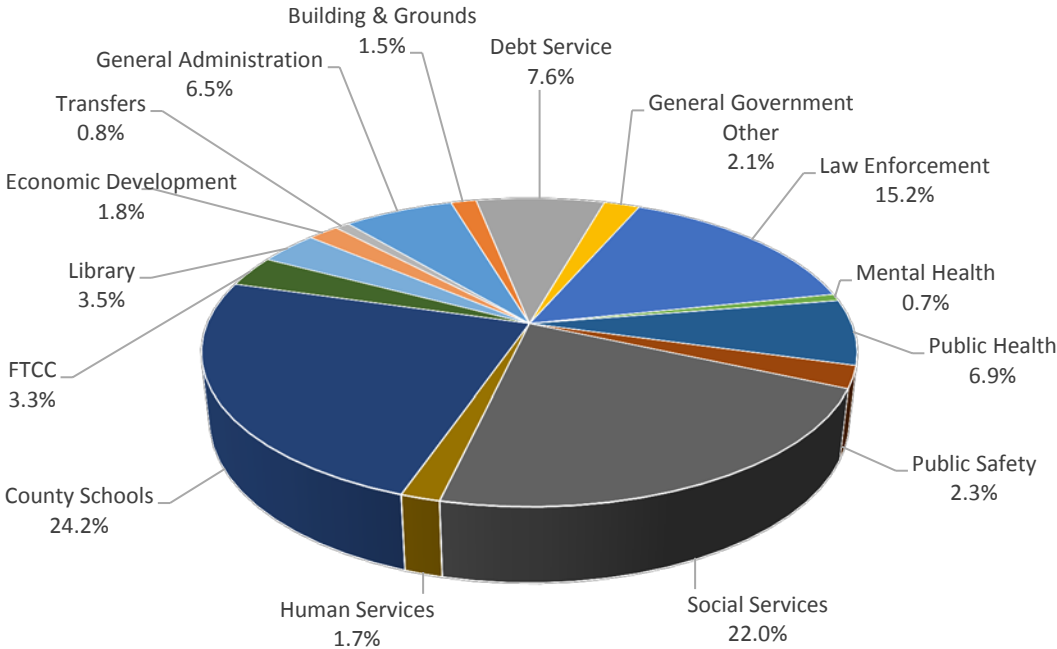
Revenue by Source

Department	Federal/State	Taxes & Licenses	Charges & Services	Capital & Grants	Enterprise	Misc General	Other	Total
Internal Service Funds								
800-Workers Compensation Fund Workers Compensation						\$ 1,766,249		\$ 1,766,249
801-Group Insurance Fund Group Insurance						15,591,493		15,591,493
Retiree Health Insurance						4,225,000		4,225,000
Employee Pharmacy			207,000			1,628,000	110,000	1,945,000
Employee Clinic								
Employee Wellness								
Total Group Insurance Fund			207,000			21,444,493	110,000	21,761,493
802-Employee Benefit Fund Employee Flexible Benefits						710,000		710,000
803-Vehicle Insurance Fund Vehicle Insurance						726,900		726,900
806-General Litigation Legal							102,200	102,200
Total Internal Service Funds	\$ -	\$ -	\$ 207,000	\$ -	\$ -	\$ 24,647,642	\$ 212,200	\$ 25,066,842
Pension & Permanent Funds								
510-Cumberland Cemetery Trust Cemetery Trust						2,800		2,800
785-LEO Special Separation LEO Separation Allowance	593,068					6,000		599,068
Total Pension & Perm. Funds	\$ 593,068	\$ -	\$ -	\$ -	\$ -	\$ 8,800	\$ -	\$ 601,868
Total Annual Budgeted Funds	\$ 88,774,013	\$ 255,614,955	\$ 12,376,038	\$ -	\$ 7,412,856	\$ 30,817,275	\$ 34,912,005	\$ 429,907,142

General Fund Expenditures by Category



General Fund Expenditures by Function



**General Fund
Summary of Expenditures**

	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY2017 Adopted Budget
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Expenditures by Category

Salary & Benefits	\$ 120,609,957	\$ 125,079,368	\$ 126,516,929	\$ 132,630,228	\$ 139,800,518
Basic Operating/Other	39,126,464	41,962,980	38,954,256	37,251,454	35,647,523
Capital Outlay	1,482,914	3,808,179	3,231,743	2,316,256	2,188,344
Debt Service	26,262,716	25,665,067	24,631,310	25,410,787	24,661,017
Transfers	810,075	1,311,789	876,809	1,178,905	2,719,669
Community Funding	1,565,473	1,448,735	1,471,794	1,279,017	1,467,296
Social Services Programs	27,610,873	26,710,191	27,960,785	30,790,848	30,354,722
Education	86,603,583	86,764,089	90,976,512	89,134,983	90,445,799
Total Expenditures	\$ 304,072,055	\$ 312,750,398	\$ 314,620,138	\$ 319,992,478	\$ 327,284,888

	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY2017 Adopted Budget
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Expenditures by Function

General Government Other	\$ 6,250,809	\$ 4,811,213	\$ 2,620,863	\$ 1,844,738	\$ 6,809,232
Building & Grounds	5,716,589	6,131,770	7,785,811	7,937,414	4,858,593
Debt Service	25,728,930	25,131,281	24,097,524	25,410,787	24,661,017
General Administration	15,537,187	17,075,203	16,800,257	18,068,548	21,094,438
Transfers	614,569	1,311,789	876,809	1,178,905	2,719,669
Public Health	22,311,261	20,620,652	21,318,340	21,099,046	22,383,263
Mental Health	-	9,260,595	5,533,456	5,814,287	2,352,222
Public Safety	7,126,728	7,245,693	7,247,841	7,657,316	7,545,541
County Schools	77,273,688	77,211,685	77,998,888	78,983,070	78,729,271
Library	10,479,267	10,985,262	10,825,303	11,077,310	11,320,942
Economic Development	6,491,632	6,910,909	6,589,031	6,286,336	5,952,912
FTCC	9,329,895	9,873,603	12,977,624	10,151,913	10,627,787
Sheriff	39,163,916	44,701,169	46,961,728	48,419,606	49,560,827
Social Services	63,455,709	65,872,182	67,332,544	69,574,310	71,726,235
Other	14,591,875	5,607,392	5,654,119	6,488,892	6,942,939
Total Expenditures	\$ 304,072,055	\$ 312,750,398	\$ 314,620,138	\$ 319,992,478	\$ 327,284,888

Expenditures by Organization

Department	FY 2015			FY2016		FY 2017		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/16	Requested Budget	Recommended Budget	Adopted Budget
General Fund								
410-General Administration								
Governing Body	\$ 542,898	\$ 555,635	97.71%	\$ 561,352	\$ 562,483	\$ 595,954	\$ 595,954	\$ 605,884
Administration	1,953,929	2,048,545	95.38%	2,155,268	2,355,714	2,568,637	2,568,637	2,592,637
Public Affairs/Education	67,729	150,000	45.15%	150,000	150,000	145,500	145,500	145,500
Court Facilities	65,258	105,831	61.66%	136,000	160,000	152,200	152,200	152,200
Print, Mail & Design Services	232,342	234,041	99.27%	255,132	255,132	903,341	903,341	909,341
Information Services	3,848,104	5,103,057	75.41%	3,465,916	4,601,599	4,344,580	4,343,480	4,366,660
Board of Elections	842,766	958,667	87.91%	1,504,922	1,504,922	2,083,521	2,083,521	2,091,291
Finance	1,132,350	1,333,485	84.92%	1,315,463	1,123,228	1,269,731	1,269,731	1,285,266
Legal	722,364	875,111	82.55%	843,294	843,294	848,716	848,716	855,207
Register of Deeds	1,972,467	2,271,448	86.84%	2,214,060	2,421,353	2,207,120	2,207,120	2,231,120
Register of Deeds Automation	122,189	154,070	79.31%	92,932	119,463	141,000	141,000	141,000
Tax Administration	4,944,782	5,796,190	85.31%	5,141,943	5,336,760	5,296,764	5,296,764	5,365,377
Property Revaluation	307,665	456,755	67.36%	487,398	606,258	538,474	538,474	546,924
Total General Administration	16,754,843	20,042,835	83.60%	18,323,680	20,040,206	21,095,538	21,094,438	21,288,407
411-Building & Grounds								
Facilities Maintenance	2,084,940	2,873,542	72.56%	2,083,282	2,989,224	1,162,287	1,162,287	1,162,287
Communications Center	1,728,421	1,929,790	89.57%	1,997,178	1,997,178	-	-	-
Carpenter Shop	216,570	217,868	99.40%	223,089	223,089	229,740	229,740	233,663
Facilities Management	1,164,603	1,213,119	96.00%	1,224,551	1,224,551	1,234,220	1,234,220	1,254,220
Public Buildings Janitorial	698,535	714,652	97.74%	737,341	737,341	736,850	736,850	743,450
Central Maintenance	569,058	646,726	87.99%	756,221	810,453	958,124	823,124	832,124
Landscaping & Grounds	558,017	657,528	84.87%	660,620	662,770	672,372	672,372	685,372
Total Building & Grounds	7,020,144	8,253,225	85.06%	7,682,282	8,644,606	4,993,593	4,858,593	4,911,116
412-General Government								
Debt Service	24,152,645	24,152,717	100.00%	24,877,001	24,877,001	24,127,231	24,127,231	24,127,231
General Government Other	4,798,126	6,773,301	70.84%	3,557,429	7,842,149	4,959,937	8,554,952	7,243,153
Total General Government	28,950,771	30,926,018	93.61%	28,434,430	32,719,150	29,087,168	32,682,183	31,370,384
420-Emergency Services								
Emergency Services	2,836,574	2,980,299	95.18%	3,160,914	3,192,262	3,299,945	3,249,945	3,296,445
Emergency Services Grants	11,708	138,038	8.48%	101,800	120,893	22,000	22,000	22,000
Total Emergency Services	2,848,282	3,118,337	91.34%	3,262,714	3,313,155	3,321,945	3,271,945	3,318,445
422-Law Enforcement - Sheriff								
Sheriff	24,496,021	25,047,715	97.80%	26,049,590	26,171,940	29,613,199	26,721,113	27,032,491
Jail	16,920,791	17,888,991	94.59%	17,653,477	18,241,106	19,524,973	18,103,612	18,421,585
Roxie Crisis Intervention Center	159,950	300,467	53.23%	302,091	327,056	328,182	318,092	318,092
Sheriff Grants	376,207	514,281	73.15%	93,373	475,719	34,414	34,414	34,414
School Law Enforcement - Local	4,156,812	4,414,739	94.16%	4,321,075	4,321,075	4,492,685	4,383,597	4,383,597
Total Law Enforcement - Sheriff	46,109,781	48,166,193	95.73%	48,419,606	49,536,896	53,993,453	49,560,828	50,190,179
424-Protective Services								
Animal Control	2,745,021	2,801,373	97.99%	2,827,836	2,833,679	3,228,522	2,917,675	2,954,175
426-Public Safety Other								
Cumberland County Criminal Justice Unit	375,415	388,763	96.57%	395,309	395,309	443,982	443,982	448,982
Public Safety Other	833,439	1,195,935	69.69%	1,171,457	1,267,342	911,939	911,939	911,939
Total Protective Services	1,208,854	1,584,698	76.28%	1,566,766	1,662,651	1,355,921	1,355,921	1,360,921

Expenditures by Organization

Department	FY 2015			FY2016		FY 2017		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/16	Requested Budget	Recommended Budget	Adopted Budget
431-Public Health								
Health - Administration	\$ 2,319,906	\$ 2,446,735	94.82%	\$ 2,492,143	\$ 2,475,106	\$ 2,469,626	\$ 2,422,376	\$ 2,658,812
Laboratory	276,821	292,016	94.80%	353,426	338,945	367,555	367,555	367,555
Pharmacy	612,889	673,150	91.05%	672,441	672,441	602,980	602,980	602,980
Jail Health Program	2,516,496	2,610,064	96.42%	2,648,938	3,150,493	3,513,190	3,223,071	3,223,071
Management Support	287,136	290,774	98.75%	295,153	295,153	301,518	301,518	301,518
NC Environmental Health	1,400,680	1,402,946	99.84%	1,471,880	1,547,445	1,588,675	1,588,675	1,588,675
Immunization Clinic	238,080	254,841	93.42%	232,409	232,409	273,631	210,934	210,934
School Health Program	1,036,510	1,153,790	89.84%	1,173,242	1,180,622	1,599,178	1,184,473	1,184,473
Child Health Clinic	796,323	817,517	97.41%	837,726	843,976	857,424	857,424	857,424
Dental Clinic	342,363	395,304	86.61%	351,713	419,713	372,386	372,386	372,386
Health Promotion	357,764	419,173	85.35%	374,120	421,270	536,681	536,681	536,681
Maternal Health Clinic	646,758	667,046	96.96%	697,764	719,764	838,553	729,412	729,412
Bio-Terrorism Preparedness	50,068	72,500	69.06%	72,500	92,500	72,500	72,500	72,500
Sexually Transmitted Disease Clinic	1,155,187	1,189,978	97.08%	1,258,638	1,258,638	1,515,695	1,422,083	1,422,083
Claims Processing	208,606	213,124	0.00%	217,023	217,023	220,329	220,329	220,329
Medical Records	239,643	251,135	95.42%	252,647	252,647	293,507	251,798	251,798
Breast/Cervical Cancer Control	131,828	143,730	91.72%	145,509	153,227	150,153	150,153	150,153
South Central Partnership for Health Care Coordination for Children	-	2,348	0.00%	-	-	-	-	-
Pregnancy Care Management	760,969	846,299	89.92%	825,089	1,060,507	1,056,407	1,056,407	1,056,407
Reynolds Diabetes Education Grant	-	-	0.00%	-	-	-	-	-
Child Fatality Prevention	3,478	3,787	91.84%	4,033	4,033	4,160	4,160	4,160
Health Express Care	459,613	512,812	89.63%	522,780	522,780	458,785	458,785	458,785
Chest Tuberculosis Clinic	159,578	192,032	83.10%	186,381	186,381	148,233	148,233	148,233
Family Planning Clinic	928,419	964,340	96.28%	905,512	969,074	877,277	877,277	877,277
Communicable Disease	207,948	243,139	85.53%	224,586	224,586	297,967	227,575	227,575
Center for Disease Control Tuberculosis	32,123	35,766	89.81%	67,649	67,649	37,615	37,615	37,615
NC AIDS	98,360	114,132	86.18%	97,279	145,514	162,699	162,699	162,699
Adult Health Clinic	995,442	1,005,850	98.97%	980,026	983,310	886,828	886,828	886,828
Teen Pregnancy Prevention	-	-	0.00%	-	-	75,000	75,000	75,000
Wisewoman	-	-	0.00%	26,440	26,440	28,980	28,980	28,980
School Health-Board of Education Grant	536,316	568,343	94.36%	577,849	577,849	583,691	583,691	583,691
Community Transformation Grant	140,262	186,438	75.23%	71,721	70,206	69,568	69,568	69,568
Women, Infants & Children-Client Services	2,485,141	2,826,594	87.92%	2,866,823	2,866,823	2,904,425	2,904,425	2,904,425
Total Health	20,068,920	21,544,172	93.15%	21,599,046	22,739,353	23,923,260	22,793,635	23,030,071
432 - Public Health Other								
Health Other	93,398	93,398	100.00%	90,766	90,766	89,628	89,628	89,628
435 - Mental Health Other								
Court Ordered Evaluations	147,121	165,000	89.16%	165,000	165,000	147,130	147,130	147,130
Sobriety Court	47,801	93,659	51.04%	92,176	92,176	53,022	53,022	53,022
Mental Health Other	6,004,962	6,342,116	94.68%	5,557,111	5,557,111	2,185,856	2,185,856	2,189,564
Total Mental Health Other	6,199,884	6,600,775	93.93%	5,814,287	5,814,287	2,386,008	2,386,008	2,389,716
437 - Social Services								
Social Services Department	39,401,753	41,423,275	95.12%	41,756,658	43,784,293	44,813,486	44,348,234	44,944,424
Social Services Other	26,053,277	27,087,805	96.18%	27,100,414	27,231,214	27,463,329	27,463,329	26,685,218
Grant Family Violence Care Center	422,799	461,551	91.60%	446,990	524,218	464,535	464,535	464,535
Welfare Other	404,228	477,805	84.60%	466,086	466,086	455,461	424,086	424,086
Total Social Services	66,282,057	69,450,436	95.44%	69,770,148	72,005,811	73,196,811	72,700,184	72,518,263

Expenditures by Organization

Department	FY 2015			FY2016		FY 2017		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/16	Requested Budget	Recommended Budget	Adopted Budget
439-Human Services								
Veterans Services	\$ 356,783	\$ 370,336	96.34%	\$ 371,277	\$ 371,277	\$ 383,566	\$ 383,566	\$ 390,166
Child Support Enforcement	4,685,846	4,790,879	97.81%	4,849,157	4,869,649	4,960,303	4,960,303	5,029,303
Spring Lake Resource Center Administration	32,351	34,242	94.48%	34,242	34,242	34,320	34,320	34,320
Total Human Services	5,074,980	5,195,457	97.68%	5,254,676	5,275,168	5,378,189	5,378,189	5,453,789
440-Public Library								
Library	10,336,188	10,651,244	97.04%	10,879,477	10,902,541	11,104,697	11,104,697	11,251,697
Library - Law	91,050	91,058	99.99%	96,240	96,240	97,039	97,039	97,039
Library - LSCA Enrichment Grant	172,198	267,899	64.28%	-	254,804	-	-	-
Library - Smart Start Raising a Reader	100,973	101,753	99.23%	101,593	117,887	119,206	119,206	119,206
Total Library	10,700,409	11,111,954	96.30%	11,077,310	11,371,472	11,320,942	11,320,942	11,467,942
442 - Culture & Recreation								
Stadium Maintenance	151,353	157,495	96.10%	141,796	160,313	122,796	122,796	122,796
Culture Recreation Other	305,816	306,416	99.80%	305,816	305,816	307,816	305,816	312,816
Total Culture & Recreation	457,169	463,911	98.55%	447,612	466,129	430,612	428,612	435,612
450-Economic Development								
Planning	2,957,484	3,269,662	90.45%	3,288,631	3,302,521	3,290,831	3,290,831	3,332,556
Engineering	341,706	343,406	99.50%	370,612	333,422	493,280	493,280	497,203
NC Cooperative Extension Service	408,383	598,501	68.23%	630,960	641,209	639,180	639,180	643,103
NC Cooperative Extension Programs	9,377	36,500	25.69%	36,000	40,500	58,500	58,500	58,500
Location Services	389,473	447,470	87.04%	456,305	456,305	452,558	452,558	460,827
Soil Conservation District	70,136	75,672	92.68%	67,102	72,577	68,321	68,321	69,413
Public Utilities	65,875	69,429	94.88%	70,739	100,739	75,390	76,318	76,425
Soil Conservation/Cost Share Program	67,934	68,648	98.96%	70,290	70,290	71,765	71,765	72,858
Economic Physical Development Other	451,421	458,805	98.39%	225,000	227,750	20,000	20,000	20,000
Industrial Park	852	5,000	17.04%	2,500	2,500	1,000	1,000	1,000
Economic Incentives	489,980	867,840	56.46%	568,197	568,197	531,159	531,159	531,159
Water & Sewer Department	744,586	1,034,155	72.00%	500,000	500,000	250,000	250,000	250,000
Total Economic Development	5,997,207	7,275,088	82.43%	6,286,336	6,316,010	5,951,984	5,952,912	6,013,044
470 - Education								
Education - BOE	78,066,623	78,066,657	100.00%	78,983,070	78,983,070	79,818,012	79,818,012	79,818,012
Education - FTCC	12,682,331	13,614,043	93.16%	10,151,913	11,053,526	10,151,913	10,675,184	10,675,184
Total Education	90,748,954	91,680,700	98.98%	89,134,983	90,036,596	89,969,925	90,493,196	90,493,196
Total General Fund	\$ 311,260,673	\$ 328,308,569	94.81%	\$ 319,992,477	\$ 332,865,934	\$ 329,723,499	\$ 327,284,888	\$ 327,284,888

Expenditures by Organization

Department	FY 2015			FY2016		FY 2017		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/16	Requested Budget	Recommended Budget	Adopted Budget
Special Revenue Funds								
106-County School Fund								
School Special Sales Tax	\$ 1,797,396	\$ 1,797,397	100.00%	\$ 2,195,625	\$ 2,195,625	\$ 1,935,919	\$ 1,935,919	\$ 1,935,919
School CO Category I	4,402,326	8,199,000	53.69%	4,620,000	8,728,891	5,450,000	5,450,000	5,450,000
School CO Category II	2,324,558	2,443,931	95.12%	2,284,375	2,822,115	2,424,375	2,424,375	2,424,375
School CO Category III	247,477	450,000	54.99%	500,000	681,725	550,000	550,000	550,000
School CO Lottery	3,802,117	3,802,117	100.00%	3,300,000	3,300,000	3,430,000	3,430,000	3,430,000
Total School Fund	12,573,874	16,692,445	75.33%	12,900,000	17,728,356	13,790,294	13,790,294	13,790,294
200-Food & Beverage Fund								
Prepared Food & Beverage Tax	5,385,347	7,631,730	70.57%	8,460,543	8,042,543	7,582,802	7,582,802	7,582,802
205-Federal Drug Forfeiture Funds								
Justice	504,777	658,628	76.64%	50,000	96,250	65,000	65,000	65,000
206-State Drug Forfeiture Funds								
State Drug Forfeiture	3,192	3,500	91.20%	-	50,000	40,250	40,250	40,250
207-Inmate Welfare								
Inmate Canteen	370,460	734,848	50.41%	630,000	630,000	355,000	355,000	355,000
215 - Injured Animal Fund								
Injured Animal Stabilization	6,761	12,000	56.34%	9,379	9,379	7,970	7,970	7,970
220- Special Fire Tax								
Special Fire District Tax	827,434	849,240	97.43%	886,204	886,204	923,270	923,270	923,270
221-Beaver Dam								
Beaver Dam Fire District	138,587	140,939	98.33%	145,091	145,091	147,248	147,248	147,248
222-Bethany								
Bethany Fire District	217,909	217,909	100.00%	224,807	224,807	235,908	235,908	235,908
223-Bonnie Doone								
Bonnie Doone Fire District	7,396	7,494	98.69%	3,283	3,283	3,133	3,133	3,133
224-Cotton								
Cotton Fire District	889,174	908,861	97.83%	883,862	883,862	964,861	964,861	964,861
225-Cumberland Road								
Cumberland Road Fire District	506,267	526,186	96.21%	525,669	525,669	526,310	526,310	526,310
226-Eastover								
Eastover Fire District	192,388	196,214	98.05%	199,181	199,181	207,164	207,164	207,164
227-Godwin Falcon								
Godwin Falcon Fire District	85,924	86,208	99.67%	89,207	89,207	93,125	93,125	93,125
228-Gray's Creek								
Gray's Creek Fire Department #18	363,876	363,876	100.00%	384,257	384,257	385,614	385,614	385,614
Gray's Creek Fire Department #24	363,876	363,876	100.00%	384,257	384,257	385,614	385,614	385,614
Total Grays Creek Fire District	727,752	727,752	100.00%	768,514	768,514	771,228	771,228	771,228

Expenditures by Organization

Department	FY 2015			FY2016		FY 2017		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/16	Requested Budget	Recommended Budget	Adopted Budget
229-Lafayette Village								
Lafayette Village Fire District	\$ 17	\$ 40	42.50%	\$ 12	\$ 12	\$ 23	\$ 23	\$ 23
230-Lake Rim								
Lake Rim Fire District	13,493	13,587	99.31%	6,083	8,083	5,596	5,596	5,596
231-Manchester								
Manchester Fire District (Spring Lake)	86,311	90,387	95.49%	91,934	91,934	90,177	90,177	90,177
232-Pearces Mill								
Pearces Mill Fire District	835,001	835,001	100.00%	839,574	840,324	842,356	842,356	842,356
233-Stedman								
Stedman Fire District	140,294	141,383	99.23%	147,255	147,255	150,326	150,326	150,326
234-Stoney Point								
Stoney Point Fire District	941,284	950,556	99.02%	957,889	959,589	1,000,745	1,000,745	1,000,745
235-Vander								
Vander Fire District	885,974	889,496	99.60%	923,866	923,866	959,399	959,399	959,399
236-Wade								
Wade Fire District	88,584	93,712	94.53%	93,877	98,877	103,130	103,130	103,130
237-Westarea								
Westarea Fire District	959,874	961,821	99.80%	996,927	996,927	976,611	976,611	976,611
Westarea Fire District Station #10	221,387	224,061	98.81%	233,498	233,498	232,816	232,816	232,816
Total Westarea Fire District	1,181,261	1,185,882	99.61%	1,230,425	1,230,425	1,209,427	1,209,427	1,209,427
Total Fire Districts Funds	7,765,050	7,860,847	98.78%	8,016,733	8,026,183	8,233,426	8,233,426	8,233,426
245-Juvenile Crime Prevention Fund								
Juvenile Crime Prevention	1,044,816	1,200,752	87.01%	1,105,088	1,138,227	958,937	958,937	958,937
JCP Residential Group Home	692,117	708,625	97.67%	723,073	723,073	727,516	727,516	727,516
Total Juvenile Crime Prevention	1,736,933	1,909,377	90.97%	1,828,161	1,861,300	1,686,453	1,686,453	1,686,453
248-Flea Hill								
Flea Hill Drainage District	4,028	4,028	100.00%	-	-	-	-	-
250- Recreation Fund								
Hope Mills Recreation	555,847	566,130	98.18%	560,714	590,714	562,139	562,139	562,139
Parks and Recreation	3,520,107	4,195,055	83.91%	4,248,737	4,748,737	4,068,072	4,068,072	4,068,072
Total Recreation Fund	4,075,954	4,761,185	85.61%	4,809,451	5,339,451	4,630,211	4,630,211	4,630,211
255-Workforce Opportunities								
WIOA Administration	-	-	0.00%	2,710,707	3,416,831	448,872	452,581	452,581
WIOA Adults	-	-	0.00%	-	-	797,189	797,189	793,213
WIOA Dislocated Worker	-	-	0.00%	-	-	694,218	694,218	616,249
WIOA In School Youth	-	-	0.00%	-	-	885,699	885,699	881,723
Total Workforce Opportunities	-	-	-	2,710,707	3,416,831	2,825,978	2,829,687	2,743,766
256-Senior Aides Fund								
Senior Aides	659,191	669,831	98.41%	670,150	669,831	671,931	671,931	671,931
260-Emergency Telephone System								
Emergency Telephone System	680,097	1,030,413	66.00%	1,181,405	1,241,248	1,810,518	1,810,518	1,808,203
265-Community Development (CD)								
County CDBG Administration	264,176	310,512	85.08%	270,782	334,559	330,610	333,578	333,578
Housing Activities	1,028,452	1,382,465	74.39%	539,491	1,082,053	572,211	575,920	575,920
Economic Development	-	75,000	0.00%	-	25,000	-	-	-
Public Facilities	-	300,000	0.00%	100,000	500,000	50,000	50,000	50,000
Public Services	108,621	119,358	91.00%	115,267	199,267	111,279	111,279	111,279
Infrastructure	-	-	0.00%	-	25,000	-	-	-
Emergency Shelter Grants	106,088	190,567	55.67%	147,000	207,411	128,000	128,000	128,000
Total County Community Development	1,507,337	2,377,902	63.39%	1,172,540	2,373,290	1,192,100	1,198,777	1,198,777

Expenditures by Organization

Department	FY 2015			FY2016		FY 2017		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/16	Requested Budget	Recommended Budget	Adopted Budget
266-CD Home Fund								
Home Administration	\$ 35,245	\$ 53,630	65.72%	\$ 45,837	\$ 72,494	\$ 47,782	\$ 48,710	\$ 48,710
Home Housing Activity	425,112	1,339,801	31.73%	470,664	1,376,772	492,546	492,546	492,546
Total Community Development Home	460,357	1,393,431	33.04%	516,501	1,449,266	540,328	541,256	541,256
267-CD Support Housing								
Support Housing Program Grants	166,155	450,423	36.89%	303,733	654,639	407,442	407,442	407,442
268-CD PATH								
PATH	255,809	297,645	85.94%	299,833	299,833	299,833	303,542	303,542
Total All Community Development Funds	2,389,658	4,519,401	52.88%	2,292,607	4,777,028	2,439,703	2,451,017	2,451,017
275-Transit Planning								
Planning Grants	72,260	91,770	78.74%	89,800	89,800	89,800	89,800	89,800
276-US DOT 104 Fund								
US DOT 104 (F)	274,532	998,645	27.49%	998,645	998,645	998,645	998,645	998,645
277-NC Elderly								
Community Transportation Program	108,143	137,015	78.93%	133,812	133,812	136,962	136,962	136,962
Rural Operation Assistance Program	343,059	347,809	98.63%	349,427	295,580	283,080	283,080	283,080
Mid Carolina Senior Transportation	223,982	225,137	99.49%	224,582	231,249	231,249	231,249	231,249
5310-Non-Medical Transportation Grant	250,491	323,342	77.47%	150,000	150,000	150,000	150,000	150,000
5316 Grant -JARC	-	100,000	0.00%	-	-	10,000	10,000	10,000
Total NC Elderly	925,675	1,133,303	81.68%	857,821	810,641	811,291	811,291	811,291
278-Surface Transportation Program								
Surface Transportation Program	-	-	0.00%	-	1,238	-	-	-
285-Tourism Development Authority								
Tourism Development Authority	5,546,936	5,731,473	96.78%	5,500,000	5,549,873	5,746,500	5,746,500	5,746,500
Total Special Revenue Funds	\$ 42,974,725	\$ 54,443,424	78.93%	\$ 51,005,402	\$ 59,338,597	\$ 51,785,772	\$ 51,800,795	\$ 51,712,559
Enterprise Funds								
600-Civic Center Fund								
Civic Center	2,668,058	5,201,045	51.30%	5,613,472	5,283,684	4,839,531	4,839,531	4,839,531
601-Civic Center Motel Tax								
Civic Center Motel Tax	1,224,063	1,224,068	100.00%	1,218,107	1,218,107	1,308,686	1,308,686	1,308,686
602-Coliseum Debt Service								
Debt Service - Coliseum	1,347,857	3,672,207	36.70%	4,010,460	4,010,460	3,995,551	3,995,551	3,995,551
605-Norcross Water and Sewer Fund								
Norcross Water and Sewer	334,197	659,745	50.66%	659,745	659,745	489,485	489,485	489,485
606-Kelly Hills Water and Sewer Fund								
Kelly Hills Water and Sewer	858	154,487	0.56%	95,826	188,933	75,770	75,770	75,770
607-Southpoint Water Fund								
Southpoint Water	18,464	71,336	25.88%	40,000	40,000	31,717	31,717	31,717
620-Eastover Sanitary District Fund								
Eastover Sanitary District	1,720,295	1,866,700	92.16%	1,919,400	2,051,997	1,939,160	1,939,160	1,939,160
621-Eastover Sanitary District Debt								
Eastover Sanitary District Debt	497,594	784,582	63.42%	784,672	784,672	784,509	784,509	784,509

Expenditures by Organization

Department	FY 2015			FY2016		FY 2017		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/16	Requested Budget	Recommended Budget	Adopted Budget
625-Solid Waste Fund								
Administration	659,097	1,382,437	47.68%	5,637,222	5,674,412	820,260	827,678	827,678
Ann Street	2,776,451	12,128,378	22.89%	4,834,010	4,919,908	3,792,274	3,778,301	3,778,301
Wilkes Road	692,031	1,394,615	49.62%	2,274,902	2,284,902	926,407	930,580	930,580
Container Sites	909,186	1,293,206	70.30%	1,081,797	1,081,797	1,119,356	1,136,046	1,136,046
Transportation	610,063	770,066	79.22%	716,232	716,232	1,052,157	1,056,793	1,056,793
Household Hazardous Waste/Planning	164,416	248,182	66.25%	274,664	274,664	226,411	229,193	229,193
Maintenance	498,754	625,957	79.68%	684,813	684,813	801,265	788,683	788,683
White Goods	236,178	359,636	65.67%	311,246	311,246	362,019	536,655	536,655
Construction & Demolition	159,048	252,130	63.08%	230,506	265,506	253,428	255,283	255,283
Recycling	1,122,010	1,304,515	86.01%	1,330,204	1,330,204	1,411,946	1,394,364	1,394,364
Total Solid Waste	7,827,234	19,759,122	39.61%	17,375,596	17,543,684	10,765,523	10,933,576	10,933,576
631-Fay Cumb County Econ Dev Corp								
Fay Cumb County Economic Dev Corp	-	-	0.00%	-	450,500	901,000	901,000	843,000
Total Enterprise Funds	\$ 15,638,620	\$ 33,393,292	46.83%	\$ 31,717,278	\$ 32,231,782	\$ 25,130,932	\$ 25,298,985	\$ 25,240,985
Internal Service Funds								
800-Workers Compensation Fund								
Workers Compensation	1,559,814	1,649,979	94.54%	1,655,340	1,655,340	1,763,467	1,766,249	1,766,249
801-Group Insurance Fund								
Group Insurance	15,598,727	15,667,734	99.56%	12,208,333	15,222,999	13,814,761	13,811,979	13,811,979
Retiree Health Insurance	5,746,151	5,880,711	97.71%	4,782,889	4,782,889	4,105,980	4,105,980	4,105,980
Employee Pharmacy	2,050,248	2,059,023	99.57%	2,518,345	2,518,345	3,191,439	3,194,221	3,194,221
Employee Clinic	109,822	131,709	83.38%	403,200	403,200	403,200	403,200	403,200
Employee Wellness	160,540	161,423	99.45%	201,381	201,381	246,113	246,113	246,113
Total Group Insurance Fund	23,665,488	23,900,600	99.02%	20,114,148	23,128,814	21,761,493	21,761,493	21,761,493
802-Employee Benefit Fund								
Employee Flexible Benefits	388,492	600,012	64.75%	600,000	600,000	710,000	710,000	710,000
803-Vehicle Insurance Fund								
Vehicle Insurance	545,087	612,000	89.07%	637,200	637,200	726,900	726,900	726,900
806-General Litigation								
Legal	31,916	353,000	9.04%	103,000	148,000	102,200	102,200	102,200
Total Internal Service Funds	\$ 26,190,797	\$ 27,115,591	96.59%	\$ 23,109,688	\$ 26,169,354	\$ 25,064,060	\$ 25,066,842	25,066,842
Pension & Permanent Funds								
510-Cumberland Cemetery Trust								
Cemetery Trust	300	2,800	10.71%	2,800	2,800	2,800	2,800	2,800
785-LEO Special Separation								
LEO Separation Allowance	404,884	589,606	68.67%	589,406	593,768	599,068	599,068	599,068
Total Pension & Permanent Funds	\$ 405,184	\$ 592,406	68.40%	\$ 592,206	\$ 596,568	\$ 601,868	\$ 601,868	601,868
Annually Budgeted Funds Less Capital Project	\$ 396,469,999	\$ 443,853,282	89.32%	\$ 426,417,051	\$ 451,202,235	\$ 432,306,131	\$ 430,053,378	429,907,142

CAPITAL IMPROVEMENT PROJECTS

Projects	Prior Fiscal Yrs	FY2017	FY2018	FY2019	FY2020	FY2021+	Total Project Expenditures
GENERAL FUND							
Parking Lot Repair/Resurfacing	\$ 259,465	\$ 652,850	\$ 589,105	\$ 57,970	\$ 259,865	\$ 682,837	\$ 2,502,092
Building Additions/Renovations							
Animal Control - Expansion of Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 480,000	\$ 480,000
DSS Carpet Replacement	-	280,000	280,000	-	-	-	560,000
Total - Building Additions/Renovations	\$ -	\$ 280,000	\$ 280,000	\$ -	\$ -	\$ 480,000	\$ 1,040,000
Joint 911 Communications Center	\$ -	\$ -	\$ 14,546,466	\$ -	\$ -	\$ -	\$ 14,546,466
Major Building Systems							
Detention Center Boilers	\$ 198,000	\$ 198,000	\$ -	\$ -	\$ -	\$ -	\$ 396,000
DSS Camera Replacement	-	125,000	-	-	-	-	125,000
Courthouse Camera Replacement	40,000	45,000	45,000	-	-	-	130,000
HVAC Replacements at C5 Building	-	-	136,000	-	-	-	136,000
HVAC Replacement at Veterans Services	-	-	180,000	-	-	-	180,000
Total - Major Building Systems	\$ 238,000	\$ 368,000	\$ 361,000	\$ -	\$ -	\$ -	\$ 967,000
Minor Building Systems	\$ 255,400	\$ 365,000	\$ 350,400	\$ 78,000	\$ -	\$ -	\$ 1,048,800
Building Exterior Improvements	\$ 1,058,654	\$ 816,200	\$ 91,520	\$ 394,900	\$ 95,250	\$ 78,320	\$ 2,534,844
Roof Repair/Replacement	\$ 105,600	\$ 296,299	\$ 1,567,135	\$ 67,601	\$ 325,023	\$ 1,730,206	\$ 4,091,864
Elevators	\$ -	\$ 880,000	\$ 675,000	\$ 965,000	\$ 450,000	\$ 270,000	\$ 3,240,000
Total - General Fund	\$ 1,917,119	\$ 3,658,349	\$ 18,460,626	\$ 1,563,471	\$ 1,130,138	\$ 3,241,363	\$ 29,971,066
SEPARATE FUNDS							
Public Utilities							
Bragg Estates Sewer Project	\$ 47,650	\$ 1,952,350	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Overhills Sewer Project	169,593	3,203,107	-	-	-	-	3,372,700
Total - Public Utilities	\$ 217,243	\$ 5,155,457	\$ -	\$ -	\$ -	\$ -	\$ 5,372,700
Solid Waste							
Phase IV Expansion of Landfill	\$ -	\$ 8,010,000	\$ -	\$ -	\$ -	\$ -	\$ 8,010,000
Landfill Partial Closure	-	4,575,000	-	-	-	-	4,575,000
Piggyback Expansion of Landfill	-	-	120,000	-	-	-	120,000
Parking Lot Repair/Resurfacing	-	32,000	200,000	74,500	711,000	159,000	1,176,500
Total - Solid Waste	\$ -	\$ 12,617,000	\$ 320,000	\$ 74,500	\$ 711,000	\$ 159,000	\$ 13,881,500
Crown Complex							
Parking Lot Repair/Resurfacing	\$ -	\$ 541,420	\$ 608,300	\$ 459,000	\$ 153,000	\$ -	\$ 1,761,720
General Maintenance	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Roof Repair/Replacement	-	1,406,350	133,980	269,500	11,550	11,550	1,832,930
Building Exterior Improvements	-	-	156,750	145,750	276,000	1,206,000	1,784,500
Repair/Replacement Projects	332,000	1,628,400	1,638,000	1,470,000	2,118,000	3,780,000	10,966,400
Total - Crown Complex	\$ 582,000	\$ 3,826,170	\$ 2,787,030	\$ 2,594,250	\$ 2,808,550	\$ 5,247,550	\$ 17,845,550
Total County-Wide Capital Improvements	\$ 2,716,362	\$ 25,256,976	\$ 21,567,656	\$ 4,232,221	\$ 4,649,688	\$ 8,647,913	\$ 67,070,816

Acronym Key

ADV2030 – Advantage 2030 – Financial software system

ARRA – American Recovery and Reinvestment Act

B16-XXX – Board Revision FY2016, an item sent to Board of Commissioners for revision

BABS – Build American Bonds

BOCC – Board of County Commissioners

BOE – Board of Education

BRASS – Budget Reporting and Analysis Support System

CDBG – Community Development Block Grant

NC CDC TB Project – North Carolina Centers for Disease Control Tuberculosis Project

CFVH – Cape Fear Valley Hospital

COPS – Certificates of Participation Bonds

CSC Facilities – Clerk of Superior Court facilities

EDTAP – Elderly and Disabled Transportation Assistance Program

FACT – Families and Courts Together

FTCC – Fayetteville Technical Community College

G.O. – General Obligation

GIS – Geographic Information Systems

HOME Grant – Housing and Urban Development Home Investment Partnership Program

HUD – Housing and Urban Development

HVAC – Heating, Ventilation and Air Conditioning

IS – Information Services

IS ERP – Information Services Enterprise Resource Planning

LEO – Law Enforcement Officer

LGBFCA – Local Government Budget and Fiscal Control Act

M16-XXX – Manager Revision FY2016, an item sent to County Manager for revision

NC AFDC – North Carolina Aid for Dependent Children

NC BCCCP – North Carolina Breast/Cervical Cancer Control Program

NC CCDF – North Carolina Child Care and Development Fund

NC CSE – North Carolina Child Support Enforcement

NC CTP Grant – North Carolina Community Transportation Program

NC DMA – North Carolina Division of Medical Assistance

NC FVPSA – North Carolina Family Violence and Prevention Services Act

NC JCP – North Carolina Juvenile Crime Prevention

NC JCP JAC – North Carolina Juvenile Crime Prevention Juvenile Assessment Center

NC LEPC – North Carolina Local Emergency Planning Committee

NC RGP Grants – North Carolina Rural General Public

NC SSBE – North Carolina Social Services Block Grant

NC TANF – North Carolina Temporary Assistance to Needy Families

NC WDC WIA – North Carolina Workforce Development Council, Workforce Investment Act

NC WIA – North Carolina Workforce Investment Act (N.C. Dept. of Commerce)

NC WIC – North Carolina Women, Infants, and Children

NORCRESS – Northern Cumberland Regional Sewer System

PPO Employee – Preferred Provider Organization

QSCB – Qualified School Construction Bonds

RZED – Recovery Zone Economic Development

SE Lab Animal Farm – Southeast Lab Animal Farm

USDA – United States Department of Agriculture

WIOA – Workforce Investment Opportunity Act