

**CUMBERLAND COUNTY
NORTH CAROLINA**

FY2004 ADOPTED BUDGET

BOARD OF COUNTY COMMISSIONERS

Talmage S. Baggett, Jr., Chairman
Jeannette Council, Vice Chairman
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COUNTY MANAGER
James E. Martin

Juanita Pilgrim **Deputy County Manager**
Cliff Spiller **Assistant County Manager**
Amy Cannon **Assistant County Manager**

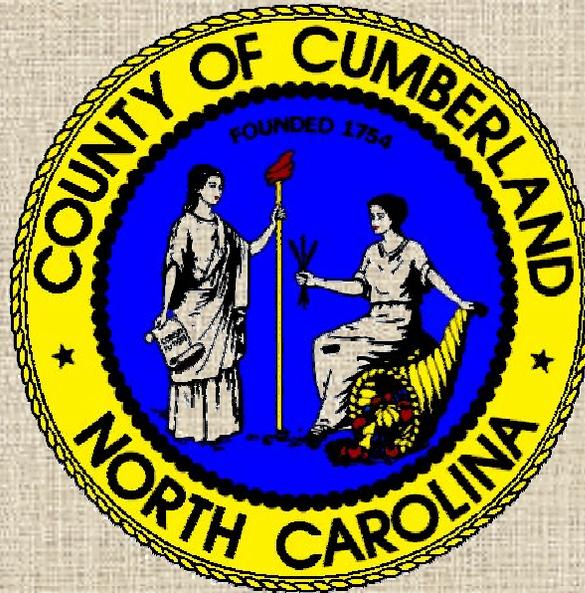
BUDGET STAFF

Howard Abner **Assistant Finance Director**
Kelly Autry **Budget Analyst**
Lisa Foster **Budget Analyst**
Bob Tucker **Accountant II**
Todd Hathaway **Accountant II**

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Cumberland County FY2004 Adopted Budget



James E. Martin
County Manager

Budget Highlights

- Countywide tax rate *lowered 4-½ cents*
 - 92-1/2 cents to 88.0 cents
 - Revenue neutral tax rate
- Fire Districts remain at 10 cents
- Recreation tax remains at 5 cents
- Fund balance appropriation = 2.9%
 - In keeping with County's fund balance policy

Budget Highlights

- 3.5% COLA for permanent employees
- 2% increase for county school current expense per funding agreement
 - Additional \$482,000 for opening Gray's Creek High School
 - \$155,911 to mitigate sales tax loss due to annexation
- 2% increase in current expense for FTCC
 - Additional \$500,000 for capital needs

Budget Highlights

- 73 positions in General Fund, 12 in Mental Health, and 2 in Crown Center are reclassified
- 39 of 51 requested new positions in General Fund are adopted
- All 12 requested new positions in Separate Funds are adopted

Budget Highlights

- 41 of 43 requested new vehicles in General Fund are adopted
 - 38 vehicles for Sheriff
 - Total cost of 41 vehicles - \$972,337
- All 8 requested vehicles for the Separate Funds are adopted
 - Cost \$263,190

Budget Highlights

- Adopted capital outlay

- General Fund

\$242,444

- Separate Funds

\$2,272,237

County-Wide Budget

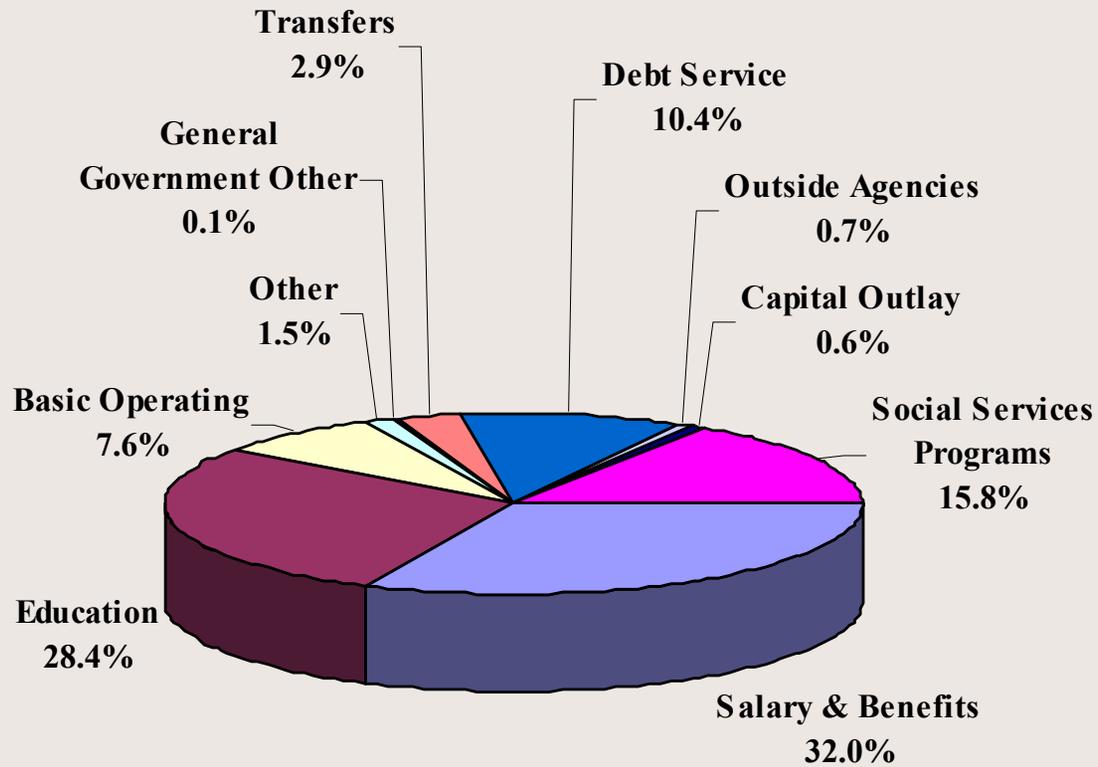
• General Fund	\$229,736,485	38.1%
• Special Revenue	\$69,022,846	11.4%
• Capital Projects	\$275,771,834	45.7%
• Enterprise	\$16,942,064	2.8%
• Internal Service	\$11,783,417	2.0%
• Agency	<u>\$0</u>	<u>0%</u>
Total	\$603,256,646	100%

General Fund Expenditures

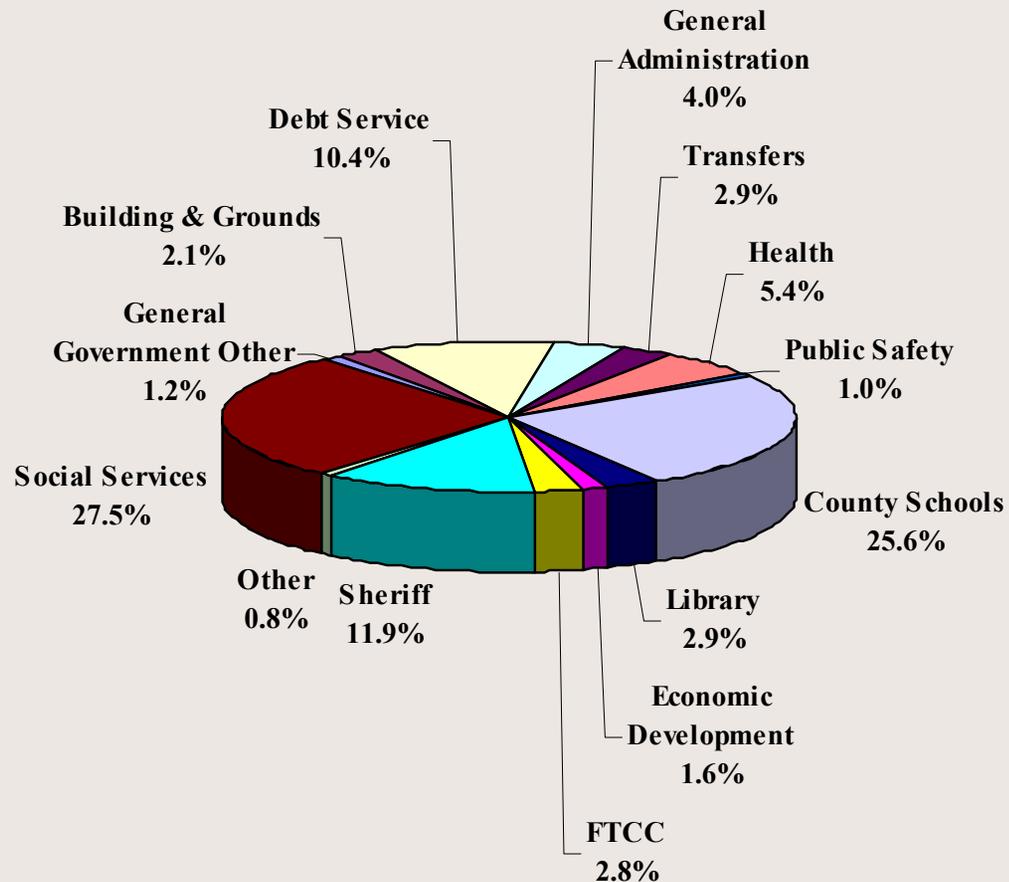
• Personal services	\$73,597,719
• Basic operating	\$17,491,486
• Capital outlay	<u>\$1,489,442</u>
<i>Department total(40.3%)</i>	<i>\$92,578,647</i>
• Social Service programs	\$36,380,934
• Debt service	\$23,816,235
• General Government Other	\$270,000

General Fund Expenditures

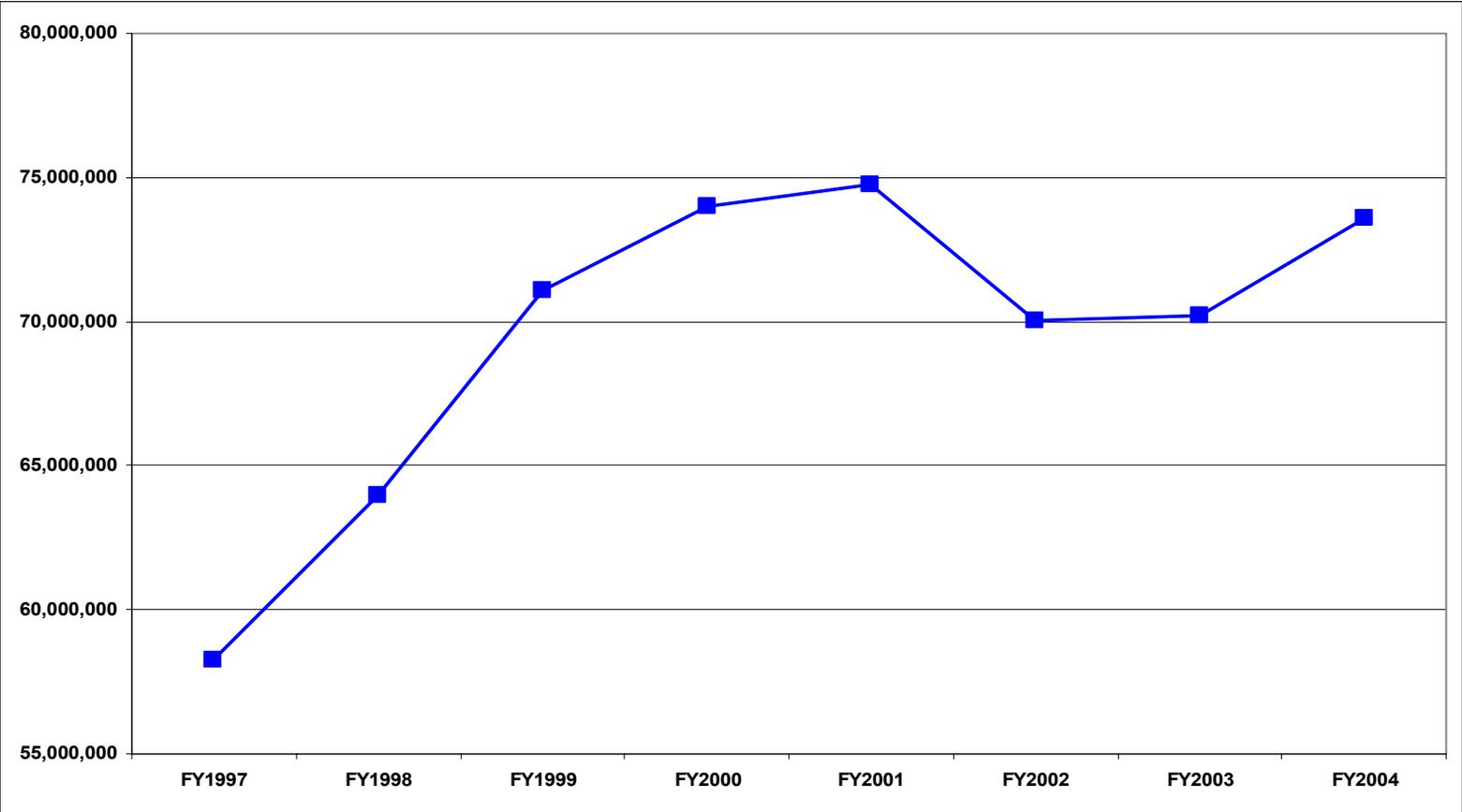
GF Expenditures by Category



GF Expenditures by Function

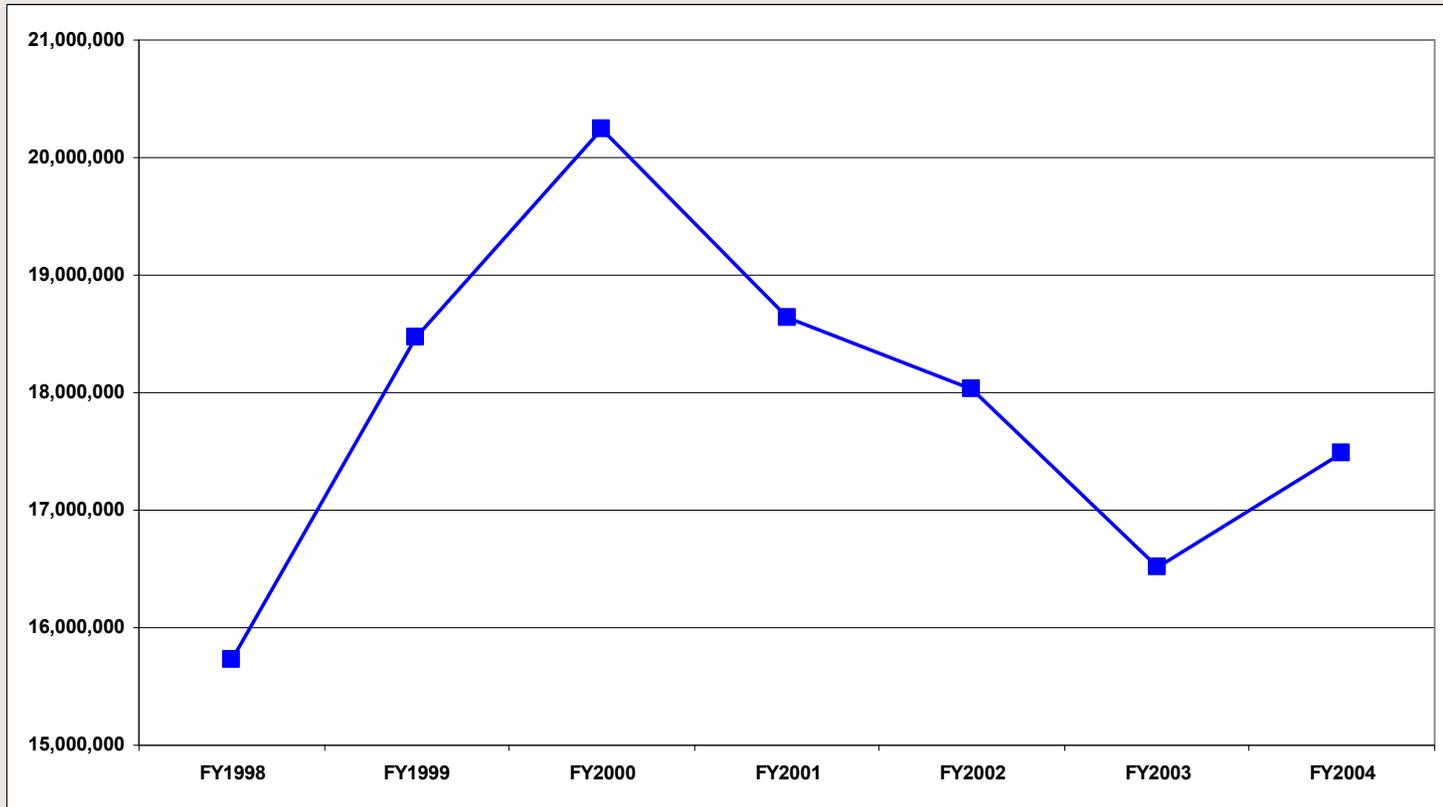


General Fund Personnel Costs



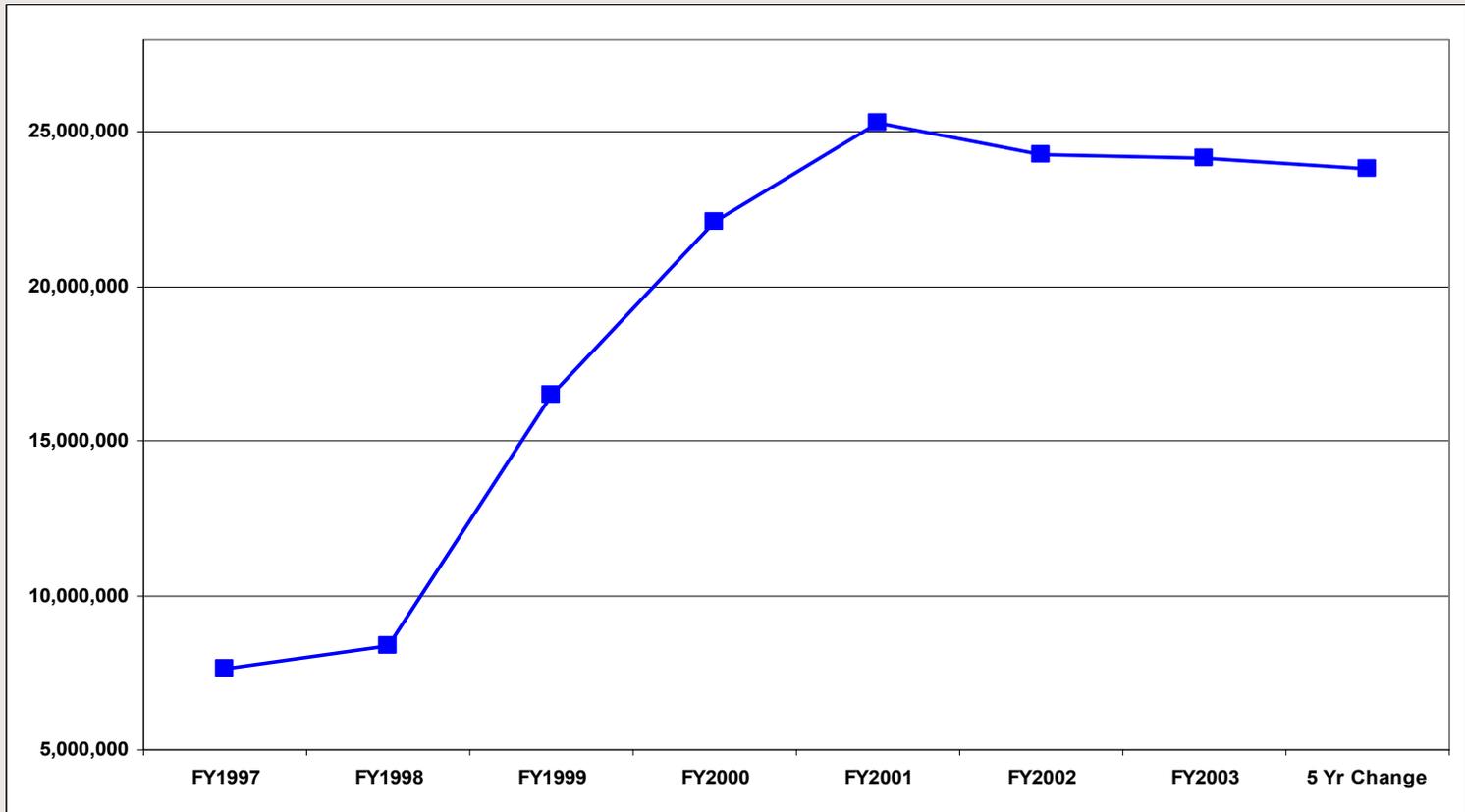
FY1997	FY1998	FY1999	FY2000	FY2001	FY2002	FY2003	FY2004
\$58.2M	\$64.0M	\$71.1M	\$74.0M	\$74.7M	\$70.0M	\$70.2M	\$73.6M

General Fund Basic Operating



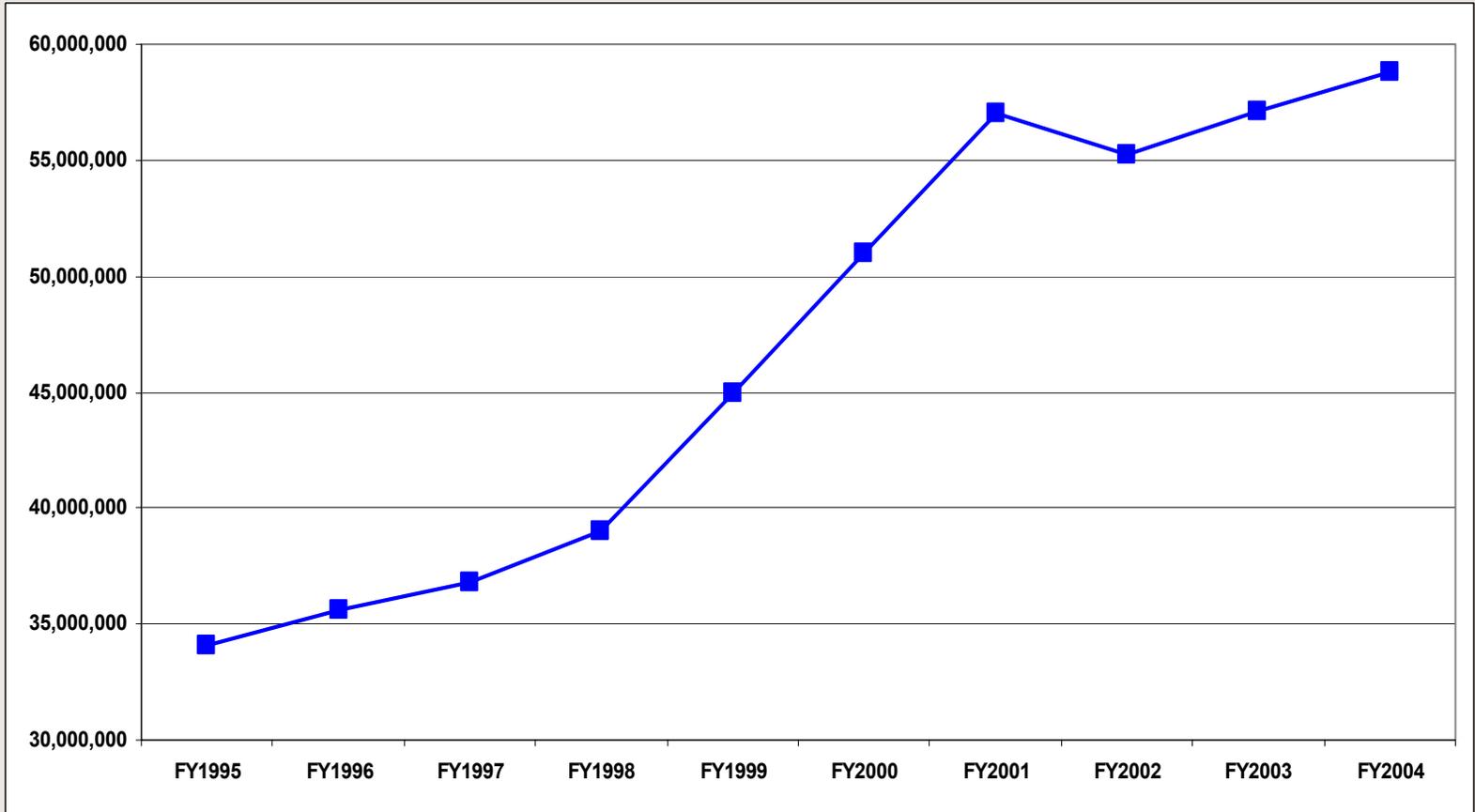
FY1998	FY1999	FY2000	FY2001	FY2002	FY2003	FY2004
\$15.7M	\$18.5M	\$20.2	\$18.6M	\$18.0M	\$16.5	\$17.5M

General Fund Debt Service



FY1997	FY1998	FY1999	FY2000	FY2001	FY2002	FY2003	FY2004
\$7.6M	\$8.4 M	\$16.5M	\$22.1M	\$25.3M	\$24.3M	\$24.2M	\$23.8M

County Schools Current Expense



FY1995	FY1996	FY1997	FY1998	FY1999	FY2000	FY2001	FY2002	FY2003	FY2004
\$34.1M	\$35.6M	\$36.8M	\$39.0M	\$45.0M	\$51.0M	\$57.0M	\$55.2M	\$57.1M	\$58.8M

General Fund Revenue

- Ad valorem taxes
 - Real & personal property \$105,105,306
 - Motor vehicle \$13,540,464
- Other taxes
 - Sales \$34,362,295
 - Other \$2,856,861
- Unrestricted intergov \$3,361,543
- Restricted intergov \$41,399,359

General Fund Revenue

• Licenses & permits	\$3,742,719
• Sales & services	\$6,195,370
• Investment interest	\$815,136
• Miscellaneous	\$4,991,457
• Other financing sources	\$6,342,171
• Fund balance appropriated	<u>\$6,673,804</u>
<i>General Fund total</i>	<i>\$229,736,485</i>

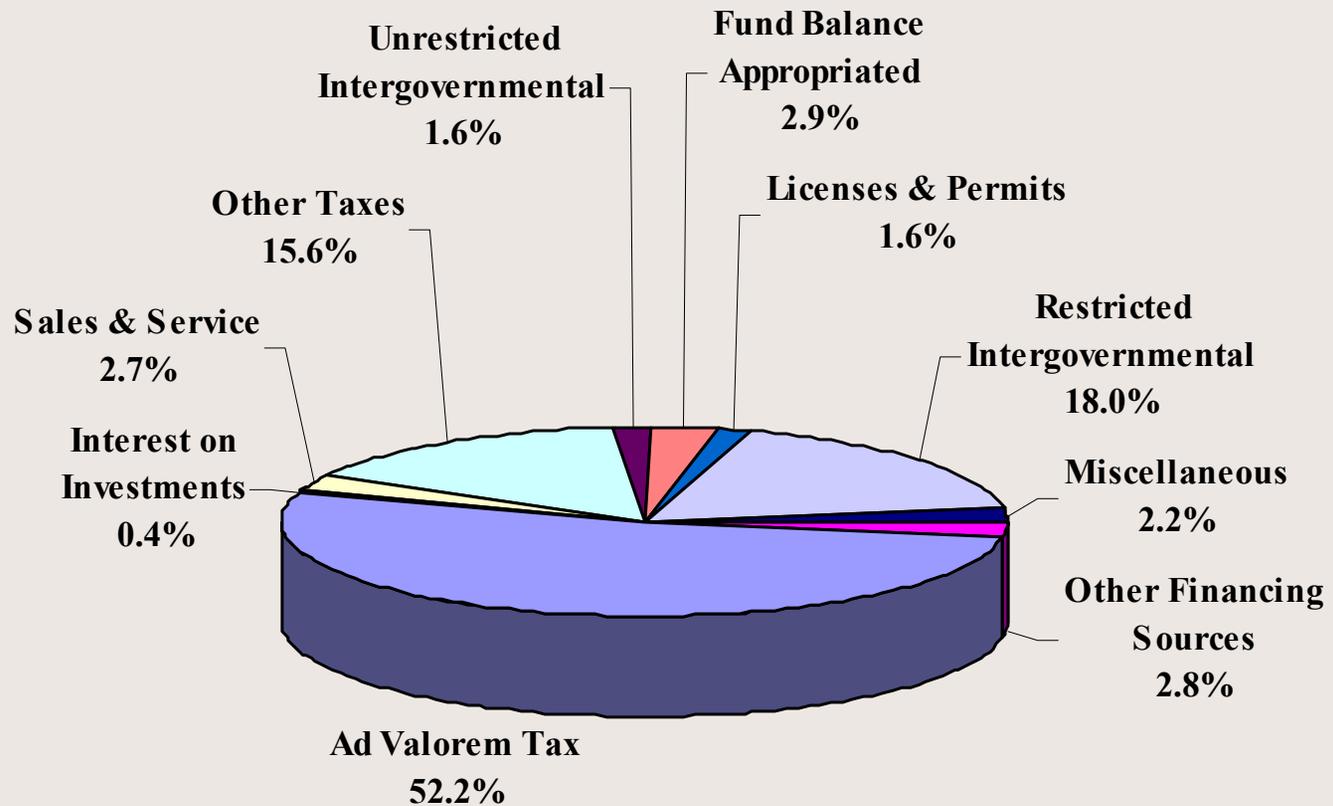
Assessed Valuation & Revenue Neutral

	Budgeted FY2003	% Change FY2003	Values Including Natural Growth	% Change FY2004	Revenue Neutral FY2004
Valuation					
Real property	9,822,785,701	2.00%	10,019,241,415	13.39%	11,360,530,584
Reductions due to appeals					(365,021,661)
Net real property				9.74%	10,995,508,923
Personal property	1,189,067,253	2.00%	1,212,848,598	-26.41%	892,503,647
Total real & personal property	11,011,852,954		11,232,090,013	5.84%	11,888,012,570
Motor vehicles	1,518,645,727	3.86%	1,577,264,610	0.11%	1,579,000,000
Public service	342,024,579	-13.63%	295,422,463	0.00%	295,422,463
Total valuation	12,872,523,260	1.80%	13,104,777,086	5.02%	13,762,435,033
Revenue					
Tax rate per \$100 valuation	92.5 ¢		92.5 ¢		88.0 ¢
Real property	88,089,514	1.87%	89,740,091	7.87%	96,803,536
Reductions due to appeals					(3,110,364)
Net real property				4.41%	93,693,172
Personal property	10,663,406	1.87%	10,863,212	-29.99%	7,605,059
Total real & personal property	98,752,921		100,603,303	0.69%	101,298,231
Motor vehicles	11,490,833	2.74%	11,805,983	-4.76%	11,243,996
Public service	3,163,727	-13.63%	2,732,658	-4.86%	2,599,717
Total revenue	113,407,481	1.53%	115,141,944	0.00%	115,141,944

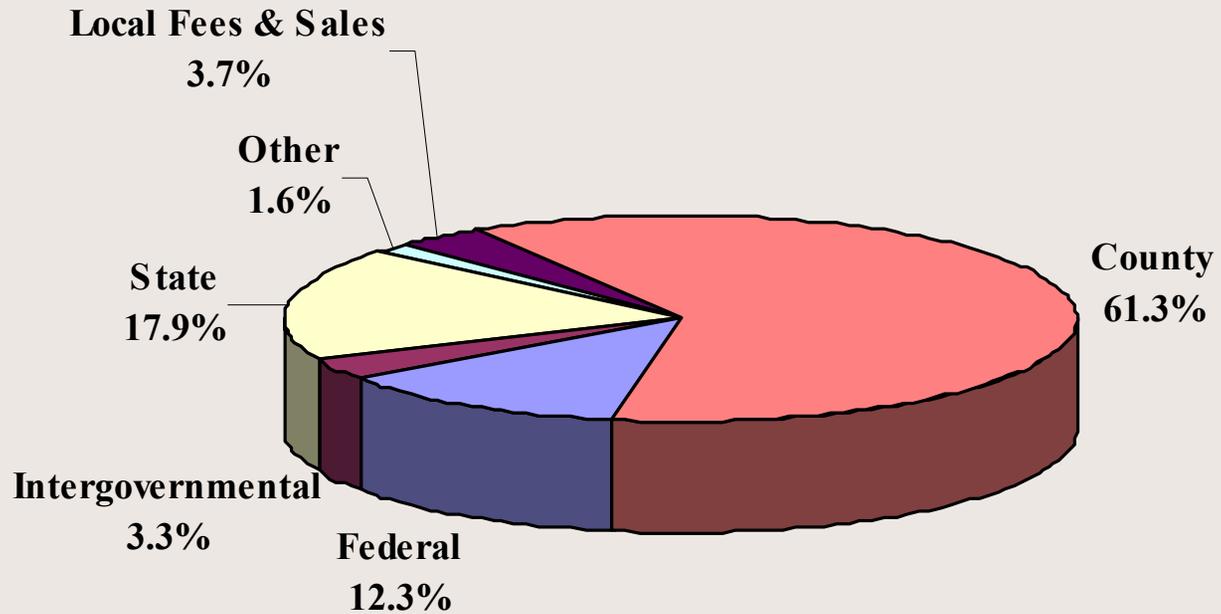
General Fund - Fund Balance

Fund Balance - July 1, 2002 (per audit)	\$ 43,103,612
Projected revenues - June 30, 2003	\$ 213,290,785
Transfer from DSS capital project	3,054,501
Transfer from Detention Facility	4,788,959
Projected expenditures with encumbrances	(218,915,820)
FY2003 gain (deficit)	\$ 2,218,425
Projected funds available	\$ 45,322,037
FY2004 Adopted Budget	\$ 229,736,485
Fund balance appropriated	6,673,804
Previous year's designated reserve	1,898,633
Total fund balance appropriated	\$ 8,572,437
% reserve remaining	10.360%

GF Revenue by Category



GF Revenue by Source



Capital Projects

* Millions of \$	FY2004 Financing							
	FY2003	FY2004	Federal	State	GO Bonds	COPS	Other	County
Detention Facility	56.903	64.037				49.322	10.060	4.654
Community Corrections Center	2.890	-		-		-	-	-
Social Services Building	34.219	-				-	-	-
1998 School Bond Projects	106.614	107.295			98.000		7.845	1.450
Winding Creek Mental Health	3.092	3.228				3.092	0.136	
Animal Control Shelter	0.200	3.000				2.800		0.200
Landfill Construction	4.789	4.789					4.789	
Eastover Water Project	6.907	6.918	1.926		3.904		1.088	
NORCRESS Sewer Project	9.234	9.280	5.390	2.689			1.201	
Kelly Hills Sewer Project	3.583	3.583	0.500	2.823			0.260	
Library Bond Fund	0.881	0.335					0.335	
School Bond Fund	73.300	73.307		73.307				
	302.614	275.772	7.816	78.819	101.904	55.214	25.714	6.304

Separate Funds

- County Schools Capital Fund \$9,200,000
 - \$1,800,000 (16.4%) decrease
 - County contribution \$0
- E-911 Funds
 - Wireless 911 \$185,000
 - \$45,000 (32.1%) increase
 - County contribution \$0
 - Emergency 911 \$837,048
 - \$54,627 (6.1%) decrease
 - County contribution \$0

Separate Funds

- Mental Health \$32,064,189
 - \$2,895,361 (9.9%) increase
 - County contribution \$4,456,053
- Workforce Development \$1,879,260
 - \$545,582 (40.9%) increase
 - County contribution \$34,440
- Industrial Inducement \$2,939,738
 - \$185,923 (6.8%) increase
 - County Contribution \$556,104

Separate Funds

- Water & Sewer Fund \$780,000
 - \$492,857 (171.6%) increase
 - County contribution \$10,043
- Eastover Sanitary District \$273,440
 - \$115,643 (29.7%) decrease
 - County contribution \$0
- Transportation & Planning Grant \$742,569
 - \$191,762 (34.8%) increase
 - County Contribution \$0

Separate Funds

- Revaluation \$497,681
 - \$96,762 (16.3%) decrease
 - County contribution \$495,681
- Recreation \$4,227,575
 - \$356,589 (9.2%) increase
 - County contribution \$0
- Juvenile Crime Prevention \$1,496,447
 - \$27,813 (1.8%) decrease
 - County Contribution \$152,867

Separate Funds

- Community Development \$4,485,127
 - \$802,965 (21.8%) increase
 - County contribution \$84,253
- Volunteer Fire Departments \$6,091,979
 - \$110,692 (1.9%) increase
 - *Tax rate remains at \$.10 per \$100*
 - County contribution \$0

Separate Funds

- Civic Center Complex \$4,955,889
 - \$435,075 (8.1%) decrease
 - County Contribution \$533,000
- Solid Waste Management \$6,810,375
 - \$171,479 (2.6%) decrease
 - Household fee remains at \$48
 - County contribution \$0

Separate Funds

- General Litigation Fund \$218,905
 - No change
 - County Contribution \$218,905

Reclassifications

- General Fund
 - 73 positions
 - \$163,185 excluding benefits
- Mental Health
 - 12 positions
 - \$38,888 excluding benefits
- Crown Center
 - 2 positions
 - (3,225) excluding benefits

New Positions

Department	Position Title	FT/		Salary	Fringe	Other Cost	Total	Adopted	
		#	PT					#	County Other
General Fund:									
101-410-4105	Administration								
	Public Information Specialist	1	FT	21,576	5,712	0	27,288	1	27,288
101-410-4120	Information Services								
	Computing Consultant II	1	FT	39,065	7,925	0	46,990	1	46,990
101-410-4145	Register of Deeds								
	Deputy Register of Deeds I	2	FT	43,152	11,412	0	54,564	2	54,564
101-410-4152	Tax Administration								
	Tax Assistant II	2	FT	47,300	11,948	0	59,248	2	59,248
	Tax Assistant III	1	FT	25,939	6,264	0	32,203	1	32,203
	GIS Analyst	1	FT	32,615	7,148	0	39,763		
	GIS Tech I	1	FT	25,939	6,295	0	32,234		
	GIS Digitizer	1	FT	17,123	5,168	0	22,291		
	Total	6					185,739	3	91,451

New Positions

Department	Position Title	FT/ # PT	Salary	Fringe	Other Cost	Total	#	Adopted County	Other
101-411-4117	Public Buildings Equipment Maintenance								
	Maintenance Tech II	3 FT	74,325	19,617	18,309	112,251	2	74,834	
101-411-4510	Landscaping								
	Maintenance Tech I	2 FT	45,154	11,670	0	56,824			
101-420-4210	Emergency Services								
	Tele-communicator I	1 FT	24,775	6,117	0	30,892	1	30,892	

New Positions

Department	Position Title	FT/		Salary	Fringe	Other Cost	Total	Adopted		
		#	PT					#	County	Other
Law Enforcement:										
101-422-4200 Sheriff										
	Electronic Technician I	1	FT	28,422	6,579	0	35,001	1	35,001	
	Lieutenant (F Platoon)	1	PT	15,164	1,279	1,750	18,193			
	Deputy I (Courtroom)	3	PT	36,198	3,198	5,250	44,646	3	44,646	
	Deputy III (Narcotics)	2	FT	59,528	17,040	1,420	77,988	1	38,994	
	Deputy III (Juv/Child Abuse)	1	FT	29,764	8,520	710	38,994	1	38,994	
	Deputy III (Property Crimes)	1	FT	29,764	8,520	710	38,994			
	Deputy I (Child Support)	1	FT	27,153	8,034	6,000	41,187	1	27,731	13,456
	Attorney II (6 Months)	1	FT	26,843	4,910	0	31,753			
	Sergeant Spec (Methodist College)	1	FT	32,615	9,050	7,440	49,105	1		49,105
	Deputy I (Methodist College)	<u>3</u>	FT	81,459	24,102	22,320	<u>127,881</u>	<u>3</u>		<u>127,881</u>
	Sub-Total Sheriff	15					503,742	11	185,366	190,442
101-422-4203 Jail										
	Custodian	1	FT	14,245	4,941	300	19,486			
101-422-422F School Law Enforcement										
	Deputy II (Grays Creek HS)	1	FT	28,422	8,270	5,642	42,334	1		42,334
	School Crossing Guard (GC HS)	<u>1</u>	PT	4,393	388	276	<u>5,057</u>	<u>1</u>	<u>5,057</u>	
	Sub-Total School Law Enforcement	2					47,391	2	5,057	42,334
	Total Law Enforcement	18					570,619	13	190,423	232,776

New Positions

Department	Position Title	FT/		Salary	Fringe	Other Cost	Total	Adopted	
		#	PT					#	County Other
101-437-4365 Social Services									
	Office Assistant IV	1	FT	21,576	5,719	0	27,295	1	12,010 15,285
101-440-4402 Library									
	Library Associate II	6	FT	155,634	37,602	0	193,236	6	193,236
	Library Technician	2	FT	35,858	10,502	0	46,360	2	46,360
	Library Associate II	1	PT	10,376	804	0	11,180	1	11,180
	Total	9					250,776	9	250,776
101-450-4502 Planning & Inspections									
(Dec. Start)	Deputy Director	1	FT	46,849	8,895	0	55,744	1	30,000
	Central Permitting Tech	1	FT	25,939	6,264	0	32,203	1	32,203
	Code Enforcement Officer	1	FT	27,153	6,407	0	33,560		
	Total	3					121,507	2	62,203

New Positions

Department	Position Title	FT/		Salary	Fringe	Other Cost	Total	#	Adopted	
		#	PT						County	Other
101-450-4504	Engineering									
	Engineering Technician	1	FT	32,000	7,528	0	39,528	1	39,528	
	Facilities Maint. Coord. II (Jail)	<u>1</u>	FT	32,000	8,069	0	<u>40,069</u>	<u>1</u>	<u>40,069</u>	
		2					79,597	2	79,597	
101-450-451A	Public Utilities									
	Public Utilities Director	1	FT	62,500	12,566	0	75,066	1	75,066	
	Administrative Assistant I	<u>1</u>	FT	27,500	6,463	0	<u>33,963</u>	<u>1</u>	<u>33,963</u>	
		2					109,029	2	109,029	
Total General Fund		6 PT	45 FT				1,673,371	39	1,030,057	248,061

New Positions

Department	Position Title	FT/ # PT	Salary	Fringe	Other Cost	Total	#	County	Adopted Other
Separate Funds:									
Mental Health:									
112-43B-4337 Community Partnership									
	Substance Abuse Counselor II	1 FT	29,764	6,758	0	36,522	1		36,522
	Office Assistant III	1 FT	19,680	5,471	0	25,151	1		25,151
	Substance Abuse Program Sup. I	<u>1</u> FT	38,000	7,804	0	<u>45,804</u>	<u>1</u>		<u>45,804</u>
	Sub-Total Community Partnership	3				107,477	3		107,477
112-435-434Y Medical Services									
	Processing Assistant V	1 FT	23,650	5,982	0	29,632	1		29,632
	Licensed Clinical Counselor	<u>2</u> FT	71,400	16,106	0	<u>87,506</u>	<u>2</u>		<u>87,506</u>
	Sub-Total Medical Services	3				117,138	3		117,138
112-435-435A General Support									
	Patient Relations Rep. IV	1 FT	21,576	5,712	4,635	31,923	1		31,923
112-435-435G MIS									
	Computer Systems Adm. I	1 FT	32,615	7,109	0	39,724	1		39,724
112-435-4359 Managed Care									
	Processing Assistant IV	<u>1</u> FT	21,576	5,719	4,635	<u>31,930</u>	<u>1</u>		<u>31,930</u>
	Total Mental Health	9				328,192	9		328,192

New Vehicles

Department	Vehicle Type		Qty Req	Unit Cost	Qty	Adopted County	Other
General Fund:							
101-411-4510	Landscaping						
3603	Pick-Up Truck - 1 Ton	R	1	21,963	1	21,963	
Law Enforcement:							
101-422-4200	Sheriff						
3603	Full Size Patrol Car	R	28	24,000	28	672,000	
	Full Size Sport Utility Vehicle	R	7	24,930	9	214,794	
	Large Sport Utility Vehicle	R	2	32,808			
	Subtotal Sheriff		37		37	886,794	
101-422-4200	Jail						
3603	15 Passenger Van	R	1	23,580	1	23,580	
	Total Law Enforcement		38		38	910,374	
101-424-4250	Animal Control						
3603	Pick-Up Truck - Ext. Cab 1/2 Ton	R	4	20,000	2	40,000	
Total General Fund			43		41	972,337	

New Vehicles

Department	Vehicle Type		Qty Req	Unit Cost	Qty	Adopted County	Other
Separate Funds:							
107-450-4577 911 Sign Shop							
3603	Utility Truck	R	1	17,790	1		17,790
Mental Health:							
112-43E-4338 MH Case Management							
3603	Full Size Sport Utility Vehicle	A	1	24,000	1		24,000
112-43E-4339 MH Partial Hospitalization							
3603	8 Passenger Mini-Van	R	<u>3</u>	21,200	<u>3</u>		<u>63,600</u>
	Total Mental Health		4		4		87,600
420-442-4441 Recreation							
3603	Pick-Up Truck - 1/2 Ton	A	1	17,550	1		17,550
	15 Passenger Van	R	<u>1</u>	20,250	<u>1</u>		<u>20,250</u>
	Total		2		2		37,800
625-460-4609 Solid Waste Container Site							
3603	Roll-Off Container Truck	R	1	120,000	1		120,000
Total Separate Funds			8		8		263,190

Capital Outlay

Department	Item		Qty	Unit Cost	Total	Adopted		
						Qty	County	Other
General Fund:								
101-410-4110 Court Facilities								
3607	C.O. Furniture		A	1	4,000	4,000	1	4,000
3650	Other Improvements		A	1	6,000	<u>6,000</u>	1	<u>6,000</u>
		Total				10,000		10,000
101-410-4120 Information Services								
3650	Networking		A	1	116,306	116,306	1	116,306
101-410-4152 Tax Administration								
3650	New Phone Room		R	1	9,875	9,875	1	9,875
3610	Heavy Duty Currency Counter		R	1	4,593	4,593	1	4,593
3610	New Validators for cashiers		R	4	2,500	10,000	4	10,000
3650	Security Systems in collections		R	1	5,450	5,450	1	5,450
3610	County GIS		A	1	37,320	<u>37,320</u>	1	<u>23,820</u>
		Total				67,238		53,738

Capital Outlay

Department		Item		Qty	Unit Cost	Total	Qty	Adopted County	Other
101-411-4112 Facilities Management									
3610	CO Equipment		A	1	50,000	50,000	1	50,000	
101-411-4119 Central Maintenance									
3610	OBD Reader		A	1	7,000	7,000			
101-411-4510 Landscaping & Grounds									
3610	Xmark Laser Z Riding Mower		R	1	6,400	6,400	1	6,400	
101-422-4200 Sheriff									
3650	Renovate Law Enforcement Center		A	1	50,000	50,000			
101-450-4502 Planning/Inspections									
3610	Computer Network Equipment		A	2	3,000	6,000	1	6,000	
Total General Fund						312,944		242,444	0

Capital Outlay

Department	Item			Qty	Unit	Total	Qty	Adopted	
					Cost			County	Other
Separate Funds:									
107-450-4575 Emergency 911									
3610	NAS Storage Device		A	1	3,000	3,000	1		3,000
3610	CISCO 48 Port Switch		A	1	2,922	2,922	1		2,922
3610	Plasma Monitor		A	1	20,000	20,000	1		20,000
3610	Dispatch PCS		R	5	4,023	20,115	5		20,115
3610	Server		R	1	6,000	<u>6,000</u>	1		<u>6,000</u>
					Total	52,037			52,037
112-43E-4357 MH-Adult Periodic									
3602	Doors		R	1	3,700	3,700	1		3,700
410-412-4153 Property Revaluation									
3650	Carpeting & Wall divider		A	1	3,500	3,500	1	3,500	

Capital Outlay

Department	Item	Unit	Qty	Cost	Total	Adopted	
						Qty	County
420-442-4441 Recreation							
3609	Arnett Park Annex Addition Architectural Fees	A	1	10,000	10,000	1	10,000
3609	Honeycutt Park Architectural Fees	A	1	11,000	11,000	1	11,000
3609	Arnett Park Fitness Cluster Architectural Fees	A	1	2,500	2,500	1	2,500
3609	Lake Rim Track Architectural Fees	A	1	800	800	1	800
3609	Stoney Point Track Architectural Fees	A	1	800	800	1	800
3609	Stedman Track Architectural Fees	A	1	800	800	1	800
3609	Armstong Recreation Center Architectural Fees	A	1	80,000	80,000	1	80,000
3610	Aerator-Spike	A	1	5,000	5,000	1	5,000
3610	Three Point Blower	A	1	3,400	3,400	1	3,400
3610	Three Wheel Bunker Rake	A	1	9,100	9,100	1	9,100
3630	Gray's Creek Regional Park	A	1	270,000	270,000	1	270,000
3650	Lake Rim Athletic Fields	A	1	35,000	35,000	1	35,000
3650	Eastover Ballpark Field A	A	1	17,500	17,500	1	17,500
3650	Administration Office Annex	A	1	100,000	100,000	1	
3650	Honeycutt Athletic Fields	A	1	110,000	110,000	1	110,000
3650	Fitness Cluster - Arnette Park	A	1	25,000	25,000	1	25,000
3650	Walking Track - Lake Rim School -Park	A	1	8,000	8,000	1	8,000
3650	Walking Track - Stoney Point Park	A	1	8,000	8,000	1	8,000
3650	Walking Track - Stedman School - Park	A	1	8,000	8,000	1	8,000
3650	Armstrong Recreation Center	A	1	800,000	<u>800,000</u>	1	<u>800,000</u>
	Total				1,504,900		1,404,900

Capital Outlay

Department	Item	Qty	Unit	Cost	Total	Adopted			
						County	Other		
620-442-4442 Civic Center									
3610	Sound System Theatre		A	1	6,000	6,000	1	6,000	
3610	Sound System Expo		A	1	6,000	6,000	1	6,000	
3610	Buffer		A	1	3,000	3,000	1	3,000	
3610	Riser System - Coliseum		A	1	125,100	<u>125,100</u>	1	<u>125,100</u>	
	Total					140,100		140,100	
Solid Waste:									
625-460-4607 Solid Waste-Wilkes Rd									
3610	Tub Grinder		R	1	350,000	350,000	1	350,000	
3610	Dozer D7H		R	1	260,000	<u>260,000</u>	1	<u>260,000</u>	
	Sub-Total Wilkes Rd					610,000		610,000	
625-460-4608 Solid Waste-Container Site									
3610	Stationary Compactor		A	1	24,000	24,000	1	24,000	
625-460-4611 Solid Waste-Maintenance									
3610	Farm Tractor with Bush Hog		A	1	34,000	<u>34,000</u>	1	<u>34,000</u>	
	Total Solid Waste					668,000		668,000	
Total Separate Funds						2,372,237		3,500	2,268,737

Current Debt

	Type of Debt	Purpose of Debt Issue	Date of Issue	Original Amount	Balance 6/30/03
General Fund					
Community College FAC (1994)	G.O. Bonds	Schools	05/01/94	5,710,000	3,610,000
School Series 1995	G.O. Bonds	Schools	04/01/95	12,000,000	7,800,000
School Refunding 1998 (for 1993 Series)	G.O. Bonds	Schools	03/01/98	23,325,000	20,500,000
\$98M School Bonds:					
1998 Series	G.O. Bonds	Schools	03/01/98	53,180,000	41,680,000
2000 Series	G.O. Bonds	Schools	03/01/00	29,945,000	26,645,000
2001 Series	G.O. Bonds	Schools	Future	<u>14,875,000</u>	<u>14,875,000</u>
				<u>98,000,000</u>	<u>83,200,000</u>
Total School Bonds				139,035,000	115,110,000
Library Bonds	G.O. Bonds	New Libraries	09/01/97	<u>11,400,000</u>	<u>8,400,000</u>
Total G.O. Bonds				150,435,000	123,510,000

Current Debt

	Type of Debt	Purpose of Debt Issue	Date of Issue	Original Amount	Balance 6/30/03
Public Buildings Series 1998:					
DSS Building	COPS	DSS Building	01/01/98	32,277,870	27,645,758
DSS Equipment	COPS	DSS Equipment	01/01/98	2,300,760	1,970,584
Community Corrections Center	COPS	Corrections Ctr	01/01/98	<u>2,771,370</u>	<u>2,373,658</u>
				37,350,000	31,990,000
COPS Series 2000:					
Detention Facility	COPS	Detention Facility	12/13/01	47,950,000	44,080,000
BB&T Lease 95 - Courthouse 4th Floor	Capital Lease	Courthouse Renov.	11/27/96	2,200,000	182,226
Industrial Park (Alphin Land #2)	Note Payable	New Industrial Park	01/31/02	238,125	162,331
Industrial Park (Clark Land)	Note Payable	New Industrial Park	02/26/99	300,000	65,993
Industrial Park (Healy Land)	Note Payable	New Industrial Park	11/14/02	931,000	931,000
Total General Fund				239,404,125	200,921,550

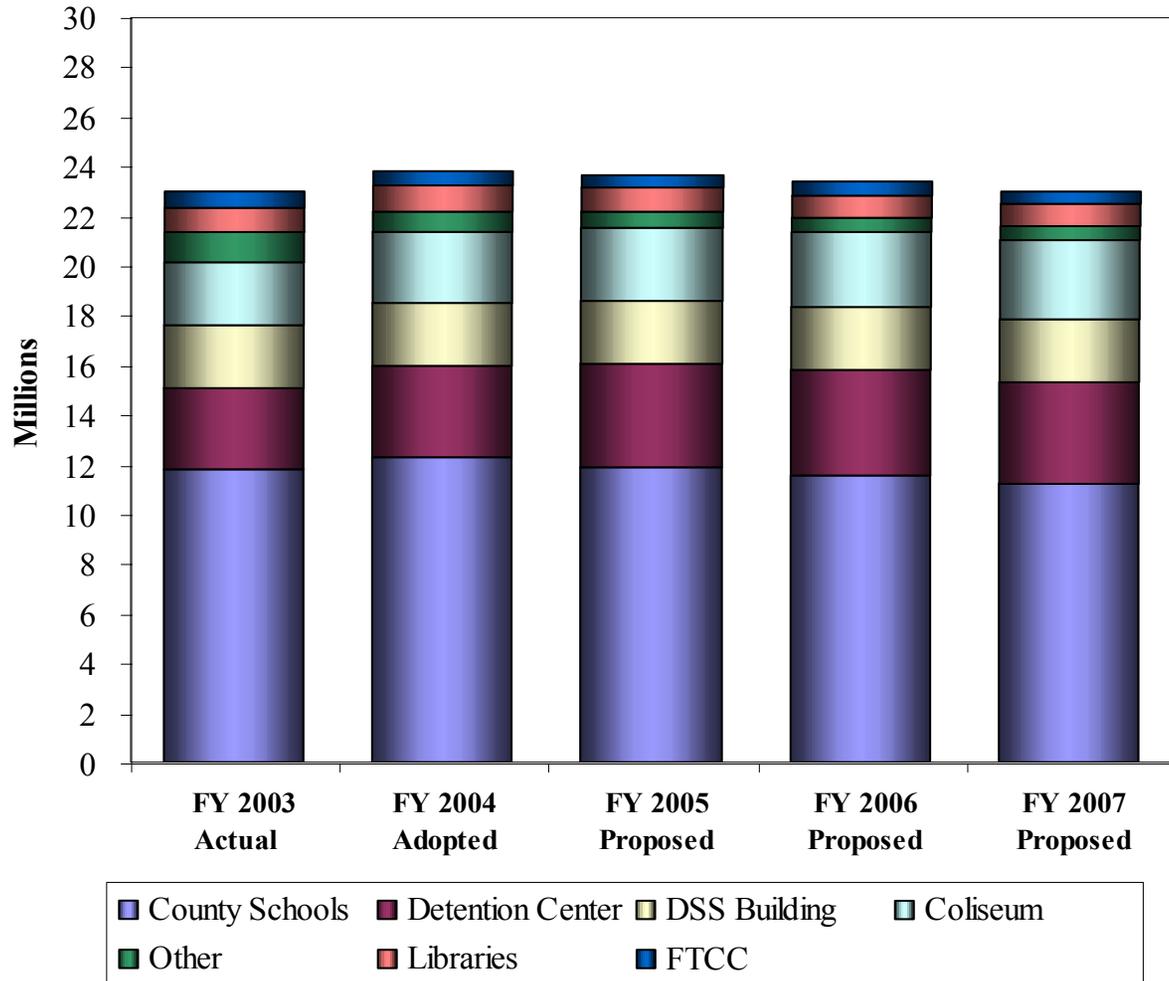
Current Debt

	Type of Debt	Purpose of Debt Issue	Date of Issue	Original Amount	Balance 6/30/03
Separate Funds					
Mental Health:					
COPS Series 2000					
Mental Health Facility (Winding Creek)	COPS	WC Renovations	12/13/01	2,830,000	1,885,000
Mental Health (Detox)	Note Payable	MH's portion of	05/13/93	1,348,936	1,072,612
Mental Health (Crisis Stabilization)	Note Payable	CFVH 1993 Bonds	05/13/93	<u>664,402</u>	<u>528,301</u>
Total Mental Health				4,843,338	3,485,913
Coliseum:					
1995 Series A (Partially Refunded 1998)	COPS	Coliseum	01/01/95	53,003,781	4,543,781
1995 Series B (Refunded 1998)	COPS	Coliseum Parking	01/01/95	2,150,000	0
1998 Refunding Series	COPS	Refinancing	07/01/98	52,950,000	50,540,000
Less Gain on Defeasance					(4,443,848)
Sigma Construction	Note Payable	Construction Claim	07/08/98	<u>400,000</u>	<u>160,000</u>
Total Coliseum				108,503,781	50,799,933

Current Debt

	Type of Debt	Purpose of Debt Issue	Date of Issue	Original Amount	Balance 6/30/03
County Community Development					
Section 108 Loan	Note Payable	Section 108 Loan	08/01/99	1,500,000	1,050,000
Eastover Sanitary District (Component Unit)					
USDA Water Bonds Series A & B	G.O. Bonds	ESD Water System	06/10/02	3,904,000	3,904,000
Separate Funds Debt Service				118,751,119	59,239,846
(Excluding gain on defeasance-Coliseum)					
Total All Funds Debt Service				358,155,244	260,161,396

General Fund Debt Service Projections



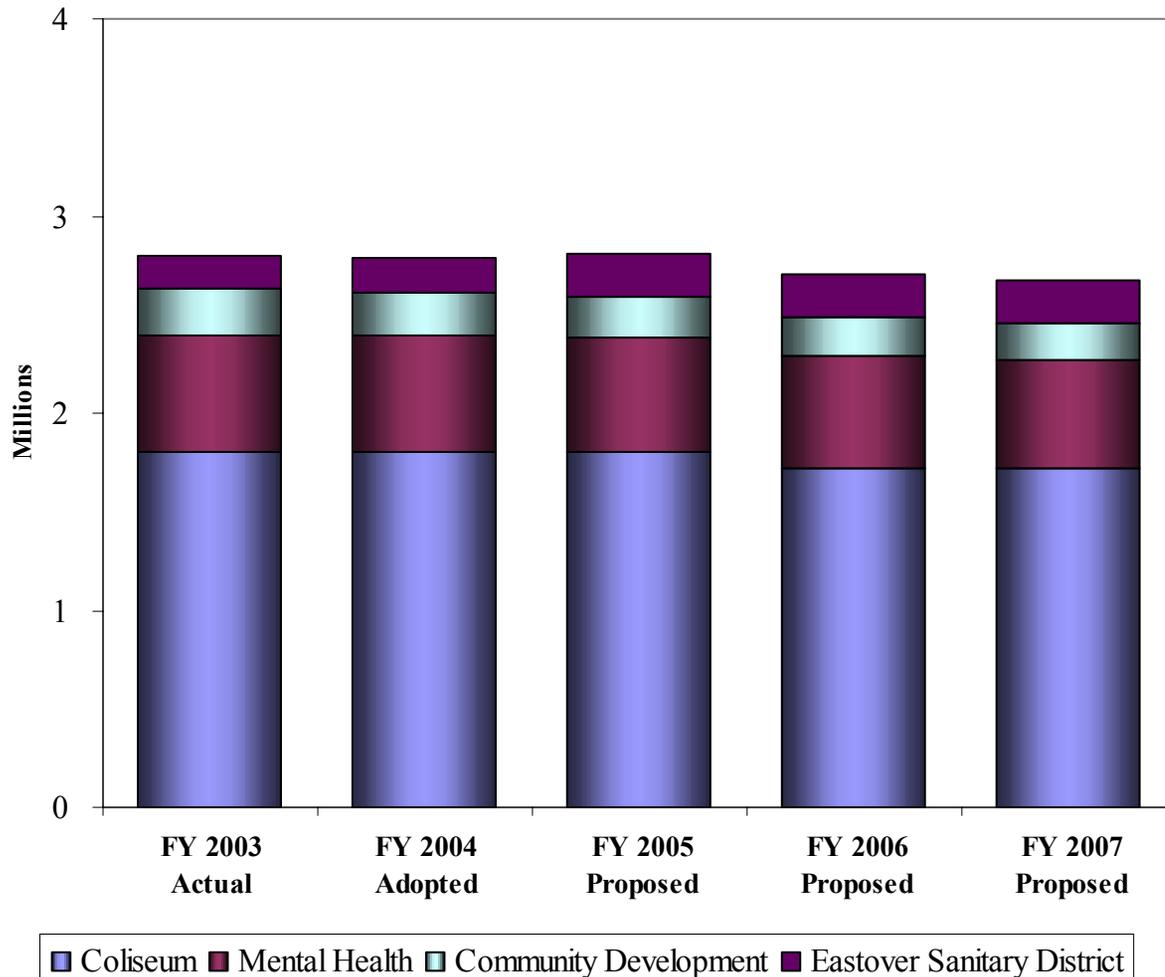
General Fund Debt Service Projections

Debt	FY2003 Actual	FY2004 Adopted	FY2005 Proposed	FY2006 Proposed	FY2007 Proposed
School Series 1993 (Partially Refunded 1998)	1,796,900				
School Series 1995	984,525	955,650	926,775	897,900	869,025
School Refunding 1998	1,551,135	3,200,710	3,082,670	2,965,320	2,843,660
\$98M School Bonds					
FY1998 \$53.180M	4,457,600	4,347,200	4,236,800	4,126,400	4,016,000
FY2000 \$29.945M	2,662,810	2,602,310	2,541,810	2,481,310	2,420,810
FY2002 \$14.875M	<u>325,750</u>	<u>1,151,500</u>	<u>1,131,500</u>	<u>1,111,500</u>	<u>1,091,500</u>
Total Schools	<u>11,778,720</u>	<u>12,257,370</u>	<u>11,919,555</u>	<u>11,582,430</u>	<u>11,240,995</u>
Library Bonds	1,042,200	1,013,400	984,600	955,800	926,400
Community College Bonds (1994)	584,735	564,610	544,485	524,360	504,060

General Fund Debt Service Projections

Debt	FY2003 Actual	FY2004 Adopted	FY2005 Proposed	FY2006 Proposed
COPS Series 1998:				
DSS Building	2,552,354	2,552,976	2,550,881	2,553,785
Equipment	181,931	181,976	181,826	182,033
Community Corrections Center	<u>219,145</u>	<u>219,198</u>	<u>219,018</u>	<u>219,267</u>
Total COPS Series 1998	<u>2,953,430</u>	<u>2,954,150</u>	<u>2,951,725</u>	<u>2,955,085</u>
COPS Series 2000				
Detention Center	3,264,824	3,715,985	4,140,940	4,208,130
BB&T Lease 95- Courthouse	373,327	186,664		
Industrial Park (Alphin Land - Note 1)	249,105			
Industrial Park (Alphin Land - Note 2)	86,839	86,839	86,839	
Industrial Park (Clark Land)	69,294	69,067		
Industrial Park (Healy Land)		137,020	132,448	129,215
Coliseum Debt Service	2,599,158	2,831,130	2,945,623	3,067,530
Total General Fund Debt Service	23,001,632	23,816,235	23,706,215	23,422,550

Separate Funds Debt Service Projections



Separate Funds Debt Service Projections

Debt	FY2003 Actual	FY2004 Adopted	FY2005 Proposed	FY2006 Proposed	FY2007 Proposed
Mental Health					
Winding Creek Building (COPS Series 2000)	417,992	404,210	390,350	375,860	361,055
Detoxification	122,047	129,219	129,284	129,050	128,961
Crisis Stabilization	<u>60,113</u>	<u>63,646</u>	<u>63,677</u>	<u>63,562</u>	<u>63,518</u>
Total Mental Health	<u>600,152</u>	<u>597,075</u>	<u>583,311</u>	<u>568,472</u>	<u>553,534</u>
Coliseum					
COPS - 1995 Series A	1,365,105	1,595,135	1,708,970		
COPS - 1998 Refunding	2,952,573	2,954,515	2,955,173	4,786,050	4,911,550
Sigma Construction (Principal only)	<u>80,000</u>	<u>80,000</u>	<u>80,000</u>		
Total Coliseum before GF Contribution	4,397,678	4,629,650	4,744,143	4,786,050	4,911,550
Less General Fund Contribution	<u>(2,599,158)</u>	<u>(2,831,130)</u>	<u>(2,945,623)</u>	<u>(3,067,530)</u>	<u>(3,193,030)</u>
Total Coliseum Paid from Separate Funds	<u>1,798,520</u>	<u>1,798,520</u>	<u>1,798,520</u>	<u>1,718,520</u>	<u>1,718,520</u>

Separate Funds Debt Service Projections

Debt	FY2003 Actual	FY2004 Adopted	FY2005 Proposed	FY2006 Proposed	FY2007 Proposed
County Community Development					
Section 108 Loan	230,573	219,929	209,222	198,504	187,802
Eastover Sanitary District (Component Unit)					
USDA Water Bonds Series A & B	170,620	174,933	217,433	217,030	217,060
Separate Funds Debt Service	2,799,865	2,790,457	2,808,486	2,702,526	2,676,916

Outside Agencies

Agency Name	FY 2003 Adopted	FY 2004 Recommended	FY 2004 Adopted
General Government:			
Mid Carolina Council of Governments	167,933	185,072	185,072
Public Safety Other:			
Fayetteville Area Sentencing Center	14,760	14,760	14,760
N.C. Forest Service	95,985	112,882	112,882
Public Health Other:			
N.C. Division of Vocational Rehabilitation	46,885	49,229	49,229
Employment Source	80,360	80,360	80,360
HIV Task Force	7,380	7,380	7,380
Contact	8,487	8,487	8,487

Outside Agencies

Agency Name	FY 2003 Adopted	FY 2004 Recommended	FY 2004 Adopted
Welfare Other:			
CC Coor Council on Older Adults/RSVP	93,357	93,357	93,357
Salvation Army	36,900	36,900	36,900
Sycamore Tree Senior Center	12,300	12,300	12,300
Big Brothers/Big Sisters	7,380	0	0
Salvation Army Christmas Outreach	7,749	7,749	7,749
Teen Involvement Program	7,380	7,380	7,380
Women's Center	10,250	0	0
Homeless Coalition	7,380	7,380	7,380
Communicare	38,669	40,000	40,000
Communicare-Neighborhood Guardian	0	10,000	10,000
Library:			
SE NC Radio Reading	7,591	7,591	7,591

Outside Agencies

Agency Name	FY 2003 Adopted	FY 2004 Recommended	FY 2004 Adopted
Culture Recreation Other:			
Arts Council	205,000	175,000	175,000
Airborne Special Operations Museum	164,000	164,000	164,000
Dogwood Festival	4,100	4,100	4,100
Cape Fear Botanical Garden	8,200	8,200	8,200
Economic Physical Development Other:			
Chamber of Commerce - Metro Visions	38,500	0	0
Orange Street Restoration	14,760	14,760	14,760
Fayetteville Economic Development	200,000	0	0
Economic Development Shell Building Debt	0	75,000	35,000
FYI Fayetteville	75,000	0	0
DDC Business Development Renaissance Plan	39,360	0	0
Cumberland County Business Council		363,110	420,625
Total Outside Agencies	1,399,666	1,484,997	1,502,512

BUDGET ORDINANCE ADOPTION

June 10, 2003

The Board of County Commissioners hereby adopts and enacts the proposed 2003-2004 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2003-2004 under the following terms and conditions:

1. The Budget Ordinance shall govern only total dollar departmental appropriations as shown subject to the resolution of September 7, 1982, after any additional personnel costs are factored into each department's appropriation.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners (see Attachment A). Attachment A includes all adjustments approved by the Board of Commissioners from May 27, 2003 through adoption of the budget on June 10, 2003 and any subsequent adjustments approved through June 30, 2003 by the Board.
3. The County-Wide Ad Valorem Tax Rate and levy of 88.0 cents per \$100 valuation is hereby adopted.
4. The Special Recreation Tax Rate and levy of 5 cents per \$100 valuation is hereby adopted.
5. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

	<u>Approved Tax Rate Per \$100 Valuation</u>
Beaver Dam Fire District	10 cents
Bethany Fire District	10 cents
Bonnie Doone Fire District	10 cents
Cotton Fire District	10 cents
Cumberland Road Fire District	10 cents
Eastover Fire District	10 cents
Godwin-Falcon Fire District	10 cents
Grays Creek Fire District	10 cents
Lafayette Village Fire District	10 cents
Lake Rim Fire District	10 cents
Manchester Fire District	10 cents
Pearces Mills Fire District	10 cents
Stedman Fire District	10 cents
Stoney Point Fire District	10 cents

BUDGET ORDINANCE ADOPTION

Vander Fire District	10 cents
Wade Fire District	10 cents
Westarea Fire District	10 cents
Special Fire Service Fire District	1/2 cent

6. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$58,775,000.
7. The County Pay Plan for FY2003-2004 includes a 3 1/2 % (minimum \$750 to exclude County Commissioners) cost of living increase for all permanent employees effective July 13.
8. Encumbrances outstanding in the prior fiscal year will be included in the coming year (FY2004) budget.
9. Any shortfalls in revenues created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland so that the 2003-2004 fiscal year budget of the County of Cumberland is balanced pursuant to Chapter 159 of the NC General Statutes.
10. Storm Water Utility Fee:

The monthly service charge per equivalent service unit under the Storm Water Public Enterprise Ordinance shall be One Dollar (\$1.00), effective July 1, 1995 and shall remain in effect until subsequently amended by appropriate act of the governing body.
11. Solid Waste Management fee is hereby adopted at \$48.00 per household.

This ordinance is adopted the 10th day of June 2003.

Talmage S. Baggett, Jr., Chairman

James E. Martin, County Manager

ADJUSTMENTS TO THE RECOMMENDED BUDGET

Department	Explanation of Change	Expenditure Changes	Revenue Changes
General Fund			
	Recommended Budget	233,620,600	233,620,600
Register of Deeds	2 New Deputy I Positions Salary Adjustment for Assistant ROD Position Overtime Register of Deeds Fees	54,564 (1,927) (5,000)	49,564
Register of Deeds Automation	Increase Expenditures Register of Deeds Fees	5,233	5,233
Tax Administration	Reclassifications Transfer from Food & Beverage Fund	(1,470)	169
Central Maintenance	OBD Reader Purchased in FY03 Solid Waste Maintenance Transfer	(7,000)	2,877
General Government Other	Workforce Development Transfer Additional Audit Fees COLA for Additional 1/2%/\$750 & Personnel Adjustments Property Revaluation Transfer Coliseum Repairs (Funded FY2003) Transfer to Fund 220 (Funded FY2003) Contingency Special - Health & DSS Contingency Special - Public Utilities Organization	(19,440) 10,000 351,930 (11,094) (1,970,600) (2,000,000) 100,000 (150,000)	
Emergency Services	Salaries - Temporary Contract Services	(8,000) 8,000	
Sheriff Dept	Deputy I (Child Support) Deputy III (Narcotics) Revenue from State for Deputy I (Child Support)	41,187 38,994	13,456
Day Reporting	Operating Adjustment for COLA	(678)	
Health	Operating Adjustment for COLA	(6,810)	
Library	6 New Library Associate II Full-Time Positions 2 New Library Technician Full-Time Positions 1 New Library Associate II Part-Time Position Operating Adjustment for COLA	193,236 46,360 11,180 (928)	
Social Services	Medicaid	(725,000)	
Outside Agencies	Orange Street Restoration Economic Development Shell Building Debt Cumberland County Business Council	14,760 (40,000) 57,515	
Planning/Inspections	New Deputy Director Position (1/2 year) Salary Adjustments	30,000 (15,000)	

ADJUSTMENTS TO THE RECOMMENDED BUDGET

Department	Explanation of Change	Expenditure Changes	Revenue Changes
Engineering	Eliminate Assistant County Engineer Position 1 New Engineering Tech Position	(60,942) 39,528	
Public Utilities	1 New Public Utilities Director Position 1 New Administrative Assistant I Position Operating Costs and Capital Outlay	75,066 33,963 28,258	
General Revenue	ABC Board Fund Balance Appropriated (Transfer Fund 220) Fund Balance Appropriated (Coliseum Repairs) Fund Balance Appropriated		350,000 (2,000,000) (1,970,600) (334,814)
	Total Adjustments	(3,884,115)	(3,884,115)
	Total General Fund Adopted Budget	229,736,485	229,736,485
Separate Funds			
E-911	Recommended Budget	836,529	836,529
	COLA for Additional 1/2%/\$750 & Personnel Adjustments	1,452	
	Salary Adjustments	(933)	
	Fund Balance Appropriated		519
	Total E-911 Adopted Budget	837,048	837,048
Mental Health	Recommended Budget	31,518,689	31,518,689
	COLA for Additional 1/2%/\$750 & Personnel Adjustments	65,415	
	Salaries & Benefits	318,996	
	Reclassifications of Mental Health Positions	21,618	
	Salary Adjustment	(19,539)	
	Operating Adjustments	159,010	
	Transfer from Worker's Compensation		244
	Fund Balance Appropriated		65,171
	NC Adult Mental Health		260,518
	Mental Health Fees		219,567
	Total Mental Health Adopted Budget	32,064,189	32,064,189
Workforce Development	Recommended Budget	205,393	205,393
	General Fund Transfer		(19,440)
	Expenditures in Workforce Administration	(19,440)	
	Total Workforce Development Adopted Budget	185,953	185,953
Workers Compensation	Recommended Budget	1,214,498	1,214,498
	COLA for Additional 1/2%/\$750 & Personnel Adjustments	750	
	Increase EAP Transfer 1/2% COLA	244	
	Increase Workers Compensation Premium 1/2% COLA		9,874
	Fund Balance Appropriated		(8,880)
	Total Workers Compensation Adopted Budget	1,215,492	1,215,492

ADJUSTMENTS TO THE RECOMMENDED BUDGET

Department	Explanation of Change	Expenditure Changes	Revenue Changes
Property Revaluation	Recommended Budget	508,775	508,775
	Salary Adjustments	(11,094)	
	General Fund Transfer	<u> </u>	<u>(11,094)</u>
	Total Property Revaluation Adopted Budget	497,681	497,681
Recreation	Recommended Budget	4,182,244	4,182,244
	COLA for Additional 1/2%/\$750 & Personnel Adjustments	45,331	
	Fund Balance Appropriated	<u> </u>	<u>45,331</u>
	Total Recreation Budget	4,227,575	4,227,575
JCP Group Home	Recommended Budget	871,233	871,233
	COLA for Additional 1/2%/\$750 & Personnel Adjustments	2,463	
	TANF Revenue	<u> </u>	<u>2,463</u>
	Total JCP Group Home Adopted Budget	873,696	873,696

Citizens of Cumberland County

Board of County Commissioners

County Attorney

County Manager

Liaison To:
Cape Fear Valley Health System
Fayetteville Area Economic Development Corporation
Fayetteville Area Convention & Visitors Bureau, Inc.

**Deputy County Manager
Human Services**

Social Services

Library

Workforce
Development

Parks & Recreation

Mental Health

Cooperative
Extension Service

Veterans Service

Community
Development

Public Health

Day Reporting
Center

Personnel

Pretrial Release
Program

Planning &
Inspections

Public Utilities

Liaison To:
Communicare, Inc.
Smart Start
Mid-Carolina Council of Governments
Human Services Transportation System
Juvenile Crime Prevention Council

**Assistant County Manager
General & Support Services**

Emergency
Services

Landscaping

Animal Control

Central
Maintenance

Fire Marshal

Communications
Center

Court Facilities

Print Shop

Solid Waste
Management

Carpentry Shop

Building
Maintenance

Electrical &
Mechanical

**Assistant County Manager
Finance & Administrative Services**

Legal

Clerk to the Board

Crown Center

Public Information
Officer

Finance & Budget

Information
Services

Tax
Administration

Engineering

Safety & Risk
Management

Internal Audit

Liaison To:
Board of Education

Sheriff / Jail

Register of Deeds

Board of Elections

BRIEF HISTORY AND DESCRIPTION OF THE COUNTY OF CUMBERLAND

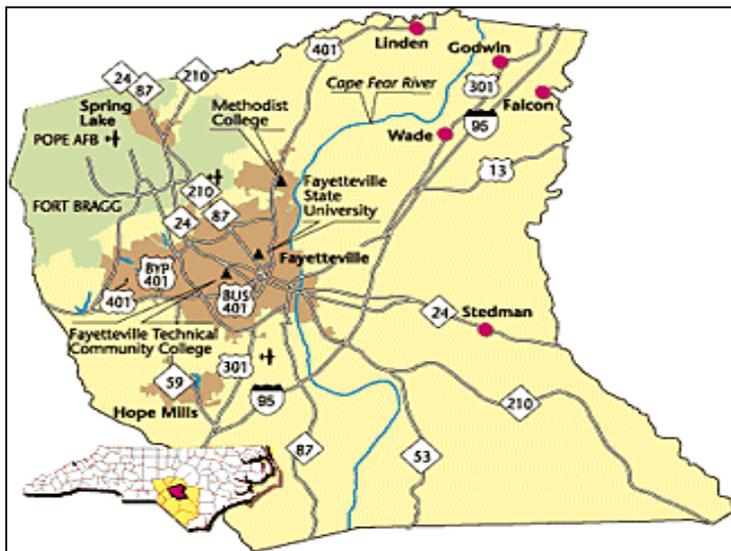
HISTORY

Cumberland County began as a settlement in the Upper Cape Fear Valley between 1729 and 1736, by European migrants known as Highland Scots. The area became a vital transportation link to other major settlements. A receiving and distribution center was established in 1730 on the Cape Fear River. This settlement was known as Campbellton.

The Colonial Legislature passed an act in 1754 which resulted in the political division of Bladen County, thus forming Cumberland County. It was named after the Duke of Cumberland (William Augustus), who commanded the English Army. The County continued to grow and prosper as the Scotch-Irish, Germans and Moravians also entered the area. Campbellton was named the county seat during 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis De La Fayette, a French general that served in the American Colonies Revolutionary Army.

Fayetteville's growth was delayed by a devastating fire in 1831, and the invasion of General Sherman in 1865. One of the factors that boosted this slow recovery period was the opening of Camp Bragg as an artillery and temporary training facility as a permanent Army post and renamed the camp to Fort Bragg, after Confederate General Braxton Bragg, a North Carolina native. Today, Fort Bragg plays a vital role in the economy of the County as the base occupies approximately 43,000 acres of the County land area.

Presently, Cumberland County has a population of 301,098 and consists of 661 square miles located in the Upper Coastal Plain section of the state. This area is better known as the "Sandhills." Cumberland County has progressed from its beginnings as a river front distribution center to a highly commercialized area offering a variety of services to its citizens.



DESCRIPTION OF CUMBERLAND COUNTY GOVERNMENT

The County of Cumberland functions under a Board of Commissioners - County Manager form of government. The Board of County Commissioners consists of seven members. Two members are elected from District 1 which follows the 17th House District line, three members from District 2 which follows the 18th House District line, and two members at large.

Each member of the Board is elected for a four-year term. The terms are staggered with two members from District 1 and two members at large elected in a biennial general election, and three members from District 2 elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis.

The board of Commissioners meets two times each month. Scheduled meeting days are the first Monday of each month at 9:00 a.m.; the third Monday of the month at 7:00 p.m. In addition, the first and third Monday meetings are broadcast live on Fayetteville cable channel 7. When necessary, the Board holds special called meetings, always advertised in advance. The Board of Commissioners meetings are open to the public. They are held in the Commissioners' meeting room on the first floor of the County Courthouse located on Dick Street.

The agenda for each regular scheduled Board meeting is normally available on the Thursday prior to the Monday meeting on the county's website; www.co.cumberland.nc.us. The minutes of the meetings are also posted as soon as they become available.

MISCELLANEOUS STATISTICS

Date of Incorporation	1754
Form of Government	Commission/Manager
Population	
Cumberland County	301,098
Falcon	320
Fayetteville (Includes annexation effective June 1, 2003)	132,342
Godwin	113
Hope Mills	11,676
Linden	124
Spring Lake	8,057
Stedman	664
Wade	477
Area in Square Miles	661
Miles of Streets	
Paved	1,251
Unpaved	32
Parks and Recreation (Municipalities Excluded)	
Parks	2
Park acreage	174
School parks	33
School park acreage	333
Baseball stadiums	1
Recreation centers	4
Youth baseball/softball fields	32
Tennis courts	10
Sand volleyball courts	4
Baseball fields	1
Multipurpose fields	2
Picnic shelters	4
Concession stands w/restrooms	5
Contracted community parks	3
Disc golf course	1
Fire Protection (Municipalities Excluded)	
Number of stations	17
Number of fire personnel	610
Number of calls answered	9,432
Number of inspections conducted	1,771
Permits issued	708
Complaints investigated	10
Civic Center	
Number of event days	335
Attendance	506,003

MISCELLANEOUS STATISTICS

Hospitals	
Number of county hospitals	2
Number of beds	909
Sheriff Protection (Municipalities Excluded)	
Number of stations	5
Number of personnel and deputies	615
Area in square miles patrolled by deputies	513
Miles driven	4,330,109
Number of calls answered	87,623
Number of inmates processed in & out at Detention Center	19,569
Number of detective cases worked	6,524
Value of cocaine & marijuana seized	\$2,526,900
Number of civil court papers handled	40,281
Number of K-9 team actions	1,280
Number of search & rescue team actions	32
Number of bomb team actions	71
Number of school resource officers	29
Number of school crossing guard sites	49
Number of weapons confiscated at the Courthouse	6,788
Library	
Main Library	1
Branches	6
Bookmobiles	1
Law Library	1
Number of books	509,173
Facilities and Services not Included in the Reporting Entity	
Education	
Number of elementary schools	53
Number of middle schools	15
Number of senior high schools	10
Number of special schools (alternative schools)	4
Number of evening academies	1
Number of year-round classical (6-12)	1
Number of community colleges	1
Number of private colleges	1
Number of universities	1
Hospitals not Operated by County	
Veteran's Affairs Medical Center	2
Number of beds	164
Womack Army Community Hospital	159
Number of beds	159

BUDGET PROCESS

North Carolina counties budget and spend money under the Local Government Budget and Fiscal control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. All departments, other than the public schools, are required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners not later than June 1. G.S. 159-11 requires that the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day that the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection. Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, and the property tax rate.
7. Budget Amendment Process:

The Board of County Commissioners adopts the budget for each year at the organizational level. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year.

During the course of the year, organizations can amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. An organization is required to submit a budget revision form which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision that increases salaries, changes revenue or requires transfers between organizations and funds must be approved by the Commissioners. All other revisions are approved by the County Manager.

FUND STRUCTURE

The Accounting and Budgetary systems for the county are organized using funds and account groups. A fund is a separate accounting entity, with a self-balancing set of accounts. An account group is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The various fund types that comprise the Cumberland County budget are:

- A. General Fund: This is the primary operating account of the county. The General Fund is used for the majority of current operating expenditures and is also used to account for all financial resources except those required to be accounted for in another fund. General Fund activities are financed mainly through property taxes, sales tax, fees, and federal and state revenues.

- B. Separate Funds:
 - 1. Special Revenue Funds
 - g Wireless 911 Fund
 - g County School Fund
 - g 911 Emergency Fund
 - g Mental Health Fund
 - g Prepared Food and Beverage Tax Fund
 - g Workforce Development Funds
 - g Industrial Development Fund
 - g Federal Drug Forfeiture Funds
 - g NC Controlled Substance Fund
 - g Injured Animal Fund
 - g Water & Sewer Fund
 - g Eastover Sanitary District Fund
 - g Property Revaluation Fund
 - g Recreation Fund
 - g Juvenile Crime Prevention Fund
 - g Community Development Funds
 - g Transportation Funds
 - g Fire Protection Funds
 - g Cemetery Fund

 - 2. Capital Project Funds
 - g Detention Facility Fund
 - g 1998 School Bond Fund
 - g Mental Health Winding Creek Fund
 - g Animal Control Shelter Fund
 - g Landfill Construction Fund
 - g Eastover Water Project Fund
 - g NORCRESS Water and Sewer Fund

- g Kelly Hills Water and Sewer Fund
- g Headquarters Library Bond Fund
- g NC School Bond Projects Fund

3. Proprietary Funds

- g Internal Service Funds
 - g Group Insurance Fund
 - g Employee Flexible Benefit Fund
 - g Workers' Compensation Fund
 - g General Litigation Fund
- g Enterprise Funds
 - g Cumberland County Crown Center Funds
 - g Cumberland County Solid Waste Fund

4. Fiduciary Funds

- g Trust Funds
 - g Inmate Fund
 - g Special Separation Allowance Fund
- g Agency Funds
 - g City Tax Funds
 - g Intergovernmental Custodial Fund
 - g Stormwater Utility Fund
 - g Inmate Payee Fund
 - g Convention-Visitors Bureau Fund

SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2001		FY 2002		FY 2003			FY 2004		
	FT	PT	FT	PT	FT	PT	FTEs	FT	PT	FTEs
General Fund										
Governing Body	2	7	2	7	2	7	9.00	2	7	9.00
Administration/Personnel	20	1	14	1	14	1	14.40	15	1	15.40
Information Services	11	0	9	0	11	0	11.00	12	0	12.00
Elections	8	5	7	5	8	4	9.95	8	4	9.95
Finance	20	0	15	0	16	0	16.00	16	0	16.00
Legal	7	0	6	0	6	0	6.00	6	0	6.00
Register of Deeds	23	0	16	0	18	0	18.00	20	0	20.00
Tax Collector/Assessor/Mapping	72	0	61	0	61	0	61.00	65	0	65.00
Print Shop	3	0	3	0	3	0	3.00	3	0	3.00
Mail Management	4	0	3	0	3	0	3.00	3	0	3.00
Carpenter Shop	5	0	4	0	4	0	4.00	4	0	4.00
Public Buildings Equipment Maintenance	14	0	12	0	13	0	13.00	15	0	15.00
Public Buildings Janitorial	21	0	18	0	18	0	18.00	18	0	18.00
Central Maintenance	13	0	10	0	16	0	16.00	16	0	16.00
Landscaping & Grounds	13	0	10	0	10	0	10.00	10	0	10.00
Emergency Services	14	14	15	14	15	0	15.00	16	0	16.00
Sheriff	480	96	519	64	522	80	537.30	529	84	545.67
Emergency Management	3	-	-	-	-	-	-	-	-	-
Fire Marshal	5	0	4	0	4	0	4.00	0	0	-
Animal Control	20	0	18	0	20	0	20.00	19	0	19.00
Inspections	25	0	21	0	0	0	-	0	0	-
Day Reporting	9	0	6	0	4	2	4.65	3	1	3.63
Criminal Justice Unit	5	0	4	0	3	2	4.35	5	0	5.00
C-5 Facility	3	0	3	0	3	0	3.00	2	0	2.00
Public Health	299	8	258	8	163	111	212.30	168	137	224.09
Social Services	643	16	615	10	600	15	606.11	604	12	608.55
Veterans Services	7	0	5	0	5	0	5.00	5	0	5.00
Senior Aides Local Support	1	0	1	0	0	1	0.81	0	1	0.81
Spring Lake Resource Center Admin	1	0	1	0	1	0	1.00	1	0	1.00
Library	138	84	119	61	119	63	145.32	127	64	153.88
Stadium Maintenance	3	0	1	0	0	2	1.00	0	2	1.00
Planning & Inspections	24	0	17	0	38	0	38.00	40	0	40.00
Engineering	4	0	3	0	3	0	3.00	4	0	4.00
NC Cooperative Extension Service	15	0	14	0	14	0	14.00	14	0	14.00
Soil Conservation/Cost Share	2	0	2	0	2	0	2.00	2	0	2.00
Fort Bragg Soil Erosion	2	0	2	0	2	0	2.00	2	0	2.00
Public Utilities	-	-	-	-	-	-	-	2	0	2.00
Total General Fund	1,939	231	1,818	170	1,721	288	1,831.19	1,756	313	1,871.98

SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2001		FY 2002		FY 2003			FY 2004		
	FT	PT	FT	PT	FT	PT	FTEs	FT	PT	FTEs
Separate Fund										
Emergency 911	10	0	10	0	9	0	9.00	8	0	8.00
Mental Health	433	4	424	4	442	26	447.97	451	21	455.00
Workers' Compensation	-	-	-	-	3	0	3.00	3	0	3.00
Workforce Development	18	0	16	0	2	46	11.52	3	31	13.19
Property Revaluation	8	0	8	0	9	0	9.00	9	0	9.00
Recreation	45	0	48	0	48	2	49.00	48	2	49.00
Juvenile Crime Prevention	15	7	15	7	13	4	14.60	13	4	14.60
Transportation Planning	2	0	2	0	4	0	4.00	5	1	5.50
Community Development	14	0	14	0	7	16	13.00	5	16	13.00
Civic Center	32	0	32	0	36	0	36.00	40	0	40.00
Solid Waste Management	68	0	72	0	55	0	55.00	54	0	54.00
Total Separate Funds	645	11	641	11	628	94	652.09	639	75	664.29
Total All Funds	2,584	242	2,459	181	2,349	382		2,395	388	2,536.27

FY 2003 the county installed new budgeting and payroll/HR software which changed how we account for employees and positions. The budget department has always tracked authorized positions and not actual employees. For example, if an employee spends 25% of his time in four different departments, the FT=0, PT=4, and the FTEs= 1. We have defined a full-time position (FT) to be a position budgeted for 40 hours per week, a full-time-equivalent (FTE) of 1.0. A position less than 1.0 FTE is counted as a part-time position (PT).

FY2001: The county added only 21 new positions during the FY01 budget process with 12 positions funded by non-county sources. Of these 12, four positions are in the Health Department supporting the Smart Start Healthy Families Program, three new positions in Recreation for a new center, four positions in Solid Waste supporting White Goods and one position in Day Reporting was reclassified from part-time to full-time. Animal Control added five new positions per the recommendations of the National Animal Control Association.

FY2002: For FY02, 91 new positions were approved, however, 249 positions were also eliminated. The opening of the new Jail required 83 of the new positions with the hiring dates to be staggered throughout the fiscal year. The Health Department requested seven new positions, six located in the Smart Start Healthy Families Program using non-county funding. The General Fund eliminated 245 positions, including 93 filled positions in which 64 were full-time and 29 were part-time positions. In the Separate Funds, four positions were eliminated with three being full-time filled positions. A total of 153 vacant positions were eliminated from the FY02 budget.

FY2003: The County added 20 new positions during the budget process. Nine full-time positions were added to the General Fund and eleven to other funds. See the New Position spreadsheet for details on these new positions. Due to changes in service delivery and to reduce costs, several departments chose to eliminated positions. Central Maintenance eliminated one vacant mechanic position. The Health Department eliminated six nursing positions; one vacant and five filled.

FY2004: Fifty-one new positions were added during the budget process. Thirty-four full-time positions and five part-time positions were added to the General Fund and twelve full-time positions were added to other funds. See the New Position spreadsheet for details on these new positions. A total of eighty-seven positions were reclassified, including seventy-three in the General Fund and fourteen in other funds. Twenty-seven of the reclassifications were information systems related positions throughout the County.

RECLASSIFICATIONS

Department Position #	Current Classification	Grade	Salary	Adopted Classification	Grade	Salary	Difference
General Fund:							
101-410-4120 Information Services							
IFS0001	Information Services Director	79	71,612	Information Systems Director I	83	79,500	7,888
IFS0002	Assistant Information Services Dir	77	71,612	Assistant Information Services Dir	78	71,612	0
IFS0003	Senior Systems Analyst	71	54,557	Applications Analyst Prog I	76	57,286	2,729
IFS0004	Network Administrator	71	51,959	Computer Network Coordinator	76	54,557	2,598
IFS0005	Systems Analyst	70	52,151	Applications Analyst Prog I	76	54,759	2,608
IFS0006	Programmer Analyst	69	44,724	Applications Programmer I	69	44,724	0
IFS0007	Microcomputer Specialist	68	33,473	Tele Equip Tech I W/A II	73	40,871	7,398
IFS0008	Computer Operator	63	34,037	Computer Operator	64	35,739	1,702
IFS0010	Systems Analyst	70	52,151	Systems Programmer I W/A II	78	54,759	2,608
IFS0011	Database Administrator	70	47,303	Computing Consultant III	74	49,668	<u>2,365</u>
Total							29,896
101-410-4145 Register of Deeds							
ROD0002	Senior Assist Register of Deeds	71	38,539	Senior Assist Register of Deeds	72	40,466	1,927
101-410-4152 Tax Administration							
TAX0008	Senior Commercial Reval Appraiser	71	37,347	Senior Appraiser	71	37,347	0
TAX0011	Assistant Operations Div Manager	70	35,700	Operations Division Manager	71	37,485	1,785
TAX0013	Field Auditor	70	35,700	Tax Audit Supervisor	70	35,700	0
TAX0022	Mobile Home Inspector	65	28,422	Personal Property Coordinator	65	28,422	0
TAX0042	Tax Analyst	64	29,401	Real Estate Assessment Coordinator	65	30,871	<u>1,470</u>
Total							3,254
101-411-4117 Public Buildings Equipment Maintenance							
PBJ0001	Equipment Maint Supervisor	73	44,419	Facilities Maintenance Manager	72	39,065	(5,354)
PBJ0002	Assistant Equip Maint Supervisor	68	36,070	Facilities Maintenance Supervisor	68	36,070	0
PBJ0003	Master Mechanic/Foreman	66	32,479	Maintenance Technician III	63	32,479	0
PBJ0004	Equipment Maint Crew Leader	64	30,630	Licensed Electrician	65	32,162	1,532
PBJ0005	Maintenance Technician II	62	25,422	Maintenance Technician III	63	26,693	1,271
PBJ0007	Equipment Maint Crew Leader	64	30,841	Licensed HVAC Technician	65	32,383	1,542
PBJ0008	Equipment Maint Crew Leader	64	30,788	Licensed Plumber	65	32,327	1,539
PBJ0012	Maintenance Technician II	62	26,017	Maintenance Technician III	63	27,318	<u>1,301</u>
Total							1,831
101-411-4119 Central Maintenance Facility							
CTM008	Parts Supply/Service Writer	60	24,204	Office Support V	61	25,414	1,210
Law Enforcement:							
101-422-4200 Sheriff							
CSO0006	Director Records Management	70	40,474	Computing Consultant III	74	42,782	2,308
CSO0010	Personnel Specialist	68	34,661	Personnel Officer I	70	36,394	1,733
CSO0021	Microcomputer Technician	65	30,965	Tele Equipment Technician I	70	35,700	4,735
CSO0026	Supply Control Officer	65	32,875	Supply Control Officer	69	34,519	1,644
CSO0029	Administrative Support I	63	29,412	Administrative Support II	65	30,883	1,471

RECLASSIFICATIONS

Department Position #	Current Classification	Grade	Salary	Adopted Classification	Grade	Salary	Difference
CSO0070	Office Support IV	59	21,576	Financial Assistant III	63	25,939	4,363
CSO0118	Captain	72	55,779	Major	74	58,568	2,789
CSO0121	Captain	72	44,996	Major	74	48,928	3,932
CSO0123	Lieutenant Specialist	70	44,808	Captain	72	46,868	2,060
CSO0128	Lieutenant Specialist	70	39,942	Captain	72	43,451	3,509
CSO0129	Lieutenant Specialist	70	42,559	Captain	72	44,687	2,128
CSO0907	Custodian/Janitor I	50	14,245	Latent Print Examiner	67	31,176	<u>16,931</u>
Sub-Total Sheriff							47,603
101-422-4203 Jail							
CSO0270	Sergeant - Jail	66	32,626	Sergeant Specialist - Jail	67	34,257	1,631
CSO0271	Sergeant - Jail	66	33,940	Sergeant Specialist - Jail	67	35,637	1,697
CSO0272	Sergeant - Jail	66	35,546	Sergeant Specialist - Jail	67	37,323	1,777
CSO0274	Sergeant - Jail	66	32,692	Sergeant Specialist - Jail	67	34,327	1,635
CSO0912	Cook Supervisor	59	21,576	Custodian/Janitor I	50	14,245	(7,331)
All	Jailer I	62	24,775	Detention Officer I	62	24,775	0
All	Jailer II	64	27,153	Detention Officer II	64	27,153	0
All	Jail Instructor	65	28,422	Detention Facility Instructor	65	28,422	0
Sub-Total Jail							<u>(591)</u>
Total Law Enforcement							47,012
101-424-4250 Animal Control							
ANC0011	Animal Control Officer	60	25,307	Lead Animal Control Officer	61	26,572	1,265
ANC0017	Shelter Attendant	55	19,502	Lead Shelter Attendant	56	20,477	<u>975</u>
Total							2,240
101-426-4214 Day Reporting Center							
DRC0002	Day Reporting Center Case Mgr I	65	29,297	Asst Day Reporting Ctr Prog Coord	65	29,297	0
DRC0008	Day Reporting Center Case Mgr II	67	34,122	Day Reporting Ctr Program Coord	67	34,122	<u>0</u>
Total							0
101-437-4365 Social Services							
DSS0011	Computing Consultant II	72	40,207	Information Systems Manager	76	46,849	6,642
DSS0066	Computer Systems Administrator I	68	32,615	Analyst Programmer II	74	42,782	10,167
DSS0067	Computer Systems Administrator I	68	33,502	Analyst Programmer II	74	42,782	9,280
DSS0184	Accountant Specialist	67	31,176	Internal Auditor	70	35,700	4,524
DSS0246	Social Worker II	66	29,764	Social Worker III	68	32,615	2,851
DSS0268	Social Worker II	66	29,764	Social Worker III	68	32,615	2,851
DSS0269	Social Worker II	66	29,764	Social Worker III	68	32,615	2,851
DSS0281	Social Worker II	66	29,764	Social Worker III	68	32,615	2,851
DSS0308	Computer Support Technician II	63	25,939	Computer Systems Admin I	68	32,615	6,676
DSS0403	Computer Support Technician II	63	25,939	Computer Systems Admin I	68	32,615	<u>6,676</u>
Total							55,368
101-439-4395 Veterans Services							
VET0001	Veterans Services Officer	66	35,716	Director of Veterans Services	72	39,065	3,349
VET0002	Interviewer I	57	19,680	Veterans Services Counselor	59	21,576	1,896
VET0003	Interviewer I	57	19,680	Veterans Services Counselor	59	21,576	1,896

RECLASSIFICATIONS

Department Position #	Current Classification	Grade	Salary	Adopted Classification	Grade	Salary	Difference
VET0005	Interviewer II	59	21,576	Veterans Services Counselor	59	21,576	0
Total							7,141
101-440-4402 Library							
LIB0005	Library Data Systems Manager	70	38,705	Computing Consultant III	74	42,782	4,077
LIB0010	Microcomputer Technician	65	30,696	Computing Support Technician II	63	30,696	0
LIB0014	Microcomputer Technician	65	28,422	Computing Support Technician II	63	28,422	0
LIB0021	Computer Lab Technician	57	21,401	Help Desk Assistant II	61	23,650	2,249
LIB0053	Microcomputer Technician	65	28,422	Computing Support Technician II	63	28,422	0
Total							6,325
101-450-4502 Planning & Inspections							
PLN0009	CAD Operator	63	28,132	GIS Technician II	65	29,539	1,407
PLN0010	CAD Operator	63	25,939	GIS Technician I	63	25,939	0
PLN0018	Plat and Plan Review Officer	65	30,875	Plat and Plan Review Officer	67	32,419	1,544
PLN0520	Permit Technician	63	26,063	Senior Permit Technician	65	28,422	2,359
Total							5,309
101-450-4509 Soil Conservation District							
EXS0101	Administrative Support I	63	26,750	Administrative Support II	65	28,422	1,672
Total General Fund							163,185
Separate Funds:							
Mental Health							
M220476	Computing Consultant II	72	45,245	Information Systems Manager	76	47,507	2,262
M220451	Computing Consultant I	70	35,700	Computing Consultant III	74	42,782	7,082
M220226	Applications Programmer I	69	34,122	Computing Consultant II	72	39,065	4,943
M750001	Electronics Technician I	65	31,192	Computer Repair Technician	69	34,122	2,930
M220526	Computer Production Specialist II	66	29,764	Information Systems Liaison I	68	32,615	2,851
M220330	Information Processing Assistant I	59	23,350	Information Processing Assistant II	61	24,518	1,168
M220251	Computer Operator	64	27,153	Computer Repair Technician	69	34,122	6,969
M040617	Office Assistant IV	59	24,811	Processing Unit Supervisor V	61	26,052	1,241
M040256	Processing Assistant III	57	20,769	Office Assistant IV	59	21,808	1,039
M160051	Administrative Assistant II	65	31,368	Administrative Assistant III	67	32,936	1,568
M160651	Reimbursement Officer I	65	29,843	Accounting Specialist I	67	31,335	1,492
M403491	Substance Abuse Counselor I	63	25,942	Substance Abuse Counselor II	66	31,285	5,343
Total							38,888
Crown Center							
CCC0037	Director of Marketing	71	50,000	Director of Sales and Marketing	71	50,000	0
CCC0019	Director of Sales	71	37,347	Sales Manager	69	34,122	(3,225)
Total							(3,225)
Total Separate Funds							35,663
Total All Funds							198,848

NEW POSITIONS

Department	Position Title	FT/		Salary	Fringe	Other Cost	Total	#	Adopted	
		#	PT						County	Other
General Fund:										
101-410-4105 Administration										
	Public Information Specialist	1	FT	21,576	5,712	0	27,288	1	27,288	
101-410-4120 Information Services										
	Computing Consultant II	1	FT	39,065	7,925	0	46,990	1	46,990	
101-410-4145 Register of Deeds										
	Deputy Register of Deeds I	2	FT	43,152	11,412	0	54,564	2	54,564	
101-410-4152 Tax Administration										
	Tax Assistant II	2	FT	47,300	11,948	0	59,248	2	59,248	
	Tax Assistant III	1	FT	25,939	6,264	0	32,203	1	32,203	
	GIS Analyst	1	FT	32,615	7,148	0	39,763			
	GIS Tech I	1	FT	25,939	6,295	0	32,234			
	GIS Digitizer	1	FT	17,123	5,168	0	22,291			
	Total	6					185,739	3	91,451	
101-411-4117 Public Buildings Equipment Maintenance										
	Maintenance Tech II	3	FT	74,325	19,617	18,309	112,251	2	74,834	
101-411-4510 Landscaping										
	Maintenance Tech I	2	FT	45,154	11,670	0	56,824			
101-420-4210 Emergency Services										
	Tele-communicator I	1	FT	24,775	6,117	0	30,892	1	30,892	
Law Enforcement:										
101-422-4200 Sheriff										
	Electronic Technician I	1	FT	28,422	6,579	0	35,001	1	35,001	
	Lieutenant (F Platoon)	1	PT	15,164	1,279	1,750	18,193			
	Deputy I (Courtroom)	3	PT	36,198	3,198	5,250	44,646	3	44,646	
	Deputy III (Narcotics)	2	FT	59,528	17,040	1,420	77,988	1	38,994	
	Deputy III (Juv/Child Abuse)	1	FT	29,764	8,520	710	38,994	1	38,994	
	Deputy III (Property Crimes)	1	FT	29,764	8,520	710	38,994			
	Deputy I (Child Support)	1	FT	27,153	8,034	6,000	41,187	1	27,731	13,456
	Attorney II (6 Months)	1	FT	26,843	4,910	0	31,753			
	Sergeant Spec (Methodist College)	1	FT	32,615	9,050	7,440	49,105	1		49,105
	Deputy I (Methodist College)	3	FT	81,459	24,102	22,320	127,881	3		127,881
	Sub-Total Sheriff	15					503,742	11	185,366	190,442
101-422-4203 Jail										
	Custodian	1	FT	14,245	4,941	300	19,486			
101-422-422F School Law Enforcement										
	Deputy II (Grays Creek HS)	1	FT	28,422	8,270	5,642	42,334	1		42,334
	School Crossing Guard (GC HS)	1	PT	4,393	388	276	5,057	1	5,057	
	Sub-Total School Law Enforcement	2					47,391	2	5,057	42,334
	Total Law Enforcement	18					570,619	13	190,423	232,776

NEW POSITIONS

Department	Position Title	FT/		Salary	Fringe	Other Cost	Total	#	Adopted	
		#	PT						County	Other
101-437-4365 Social Services										
	Office Assistant IV	1	FT	21,576	5,719	0	27,295	1	12,010	15,285
101-440-4402 Library										
	Library Associate II	6	FT	155,634	37,602	0	193,236	6	193,236	
	Library Technician	2	FT	35,858	10,502	0	46,360	2	46,360	
	Library Associate II	<u>1</u>	PT	10,376	804	0	<u>11,180</u>	<u>1</u>	<u>11,180</u>	
	Total	9					250,776	9	250,776	
101-450-4502 Planning & Inspections										
(Dec. Start)	Deputy Director	1	FT	46,849	8,895	0	55,744	1	30,000	
	Central Permitting Tech	1	FT	25,939	6,264	0	32,203	1	32,203	
	Code Enforcement Officer	<u>1</u>	FT	27,153	6,407	0	<u>33,560</u>	<u>1</u>	<u>33,560</u>	
	Total	3					121,507	2	62,203	
101-450-4504 Engineering										
	Engineering Technician	1	FT	32,000	7,528	0	39,528	1	39,528	
	Facilities Maint. Coord. II (Jail)	<u>1</u>	FT	32,000	8,069	0	<u>40,069</u>	<u>1</u>	<u>40,069</u>	
		2					79,597	2	79,597	
101-450-451A Public Utilities										
	Public Utilities Director	1	FT	62,500	12,566	0	75,066	1	75,066	
	Administrative Assistant I	<u>1</u>	FT	27,500	6,463	0	<u>33,963</u>	<u>1</u>	<u>33,963</u>	
		2					109,029	2	109,029	
Total General Fund		6 PT	45 FT				1,673,371	39	1,030,057	248,061
Separate Funds:										
Mental Health:										
112-43B-4337 Community Partnership										
	Substance Abuse Counselor II	1	FT	29,764	6,758	0	36,522	1		36,522
	Office Assistant III	1	FT	19,680	5,471	0	25,151	1		25,151
	Substance Abuse Program Sup. I	<u>1</u>	FT	38,000	7,804	0	<u>45,804</u>	<u>1</u>		<u>45,804</u>
	Sub-Total Community Partnership	3					107,477	3		107,477
112-435-434Y Medical Services										
	Processing Assistant V	1	FT	23,650	5,982	0	29,632	1		29,632
	Licensed Clinical Counselor	<u>2</u>	FT	71,400	16,106	0	<u>87,506</u>	<u>2</u>		<u>87,506</u>
	Sub-Total Medical Services	3					117,138	3		117,138
112-435-435A General Support										
	Patient Relations Rep. IV	1	FT	21,576	5,712	4,635	31,923	1		31,923
112-435-435G MIS										
	Computer Systems Adm. I	1	FT	32,615	7,109	0	39,724	1		39,724
112-435-4359 Managed Care										
	Processing Assistant IV	<u>1</u>	FT	21,576	5,719	4,635	<u>31,930</u>	<u>1</u>		<u>31,930</u>
	Total Mental Health	9					328,192	9		328,192

NEW POSITIONS

Department	Position Title	#	FT/	Salary	Fringe	Other Cost	Total	#	Adopted	
			PT						County	Other
620-444-4442	Civic Center									
	Maintenance Tech II	1	FT	24,775	6,544	0	31,319	1		31,319
	Events Manager	1	FT	31,000	6,877	0	37,877	1		37,877
	Assistant General Manager	1	FT	52,000	9,564	0	61,564	1		61,564
	Total	3					130,760	3		130,760
Total Separate Funds			12 FT				458,952	12		458,952
Total All Fund		6 PT	57 FT				2,132,323	51	1,030,057	707,013

Note: Salaries do not include COLA.

CAPITAL OUTLAY

R = Replacement
A = Addition

P = Position Related
V = Vehicle Related

Department	Item	Qty	Unit	Cost	Total	Adopted	
						County	Other
General Fund:							
101-410-4110 Court Facilities							
3607	C.O. Furniture	A	1	4,000	4,000	1	4,000
3650	Other Improvements	A	1	6,000	<u>6,000</u>	1	<u>6,000</u>
Total					10,000		10,000
101-410-4120 Information Services							
3650	Networking	A	1	116,306	116,306	1	116,306
101-410-4152 Tax Administration							
3650	New Phone Room	R	1	9,875	9,875	1	9,875
3610	Heavy Duty Currency Counter	R	1	4,593	4,593	1	4,593
3610	New Validators for cashiers	R	4	2,500	10,000	4	10,000
3650	Security Systems in collections	R	1	5,450	5,450	1	5,450
3610	County GIS	A	1	37,320	<u>37,320</u>	1	<u>23,820</u>
Total					67,238		53,738
101-411-4112 Facilities Management							
3610	CO Equipment	A	1	50,000	50,000	1	50,000
101-411-4119 Central Maintenance							
3610	OBD Reader	A	1	7,000	7,000		
101-411-4510 Landscaping & Grounds							
3610	Xmark Laser Z Riding Mower	R	1	6,400	6,400	1	6,400
101-422-4200 Sheriff							
3650	Renovate Law Enforcement Center	A	1	50,000	50,000		
101-450-4502 Planning/Inspections							
3610	Computer Network Equipment	A	2	3,000	6,000	1	6,000
Total General Fund					312,944		242,444
0							
Separate Funds:							
107-450-4575 Emergency 911							
3610	NAS Storage Device	A	1	3,000	3,000	1	3,000
3610	CISCO 48 Port Switch	A	1	2,922	2,922	1	2,922
3610	Plasma Monitor	A	1	20,000	20,000	1	20,000
3610	Dispatch PCS	R	5	4,023	20,115	5	20,115
3610	Server	R	1	6,000	<u>6,000</u>	1	<u>6,000</u>
Total					52,037		52,037
112-43E-4357 MH-Adult Periodic							
3602	Doors	R	1	3,700	3,700	1	3,700

CAPITAL OUTLAY

R = Replacement
A = Addition

P = Position Related
V = Vehicle Related

Department	Item	Qty	Unit Cost	Total	Qty	Adopted County	Other	
410-412-4153 Property Revaluation								
3650	Carpeting & Wall divider	A	1	3,500	3,500	1	3,500	
420-442-4441 Recreation								
3609	Arnett Park Annex Addition Architectural Fees	A	1	10,000	10,000	1	10,000	
3609	Honeycutt Park Architectural Fees	A	1	11,000	11,000	1	11,000	
3609	Arnett Park Fitness Cluster Architectural Fees	A	1	2,500	2,500	1	2,500	
3609	Lake Rim Track Architectural Fees	A	1	800	800	1	800	
3609	Stoney Point Track Architectural Fees	A	1	800	800	1	800	
3609	Stedman Track Architectural Fees	A	1	800	800	1	800	
3609	Armstrong Recreation Center Architectural Fees	A	1	80,000	80,000	1	80,000	
3610	Aerator-Spike	A	1	5,000	5,000	1	5,000	
3610	Three Point Blower	A	1	3,400	3,400	1	3,400	
3610	Three Wheel Bunker Rake	A	1	9,100	9,100	1	9,100	
3630	Gray's Creek Regional Park	A	1	270,000	270,000	1	270,000	
3650	Lake Rim Athletic Fields	A	1	35,000	35,000	1	35,000	
3650	Eastover Ballpark Field A	A	1	17,500	17,500	1	17,500	
3650	Administration Office Annex	A	1	100,000	100,000	1		
3650	Honeycutt Athletic Fields	A	1	110,000	110,000	1	110,000	
3650	Fitness Cluster - Arnette Park	A	1	25,000	25,000	1	25,000	
3650	Walking Track - Lake Rim School -Park	A	1	8,000	8,000	1	8,000	
3650	Walking Track - Stoney Point Park	A	1	8,000	8,000	1	8,000	
3650	Walking Track - Stedman School - Park	A	1	8,000	8,000	1	8,000	
3650	Armstrong Recreation Center	A	1	800,000	<u>800,000</u>	1	<u>800,000</u>	
	Total				1,504,900		1,404,900	
620-442-4442 Civic Center								
3610	Sound System Theatre	A	1	6,000	6,000	1	6,000	
3610	Sound System Expo	A	1	6,000	6,000	1	6,000	
3610	Buffer	A	1	3,000	3,000	1	3,000	
3610	Riser System - Coliseum	A	1	125,100	<u>125,100</u>	1	<u>125,100</u>	
	Total				140,100		140,100	
Solid Waste:								
625-460-4607 Solid Waste-Wilkes Rd								
3610	Tub Grinder	R	1	350,000	350,000	1	350,000	
3610	Dozer D7H	R	1	260,000	<u>260,000</u>	1	<u>260,000</u>	
	Sub-Total Wilkes Rd				610,000		610,000	
625-460-4608 Solid Waste-Container Site								
3610	Stationary Compactor	A	1	24,000	24,000	1	24,000	
625-460-4611 Solid Waste-Maintenance								
3610	Farm Tractor with Bush Hog	A	1	34,000	<u>34,000</u>	1	<u>34,000</u>	
	Total Solid Waste				668,000		668,000	
Total Separate Funds					2,372,237		3,500	2,268,737
Total All Funds					2,685,181		245,944	2,268,737

NEW VEHICLES

Department	Vehicle Type		Qty Req	Unit Cost	Qty	Adopted County	Other
General Fund:							
101-411-4510 Landscaping							
3603	Pick-Up Truck - 1 Ton	R	1	21,963	1	21,963	
Law Enforcement:							
101-422-4200 Sheriff							
3603	Full Size Patrol Car	R	28	24,000	28	672,000	
	Full Size Sport Utility Vehicle	R	7	24,930	9	214,794	
	Large Sport Utility Vehicle	R	<u>2</u>	32,808			
	Subtotal Sheriff		37		<u>37</u>	<u>886,794</u>	
101-422-4200 Jail							
3603	15 Passenger Van	R	<u>1</u>	23,580	<u>1</u>	<u>23,580</u>	
	Total Law Enforcement		38		38	910,374	
101-424-4250 Animal Control							
3603	Pick-Up Truck - Ext. Cab 1/2 Ton	R	4	20,000	2	40,000	
Total General Fund			43		41	972,337	
Separate Funds:							
107-450-4577 911 Sign Shop							
3603	Utility Truck	R	1	17,790	1		17,790
Mental Health:							
112-43E-4338 MH Case Management							
3603	Full Size Sport Utility Vehicle	A	1	24,000	1		24,000
112-43E-4339 MH Partial Hospitalization							
3603	8 Passenger Mini-Van	R	<u>3</u>	21,200	<u>3</u>		<u>63,600</u>
	Total Mental Health		4		4		87,600
420-442-4441 Recreation							
3603	Pick-Up Truck - 1/2 Ton	A	1	17,550	1		17,550
	15 Passenger Van	R	<u>1</u>	20,250	<u>1</u>		<u>20,250</u>
	Total		2		2		37,800
625-460-4609 Solid Waste Container Site							
3603	Roll-Off Container Truck	R	1	120,000	1		120,000
Total Separate Funds			8		8		263,190
Total All Funds			51		49	972,337	263,190

Estimated Assessed Value and Revenue Neutral Tax Rate

	Budgeted FY2003	% Change FY2003	Values Including Natural Growth	% Change FY2004	Revenue Neutral FY2004
Valuation					
Real property	9,822,785,701	2.00%	10,019,241,415	13.39%	11,360,530,584
Reductions due to appeals					(365,021,661)
Net real property				9.74%	10,995,508,923
Personal property	<u>1,189,067,253</u>	2.00%	<u>1,212,848,598</u>	-26.41%	<u>892,503,647</u>
Total real & personal property	11,011,852,954		11,232,090,013	5.84%	11,888,012,570
Motor vehicles	1,518,645,727	3.86%	1,577,264,610	0.11%	1,579,000,000
Public service	<u>342,024,579</u>	-13.63%	<u>295,422,463</u>	0.00%	<u>295,422,463</u>
Total valuation	<u>12,872,523,260</u>	1.80%	<u>13,104,777,086</u>	5.02%	<u>13,762,435,033</u>
Revenue					
Tax rate per \$100 valuation	92.5 ¢		92.5 ¢		88.0 ¢
Real property	88,089,514	1.87%	89,740,091	7.87%	96,803,536
Reductions due to appeals					(3,110,364)
Net real property				4.41%	93,693,172
Personal property	<u>10,663,406</u>	1.87%	<u>10,863,212</u>	-29.99%	<u>7,605,059</u>
Total real & personal property	98,752,921		100,603,303	0.69%	101,298,231
Motor vehicles	11,490,833	2.74%	11,805,983	-4.76%	11,243,996
Public service	<u>3,163,727</u>	-13.63%	<u>2,732,658</u>	-4.86%	<u>2,599,717</u>
Total revenue	<u>113,407,481</u>	1.53%	<u>115,141,944</u>	0.00%	<u>115,141,944</u>

OUTSIDE AGENCIES

Agency Name	FY 2003 Adopted	FY 2004 Recommended	FY 2004 Adopted
General Government:			
Mid Carolina Council of Governments	167,933	185,072	185,072
Public Safety Other:			
Fayetteville Area Sentencing Center	14,760	14,760	14,760
N.C. Forest Service	95,985	112,882	112,882
Public Health Other:			
N.C. Division of Vocational Rehabilitation	46,885	49,229	49,229
Employment Source	80,360	80,360	80,360
HIV Task Force	7,380	7,380	7,380
Contact	8,487	8,487	8,487
Welfare Other:			
CC Coor Council on Older Adults/RSVP	93,357	93,357	93,357
Salvation Army	36,900	36,900	36,900
Sycamore Tree Senior Center	12,300	12,300	12,300
Big Brothers/Big Sisters	7,380	0	0
Salvation Army Christmas Outreach	7,749	7,749	7,749
Teen Involvement Program	7,380	7,380	7,380
Women's Center	10,250	0	0
Homeless Coalition	7,380	7,380	7,380
Communicare	38,669	40,000	40,000
Communicare-Neighborhood Guardian	0	10,000	10,000
Library:			
SE NC Radio Reading	7,591	7,591	7,591
Culture Recreation Other:			
Arts Council	205,000	175,000	175,000
Airborne Special Operations Museum	164,000	164,000	164,000
Dogwood Festival	4,100	4,100	4,100
Cape Fear Botanical Garden	8,200	8,200	8,200
Economic Physical Development Other:			
Chamber of Commerce - Metro Visions	38,500	0	0
Orange Street Restoration	14,760	14,760	14,760
Fayetteville Economic Development	200,000	0	0
Economic Development Shell Building Debt	0	75,000	35,000
FYI Fayetteville	75,000	0	0
DDC Business Development Renaissance Plan	39,360	0	0
Cumberland County Business Council		363,110	420,625
Total Outside Agencies	1,399,666	1,484,997	1,502,512

DEBT SERVICE

General Fund debt service is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in the Enterprise Funds. Debt service payments include principal, interest and other related charges. Debt service for all governmental funds, except Mental Health, is budgeted in the General Fund and is paid from General Fund revenue. Mental Health debt is paid from Mental Health revenue. In general, debt service for Enterprise Funds is budgeted in the appropriate Enterprise Fund and is paid from revenue generated by the respective fund. However, debt service for the Coliseum is partially funded with General Fund revenue. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation, capital leases, and promissory notes. Certificates of participation, financing construction of the Coliseum and certain other promissory notes are budgeted in the appropriate Enterprise Fund.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation bond debt of \$123,510,000 at June 30, 2003 is significantly less than the legal limit of approximately \$1,000,000,000. Debt service payments represent 4.10% of total expenditures for FY 2003 and 4.39% of budgeted expenditures for FY 2004. In FY 1998, the County issued general obligation bonds in the amounts of \$53,180,000 for school construction and \$11,400,000 for construction of new library facilities. Also, in FY 1998, the County issued certificates of participation in the amount of \$37,350,000 for construction of a new Social Services Building and the Community Corrections Center. In FY 1999, the County issued refunding certificates of participation in the amount of \$52,950,000 to refinance construction of the Coliseum Complex. In FY 2000, the County issued general obligation school bonds in the amount of \$29,945,000. The County also issued certificates of participation in the amount of \$51,615,000 in FY 2000 to finance construction of a new jail and to renovate an office building for Mental Health. In FY 2001, the County issued refunding certificates of participation in the amount of \$50,780,000 to refinance construction of the new jail and renovation of the office building for Mental Health. In July 2003, the County issued the final planned installment of general obligation school bonds in the amount of \$14,875,000. The County does not plan to issue any other new debt within the next few years. The County believes that the debt burden remains within manageable levels.

In July 2002, the North Carolina Municipal Council upgraded its debt rating for the County from 85 to 86. In February 2000, Moody's upgraded the County's debt rating from A1 to Aa3. In September 1999, the County received an upgrade of its debt rating by Standard & Poors from A+ to AA-. The ratings remain in effect as of June 30, 2003. The County does not anticipate any changes in the ratings for the foreseeable future.

SUMMARY OF CURRENT DEBT

	Type of Debt	Purpose of Debt Issue	Date of Issue	Original Amount	Balance 6/30/03
General Fund					
Community College FAC (1994)	G.O. Bonds	Schools	05/01/94	5,710,000	3,610,000
School Series 1995	G.O. Bonds	Schools	04/01/95	12,000,000	7,800,000
School Refunding 1998 (for 1993 Series)	G.O. Bonds	Schools	03/01/98	23,325,000	20,500,000
\$98M School Bonds:					
1998 Series	G.O. Bonds	Schools	03/01/98	53,180,000	41,680,000
2000 Series	G.O. Bonds	Schools	03/01/00	29,945,000	26,645,000
2001 Series	G.O. Bonds	Schools	Future	<u>14,875,000</u>	<u>14,875,000</u>
				<u>98,000,000</u>	<u>83,200,000</u>
Total School Bonds				139,035,000	115,110,000
Library Bonds	G.O. Bonds	New Libraries	09/01/97	<u>11,400,000</u>	<u>8,400,000</u>
Total G.O. Bonds				150,435,000	123,510,000
Public Buildings Series 1998:					
DSS Building	COPS	DSS Building	01/01/98	32,277,870	27,645,758
Equipment	COPS	Equipment	01/01/98	2,300,760	1,970,584
Community Corrections Center	COPS	Corrections Ctr	01/01/98	<u>2,771,370</u>	<u>2,373,658</u>
				37,350,000	31,990,000
COPS Series 2000:					
Detention Facility	COPS	Detention Facility	12/13/01	47,950,000	44,080,000
BB&T Lease 95 - Courthouse 4th Floor	Capital Lease	Courthouse Renov.	11/27/96	2,200,000	182,226
Industrial Park (Alphin Land #2)	Note Payable	New Industrial Park	01/31/02	238,125	162,331
Industrial Park (Clark Land)	Note Payable	New Industrial Park	02/26/99	300,000	65,993
Industrial Park (Healy Land)	Note Payable	New Industrial Park	11/14/02	931,000	931,000
Total General Fund				239,404,125	200,921,550

Separate Funds

Mental Health:

COPS Series 2000

Mental Health Facility (Winding Creek)	COPS	WC Renovations	12/13/01	2,830,000	1,885,000
Mental Health (Detox)	Note Payable	MH's portion of	05/13/93	1,348,936	1,072,612
Mental Health (Crisis Stabilization)	Note Payable	CFVH 1993 Bonds	05/13/93	<u>664,402</u>	<u>528,301</u>
Total Mental Health				4,843,338	3,485,913

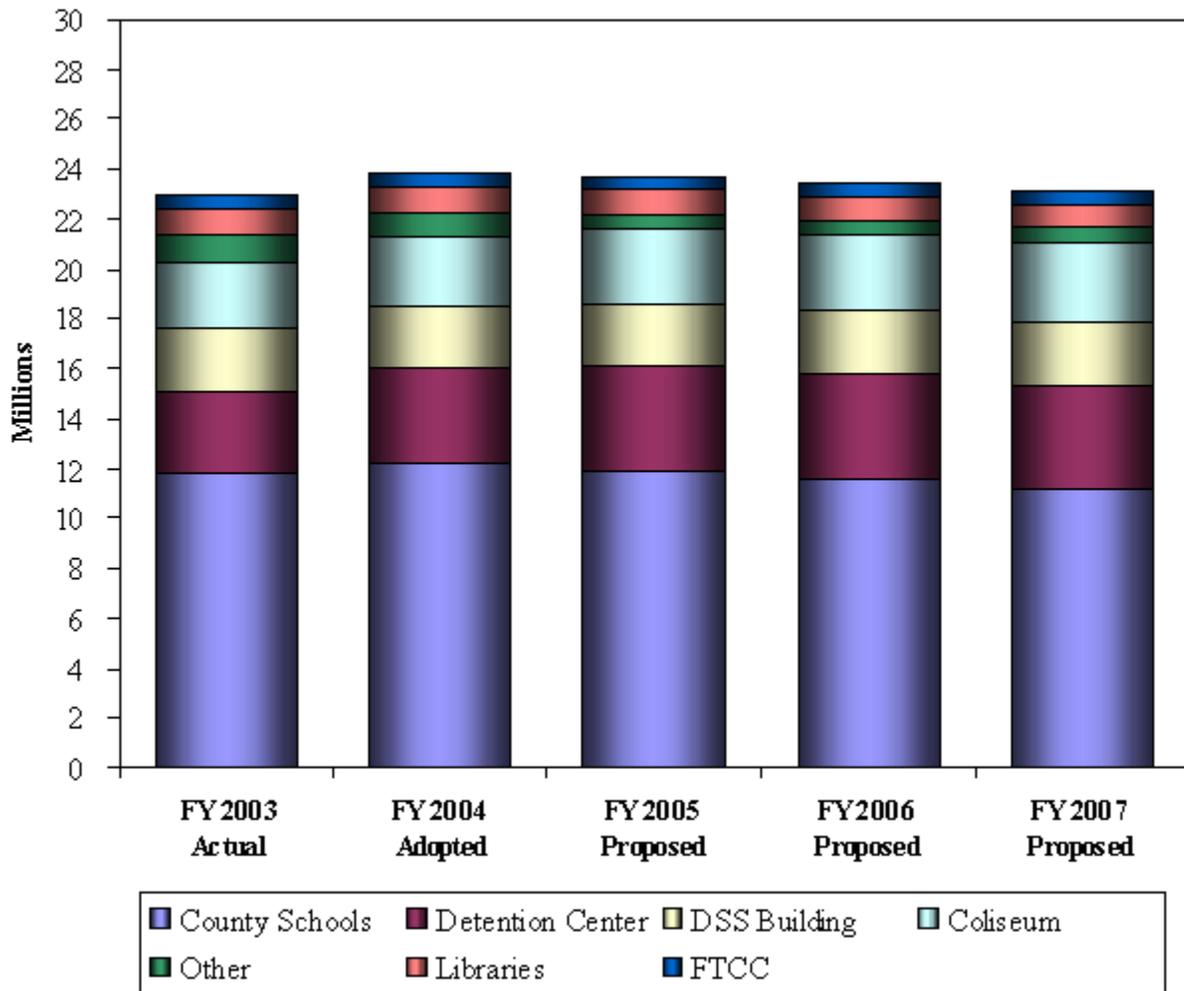
SUMMARY OF CURRENT DEBT

	Type of Debt	Purpose of Debt Issue	Date of Issue	Original Amount	Balance 6/30/03
Coliseum:					
1995 Series A (Partially Refunded 1998)	COPS	Coliseum	01/01/95	53,003,781	4,543,781
1995 Series B (Refunded 1998)	COPS	Coliseum Parking	01/01/95	2,150,000	0
1998 Refunding Series	COPS	Refinancing	07/01/98	52,950,000	50,540,000
Less Gain on Defeasance					(4,443,848)
Sigma Construction	Note Payable	Construction Claim	07/08/98	<u>400,000</u>	<u>160,000</u>
Total Coliseum				108,503,781	50,799,933
County Community Development					
Section 108 Loan	Note Payable	Section 108 Loan	08/01/99	1,500,000	1,050,000
Eastover Sanitary District (Component Unit)					
USDA Water Bonds Series A & B	G.O. Bonds	ESD Water System	06/10/02	3,904,000	3,904,000
Separate Funds Debt Service				118,751,119	59,239,846
(Excluding gain on defeasance-Coliseum)					
Total All Funds Debt Service				358,155,244	260,161,396

GENERAL FUND DEBT SERVICE PROJECTIONS

Debt	FY2003 Actual	FY2004 Adopted	FY2005 Proposed	FY2006 Proposed	FY2007 Proposed
School Series 1993 (Partially Refunded 1998)	1,796,900				
School Series 1995	984,525	955,650	926,775	897,900	869,025
School Refunding 1998	1,551,135	3,200,710	3,082,670	2,965,320	2,843,660
\$98M School Bonds					
FY1998 \$53.180M	4,457,600	4,347,200	4,236,800	4,126,400	4,016,000
FY2000 \$29.945M	2,662,810	2,602,310	2,541,810	2,481,310	2,420,810
FY2002 \$14.875M	<u>325,750</u>	<u>1,151,500</u>	<u>1,131,500</u>	<u>1,111,500</u>	<u>1,091,500</u>
Total Schools	<u>11,778,720</u>	<u>12,257,370</u>	<u>11,919,555</u>	<u>11,582,430</u>	<u>11,240,995</u>
Library Bonds	1,042,200	1,013,400	984,600	955,800	926,400
Community College Bonds (1994)	584,735	564,610	544,485	524,360	504,060
COPS Series 1998:					
DSS Building	2,552,354	2,552,976	2,550,881	2,553,785	2,553,512
Equipment	181,931	181,976	181,826	182,033	182,014
Community Corrections Center	<u>219,145</u>	<u>219,198</u>	<u>219,018</u>	<u>219,267</u>	<u>219,244</u>
Total COPS Series 1998	<u>2,953,430</u>	<u>2,954,150</u>	<u>2,951,725</u>	<u>2,955,085</u>	<u>2,954,770</u>
COPS Series 2000					
Detention Center	3,264,824	3,715,985	4,140,940	4,208,130	4,108,815
BB&T Lease 95- Courthouse	373,327	186,664			
Industrial Park (Alphin Land - Note 1)	249,105				
Industrial Park (Alphin Land - Note 2)	86,839	86,839	86,839		
Industrial Park (Clark Land)	69,294	69,067			
Industrial Park (Healy Land)		137,020	132,448	129,215	125,983
Coliseum Debt Service	2,599,158	2,831,130	2,945,623	3,067,530	3,193,030
Total General Fund Debt Service	<u>23,001,632</u>	<u>23,816,235</u>	<u>23,706,215</u>	<u>23,422,550</u>	<u>23,054,053</u>

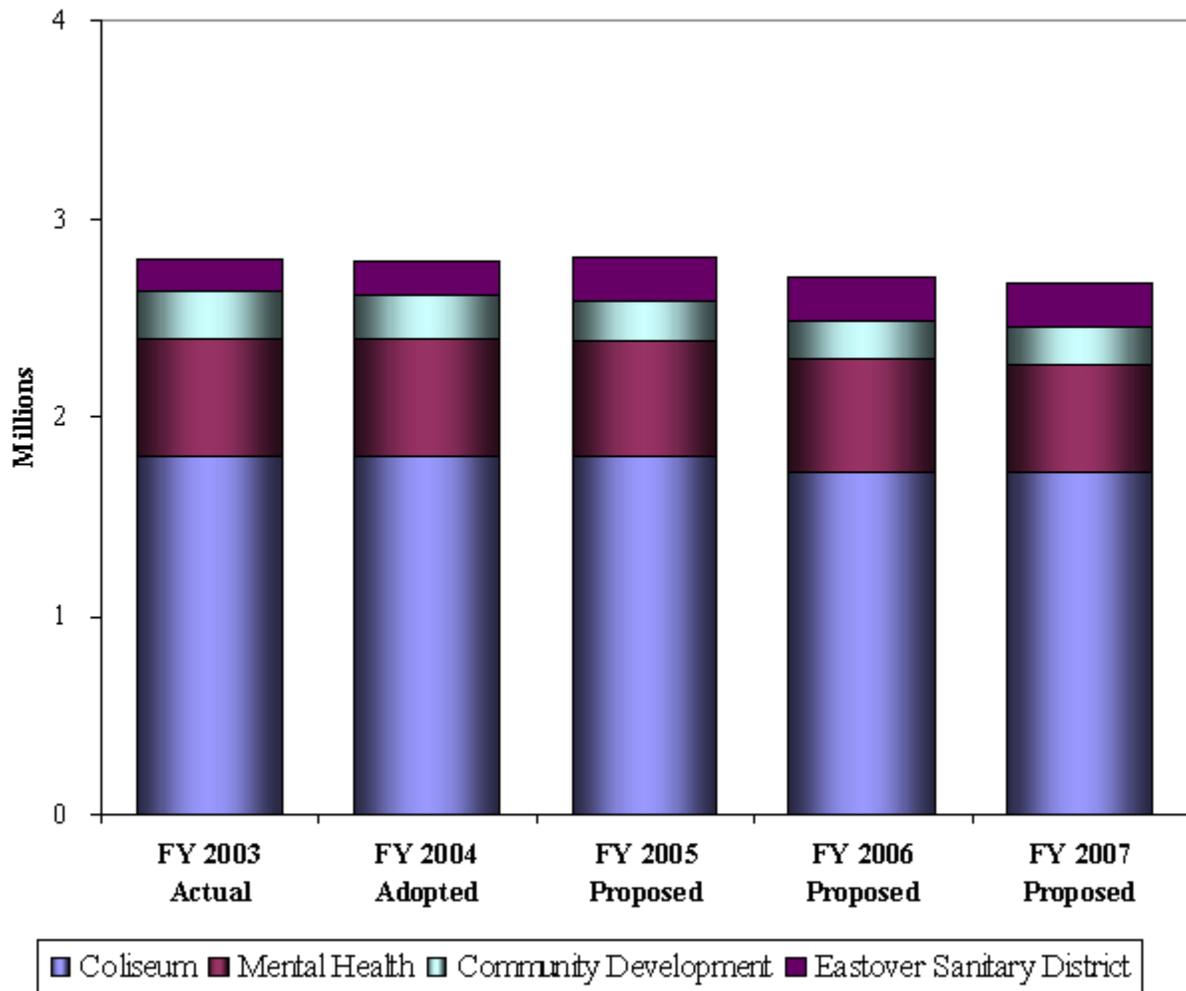
GENERAL FUND DEBT SERVICE PROJECTIONS



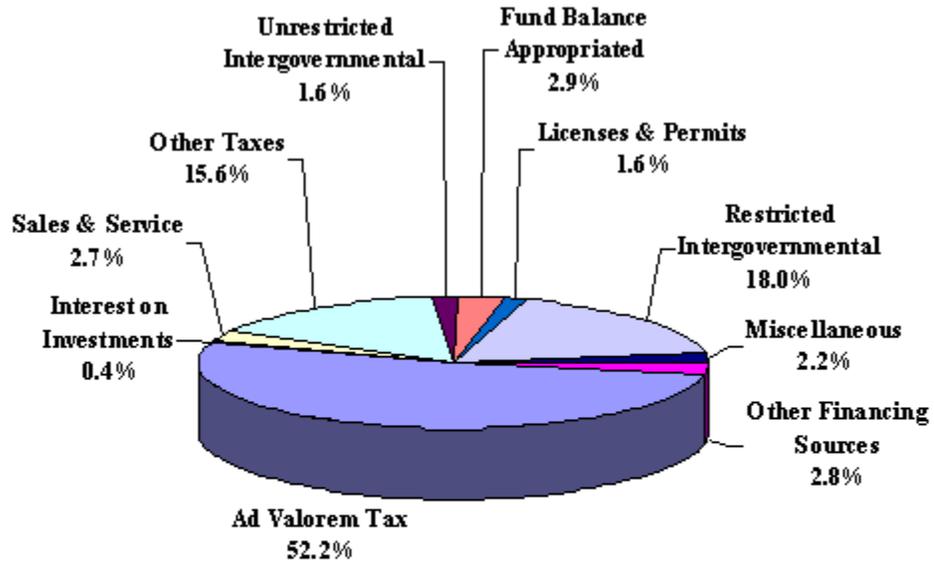
SEPARATE FUNDS DEBT SERVICE PROJECTIONS

Debt	FY2003 Actual	FY2004 Adopted	FY2005 Proposed	FY2006 Proposed	FY2007 Proposed
Mental Health					
Winding Creek Building (COPS Series 2000)	417,992	404,210	390,350	375,860	361,055
Detoxification	122,047	129,219	129,284	129,050	128,961
Crisis Stabilization	<u>60,113</u>	<u>63,646</u>	<u>63,677</u>	<u>63,562</u>	<u>63,518</u>
Total Mental Health	<u>600,152</u>	<u>597,075</u>	<u>583,311</u>	<u>568,472</u>	<u>553,534</u>
Coliseum					
COPS - 1995 Series A	1,365,105	1,595,135	1,708,970		
COPS - 1998 Refunding	2,952,573	2,954,515	2,955,173	4,786,050	4,911,550
Sigma Construction (Principal only)	<u>80,000</u>	<u>80,000</u>	<u>80,000</u>		
Total Coliseum before GF Contribution	4,397,678	4,629,650	4,744,143	4,786,050	4,911,550
Less General Fund Contribution	<u>(2,599,158)</u>	<u>(2,831,130)</u>	<u>(2,945,623)</u>	<u>(3,067,530)</u>	<u>(3,193,030)</u>
Total Coliseum Paid from Separate Funds	<u>1,798,520</u>	<u>1,798,520</u>	<u>1,798,520</u>	<u>1,718,520</u>	<u>1,718,520</u>
County Community Development					
Section 108 Loan	230,573	219,929	209,222	198,504	187,802
Eastover Sanitary District (Component Unit)					
USDA Water Bonds Series A & B	170,620	174,933	217,433	217,030	217,060
Separate Funds Debt Service	2,799,865	2,790,457	2,808,486	2,702,526	2,676,916

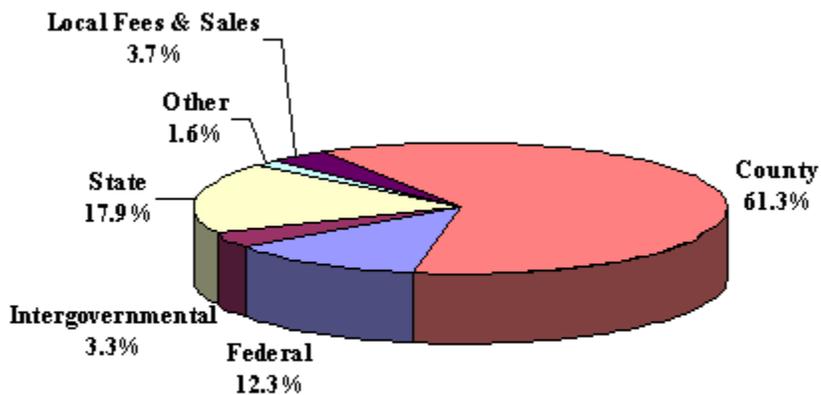
SEPARATE FUNDS DEBT SERVICE PROJECTIONS



General Fund Revenue by Category



General Fund Revenue by Source



**GENERAL FUND
SUMMARY OF REVENUE**

	FY 2000 Final Budget	FY 2001 Final Budget	FY 2002 Final Budget	FY 2003 Final Budget	FY 2004 Adopted Budget
Revenue Categories					
Ad Valorem Taxes	\$97,530,527	\$107,542,928	\$113,899,163	\$117,703,666	\$119,995,201
Other Taxes	29,492,540	30,365,431	31,471,429	31,895,792	35,869,725
Unrestricted Intergovernmental	4,389,175	3,762,979	4,795,662	3,790,952	3,711,543
Restricted Intergovernmental	44,836,715	45,959,986	43,755,826	43,614,845	41,399,359
Licenses & Permits	2,215,738	2,309,656	2,309,491	2,936,246	3,742,719
Sales & Service	7,438,604	6,597,221	6,408,882	6,626,682	6,195,370
Interest on Investments	2,500,395	2,500,239	1,877,833	1,638,841	815,136
Miscellaneous	4,538,935	4,368,133	4,116,923	5,192,472	4,991,457
Fund Balance Appropriated	24,412,012	28,291,877	10,618,306	10,591,570	6,673,804
Other Financing Sources	9,024,163	4,787,440	5,032,885	12,660,985	6,342,171
Total Revenue	\$226,378,804	\$236,485,890	\$224,286,400	\$236,652,051	\$229,736,485

	FY 2000 Adopted Budget	FY 2001 Adopted Budget	FY 2002 Adopted Budget	FY 2003 Adopted Budget	FY 2004 Adopted Budget
Revenue Sources					
Federal	\$23,896,623	\$27,027,503	\$28,859,378	\$28,802,019	\$28,154,293
Intergovernmental	1,137,765	1,264,415	1,302,351	6,276,019	7,553,960
State	13,036,187	11,289,985	12,648,441	39,274,053	41,115,083
In-kind	0	2,218	40,000	0	0
Other	7,295,593	7,168,441	8,010,608	3,401,311	3,717,521
Local Fees & Sales	6,514,634	6,195,546	5,133,960	6,970,721	8,431,660
County	160,819,402	171,999,479	163,073,015	137,753,486	140,763,968
Total Revenue	\$212,700,204	\$224,947,587	\$219,067,753	\$222,477,609	\$229,736,485

REVENUE SOURCES

Department	Revenue Sources						Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
	Federal	State	Intergov	Inkind	Other						
General Fund:											
410-General Administration											
Governing Body											100.00%
Administration											100.00%
Court Facilities											100.00%
Information Services											100.00%
Elections			119,236						119,236		74.02%
Finance											100.00%
Legal					4,956				4,956		98.81%
Register of Deeds						2,453,111			2,453,111		0.00%
Register of Deeds Automation						184,686			184,686		-13.52%
Tax Administration					37,643	6,325			43,968		98.55%
Total General Administration			119,236		42,599	2,644,122			2,805,957		95.06%
411-Building & Grounds											
Facilities Management											100.00%
Print Shop						50,000			50,000		60.17%
Communications Center											100.00%
Carpenter Shop											100.00%
Public Bldgs Equip Maint											100.00%
Public Bldgs Janitorial											100.00%
Central Maintenance					249,535	178,000			427,535		33.27%
Landscaping & Grounds											100.00%
Total Building & Grounds					299,535	178,000			477,535		89.87%
412-General Government											
Debt Service		4,156,360							4,156,360		82.80%
General Government Other											100.00%
Total General Government		4,156,360							4,156,360		88.00%
420-Emergency Services											
Emergency Services		15,738					30,744		46,482		93.17%
422-Law Enforcement Sheriff											
Sheriff	2,500	150,291	147,713				760,911		1,061,415		93.22%
Jail	22,000	55,000	55,000				40,000		172,000		97.32%
School Law Enforcement - Local	4,000		926,582						930,582		51.64%
800 Mhz Voice Radios											100.00%
Total Sheriff	28,500	205,291	1,129,295				800,911		2,163,997		91.06%
424-Protective Services											
Animal Control							301,600		301,600		63.15%
426-Public Safety											
Cumberland Day Reporting Center		222,277							222,277		7.72%
Cumberland County Criminal Justice Unit											100.00%
C-5 Facility Expenses		107,332							107,332		0.00%
Public Safety Other											100.00%
Total Public Safety		329,609							329,609		72.18%
431-Health											
Health - Administration		170,180					3,500		173,680		85.75%
Laboratory							185,000		185,000		52.56%
Mosquito Control											100.00%
Pharmacy							175,000		175,000		23.63%
C.C. Jail Health Program											100.00%
Management Support											100.00%
Regional Bioterrorism Response Team		369,850							369,850		0.00%
Home Visiting Project									0		100.00%

REVENUE SOURCES

Revenue Sources										
Department	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
NC Cooperative Extension Programs					35,000				35,000	55.81%
Soil Conservation District		4,000				3,660			7,660	80.59%
Soil Conserv/Cost Share Program		19,868							19,868	50.00%
Fort Bragg Erosion Program										100.00%
Economic Phys Develop Other										100.00%
Industrial Park										100.00%
Total Economic Development		23,868	57,422		51,860	1,198,257			1,331,407	57.09%
470 - Education										
Education - BOE										100.00%
Education - FTCC										100.00%
Total Education										100.00%
Unallocated Revenue		24,706,447	6,248,007		1,696,600	552,676	8,572,437	132,106,770	173,882,937	75.97%
Total General Fund	28,154,293	41,115,083	7,553,960		3,717,521	8,431,660	8,657,198	132,106,770	229,736,485	57.50%

REVENUE SOURCES

Revenue Sources										
Department	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
Separate Funds:										
002-Detention Facility Fund Detention Facility					59,136,849		4,899,690		64,036,539	0.00%
004-98 School Bond Projects 1998 School Bond Projects					107,294,988				107,294,988	0.00%
005-Winding Creek MH Facility Winding Creek Renovations					3,092,150		136,136		3,228,286	0.00%
006-Animal Control Shelter Animal Control Shelter					2,800,000			200,000	3,000,000	6.67%
007-Landfill Construction Landfill Construction					4,789,273				4,789,273	0.00%
008-Eastover Water Project Eastover Water Project	1,926,000				4,991,509				6,917,509	0.00%
009-NORCRESS Sewer Project NORCRESS Sewer Project	5,390,000	2,688,781	671,000		530,219				9,280,000	0.00%
010-Kelly Hills Sewer Project Kelly Hills Sewer Project	500,000	2,823,400	130,000		130,000				3,583,400	0.00%
102-Library Bond Fund Headquarters Library							335,000		335,000	0.00%
104-Wireless 911 Wireless 911			180,000		5,000				185,000	0.00%
105-CP Bond Fund NC School Bond Projects		73,306,839							73,306,839	0.00%
106-County School Fund School Special Sales Tax School CO Category I School CO Category II School CO Category III		4,156,360 2,113,640 2,755,000 175,000							4,156,360 2,113,640 2,755,000 175,000	0.00% 0.00% 0.00% 0.00%
Total School Fund		9,200,000							9,200,000	0.00%
107-Emergency 911 Fund Emergency 911 911 Sign Shop			66,362			587,179 164,416	18,773 318		672,314 164,734	0.00% 0.00%
Total Emergency 911			66,362			751,595	19,091		837,048	0.00%
112-Mental Health Fund 43A-Mental Health Children MH - C & Y Contracts Adolescent Sex Offender Treatment Family Preservation MH-Homeless Child MH-Smart Start MH-CBA In Home Periodic Outpatient Services MH-Winding Creek MH -DSS Family Preservation MH-Adolescent Group Home						621,664 23,250 52,540 2,277 21,919 46,867 532,522 162,000 595,410			621,664 136,226 329,190 41,179 216,548 215,951 1,160,602 573,550 252,679 725,421	0.00% 36.62% 14.28% 0.00% 0.00% 0.00% 9.68% 0.00% 0.00% 5.02%
Total Mental Health Children	389,330	755,775				2,058,449	823,770	245,686	4,273,010	5.75%

REVENUE SOURCES

Revenue Sources										
Department	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
43B-Mental Health Substance										
MH Community Partnership	594,932						2,363		597,295	0.00%
Case Managment & Referral - SA	17,535	5,971				1,392	2,310	7,142	34,350	20.79%
High Risk - Primary Prevention	108,039	8,159					3,910	4,796	124,904	3.84%
MH-Employee Assist. Treatment	7,012				53,665	46,528	7,832	51,017	166,054	30.72%
Runaway/Homeless Youth		40,894					1,188	642	42,724	1.50%
NC Treatment Alternative To St Cr	41,707	98,562				32,300	52,092	26,093	250,754	10.41%
NC Adolescent Substance Abuse		45,213				44,900	6,083	15,698	111,894	14.03%
Alcohol Drug - Women	40,388	168,886				113,425	275		322,974	0.00%
MH-SA Periodic	35,196	198,278	32,000			184,840	194,340	181,556	826,210	21.97%
MH-SA Contracts		166,135							166,135	0.00%
MH-Workfirst	39,174					4,068	110		43,352	0.00%
MH-Substance Abuse Majors Grant	154,999	82,186				5,500	2,783		245,468	0.00%
Detoxification	107,475	459,113	35,410			162,000	60,825	138,687	963,510	14.39%
Consultation & Education	108,069	20,212	5,000			2,000	9,147	23,951	168,379	14.22%
Alcohol & Drug Support									0	0.00%
Total MH Substance	1,254,526	1,293,609	72,410		53,665	596,953	343,258	449,582	4,064,003	11.06%
43C-MH Developmental Disability										
CAP-DD						822,250	6,194		828,444	0.00%
MH-DD Adult Outpatient	13,184	96,331				165,515	3,782	5,658	284,470	1.99%
MH-Spainhour	48,684	315,985				105,050	25,693	33,724	529,136	6.37%
MH-Able		177,427				37,099	55,525	11,299	281,350	4.02%
MH-ICF/MR HUD Homes						1,450,919		3,000	1,453,919	0.21%
MH-Autism		34,036				49,817	397	10,464	94,714	11.05%
MH-Smart Start Day Care		166,496				8,413	905		175,814	0.00%
MH Early Intervention	79,489	213,907				177,758	2,640		473,794	0.00%
MH-DD Contracts	116,926	1,007,760				132,000		21,186	1,277,872	1.66%
MH-DD Child Outpatient		10,105				168,504	390		178,999	0.00%
Total MH Develop Disability	258,283	2,022,047				3,117,325	95,526	85,331	5,578,512	1.53%
43E-MH Adult Services										
MH-Case Management	80,924	277,830				611,277	40,378	51,427	1,061,836	4.84%
Partial Hospitalization		34,809				773,300	22,199	98,344	928,652	10.59%
MH-Community Services		411,006				37,406	1,294		449,706	0.00%
Adult CMI Group Home		200,000						60,000	260,000	23.08%
MH-Adult Contracts								34,725	34,725	100.00%
MH-HUD APT	1,042					251,561	11,762	10,000	274,365	3.64%
MH-Adult Homeless	45,000						220		45,220	0.00%
Crisis Stabilization		397,193				302,743	56,357	116,435	872,728	13.34%
MH-Adult Periodic	23,478	748,944				458,600	17,374	158,339	1,406,735	11.26%
Total MH Adult Services	150,444	2,069,782				2,434,887	149,584	529,270	5,333,967	9.92%
434-MH Willie M										
WM - MOD Management Group Living		75,000				300,000	792		375,792	0.00%
WM - In Home Service									0	0.00%
WM - Case Management		45,000				150,000	1,564		196,564	0.00%
WM - High Management Group Home		93,000				435,000	2,721		530,721	0.00%
WM - Tiffany Group Home		90,000				270,000	822		360,822	0.00%
WM - Sprucewood		75,000				311,000	1,080		387,080	0.00%
WM - Professional Parenting		70,000				1,034,928	263		1,105,191	0.00%
WM - Respite									0	0.00%
WM - Independent Living									0	0.00%
WM - Day Treatment		20,000				30,000	741		50,741	0.00%
WM - Administration		1,369,950					4,197		1,374,147	0.00%
Total MH Willie M		1,837,950				2,530,928	12,180		4,381,058	0.00%

REVENUE SOURCES

Revenue Sources										
Department	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
435-Mental Health										
Mental Health		83,969					139,220	781,667	1,004,856	77.79%
Medical Services		384,670				727,707	640,640	549,454	2,302,471	23.86%
MH-General Support		55,359				34,098	60,365	508,779	658,601	77.25%
MH-Medical Records		61,426					114,221	303,080	478,727	63.31%
MH-MIS		60,039				21,000	223,236	432,367	736,642	58.69%
MH-Personnel		2,904				1,600	67,001	189,385	260,890	72.59%
MH-Medicaid Contracts						667,500			667,500	0.00%
MH-Managed Care		3,823					93,961	381,452	479,236	79.60%
Total Mental Health		652,190				1,451,905	1,338,644	3,146,184	6,588,923	47.75%
436-MH Thomas S										
TODDC Specific		1,254,075				248,800			1,502,875	0.00%
Thomas S - Administrative		149,428					238		149,666	0.00%
Thomas S - Case Management						145,282	296		145,578	0.00%
Thomas S - Crisis Diversion		30,000				16,369	228		46,597	0.00%
Total Thomas S		1,433,503				410,451	762		1,844,716	0.00%
Total Mental Health Fund	2,052,583	10,064,856	72,410		53,665	12,600,898	2,763,724	4,456,053	32,064,189	13.90%
114-Food & Beverage Fund										
Prepared Food & Beverage Tax					3,312,430				3,312,430	0.00%
115-Group Insurance Fund										
Group Insurance					7,306,410		2,392,018	147,792	9,846,220	1.50%
116-Employee Benefit Fund										
Employee Flexible Benefits					502,800				502,800	0.00%
120-Workers Compensation Fund										
Workers Compensation					649,582		565,910		1,215,492	0.00%
130-Workforce Development Admin										
Workforce Center Administration	167,953				3,000			15,000	185,953	8.07%
133-Workforce Development Fund										
JTPA WIA Adult	408,028								408,028	0.00%
JTPA WIA Youth	589,453								589,453	0.00%
T/A Grant	116,500								116,500	0.00%
Welfare to Work 30%										
Welfare to Work 70%										
JTPA WIA Dislocated Worker	297,046								297,046	0.00%
NC Workers Trust									0	0.00%
Total Workforce Develop Fund	1,411,027								1,411,027	0.00%
139-Senior Aides Fund										
Senior Aides	267,280			15,000					282,280	0.00%
Total Workforce Develop Funds	1,846,260			15,000	3,000			15,000	1,879,260	0.80%
220-Industrial Development Fund										
Industrial Development Inducement			87,612		35,000		2,261,022	556,104	2,939,738	18.92%
240-Injured Animal Stabilization										
Injured Animal Stabilization					1,000				1,000	0.00%
250-Water & Sewer Fund										
Water & Sewer Department					20,000	40,000	720,000		780,000	0.00%
252-Eastover Sanitary District										
Eastover Sanitary District			273,440						273,440	0.00%

REVENUE SOURCES

Revenue Sources										
Department	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
410-Property Revaluation Fund Property Revaluation					2,000			495,681	497,681	99.60%
420- Recreation Fund Recreation					3,149,621	177,500	900,454		4,227,575	0.00%
430-Juvenile Crime Prevention JCP - Juvenile Crime Prevention		726,617		34,821			40,560	69,235	871,233	7.95%
JCP - Residential Group Home	356,917	1,887			26,000	159,241		83,632	627,677	13.32%
Total Juvenile Crime Prevention	356,917	728,504		34,821	26,000	159,241	40,560	152,867	1,498,910	10.20%
446-County Comm Development County CDBG Administration	345,883								345,883	0.00%
Housing Activities	878,088				50,000				928,088	0.00%
Public Facilities	249,929								249,929	0.00%
Public Services	260,100								260,100	0.00%
Total County CDBG Fund	1,734,000				50,000				1,784,000	0.00%
447-Comm Develop Home Fnd Home Administration	75,889								75,889	0.00%
Home Housing Activity	632,509				80,000			79,695	792,204	10.06%
Total CD Home	708,398				80,000			79,695	868,093	9.18%
448-Comm Devel Support Housing Support Housing Administration	21,053								21,053	0.00%
Support Housing Program Grants	1,807,423							4,558	1,811,981	0.25%
Total Comm Dev Supp Housing	1,828,476							4,558	1,833,034	0.25%
Total All CD Funds	4,270,874				130,000			84,253	4,485,127	1.88%
451-NC 91-08-010 Fund Planning Grant	62,270								62,270	0.00%
452-US DOT 104 Fund US DOT 104 (F)	267,304			66,826					334,130	0.00%
454-NC Elderly Community Transportation Program		56,905						10,043	66,948	15.00%
Rural Operating Assistance Program		210,517							210,517	0.00%
Mid-Carolina Senior Transportation		68,704							68,704	
Transportation Other										
Total NC Elderly		336,126						10,043	346,169	2.90%
469-Fire Tax Special Fire District Tax								290,115	290,115	100.00%
470-Beaver Dam Beaver Dam Fire District								93,155	93,155	100.00%
472-Bethany Bethany Fire District								128,586	128,586	100.00%
473-Bonnie Doone Bonnie Doone Fire District								191,025	191,025	100.00%
474-Cotton Cotton Fire District								386,076	386,076	100.00%
476-Cumberland Road Cumberland Road Fire District								325,228	325,228	100.00%

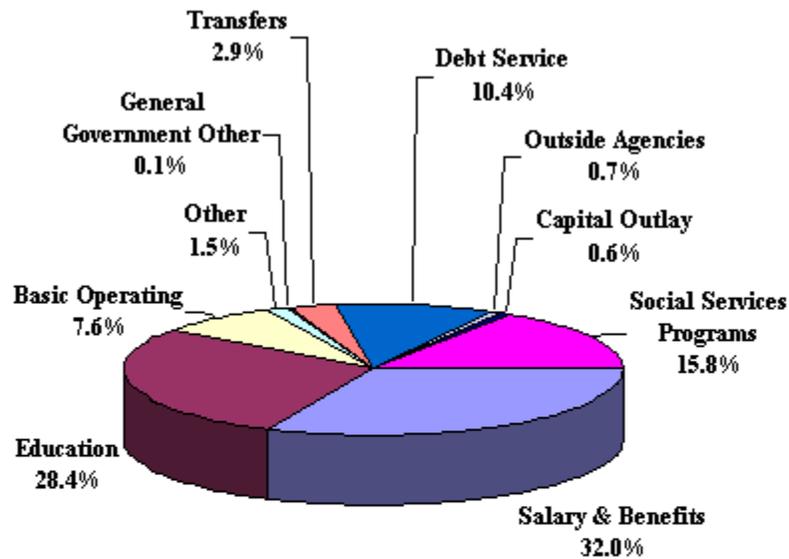
REVENUE SOURCES

Revenue Sources										
Department	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
478-Eastover Eastover Fire District								276,676	276,676	100.00%
480-Godwin Falcon Godwin Falcon Fire District								57,642	57,642	100.00%
482-Grays Creek Grays Creek Fire District								173,451	173,451	100.00%
Grays Creek Fire Dept #24								173,451	173,451	100.00%
Total Grays Creek Fire District								346,902	346,902	100.00%
484-Lafayette Village Lafayette Village Fire District								535,921	535,921	100.00%
486-Lake Rim Lake Rim Fire District								892,526	892,526	100.00%
490-Manchester Manchester Fire District (Spring Lake)								79,213	79,213	100.00%
492-Pearces Mill Pearces Mill Fire District								530,724	530,724	100.00%
494-Stedman Stedman Fire District								84,736	84,736	100.00%
495-Stoney Point Stoney Point Fire District								561,587	561,587	100.00%
496-Vander Vander Fire District								576,709	576,709	100.00%
498-Wade Wade Fire District								58,343	58,343	100.00%
499-Westarea Westarea Fire District								676,815	676,815	100.00%
620-Civic Center Fund Civic Center					2,091,251	2,331,638		533,000	4,955,889	10.75%
621-Civic Motel Tax Civic Center Motel Tax					626,150				626,150	0.00%
623-Debt Service Coliseum Debt Service-Coliseum					1,718,520			2,831,130	4,549,650	62.23%
625-Solid Waste Fund Solid Waste Administration					116,200	542,792			658,992	0.00%
Solid Waste-Ann Street			60,540		11,388	2,263,607			2,335,535	0.00%
Solid Waste-Wilkes Street		240,000	4,424			1,290,882			1,535,306	0.00%
Solid Waste-Container Sites						813,741			813,741	0.00%
Solid Waste-Transportation			119,243			393,370			512,613	0.00%
Solid Waste-HHW/Planning						214,632			214,632	0.00%
Solid Waste- Maintenance						520,950			520,950	0.00%
White Goods						22,000	196,606		218,606	0.00%
Total Solid Waste		240,000	184,207		127,588	6,061,974	196,606		6,810,375	0.00%
630-General Litigation Legal								218,905	218,905	100.00%

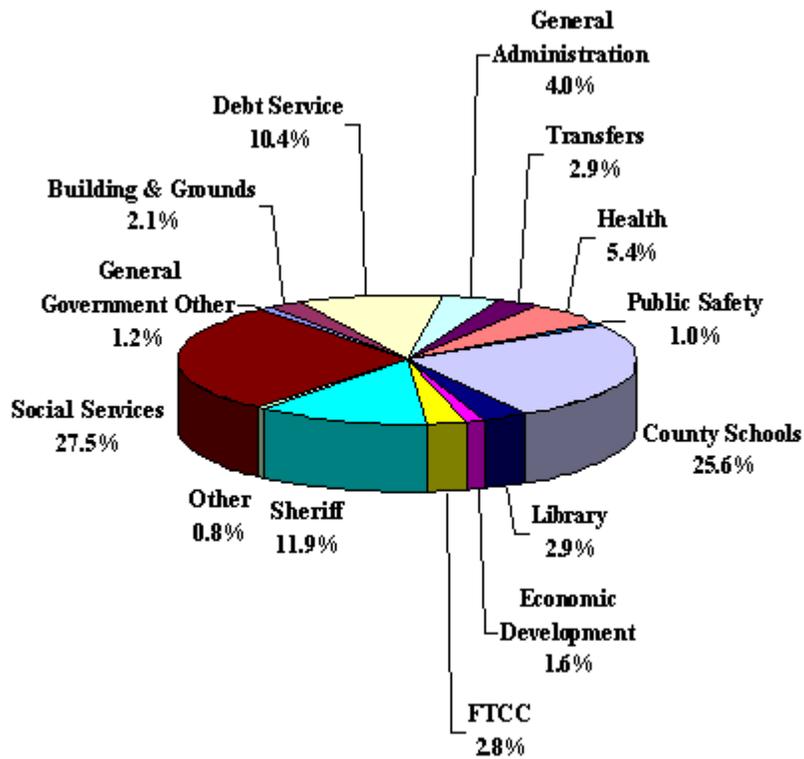
REVENUE SOURCES

Revenue Sources										
Department	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
870-LEO Special Separation LEO Separation Allowance									0	0.00%
875-Cumberland Cemetary Trust Cumberland Cemetary Trust						6,900			6,900	0.00%
Total Separate Funds	16,672,208	99,388,506	1,665,031	116,647	202,525,005	22,129,746	15,230,211	15,792,807	373,520,161	4.23%
Total All Funds	44,826,501	140,503,589	9,218,991	116,647	206,242,526	30,561,406	23,887,409	147,899,577	603,256,646	24.52%

General Fund Expenditures by Category



General Fund Expenditures by Function



**GENERAL FUND
SUMMARY OF EXPENDITURES**

	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004
	Final	Final	Final	Final	Adopted
	Budget	Budget	Budget	Budget	Budget

Expenditures by Category

Salary & Benefits	\$72,663,274	\$73,516,132	\$69,219,770	\$70,213,871	\$73,597,719
Basic Operating	25,026,207	22,163,266	19,582,201	24,183,715	17,491,486
Capital Outlay	5,072,470	3,968,613	2,072,938	1,442,371	1,489,442
General Government Other	525,610	500,169	316,849	1,306,000	270,000
Debt Service	22,099,498	25,387,663	24,283,886	23,949,349	23,816,235
Transfers	8,381,440	8,781,925	7,035,600	8,862,370	6,669,698
Outside Agencies	1,496,739	1,583,005	1,464,004	1,430,031	1,502,512
Social Services Programs	29,072,648	32,765,546	34,734,006	37,328,711	36,380,934
Education	57,687,529	63,898,472	61,807,813	64,190,371	65,166,481
Other	4,353,389	3,921,099	3,769,333	3,745,262	3,351,978
Total Expenditures	\$226,378,804	\$236,485,890	\$224,286,400	\$236,652,051	\$229,736,485

	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004
	Final	Final	Final	Final	Adopted
	Budget	Budget	Budget	Budget	Budget

Expenditures by Function

General Government Other	\$9,012,212	\$6,361,841	\$5,301,595	\$10,650,908	\$2,771,834
Building & Grounds	4,671,561	4,566,986	4,448,028	4,896,547	4,778,785
Debt Service	22,099,498	25,387,663	24,283,886	23,949,349	23,816,235
General Administration	9,411,065	9,417,828	8,441,262	8,791,956	9,260,327
Transfers	8,365,411	8,781,925	7,035,600	8,862,370	6,669,698
Health	15,939,823	15,069,227	12,449,975	12,249,957	12,458,031
Public Safety	3,465,604	3,563,120	2,972,256	3,128,209	3,220,708
County Schools	50,983,742	56,983,742	55,243,000	57,150,000	58,775,000
Library	8,041,127	7,926,478	6,968,962	6,043,385	6,685,227
Economic Development	3,300,806	2,330,639	3,123,440	3,294,689	3,620,660
FTCC	6,733,787	6,914,730	6,564,813	7,040,371	6,391,481
Sheriff	25,608,736	26,034,220	24,183,021	25,265,347	27,251,707
Social Services	56,963,154	60,688,306	62,355,799	64,450,642	63,210,094
Other	1,782,278	2,459,185	914,763	878,321	826,698
Total Expenditures	\$226,378,804	\$236,485,890	\$224,286,400	\$236,652,051	\$229,736,485

EXPENDITURES BY ORGANIZATION

Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	% Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
General Fund:								
410-General Administration								
Governing Body	302,674	320,827	94.34%	333,823	335,773	324,706	335,536	339,178
Administration	940,250	964,218	97.51%	977,595	996,329	964,020	1,033,142	1,037,438
Court Facilities	15,781	41,000	38.49%	41,000	44,014	41,000	41,000	41,000
Information Services	895,688	965,815	92.74%	999,342	1,074,702	991,238	1,208,930	1,218,378
Elections	291,941	459,930	63.48%	463,944	559,229	578,115	601,905	604,037
Finance	729,995	745,815	97.88%	770,223	781,223	755,027	774,944	778,231
Legal	401,588	412,926	97.25%	421,970	430,970	421,270	436,925	438,739
Register of Deeds	1,247,664	1,247,726	100.00%	1,213,171	1,246,171	1,203,527	1,246,490	1,298,934
Register of Deeds Automation	49,972	50,121	99.70%	162,686	162,686	150,803	179,453	184,686
Tax Administration	3,051,226	3,232,884	94.38%	3,094,338	3,160,859	3,014,515	3,309,136	3,319,706
Total General Administration	7,926,779	8,441,262	93.91%	8,478,092	8,791,956	8,444,221	9,167,461	9,260,327
411-Building & Grounds								
Facilities Management	1,732,870	2,223,338	77.94%	2,216,492	2,307,184	2,087,159	2,087,159	2,087,159
Print Shop	116,866	120,892	96.67%	128,572	128,572	125,533	130,207	130,660
Communications Center	119,738	131,004	91.40%	134,031	134,031	130,992	136,353	136,829
Carpenter Shop	140,979	144,863	97.32%	144,802	144,802	140,750	148,445	149,063
Public Bldgs Equip Maint	524,108	527,460	99.36%	570,831	570,831	559,688	653,929	656,455
Public Bldgs Janitorial	401,001	449,677	89.18%	470,713	492,013	449,530	462,070	467,358
Central Maintenance	408,304	432,974	94.30%	658,115	666,115	642,919	671,897	667,579
Landscaping & Grounds	399,696	417,820	95.66%	452,999	452,999	442,869	482,136	483,682
Total Building & Grounds	3,843,561	4,448,028	86.41%	4,776,555	4,896,547	4,579,440	4,772,196	4,778,785
412-General Government								
Debt Service	23,799,800	24,283,886	98.01%	24,165,314	23,949,349	23,816,235	23,816,235	23,816,235
General Government Other	9,275,222	12,331,219	75.22%	9,074,070	19,498,191	13,248,479	13,490,584	9,434,674
Total General Government	33,075,022	36,615,105	90.33%	33,239,384	43,447,540	37,064,714	37,306,819	33,250,909
420-Emergency Services								
Emergency Services	873,153	887,869	98.34%	695,436	897,282	848,681	870,429	873,879
422-Law Enforcement Sheriff								
Sheriff	15,758,136	16,127,732	97.71%	15,956,673	16,159,584	15,721,728	16,767,478	16,921,475
Jail	4,787,417	5,859,758	81.70%	6,485,498	6,641,898	7,879,382	8,305,901	8,335,576
Law Enforcement Block Grant 2000	194,683	194,683	100.00%	0	0	0	0	0
Facility Upgrade Grant	2,765	3,094	89.37%	0	0	0	0	0
School Law Enforcement - Local	1,893,587	1,982,043	95.54%	1,955,980	2,057,245	1,942,290	1,984,180	1,994,656
Law Enforcement Block Grant 2002					186,460	0	0	0
800 Mhz Voice Radios				207,128	207,411	0	0	0
COP More Grant 98	3,250	16,382	19.84%	0	12,749	0	0	0
Total Sheriff	22,639,839	24,183,692	93.62%	24,605,279	25,265,347	25,543,400	27,057,559	27,251,707
424-Protective Services								
Animal Control	674,742	725,212	93.04%	833,568	827,353	809,765	866,506	869,841
426-Protective Services								
Cumberland Day Reporting Center	200,194	245,271	81.62%	240,885	222,277	222,277	222,277	222,277
Cumberland County Criminal Just. Unit	185,394	185,834	99.76%	202,641	235,201	231,222	241,480	242,440
C-5 Facility Expenses	84,431	90,961	92.82%	94,001	72,452	67,974	69,165	69,882
Public Safety Other	834,470	837,109	99.68%	653,910	873,644	942,386	942,386	942,386
Total Protective Services	1,304,488	1,359,175	95.98%	1,191,437	1,403,574	1,463,859	1,475,308	1,476,985

EXPENDITURES BY ORGANIZATION

Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	% Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
431-Health								
Health - Administration	1,050,604	1,212,418	86.65%	1,271,846	1,200,918	1,294,808	1,321,483	1,334,271
Laboratory	345,595	382,997	90.23%	391,788	385,788	376,806	383,239	384,485
Mosquito Control	43,412	45,818	94.75%	66,131	76,319	71,872	72,827	73,116
Pharmacy	202,714	205,403	98.69%	229,903	229,903	230,808	232,531	232,814
C.C. Jail Health Program	967,812	990,013	97.76%	991,601	1,259,396	1,150,139	1,166,100	1,168,762
Management Support	310,445	482,686	64.32%	266,681	201,681	162,222	165,926	166,613
Regional Bioterrorism Response Team	44,260	206,150	21.47%	369,850	374,150	369,850	369,850	369,850
Home Visiting Project	23,126	31,265	73.97%	20,000	0	0	0	0
NC Environmental Health	1,314,397	1,387,739	94.72%	1,215,164	1,184,178	1,189,596	1,222,014	1,225,900
Immunization Clinic	240,981	241,019	99.98%	276,367	306,967	311,933	318,043	319,197
School Health Program	530,043	551,750	96.07%	545,792	512,292	516,734	530,540	532,657
Child Health Clinic	540,094	551,880	97.86%	683,250	675,390	629,690	643,741	643,647
Dental Clinic	405,779	427,413	94.94%	256,881	263,289	259,032	265,090	266,032
Health Promotion	230,603	262,407	87.88%	299,059	282,839	317,199	323,454	324,488
Maternal Health Clinic	685,856	756,721	90.64%	776,891	793,643	752,683	769,793	769,934
Healthy Carolinians of Cumberland County					9,910			
Bio-Terrorism Preparedness					3,000	3,000	3,000	3,000
STD Clinic					269,283	305,232	312,497	313,862
Medical Records	130,870	145,532	89.93%	146,855	146,855	142,396	145,566	146,288
Childhood Lead Poison Prevention	3,011	8,000	37.63%	4,250	3,330	3,330	3,330	3,330
Breast/Cervical Cancer Control	55,757	57,963	96.19%	60,827	78,827	90,442	91,928	92,172
Bio-Terrorism Competitive Project					39,600	0	0	0
CSC	581,056	714,330	81.34%	498,218	533,280	527,450	538,592	540,841
Child Fatality Prevention	3,911	4,872	80.28%	4,724	4,384	4,264	4,264	4,264
BCCCP - CVD Screening	49,554	61,853	80.12%	56,813	56,813	58,310	58,310	58,310
Chest TB Clinic	155,792	164,379	94.78%	192,766	176,366	197,361	199,023	199,911
Family Planning Clinic	561,917	580,795	96.75%	590,444	539,504	603,505	615,659	617,670
NC Epilepsy Program	11,627	12,375	93.95%	12,375	12,375	12,375	12,375	12,375
Communicable Disease	532,351	585,225	90.97%	504,342	254,704	249,457	254,094	254,996
CDC TB Project	38,197	48,430	78.87%	45,592	45,592	43,317	43,317	43,317
NC AIDS	48,767	49,227	99.07%	65,858	54,558	62,153	63,351	63,547
Adult Health Clinic	375,010	375,583	99.85%	451,209	443,663	453,173	459,888	461,221
School Health-BOE Grant	33,976	40,322	84.26%	45,404	389,000	389,000	389,000	389,000
Healthy Families	377,832	381,492	99.04%	0	0	0	0	0
Children's Special Health Services	39,548	52,931	74.72%	0	0	0	0	0
WIC-Client Services	1,360,730	1,430,987	95.09%	1,442,161	1,442,160	1,442,161	1,442,161	1,442,161
Total Health	11,295,624	12,449,975	90.73%	11,783,042	12,249,957	12,220,298	12,420,986	12,458,031
432 - Health Other								
Health Other	173,746	176,831	98.26%	143,112	143,112	149,380	145,456	145,456
437 - Social Services								
Social Services Department	24,221,760	26,825,682	90.29%	25,740,523	26,311,365	25,319,137	25,937,696	26,041,751
Social Services Other	32,395,552	34,734,006	93.27%	36,896,759	37,328,711	37,105,934	37,105,934	36,380,934
Grant FV Care Center	340,871	367,746	92.69%	378,430	382,756	366,334	376,119	377,553
Welfare Other	304,109	428,365	70.99%	328,560	427,810	448,670	420,916	410,666
Total Social Services	57,262,292	62,355,799	91.83%	63,344,272	64,450,642	63,240,075	63,840,665	63,210,904
439-Human Services								
Veterans Services	128,014	156,072	82.02%	159,111	159,111	156,072	168,363	169,129
Senior Aides Local Support	40,623	42,179	96.31%	42,990	42,990	42,168	43,406	43,584
Spring Lake Resource Center Administration	38,130	38,146	99.96%	39,483	40,668	38,522	37,437	37,585
Total Human Services	206,767	236,397	87.47%	241,584	242,769	236,762	249,206	250,298

EXPENDITURES BY ORGANIZATION

Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
440-Library								
Library	5,959,238	6,196,988	96.16%	5,373,739	5,434,979	5,777,539	5,908,962	6,195,862
Library - Law	64,751	64,817	99.90%	40,074	40,074	64,818	65,796	65,957
Library - LSCA Enrichment Grant	193,904	199,641	97.13%	80,157	140,257	0	0	0
Library - Smart Start	269,366	324,193	83.09%	279,598	299,018	299,018	299,018	299,018
Library - Motherread	65,765	104,639	62.85%	73,009	74,390	74,390	74,390	74,390
Library - Gates Foundatior	5,947	5,947	100.00%	0	0	0	0	0
Library - Foreign Language	68,481	72,737	94.15%	51,013	54,667	50,000	50,000	50,000
Total Library	6,627,452	6,968,962	95.10%	5,897,590	6,043,385	6,265,765	6,398,166	6,685,227
442 - Culture & Recreation								
Stadium Maintenance	83,249	92,386	90.11%	88,843	93,073	84,545	85,523	85,695
Culture Recreation Other	381,300	381,300	100.00%	381,300	381,300	498,600	351,300	351,300
Averasboro Battlefield	0	33,154	0.00%	0	33,154	0	0	0
Total Culture & Recreation	464,549	506,840	91.66%	470,143	507,527	583,145	436,823	436,995
450-Economic Development								
Planning	1,806,853	1,879,077	96.16%	1,933,576	1,935,431	1,912,745	2,031,983	2,055,309
Engineering	207,902	224,716	92.52%	227,454	227,454	224,338	271,772	251,275
NC Cooperative Extension Service	410,854	420,681	97.66%	409,530	416,435	397,046	410,003	412,005
NC Cooperative Extension Programs	28,083	78,144	35.94%	79,200	79,200	35,000	35,000	35,000
Soil Conservation District	44,565	45,850	97.20%	40,487	44,010	39,464	43,185	43,347
Soil Conserv/Cost Share Program	38,694	38,745	99.87%	40,749	40,084	39,736	40,986	41,165
Fort Bragg Erosion Program	0	63,930	0.00%	63,948	63,948	63,948	65,990	66,283
Public Utilities								140,891
Economic Phys Develop Other	260,067	276,159	94.17%	276,670	382,380	442,620	442,620	470,385
Industrial Park	24,625	96,138	25.61%	94,425	105,747	105,000	105,000	105,000
Total Economic Development	2,821,643	3,123,440	90.34%	3,166,039	3,294,689	3,259,897	3,446,539	3,620,660
470 - Education								
Education - BOE	55,243,000	55,243,000	100.00%	57,150,000	57,150,000	58,775,000	58,775,000	58,775,000
Education - FTCC	5,800,404	6,564,813	88.36%	6,275,962	7,040,371	6,876,348	6,391,481	6,391,481
Total Education	61,043,404	61,807,813	98.76%	63,425,962	64,190,371	65,651,348	65,166,481	65,166,481
Total General Fund	210,233,061	224,286,400	93.73%	222,291,495	236,652,051	230,360,750	233,620,600	229,736,485

EXPENDITURES BY ORGANIZATION

Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
Separate Funds:								
002-Detention Facility Fund								
Detention Facility	50,036,342	56,903,064	87.93%	56,903,064	64,036,539	59,136,849	59,136,849	64,036,539
003 - DSS/Community Correction Fund								
Community Corrections Center	2,627,843	2,890,349	90.92%	2,890,349	2,890,349	0	0	0
Social Services Building	32,003,773	34,219,020	93.53%	34,219,020	40,075,482	0	0	0
Total DSS/Community	34,631,616	37,109,369	93.32%	37,109,369	42,965,831	0	0	0
004 - School Bond Projects								
School Bond Projects	89,070,906	106,613,737	83.55%	106,613,737	107,294,988	107,294,988	107,294,988	107,294,988
005 - MH Winding Creek Facility								
Winding Creek Facility	3,080,450	3,092,150	99.62%	3,092,150	3,228,286	3,092,150	3,092,150	3,228,286
006 - Animal Control Building								
Animal Control Building	0	200,000	0.00%	200,000	3,000,000	3,000,000	3,000,000	3,000,000
007 - Landfill Construction								
Landfill Construction	4,198,050	4,789,273	87.66%	4,789,273	4,789,273	4,789,273	4,789,273	4,789,273
008 - Eastover Water Project								
Eastover Water Project	6,544,747	6,907,353	94.75%	6,907,353	6,917,509	6,917,509	6,917,509	6,917,509
009 - NORCRESS Sewer Project								
NORCRESS Sewer Project	0	9,234,000	0.00%	9,234,000	9,280,000	9,280,000	9,280,000	9,280,000
010 - Kelly Hills Sewer Project								
Kelly Hills Sewer Project	0	3,583,400	0.00%	3,583,400	3,583,400	3,583,400	3,583,400	3,583,400
102-Library Bond Fund								
East Regional Branch Library	0	4,327,265	0.00%	0	0	0	0	0
North Regional Branch Library	0	5,706,978	0.00%	0	0	0	0	0
Spring Lake Branch Library	0	2,326,399	0.00%	0	0	0	0	0
Headquarters Library				881,335	980,542	335,000	335,000	335,000
Total Library	0	12,360,642	0.00%	0	980,542	335,000	335,000	335,000
104-Wireless 911								
Wireless 911	0	115,000	0.00%	140,000	140,000	185,000	185,000	185,000
105-CP Bond Fund								
NC School Bond Projects	71,354,732	73,300,000	97.35%	73,300,000	73,306,839	73,306,839	73,306,839	73,306,839
106-County School Fund								
School Special Sales Tax	4,482,060	4,482,060	100.00%	4,332,560	4,332,560	4,156,360	4,156,360	4,156,360
School CO Category I	3,636,028	5,938,000	61.23%	3,012,440	5,211,510	0	2,113,640	2,113,640
School CO Category II	3,642,086	4,356,440	83.60%	3,110,000	3,644,275	0	2,755,000	2,755,000
School CO Category III	451,301	475,000	95.01%	545,000	545,000	0	175,000	175,000
Total School Fund	12,211,475	15,251,500	80.07%	11,000,000	13,733,345	4,156,360	9,200,000	9,200,000
107-Emergency 911 Fund								
Emergency 911	946,015	1,149,440	82.30%	738,674	933,505	672,113	672,113	672,314
911 Sign Shop	90,694	138,289	65.58%	153,001	153,001	164,416	164,416	164,734
Total Emergency 911	1,036,709	1,287,729	80.51%	891,675	1,086,506	836,529	836,529	837,048

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Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
110-FTCC Bond								
FTCC Construction	234,313	235,000	99.71%	0	0	0	0	0
112-Mental Health								
43A-Mental Health Children								
MH - C & Y Contracts	409,214	621,664	65.83%	621,664	621,664	621,664	621,664	621,664
Adolescent Sex Offender Treatment	103,104	136,545	75.51%	133,457	133,457	135,647	135,647	136,226
Family Preservation	216,706	580,109	37.36%	412,711	412,711	327,214	327,933	329,190
MH-Homeless Child	27,806	39,777	69.91%	41,125	46,750	40,928	41,010	41,179
MH-Smart Start	201,374	211,892	95.04%	197,790	202,543	215,230	215,708	216,548
MH-CBA In Home	156,414	177,068	88.34%	174,985	225,884	215,951	215,951	215,951
Periodic Outpatient Services	774,383	1,162,043	66.64%	1,248,108	1,260,108	1,158,943	1,159,537	1,160,602
MH-Winding Creek	642,550	821,264	78.24%	587,592	595,541	573,550	573,550	573,550
MH-DSS Family Preservation	244,593	251,000	97.45%	257,078	251,000	251,000	251,480	252,679
MH-Adolescent Group Home	619,144	709,940	87.21%	731,254	731,254	723,493	723,493	725,421
Total Mental Health Children	3,395,289	4,711,302	72.07%	4,405,764	4,480,912	4,263,620	4,265,973	4,273,010
43B-Mental Health Substance								
MH-Community Partnership	276,643	430,752	64.22%	434,806	499,214	594,932	597,295	597,295
Case Management & Referral - SA	17,717	35,106	50.47%	33,313	33,313	34,279	34,279	34,350
High Risk - Primary Prevention	53,875	118,801	45.35%	127,960	127,960	124,659	124,659	124,904
MH-Employee Assist. Treatment	159,130	160,093	99.40%	163,573	163,573	165,320	165,320	166,054
Runaway/Homeless Youth	37,721	41,539	90.81%	42,550	42,550	42,632	42,632	42,724
NC Treatment Alternative To ST Crime	161,777	243,115	66.54%	253,686	253,686	250,754	250,754	250,754
NC Adolescent Substance Abuse	107,540	111,785	96.20%	114,071	114,071	111,639	111,639	111,894
Alcohol Drug - Women	313,985	319,254	98.35%	321,591	321,591	322,699	322,699	322,974
MH-SA Periodic	520,001	536,567	96.91%	724,876	727,374	820,982	820,982	826,210
MH-SA Contracts	147,123	166,135	88.56%	166,135	166,135	166,135	166,135	166,135
MH-Workfirst	110,510	145,299	76.06%	148,338	148,338	43,242	43,242	43,352
MH-Substance Abuse EEAP Grant	-420	135,676	-0.31%	0	0	0	0	0
MH-Substance Abuse Incentive Grant	91,568	119,275	76.77%	0	0	0	0	0
MH-Substance Abuse Majors Grant	202,759	230,685	87.89%	234,738	237,073	242,685	242,685	245,468
Detoxification	725,105	818,039	88.64%	918,714	918,714	961,500	961,500	963,510
Consultation & Education	142,577	160,354	88.91%	162,979	164,979	167,968	167,968	168,379
Alcohol & Drug Support	254,647	282,661	90.09%	301,033	305,379	0	0	0
Total Mental Health Substance	3,322,257	4,055,136	81.93%	4,148,363	4,223,950	4,049,426	4,051,789	4,064,003
43C-MH Developmental Disability								
CAP-DD				792,887	804,887	826,688	826,688	828,444
MH-DD Adult Outpatient	548,910	642,087	85.49%	249,232	255,266	280,688	284,470	284,470
MH-Spainhour	496,295	655,807	75.68%	521,958	674,221	527,663	527,663	529,136
MH-Able	237,035	277,344	85.47%	279,894	281,271	280,787	280,787	281,350
MH-ICF/MR HUD Homes	1,375,724	1,453,919	94.62%	1,453,919	1,453,919	1,453,919	1,453,919	1,453,919
MH-Autism	73,226	91,961	79.63%	93,874	95,374	94,317	94,317	94,714
MH-Smart Start Day Care	179,672	194,291	92.48%	192,864	202,021	174,909	174,961	175,814
MH-Early Intervention	372,774	465,006	80.17%	447,201	447,201	475,732	472,399	473,794
MH-DD Contracts	1,287,640	1,334,310	96.50%	1,277,872	1,301,932	1,277,872	1,277,872	1,277,872
MH-DD Child Outpatient	397,007	525,667	75.52%	156,732	158,247	178,609	178,609	178,999
Total MH Developmental Disability	4,968,284	5,640,392	88.08%	5,466,433	5,674,339	5,571,184	5,571,685	5,578,512
43E-Mental Health Adult Services								
MH-Case Management	454,523	497,852	91.30%	511,078	660,421	786,545	787,014	1,061,836
Partial Hospitalization	725,710	787,383	92.17%	772,812	800,470	846,223	846,223	928,652
MH-Adult Community Services	19,276	96,090	20.06%	312,917	394,094	310,496	310,665	449,850

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Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
Adult CMI Group Home	244,883	260,000	94.19%	260,000	260,000	260,000	260,000	260,000
MH-Adult Contracts	34,725	34,725	100.00%	34,725	38,240	34,725	34,725	34,725
MH-HUD APT	225,590	268,315	84.08%	269,551	279,477	271,749	271,749	274,365
Adult Homeless	31,407	45,000	69.79%	45,000	50,625	45,000	45,051	45,220
Crisis Stabilization	681,478	919,108	74.15%	858,596	983,596	870,320	870,320	872,584
MH-Adult Periodic	904,010	1,039,032	87.01%	1,373,238	1,421,053	1,400,317	1,401,372	1,406,735
Total Mental Health Adult Services	3,321,602	3,947,505	84.14%	4,437,917	4,887,976	4,825,375	4,827,119	5,333,967
434-Mental Health Willie M								
WM - MOD Management Group Living	342,363	391,778	87.39%	406,945	397,162	500,050	500,050	500,842
WM - In Home Service	162,488	212,110	76.61%	228,844	223,534	0	0	0
WM - Case Management	293,052	410,680	71.36%	417,269	407,700	476,285	476,285	477,849
WM - High Management Group Home	450,951	486,324	92.73%	478,849	468,529	459,688	459,688	460,609
WM - Tiffany Group Home	203,983	218,486	93.36%	226,271	428,042	429,609	429,609	430,431
WM - Sprucewood Group Home	324,374	388,170	83.57%	412,168	384,002	387,660	387,660	387,660
WM - Professional Parenting	524,262	579,061	90.54%	520,704	519,565	583,602	583,641	583,865
WM - Respite	0	2,000	0.00%	8,000	8,000	0	0	0
WM - Independent Living	191,397	222,311	86.09%	227,615	0	0	0	0
WM - Day Treatment	138,434	155,381	89.09%	165,229	162,394	164,190	164,306	164,931
WM - Administration	287,322	360,880	79.62%	297,442	683,875	1,370,674	1,370,674	1,374,871
Total Mental Health Willie M	2,918,626	3,427,181	85.16%	3,389,336	3,682,803	4,371,758	4,371,913	4,381,058
435-Mental Health								
Mental Health	880,286	1,038,435	84.77%	1,021,415	1,341,153	1,002,132	1,002,132	1,004,856
Medical Services	1,607,161	2,074,933	77.46%	2,172,694	2,172,694	2,302,471	2,302,471	2,302,471
MH-General Support	972,284	1,259,187	77.22%	656,063	829,216	658,601	658,601	658,601
MH-Medical Records	369,173	433,457	85.17%	432,015	480,396	480,652	478,727	478,727
MH-MIS	593,082	648,294	91.48%	594,128	628,441	736,642	736,642	736,642
MH-Personnel	227,548	238,167	95.54%	227,752	229,907	260,890	260,890	260,890
MH-Medicaid Contracts	69,854	155,000	45.07%	100,000	600,000	667,500	667,500	667,500
MH-Managed Care	419,915	451,029	93.10%	445,784	445,784	479,236	479,236	479,236
Total Mental Health	5,139,303	6,298,502	81.60%	5,649,851	6,727,591	6,588,124	6,586,199	6,588,923
436-Mental Health Thomas S								
TODDC Specific	1,272,367	1,289,653	98.66%	1,317,926	1,496,426	1,502,875	1,502,875	1,502,875
Thomas S - Administrative	135,778	139,443	97.37%	152,467	149,428	149,428	149,428	149,666
Thomas S - Case Management	121,677	139,762	87.06%	153,757	151,731	145,282	145,282	145,578
Thomas S - Crisis Diversion	40,809	103,709	39.35%	47,014	47,014	46,369	46,426	46,597
Total Mental Health Thomas S	1,570,633	1,672,567	93.91%	1,671,164	1,844,599	1,843,954	1,844,011	1,844,716
Total Mental Health Fund								
	24,635,994	29,752,585	82.80%	29,168,828	31,522,170	31,513,441	31,518,689	32,064,189
114-Food & Beverage Fund								
Prepared Food & Beverage Tax	3,362,097	3,569,699	94.18%	3,271,071	3,271,071	3,312,430	3,312,430	3,312,430
115-Group Insurance Fund								
Group Insurance	7,105,150	7,105,150	100.00%	8,473,538	9,573,538	9,846,220	9,846,220	9,846,220
116-Employee Benefit Fund								
Employee Flexible Benefits	419,599	500,000	83.92%	502,800	502,800	502,800	502,800	502,800
120-Workers Compensation Fund								
Workers Compensation	1,096,716	1,392,884	78.74%	1,112,225	1,112,225	1,213,614	1,214,498	1,215,492
130-Workforce Devel Admin Fund								
Workforce Center Administration	178,018	206,685	86.13%	183,367	180,367	205,393	205,393	185,953

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Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
133-Workforce Development Fund								
WIA Adult	198,515	260,282	76.27%	260,660	400,660	408,028	408,028	408,028
WIA Youth	303,562	389,366	77.96%	407,701	467,701	589,453	589,453	589,453
T/A Grant	80,635	97,354	82.83%	97,000	152,179	116,500	116,500	116,500
Welfare to Work 30%	54,239	55,667	97.43%	16,570	30,570	0	0	0
Welfare to Work 70%	231,520	327,331	70.73%	76,754	126,754	0	0	0
WIA Dislocated Worker	197,586	307,871	64.18%	211,909	261,909	297,046	297,046	297,046
NC Workers Trust	95,685	97,629	98.01%	79,717	79,717	0	0	0
Total Workforce Development	1,161,742	1,535,500	75.66%	1,150,311	1,519,490	1,411,027	1,411,027	1,411,027
139-Senior Aides Fund								
Senior Aides	285,423	296,009	96.42%	320,767	286,920	282,280	282,280	282,280
Total Workforce Development Funds	1,625,182	2,038,194	79.74%	1,654,445	1,986,777	1,898,700	1,898,700	1,879,260
220-Industrial Development Fund								
Industrial Development Inducemen	263,717	1,607,702	16.40%	2,753,815	4,975,755	2,939,738	2,939,738	2,939,738
230-Federal Drug Forfeiture Funds								
Justice	592,186	758,392	78.08%	0	677,425	0	0	0
231 - Federal Drug Forfeiture Fund								
Federal Drug Forfeitures					41,651	0	0	0
232 - State Drug Forfeiture Fund								
State Drug Forfeitures	41,247	83,695	49.28%	0	132,000	0	0	0
240 - Injured Animal Fund								
Injured Animal Stabilization	2,283	4,394	51.96%	3,000	3,000	1,000	1,000	1,000
250-Water & Sewer Fund								
Water & Sewer Department	236,352	893,472	26.45%	287,143	966,768	780,000	780,000	780,000
252-Eastover Sanitary District Fund								
Eastover Sanitary District	20,586	152,525	13.50%	389,083	409,083	273,440	273,440	273,440
410-Property Revaluation Fund								
Property Revaluation	312,348	329,348	94.84%	594,443	613,572	417,033	508,775	497,681
420- Recreation Fund								
Recreation	3,185,881	4,021,110	79.23%	3,870,686	4,174,773	4,274,918	4,182,244	4,227,575
430-Juvenile Crime Prevention Fund								
Juvenile Crime Prevention	825,395	871,692	94.69%	897,135	902,231	871,233	871,233	871,233
JCP Residential Group Home	605,904	622,201	97.38%	627,125	643,772	625,214	625,214	627,677
Total Juvenile Crime Prevention	1,431,299	1,493,893	95.81%	1,524,260	1,546,003	1,496,447	1,496,447	1,498,910
446-County Community Devel Fund								
County CDBG Administration	339,259	395,636	85.75%	382,000	382,000	345,883	345,883	345,883
Miscellaneous Grants	363,875	740,212	49.16%	0	386,274	0	0	0
Housing Activities	727,517	1,576,742	46.14%	768,427	1,294,697	928,088	928,088	928,088
Economic Development	260,765	325,948	80.00%	0	200,000	0	0	0
Public Facilities	241,123	1,453,479	16.59%	480,573	1,789,859	249,929	249,929	249,929
Public Services	282,235	291,852	96.70%	279,000	288,000	260,100	260,100	260,100
Infrastructure	38,213	121,371	31.48%	0	224,000	0	0	0

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Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
Planning	1,458	21,786	6.69%	0	20,328	0	0	0
Emergency Shelter Grant	86,500	107,124	80.75%	0	0	0	0	0
Total County Community Devel	2,340,944	5,034,150	46.50%	1,910,000	4,585,158	1,784,000	1,784,000	1,784,000
447-Community Devel Home Fund								
Home Administration	84,914	227,319	37.35%	81,900	232,606	75,889	75,889	75,889
Home Housing Activity	1,162,370	1,595,726	72.84%	815,619	1,332,785	792,204	792,204	792,204
Total Community Devel Home	1,247,284	1,823,045	68.42%	897,519	1,565,391	868,093	868,093	868,093
448-CD Support Housing								
Support Housing Administration	34,605	48,580	71.23%	19,145	37,891	21,053	21,053	21,053
Support Housing Program Grants	395,365	1,328,012	29.77%	855,498	2,054,712	1,811,981	1,811,981	1,811,981
Total Support Housing	429,969	1,376,592	31.23%	874,643	2,092,603	1,833,034	1,833,034	1,833,034
Total All Community Development Fund	4,018,197	8,233,787	48.80%	3,682,162	8,243,152	4,485,127	4,485,127	4,485,127
451-NC 91-08-010 Fund								
Planning Department	53,533	54,330	98.53%	60,300	60,300	0	0	0
Planning Grants						62,270	62,270	62,270
Total NC 91-08-010 Fund	53,533	54,330	98.53%	60,300	60,300	62,270	62,270	62,270
452-US DOT 104 Fund								
US DOT 104 (F)	245,405	272,850	89.94%	269,850	285,950	334,130	334,130	334,130
454-NC Elderly								
Community Transportation Program					59,523	66,948	66,948	66,948
Rural Operation Assistance Program					203,072	210,517	210,517	210,517
Mid Carolina Senior Transportation					67,349	0	68,704	68,704
Transportation Other					2,058	0	0	0
NC Elderly Handicapped Transportation	173,071	253,651	68.23%	220,657	0	0	0	0
Total NC Elderly	173,071	253,651	68.23%	220,657	332,002	277,465	346,169	346,169
469-Fire Tax								
Special Fire District Tax	287,457	563,002	51.06%	275,901	557,439	290,115	290,115	290,115
470-Beaver Dam								
Beaver Dam Fire District	82,901	83,001	99.88%	81,719	85,612	93,155	93,155	93,155
472-Bethany								
Bethany Fire District	114,544	114,629	99.93%	112,574	120,455	128,586	128,586	128,586
473-Bonnie Doone								
Bonnie Doone Fire District	210,771	211,019	99.88%	214,755	214,755	191,025	191,025	191,025
474-Cotton								
Cotton Fire District	368,460	368,783	99.91%	381,219	404,045	386,076	386,076	386,076
476-Cumberland Road								
Cumberland Road Fire District	361,553	361,623	99.98%	345,465	350,450	325,228	325,228	325,228
478-Eastover								
Eastover Fire District	265,731	265,846	99.96%	268,851	282,448	276,676	276,676	276,676
480-Godwin Falcon								
Godwin Falcon Fire District	51,751	51,851	99.81%	50,309	52,546	57,642	57,642	57,642

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Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
482-Grays Creek								
Grays Creek Fire Department #18	155,151	155,207	99.96%	159,217	163,485	173,451	173,451	173,451
Grays Creek Fire Department #24	154,857	154,957	99.94%	159,217	163,485	173,451	173,451	173,451
Total Grays Creek Fire District	310,008	310,164	99.95%	318,434	326,970	346,902	346,902	346,902
484-Lafayette Village								
Lafayette Village Fire District	540,266	540,581	99.94%	551,375	568,431	535,921	535,921	535,921
486-Lake Rim								
Lake Rim Fire District	874,588	874,649	99.99%	862,135	902,346	892,526	892,526	892,526
490-Manchester								
Manchester Fire District (Spring Lake)	74,400	74,485	99.89%	76,575	76,725	79,213	79,213	79,213
492-Pearces Mill								
Pearces Mill Fire District	537,570	537,650	99.99%	556,567	606,037	530,724	530,724	530,724
493-Raeford Road								
Raeford Road Fire District	14,217	14,217	100.00%	0	0	0	0	0
494-Stedman								
Stedman Fire District	78,943	78,943	100.00%	75,945	78,416	84,736	84,736	84,736
495-Stoney Point								
Stoney Point Fire District	514,680	514,791	99.98%	498,895	512,315	561,587	561,587	561,587
496-Vander								
Vander Fire District	700,330	707,527	98.98%	596,254	596,254	576,709	576,709	576,709
498-Wade								
Wade Fire District	54,351	56,370	96.42%	52,032	53,380	58,343	58,343	58,343
499-Westarea								
Westarea Fire District	701,071	771,199	90.91%	662,282	662,832	676,815	676,815	676,815
620-Civic Center Fund								
Civic Center	3,881,274	5,619,982	69.06%	5,390,964	5,514,558	4,955,889	4,955,889	4,955,889
621-Civic Center Motel Tax								
Civic Center Motel Tax	518,725	657,811	78.86%	1,038,875	1,038,875	626,150	626,150	626,150
623-Capitalize Interest								
Capitalized Interest - Coliseum	3,402,878	4,096,725	83.06%	4,317,678	4,317,678	4,549,650	4,549,650	4,549,650
624-Arena Ventures Marketing								
Arena Ventures Marketing					200,000	0	0	0
625-Solid Waste Fund								
Solid Waste - Administration	656,592	741,033	88.60%	781,545	781,545	658,992	658,992	658,992
Solid Waste - Ann Street	1,514,305	2,361,439	64.13%	2,657,565	2,659,965	2,335,535	2,335,535	2,335,535
Solid Waste - Wilkes Road	742,588	1,429,220	51.96%	966,971	966,971	1,535,306	1,535,306	1,535,306
Solid Waste - Container Sites	615,943	893,484	68.94%	800,892	800,892	813,741	813,741	813,741
Solid Waste - Transportaion	393,228	523,444	75.12%	447,079	447,079	512,613	512,613	512,613
Solid Waste - HHW/Planning	185,107	282,081	65.62%	254,262	254,262	214,632	214,632	214,632
Solid Waste - Maintenance	391,257	620,464	63.06%	506,524	506,524	520,950	520,950	520,950
Solid Waste - White Goods	195,771	233,350	83.90%	224,058	224,058	218,606	218,606	218,606
Total Solid Waste	4,694,792	7,084,515	66.27%	6,638,896	6,641,296	6,810,375	6,810,375	6,810,375

EXPENDITURES BY ORGANIZATION

Department	FY 2002			FY 2003		FY 2004		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/02	Budget 6/30/03	Requested Budget	Recommended Budget	Adopted Budget
630-General Litigation								
Legal	115,576	218,905	52.80%	218,905	243,905	218,905	218,905	218,905
802-Fayetteville Tax Fund								
City of Fayetteville	33,775,982	0	0.00%	0	0	0	0	0
804-Revitalization Tax								
Downtown Revitalization	64,283	0	0.00%	0	0	0	0	0
806-Falcon Tax								
Town of Falcon	13,566	0	0.00%	0	0	0	0	0
808-Godwin Tax								
Town of Godwin	8,528	0	0.00%	0	0	0	0	0
810-Hope Mills Tax								
Town of Hope Mills	1,951,364	0	0.00%	0	0	0	0	0
812-Linden Tax								
Town of Linden	13,442	0	0.00%	0	0	0	0	0
814-Spring Lake Tax								
Town of Spring Lake	1,630,452	0	0.00%	0	0	0	0	0
816-Stedman Tax								
Town of Stedman	98,604	0	0.00%	0	0	0	0	0
818-Wade Tax								
Town of Wade	39,596	0	0.00%	0	0	0	0	0
820-Intergovernment Fund								
Sheriff	17,725	0	0.00%	0	0	0	0	0
Domestic Violence Center	77,320	0	0.00%	0	0	0	0	0
Excise Tax on Deeds	663,715	0	0.00%	0	0	0	0	0
Cumberland County Schools	0	0	0.00%	0	0	0	0	0
Total Intergovernment	758,760	0	0.00%	0	0	0	0	0
822-Stormwater Fund								
Stormwater Utility	1,977,690	0	0.00%	0	0	0	0	0
824-Convention - Visitor Bureau								
Convention - Visitor Bureau	655,594	0	0.00%	0	0	0	0	0
850-Inmate Welfare								
Inmate Canteen	280,476	0	0.00%	0	0	0	0	0
855-Inmate Trust Fund								
Inmate Account Fund	670,417	0	0.00%	0	0	0	0	0
870-LEO Special Separation								
LEO Separation Allowance	78,711	80,738	97.49%	78,383	238,383	0	0	0
875-Cumberland Cemetery Trust								
Cemetery Trust	2,910	6,900	42.17%	6,900	6,900	6,900	6,900	6,900
Total Separate Funds	381,997,394	417,765,784	91.44%	396,155,550	429,426,124	362,802,518	367,920,062	373,520,161
Total All Funds	592,230,456	642,052,184	92.24%	618,447,045	666,078,175	593,163,268	601,540,662	603,256,646