

# Cumberland County FY2005 Adopted Budget

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**James E. Martin**  
**County Manager**

## Budget Highlights

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- General Fund budget                      \$235,302,903
  - \$5,566,418 (2.42%) increase
- County-wide budget                      \$614,848,162
  - \$11,591,576 (1.92%) increase

**CUMBERLAND COUNTY  
NORTH CAROLINA**

**FY2005 ADOPTED BUDGET**

**BOARD OF COUNTY COMMISSIONERS**

**Jeannette Council, Chairman  
John T. Henley, Jr., Vice Chairman  
Talmage S. Baggett, Jr.  
J. Breeden Blackwell  
Kenneth S. Edge  
Billy King  
Edward G. Melvin, Jr.**

**COUNTY MANAGER  
James E. Martin**

**Juanita Pilgrim ..... Deputy County Manager  
Cliff Spiller ..... Assistant County Manager  
Amy Cannon ..... Assistant County Manager**

**BUDGET STAFF**

**Howard Abner ..... Assistant Finance Director  
Kelly Autry ..... Budget Analyst  
Bob Tucker ..... Accountant II  
Todd Hathaway ..... Accountant II**

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## BUDGET ORDINANCE ADOPTION

June 14, 2004

The Board of County Commissioners hereby adopts and enacts the proposed 2004-2005 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2004-2005 under the following terms and conditions:

1. The Budget Ordinance shall govern only total dollar departmental appropriations as shown subject to the resolution of September 7, 1982, after any additional personnel costs are factored into each department's appropriation.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners (see Attachment A). Attachment A includes all adjustments approved by the Board of Commissioners from May 24, 2004 through adoption of the budget on June 14, 2004 and any subsequent adjustments approved through June 30, 2004 by the Board.
3. The County-Wide Ad Valorem Tax Rate and levy of 88.0 cents per \$100 valuation is hereby adopted.
4. The Special Recreation Tax Rate and levy of 5 cents per \$100 valuation is hereby adopted.
5. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

	<u>Approved Tax Rate Per \$100 Valuation</u>
Beaver Dam Fire District	10 cents
Bethany Fire District	10 cents
Cotton Fire District	10 cents
Cumberland Road Fire District	10 cents
Eastover Fire District	10 cents
Godwin-Falcon Fire District	10 cents
Grays Creek Fire District	10 cents
Manchester Fire District	10 cents
Pearces Mills Fire District	10 cents
Stedman Fire District	10 cents
Stoney Point Fire District	10 cents
Vander Fire District	10 cents
Wade Fire District	10 cents
Westarea Fire District	10 cents
Special Fire Service Fire District	½ cent

## BUDGET ORDINANCE ADOPTION

6. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$60,861,512.
7. The County Pay Plan for FY2004-2005 includes a 3 % (with a minimum of \$600) cost of living increase for all permanent employees effective July 11.
8. Encumbrances outstanding in the prior fiscal year will be included in the coming year (FY2005) budget.
9. Any shortfalls in revenues created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland so that the 2004-2005 fiscal year budget of the County of Cumberland is balanced pursuant to Chapter 159 of the NC General Statutes.
10. Storm Water Utility Fee:  
  
The monthly service charge per equivalent service unit under the Storm Water Public Enterprise Ordinance shall be One Dollar (\$1.00), effective July 1, 1995 and shall remain in effect until subsequently amended by appropriate act of the governing body.
11. Solid Waste Management fee is hereby adopted at \$48.00 per household.

This ordinance is adopted the 14<sup>th</sup> day of June 2004.

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Jeannette Council, Chairman

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James E. Martin, County Manager

**BUDGET ORDINANCE AMENDMENT**

June 28, 2004

The Board of County Commissioners hereby amends the County of Cumberland’s budget for FY2004-2005, adopted June 14, 2004, as follows:

1. Section 2 is amended to include Attachment B, Adjustments to Adopted Budget (June 14, 2004).
2. The ten Sheriff Deputy positions added per Attachment B are authorized only during the period that the City of Fayetteville’s Phase 5 annexation is delayed.
3. Section 5 is amended to include the addition of three Fire Tax District Rates as shown below and only as to any unincorporated areas of such districts:

	<u>Approved Tax Rate Per \$100 Valuation</u>
Bonnie Doone Fire District	10 cents
Lafayette Village Fire District	10 cents
Lake Rim Fire District	10 cents

This amended ordinance is adopted the 28<sup>th</sup> day of June 2004.

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Jeannette Council, Chairman

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James E. Martin, County Manager

**ATTACHMENT "A" ADJUSTMENTS TO THE RECOMMENDED BUDGET**

<b>Department</b>	<b>One Time</b>	<b>Explanation of Change</b>	<b>Expenditure Changes</b>
<b>General Fund</b>			
		<b>Recommended Budget</b>	<b>233,667,693</b>
<b>Governing Body</b>	<b>g</b>	NCACC Summer Conference	30,000
<b>Information Services</b>	<b>g</b>	County Web Site New Position Computer and Equipment	15,000 2,500
<b>Administration</b>		Reclassify PIO Specialist to Special Projects Officer	8,146
<b>Elections</b>		Telephone-Hardlines	(12,919)
<b>Tax Administration</b>	<b>g</b>	Transfer 2 Positions to Planning 46 Computers Transfer from Food & Beverage Fund	(114,402) 56,350
<b>Carpentry</b>	<b>g</b>	Full Size Truck	12,000
<b>Central Maintenance</b>		Solid Waste Maintenance Transfer	
<b>General Government Other</b>		Reduce Deferred Maintenance	(250,000)
		Additional Audit Fees	5,520
		Additional 1% COLA	667,653
		Minimum \$600 COLA	15,085
		Property Revaluation Transfer	9,743
		Community Development Transfer	17,000
	<b>g</b>	MLK Park	55,000
		Linear Park	(55,000)
	<b>g</b>	Linear Park	55,000
		Human Relations Council	(40,000)
		GIS	(33,000)
		Telephone Hardlines for Elections	12,919
		Community Leadership	650
		CCBC Capital Fund	100,000
	<b>g</b>	Roof Plan	500,000
		Roof Plan	(500,000)
<b>Sheriff Dept</b>		Deputy I (Workforce Development) 5 Deputy Positions Added Back for East of River	49,980 189,027
<b>Health</b>		Processing Assistant IV	29,465
<b>Veterans Services</b>	<b>g</b>	Computer and Equipment for New Position	3,200
<b>Library</b>		Headquarters:	
	<b>g</b>	1-Computer Systems Administrator	44,631
		Vehicle Maintenance	15,000
		Cliffdale:	
		2-Library Associate II (full-time)	66,486
		Increase Hours	26,378
		North Regional:	
			92,864

**ATTACHMENT "A" ADJUSTMENTS TO THE RECOMMENDED BUDGET**

<b>Department</b>	<b>One Time</b>	<b>Explanation of Change</b>	<b>Expenditure Changes</b>
		2-Library Associate II (16 hours) 23,158 1-Library Associate II (19 hours) 13,895 1-Library Technician (19 hours) 9,667 Increase Hours 10,913 East Regional: 1-Library Associate II (19 hours) 13,895 1-Library Technician (19 hours) 9,667 Increase Hours 9,350	57,633       32,912
<b>Social Services</b>		Reclassification of CPS SWIII to grade 70	127,463
<b>Cooperative Extension</b>		Baby Think It Over Grant	1,000
<b>Planning/Inspections</b>	<b>g</b>	2 Positions Transferred from Tax Administration Reclassification of 2 Positions Capital Outlay- GIS	114,402 26,742 6,258
<b>Engineering</b>		Facility Maintenance Coordinator II	(42,413)
<b>Public Utilities</b>		Facility Maintenance Coordinator II	42,413
<b>Outside Agencies</b>		Orange Street Restoration	14,760
<b>General</b>	<b>g</b>	Personnel Adjustments DSS- COLA Reimbursement Rent- Community Development Additional Fund Balance Appropriated - One-Time Additional Fund Balance Appropriated - Recurring Fund Balance Appropriated - Health Escrow <b>Total Adjustments</b>  <b>Total General Fund Adopted Budget</b>	(98,590)         <b>1,263,992</b>  <b>234,931,685</b>
<b>Separate Funds</b>			
<b>NORCRESS Sewer Project</b>		<b>Recommended Budget</b> Construction- Godwin Contingency Community Development Co-Sponsor Cumberland County Schools Co-Sponsor Tap Fees <b>Total NORCRESS Sewer Project Adopted Budget</b>	<b>9,356,969</b> 203,366 (33,875)     <b>9,526,460</b>
<b>Eastover Sanitary District</b>		<b>Recommended Budget</b> Sewer Construction & Related Expenses NC Rural Center Grant Other <b>Total Eastover Sanitary District Adopted Budget</b>	<b>0</b> 2,859,786   <b>2,859,786</b>
<b>Mental Health</b>		<b>Recommended Budget</b>	<b>34,285,338</b>

**ATTACHMENT "A" ADJUSTMENTS TO THE RECOMMENDED BUDGET**

<b>Department</b>	<b>One Time</b>	<b>Explanation of Change</b>	<b>Expenditure Changes</b>
		COLA & Personnel Adjustments	74,585
		Operating Adjustments	(1,680)
		Quality Improvement (5 Clinical Social Wrks and Operating)	270,485
		Fund Balance Appropriated	
		<b>Total Mental Health Adopted Budget</b>	<b>34,628,728</b>
<b>Workers Compensation</b>		<b>Recommended Budget</b>	<b>1,083,671</b>
		COLA & Personnel Adjustments	2,015
		Fund Balance Appropriated	
		<b>Total Workers Compensation Adopted Budget</b>	<b>1,085,686</b>
<b>Workforce Development</b>		<b>Recommended Budget</b>	<b>4,191,204</b>
		Deputy I - Contracted Services	49,980
		Reduce Contracted Services	(24,980)
		COLA & Personnel Adjustments	4,227
		Admin Officer II Approved by BOCC 4/1/04 (B04-340)	44,622
		Management Information Systems Coordinator Position and Operating Approved by BOCC 5/3/04 (B04-445)	34,109
		<b>Total Workforce Development Adopted Budget</b>	<b>4,299,162</b>
<b>Federal Drug Forfeiture Fund</b>		<b>Recommended Budget</b>	<b>222,912</b>
		Personnel Adjustments	(4,020)
		Fund Balance Appropriated	
		<b>Total Federal Drug Forfeiture Adopted Budget</b>	<b>218,892</b>
<b>Property Revaluation</b>		<b>Recommended Budget</b>	<b>491,870</b>
		COLA Adjustments	9,743
		General Fund Transfer	
		<b>Total Property Revaluation Adopted Budget</b>	<b>501,613</b>
<b>Juvenile Crime Prevention</b>		<b>Recommended Budget</b>	<b>1,513,315</b>
		Program Adjustments	2,161
		Group Home COLA & Personnel Adjustments	9,969
		Group Home Operating Adjustments	(10,175)
		Fund Balance Appropriated	
		<b>Total Juvenile Crime Prevention Adopted Budget</b>	<b>1,515,270</b>
<b>Community Development</b>		<b>Recommended Budget</b>	<b>3,211,935</b>
		Transfer from General Fund	
		Part-Time Human Relations Position	17,000
		COLA Adjustment	113
		HUD Grant	
		<b>Total Community Development Adopted Budget</b>	<b>3,229,048</b>
<b>Solid Waste Management</b>		<b>Recommended Budget</b>	<b>6,363,356</b>

**ATTACHMENT "A" ADJUSTMENTS TO THE RECOMMENDED BUDGET**

<b>Department</b>	<b>One Time</b>	<b>Explanation of Change</b>	<b>Expenditure Changes</b>
		Maintenance Worker I	24,796
		Transfer to Central Maintenance	1,413
		COLA & Personnel Adjustments	(1,227)
		Fund Balance Appropriated	
		<b>Total Solid Waste Management Adopted Budget</b>	<b>6,388,338</b>

Revenue Changes
233,667,693
347
1,413
49,980

Revenue Changes
63,732
1,000
106,851
(30,000)
829,050
212,154
29,465
<b>1,263,992</b>
<b>234,931,685</b>
<b>9,356,969</b>
203,366
(46,000)
12,125
<b>9,526,460</b>
<b>0</b>
2,325,286
534,500
<b>2,859,786</b>
<b>34,285,338</b>

Revenue Changes
343,390
<b>34,628,728</b>
<b>1,083,671</b>
2,015
<b>1,085,686</b>
<b>4,191,204</b>
25,000
4,227
44,622
34,109
<b>4,299,162</b>
<b>222,912</b>
(4,020)
<b>218,892</b>
<b>491,870</b>
9,743
<b>501,613</b>
<b>1,513,315</b>
2,161
(206)
<b>1,515,270</b>
<b>3,211,935</b>
17,000
113
<b>3,229,048</b>
<b>6,363,356</b>

Revenue  
Changes

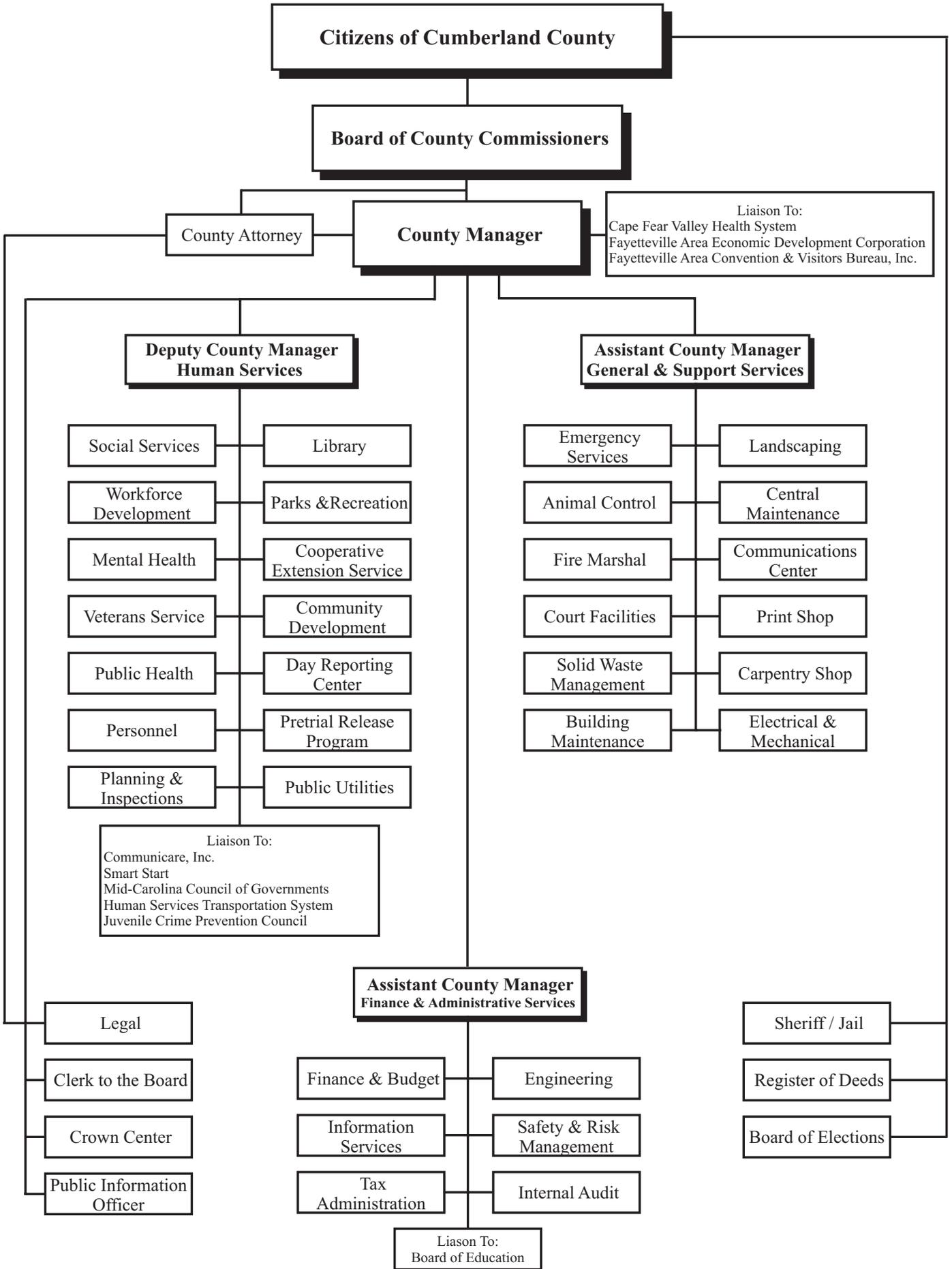
24,982

| **6,388,338**

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**ATTACHMENT "B" ADJUSTMENTS TO THE ADOPTED BUDGET**

<b>Department</b>	<b>One Time</b>	<b>Explanation of Change</b>	<b>Expenditure Changes</b>	<b>Revenue Changes</b>
<b>General Fund</b>				
<b>June 14, 2004</b>		<b>Adopted Budget</b>	<b>234,931,685</b>	<b>234,931,685</b>
<b>Sheriff</b>		8 Deputy I Positions	291,816	
		2 Deputy III Positions	79,402	
		One-Cent Sales Tax		371,218
		<b>Total Adjustments</b>	<b>371,218</b>	<b>371,218</b>
		<b>Total Amended General Fund Budget</b>	<b>235,302,903</b>	<b>235,302,903</b>
<b>Separate Funds</b>				
<b>June 14, 2004</b>		<b>Adopted Budget</b>	<b>0</b>	<b>0</b>
<b>Bonnie Doone Fire District</b>		Fire Protection Contract	205,946	
		Tax Refunds	100	
		Taxes Current Year		169,715
		Taxes Prior Years		2,375
		Motor Vehicle Tax Current Year		29,181
		Motor Vehicle Tax Prior Years		3,625
		Other Revenue		1,150
		<b>Total Bonnie Doone Fire District Amended Budget</b>	<b>206,046</b>	<b>206,046</b>
<b>June 14, 2004</b>		<b>Adopted Budget</b>	<b>0</b>	<b>0</b>
<b>Lafayette Village Fire District</b>		Fire Protection Contract	401,769	
		Tax Refunds	200	
		Taxes Current Year		324,698
		Taxes Prior Years		6,400
		Motor Vehicle Tax Current Year		56,821
		Motor Vehicle Tax Prior Years		10,850
		Other Revenue		3,200
		<b>Total Lafayette Village Fire District Amended Budget</b>	<b>401,969</b>	<b>401,969</b>
<b>June 14, 2004</b>		<b>Adopted Budget</b>	<b>0</b>	<b>0</b>
<b>Lake Rim Fire District</b>		Fire Protection Contract	970,942	
		Tax Refunds	150	
		Taxes Current Year		850,711
		Taxes Prior Years		5,900
		Motor Vehicle Tax Current Year		99,881
		Motor Vehicle Tax Prior Years		11,400
		Other Revenue		3,200
		<b>Total Lake Rim Fire District Amended Budget</b>	<b>971,092</b>	<b>971,092</b>



# BRIEF HISTORY AND DESCRIPTION OF THE COUNTY OF CUMBERLAND

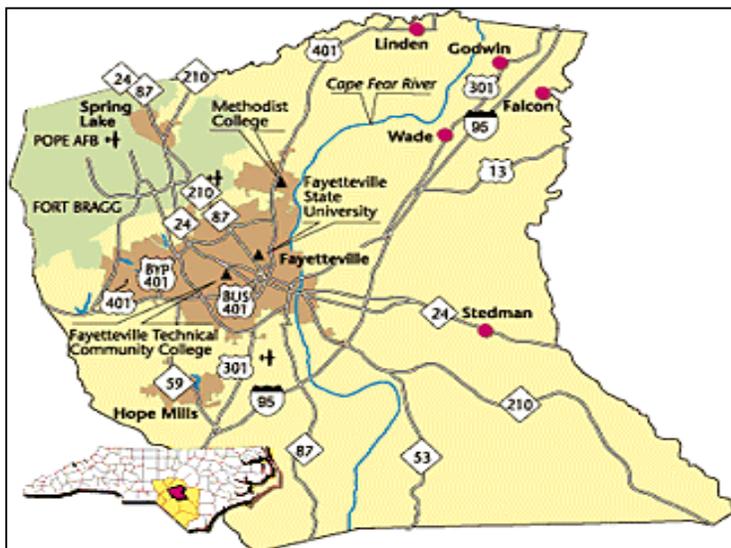
## HISTORY

Cumberland County began as a settlement in the Upper Cape Fear Valley between 1729 and 1736, by European migrants known as Highland Scots. The area became a vital transportation link to other major settlements. A receiving and distribution center was established in 1730 on the Cape Fear River. This settlement was known as Campbellton.

The Colonial Legislature passed an act in 1754 which resulted in the political division of Bladen County, thus forming Cumberland County. It was named after the Duke of Cumberland (William Augustus), who commanded the English Army. The County continued to grow and prosper as the Scotch-Irish, Germans and Moravians also entered the area. Campbellton was named the county seat during 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis De La Fayette, a French general that served in the American Colonies Revolutionary Army.

Fayetteville's growth was delayed by a devastating fire in 1831, and the invasion of General Sherman in 1865. One of the factors that boosted this slow recovery period was the opening of Camp Bragg as an artillery and temporary training facility as a permanent Army post and renamed the camp to Fort Bragg, after Confederate General Braxton Bragg, a North Carolina native. Today, Fort Bragg plays a vital role in the economy of the County as the base occupies approximately 43,000 acres of the County land area.

Presently, Cumberland County has a population of 305,851 and consists of 664 square miles located in the Upper Coastal Plain section of the state. This area is better known as the "Sandhills." Cumberland County has progressed from its beginnings as a river front distribution center to a highly commercialized area offering a variety of services to its citizens.



## DESCRIPTION OF CUMBERLAND COUNTY GOVERNMENT

The County of Cumberland functions under a Board of Commissioners - County Manager form of government. The Board of County Commissioners consists of seven members. Two members are elected from District 1 which follows the 17th House District line, three members from District 2 which follows the 18th House District line, and two members at large.

Each member of the Board is elected for a four-year term. The terms are staggered with two members from District 1 and two members at large elected in a biennial general election, and three members from District 2 elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis.

The board of Commissioners meets two times each month. Scheduled meeting days are the first Monday of each month at 9:00 a.m.; the third Monday of the month at 7:00 p.m. In addition, the first and third Monday meetings are broadcast live on Fayetteville cable channel 7. When necessary, the Board holds special called meetings, always advertised in advance. The Board of Commissioners meetings are open to the public. They are held in the Commissioners' meeting room on the first floor of the County Courthouse located on Dick Street.

The agenda for each regular scheduled Board meeting is normally available on the Thursday prior to the Monday meeting on the county's website; [www.co.cumberland.nc.us](http://www.co.cumberland.nc.us). The minutes of the meetings are also posted as soon as they become available.

## **BUDGET PROCESS**

North Carolina counties budget and spend money under the Local Government Budget and Fiscal control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. All departments, other than the public schools, are required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners not later than June 1. G.S. 159-11 requires that the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day that the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection. Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, and the property tax rate.
7. Budget Amendment Process:

The Board of County Commissioners adopts the budget for each year at the organizational level. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year.

During the course of the year, organizations can amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. An organization is required to submit a budget revision form which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision that increases salaries, changes revenue or requires transfers between organizations and funds must be approved by the Commissioners. All other revisions are approved by the County Manager.

## FUND STRUCTURE

The Accounting and Budgetary systems for the county are organized using funds and organizations. A fund is a separate accounting entity, with a self-balancing set of accounts. Organizations are cost centers within funds to accumulate separate financial data for various programs or functional areas to provide accountability for certain revenue and expenditures that would otherwise be loss. The various fund types that comprise the Cumberland County budget are:

- A. General Fund: This is the primary operating account of the county. The General Fund is used for the majority of current operating expenditures and is also used to account for all financial resources except those required to be accounted for in another fund. General Fund activities are financed mainly through property taxes, sales tax, fees, and federal and state revenues.
  
- B. Separate Funds:
  - 1. Special Revenue Funds
    - g Wireless 911 Fund
    - g County School Fund
    - g 911 Emergency Fund
    - g Mental Health Fund
    - g Prepared Food and Beverage Tax Fund
    - g Workforce Development Funds
    - g Industrial Development Fund
    - g Federal Drug Forfeiture Funds
    - g NC Controlled Substance Fund
    - g Injured Animal Fund
    - g County Water & Sewer Fund
    - g Eastover Sanitary District Fund
    - g Property Revaluation Fund
    - g Recreation Fund
    - g Juvenile Crime Prevention Fund
    - g Community Development Funds
    - g Transportation Funds
    - g Fire Protection Funds
    - g Inmate Welfare Fund
  
  - 2. Capital Project Funds
    - g Detention Facility Fund
    - g DSS/Community Correction Fund
    - g 1998 School Bond Fund
    - g Mental Health Winding Creek Fund
    - g Animal Control Shelter Fund
    - g Landfill Construction Fund
    - g Law Enforcement Training Center Fund
    - g Eastover Water & Sewer Project Funds

- g NORCRESS Water and Sewer Fund
- g Kelly Hills Water and Sewer Fund
- g Headquarters Library Bond Fund
- g NC School Bond Projects Fund

3. Proprietary Funds

- g Internal Service Funds
  - g Group Insurance Fund
  - g Employee Flexible Benefit Fund
  - g Workers' Compensation Fund
  - g General Litigation Fund
- g Enterprise Funds
  - g Cumberland County Crown Center Funds
  - g Cumberland County Solid Waste Fund

4. Fiduciary Funds

- g Trust Fund
  - g Special Separation Allowance Fund
- g Permanent Fund
  - g Cemetery Fund
- g Agency Funds
  - g City Tax Funds
  - g Intergovernmental Custodial Fund
  - g Stormwater Utility Fund
  - g Tourism Development Authority Fund
  - g Inmate Payee Fund

**SUMMARY OF POSITIONS BY DEPARTMENT**

Department	FY 2002		FY 2003			FY 2004			FY 2005	
	FT	PT	FT	PT	FTEs	FT	PT	FTEs	FT	PT
<b>General Fund</b>										
Governing Body	2	7	2	7	9.00	2	7	9.00	2	7
Administration/Personnel	14	1	14	1	14.40	15	1	15.40	15	1
Information Services	9	0	11	0	11.00	12	0	12.00	13	0
Elections	7	5	8	4	9.95	8	4	9.95	8	1
Finance	15	0	16	0	16.00	16	0	16.00	16	0
Legal	6	0	6	0	6.00	6	0	6.00	6	0
Register of Deeds	16	0	18	0	18.00	20	0	20.00	22	0
Tax Collector/Assessor/Mapping	61	0	61	0	61.00	65	0	65.00	64	0
Print Shop	3	0	3	0	3.00	3	0	3.00	3	0
Mail Management	3	0	3	0	3.00	3	0	3.00	3	0
Carpenter Shop	4	0	4	0	4.00	4	0	4.00	4	0
Public Buildings Equipment Maintenance	12	0	13	0	13.00	15	0	15.00	15	0
Public Buildings Janitorial	18	0	18	0	18.00	18	0	18.00	18	0
Central Maintenance	10	0	16	0	16.00	16	0	16.00	16	0
Landscaping & Grounds	10	0	10	0	10.00	10	0	10.00	10	0
Emergency Services	15	14	15	0	15.00	16	0	16.00	16	0
Sheriff	519	64	522	80	537.30	529	84	545.67	533	85
Fire Marshal	4	0	4	0	4.00	0	0	-	0	0
Animal Control	18	0	20	0	20.00	19	0	19.00	19	0
Inspections	21	0	0	0	-	0	0	-	0	0
Day Reporting	6	0	4	2	4.65	3	1	3.63	4	0
Criminal Justice Unit	4	0	3	2	4.35	5	0	5.00	5	0
C-5 Facility	3	0	3	0	3.00	2	0	2.00	2	0
Public Health	258	8	163	111	212.30	168	137	224.09	159	165
Social Services	615	10	600	15	606.11	604	12	608.55	601	1
Veterans Services	5	0	5	0	5.00	5	0	5.00	6	0
Senior Aides Local Support	1	0	0	1	0.81	0	1	0.81	0	1
Spring Lake Resource Center Admin	1	0	1	0	1.00	1	0	1.00	1	0
Library	119	61	119	63	145.32	127	64	153.88	132	68
Stadium Maintenance	1	0	0	2	1.00	0	2	1.00	1	0
Planning & Inspections	17	0	38	0	38.00	40	0	40.00	46	1
Engineering	3	0	3	0	3.00	4	0	4.00	3	0
NC Cooperative Extension Service	14	0	14	0	14.00	14	0	14.00	14	0
Soil Conservation/Cost Share	2	0	2	0	2.00	2	0	2.00	2	0
Fort Bragg Soil Erosion	2	0	2	0	2.00	2	0	2.00	0	0
Public Utilities	-	-	-	-	-	2	0	2.00	3	0
<b>Total General Fund</b>	<b>1,818</b>	<b>170</b>	<b>1,721</b>	<b>288</b>	<b>1,831.19</b>	<b>1,756</b>	<b>313</b>	<b>1,871.98</b>	<b>1,762</b>	<b>330</b>

## SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2002		FY 2003			FY 2004			FY 2005	
	FT	PT	FT	PT	FTEs	FT	PT	FTEs	FT	PT
<b>Separate Fund</b>										
Emergency 911	10	0	9	0	9.00	8	0	8.00	6	1
Mental Health	424	4	442	26	447.97	451	21	455.00	466	6
Workers' Compensation	-	-	3	0	3.00	3	0	3.00	4	0
Workforce Development	16	0	2	46	11.52	3	31	13.19	10	33
Federal Drug Forfeiture - Justice	-	-	-	-	-	-	-	-	0	12
Property Revaluation	8	0	9	0	9.00	9	0	9.00	9	0
Parks and Recreation	48	0	48	2	49.00	48	2	49.00	0	0
Juvenile Crime Prevention	15	7	13	4	14.60	13	4	14.60	14	0
Transportation Planning	2	0	4	0	4.00	5	1	5.50	1	1
Community Development	14	0	7	16	13.00	5	16	13.00	7	13
Civic Center	32	0	36	0	36.00	40	0	40.00	41	0
Solid Waste Management	72	0	55	0	55.00	54	0	54.00	51	2
Inmate Canteen	-	-	-	-	-	-	-	-	2	0
<b>Total Separate Funds</b>	<b>641</b>	<b>11</b>	<b>628</b>	<b>94</b>	<b>652.09</b>	<b>639</b>	<b>75</b>	<b>664.29</b>	<b>611</b>	<b>68</b>
<b>Total All Funds</b>	<b>2,459</b>	<b>181</b>	<b>2,349</b>	<b>382</b>		<b>2,395</b>	<b>388</b>	<b>2,536.27</b>	<b>2,373</b>	<b>398</b>

FY 2003 the county installed new budgeting and payroll/HR software which changed how we account for employees and positions. department has always tracked authorized positions and not actual employees. For example, if an employee spends 25% of his time in different departments, the FT=0, PT=4, and the FTEs= 1. We have defined a full-time position (FT) to be a position budgeted for 4 weeks, a full-time-equivalent (FTE) of 1.0. A position less than 1.0 FTE is counted as a part-time position (PT).

**FY2002:** For FY02, 91 new positions were approved, however, 249 positions were also eliminated. The opening of the new Jail required the new positions with the hiring dates to be staggered throughout the fiscal year. The Health Department requested seven new positions located in the Smart Start Healthy Families Program using non-county funding. The General Fund eliminated 245 positions, including positions in which 64 were full-time and 29 were part-time positions. In the Separate Funds, four positions were eliminated with three time filled positions. A total of 153 vacant positions were eliminated from the FY02 budget.

**FY2003:** The County added 20 new positions during the budget process. Nine full-time positions were added to the General Fund and other funds. See the New Position spreadsheet for details on these new positions. Due to changes in service delivery and to reduce costs departments chose to eliminate positions. Central Maintenance eliminated one vacant mechanic position. The Health Department eliminated nursing positions; one vacant and five filled.

**FY2004:** Fifty-one new positions were added during the budget process. Thirty-four full-time positions and five part-time positions were added to the General Fund and twelve full-time positions were added to other funds. See the New Position spreadsheet for details on these new positions. A total of eighty-seven positions were reclassified, including seventy-three in the General Fund and fourteen in other funds. Seven of the reclassifications were information systems related positions throughout the County.

**FY2005:** For FY05, the county added 61 new positions. Twelve full-time positions and seven part-time positions were added to the General Fund and thirty-seven full-time positions and nineteen part-time positions were added to other funds. See the New Position spreadsheet for details on these new positions. A total of 113 positions were reclassified, including 102 in the General Fund and 11 in other funds. Seventy reclassifications were Child Protective Services in the Department of Social Services. As of July 1, 2004, per a consolidation agreement between Cumberland County and the City of Fayetteville, the forty-nine positions in the Parks and Recreation Department were transferred to the City of Fayetteville.

005

FTEs

9.00  
15.40  
13.00  
8.38  
16.00  
6.00  
22.00  
64.00  
3.00  
3.00  
4.00  
15.00  
18.00  
16.00  
10.00  
16.00  
549.67  
-  
19.00  
-  
4.00  
5.00  
2.00  
226.12  
601.50  
6.00  
0.81  
1.00  
161.82  
1.00  
46.17  
3.00  
14.00  
2.00  
-  
3.00

1,884.87

6.83  
469.00  
4.00  
19.19  
6.00  
9.00  
-  
14.00

**005**  
**FTEs**

1.50  
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41.00  
52.00  
2.00

**637.52**

**2,522.39**

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**RECLASSIFICATIONS**

<b>Department Position #</b>	<b>Current Classification</b>	<b>Grade</b>	<b>Salary</b>	<b>Adopted Classification</b>	<b>Grade</b>	<b>Salary</b>
<b>General Fund:</b>						
<b>101-410-4105 Administration</b>						
ADM0108	Public Information Specialist	59	22,331	Special Projects Officer	65	29,417
<b>101-410-4125 Board of Elections</b>						
BOE0008	Office Support II	54	19,585	Registration Supervisor	63	26,847
<b>101-410-4152 Tax Administration</b>						
TAX0030	Office Support IV	59	22,331	Tax Assistant II	61	24,478
TAX0045	Tax Analyst	64	29,608	Customer Service Coordinator	65	31,088
TAX0066	Office Support II	54	17,873	Tax Assistant II	61	24,478
TAX0010	Mapping/GIS Division Manager	71	44,696	Mapping Division Manager	71	44,696
	Total Tax Administration					
<b>101-411-4119 Central Maintenance Facility</b>						
CTM0001	Equipment Maintenance Supervisor	73	46,533	Central Maintenance Supervisor	73	46,533
CTM0006	Equipment Mechanic I	61	26,520	Equipment Mechanic	63	27,846
CTM0014	Equipment Mechanic I	61	24,478	Equipment Mechanic	63	26,847
CTM0005	Equipment Mechanic II	62	27,825	Equipment Mechanic	63	29,216
CTM0012	Equipment Mechanic II	62	27,944	Equipment Mechanic	63	29,341
CTM0015	Equipment Mechanic II	62	25,702	Equipment Mechanic	63	26,987
CTM0016	Equipment Mechanic II	62	26,913	Equipment Mechanic	63	28,259
CTM0004	Equipment Mechanic III	64	30,636	Equipment Mechanic	63	30,636
CTM0011	Equipment Mechanic III	64	30,475	Equipment Mechanic	63	30,475
	Total Central Maintenance					
**Note: ASE Certification will increase base pay \$750						
<b>Law Enforcement:</b>						
<b>101-422-4200 Sheriff</b>						
CSO0334	Deputy III	66	40,350	Sergeant	67	42,368
CSO0252	Sergeant	67	38,206	Sergeant Specialist	68	40,116
CSO0088	Office Support III	57	21,416	Office Support V	61	24,478
CSO0069	Office Support IV	59	22,331	Office Support V	61	24,478
	Sub-Total Sheriff					
<b>101-422-4203 Jail</b>						
CSO0264	Sergeant	67	34,827	Lieutenant	69	36,568
CSO0157	Office Support III	57	20,822	Supply Clerk	59	22,331
	Sub-Total Jail					
	Total Law Enforcement					
<b>101-437-4365 Social Services</b>						
Various **	Social Worker III	68	2,543,366	Soc Wkr III - Investigator/Case Mgmt	70	2,783,945
	Total Social Services					
** Seventy-four (74) positions providing Child Protective Services upgraded from Grade 68 to Grade 70.						
<b>101-450-4502 Planning &amp; Inspections</b>						
	Zoning Officer I (title change)	64	28,103	Code Enforcement Officer I	64	28,103
	Create Classification			Code Enforcement Officer III	66	30,806

**RECLASSIFICATIONS**

<b>Department Position #</b>	<b>Current Classification</b>	<b>Grade</b>	<b>Salary</b>	<b>Adopted Classification</b>	<b>Grade</b>	<b>Salary</b>
PLN0515	Chief Zoning Officer (abolish title)	68	34,657	Code Enforcement Officer I	64	28,103
PLN0528	Zoning Officer I (title change)	64	30,576	Administrative Support I	63	30,576
PLN0521	Permit Technician	63	26,847	Code Enforcement Officer I	64	28,103
PLN002	Planner III	70	46,019	GIS Manager	74	59,776
PLN0101	E-911 Planning Coordinator	72	44,322	GIS Coordinator	72	53,573
TAX0009	GIS Coordinator	78	58,406	GIS Coordinator	72	58,406
	Total Planning & Inspections					
<b>Total General Fund</b>						
<b>Separate Funds:</b>						
<b>Mental Health</b>						
M400291	Substance Abuse Program Director	74	44,279	Clinical Substance Abuse Counselor	70	36,950
<b>Civic Center</b>						
CCC0021	Operations Coordinator	65	33,174	Maintenance Technician III	63	26,847
CCC0008	Events/Booking Manager	68	38,154	Senior Events Coordinator	70	40,062
CCC0004	Events/Booking Manager	68	32,085	Events Coordinator	68	33,757
CCC00051	Events/Booking Manager	68	33,757	Events Coordinator	68	33,757
CCC0001	President/General Manager	81	87,975	Chief Executive Officer, Crown Ctr	81	105,225
CCC0052	Assistant General Manager	77	53,560	Chief Operations Officer. Crown Ctr	77	53,560
CCC0014	Financial Assistant II	61	24,478	Financial Assistant III	63	26,847
CCC0029	Office Support II	54	19,197	Office Support III	57	20,430
New	Administrative Support I	63	26,847	Communications Officer	65	29,417
	Total Civic Center					
<b>Solid Waste</b>						
SWM0401	Collections Services Supervisor	67	35,510	Collections Services Supervisor	68	37,286
<b>Total Separate Funds</b>						
<b>Total All Funds</b>						

**Difference**

7,086

7,262

2,147  
1,480  
6,605  
0  
10,231

0  
1,326  
2,369  
1,391  
1,397  
1,285  
1,346  
0  
0  
9,114

2,018  
1,910  
3,062  
2,147  
9,137

1,741  
1,509  
3,250  
12,387

240,579

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0  
30,806

**Difference**

(6,554)

0

1,256

13,757

9,251

0

48,516

**328,089**

(7,329)

(6,327)

1,908

1,672

0

17,250

0

2,369

1,233

2,570

20,675

1,776

**15,122**

**343,211**

## NEW POSITIONS

Department	Position Title	FT/ # PT	Salary	Fringe	Other Cost	Total	#	County	Adopted Other
<b>General Fund:</b>									
<b>101-410-4120</b>	<b>Information Services</b>								
	Telecommunications Equip Tech I	1 FT	36,950	7,650	2,500	47,100	1	47,100	
<b>101-410-4145</b>	<b>Register of Deeds</b>								
	Deputy Register of Deeds I	1 FT	22,331	5,808		28,139	1		28,139
<b>101-410-4152</b>	<b>Tax Administration</b>								
	Office Support IV	1 FT	22,331	5,808		28,139	1	28,139	
<b>101-411-4115</b>	<b>Communication Center</b>								
	Mail Processing Clerk	1 FT	22,331	5,795		28,126			
<b>101-411-4510</b>	<b>Landscaping &amp; Grounds</b>								
	Maintenance Tech I	2 FT	23,367	6,338		59,410			
<b>101-424-4250</b>	<b>Animal Control</b>								
	Office Support II	1 FT	17,873	5,243		23,116			
<b>Sheriff</b>									
<b>101-422-4200</b>	<b>Sheriff Office</b>								
	Staff Attorney	1 FT	63,656	11,064		74,720	1	74,720	
	Deputy I (Workforce Development)	1 FT	28,103	10,637	11,240	49,980	1		49,980
	Total Sheriff	2				49,980	2	74,720	49,980
<b>Health</b>									
<b>101-431-4312</b>	<b>School Health</b>								
	Processing Assistant IV	0.5 FT	11,116	2,907	402	14,425	0.5		14,425
<b>101-431-4315</b>	<b>Child Health</b>								
	Processing Assistant IV	0.33 FT	7,411	1,938	268	9,617	0.3		9,617
<b>101-431-4316</b>	<b>Dental Clinic</b>								
	Dental Assistant	1 FT	22,331	5,815	3,554	31,700	1		31,700
<b>101-431-4318</b>	<b>Health Promotion</b>								
	Public Health Educator I	1 PT	13,424	1,846	553	15,823	1		15,823
<b>101-431-4319</b>	<b>Maternal Health Clinic</b>								
	Processing Assistant IV	0.5 FT	11,116	2,907	402	14,425	0.5		14,425
<b>101-431-4325</b>	<b>Communicable Disease</b>								
	Processing Assistant IV	0.33 FT	7,411	1,938	268	9,617	0.3		9,617

## NEW POSITIONS

Department	Position Title	FT/		Salary	Fringe	Other Cost	Total	#	Adopted	
		#	PT						County	Other
<b>101-431-4329 Adult Health</b>	Processing Assistant IV	0.33	FT	7,411	1,938	268	<u>9,617</u>	<u>0.3</u>		<u>9,617</u>
	Total Health	4					105,223	4		105,223
<b>101-439-4395 Veterans Services</b>	Veterans Service Counselor	1	FT	22,331	5,808	3,200	31,339	1	31,339	
<b>101-440-4402 Library</b>										
<b>Headquarters Library</b>	Computer Systems Administrator II	1	FT	36,950	7,681		44,631	1	44,631	
<b>Cliffdale Regional Branch Library</b>	Library Associate II	2	FT	26,847	6,396		66,486	2	66,486	
	Library Associate II - part time	1	PT	12,752	990		13,742			
	Library Technician	<u>1</u>	FT	18,679	5,345		<u>24,024</u>			
	Sub-Total Cliffdale Regional	4					104,252	2	66,486	
<b>North Regional Branch Library</b>	Library Associate II (19 hours)	1	PT	12,887	1,008		13,895	1	13,895	
	Library Associate II (16 hours)	2	PT	10,739	840		23,158	2	23,158	
	Library Technician (19 hours)	<u>1</u>	PT	8,966	701		<u>9,667</u>	<u>1</u>	<u>9,667</u>	
	Sub-Total North Regional	4					46,720	4	46,720	
<b>East Regional Branch Library</b>	Library Associate II (19 hours)	1	PT	12,887	1,008		13,895	1	13,895	
	Library Technician (19 hours)	1	PT	8,966	701		9,667	1	9,667	
	Custodian/Janitorial Crew Leader	<u>1</u>	FT	17,104	5,687		<u>22,791</u>			
	Sub-Total East Regional	3					46,353	2	23,562	
	Total Library	12					241,956	9	181,399	
<b>Total General Fund</b>		<b>7</b>	<b>PT</b>	<b>17</b>	<b>FT</b>		<b>642,528</b>	<b>19</b>	<b>362,697</b>	<b>183,342</b>
<b>Separate Funds:</b>										
<b>Mental Health:</b>										
<b>112-435-435F Provider Relations and Support</b>	Clinical Social Worker	2	FT	39,540	8,598		96,276	2		96,276
	Processing Assistant IV	<u>1</u>	FT	22,331	5,815		<u>28,146</u>	<u>1</u>		<u>28,146</u>
	Sub-Total Provider Relations & Support	3					124,422	3		124,422
<b>112-435-435I Access STR</b>	Clinical Social Worker	3	FT	39,540	8,598		144,414	3		144,414
	Processing Assistant IV	7	FT	22,331	5,815		197,022	7		197,022
	Processing Unit Supervisor V	1	FT	24,478	6,101		30,579	1		30,579
	Staff Psychologist II	<u>1</u>	FT	40,432	8,112		<u>48,544</u>	<u>1</u>		<u>48,544</u>
	Sub-Total Access STR	12					420,559	12		420,559
<b>112-435-435K Service Management</b>	Processing Assistant IV	2	FT	22,331	5,815		56,292	2		56,292

## NEW POSITIONS

Department	Position Title	FT/		Salary	Fringe	Other Cost	Total	#	Adopted	
		#	PT						County	Other
<b>112-435-435Q Consumer Affairs &amp; Customer Service</b>										
	Advocate I	1	FT	33,757	7,253		41,010	1		41,010
	Clinical Social Worker	4	FT	39,540	8,598		192,552	4		192,552
	Processing Assistant IV	1	FT	22,331	5,815		28,146	1		28,146
	Psychologist Program Director	<u>1</u>	FT	53,097	9,720		<u>62,817</u>	<u>1</u>		<u>62,817</u>
	Sub-Total Customer Affairs	7					324,525	7		324,525
<b>112-435-435S Quality Improvement and Outcomes</b>										
	Clinical Social Worker	5	FT	42,000	9,297	2,800	270,485	5		270,485
	Processing Assistant IV	1	FT	22,331	5,815		28,146	1		28,146
	Quality Assurance Specialist II	3	FT	36,950	8,060		135,030	3		135,030
	Quality Assurance Specialist III	1	FT	40,432	8,538		48,970	1		48,970
	Staff Psychologist II	<u>1</u>	FT	40,432	8,112		<u>48,544</u>	<u>1</u>		<u>48,544</u>
	Sub-Total Quality Improvement	11					531,175	11		531,175
	Total Mental Health	35					1,456,973	35		1,456,973
<b>230-422-422P Federal Forfeiture</b>										
	Cadet Training	12	PT	14,333	4,243		222,912	12		222,912
<b>620-444-4442 Civic Center</b>										
	Administrative Support I	1	FT	26,847	6,385		33,232	1		33,232
<b>Solid Waste:</b>										
<b>625-460-4606</b>	<b>Ann Street</b>									
	Equipment Operator III	0.5	FT	13,424	3,603		17,027	0.5		17,027
<b>625-460-4607</b>	<b>Wilkes Road</b>									
	Equipment Operator III	<u>0.5</u>	FT	13,424	3,603		<u>17,027</u>	<u>0.5</u>		<u>17,027</u>
	Total Solid Waste	1	FT				34,054	1		34,054
<b>850-422-4205 Inmate Welfare</b>										
	Supply Clerk	2	FT	22,778	5,877		57,310	2		57,310
<b>Total Separate Funds</b>		<b>12</b>	<b>PT</b>	<b>39</b>	<b>FT</b>		<b>1,804,481</b>	<b>51</b>		<b>1,804,481</b>
<b>Total All Fund</b>		<b>19</b>	<b>PT</b>	<b>56</b>	<b>FT</b>		<b>2,447,009</b>	<b>61</b>	<b>362,697</b>	<b>1,987,823</b>

## CAPITAL OUTLAY

R = Replacement  
A = Addition

P = Position Related  
V = Vehicle Related

Department	Item	Qty	Unit Cost	Total	Qty	Adopted County	Other
<b>General Fund:</b>							
<b>101-410-4120 Information Services</b>							
3650	Networking requirements	A	137,480	137,480		137,480	
<b>101-410-4152 Tax Administration</b>							
3610	Workstations	A	12 6,427	77,124		77,124	
3610	HP 5000ps uv 42 in. plotter	A	1 13,995	<u>13,995</u>		<u>13,995</u>	
	Total Tax Administration			91,119		91,119	
<b>101-411-4112 Public Buildings Other</b>							
3610	Antenna coaxial cable - radio tower filter plant	R	1 6,600	6,600		6,600	
3610	Emergency equipment			43,400		<u>43,400</u>	
	Total Public Buildings Other			50,000		50,000	
<b>101-411-4510 Landscaping &amp; Grounds</b>							
3610	Perma Green Supreme Sprayer	R	1 6,000	6,000		6,000	
<b>101-422-4200 Sheriff</b>							
3610	Latent palm print computer	A	1 25,000	25,000			
3610	Videotape enhancer	A	1 48,000	48,000			
3610	Metal detectors	R	4 5,800	23,200		23,200	
3610	Upgrade courthouse cameras	R	1 47,827	47,827		47,827	
3610	X-Ray machines	R	2 38,000	76,000		76,000	
3610	Computer network server	R	1 32,400	<u>32,400</u>		<u>32,400</u>	
	Total Sheriff			252,427		179,427	
<b>101-412-4203 Jail</b>							
3610	Inmate identification equipment	A	15,000	15,000			
3610	Camera system upgrade	R	183,316	<u>183,316</u>		<u>183,316</u>	
	Total Jail			198,316		183,316	
	Total Sheriff Department			450,743		362,743	
<b>101-450-4502 Planning &amp; Inspections</b>							
3610	GIS Equipment	A	1 6,258	6,258		6,258	
<b>101-450-4509 Soil &amp; Water Conservation District</b>							
3610	No-Till grain drill (10 ft. wide)	R	1 22,500	22,500		22,500	
<b>Total General Fund</b>				<b>757,842</b>		<b>676,100</b>	

## CAPITAL OUTLAY

R = Replacement  
A = Addition

P = Position Related  
V = Vehicle Related

Department	Item	Qty	Unit Cost	Total	Qty	Adopted County	Other
<b>Separate Funds:</b>							
<b>620-442-4442 Civic Center</b>							
3610	Riser system - Coliseum		A	175,000			175,000
3650	Ticket canopies - Coliseum		A	<u>75,000</u>			<u>75,000</u>
	Total Civic Center			250,000			250,000
<b>Solid Waste:</b>							
<b>625-460-4606 Ann Street</b>							
3650	Methan gas piping		R	350,000			350,000
<b>625-460-4607 Wilkes Road</b>							
3610	Excavator	1	A	250,000			250,000
<b>625-460-4608 Container Site</b>							
3610	Stationary compactor			<u>25,000</u>	1		<u>25,000</u>
	Total Solid Waste			625,000			625,000
<b>Total Separate Funds</b>				<b>875,000</b>			<b>875,000</b>
<b>Total All Funds</b>				<b>1,632,842</b>		<b>676,100</b>	<b>875,000</b>

## NEW VEHICLES

Department	Vehicle Type		Qty Req	Unit Cost	Qty	Adopted County	Other
<b>General Fund:</b>							
<b>101-411-4116 Carpenter Shop</b>							
3603	Pickup Truck	R	1	12,885	1	12,885	
<b>101-411-4119 Central Maintenance</b>							
3603	Utility 4WD Truck	R	1	20,000	1	20,000	
3603	Wrecker	R	<u>1</u>	<u>70,000</u>	<u>1</u>	<u>70,000</u>	
	Total Central Maintenance		2	90,000	2	90,000	
<b>101-424-4250 Animal Control</b>							
3603	Full-size Truck	R	3	18,841	3	56,523	
<b>Total General Fund</b>			<b>6</b>	<b>159,408</b>	<b>6</b>	<b>159,408</b>	
<b>Separate Funds:</b>							
<b>Solid Waste:</b>							
<b>625-460-4608 Container Site</b>							
3603	1-1/2 ton Pickup Truck w/ Liftgate	A	1	25,000	1		25,000
<b>625-460-4609 Transportation</b>							
3603	Federal Surplus - Used Vehicles	R	<u>1</u>	20,000	<u>1</u>		<u>20,000</u>
	Total Solid Waste		2		2		45,000
<b>Total Separate Funds</b>			<b>2</b>	<b>45,000</b>	<b>2</b>		<b>45,000</b>
<b>Total All Funds</b>			<b>8</b>	<b>204,408</b>	<b>8</b>	<b>159,408</b>	<b>45,000</b>

## DEFERRED MAINTENANCE/ RENOVATION PROJECTS

### Courthouse

Plaza/wall/parking lot repair & lights	600,000	
Courthouse caulking/cleaning project	200,000	
Replace elevators	<u>440,000</u>	
Total courthouse		1,240,000

### Health Department

Parking lot	37,700	
Cooling tower replacement (chillers 2)	<u>300,000</u>	
Total Health Department		337,700

### Historic Courthouse

Courtroom renovation	10,750	
Parking lot/lights	<u>65,000</u>	
Total Historic Courthouse		75,750

### Crown Center

Coliseum parking lot repair	182,300	
Auditorium/Arena Concession Addition	<u>600,000</u>	
Total Crown Center		782,300

### Crown Center Other

Arena - repair/resurface floor	250,000	
Arena - chairs (4,000)	200,000	
Arena - dressing rooms/locker rooms	150,000	
Coliseum - ice floor backup system	30,000	
General - vehicles	100,000	
Theatre - accessible lift (stage)	15,000	
Coliseum - clean and seal roof	40,000	
Exposition Center - chairs (3,000)	<u>120,000</u>	
Total Crown Center Other		905,000

### Other County Parking Lots

Seal/repave		273,300
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### Miscellaneous

Clerk of Court		200,000
Room 118/564 audiovisual		20,000

### Headquarters Library

Waterproof west wall	25,000	
Remove and replace exterior concrete stairs (east)	<u>25,000</u>	
Total Library		50,000

### Law Enforcement Center

Pressure wash exterior		20,000
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### Total Renovation Projects

3,904,050

**FUND BALANCE PROJECTIONS  
FY2003 AND FY2004**

<b>Fund balance - July 1, 2003 (per audit)</b>	<b>\$ 44,729,340</b>
Projected revenues - June 30, 2004	\$ 230,503,049
Projected expenditures with encumbrances	(226,909,170)
<b>FY2004 gain (deficit)</b>	<b>\$ 3,593,879</b>
Projected funds available	\$ 48,323,219
Additional fund balance- sales tax timing	9,242,996
Less: Additional reserved by state statute for sales tax	(6,177,164)
Net effect of sales tax timing	3,065,832
Less: Reserved by state statute & Register of Deeds	(8,735,042)
<b>Projected undesignated fund balance-July 1, 2004</b>	<b>\$ 42,654,009</b>
Less: Projected fund balance appropriated	(16,062,002)
<b>Projected FY2004 net undesignated F/B</b>	<b>\$ 26,592,007</b>
<b>Projected FY2005 budget</b>	<b>\$ 235,302,903</b>
Fund balance designated for 800 MHz radio system (not in budget)	2,861,997
Fund balance designated for renovation projects (not in budget)	3,904,050
Fund balance appropriated for one-time expenditures	1,936,940
Fund balance appropriated-Health Department	174,415
Fund balance appropriated at 3% of budgeted recurring expenditures	6,995,746
Additional fund balance appropriated- recurring	188,854
<b>Total fund balance appropriated/designated</b>	<b>\$ 16,062,002</b>
<b>% reserve remaining</b>	<b>11.30%</b>

**OUTSIDE AGENCIES**

<b>Account No.</b>	<b>Agency Name</b>	<b>FY 2004 Adopted</b>	<b>FY 2005 Requested</b>	<b>FY 2005 Recommended</b>	<b>FY 2005 Adopted</b>
<b>General Government:</b>					
412 4195 5080	Mid Carolina Council of Governments	185,072	185,045	185,045	185,045
<b>Public Safety Other:</b>					
426 4295 5023	Fayetteville Area Sentencing Center	14,760	15,000	14,760	14,760
426 4295 5606	N.C. Forest Service	112,882	116,243	116,243	116,243
<b>Public Health Other:</b>					
432 4333 3851	N.C. Division of Vocational Rehabilitation	49,229	49,289	49,289	49,289
432 4333 5064	Employment Source	80,360	82,369	80,360	80,360
432 4333 5069	HIV Task Force	7,380	7,380	7,380	7,380
432 4333 5070	Contact	8,487	10,000	8,487	8,487
<b>Welfare Other:</b>					
437 4380 5014	CC Coor Council on Older Adults/RSVP	93,357	93,357	93,357	93,357
437 4380 5015	Salvation Army	36,900	36,900	36,900	36,900
437 4380 5016	Sycamore Tree Senior Center	12,300	12,300	12,300	12,300
437 4380 5030	Salvation Army Christmas Outreach	7,749	7,749	7,749	7,749
437 4380 5036	Teen Involvement Program	7,380	7,380	7,380	7,380
437 4380 5044	Homeless Coalition	7,380	13,000	7,380	7,380
437 4380 345R	Communicare	40,000	45,000	40,000	40,000
437 4380 5075	Communicare-Neighborhood Guardian	10,000	10,000	10,000	10,000
<b>Library:</b>					
440 4402 3393	SE NC Radio Reading	7,591	9,000	9,000	9,000
<b>Culture Recreation Other:</b>					
442 4440 5004	Arts Council	175,000	125,000	125,000	125,000
442 4440 5026	Airborne Special Operations Museum	164,000	200,000	164,000	164,000
442 4440 5029	Dogwood Festival	4,100	13,195	4,100	4,100
442 4440 5067	Cape Fear Botanical Garden	8,200	10,000	8,200	8,200
<b>Economic Physical Development Other:</b>					
450 4520 5031	Orange Street Restoration	14,760			14,760
450 4520 372M	Economic Development Shell Building Debt	35,000	75,000	75,000	75,000
450 4520 5050	Cumberland County Business Council	420,625	420,625	420,625	420,625
<b>Total Outside Agencies</b>		<b>1,502,512</b>	<b>1,543,832</b>	<b>1,482,555</b>	<b>1,497,315</b>

## DEBT SERVICE

General Fund debt service is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in the Enterprise Funds. Debt service payments include principal, interest and other related charges. Debt service for all governmental funds, except Mental Health, is budgeted in the General Fund and is paid from General Fund revenue. Mental Health debt service is paid from Mental Health revenue. In general, debt service for the Enterprise Funds is budgeted in the appropriate Enterprise Fund and is paid from revenue generated by the respective Enterprise Fund. However, debt service for the Coliseum is partially funded with General Fund revenue. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation, and promissory notes. Debt service for certificates of participation used to finance construction of the Coliseum is budgeted in the appropriate Enterprise Fund.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation bond debt of \$115,895,000 at June 30, 2004 is significantly less than the legal limit of approximately \$1,000,000,000. Debt service payments represent 4.15% of total expenditures for FY 2004 and 4.26% of budgeted expenditures for FY 2005. In FY 1998, the County issued general obligation bonds in the amounts of \$53,180,000 for school construction and \$11,400,000 for construction of new library facilities. Also, in FY 1998, the County issued certificates of participation in the amount of \$37,350,000 for construction of a new Social Services Building and the Community Corrections Center. In FY 1999, the County issued refunding certificates of participation in the amount of \$52,950,000 to refinance construction of the Coliseum Complex. In FY 2000, the County issued general obligation school bonds in the amount of \$29,945,000. The County also issued certificates of participation in the amount of \$51,615,000 in FY 2000 to finance construction of a new jail and to renovate an office building for Mental Health. In FY 2001, the County issued refunding certificates of participation in the amount of \$50,780,000 to refinance construction of the new jail and renovation of the office building for Mental Health. In July 2003, the County issued general obligation school bonds in the amount of \$14,875,000. In FY 2005, the County plans to issue two-thirds general obligation school bonds in the amount of \$5,076,000 for construction of new classrooms to ease overcrowding at several schools. Also during FY 2005, the County plans to refinance up to \$20,000,000 of certain other school and library general obligation bond debt. The County believes that the debt obligations of the County are prudent and remain within manageable levels.

In July 2002, the North Carolina Municipal Council upgraded its debt rating for the County from 85 to 86. In February 2000, Moody's upgraded the County's debt rating from A1 to Aa3. In September 1999, the County received an upgrade of its debt rating by Standard & Poors from A+ to AA-. The ratings remain in effect as of June 30, 2004. The County does not currently anticipate any changes in the ratings.

**SUMMARY OF CURRENT DEBT**

	<b>Type of Debt</b>	<b>Purpose of the Debt</b>	<b>Date of Issue</b>	<b>Original Amount</b>	<b>Balance 6/30/04</b>
<b>General Fund</b>					
School Series 1995	G.O. Bonds	Schools	04/01/95	12,000,000	7,275,000
School Refunding 1998 (for 1993 Series)	G.O. Bonds	Schools	03/01/98	23,325,000	18,260,000
School Series 1998	G.O. Bonds	Schools	03/01/98	53,180,000	39,380,000
School Series 2000	G.O. Bonds	Schools	03/01/00	29,945,000	25,545,000
School Series 2002	G.O. Bonds	Schools	07/30/02	14,875,000	14,375,000
<b>Total School Bonds</b>				<b>133,325,000</b>	<b>104,835,000</b>
Community College FAC (1994)	G.O. Bonds	Community College	05/01/94	5,710,000	3,260,000
Library Bonds	G.O. Bonds	Library Facilities	09/01/97	11,400,000	7,800,000
<b>Total General Obligation (G.O.) Bonds</b>				<b>150,435,000</b>	<b>115,895,000</b>
<b>Public Buildings Series 1998:</b>					
DSS Building	COPS	DSS Building	01/01/98	32,277,870	26,306,248
Equipment	COPS	Equipment	01/01/98	2,300,760	1,875,104
Community Corrections Center	COPS	Corrections Ctr	01/01/98	2,771,370	2,258,648
				37,350,000	30,440,000
<b>COPS Series 2000:</b>					
Detention Facility	COPS	Detention Facility	12/13/01	47,950,000	42,560,000
<b>Total Certificates of Participation (COPs)</b>				<b>85,300,000</b>	<b>73,000,000</b>
Industrial Park (Alphin Land - Note 2)	Note Payable	New Industrial Park	01/31/02	238,125	83,000
Industrial Park (Healy Land)	Note Payable	New Industrial Park	11/14/02	931,000	766,161
<b>Total Notes Payable</b>				<b>1,169,125</b>	<b>849,161</b>
<b>Total General Fund</b>				<b>236,904,125</b>	<b>189,744,161</b>
<b>Separate Funds</b>					
<b>Mental Health:</b>					
<b>COPS Series 2000</b>					
Mental Health Facility (Winding Creek)	COPS	WC Renovations	12/13/01	2,830,000	1,570,000
Mental Health (Detox)	Note Payable	MH's portion of	05/13/93	1,348,936	995,148
Mental Health (Crisis Stabilization)	Note Payable	CFVH 1993 Bonds	05/13/93	664,402	490,148
<b>Total Notes Payable</b>				<b>2,013,338</b>	<b>1,485,296</b>
<b>Total Mental Health</b>				<b>4,843,338</b>	<b>3,055,296</b>

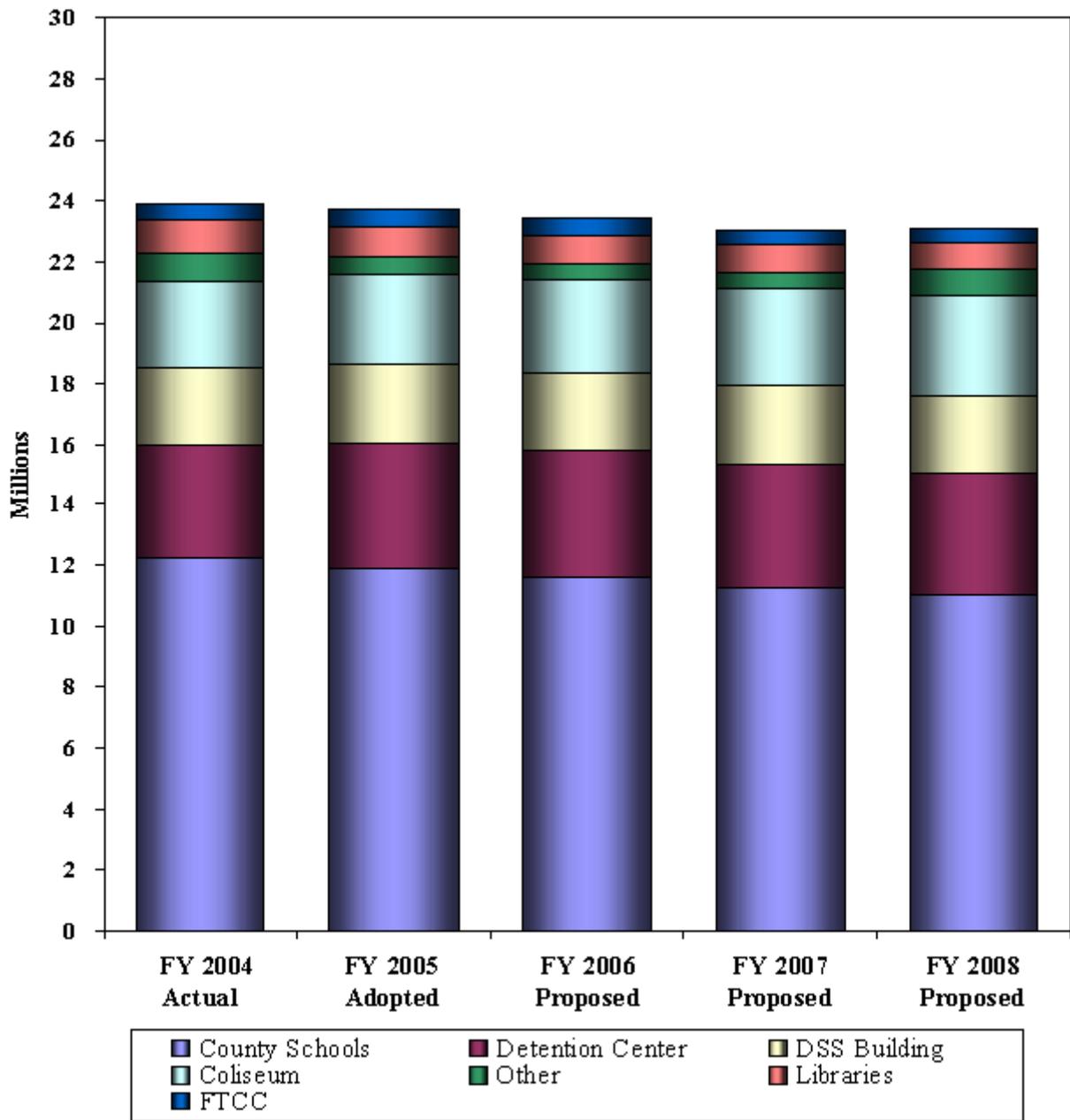
## SUMMARY OF CURRENT DEBT

	Type of Debt	Purpose of the Debt	Date of Issue	Original Amount	Balance 6/30/04
<b>Separate Funds (con't.)</b>					
<b>Crown Coliseum Complex</b>					
1995 Series A (Partially Refunded 1998)	COPS	Coliseum	01/01/95	53,003,781	3,088,781
1995 Series B (Refunded 1998)	COPS	Coliseum Parking	01/01/95	2,150,000	0
1998 Refunding Series	COPS	Refinancing	07/01/98	52,950,000	50,095,000
Less Gain on Defeasance					(4,229,929)
<b>Total Crown Coliseum Complex</b>				<b>108,103,781</b>	<b>48,953,852</b>
<b>County Community Development</b>					
Section 108 Loan	Note Payable	Comm Development	08/01/99	1,500,000	900,000
<b>Total Separate Funds (Excluding Gain on Defeasance)</b>				<b>114,447,119</b>	<b>57,139,077</b>
<b>Total All Funds</b>				<b>351,351,244</b>	<b>246,883,238</b>

## GENERAL FUND DEBT SERVICE PROJECTIONS

Debt	FY2004 Actual	FY2005 Adopted	FY2006 Proposed	FY2007 Proposed	FY2008 Proposed
School Series 1995	955,650	926,775	897,900	869,025	840,150
School Refunding 1998	3,200,710	3,082,670	2,965,320	2,843,660	2,722,920
School Series 1998 (\$53.180M)	4,347,200	4,236,800	4,126,400	4,016,000	3,905,600
School Series 2000 (\$29.945M)	2,602,310	2,541,810	2,481,310	2,420,810	2,460,310
School Series 2002 (\$14.875M)	1,151,500	1,131,500	1,111,500	1,091,500	1,071,500
<b>Total Schools</b>	<b>12,257,370</b>	<b>11,919,555</b>	<b>11,582,430</b>	<b>11,240,995</b>	<b>11,000,480</b>
Library Bonds	1,013,400	984,600	955,800	926,400	897,000
Community College Bonds (1994)	564,610	544,485	524,360	504,060	483,760
COPS Series 1998:					
DSS Building	2,552,976	2,550,881	2,553,785	2,553,512	2,554,204
Equipment	181,976	181,826	182,033	182,014	182,063
Community Corrections Center	219,198	219,018	219,267	219,244	219,303
<b>Total COPS Series 1998</b>	<b>2,954,150</b>	<b>2,951,725</b>	<b>2,955,085</b>	<b>2,954,770</b>	<b>2,955,570</b>
COPS Series 2000					
Detention Center	3,715,985	4,140,940	4,208,130	4,108,815	4,012,560
BB&T Lease 95- Courthouse	186,664				
Industrial Park (Clark Land)	69,067				
Industrial Park (Alphin Land - Note 2)	86,839	86,839			
Industrial Park (Healy Land)	197,898	127,272	127,503	124,270	454,452
Coliseum Debt Service	2,831,130	2,945,623	3,067,530	3,193,030	3,320,655
<b>Total General Fund Debt Service</b>	<b>23,877,113</b>	<b>23,701,039</b>	<b>23,420,838</b>	<b>23,052,340</b>	<b>23,124,477</b>

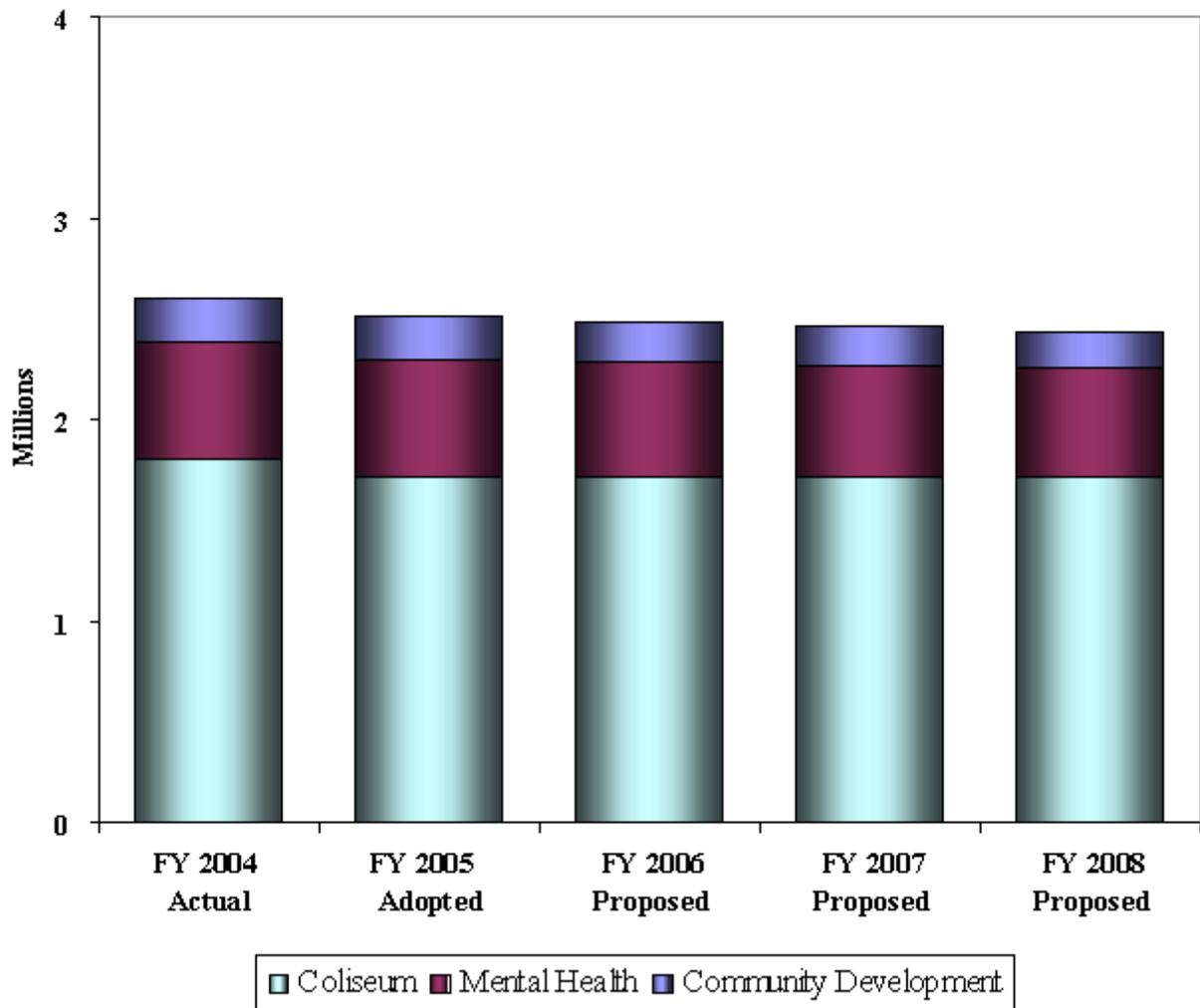
## GENERAL FUND DEBT SERVICE PROJECTIONS



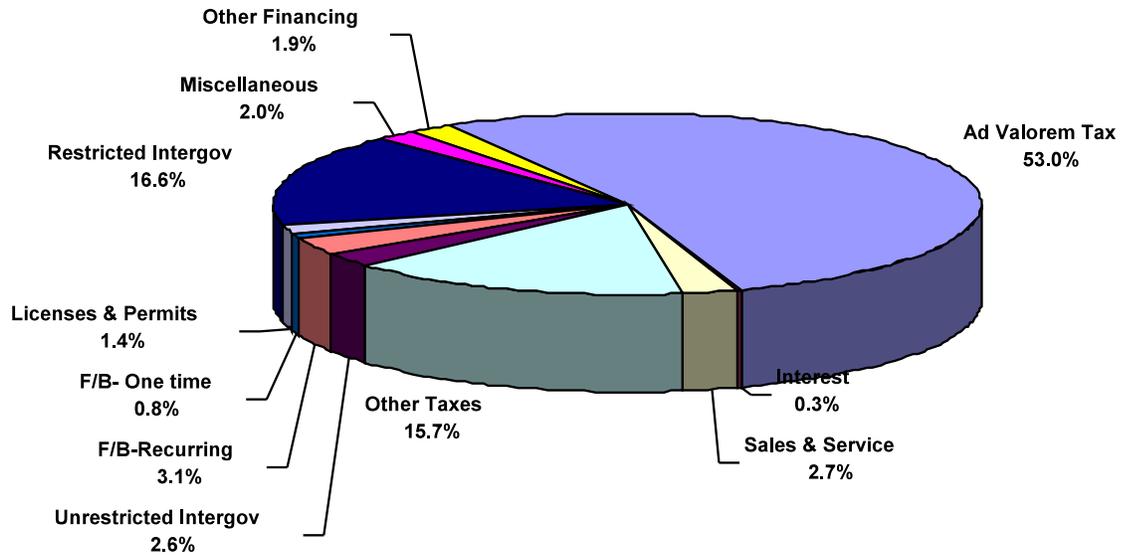
**SEPARATE FUNDS DEBT SERVICE PROJECTIONS**

<b>Debt</b>	<b>FY2004 Actual</b>	<b>FY2005 Recommended</b>	<b>FY2006 Proposed</b>	<b>FY2007 Proposed</b>	<b>FY2008 Proposed</b>
<b>Mental Health</b>					
Winding Creek Building (COPS Series 2000)	404,210	390,350	375,860	361,055	345,935
Detoxification	121,722	129,284	129,050	128,961	128,980
Crisis Stabilization	59,952	63,678	63,562	63,518	63,527
<b>Total Mental Health</b>	<b>585,884</b>	<b>583,312</b>	<b>568,472</b>	<b>553,534</b>	<b>538,442</b>
<b>Coliseum</b>					
COPS - 1995 Series A	1,595,135	1,708,970			
COPS - 1998 Refunding	2,954,515	2,955,173	4,786,050	4,911,550	5,039,175
Sigma Construction (Principal only)	87,305				
<b>Total Coliseum before GF Contribution</b>	<b>4,636,955</b>	<b>4,664,143</b>	<b>4,786,050</b>	<b>4,911,550</b>	<b>5,039,175</b>
Less General Fund Contribution	(2,831,130)	(2,945,623)	(3,067,530)	(3,193,030)	(3,320,655)
<b>Total Coliseum Paid from Separate Funds</b>	<b>1,805,825</b>	<b>1,718,520</b>	<b>1,718,520</b>	<b>1,718,520</b>	<b>1,718,520</b>
<b>County Community Development</b>					
Section 108 Loan	219,929	209,222	198,504	187,802	177,039
<b>Separate Funds Debt Service</b>	<b>2,611,638</b>	<b>2,511,054</b>	<b>2,485,496</b>	<b>2,459,856</b>	<b>2,434,001</b>

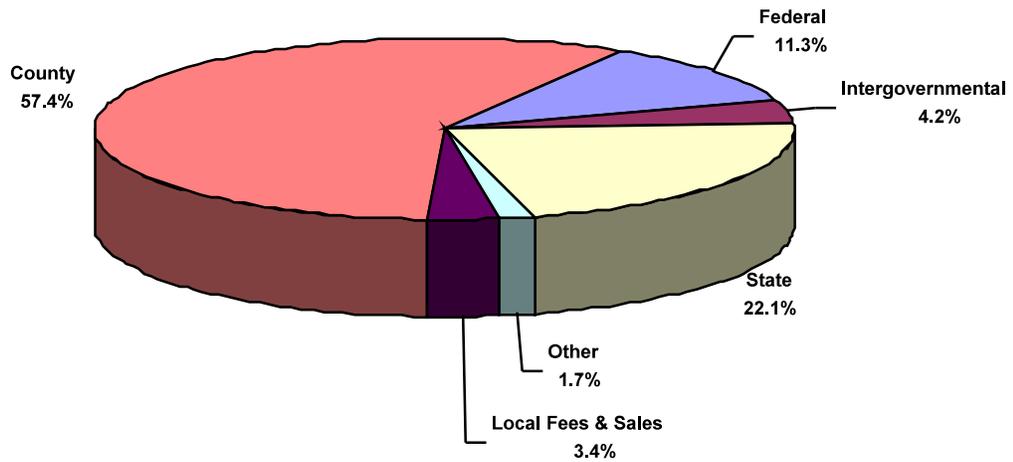
## SEPARATE FUNDS DEBT SERVICE PROJECTIONS



### General Fund Revenue by Category



### General Fund Revenue by Source



**GENERAL FUND  
SUMMARY OF REVENUE**

	<b>FY 2001 Final Budget</b>	<b>FY 2002 Final Budget</b>	<b>FY 2003 Final Budget</b>	<b>FY 2004 Final Budget</b>	<b>FY 2005 Adopted Budget</b>
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**Revenue Categories**

Ad Valorem Taxes	\$107,542,928	\$113,899,163	\$117,703,666	\$119,995,201	\$124,675,577
Other Taxes	30,365,431	31,471,429	31,895,792	35,902,583	36,839,444
Unrestricted Intergovernmental	3,762,979	4,795,662	3,790,952	3,715,579	6,116,286
Restricted Intergovernmental	46,674,246	43,770,826	43,627,785	44,087,253	39,057,192
Licenses & Permits	2,294,656	2,294,491	2,921,246	3,849,913	3,359,282
Sales & Service	6,597,221	6,408,882	6,626,682	6,428,404	6,279,810
Interest on Investments	2,500,239	1,877,833	1,638,841	815,136	671,267
Miscellaneous	3,668,873	4,116,923	5,194,532	5,111,805	4,702,400
Fund Balance Appropriated	28,291,877	10,618,306	10,591,570	15,490,946	9,295,955
Other Financing Sources	4,787,440	5,032,885	12,660,985	4,449,038	4,305,690
<b>Total Revenue</b>	<b>\$236,485,890</b>	<b>\$224,286,400</b>	<b>\$236,652,051</b>	<b>\$239,845,858</b>	<b>\$235,302,903</b>

	<b>FY 2001 Adopted Budget</b>	<b>FY 2002 Adopted Budget</b>	<b>FY 2003 Adopted Budget</b>	<b>FY 2004 Adopted Budget</b>	<b>FY 2005 Adopted Budget</b>
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**Revenue Sources**

Federal	\$27,027,503	\$28,859,378	\$28,802,019	\$28,154,293	\$26,518,017
Intergovernmental	1,264,415	1,302,351	6,276,019	7,553,960	9,810,443
State	11,289,985	12,648,441	39,274,053	41,115,083	51,893,050
In-kind	2,218	40,000	0	0	0
Other	7,168,441	8,010,608	3,401,311	3,717,521	4,049,372
Local Fees & Sales	6,195,546	5,133,960	6,970,721	8,431,660	7,928,617
County	171,999,479	163,073,015	137,753,486	140,763,968	135,103,404
<b>Total Revenue</b>	<b>\$224,947,587</b>	<b>\$219,067,753</b>	<b>\$222,477,609</b>	<b>\$229,736,485</b>	<b>\$235,302,903</b>

## REVENUE BY SOURCE

Department	Revenue Sources						Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
	Federal	State	Intergov	Inkind	Other						
<b>General Fund:</b>											
<b>410-General Administration</b>											
Governing Body											100.00%
Administration											100.00%
Court Facilities											100.00%
Information Services											100.00%
Elections											100.00%
Finance											100.00%
Legal					6,000				6,000		98.71%
Register of Deeds						2,329,603			2,329,603		0.00%
Register of Deeds Automation						133,676			133,676		0.00%
Tax Administration					38,789	8,697			47,486		98.64%
<b>Total General Administration</b>					<b>44,789</b>	<b>2,471,976</b>			<b>2,516,765</b>		<b>74.37%</b>
<b>411-Building &amp; Grounds</b>											
Facilities Management											100.00%
Print Shop					50,000				50,000		66.25%
Communications Center											100.00%
Carpenter Shop											100.00%
Public Buildings Equipment Maintenance											100.00%
Public Buildings Janitorial											100.00%
Central Maintenance					257,456	168,500			425,956		45.56%
Landscaping & Grounds											100.00%
<b>Total Building &amp; Grounds</b>					<b>307,456</b>	<b>168,500</b>			<b>475,956</b>		<b>90.53%</b>
<b>412-General Government</b>											
Debt Service		4,009,445							4,009,445		83.08%
General Government Other											100.00%
<b>Total General Government</b>		<b>4,009,445</b>							<b>4,009,445</b>		<b>88.43%</b>
<b>420-Emergency Services</b>											
Emergency Services		16,667					30,744		47,411		94.57%
<b>422-Law Enforcement Sheriff</b>											
Sheriff	2,500	170,194	148,665			793,990			1,115,349		93.33%
Jail	37,000	135,000	65,000			40,000			277,000		96.90%
School Law Enforcement - Local			948,520						948,520		53.84%
<b>Total Sheriff</b>	<b>39,500</b>	<b>305,194</b>	<b>1,162,185</b>			<b>833,990</b>			<b>2,340,869</b>		<b>91.55%</b>
<b>424-Protective Services</b>											
Animal Control							508,000		508,000		43.92%
<b>426-Public Safety</b>											
Cumberland Day Reporting Center		222,277							222,277		0.00%
Cumberland County Criminal Justice Unit											100.00%
C-5 Facility Expenses		120,196							120,196		0.00%
Public Safety Other											100.00%
<b>Total Public Safety</b>		<b>342,473</b>							<b>342,473</b>		<b>76.81%</b>
<b>431-Health</b>											
Health - Administration		170,180					900		171,080		85.73%
Laboratory							187,000		187,000		51.63%
Mosquito Control											100.00%
Pharmacy							171,000		171,000		38.60%
C.C. Jail Health Program											100.00%
Management Support											100.00%
Regional Bioterrorism Response Team		447,345							447,345		0.00%
NC Environmental Health		6,250				147,300			153,550		88.05%
Immunization Clinic		146,804				138,000		16,000	300,804		14.05%
School Health Program						10,000		14,475	24,475		95.53%
Child Health Clinic		160,000				248,000		34,726	442,726		39.64%

## REVENUE BY SOURCE

Department	Revenue Sources						Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
	Federal	State	Intergov	Inkind	Other						
Dental Clinic						173,157	25,000		198,157	33.09%	
Health Promotion		92,722				900			93,622	69.66%	
Maternal Health Clinic		243,834				528,698	14,475		787,007	2.82%	
Medical Records						3,100			3,100	97.91%	
Childhood Lead Poison Prevention		2,400							2,400	0.00%	
Breast/Cervical Cancer Control		47,000				1,200			48,200	21.59%	
Bioterrorism - Smallpox Stockpile		88,970							88,970	0.00%	
Child Service Coordination		115,544				237,800	25,000		378,344	38.61%	
Child Fatality Prevention		4,054							4,054	0.00%	
Breast/Cervical Cancer Control		55,902							55,902	3.49%	
Prep and Response to Bioterrorism		64,286							64,286	0.00%	
Sexually Transmitted Disease Clinic		12,500							12,500	0.00%	
Chest Tuberculosis Clinic		87,577				12,900			100,477	35.77%	
Family Planning Clinic		375,260				164,200			539,460	26.18%	
NC Epilepsy Program		12,375							12,375	0.00%	
Communicable Disease		25,762				30,500	34,728		90,990	71.09%	
Center of Disease Control TB		42,000							42,000	11.82%	
NC AIDS		25,000							25,000	61.64%	
Adult Health Clinic						103,000	10,011		113,011	75.37%	
School Health - BOE Grant		389,000							389,000	0.00%	
Women, Infants & Children-Client S	1,654,482								1,654,482	0.00%	
<b>Total Health</b>	<b>1,654,482</b>	<b>2,614,765</b>				<b>2,157,655</b>	<b>174,415</b>		<b>6,601,317</b>	<b>51.63%</b>	
<b>432 - Health Other</b>											
Health Other										100.00%	
<b>437 - Social Services</b>											
Social Services Department	13,810,938	2,172,991			1,631,054	66,975			17,681,958	34.17%	
Social Services Other	10,874,535	6,080,946			8,943				16,964,424	48.60%	
Family Violence Care Center	138,562	73,624				20,105			232,291	37.22%	
Welfare Other						38,800			38,800	87.52%	
<b>Total Social Services</b>	<b>24,824,035</b>	<b>8,327,561</b>			<b>1,639,997</b>	<b>125,880</b>			<b>34,917,473</b>	<b>42.33%</b>	
<b>439-Human Services</b>											
Veterans Services		2,000							2,000	99.04%	
Senior Aides Local Support										100.00%	
Spring Lake Resource Center - Admin										100.00%	
<b>Total Human Services</b>		<b>2,000</b>							<b>2,000</b>	<b>99.31%</b>	
<b>440-Library</b>											
Library		306,000				256,000			562,000	91.87%	
Library - Law										100.00%	
Library - Smart Start		275,097							275,097	0.00%	
Library - Motherhead		68,439							68,439	0.00%	
Library - Foreign Language						50,000			50,000	0.00%	
<b>Total Library</b>		<b>649,536</b>				<b>306,000</b>			<b>955,536</b>	<b>87.04%</b>	
<b>442 - Culture &amp; Recreation</b>											
Stadium Maintenance										100.00%	
Culture Recreation Other										100.00%	
<b>Total Culture &amp; Recreation</b>										<b>100.00%</b>	
<b>450-Economic Development</b>											
Planning			57,422		17,100	1,181,469			1,255,991	48.87%	
Engineering										100.00%	
NC Cooperative Extension Service					1,000				1,000	99.77%	
NC Cooperative Extension Programs					35,000				35,000	0.00%	
Soil Conservation District		4,000				3,720			7,720	89.72%	
Public Utilities									0	100.00%	
Soil Conservation/Cost Share Program		19,598							19,598	53.96%	
Economic Physical Development Other										100.00%	
Industrial Park										100.00%	
<b>Total Economic Development</b>		<b>23,598</b>	<b>57,422</b>		<b>53,100</b>	<b>1,185,189</b>			<b>1,319,309</b>	<b>66.49%</b>	

## REVENUE BY SOURCE

Department	Revenue Sources								Total Revenue	% County
	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp	County		
<b>470 - Education</b>										
Education - BOE										100.00%
Education - FTCC										100.00%
<b>Total Education</b>										<b>100.00%</b>
Unallocated Revenue		35,601,811	8,590,836		2,004,030	140,683	9,121,540	125,807,449	181,266,349	69.40%
<b>Total General Fund</b>	<b>26,518,017</b>	<b>51,893,050</b>	<b>9,810,443</b>		<b>4,049,372</b>	<b>7,928,617</b>	<b>9,295,955</b>	<b>125,807,449</b>	<b>235,302,903</b>	<b>53.47%</b>

## REVENUE BY SOURCE

Department	Revenue Sources						Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
	Federal	State	Intergov	Inkind	Other						
<b>Separate Funds:</b>											
<b>002-Detention Facility Fund</b>											
Detention Facility					59,136,849		4,899,690			64,036,539	0.00%
<b>004-98 School Bond Projects</b>											
1998 School Bond Projects					107,996,848					107,996,848	0.00%
<b>006-Animal Control Shelter</b>											
Animal Control Shelter					2,800,000			200,000		3,000,000	6.67%
<b>007-Landfill Construction</b>											
Landfill Construction					4,789,273					4,789,273	0.00%
<b>008-Eastover Water Project</b>											
Eastover Water Project	1,926,000				4,991,509					6,917,509	0.00%
<b>009-NORCRESS Sewer Project</b>											
NORCRESS Sewer Project	5,390,000	2,688,781	828,366		619,313					9,526,460	0.00%
<b>010-Kelly Hills Sewer Project</b>											
Kelly Hills Sewer Project	500,000	2,823,400	130,000		130,000					3,583,400	0.00%
<b>011-Law Enforcement Training</b>											
Law Training Facility Project	2,180,000									2,180,000	0.00%
<b>012-ESD Sewer Project</b>											
Eastover Sanitary District Sewer					2,825,286	34,500				2,859,786	0.00%
<b>104-Wireless 911</b>											
Wireless 911			201,372							201,372	0.00%
<b>105-CP Bond Fund</b>											
NC School Bond Projects		73,306,839								73,306,839	0.00%
<b>106-County School Fund</b>											
School Special Sales Tax		4,009,445								4,009,445	0.00%
School CO Category I		2,075,555								2,075,555	0.00%
School CO Category II		2,730,000								2,730,000	0.00%
School CO Category III		185,000								185,000	0.00%
Total School Fund		9,000,000								9,000,000	0.00%
<b>107-Emergency 911 Fund</b>											
Emergency 911			94,915		2,000	361,145				458,060	0.00%
911 Sign Shop						116,129				116,129	0.00%
Total Emergency 911			94,915		2,000	477,274				574,189	0.00%
<b>112-Mental Health Fund</b>											
<b>43A-Mental Health Children</b>											
Child and Youth Contracts						618,000	20,444			638,444	0.00%
Adolescent Sex Offender Treatment	29,236	9,216				16,000	7,256	77,570		139,278	55.69%
Family Preservation		121,347				52,540	9,030	34,521		217,438	15.88%
Homeless Child	43,111					2,833				45,944	0.00%
Smart Start		177,846				26,434				204,280	0.00%
Community Based Alternative In Home		169,084				54,281				223,365	0.00%
Periodic Outpatient Services	70,529	213,238				327,420	4,514	483,515		1,099,216	43.99%
Winding Creek						162,000	361,650			523,650	0.00%
DSS Family Preservation	274,918									274,918	0.00%
Adolescent Group Home						651,000		84,731		735,731	11.52%
Total MH Children	417,794	690,731				1,910,508	402,894	680,337		4,102,264	16.58%

## REVENUE BY SOURCE

Department	Revenue Sources						Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
	Federal	State	Intergov	Inkind	Other						
<b>43B-Mental Health Substance</b>											
Community Partnership	339,986	254,946						12,005		606,937	0.00%
Case Managment & Referral - SA	17,535	5,195				150			12,155	35,035	34.69%
High Risk - Primary Prevention	120,296								3,073	123,369	2.49%
Runaway/Homeless Youth		35,578							6,644	42,222	15.74%
NC Treatment Alternative To St Cri	41,707	52,606				50,000			110,035	254,348	43.26%
NC Adolescent Substance Abuse		39,335				32,100			42,706	114,141	37.42%
Alcohol Drug - Women	40,388					83,150			31,922	155,460	20.53%
Substance Abuse Periodic	29,417	163,399	101,585			84,800			397,233	776,434	51.16%
Substance Abuse Contracts		144,537							21,598	166,135	13.00%
Workfirst	80,000									80,000	0.00%
Substance Abuse Majors Grant	154,999	71,502				19,294				245,795	0.00%
Detoxification	76,250	398,248	69,400			100,200			291,743	935,841	31.17%
Consultation & Education	139,428								31,944	171,372	18.64%
Total MH Substance	1,040,006	1,165,346	170,985			369,694		12,005	949,053	3,707,089	25.60%
<b>43C-MH Developmental Disability</b>											
Community Alternative Program						880,800	69,556			950,356	0.00%
Devel Disabled Adult Outpatient	13,184	122,227				93,900	25,482		5,658	260,451	2.17%
Spainhour		113,363					239,977		45,094	398,434	11.32%
Adult Better Living Efficiency		154,361				16,459	87,629		26,793	285,242	9.39%
Intermediate Care Facility/Mentally Retarded						1,450,919			3,000	1,453,919	0.21%
Autism		34,036				26,208	25,734		10,464	96,442	10.85%
Smart Start Day Care		153,176								153,176	0.00%
Early Intervention						41,000	198,913			239,913	0.00%
Developmental Disabled Contracts	163,152	695,121				132,000			131,923	1,122,196	11.76%
Development Disabled Child Outpatient		52,234				46,900	56,441			155,575	0.00%
Total MH Develop Disability	176,336	1,324,518				2,688,186	703,732		222,932	5,115,704	4.36%
<b>43E-MH Adult Services</b>											
Case Management	80,924	241,712				411,000	36,727		357,359	1,127,722	31.69%
Partial Hospitalization		30,284				560,000			311,142	901,426	34.52%
Community Services		403,795				2,500	16,681			422,976	0.00%
Adult Chronically Mentally Ill Group Home		174,000							86,000	260,000	33.08%
Adult Contracts									34,725	34,725	100.00%
Housing & Urban Devel Apts.	1,042					150,000			127,874	278,916	45.85%
Adult Homeless	51,319									51,319	0.00%
Crisis Stabilization		345,532				284,000	1,152		287,076	917,760	31.28%
Adult Periodic	23,478	686,821				388,850	4,514		447,843	1,551,506	28.87%
Total MH Adult Services	156,763	1,882,144				1,796,350	59,074		1,652,019	5,546,350	29.79%
<b>434-MH Comprehensive Treatment Services</b>											
Moderate Management Group Living		200,633				327,510	3,927			532,070	0.00%
Case Management		45,000				435,534				480,534	0.00%
Tiffany Group Home		90,000				350,801				440,801	0.00%
Professional Parenting		60,900				1,564,964				1,625,864	0.00%
Day Treatment		20,000				30,000			11,633	61,633	6.91%
Administration		1,314,222								1,314,222	0.00%
l MH Comprehensive Treatment Program		1,730,755				2,708,809	3,927		11,633	4,455,124	0.26%
<b>435-Mental Health</b>											
Mental Health		736,293						5,669		741,962	0.00%
Medical Services		334,663				727,707	495,193		583,180	2,140,743	27.24%
General Support		724,842								724,842	0.00%
Medical Records		60,693					93,400		262,891	416,984	63.05%
Business Mgmt & Accounting		579,571								579,571	0.00%
Provider Relations & Support		244,058								244,058	0.00%
Management Information Systems		671,799								671,799	0.00%
Access Line Screening, Triage, Referral		890,736								890,736	0.00%
Personnel		148,500				1,600				150,100	0.00%
Service Management		765,491								765,491	0.00%
Medicaid Contracts						1,117,500				1,117,500	0.00%

## REVENUE BY SOURCE

Department	Revenue Sources						Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
	Federal	State	Intergov	Inkind	Other						
Consumer Affairs & Service		495,128								495,128	0.00%
Quality Improvement & Outcomes		585,861						270,485		856,346	0.00%
Managed Care									94,008	94,008	100.00%
Total Mental Health		6,237,635					1,846,807	864,747	940,079	9,889,268	9.51%
<b>436-MH Mentally Retarded &amp; Ill</b>											
Mentally Retarded & Ill Contracts		1,254,075					248,800			1,502,875	0.00%
Administrative		118,115						692		118,807	0.00%
Case Management							144,164			144,164	0.00%
Crisis Diversion		26,544					20,539			47,083	0.00%
Total MH Mentally Retarded & Ill		1,398,734					413,503	692		1,812,929	0.00%
Total Mental Health Fund	1,790,899	14,429,863	170,985				11,733,857	2,047,071	4,456,053	34,628,728	12.87%
<b>114-Food &amp; Beverage Fund</b>											
Prepared Food & Beverage Tax							3,363,015			3,363,015	0.00%
<b>115-Group Insurance Fund</b>											
Group Insurance							8,586,696	1,390,304	1,023,000	11,000,000	9.30%
<b>116-Employee Benefit Fund</b>											
Employee Flexible Benefits							500,000			500,000	0.00%
<b>120-Workers Compensation Fund</b>											
Workers Compensation							871,103	214,583		1,085,686	0.00%
<b>130-Workforce Development Administration</b>											
Workforce Center Administration	191,096								15,000	206,096	7.28%
<b>133-Workforce Development Fund</b>											
Work Initiative Act - Adult	414,543									414,543	0.00%
Work Initiative Act - Youth 70%	359,360									359,360	0.00%
Statewide Activities	233,195									233,195	0.00%
Work Initiative Act - Youth 30%	253,638									253,638	0.00%
Work Initiative Act Dislocated Work	423,455									423,455	0.00%
Total Workforce Develop Fund	1,684,191									1,684,191	0.00%
<b>136-WDC National Emergency Fund</b>											
WDC National Emergency Grant	2,129,031									2,129,031	0.00%
<b>139-Senior Aides Fund</b>											
Senior Aides	264,844			15,000						279,844	0.00%
Total Workforce Develop Funds	4,269,162			15,000					15,000	4,299,162	0.35%
<b>220-Industrial Development Fund</b>											
Industrial Development Inducement			87,612			25,000		2,792,977	556,104	3,461,693	16.06%
<b>230-Federal Forfeiture - Justice</b>											
Federal Forfeiture - Justice Dept								218,892		218,892	0.00%
<b>240-Injured Animal Stabilization</b>											
Injured Animal Stabilization							1,000			1,000	0.00%
<b>250-Water &amp; Sewer Fund</b>											
Water & Sewer Department						20,000	45,000	905,627		970,627	0.00%
<b>252-Eastover Sanitary District</b>											
Eastover Sanitary District			250,000							250,000	0.00%
<b>410-Property Revaluation Fund</b>											
Property Revaluation						1,500			500,113	501,613	99.70%

## REVENUE BY SOURCE

Department	Revenue Sources						Local Fees & Sales	Spec Fund Bal Approp	County	Total Revenue	% County
	Federal	State	Intergov	Inkind	Other						
<b>420- Recreation Fund</b>											
Recreation					2,209,678	202,500				2,412,178	0.00%
<b>430-Juvenile Crime Prevention</b>											
JCP - Juvenile Crime Prevention		724,528		39,071			40,560	69,235	873,394	7.93%	
JCP - Residential Group Home	371,497	1,506			26,000	159,241		83,632	641,876	13.03%	
Total Juvenile Crime Prevention	371,497	726,034		39,071	26,000	159,241	40,560	152,867	1,515,270	10.09%	
<b>446-County Comm Development</b>											
County CDBG Administration	345,800							17,000	362,800	4.69%	
Housing Activities	810,828				60,000				870,828	0.00%	
Economic Development	52,800								52,800	0.00%	
Public Facilities	209,222								209,222	0.00%	
Public Services	250,350								250,350	0.00%	
Total County CDBG Fund	1,669,000				60,000			17,000	1,746,000	0.97%	
<b>447-Comm Develop Home Fnd</b>											
Home Administration	70,495								70,495	0.00%	
Home Housing Activity	788,560					90,000		163,437	1,041,997	15.68%	
Total CD Home	859,055					90,000		163,437	1,112,492	14.69%	
<b>448-Comm Devel Support Housing</b>											
Support Housing Administration	12,335								12,335	0.00%	
Support Housing Program Grants	350,720							7,501	358,221	2.09%	
Total Comm Dev Supp Housing	363,055							7,501	370,556	2.02%	
Total All CD Funds	2,891,110					150,000		187,938	3,229,048	5.82%	
<b>451-NC 91-08-010 Fund</b>											
Planning Grant	49,816	6,227	3,985	2,242					62,270	0.00%	
<b>452-US DOT 104 Fund</b>											
US DOT 104 (F)	232,304		37,169	20,907					290,380	0.00%	
<b>454-NC Elderly</b>											
Community Transportation Program		58,207						10,237	68,444	14.96%	
Rural Operating Assistance Program		208,964							208,964	0.00%	
Mid-Carolina Senior Transportation		60,740				6,748			67,488	0.00%	
Total NC Elderly		327,911				6,748		10,237	344,896	2.97%	
<b>469-Fire Tax</b>											
Special Fire District Tax								200,028	200,028	100.00%	
<b>470-Beaver Dam</b>											
Beaver Dam Fire District								96,621	96,621	100.00%	
<b>472-Bethany</b>											
Bethany Fire District								133,243	133,243	100.00%	
<b>473-Bonnie Doone</b>											
Boonie Doone Fire District								206,046	206,046	100.00%	
<b>474-Cotton</b>											
Cotton Fire District								406,818	406,818	100.00%	
<b>476-Cumberland Road</b>											
Cumberland Road Fire District								270,381	270,381	100.00%	
<b>478-Eastover</b>											
Eastover Fire District								286,396	286,396	100.00%	

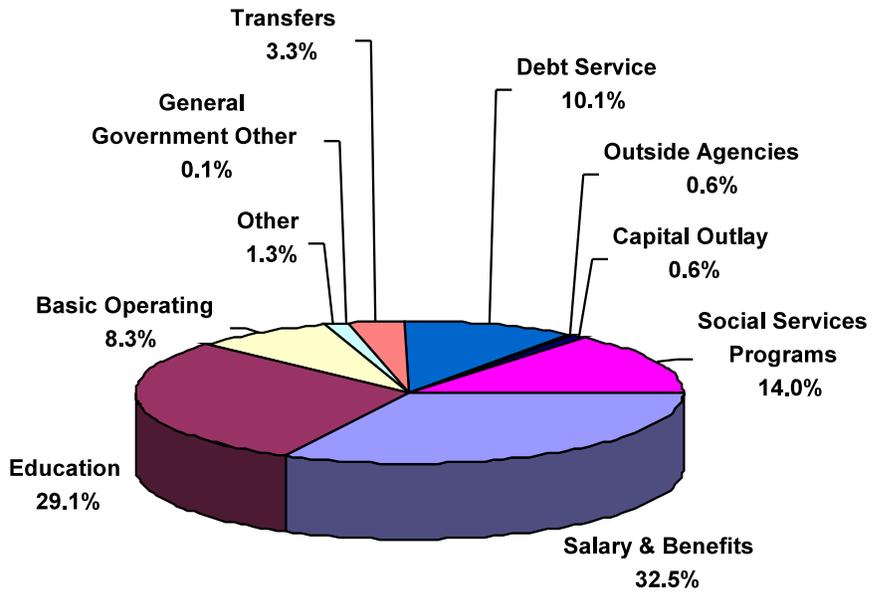
## REVENUE BY SOURCE

Department	Revenue Sources						County	Total Revenue	% County	
	Federal	State	Intergov	Inkind	Other	Local Fees & Sales				Spec Fund Bal Approp
<b>480-Godwin Falcon</b> Godwin Falcon Fire District								63,348	63,348	100.00%
<b>482-Grays Creek</b> Grays Creek Fire District								184,630	184,630	100.00%
Grays Creek Fire Dept #24								184,630	184,630	100.00%
Total Grays Creek Fire District								369,260	369,260	100.00%
<b>484-Lafayette Village</b> Lafayette Village Fire District								401,969	401,969	100.00%
<b>486-Lake Rim</b> Lake Rim Fire District								971,092	971,092	100.00%
<b>490-Manchester</b> Manchester Fire District (Spring Lake)								79,854	79,854	100.00%
<b>492-Pearces Mill</b> Pearces Mill Fire District								548,958	548,958	100.00%
<b>494-Stedman</b> Stedman Fire District								88,883	88,883	100.00%
<b>495-Stoney Point</b> Stoney Point Fire District								308,552	308,552	100.00%
<b>496-Vander</b> Vander Fire District								556,772	556,772	100.00%
<b>498-Wade</b> Wade Fire District								59,044	59,044	100.00%
<b>499-Westarea</b> Westarea Fire District								671,044	671,044	100.00%
Total All Fire Districts								5,718,309	5,718,309	100.00%
<b>620-Civic Center Fund</b> Civic Center					2,296,919	1,981,945		683,000	4,961,864	13.76%
<b>621-Civic Motel Tax</b> Civic Center Motel Tax					720,127				720,127	0.00%
<b>623-Debt Service Coliseum</b> Debt Service-Coliseum					1,718,520			2,945,623	4,664,143	63.15%
<b>625-Solid Waste Fund</b> Administration					106,863	535,589			642,452	0.00%
Ann Street			68,474		11,388	2,264,299	136,599		2,480,760	0.00%
Wilkes Street		150,000	118			871,988	10,948		1,033,054	0.00%
Container Sites						733,950	1,116		735,066	0.00%
Transportation			134,264			267,784	29,275		431,323	0.00%
Household Hazardous Waste/Planning					257	161,170	4,220		165,647	0.00%
Maintenance						428,455	32,015		460,470	0.00%
White Goods		97,000				22,000	148,817		267,817	0.00%
Construction & Demolition			236			171,513			171,749	0.00%
Total Solid Waste		247,000	203,092		118,508	5,456,748	362,990		6,388,338	0.00%

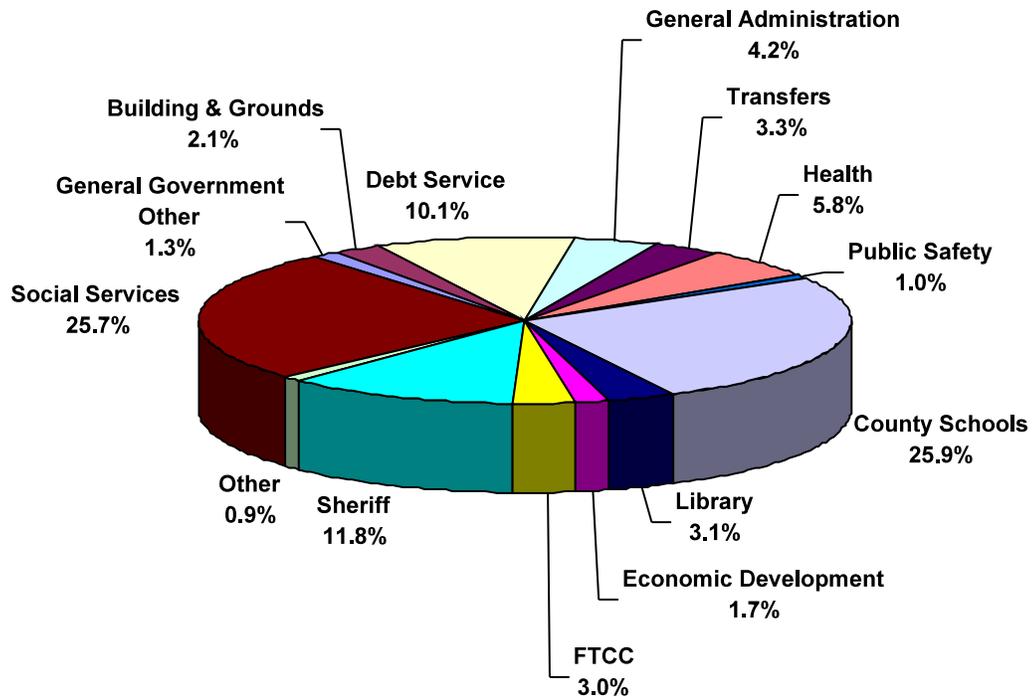
## REVENUE BY SOURCE

Department	Revenue Sources							County	Total Revenue	% County
	Federal	State	Intergov	Inkind	Other	Local Fees & Sales	Spec Fund Bal Approp			
<b>630-General Litigation</b> Legal							155,000	218,905	373,905	58.55%
<b>850-Inmate Canteen</b> Inmate Canteen						400,000			400,000	0.00%
<b>870-LEO Special Separation</b> LEO Separation Allowance								205,000	205,000	100.00%
<b>875-Cumberland Cemetary Trust</b> Cumberland Cemetary Trust						6,900			6,900	0.00%
<b>Total Separate Funds</b>	<b>19,600,788</b>	<b>103,556,055</b>	<b>2,007,496</b>	<b>77,220</b>	<b>203,899,144</b>	<b>20,504,713</b>	<b>13,027,694</b>	<b>16,872,149</b>	<b>379,545,259</b>	<b>4.45%</b>
<b>Total All Funds</b>	<b>46,118,805</b>	<b>155,449,105</b>	<b>11,817,939</b>	<b>77,220</b>	<b>207,948,516</b>	<b>28,433,330</b>	<b>22,323,649</b>	<b>142,679,598</b>	<b>614,848,162</b>	<b>23.21%</b>

### General Fund Expenditures by Category



### General Fund Expenditures by Function



**GENERAL FUND  
SUMMARY OF EXPENDITURES**

	<b>FY 2001</b>	<b>FY 2002</b>	<b>FY 2003</b>	<b>FY 2004</b>	<b>FY 2005</b>
	<b>Final</b>	<b>Final</b>	<b>Final</b>	<b>Final</b>	<b>Adopted</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>

**Expenditures by Category**

Salary & Benefits	\$73,516,132	\$69,219,770	\$70,162,816	\$72,592,823	\$76,467,574
Basic Operating	22,163,266	19,582,201	24,234,770	22,865,900	19,645,880
Capital Outlay	3,922,737	2,068,498	1,437,931	2,871,175	1,345,008
General Government Other	513,669	331,294	1,306,045	371,621	266,520
Debt Service	25,387,663	24,283,886	23,949,349	23,877,113	23,701,039
Transfers	8,781,925	7,035,600	8,862,370	8,438,001	7,803,217
Outside Agencies	1,783,535	1,464,004	1,430,031	1,483,205	1,432,426
Social Services Programs	32,765,546	34,734,006	37,328,711	36,166,513	33,002,251
Education	63,898,472	61,807,813	64,190,371	66,373,404	68,516,736
Other	3,752,945	3,759,328	3,749,657	4,806,103	3,122,252
<b>Total Expenditures</b>	<b>\$236,485,890</b>	<b>\$224,286,400</b>	<b>\$236,652,051</b>	<b>\$239,845,858</b>	<b>\$235,302,903</b>

	<b>FY 2001</b>	<b>FY 2002</b>	<b>FY 2003</b>	<b>FY 2004</b>	<b>FY 2005</b>
	<b>Final</b>	<b>Final</b>	<b>Final</b>	<b>Final</b>	<b>Adopted</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>

**Expenditures by Function**

General Government Other	\$6,361,841	\$5,301,595	\$10,650,908	\$5,726,552	\$3,146,528
Building & Grounds	4,566,986	4,448,028	4,896,547	4,914,207	5,024,757
Debt Service	25,387,663	24,283,886	23,949,349	23,877,113	23,701,039
General Administration	9,417,828	8,441,262	8,791,956	9,505,438	9,819,474
Transfers	8,765,069	7,029,624	8,847,283	8,422,790	7,793,416
Public Health	15,069,227	12,449,975	12,249,957	13,460,362	13,648,946
Public Safety & Protective Services	3,561,801	3,269,714	2,230,927	2,405,741	2,382,649
County Schools	56,983,742	55,243,000	57,150,000	58,775,000	61,369,913
Library	7,926,478	6,968,962	6,043,385	6,756,556	7,373,080
Economic Development	2,813,728	2,120,452	3,294,689	3,832,696	3,937,180
FTCC	6,914,730	6,564,813	7,040,371	7,598,404	7,146,823
Sheriff	26,034,220	24,183,021	25,265,347	27,774,575	27,716,768
Social Services	60,688,306	62,355,799	64,450,642	64,066,036	60,544,760
Other	1,994,271	1,626,269	1,790,690	2,730,388	1,697,570
<b>Total Expenditures</b>	<b>\$236,485,890</b>	<b>\$224,286,400</b>	<b>\$236,652,051</b>	<b>\$239,845,858</b>	<b>\$235,302,903</b>

**EXPENDITURES BY ORGANIZATION**

Department	FY 2003			FY2004		FY 2005		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/03	Budget 6/30/04	Requested Budget	Recommended Budget	Adopted Budget
<b>General Fund:</b>								
<b>410-General Administration</b>								
Governing Body	323,597	335,773	96.37%	339,178	339,178	371,944	381,475	412,618
Administration	912,527	996,329	91.59%	1,037,438	1,037,438	1,074,321	1,105,329	1,099,487
Court Facilities	21,835	44,014	49.61%	41,000	110,210	31,000	41,000	41,000
Information Services	989,357	1,074,702	92.06%	1,218,378	1,222,803	1,092,071	1,327,581	1,366,652
Elections	528,820	559,229	94.56%	604,037	604,037	479,487	530,024	520,411
Finance	748,675	781,223	95.83%	778,231	788,231	778,231	803,294	809,018
Legal	429,700	430,970	99.71%	438,739	455,058	458,553	466,642	466,869
Register of Deeds	1,233,729	1,246,171	99.00%	1,298,934	1,409,459	1,330,994	1,462,471	1,473,594
Register of Deeds Automation	126,796	162,686	77.94%	184,686	196,355	133,676	133,676	133,676
Tax Administration	2,953,589	3,160,859	93.44%	3,319,706	3,342,669	3,190,352	3,526,970	3,496,149
<b>Total General Administration</b>	<b>8,268,625</b>	<b>8,791,956</b>	<b>94.05%</b>	<b>9,260,327</b>	<b>9,505,438</b>	<b>8,940,629</b>	<b>9,778,462</b>	<b>9,819,474</b>
<b>411-Building &amp; Grounds</b>								
Facilities Management	1,830,553	2,307,184	79.34%	2,087,159	2,191,844	2,037,159	2,116,759	2,116,759
Print Shop	128,450	128,572	99.91%	130,660	130,660	130,494	147,272	148,146
Communications Center	129,783	134,031	96.83%	136,829	136,829	136,829	138,860	139,847
Carpenter Shop	144,735	144,802	99.95%	149,063	153,163	149,063	155,296	165,240
Public Buildings Equipment Maintenance	559,503	570,831	98.02%	656,455	664,955	656,455	695,856	699,965
Public Buildings Janitorial	434,036	492,013	88.22%	467,358	485,495	467,358	480,153	483,353
Central Maintenance	653,988	666,115	98.18%	667,579	667,579	667,578	783,118	782,410
Landscaping & Grounds	401,274	452,999	88.58%	483,682	483,682	455,319	485,804	489,037
<b>Total Building &amp; Grounds</b>	<b>4,282,323</b>	<b>4,896,547</b>	<b>87.46%</b>	<b>4,778,785</b>	<b>4,914,207</b>	<b>4,700,255</b>	<b>5,003,118</b>	<b>5,024,757</b>
<b>412-General Government</b>								
Debt Service	23,001,628	23,949,349	96.04%	23,816,235	23,877,113	23,701,039	23,701,039	23,701,039
General Government Other	11,800,183	19,498,191	60.52%	9,434,674	13,954,830	11,943,336	11,062,111	10,939,944
<b>Total General Government</b>	<b>34,801,810</b>	<b>43,447,540</b>	<b>80.10%</b>	<b>33,250,909</b>	<b>37,831,943</b>	<b>35,644,375</b>	<b>34,763,150</b>	<b>34,640,983</b>
<b>420-Emergency Services</b>								
Emergency Services	845,571	897,282	94.24%	873,879	883,920	873,879	869,981	873,165
Emergency Services Grants					1,229,253			
<b>Total Emergency Services</b>	<b>845,571</b>	<b>897,282</b>	<b>94.24%</b>	<b>873,879</b>	<b>2,113,173</b>	<b>873,879</b>	<b>869,981</b>	<b>873,165</b>
<b>422-Law Enforcement Sheriff</b>								
Sheriff	15,577,464	16,159,584	96.40%	16,921,475	16,941,368	15,615,001	16,019,880	16,729,327
Jail	6,277,413	6,641,898	94.51%	8,335,576	8,540,576	8,311,996	8,883,554	8,932,537
Law Enforcement Block Grant 2003					149,945			
School Law Enforcement - Local	1,998,063	2,057,245	97.12%	1,994,656	2,034,605	1,994,656	2,037,717	2,054,904
Law Enforcement Block Grant 2002	78,379	186,460	42.04%		108,081			
Law Enforcement Block Grant 2001	207,406	207,411	100.00%					
COP More Grant 98	12,749	12,749	100.00%					
<b>Total Sheriff</b>	<b>24,151,475</b>	<b>25,265,347</b>	<b>95.59%</b>	<b>27,251,707</b>	<b>27,774,575</b>	<b>25,921,653</b>	<b>26,941,151</b>	<b>27,716,768</b>
<b>424-Protective Services</b>								
Animal Control	764,981	827,353	92.46%	869,841	911,949	829,841	908,259	905,871
<b>426-Protective Services</b>								
Cumberland Day Reporting Center	176,152	222,277	79.25%	222,277	222,277	222,277	222,277	222,277
Cumberland County Criminal Just. Unit	230,937	235,201	98.19%	242,440	242,440	242,340	250,345	252,346
C-5 Facility Expenses	51,041	72,452	70.45%	69,882	69,882	68,796	69,779	70,463
Public Safety Other	863,103	873,644	98.79%	942,386	959,193	931,932	931,692	931,692
<b>Total Protective Services</b>	<b>1,321,233</b>	<b>1,403,574</b>	<b>94.13%</b>	<b>1,476,985</b>	<b>1,493,792</b>	<b>1,465,345</b>	<b>1,474,093</b>	<b>1,476,778</b>
<b>431-Health</b>								
Health - Administration	1,161,295	1,200,918	96.70%	1,334,271	1,337,162	1,173,804	1,190,961	1,198,798
Laboratory	358,805	385,788	93.01%	384,485	384,985	379,906	384,421	386,617
Mosquito Control	63,066	76,319	82.63%	73,116	73,116	77,972	79,277	79,786

**EXPENDITURES BY ORGANIZATION**

Department	FY 2003			FY2004		FY 2005		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/03	Budget 6/30/04	Requested Budget	Recommended Budget	Adopted Budget
Pharmacy	220,599	229,903	95.95%	232,814	232,814	276,709	277,919	278,506
C.C. Jail Health Program	1,247,037	1,259,396	99.02%	1,168,762	1,503,885	1,524,178	1,550,483	1,550,520
Management Support	172,791	201,681	85.68%	166,613	159,413	210,663	214,144	215,836
Regional Bioterrorism Response Team	211,580	374,150	56.55%	369,850	569,356	447,345	448,239	447,345
NC Environmental Health	1,147,323	1,184,178	96.89%	1,225,900	1,257,181	1,195,213	1,271,539	1,284,910
Immunization Clinic	301,712	306,967	98.29%	319,197	340,349	335,370	345,506	349,964
School Health Program	491,845	512,292	96.01%	532,657	511,701	527,127	545,602	547,416
Child Health Clinic	661,877	675,390	98.00%	643,647	643,810	703,307	679,635	733,481
Dental Clinic	242,906	263,289	92.26%	266,032	266,032	290,166	294,674	296,168
Health Promotion	218,068	282,839	77.10%	324,488	275,768	301,762	306,925	308,569
Maternal Health Clinic	740,208	793,643	93.27%	769,934	779,414	787,007	814,774	809,807
Healthy Carolinians of Cumberland County	9,909	9,910	99.99%					
Bio-Terrorism Preparedness	1,278	3,000	42.61%	3,000	66,757	64,286	64,286	64,286
Sexually Transmitted Disease Clinic	222,343	269,283	82.57%	313,862	306,552	279,722	286,258	287,892
Medical Records	130,983	146,855	89.19%	146,288	160,779	145,077	147,363	148,473
Childhood Lead Poison Preventior	3,330	3,330	100.00%	3,330	5,200	5,200	2,400	2,400
Breast/Cervical Cancer Control	78,391	78,827	99.45%	92,172	99,174	60,430	61,296	61,468
Bio-Terrorism Competitive Project	27,450	39,600	69.32%		77,375			
Bio-Terrorism Smallpox Vaccine Stockpile					88,970	88,970	88,970	88,970
Child Service Coordination	387,383	533,280	72.64%	540,841	539,836	577,789	614,951	616,300
Child Fatality Preventior	418	4,384	9.53%	4,264	4,264	4,054	4,054	4,054
Breast/Cervical Cancer Control - Wisewomar	46,580	56,813	81.99%	58,310	58,310	55,902	56,732	57,923
Chest Tuberculosis Clinic	141,777	176,366	80.39%	199,911	201,080	150,981	155,791	156,427
Family Planning Clinic	520,070	539,504	96.40%	617,670	734,338	715,156	736,792	730,805
NC Epilepsy Program	8,700	12,375	70.30%	12,375	12,375	12,375	12,375	12,375
Communicable Disease	224,442	254,704	88.12%	254,996	255,871	297,363	304,402	314,773
Center for Disease Control Tuberculosis	33,272	45,592	72.98%	43,317	48,317	44,113	47,259	47,631
NC AIDS	43,000	54,558	78.82%	63,547	63,547	63,179	64,759	65,175
Adult Health Clinic	417,126	443,663	94.02%	461,221	436,952	436,994	446,735	458,789
School Health-Board of Education Grant	63,564	389,000	16.34%	389,000	389,000	389,000	389,655	389,000
Women, Infants & Children-Client Services	1,317,214	1,442,160	91.34%	1,442,161	1,576,679	1,654,560	1,654,482	1,654,482
<b>Total Health</b>	<b>10,916,344</b>	<b>12,249,957</b>	<b>89.11%</b>	<b>12,458,031</b>	<b>13,460,362</b>	<b>13,275,680</b>	<b>13,542,659</b>	<b>13,648,946</b>
<b>432 - Health Other</b>								
Health Other	143,112	143,112	100.00%	145,456	145,456	149,038	145,516	145,516
<b>437 - Social Services</b>								
Social Services Department	23,595,024	26,311,365	89.68%	26,041,751	27,011,646	26,080,602	26,555,266	26,861,637
Social Services Other	35,405,534	37,328,711	94.85%	36,380,934	36,110,037	33,002,251	33,002,251	33,002,251
Grant Family Violence Care Center	367,933	382,756	96.13%	377,553	477,211	356,758	367,145	369,983
Welfare Other	284,633	427,810	66.53%	410,666	410,666	321,509	310,889	310,889
<b>Total Social Services</b>	<b>59,653,124</b>	<b>64,450,642</b>	<b>92.56%</b>	<b>63,210,904</b>	<b>64,009,560</b>	<b>59,761,120</b>	<b>60,235,551</b>	<b>60,544,760</b>
<b>439-Human Services</b>								
Veterans Services	132,837	159,111	83.49%	169,129	171,429	169,129	202,622	208,640
Senior Aides Local Support	41,511	42,990	96.56%	43,584	43,584	44,024	45,036	45,412
Spring Lake Resource Center Administration	40,553	40,668	99.72%	37,585	37,585	37,585	38,447	37,842
<b>Total Human Services</b>	<b>214,901</b>	<b>242,769</b>	<b>88.52%</b>	<b>250,298</b>	<b>252,598</b>	<b>250,738</b>	<b>286,105</b>	<b>291,894</b>
<b>440-Library</b>								
Library	5,260,623	5,434,979	96.79%	6,195,862	6,207,719	6,530,862	6,619,194	6,912,566
Library - Law	39,978	40,074	99.76%	65,957	65,957	65,957	66,645	66,978
Library - LSCA Enrichment Grant	140,134	140,257	99.91%		52,629			
Library - Smart Start	287,921	299,018	96.29%	299,018	299,018	275,097	275,097	275,097
Library - Motherhead	69,182	74,390	93.00%	74,390	74,390	68,439	68,439	68,439
Library - Foreign Language	50,518	54,667	92.41%	50,000	56,843	50,000	50,562	50,000
<b>Total Library</b>	<b>5,848,356</b>	<b>6,043,385</b>	<b>96.77%</b>	<b>6,685,227</b>	<b>6,756,556</b>	<b>6,990,355</b>	<b>7,079,937</b>	<b>7,373,080</b>

**EXPENDITURES BY ORGANIZATION**

Department	FY 2003			FY2004		FY 2005		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/03	Budget 6/30/04	Requested Budget	Recommended Budget	Adopted Budget
<b>442 - Culture &amp; Recreation</b>								
Stadium Maintenance	83,967	93,073	90.22%	85,695	85,695	85,695	85,695	85,695
Culture Recreation Other	381,300	381,300	100.00%	351,300	351,300	348,195	301,300	301,300
Averasboro Battlefield		33,154	0.00%		33,154			
<b>Total Culture &amp; Recreation</b>	<b>465,267</b>	<b>507,527</b>	<b>91.67%</b>	<b>436,995</b>	<b>470,149</b>	<b>433,890</b>	<b>386,995</b>	<b>386,995</b>
<b>450-Economic Development</b>								
Planning	1,853,055	1,935,431	95.74%	2,055,309	2,241,896	2,232,211	2,282,522	2,456,478
Engineering	210,151	227,454	92.39%	251,275	251,275	251,275	257,215	216,615
NC Cooperative Extension Service	404,573	416,435	97.15%	412,005	429,671	408,967	432,457	440,973
NC Cooperative Extension Programs	25,958	79,200	32.78%	35,000	35,000	35,000	35,000	35,000
Soil Conservation District	42,397	44,010	96.33%	43,347	46,872	43,575	74,749	75,086
Public Utilities				140,891	140,891	135,387	136,226	180,079
Soil Conserv/Cost Share Program	39,829	40,084	99.36%	41,165	45,423	41,165	42,186	42,564
Fort Bragg Erosion Program	0	63,948	0.00%	66,283	66,283			
Economic Phys Develop Other	346,639	382,380	90.65%	470,385	470,385	420,625	420,625	435,385
Industrial Park	31,282	105,747	29.58%	105,000	105,000	55,000	55,000	55,000
<b>Total Economic Development</b>	<b>2,953,884</b>	<b>3,294,689</b>	<b>89.66%</b>	<b>3,620,660</b>	<b>3,832,696</b>	<b>3,623,205</b>	<b>3,735,980</b>	<b>3,937,180</b>
<b>470 - Education</b>								
Education - BOE	57,150,000	57,150,000	100.00%	58,775,000	58,775,000	60,554,390	61,369,913	61,369,913
Education - FTCC	5,833,449	7,040,371	82.86%	6,391,481	7,598,404	7,146,823	7,146,823	7,146,823
<b>Total Education</b>	<b>62,983,449</b>	<b>64,190,371</b>	<b>98.12%</b>	<b>65,166,481</b>	<b>66,373,404</b>	<b>67,701,213</b>	<b>68,516,736</b>	<b>68,516,736</b>
<b>Total General Fund</b>	<b>217,614,455</b>	<b>236,652,051</b>	<b>91.96%</b>	<b>229,736,485</b>	<b>239,845,858</b>	<b>230,561,216</b>	<b>233,667,693</b>	<b>235,302,903</b>

**EXPENDITURES BY ORGANIZATION**

Department	FY 2003			FY2004		FY 2005		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/03	Budget 6/30/04	Requested Budget	Recommended Budget	Adopted Budget
<b>Separate Funds:</b>								
<b>002-Detention Facility Fund</b>								
Detention Facility	57,704,324	64,036,539	90.11%	64,036,539	64,036,539	64,036,539	64,036,539	64,036,539
<b>003 - DSS/Community Correction Fund</b>								
Community Corrections Center	2,627,843	2,890,349	90.92%					
Social Services Building	37,900,189	40,075,482	94.57%					
Total DSS/Community Correction Fund	40,528,032	42,965,831	94.33%					
<b>004 - School Bond Projects</b>								
School Bond Projects	98,655,670	107,294,988	91.95%	107,294,988	107,996,848	107,670,894	107,996,848	107,996,848
<b>005 - MH Winding Creek Facility</b>								
Winding Creek Facility	3,216,585	3,228,286	99.64%	3,228,286	3,228,286			
<b>006 - Animal Control</b>								
Animal Control Building	200,000	3,000,000	6.67%	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
<b>007 - Landfill Construction</b>								
Landfill Construction	4,198,050	4,789,273	87.66%	4,789,273	4,789,273	4,789,273	4,789,273	4,789,273
<b>008 - Eastover Water Project</b>								
Eastover Water Project	6,687,305	6,917,509	96.67%	6,917,509	6,917,509	6,917,509	6,917,509	6,917,509
<b>009 - NORCRESS Sewer Project</b>								
NORCRESS Sewer Project	372,700	9,280,000	4.02%	9,280,000	9,526,460	9,280,000	9,356,969	9,526,460
<b>010 - Kelly Hills Sewer Project</b>								
Kelly Hills Sewer Project	150,480	3,583,400	4.20%	3,583,400	3,583,400	3,583,400	3,583,400	3,583,400
<b>011 - Sheriff Training Facility</b>								
Training Facility Project					2,180,000	2,180,000	2,180,000	2,180,000
<b>012 - Eastover Sanitary District Sewer Project</b>								
Eastover Sanitary District Sewer Project					2,859,786			2,859,786
<b>102-Library Bond Fund</b>								
Headquarters Library	975,602	980,542	99.50%	335,000	341,265			
<b>104-Wireless 911</b>								
Wireless 911		140,000	0.00%	185,000	185,000	201,372	201,372	201,372
<b>105-CP Bond Fund</b>								
NC School Bond Projects	71,840,117	73,306,839	98.00%	73,306,839	73,306,839	73,306,839	73,306,839	73,306,839
<b>106-County School Fund</b>								
School Special Sales Tax	4,332,560	4,332,560	100.00%	4,156,360	4,156,360	4,009,445	4,009,445	4,009,445
School CO Category I	3,573,310	5,211,510	68.57%	2,113,640	5,809,140		2,075,555	2,075,555
School CO Category II	3,140,776	3,644,275	86.18%	2,755,000	3,742,300		2,730,000	2,730,000
School CO Category III	529,891	545,000	97.23%	175,000	188,300		185,000	185,000
Total County School Fund	11,576,536	13,733,345	84.30%	9,200,000	13,896,100	4,009,445	9,000,000	9,000,000
<b>107-Emergency 911 Fund</b>								
Emergency 911	794,088	933,505	85.07%	672,314	675,561	458,060	458,060	458,060
911 Sign Shop	104,426	153,001	68.25%	164,734	164,734	116,129	116,129	116,129
Total Emergency 911 Fund	898,514	1,086,506	82.70%	837,048	840,295	574,189	574,189	574,189

**EXPENDITURES BY ORGANIZATION**

Department	FY 2003			FY2004		FY 2005		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/03	Budget 6/30/04	Requested Budget	Recommended Budget	Adopted Budget
<b>112-Mental Health</b>								
<b>43A-Mental Health Children</b>								
Child & Youth Contracts	469,520	621,664	75.53%	621,664	621,664	618,000	618,000	618,000
Adolescent Sex Offender Treatment	128,099	133,457	95.99%	136,226	136,226	139,278	139,278	140,532
Family Preservator	208,353	412,711	50.48%	329,190	329,190	217,438	217,438	219,297
Homeless Child	36,999	46,750	79.14%	41,179	45,388	45,944	45,944	46,301
Smart Start	183,184	202,543	90.44%	216,548	186,246	204,280	204,280	205,543
Community Based Alternatives - In Home	171,208	225,884	75.79%	215,951	215,951	223,365	223,365	224,827
Periodic Outpatient Services	839,347	1,260,108	66.61%	1,160,602	1,161,202	1,099,216	1,099,216	1,106,890
Winding Creek	492,965	595,541	82.78%	573,550	584,800	523,650	523,650	523,650
DSS Family Preservation	208,675	251,000	83.14%	252,679	219,217	274,918	274,918	275,422
Adolescent Group Home	619,622	731,254	84.73%	725,421	725,421	735,731	735,731	741,802
Total Mental Health Children	3,357,971	4,480,912	74.94%	4,273,010	4,225,305	4,081,820	4,081,820	4,102,264
<b>43B-Mental Health Substance</b>								
Community Parnership	371,397	499,214	74.40%	597,295	597,295	594,932	594,932	598,952
Case Management & Referral - Substance Abuse	32,832	33,313	98.56%	34,350	34,350	35,035	35,035	35,336
High Risk - Primary Prevention	111,073	127,960	86.80%	124,904	124,904	123,369	123,369	124,343
Employee Assistant Treatment	162,971	163,573	99.63%	166,054	166,054			
Runaway/Homeless Youth	6,430	42,550	15.11%	42,724	42,724	42,222	42,222	41,527
NC Treatment Alternative to Street Crime	188,116	253,686	74.15%	250,754	250,754	254,348	254,348	256,440
NC Adolescent Substance Abuse	73,140	114,071	64.12%	111,894	111,894	114,141	114,141	114,103
Alcohol Drug - Women	269,743	321,591	83.88%	322,974	322,974	155,460	155,460	156,484
Substance Abuse Periodic	546,618	727,374	75.15%	826,210	832,610	776,434	776,434	779,135
Substance Abuse Contracts	138,279	166,135	83.23%	166,135	166,135	166,135	166,135	166,135
Workfirst	48,444	148,338	32.66%	43,352	84,178	80,000	80,000	80,694
Substance Abuse Majors Grant	168,799	237,073	71.20%	245,468	245,468	245,795	245,795	246,345
Detoxification	762,301	918,714	82.97%	963,510	963,510	935,841	935,841	934,761
Consultation & Education	159,907	164,979	96.93%	168,379	168,379	171,372	171,372	172,834
Alcohol & Drug Support	235,748	305,379	77.20%					
Total Mental Health Substance	3,275,798	4,223,950	77.55%	4,064,003	4,111,229	3,695,084	3,695,084	3,707,089
<b>43C-MH Developmental Disability</b>								
Community Alternative Program-Dev. Disablec	614,690	804,887	76.37%	828,444	828,444	952,985	952,985	951,406
Developmentally Disabled Adult Outpatien	197,104	255,266	77.22%	284,470	284,470	260,451	260,451	261,866
Spainhour	606,703	674,221	89.99%	529,136	554,332	398,434	398,434	398,565
Adult Better Living Efficiency	258,514	281,271	91.91%	281,350	284,153	285,242	285,242	287,217
Intermediate Care Facility/Mentally Retarded	1,368,566	1,453,919	94.13%	1,453,919	1,453,919	1,453,919	1,453,919	1,453,919
Autism	40,561	95,374	42.53%	94,714	94,714	96,442	96,442	96,474
Smart Start Day Care	183,018	202,021	90.59%	175,814	175,814	153,176	153,176	153,164
Early Intervention	433,368	447,201	96.91%	473,794	475,294	239,913	239,913	234,670
Developmentally Disabled Contracts	1,263,240	1,301,932	97.03%	1,277,872	1,297,277	1,122,196	1,122,196	1,122,196
Developmentally Disabled Child Outpatien	117,122	158,247	74.01%	178,999	176,499	155,575	155,575	156,227
Total MH Developmental Disability	5,082,884	5,674,339	89.58%	5,578,512	5,624,916	5,118,333	5,118,333	5,115,704
<b>43E-Mental Health Adult Services</b>								
Case Management	505,585	660,421	76.56%	1,061,836	1,062,136	1,094,925	1,094,925	1,101,368
Partial Hospitalization	709,865	800,470	88.68%	928,652	928,952	901,426	901,426	906,584
Adult Community Services	26,412	394,094	6.70%	449,850	498,738	422,976	422,976	425,046
Adult Chronically Mentally Ill Group Hom	246,244	260,000	94.71%	260,000	260,000	260,000	260,000	260,000
Adult Contracts	38,240	38,240	100.00%	34,725	34,725	34,725	34,725	34,725
Housing & Urban Development Apartments	238,026	279,477	85.17%	274,365	274,365	278,916	278,916	280,757
Adult Homeless	40,418	50,625	79.84%	45,220	50,611	51,319	51,319	50,610
Crisis Stabilization	731,693	983,596	74.39%	872,584	872,584	917,760	917,760	924,496
Adult Periodic	1,097,606	1,421,053	77.24%	1,406,735	1,441,467	1,551,506	1,551,506	1,562,764
Total MH Adult Services	3,634,089	4,887,976	74.35%	5,333,967	5,423,578	5,513,553	5,513,553	5,546,350

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Department	FY 2003			FY2004		FY 2005		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/03	Budget 6/30/04	Requested Budget	Recommended Budget	Adopted Budget
<b>434-MH Comprehensive Treatment Svc Prog</b>								
Moderate Management Group Living	387,853	397,162	97.66%	500,842	500,842	528,143	528,143	527,961
In Home Service	145,182	223,534	64.95%					
Case Management	392,881	407,700	96.37%	477,849	479,049	480,534	480,534	479,356
High Management Group Home	408,943	468,529	87.28%	460,609	460,609			
Tiffany Group Home	388,387	428,042	90.74%	430,431	430,431	440,801	440,801	444,299
Sprucewood Group Home	312,054	384,002	81.26%	387,660	387,660			
Professional Parenting	429,841	519,565	82.73%	583,865	1,508,865	1,625,864	1,625,864	1,625,978
Respite		8,000	0.00%					
Day Treatment	137,318	162,394	84.56%	164,931	164,931	168,419	168,419	169,725
Administration	267,928	683,875	39.18%	1,374,871	1,374,871	1,207,436	1,207,436	1,207,805
<b>Total MH Comprehensive Treatment Svc Prog</b>	<b>2,870,387</b>	<b>3,682,803</b>	<b>77.94%</b>	<b>4,381,058</b>	<b>5,307,258</b>	<b>4,451,197</b>	<b>4,451,197</b>	<b>4,455,124</b>
<b>435-Mental Health</b>								
Mental Health	903,143	1,341,153	67.34%	1,004,856	1,005,756	736,293	736,293	738,630
Medical Services	1,912,251	2,172,694	88.01%	2,302,471	2,336,197	2,140,743	2,140,743	2,156,342
General Support	694,810	829,216	83.79%	658,601	658,601	724,842	724,842	728,107
Medical Records	419,579	480,396	87.34%	478,727	508,627	416,984	416,984	419,394
Business Management & Accountability						579,571	579,571	584,040
Provider Relations and Support						244,058	244,058	242,334
Management Information Systems	529,545	628,441	84.26%	736,642	736,642	671,799	671,799	674,369
Access Line Screening Triag & Referral						890,736	890,736	882,090
Personnel	226,164	229,907	98.37%	260,890	268,390	150,100	150,100	151,047
Service Management						765,491	765,491	762,002
Medicaid Contracts	564,306	600,000	94.05%	667,500	1,117,500	1,117,500	1,117,500	1,117,500
Consumer Affairs & Customer Service						495,128	495,128	489,601
Quality Improvement & Outcome						585,861	585,861	849,018
Managed Care	418,220	445,784	93.82%	479,236	471,735	94,008	94,008	94,794
<b>Total Mental Health</b>	<b>5,668,018</b>	<b>6,727,591</b>	<b>84.25%</b>	<b>6,588,923</b>	<b>7,103,448</b>	<b>9,613,114</b>	<b>9,613,114</b>	<b>9,889,268</b>
<b>436-MH Mentally Retarded &amp; III</b>								
Mentally Retarded & Ill Contracts	1,315,876	1,496,426	87.93%	1,502,875	1,502,875	1,502,875	1,502,875	1,502,875
Administrative	122,194	149,428	81.77%	149,666	149,666	118,115	118,115	118,807
Case Management	114,901	151,731	75.73%	145,578	145,578	144,164	144,164	144,164
Crisis Diversion	37,463	47,014	79.69%	46,597	46,597	47,083	47,083	47,083
<b>Total MH Mentally Retarded &amp; II</b>	<b>1,590,435</b>	<b>1,844,599</b>	<b>86.22%</b>	<b>1,844,716</b>	<b>1,844,716</b>	<b>1,812,237</b>	<b>1,812,237</b>	<b>1,812,929</b>
<b>Total Mental Health Fund</b>	<b>25,479,582</b>	<b>31,522,170</b>	<b>80.83%</b>	<b>32,064,189</b>	<b>33,640,450</b>	<b>34,285,338</b>	<b>34,285,338</b>	<b>34,628,728</b>
<b>114-Food &amp; Beverage Fund</b>								
Prepared Food & Beverage Tax	3,266,680	3,271,071	99.87%	3,312,430	3,312,430	3,363,015	3,363,015	3,363,015
<b>115-Group Insurance Fund</b>								
Group Insurance	9,546,812	9,573,538	99.72%	9,846,220	10,446,220	11,000,000	11,000,000	11,000,000
<b>116-Employee Benefit Fund</b>								
Employee Flexible Benefits	383,698	502,800	76.31%	502,800	502,800	500,000	500,000	500,000
<b>120-Workers Compensation Fund</b>								
Workers Compensation	1,018,276	1,112,225	91.55%	1,215,492	1,215,492	1,079,133	1,083,671	1,085,686
<b>130-Workforce Devel Admin Fund</b>								
Workforce Center Administration	162,307	180,367	89.99%	185,953	185,953	206,096	206,096	206,096
<b>133-Workforce Development Fund</b>								
Work Initiative Act - Adult	380,188	400,660	94.89%	408,028	438,028	414,543	414,543	414,543
Work Initiative Act - Youth 70%	383,224	467,701	81.94%	589,453	789,453	607,364	607,364	369,686
Statewide Activities	131,091	152,179	86.14%	116,500	294,883	173,800	173,800	222,869
Work Initiative Act - Youth 30%								253,638
Welfare to Work 30%	20,802	30,570	68.05%					

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Department	FY 2003			FY2004		FY 2005		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/03	Budget 6/30/04	Requested Budget	Recommended Budget	Adopted Budget
Welfare to Work 70%	68,803	126,754	54.28%					
Work Initiative Act Dislocated Worker	234,215	261,909	89.43%	297,046	397,046	423,455	423,455	423,455
NC Workers Trust	24,989	79,717	31.35%					
Total Workforce Development Funds	1,243,312	1,519,490	81.82%	1,411,027	1,919,410	1,619,162	1,619,162	1,684,191
<b>136-WDC National Emergency Fund</b>								
National Emergency Grant					2,280,828	2,086,102	2,086,102	2,129,031
<b>139-Senior Aides Fund</b>								
Senior Aides	262,200	286,920	91.38%	282,280	282,280	279,844	279,844	279,844
Total Workforce Development Funds	1,667,820	1,986,777	83.95%	1,879,260	4,668,471	4,191,204	4,191,204	4,299,162
<b>220-Industrial Development Fund</b>								
Industrial Development Inducement	1,741,192	4,975,755	34.99%	2,939,738	3,144,350	3,461,693	3,461,693	3,461,693
<b>230-Federal Drug Forfeiture Funds</b>								
Justice	434,939	677,425	64.20%		2,185,500	435,744	222,912	218,892
<b>231 - Federal Drug Forfeiture Fund</b>								
Federal Drug Forfeitures	16,721	41,651	40.15%		25,551			
<b>232 - State Drug Forfeiture Fund</b>								
State Drug Forfeitures	87,851	132,000	66.55%		121,957			
<b>240 - Injured Animal Fund</b>								
Injured Animal Stabilization	439	3,000	14.64%	1,000	1,000	1,000	1,000	1,000
<b>250-Water &amp; Sewer Fund</b>								
Water & Sewer Department	162	966,768	0.02%	780,000	1,127,627	760,000	970,627	970,627
<b>252-Eastover Sanitary District Fund</b>								
Eastover Sanitary District	409,082	409,083	100.00%	273,440	273,440	250,000	250,000	250,000
<b>410-Property Revaluation Fund</b>								
Property Revaluation	553,011	613,572	90.13%	497,681	500,506	415,131	491,870	501,613
<b>420- Recreation Fund</b>								
Recreation	2,845,628	4,174,773	68.16%	4,227,575	5,347,152	2,412,178	2,412,178	2,412,178
<b>430-Juvenile Crime Prevention Fund</b>								
Juvenile Crime Prevention	830,996	902,231	92.10%	871,233	915,492	871,233	871,233	873,394
JCP Residential Group Home	634,006	643,772	98.48%	627,677	648,172	642,082	642,082	641,876
Total Juvenile Crime Prevention Funds	1,465,002	1,546,003	94.76%	1,498,910	1,563,664	1,513,315	1,513,315	1,515,270
<b>445-Community Development</b>								
Linden Revitalization Project					149,982			
<b>446-County Community Development Fund</b>								
County CDBG Administration	344,214	382,000	90.11%	345,883	345,883	345,800	345,800	362,800
Miscellaneous Grants	50,973	386,274	13.20%					
Housing Activities	691,848	1,294,697	53.44%	928,088	1,342,123	870,828	870,828	870,828
Economic Development	40,000	200,000	20.00%		260,000	52,800	52,800	52,800
Public Facilities	655,573	1,789,859	36.63%	249,929	1,779,215	209,222	209,222	209,222
Public Services	253,907	288,000	88.16%	260,100	260,100	250,350	250,350	250,350
Infrastructure	19,507	224,000	8.71%					
Planning		20,328	0.00%		20,000			
Emergency Shelter Grants					10,312			
Total County Community Development Funds	2,056,022	4,585,158	44.84%	1,784,000	4,017,633	1,729,000	1,729,000	1,746,000
<b>447-Community Development Home Fund</b>								

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Department	FY 2003			FY2004		FY 2005		
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Home Administration	121,308	232,606	52.15%	75,889	221,891	70,495	70,495	70,495
Home Housing Activity	341,689	1,332,785	25.64%	792,204	1,794,698	1,041,997	1,041,997	1,041,997
Total Community Development Home	462,997	1,565,391	29.58%	868,093	2,016,589	1,112,492	1,112,492	1,112,492
<b>448-CD Supportive Housing</b>								
Support Housing Administration	6,896	37,891	18.20%	21,053	38,020	12,222	12,222	12,335
Support Housing Program Grants	247,780	2,054,712	12.06%	1,811,981	1,953,180	355,278	358,221	358,221
Total Supportive Housing	254,676	2,092,603	12.17%	1,833,034	1,991,200	367,500	370,443	370,556
Total All Community Development Fund:	2,773,695	8,243,152	33.65%	4,485,127	8,025,422	3,208,992	3,211,935	3,229,048
<b>451-NC 91-08-010 Fund</b>								
Planning Grants	60,300	60,300	0.00%	62,270	62,270	62,270	62,270	62,270
<b>452-US DOT 104 Fund</b>								
US DOT 104 (F)	219,086	285,950	76.62%	334,130	390,380	290,380	290,380	290,380
<b>454-NC Elderly Fund</b>								
Community Transportation Program	49,719	59,523	83.53%	66,948	66,455	68,444	68,444	68,444
Rural Operation Assistance Program	188,885	203,072	93.01%	210,517	210,517	208,964	208,964	208,964
Mid Carolina Senior Transportation	39,477	67,349	58.62%	68,704	67,488	67,488	67,488	67,488
Transportation Other	1,039	2,058	50.48%		1,020			
Total NC Elderly Fund	279,121	332,002	84.07%	346,169	345,480	344,896	344,896	344,896
<b>469-Fire Tax</b>								
Special Fire District Tax	556,687	557,439	99.87%	290,115	290,115	200,028	200,028	200,028
<b>470-Beaver Dam</b>								
Beaver Dam Fire District	83,843	85,612	97.93%	93,155	93,155	96,621	96,621	96,621
<b>472-Bethany</b>								
Bethany Fire District	119,090	120,455	98.87%	128,586	128,586	133,243	133,243	133,243
<b>473-Bonnie Doone</b>								
Bonnie Doone Fire District	201,905	214,755	94.02%	191,025	191,075	0	0	206,046
<b>474-Cotton</b>								
Cotton Fire District	388,355	404,045	96.12%	386,076	386,226	406,818	406,818	406,818
<b>476-Cumberland Road</b>								
Cumberland Road Fire District	314,383	350,450	89.71%	325,228	325,228	270,381	270,381	270,381
<b>478-Eastover</b>								
Eastover Fire District	267,143	282,448	94.58%	276,676	276,676	286,396	286,396	286,396
<b>480-Godwin Falcon</b>								
Godwin Falcon Fire District	52,446	52,546	99.81%	57,642	57,863	63,348	63,348	63,348
<b>482-Grays Creek</b>								
Grays Creek Fire Department #18	156,703	163,485	95.85%	173,451	173,601	184,630	184,630	184,630
Grays Creek Fire Department #24	156,651	163,485	95.82%	173,451	173,451	184,630	184,630	184,630
Total Grays Creek Fire Districts	313,354	326,970	95.84%	346,902	347,052	369,260	369,260	369,260
<b>484-Lafayette Village</b>								
Lafayette Village Fire District	559,118	568,431	98.36%	535,921	535,921	0	0	401,969
<b>486-Lake Rim</b>								
Lake Rim Fire District	902,091	902,346	99.97%	892,526	997,738	0	0	971,092
<b>490-Manchester</b>								
Manchester Fire District (Spring Lake)	76,646	76,725	99.90%	79,213	85,594	79,854	79,854	79,854



**EXPENDITURES BY ORGANIZATION**

Department	FY 2003			FY2004		FY 2005		
	Actual Expenditure	Final FY Budget	%Budget Spent	Budget 07/01/03	Budget 6/30/04	Requested Budget	Recommended Budget	Adopted Budget
Town of Hope Mills	2,031,398							
<b>812-Linden Tax</b>								
Town of Linden	12,071							
<b>814-Spring Lake Tax</b>								
Town of Spring Lake	1,635,810							
<b>816-Stedman Tax</b>								
Town of Stedman	105,681							
<b>818-Wade Tax</b>								
Town of Wade	39,943							
<b>820-Intergovernment Fund</b>								
Sheriff	15,215							
Domestic Violence Center	73,540							
Excise Tax on Deeds	734,497							
Cumberland County Schools	4,114							
Total Intergovernment Funds:	827,366							
<b>822-Stormwater Fund</b>								
Stormwater Utility	2,017,399							
<b>824-Tourism Development Authority</b>								
Tourism Development Authority	1,089,529							
<b>850-Inmate Welfare</b>								
Inmate Canteen	341,255				400,000	400,000	400,000	400,000
<b>855-Inmate Trust Fund</b>								
Inmate Account Fund	657,544							
<b>870-LEO Special Separation</b>								
LEO Separation Allowance	74,798	238,383	31.38%		205,000	205,000	205,000	205,000
<b>875-Cumberland Cemetery Trust</b>								
Cemetery Trust	3,361	6,900	48.71%	6,900	6,900	6,900	6,900	6,900
<b>Total Separate Funds</b>	<b>412,136,511</b>	<b>429,426,124</b>	<b>95.97%</b>	<b>373,520,161</b>	<b>398,073,774</b>	<b>368,808,246</b>	<b>374,433,739</b>	<b>379,545,259</b>
<b>Total All Funds</b>	<b>629,750,965</b>	<b>666,078,175</b>	<b>94.55%</b>	<b>603,256,646</b>	<b>637,919,632</b>	<b>599,369,462</b>	<b>608,101,432</b>	<b>614,848,162</b>