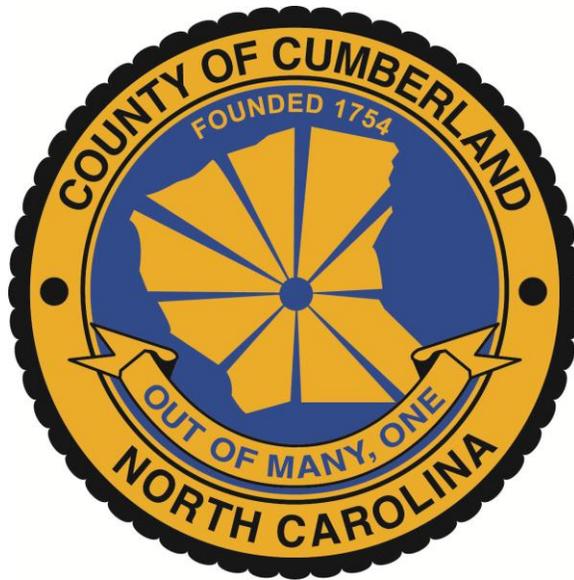


COUNTY OF CUMBERLAND



ADOPTED BUDGET

FISCAL YEAR 2012

**CUMBERLAND COUNTY
NORTH CAROLINA**

FY2012 ADOPTED BUDGET

BOARD OF COUNTY COMMISSIONERS

**Kenneth S. Edge, Chairman
Marshall Faircloth, Vice Chairman
Jeannette M. Council
Charles Evans
Jimmy Keefe
Billy R. King
Edward Melvin**

**COUNTY MANAGER
James E. Martin**

**Amy Cannon Deputy County Manager
James Lawson Assistant County Manager**

BUDGET STAFF

**Howard AbnerAssistant Finance Director
Kelly Autry Accountant II
Bob Tucker Accountant II
Todd Hathaway Accountant II**

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**COUNTY OF CUMBERLAND
FY2012 BUDGET ORDINANCE ADOPTION**

June 14, 2011

The Board of County Commissioners hereby adopts and enacts the proposed 2012 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2012 under the following terms and conditions:

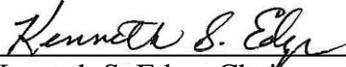
1. The Budget Ordinance shall govern total dollar departmental appropriations, including multiple organizations within a department, in accordance with the resolution of September 7, 1982.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners are listed on Attachment A and shall include subsequent adjustments approved through June 30 which are required to implement this budget.
3. Attachment B, Adopted Expenditures, sets forth appropriated amounts for each county department by fund. Attachment C, Adopted Revenue, sets forth revenue amounts by source for each fund.
4. The County-Wide Ad Valorem Tax Rate and levy of 74.0 cents per \$100 valuation is hereby adopted. The tax levy is based on a countywide valuation of \$21,334,340,980 with an overall collection rate of 97.16%. The County has earmarked .6 cents of the County-wide tax rate for the jail expansion capital project.
5. The Special Recreation Tax Rate and levy of 5 cents per \$100 valuation is hereby adopted.
6. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

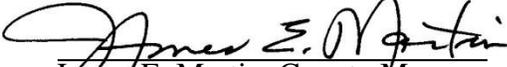
	<u>Approved Tax Rate Per \$100 Valuation</u>
Beaver Dam Fire District	10 cents
Bethany Fire District	10 cents
Bonnie Doone Fire District	10 cents
Cotton Fire District	10 cents
Cumberland Road Fire District	10 cents
Eastover Fire District	10 cents
Godwin-Falcon Fire District	10 cents
Grays Creek Fire District	10 cents
Lafayette Village Fire District	10 cents
Lake Rim Fire District	10 cents

Manchester Fire District	10 cents
Pearces Mills Fire District	10 cents
Stedman Fire District	10 cents
Stoney Point Fire District	10 cents
Vander Fire District	10 cents
Wade Fire District	10 cents
Westarea Fire District	10 cents
Special Fire Service Fire District	1.25 cents

7. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$76,220,676. Fayetteville Technical Community College's current expense appropriation is adopted at \$9,163,305.
8. The Fiscal Year 2012 Position Classification and Pay Plan is revised to reflect any additional or revised/deleted positions and/or classifications approved by this budget. The county manager shall be responsible for the administration and maintenance of the position classification plan and shall have authority to create new classifications and reallocate existing classifications within the salary plan for all existing county positions. Positions governed by state personnel are exempt from this policy. The Board of County Commissioners shall annually ratify the classification and salary plan.
9. The FY2012 budget includes reinstatement of a 1% employer contribution to a 401K retirement plan to be effective beginning with the first full pay period in July for all employees eligible to participate in the Local Government Employees Retirement System.
10. Encumbrances outstanding in the current fiscal year will be included in the FY2012 budget. Unexpended grants and other funds previously approved and budgeted by the Board in FY2011, may be re-budgeted or rolled over into the FY2012 budget by the Manager.
11. Board approved contingency funds may be reallocated within and between departments in the same fund by the Manager, subject to current established policies.
12. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland or an adjustment to contingency or other line item so that the fiscal year 2012 budget of the County of Cumberland is balanced pursuant to Chapter 159 of the NC General Statutes.
13. Solid Waste Management fee is hereby adopted at \$48.00 per household.

This ordinance is adopted the 14th day of June 2011.


Kenneth S. Edge, Chairman


James E. Martin, County Manager

Adjustments to the FY2012 Recommended Budget

Department	Explanation of Change	Expenditure Changes	Revenue Changes
---General Fund---			
Recommended Budget		291,406,154	291,406,154
Personnel	General personnel changes	20,945	
	401K 1% contribution	796,709	
Recurring	General operating changes	(19,297)	
	Library Motherhead - (2 positions) state elimination of program	(146,142)	
	Library Raising a Reader - new state program	101,593	
	Roof Plan	(200,000)	
	Water and sewer industrial expansion	(125,000)	
	Fuel reserve	(239,292)	
	Solid waste collection fee - county buildings	(157,000)	
	Maintenance and repair equipment	(75,000)	
	Mid-Carolina	(6,156)	
	Fayetteville area Sentencing Center	(14,617)	
	Ft. Bragg Regional Alliance	20,500	
	Register of Deeds supplies	5,000	
	Transfer to Fund 454	676	
	Transfer to Fund 139	(40,421)	
	Transfer to Workforce Development	(172,815)	
	Senior Aides relocation	28,702	
	FTCC Admin - Workforce Development (board approved 6/20/11)	20,000	
	Emergency Services exercise grant (board approved 6/6/11)	45,173	
One-Time	Spring Lake Chamber of Commerce	35,000	
	Register of Deeds travel	2,500	
Revenue	Library state funding		(44,549)
	General changes in revenue		117,328
	Emergency Services exercise grant (board approved 6/6/11)		45,173
	Fund balance appropriated		(236,894)
Total Amended General Fund Budget		291,287,212	291,287,212
---Mental Health Fund---			
Recommended Budget		25,436,928	25,436,928
Personnel	401K 1% contribution	72,904	
	General personnel changes	7,485	
Operating	General operating changes	(45,990)	
Revenue	Fund balance		34,399
Total Amended Mental Health Fund Budget		25,471,327	25,471,327

Department	Explanation of Change	Expenditure Changes	Revenue Changes
---Workers Compensation Fund---			
	Recommended Budget	1,277,459	1,277,459
Personnel	401K 1% contribution	2,337	
Revenue	Workers compensation		2,337
	Total Amended Workers Compensation Fund Budget	1,279,796	1,279,796
---Workforce Development Administration Fund---			
	Recommended Budget	3,769,140	3,769,140
Personnel	Transfer of Fund 130 and 133 to FTCC	(1,367,731)	
Operating	Transfer of Fund 130 and 133 to FTCC	(535,690)	
Revenue	Transfer from General Fund		(77,815)
	Federal funds		(1,825,606)
	Total Amended Workforce Development Fund Budget	1,865,719	1,865,719
---Federal Forfeiture - Justice---			
	Recommended Budget	167,190	167,190
Personnel	401K 1% contribution	1,200	
Revenue	Fund balance		1,200
	Total Amended Federal Forfeiture-Justice Budget	168,390	168,390
---Juvenile Crime Prevention---			
	Recommended Budget	1,658,685	1,658,685
Personnel	General personnel changes	(708)	
	401K 1% contribution	4,363	
Operating	General operating changes	20,197	
Revenue	Grant funds		23,852
	Total Amended Fund Budget	1,682,537	1,682,537
---Community Transportation Program---			
	Recommended Budget	694,358	694,358
Personnel	401K 1% contribution	676	
Revenue	Transfer from General Fund		676
	Total Amended Community Transportation Budget	695,034	695,034

Department	Explanation of Change	Expenditure Changes	Revenue Changes
---Solid Waste Fund---			
	Recommended Budget	10,471,817	10,471,817
Personnel	401K 1% contribution	30,880	
Revenue	Solid Waste user fees		30,880
	Total Amended Solid Waste Fund Budget	10,502,697	10,502,697
---Eastover Sanitary District Water II---			
	Recommended Budget	8,247,110	8,247,110
Operating	approved by Board of County Commissioners on June 20, 2011	95,565	
Revenue	approved by Board of County Commissioners on June 20, 2011		95,565
	Total Amended Eastover Sanitary District Water II Fund Budget	8,342,675	8,342,675
---Eastover Sanitary District Sewer Project---			
	Recommended Budget	0	0
Operating	Approved by Board of County Commissioners on June 20, 2011	50,000	
Revenue	Approved by Board of County Commissioners on June 20, 2011		50,000
	Total Amended Eastover Sanitary District Sewer Project Fund Budget	50,000	50,000

**County of Cumberland
FY2012 Adopted Expenditures**

Fund-Agency-Org	Department Name	Amount
General Fund		
101-410-4100	Governing Body	486,950
101-410-4105	Administration	1,697,952
101-410-4107	Public Affairs/Education	150,000
101-410-4110	Court Facilities	126,000
101-410-4120	Information Services	2,117,527
101-410-4125	Elections	1,037,616
101-410-4130	Finance	1,129,852
101-410-4135	Legal	852,715
101-410-4145	Register of Deeds	1,978,111
101-410-4146	Register of Deeds Automation	148,813
101-410-4152	Tax Administration	4,457,953
101-410-4153	Property Revaluation	401,234
101-411-4112	Facilities Management	857,889
101-411-4114	Print and Graphics Shop	207,612
101-411-4115	Communications Center	1,400,739
101-411-4116	Carpenter Shop	204,948
101-411-4117	Public Buildings Equipment Maintenance	1,110,473
101-411-4118	Public Buildings Janitorial	672,126
101-411-4119	Central Maintenance	533,638
101-411-4510	Landscaping & Grounds	657,750
101-412-4194	Debt Service	28,375,876
101-412-4195	General Government Other	7,970,059
101-420-4210	Emergency Services	2,636,403
101-420-4215	Emergency Services Grants	1,276,998
101-422-4200	Sheriff	22,548,084
101-422-4203	Jail	11,920,764
101-422-4212	Child Predator Grant	94,387
101-422-4218	Sheriff Grants	542,330
101-422-422F	School Law Enforcement - Local	3,340,755
101-424-4250	Animal Services	2,138,951
101-426-4214	Cumberland Day Reporting Center	208,289
101-426-4217	Cumberland County Criminal Justice Unit	363,830
101-426-425B	C-5 Facility Expenses	88,969
101-426-4295	Public Safety Other	1,122,715
101-431-4301	Health - Administration	1,775,452
101-431-4302	Laboratory	298,600
101-431-4304	Pharmacy	565,150
101-431-4306	Jail Health Program	1,599,907
101-431-4307	Management Support	317,255
101-431-4308	Regional Bioterrorism Response Team	298,852
101-431-4310	NC Environmental Health	1,290,759
101-431-4311	Immunization Clinic	178,307
101-431-4312	School Health Program	980,105

101-431-4314	Wellness Program	45,183
101-431-4315	Child Health Clinic	794,809
101-431-4316	Dental Clinic	358,478
101-431-4318	Health Promotion	354,015
101-431-4319	Maternal Health Clinic	646,534
101-431-432B	Bio-Terrorism Preparedness	91,200
101-431-432C	Sexually Transmitted Disease Clinic	676,841
101-431-432E	Medical Records	230,592
101-431-432G	Breast/Cervical Cancer Control	107,751
101-431-432N	Care Coordination for Children	579,094
101-431-432P	Pregnancy Care Management	461,004
101-431-432U	Child Fatality Prevention	3,848
101-431-4320	Health Express Care	479,046
101-431-4321	Chest Tuberculosis Clinic	153,477
101-431-4323	Family Planning Clinic	773,629
101-431-4325	Communicable Disease	238,787
101-431-4327	Center for Disease Control Tuberculosis	68,034
101-431-4328	NC AIDS	64,934
101-431-4329	Adult Health Clinic	887,601
101-431-433F	School Health-Board of Education Grant	513,505
101-431-4334	Women, Infants & Children-Client Services	2,787,506
101-432-4333	Health Other	84,216
101-437-4365	Social Services Department	34,812,883
101-437-4366	Social Services Other	25,696,752
101-437-4367	Grant Family Violence Care Center	395,148
101-437-4380	Welfare Other	469,352
101-439-4395	Veterans Services	323,289
101-439-4396	Child Support Enforcement	3,805,064
101-439-4398	Spring Lake Resource Center Administration	3,200
101-440-4402	Library	9,746,233
101-440-4406	Library - Law	86,524
101-440-4409	Library - Smart Start Raising a Reader	102,010
101-442-4439	Stadium Maintenance	155,650
101-442-4440	Culture Recreation Other	294,742
101-450-4502	Planning	2,974,343
101-450-4504	Engineering	283,627
101-450-4506	NC Cooperative Extension Service	481,170
101-450-4507	NC Cooperative Extension Programs	37,500
101-450-4508	Location Services	414,569
101-450-4509	Soil Conservation District	70,649
101-450-451A	Public Utilities	166,663
101-450-4511	Soil Conservation/Cost Share Program	62,417
101-450-4520	Economic Physical Development Other	410,000
101-450-4526	Industrial Park	60,000
101-450-4529	Economic Incentives	1,167,022
101-450-4590	Water & Sewer Department	625,000
101-470-4702	Education - BOE	76,861,526
101-470-4702	Education - FTCC	13,219,100
	Total General Fund	291,287,212

Emergency Telephone System

104-450-4595	Emergency Telephone System	967,421
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County School Fund		
106-412-4106	School Special Sales Tax	3,169,313
106-470-4704	School CO Category I	1,700,500
106-470-4706	School CO Category II	2,585,000
106-470-4708	School CO Category III	460,000
106-470-4718	School CO Lottery	5,573,188
Total School Fund		13,488,001

Mental Health Fund		
112-43A-4336	Child & Youth Contracts	4,453,307
112-43A-434F	Family Preservation	121,808
112-43A-434W	Smart Start	306,434
112-43A-4346	Juvenile Crime Prevention	178,088
112-43A-4349	Child MH Outpatient	1,232,394
112-43B-4348	Substance Abuse Contracts	1,767,058
112-43B-4351	Detoxification	2,159,839
112-43C-4343	Developmentally Disabled Contracts	2,812,993
112-43E-434R	Adult Contracts	1,429,957
112-43E-435Z	Adult Homeless	209,843
112-43E-4357	Adult Periodic	1,363,097
112-434-436K	Court Order Evaluations	130,343
112-435-4335	Mental Health	1,102,677
112-435-434Y	Medical Services	2,624,860
112-435-435A	Claims Management	259,683
112-435-435D	Medical Records	315,097
112-435-435E	Business Management & Accountability	509,379
112-435-435F	Provider Relations and Support	199,360
112-435-435G	Management Information Systems	870,077
112-435-435I	Access Line Screening Triag & Referral	862,904
112-435-435J	Personnel	164,884
112-435-435K	Service Management	733,352
112-435-435N	Medicaid Contracts	75,000
112-435-435Q	Consumer Affairs & Customer Service	382,475
112-435-435S	Quality Improvement & Outcome	776,760
112-435-4359	Managed Care	429,658
Total Mental Health Fund		25,471,327

Food & Beverage Fund		
114-410-4109	Prepared Food & Beverage Tax	6,463,634

Group Insurance Fund		
115-412-4191	Group Insurance	12,689,644

Employee Benefit Fund		
116-412-4196	Employee Flexible Benefits	500,000

Vehicle Insurance Fund		
117-412-4192	Vehicle Insurance	500,000

	Retiree Health Insurance	
118-412-4193	Retiree Health Insurance	4,271,183
	Workers Compensation Fund	
120-410-4106	Workers Compensation	1,279,796
	Workforce Development Fund	
133-450-4538	Work Initiative Act - Adult	
133-450-4539	Work Initiative Act - Youth 70%	556,701
133-450-4542	Work Initiative Act - Youth 30%	192,931
133-450-4548	Work Initiative Act Dislocated Worker	64,045
	Total Workforce Development	813,677
	WDC National Emergency Fund	
136-450-4540	Career Advancement	1,081,673
	Senior Aides Fund	
139-450-4560	Senior Aides	615,253
	Federal Drug Forfeiture Funds	
230-422-422P	Justice	168,390
	Injured Animal Fund	
240-424-4251	Injured Animal Stabilization	6,000
	Eastover Sanitary District Fund	
252-450-4517	Eastover Sanitary District	797,560
	Norcross Water and Sewer Fund	
253-450-450E	Norcross Water and Sewer	358,557
	Kelly Hills Water and Sewer Fund	
255-450-450F	Kelly Hills Water and Sewer	10,800
	Recreation Fund	
420-442-4438	Hope Mills Recreation	491,932
420-442-4441	Recreation and Parks	2,942,507
	Total Recreation Fund	3,434,439
	Juvenile Crime Prevention Fund	
430-438-4385	Juvenile Crime Prevention	988,661
430-438-4388	JCP Residential Group Home	693,876
	Total Juvenile Crime Prevention	1,682,537
	446-County Community Development Fund	
446-450-4576	County CDBG Administration	312,863
446-450-4580	Housing Activities	719,922
446-450-4582	Public Facilities	25,000
446-450-4583	Public Services	113,280
	Total County Community Development	1,171,065

	Community Devel Home Fund	
447-450-4586	Home Administration	64,595
447-450-4587	Home Housing Activity	681,705
	Total Community Development Home	<u>746,300</u>
	CD Support Housing	
448-450-4589	Support Housing Program Grants	89,134
	NC 91-08-010 Fund	
451-450-4503	Planning Grants	56,200
	US DOT 104 Fund	
452-450-4571	US DOT 104 (F)	735,750
	NC Elderly	
454-450-457A	Community Transportation Program	105,842
454-450-457B	Rural Operation Assistance Program	436,755
454-450-457D	Mid Carolina Senior Transportation	152,437
	Total NC Elderly	<u>695,034</u>
	Fire Tax	
469-429-4261	Special Fire District Tax	787,673
	Beaver Dam	
470-429-4260	Beaver Dam Fire District	133,562
	Bethany	
472-429-4262	Bethany Fire District	200,716
	Bonnie Doone	
473-429-4264	Bonnie Doone Fire District	2,104
	Cotton	
474-429-4266	Cotton Fire District	753,074
	Cumberland Road	
476-429-4268	Cumberland Road Fire District	481,734
	Eastover	
478-429-4270	Eastover Fire District	173,039
	Godwin Falcon	
480-429-4272	Godwin Falcon Fire District	82,542
	Grays Creek	
482-429-4274	Grays Creek Fire Department #18	339,939
482-429-4275	Grays Creek Fire Department #24	339,939
	Total Grays Creek Fire District	<u>679,878</u>
	Lafayette Village	
484-429-4276	Lafayette Village Fire District	215

		Lake Rim	
486-429-4278	Lake Rim Fire District		6,945
		Manchester	
490-429-4282	Manchester Fire District (Spring Lake)		90,536
		Pearces Mill	
492-429-4284	Pearces Mill Fire District		755,605
		Stedman	
494-429-4288	Stedman Fire District		139,951
		Stoney Point	
495-429-4290	Stoney Point Fire District		838,291
		Vander	
496-429-4292	Vander Fire District		828,788
		Wade	
498-429-4294	Wade Fire District		81,591
		Westarea	
499-429-4296	Westarea Fire District		920,588
497-429-4297	Westarea Fire District Station #10		209,370
	Total Westarea Fire District		1,129,958
		Civic Center Fund	
620-444-4442	Civic Center		6,210,140
		Civic Center Motel Tax	
621-444-4443	Civic Center Motel Tax		1,085,263
		Coliseum Debt Service	
623-444-4447	Debt Service - Coliseum		3,719,373
		Solid Waste Fund	
625-460-4602	Administration		881,885
625-460-4606	Ann Street		4,703,382
625-460-4607	Wilkes Road		1,044,046
625-460-4608	Container Sites		1,010,474
625-460-4609	Transportaion		723,786
625-460-4610	Household Hazardous Waste/Planning		213,953
625-460-4611	Maintenance		623,979
625-460-4613	White Goods		313,781
625-460-4614	Construction & Demolition		240,174
625-460-4615	Recycling		747,237
	Total Solid Waste		10,502,697
		General Litigation	
630-412-4135	Legal		103,000

	Tourism Development Authority	
824-450-4599	Tourism Development Authority	5,000,000
	Inmate Welfare	
850-422-4205	Inmate Canteen	515,592
	LEO Special Separation	
870-422-4210	LEO Separation Allowance	457,236
	Cumberland Cemetery Trust	
875-411-4113	Cemetery Trust	2,800
	Multi-Year Capital Project Funds	
	Detention Facility	
002-422-42CC	Detention Facility	4,264,278
	Landfill Construction	
007-460-460A	Landfill Construction	4,198,052
007-460-460B	Landfill Construction and Improvements	655,771
	Total Landfill Construction	<u>4,853,823</u>
	Eastover Sanitary District Sewer Project	
012-450-450H	Eastover Sanitary District Sewer Phase II	50,000
	Health Department Building	
015-431-431A	Health Department Building	27,986,300
	Western Regional Library	
016-440-440A	Western Regional Library	5,717,186
	Gray's Creek Middle School	
017-470-4717	Gray's Creek Middle School	20,000,000
	New Century Elementary School	
018-470-4719	New Century Elementary School	17,239,528
	Qualified School Construction Bonds	
019-470-4720	Qualified School Construction Bonds	15,900,000
	Eastover Sanitary District Water II	
020-450-450G	Eastover Sanitary District Water II	8,342,675
	New Century Middle School	
021-470-4721	New Century Middle School	17,416,930
	Total All Funds	<u><u>525,913,610</u></u>

**County of Cumberland
FY2012 Adopted Revenues**

Revenue #	Description	Amount
101 General Fund		
1000R	Taxes Current Year	141,167,972
1010R	Motor Vehicle Tax Current Year	10,982,971
1020R	Rental Vehicle Receipts Current Year	493,528
1030R	Rental Equipment Receipts Current	152,017
1101R	Taxes 1st Prior Year	854,237
1102R	Taxes 2nd Prior Year	92,381
1110R	Taxes All Prior Years	123,612
1115R	Motor Vehicle Tax 1st Prior	1,888,513
1116R	Motor Vehicle Tax 2nd Prior	112,784
1117R	Motor Vehicle Tax All Prior	162,609
1201R	Advertising Charges	44,104
1220R	Interest	905,943
1230R	Late Listing Penalty	182,929
1250R	Process Fees-Tax Department	199,110
1260R	Schedule B-Beer & Wine Penalty	2,828
2100R	Dog Registration Fees	386,742
2200R	Real Estate Transfer Tax	800,000
2400R	Beer And Wine Taxes	285,240
2500R	Sales Tax One Cent	15,063,745
2510R	Sales Tax 1/2-Cent - County Art 40	7,083,496
2511R	Sales Tax 1/2-Cent County Art 42	4,904,416
2515R	Sales Tax 1/4-Cent County Art 46	7,782,271
2517R	Sales Tax Video & Telecommunications	543,358
3020R	Federal Prisoners Housing	71,000
3040R	Social Security Incentive Pmt	11,000
3110R	NC Prisoner Housing	50,000
3111R	Return of Fugitives	100
3112R	Investigation Support	45,000
3130R	Safe Roads Act (DWI)	30,004
3211R	Fayetteville Tax Collection	634,304
3220R	Fayetteville Sales Tax Equalization	1,883,976
3221R	Fayetteville Sales Tax Equalization	3,392,136
3222R	Wade Sales Tax Equalization	907
3223R	Eastover ST Equalization	155,670
3224R	Stedman ST Equalization	124
3225R	Spring Lake ST Equalization	360,926
3226R	Godwin ST Equalization	1,968
3310R	Municipalities Tax Collection	363,128
3315R	Eastover Sanitary District	2,116
3316R	City of Fayetteville	236,700
3317R	Town of Falcon	1,252
3318R	Town of Godwin	1,212
3319R	Town of Hope Mills	230,761
3320R	Town of Linden	1,310

3321R	Town of Spring Lake	137,631
3322R	Town of Stedman	1,359
3323R	Town of Wade	1,373
3324R	Town of Eastover	64,501
3402R	ABC 3 1/2 %	708,784
3403R	ABC Store Profit	1,248,516
4015R	DHS-Regional Exercise Grant	45,173
4016R	State Criminal Alien Assistance	50,000
4023R	Fed COPS Sexual Predator Grant	95,391
4033R	Child Support Enforcement Incentive	874,190
4034R	Child Support Enforcement IV-D	2,060,599
4041R	Byrne Justice Assistance Grant 2007	3,162
4043R	Byrne 2009 Recovery Grant	260,066
4044R	Byrne Justice Assistance Grant 2009	50,062
4046R	Federal Bond Interest Subsidy	812,795
4047R	Byrne Justice Assistance Grant 2010	159,271
4048R	COPS Technology Grant 10	86,197
4100R	NC Health Services	93,272
4103R	NC Breastfeeding Peer Counselor	127,920
4104R	NC Health Promotion	34,025
4105R	NC TB Project	90,091
4106R	NC CDC TB Project	32,202
4108R	NC Communicable Disease	25,762
4109R	NC Immun Action Plan	146,804
4115R	NC School Health Initiative	150,000
4145R	NC Family Planning	397,351
4150R	NC WIC Administration	175,000
4151R	NC WIC Nutrition Education	540,000
4152R	NC WIC Client Services	1,736,620
4153R	NC WIC Breastfeeding Program	160,000
4165R	NC Child Health	160,000
4170R	NC Maternal Health	236,334
4171R	NC Breast & Cervical Cancer	51,061
4174R	NC Child Fatality Prevention	3,848
4175R	NC Aids Control	25,000
4185R	NC Environmental Health	34,790
4187R	Regional BT Grant	91,200
4188R	NC Bio-Terrorism Communication & Assesment	298,852
4302R	NC Food Stamp Recovery Incentive	76,086
4304R	NC Food Stamp Administration	2,735,505
4311R	NC DMA Medcd Reimbursement Transportation	349,469
4315R	NC CCDF - Administration	737,849
4316R	NC Permanency Planning-Reg	86,435
4318R	NC Share the Warmth	7,591
4324R	NC IV-E Administration	2,530,060
4327R	NC Adopt Assist IV-B Nas	144,996
432AR	NC AFDC IV-D	14,257
432FR	NC CSE Shares-IVE	1,493
432GR	NC CSE Shares-SFHF	45,243
432JR	NC Foster Care Board	3,151,828
4335R	NC Energy Program	209,863
4339R	NC Domestic Violence Grant	15,488
433AR	NC Emergency Shelter Grant	10,718

433ER	NC Special Links	25,000
4340R	NC Family Violence Grant	45,286
4346R	NC Medical Assistance Administration	4,591,120
4348R	NC Medicaid Case Management	56,074
434BR	NC Adult Protective Services	23,186
434CR	NC Health Choice	197,038
4352R	NC Adult Day Care	122,672
4353R	NC Links	138,370
4355R	NC Crisis Intervention	723,933
435AR	NC TANF	6,355,709
435GR	NC TANF Incentives	8,996
435HR	NC AFDC Incentives	1,500
435KR	NC FVPSA	22,931
4361R	NC Workfirst Transportation	30,435
4362R	NC Chore In Home	225,008
4369R	NC Child Care & Development	16,892,481
4379R	NC Miscellaneous	1,000
4402R	NC Library Programs Grant	334,745
4403R	NC Raising a Reader	101,593
4510R	NC Soil Conserv Cost Share Pgm	26,323
4511R	NC Soil/Water Dist Projects	3,600
4514R	NC Cumberland Day Reporting Center	208,289
4519R	NC Cultural Resources	736
4523R	NC C-5 Rent	20,624
4570R	NC Veterans Service	2,000
4592R	NC Emergency Management Subsidy	60,210
4602R	FTCC/Library Memorandum of Agreement	45,102
460BR	Advisory Council	1,000
460CR	Horticulture	5,000
460ER	Field Crops	6,500
460FR	Home Economics	5,000
460HR	4-H	20,000
4611R	CSC Facilities Fees	500,048
4619R	CC School Health	513,505
4640R	Other Municipalities Planning	88,672
4684R	Concealed Weapon Permit	80,000
4685R	NC Precious Metals Permits	1,000
4693R	Storm Water Utility	64,807
5000R	Single Family Dwelling	200,000
5005R	Manufactured Home	20,000
5010R	Building Inspection	90,000
5015R	Electrical Inspection	60,000
5020R	Heating A/C Inspection	35,000
5025R	Plumbing Inspection	15,000
5030R	Zoning	14,000
5035R	Gen. Contractor Permit Fee	4,500
5045R	Interest County Demolition	500
5050R	Miscellaneous Inspection/Permit	10,000
5205R	Marriage License	70,833
5305R	Register Of Deeds Fees	1,439,720
5306R	NC Vital Records Certified Copy	900
5915R	Cablevision Franchise	121,556
6002R	Escrow NC TB Control	5,460

6004R	Escrow NC STD	37,500
6007R	Escrow Express Care	30,000
6008R	Escrow NC Primary Care	80,000
6009R	Express Care Fees	350,000
6010R	Plot Plans	80,000
6015R	Rabies Clinic	9,000
6018R	Environmental Health Fees	140,000
6020R	Medical Clinic	65,000
6021R	Carolina Access Capitation Fees	72,000
6023R	Lab Fees	233,450
6025R	Family Planning Fees	40,000
6027R	Case Management Fees	1,040,098
6028R	BCCCP Fees	1,000
6031R	Child Health Fees	11,000
6034R	Maternal Health Fees	15,000
6036R	Pap Clinic	2,600
6037R	Medical Record Fees	5,500
6039R	Miscellaneous	2,000
603AR	Dental Clinic Fees	23,000
6041R	Jail Health Fees	4,000
6045R	Escrow NC Child/Maternal Hlth	604,708
6047R	Pharmacy Services	410,000
6105R	Book Fines	250,000
6107R	Non-Resident Library Fees	15,000
6110R	Commissions	150
6120R	Sale Of Books	5,000
6352R	Printing Fees	87,000
6405R	Process Fees	440,000
6410R	Jail Fees	18,000
6411R	ID Fees	145,000
6417R	Mental Health Security Fees	54,223
6421R	Social Services Security Fees	68,831
6422R	Health Dept Security Fees	54,391
6423R	Security Board Of Education	1,463,736
6424R	Animal Cruelty Investigator	70,807
6425R	CSC Officer Fees	45,000
6427R	Cumb Co Child Support Enforcement	364,928
6428R	Noise Ordinance Penalty	100
6430R	CSC Restitution	4,000
6440R	Commission Property Sale	28,800
6467R	Wrecker Dispatch Fees	5,000
6470R	Wrecker Inspection Fees	2,300
6505R	CFVH Eligibility Specialist	18,667
6511R	DSS Enrollment Fees	64,300
6512R	DSS Service Fees	2,400
6513R	Relative Adoption	4,400
6514R	Independent Placement Study	1,950
6525R	Family Violence	13,047
6540R	CP&L Energy Assistance	11,749
6601R	Soil - Newsletter Ads	900
6604R	Local Fees/Fines Fire Code	40,000
6610R	Child Support Enforcement NPA	47,000
6615R	Shelter Fees	9,000

6617R	SE Lab Animal Farm	9,000
6619R	Spay/Neuter	50,000
6620R	Microchip Fees - Adoption	9,000
6621R	Microchip Fees - Reclaim	6,000
6630R	Garage Labor Fees	180,000
6632R	Supply Fees	1,000
6635R	Towing & Storage Fees	6,000
6640R	Land Records Fees	2,500
6657R	Emergency 911 Reimbursement	243,152
6658R	Bragg 911 Reimbursement	78,150
6659R	Fayetteville 911 Reimbursement	100,551
6660R	Planning Rezoning Fees	30,000
6662R	Planning Projects Fees	200,000
6669R	County Dept Sign Fee	25,000
6670R	Tax Supervisor Copies	3,000
6699R	Indirect Cost Charges	1,354,270
7002R	Interest Income	163,870
7601R	Rent No Till Drill	8,000
7624R	Coastal Plain League	17,700
7625R	Postage	181,444
7637R	Citations-Animal Control	60,000
7638R	Outside Collections	200
7662R	Return Check Fee	4,118
7670R	Miscellaneous	4,600
7685R	Sales Tax Contractors	31,920
7705R	Lease Land CFVMC	3,451,897
7715R	Rent Buildings	640,539
7717R	Rent Division of Social Services	56,238
7720R	Lease/Rent Industrial Park	7,936
7735R	Snack Bar Rental Fees	10,282
9115R	Tnf from County School Fund 106	8,742,501
9118R	Transfer from Fund 620	55,193
9124R	Transfer Food& Beverage Fund 114	50,434
9125R	Transfer from Mental Health Fund 112	132,104
9148R	Transfer from Fund 469	24,000
9205R	Installment/Purchase Revenue	3,500,000
9901R	Fund Balance Appropriated	6,177,734
9903R	Fund Balance Approp-Health	434,074
9905R	Fund Bal Appr- Maintenance & Renovation	200,000
9906R	Fund Balance Approp-Communications	1,231,825
9909R	Fund Balance Water & Sewer	500,000
	Total Revenues	291,287,212

104 Emergency Telephone System

4643R	Wireless 911	928,046
9901R	Fund Balance Appropriated	39,375
	Total Revenues	967,421

106 County School Fund

2512R	Sales Tax 1/2-Cent School Art 40	2,471,604
2513R	Sales Tax 1/2-Cent School Art 42	4,943,209
3220R	Fayetteville Sales Tax Equalization	500,000

4578R	NC Lottery Proceeds	5,573,188
Total Revenues		13,488,001

112 Mental Health Fund

4202R	NC Workfirst	80,000
4203R	NC State 3 Way	1,026,563
4205R	NC Path Grant	195,000
4211R	NC DHR-Smart Start	182,513
4213R	NC ASA-Women-Federal	135,571
4221R	NC Child MH -State	539,678
4222R	NC Child MH -Federal	99,765
4229R	NC Crime (Hope)	26,000
4246R	NC Adult MH -State	1,118,733
4247R	NC Adult MH -Federal	125,444
4251R	NC Child SA -State	31,150
4252R	NC Child SA -Federal	26,769
4253R	NC Training SA - Federal	1,250
4254R	NC SA Crisis	250,000
4255R	NC MH Crisis	484,776
4256R	NC Adult SA -State	672,987
4259R	NC Majors Grant	154,999
4262R	Block Grant Prevention	196,578
4265R	Majors-State	37,876
4271R	NC Child DD -State	202,592
4272R	NC Child DD-Federal	20,795
4281R	NC Adult DD - Brain Injury	15,000
4282R	NC Adult DD -State	1,824,638
4283R	NC Adult DD-Federal	149,968
4296R	NC LME Service Management Funds	4,615,245
4620R	ABC 5 Tax Revenue	71,600
4621R	ABC Profit For Education	143,645
6205R	Mental Health Fees	290,000
6206R	M.H. - CAP Mr Fees	300,000
6215R	Head Start Incorporated	8,400
6235R	Mental Health- JCP	158,716
6252R	MH Child. & Youth Patient Fees	334,987
6260R	Medicaid - Other Agencies	4,075,000
7715R	Rent Buildings	4,500
9110R	Transfer From General Fund	4,043,901
9128R	Transfer from Fund 101	125,000
9901R	Fund Balance Appropriated	3,701,688
Total Revenues		25,471,327

114 Prepared Food & Beverage Tax

1015R	Food & Beverage Tax	5,094,134
1120R	Food & Beverage Tax All Prior	45,000
1225R	Interest & Penalty - Food & Occupancy	40,000
7002R	Interest Income	7,500
9901R	Fund Balance Appropriated	1,277,000
Total Revenues		6,463,634

115 Group Insurance Fund

7002R	Interest Income	2,000
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7651R	PPO Employee	1,700,000
7652R	PPO Employer	7,325,064
7655R	Non-Participating BCBS Match	3,662,580
	Total Revenues	12,689,644
116 Employee Flexible Benefit Fund		
7615R	Employee Salary Deductions	500,000
	Total Revenues	500,000
117 Vehicle Insurance Fund		
7684R	Insuancer Payments For Replacement Items	500,000
	Total Revenues	500,000
118 Retiree Insurance Fund		
7002R	Interest Income	800
7652R	PPO Employer	4,074,383
7687R	Premiums Retirees	196,000
	Total Revenues	4,271,183
120 Workers' Compensation		
7002R	Interest Income	4,000
7619R	Workers' Compensation	1,275,796
	Total Revenues	1,279,796
133 Workforce Development Fund		
3410R	FTCC Reimbursement	64,045
453BR	NC WDC WIA Youth	749,632
	Total Revenues	813,677
136 WDC National Emergency Grant		
4031R	Career Advancement Account	1,081,673
	Total Revenues	1,081,673
139 Senior Aides		
4680R	Senior Aides Grant	543,955
9110R	Transfer From General Fund	71,298
	Total Revenues	615,253
230 Federal Forfeiture - Justice		
7002R	Interest Income	120
9901R	Fund Balance Appropriated	168,270
	Total Revenues	168,390
240 Injured Animal Stabilization		
4697R	Injured Animal Stabilization	6,000
	Total Revenues	6,000
252 Eastover Sanitary District		
460TR	Debt Service Fee	796,960
7002R	Interest Income	600
	Total Revenues	797,560

253 NORCRESS Water & Sewer

4603R	NORCRESS Administration	14,175
4606R	Lift Station M&R Fee	11,600
460TR	Debt Service Fee	81,000
6678R	Chemical Surcharge Fee	68,500
6679R	Lateral/Tap Construction Fee	15,000
6686R	NORCRESS Sewer Fees	168,282
Total Revenues		358,557

255 Kelly Hills Water & Sewer

6689R	M&R Water & Sewer Fees	800
9901R	Fund Balance Appropriated	10,000
Total Revenues		10,800

420 Recreation Fund

1000R	Taxes Current Year	2,857,099
1010R	Motor Vehicle Tax Current Year	226,721
1101R	Taxes 1st Prior Year	27,342
1102R	Taxes 2nd Prior Year	2,494
1115R	Motor Vehicle Tax 1st Prior	39,964
1116R	Motor Vehicle Tax 2nd Prior	1,647
1220R	Interest	10,211
1230R	Late Listing Penalty	5,761
3318R	Town of Godwin	25,620
4583R	NC Parks and Recreation Trust Fund	150,000
7002R	Interest Income	5,000
9901R	Fund Balance Appropriated	82,580
Total Revenues		3,434,439

430 Juvenile Crime Prevention

432JR	NC Foster Care Board	241,401
4382R	NC JCP Dispute Resolution	53,936
4386R	NC JCP Restitution	83,536
438AR	NC JCP Find-A-Friend	67,000
438DR	NC JCP JAC	271,947
4397R	NC JCP Juvenile Court Ordered Care	139,921
4399R	NC JCP Residential Group Home	293,855
6694R	JAC In-Kind	26,082
6696R	Staff Support	15,500
669AR	Find-A-Friend In-Kind	58,088
669CR	Restitution In-Kind	37,081
669FR	Dispute Resolution In-kind	17,136
669TR	Court Outreach In-kind	6,750
9110R	Transfer From General Fund	354,382
9901R	Fund Balance Appropriated	15,922
Total Revenues		1,682,537

446 County Community Development

4539R	CDBG Entitlement	922,754
4624R	Program Income Economic Development	45,000
4625R	Program Income Housing Rehab	105,000
9110R	Transfer From General Fund	98,311
Total Revenues		1,171,065

447 Community Development Home

4538R	H.O.M.E Grant	445,959
4625R	Program Income Housing Rehab	50,000
4628R	Program Income 1st Time Home	25,000
462AR	Program Income Afford Housing	125,000
9110R	Transfer From General Fund	100,341
Total Revenues		746,300

448 Com Dev Support Housing

4535R	HUD Grant NC-19B95-0644	84,134
9901R	Fund Balance Appropriated	5,000
Total Revenues		89,134

451 Transit Planning NC91-08-010

4004R	Federal Transit Planning	44,960
4540R	Transit Planning	5,620
4632R	Fayetteville Planning Department	3,765
4640R	Other Municipalities Planning	506
6664R	Planning Department In Kind	1,349
Total Revenues		56,200

452 US DOT 104 (F)

4541R	NC DOT Grant PI 112	588,600
4632R	Fayetteville Planning Dept	91,053
4634R	Fayetteville In-kind	11,250
4640R	Other Municipalities Planning	12,231
6664R	Planning Department In-kind	32,616
Total Revenues		735,750

454 NC Elderly-Handicapped Transportation

4361R	NC Workfirst Transportation	92,616
453DR	NC RGP Grant	153,080
4545R	EDTAP Funds	178,559
4548R	NC CTP Grant	67,604
460UR	Transportation Reimbursement	137,193
9110R	Transfer From General Fund	65,982
Total Revenues		695,034

469 Special Fire District Tax

1000R	Taxes Current Year	715,653
1010R	Motor Vehicle Tax Current Year	60,720
1101R	Taxes 1st Prior Year	4,000
1102R	Taxes 2nd Prior Year	350
1115R	Motor Vehicle Tax 1st Prior	4,200
1116R	Motor Vehicle Tax 2nd Prior	250
1220R	Interest	1,500
1230R	Late Listing Penalty	750
7002R	Interest Income	250
Total Revenues		787,673

470 Beaver Dam Fire District

1000R	Taxes Current Year	117,453
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1010R	Motor Vehicle Tax Current Year	10,309
1101R	Taxes 1st Prior Year	2,500
1102R	Taxes 2nd Prior Year	350
1115R	Motor Vehicle Tax 1st Prior	2,000
1116R	Motor Vehicle Tax 2nd Prior	200
1220R	Interest	500
1230R	Late Listing Penalty	250
Total Revenues		133,562

472 Bethany Fire District

1000R	Taxes Current Year	175,472
1010R	Motor Vehicle Tax Current Year	18,994
1101R	Taxes 1st Prior Year	1,800
1102R	Taxes 2nd Prior Year	200
1115R	Motor Vehicle Tax 1st Prior	3,300
1116R	Motor Vehicle Tax 2nd Prior	200
1220R	Interest	600
1230R	Late Listing Penalty	150
Total Revenues		200,716

473 Bonnie Doone Fire District

1000R	Taxes Current Year	2,001
1010R	Motor Vehicle Tax Current Year	103
Total Revenues		2,104

474 Cotton Fire District

1000R	Taxes Current Year	680,688
1010R	Motor Vehicle Tax Current Year	52,386
1101R	Taxes 1st Prior Year	5,000
1102R	Taxes 2nd Prior Year	500
1115R	Motor Vehicle Tax 1st Prior	8,000
1116R	Motor Vehicle Tax 2nd Prior	500
1220R	Interest	3,000
1230R	Late Listing Penalty	3,000
Total Revenues		753,074

476 Cumberland Rd Fire District

1000R	Taxes Current Year	434,306
1010R	Motor Vehicle Tax Current Year	33,778
1101R	Taxes 1st Prior Year	4,000
1102R	Taxes 2nd Prior Year	300
1115R	Motor Vehicle Tax 1st Prior	7,000
1116R	Motor Vehicle Tax 2nd Prior	350
1220R	Interest	1,500
1230R	Late Listing Penalty	500
Total Revenues		481,734

478 Eastover Fire District

1000R	Taxes Current Year	155,392
1010R	Motor Vehicle Tax Current Year	11,997
1101R	Taxes 1st Prior Year	1,800
1102R	Taxes 2nd Prior Year	150
1115R	Motor Vehicle Tax 1st Prior	2,200

1116R	Motor Vehicle Tax 2nd Prior	200
1220R	Interest	800
1230R	Late Listing Penalty	500
Total Revenues		173,039

480 Godwin Falcon Fire District

1000R	Taxes Current Year	73,364
1010R	Motor Vehicle Tax Current Year	5,928
1101R	Taxes 1st Prior Year	1,300
1102R	Taxes 2nd Prior Year	150
1115R	Motor Vehicle Tax 1st Prior	800
1116R	Motor Vehicle Tax 2nd Prior	100
1220R	Interest	400
1230R	Late Listing Penalty	500
Total Revenues		82,542

482 Grays Creek Fire District

1000R	Taxes Current Year	595,722
1010R	Motor Vehicle Tax Current Year	60,056
1101R	Taxes 1st Prior Year	7,000
1102R	Taxes 2nd Prior Year	1,600
1115R	Motor Vehicle Tax 1st Prior	10,000
1116R	Motor Vehicle Tax 2nd Prior	500
1220R	Interest	4,200
1230R	Late Listing Penalty	800
Total Revenues		679,878

484 Lafayette Village Fire District

1000R	Taxes Current Year	157
1101R	Taxes 1st Prior Year	22
1102R	Taxes 2nd Prior Year	15
1115R	Motor Vehicle Tax 1st Prior	5
1220R	Interest	5
1230R	Late Listing Penalty	11
Total Revenues		215

486 Lake Rim Fire District

1000R	Taxes Current Year	6,397
1010R	Motor Vehicle Tax Current Year	248
1101R	Taxes 1st Prior Year	200
1115R	Motor Vehicle Tax 1st Prior	50
1220R	Interest	20
1230R	Late Listing Penalty	30
Total Revenues		6,945

490 Manchester Fire District

1000R	Taxes Current Year	76,530
1010R	Motor Vehicle Tax Current Year	10,446
1101R	Taxes 1st Prior Year	1,200
1102R	Taxes 2nd Prior Year	180
1115R	Motor Vehicle Tax 1st Prior	1,400
1116R	Motor Vehicle Tax 2nd Prior	80
1220R	Interest	500

1230R	Late Listing Penalty	200
Total Revenues		90,536

492 Pearces Mill Fire District

1000R	Taxes Current Year	664,733
1010R	Motor Vehicle Tax Current Year	65,572
1101R	Taxes 1st Prior Year	4,000
1102R	Taxes 2nd Prior Year	1,000
1115R	Motor Vehicle Tax 1st Prior	15,000
1116R	Motor Vehicle Tax 2nd Prior	600
1220R	Interest	3,500
1230R	Late Listing Penalty	1,200
Total Revenues		755,605

494 Stedman Fire District

1000R	Taxes Current Year	122,140
1010R	Motor Vehicle Tax Current Year	13,461
1101R	Taxes 1st Prior Year	1,200
1102R	Taxes 2nd Prior Year	200
1115R	Motor Vehicle Tax 1st Prior	1,800
1116R	Motor Vehicle Tax 2nd Prior	150
1220R	Interest	900
1230R	Late Listing Penalty	100
Total Revenues		139,951

495 Stoney Point Fire District

1000R	Taxes Current Year	757,611
1010R	Motor Vehicle Tax Current Year	65,730
1101R	Taxes 1st Prior Year	4,000
1102R	Taxes 2nd Prior Year	450
1115R	Motor Vehicle Tax 1st Prior	7,200
1116R	Motor Vehicle Tax 2nd Prior	400
1220R	Interest	2,500
1230R	Late Listing Penalty	400
Total Revenues		838,291

496 Vander Fire District

1000R	Taxes Current Year	741,102
1010R	Motor Vehicle Tax Current Year	62,186
1101R	Taxes 1st Prior Year	8,000
1102R	Taxes 2nd Prior Year	1,500
1115R	Motor Vehicle Tax 1st Prior	10,000
1116R	Motor Vehicle Tax 2nd Prior	500
1220R	Interest	4,500
1230R	Late Listing Penalty	1,000
Total Revenues		828,788

498 Wade Fire District

1000R	Taxes Current Year	73,079
1010R	Motor Vehicle Tax Current Year	5,887
1101R	Taxes 1st Prior Year	1,000
1102R	Taxes 2nd Prior Year	300
1115R	Motor Vehicle Tax 1st Prior	800

1116R	Motor Vehicle Tax 2nd Prior	25
1220R	Interest	400
1230R	Late Listing Penalty	100
Total Revenues		81,591

499 Westarea Fire District

1000R	Taxes Current Year	1,037,101
1010R	Motor Vehicle Tax Current Year	68,657
1101R	Taxes 1st Prior Year	8,000
1102R	Taxes 2nd Prior Year	1,300
1115R	Motor Vehicle Tax 1st Prior	9,150
1116R	Motor Vehicle Tax 2nd Prior	550
1220R	Interest	4,100
1230R	Late Listing Penalty	1,100
Total Revenues		1,129,958

620 Civic Center Fund

6702R	Auditorium Building Rent	620,000
6704R	Auditorium Equipment Rent	212,000
6706R	Auditorium Recovered Expense	475,000
6710R	Auditorium Facility Surcharge	330,000
6714R	Auditorium Miscellaneous	10,000
6715R	Auditorium Ticket Rebates	45,000
6716R	Auditorium Box Office Fee	10,000
6718R	Auditorium Concessions	525,000
6720R	Auditorium Marketing Revenue	210,000
9124R	Transfer Food& Beverage Fund 114	3,773,140
Total Revenues		6,210,140

621 Civic Center Motel Tax

2600R	Room Occupancy Tax Auditorium	1,083,263
7002R	Interest Income	2,000
Total Revenues		1,085,263

623 Civic Center Debt Service Fund

7002R	Interest Income	50
9124R	Transfer Food& Beverage Fund 114	2,634,060
3139R	Transfer from Hotel/Motel Fund 621	1,085,263
Total Revenues		3,719,373

625 Solid Waste Management

1220R	Interest	19,500
1600R	Solid Waste User Current	4,614,782
1601R	Solid Waste User 1 Prior	47,763
1602R	Solid Waste User 2 Prior	6,194
1610R	Solid Waste User All Prior	5,361
4590R	NC Tire Disposal	315,598
4591R	NC White Goods Disposal	82,000
4594R	NC Recycling	18,000
4598R	NC Solid Waste Disposal Tax	66,700
5920R	Gas Extraction Lease	13,188
6155R	Sale Of Recyclable Materials	1,015,330
6170R	Commercial Garbage Fees	3,482,816

7002R	Interest Income	164,465
7666R	Environmental Enforcement	1,000
9901R	Fund Balance Appropriated	650,000
Total Revenues		10,502,697
630 General Litigation Fund		
7002R	Interest Income	800
9110R	Transfer From General Fund	102,200
Total Revenues		103,000
824 Tourism Development Authority		
1225R	Interest & Penalty - Food & Occupancy	30,000
2602R	Room Occupancy Tax Tourism	4,875,000
2605R	Room Occupancy Tax All Prior	20,000
9901R	Fund Balance Appropriated	75,000
Total Revenues		5,000,000
850 Inmate Welfare Fund		
7002R	Interest Income	92
7621R	Commissions Telephone	140,000
7622R	Sales Canteen	375,000
7670R	Miscellaneous	500
Total Revenues		515,592
870 Leo Special Separation Allowance		
4618R	Contributions to LEO	452,236
7002R	Interest Income	5,000
Total Revenues		457,236
875 Cumberland Cemetery Trust		
7002R	Interest Income	400
7665R	Burial Fees	2,400
Total Revenues		2,800
002 Detention Facility Construction Project		
1000R	Taxes Current Year	2,283,945
1010R	Motor Vehicle Tax Current Year	180,333
9110R	Transfer From General Fund	1,800,000
Total Revenues		4,264,278
007 Solid Waste Cell Construction Capital Project		
7002R	Interest Income	64,550
9197R	Prior Year Transfer from Fund 625	4,789,273
Total Revenues		4,853,823
012 Eastover Sanitary District Sewer Project		
9135R	Transfer from Fund 252	50,000
Total Revenues		50,000
015 Health Department Capital Project		
9110R	Transfer From General Fund	1,486,300
9205R	Installment/Purchase Revenue	26,500,000
Total Revenues		27,986,300

016 Western Branch Library Capital Project

9110R	Transfer From General Fund	402,962
9215R	Sale Of COPS	5,285,165
9292R	Premium on COPS Sold	29,059
Total Revenues		5,717,186

017 Grays Creek Middle School Capital Project

9205R	Installment/Purchase Revenue	20,000,000
Total Revenues		20,000,000

018 Western Elementary School Capital Project

9215R	Sale Of COPS	17,139,835
9292R	Premium on COPS Sold	99,693
Total Revenues		17,239,528

019 Qualified School Construction Bonds Capital Project

9205R	Installment/Purchase Revenue	15,900,000
Total Revenues		15,900,000

020 Eastover Sanitary District Water II Capital Project

4008R	USDA Rural Develop Grant	1,797,700
6681R	Tap Fees	119,875
7002R	Interest Income	6,131
7685R	Sales Tax Contractors	141,969
9135R	Transfer from Fund 252	100,000
9296R	Bond Anticipation Note Sale	6,177,000
Total Revenues		8,342,675

021 QSCB New Century Middle School Capital Project

9115R	Tnf from County School Fund 106	2,611,930
9215R	Sale Of COPS	14,805,000
Total Revenues		17,416,930

Total All Funds		525,913,610
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Cumberland County FY2012 Adopted Budget



James E. Martin
County Manager

Commissioners' Strategic Goals

- Ensure a safe and healthy community by providing needed services to our citizens in a timely manner.
- Provide adequate infrastructure consistent with orderly growth of a dynamic county.
- Promote economic development by creating and retaining jobs, and providing career opportunities, quality education, culture and recreational services.



Strategic Plan

- Educate, inform and engage employees, citizens, elected and appointed officials through effective and efficient communications.
- Employ motivated, professional and well-trained personnel who offer excellent customer service with **PRIDE**-- **P**rofessionalism, **R**espect, **I**ntegrity with accountability, **D**iversity and **E**xcellent customer service.



Budget Approach

- Base budget
 - Departmental operating expenditures maintained at FY2011 levels
- Supplemental requests
 - Provides opportunity to request dollars for needs that are not addressed in base budget
 - One-time
 - Recurring
 - New positions

General Fund Budget

	Requested	Change	Recommended	Change	Adopted
Base Budget	\$ 281,877,746	\$ (129,177)	\$ 281,748,569	\$ 257,317	\$ 282,005,886
Supplemental Request					
One-Time	5,746,608	(812,249)	4,934,359	(401,792)	4,532,567
Recurring	4,662,246	(153,211)	4,509,035	25,533	4,534,568
New Positions	331,622	(117,431)	214,191	-	214,191
Total Supplemental	10,740,476	(1,082,891)	9,657,585	(376,259)	9,281,326
Total General Fund	292,618,222	(1,212,068)	291,406,154	(118,942)	291,287,212

General Fund: Base Budget

	Requested	Change	Recommended	Change	Adopted
Salaries full-time	78,380,449	(53,399)	78,327,050	16,299	78,343,349
Over-time	1,191,641	(19,075)	1,172,566	(1,200)	1,171,366
Salaries part-time	1,644,096	(225)	1,643,871	(24,169)	1,619,702
Health Insurance @ \$5,750	11,753,388	-	11,753,388	-	11,753,388
Increase to \$6,376	1,279,186	(6,388)	1,272,798	6,376	1,279,174
Retirement	5,135,282	(4,589)	5,130,693	-	5,130,693
Increase of .52%	414,007	-	414,007	-	414,007
401K 1%	-	-	-	796,940	796,940
Benefits and other	10,676,359	(18,395)	10,657,964	(8,468)	10,649,496
Total Personnel	110,474,408	(102,071)	110,372,337	785,778	111,158,115
Departmental operating					
Supplies & materials	1,025,518	(5,000)	1,020,518	18,927	1,039,445
Fuel	1,026,835	-	1,026,835	-	1,026,835
Books & periodicals	869,846	(4,434)	865,412	(21,690)	843,722
Contracted services	2,596,694	-	2,596,694	(9,356)	2,587,338
Maintenance & repair	1,480,310	(2,000)	1,478,310	-	1,478,310
Insurance & bonds	515,827	(1,162)	514,665	(1,024)	513,641
Travel & training	1,498,439	(5,850)	1,492,589	(2,166)	1,490,423
Utilities	1,584,713	-	1,584,713	919,702	2,504,415
Other (61 expenditure lines)	6,991,026	(4,334)	6,986,692	299,276	7,285,968
EOC communication equipment	1,231,825	-	1,231,825	-	1,231,825
Contingency	500,000	-	500,000	-	500,000
Goodyear incentive	895,855	-	895,855	-	895,855
Solid Waste Services	314,788	-	314,788	(157,000)	157,788
Non-departmental operating	3,396,414	-	3,396,414	(1,281,937)	2,114,477
Total Basic Operating	23,928,090	(22,780)	23,905,310	(235,268)	23,670,042

General Fund: Base Budget

	Requested	Change	Recommended	Change	Adopted
Departmental other charges	1,028,976	-	1,028,976	-	1,028,976
Community funding	1,588,737	(3,321)	1,585,416	(20,806)	1,564,610
BOE current expense	76,220,676	-	76,220,676	-	76,220,676
Goodyear incentive-BOE	(357,203)	-	(357,203)	357,203	-
BOE sales tax equalization	998,053	-	998,053	(357,203)	640,850
FTCC current expense	8,841,568	-	8,841,568	-	8,841,568
DSS foster care board	4,968,078	-	4,968,078	-	4,968,078
Child care & development	15,805,979	-	15,805,979	-	15,805,979
Aid to aged and disabled	2,220,438	-	2,220,438	-	2,220,438
Crisis Intervention	723,933	-	723,933	-	723,933
Youth detention facility	571,736	-	571,736	-	571,736
Breastfeeding peer counselor		127,920	127,920	-	127,920
Other charges & services	2,384,438	(113,948)	2,270,490	(69,833)	2,200,657
Total Other Charges & Services	114,995,409	10,651	115,006,060	(90,639)	114,915,421
Water & sewer improvements	750,000	-	750,000	(125,000)	625,000
Other	267,000	-	267,000	-	267,000
Total Capital Outlay	1,017,000	-	1,017,000	(125,000)	892,000

General Fund: Base Budget

	Requested	Change	Recommended	Change	Adopted
Debt service	26,486,671	-	26,486,671	-	26,486,671
Transfers to JCP	276,604	-	276,604	-	276,604
Transfer to Community Development	115,318	(14,977)	100,341	-	100,341
Transfer to Crown	-	-	-	-	-
Transfer to Mental Health	4,043,901	-	4,043,901	-	4,043,901
Transfer to Workforce Development Funds	149,528	-	149,528	(78,230)	71,298
Transfers other	390,817	-	390,817	676	391,493
Total Transfers	4,976,168	(14,977)	4,961,191	(77,554)	4,883,637
Total Base Expenditures	281,877,746	(129,177)	281,748,569	257,317	282,005,886

General Fund: Supplemental One-Time

	Requested	Change	Recommended	Change	Adopted
Fuel	102,500	251,526	354,026	(239,292)	114,734
Miscellaneous furniture & equipment	76,258	(74,988)	1,270	-	1,270
Computer software	52,549	(47,435)	5,114	-	5,114
Computer hardware	84,470	(45,100)	39,370	-	39,370
Paternity testing	-	50,000	50,000	-	50,000
Dues & subscriptions	551	-	551	-	551
Insurance & bonds	600	(600)	-	-	-
Maintenance & repair vehicles	769	(769)	-	-	-
Maintenance & repair buildings	200,000	-	200,000	-	200,000
Photocopier charges	-	10,000	10,000	-	10,000
Staff development	-	10,000	10,000	-	10,000
Travel	-	-	-	2,500	2,500
Transport clients	600	(600)	-	-	-
Contracted services	21,800	-	21,800	-	21,800
Total Operating	540,097	152,034	692,131	(236,792)	455,339

General Fund: Supplemental Recurring

	Requested	Change	Recommended	Change	Adopted
Municipal elections	224,989	-	224,989	-	224,989
Spring Lake Chamber of Commerce	-	-	-	35,000	35,000
	224,989	-	224,989	35,000	259,989
Vehicles- Sheriff	409,500	(409,500)	-	-	-
Vehicles- Other	117,239	-	117,239	-	117,239
Capital outlay- furniture & fixture	175,000	(175,000)	-	-	-
Capital outlay- equipment	199,430	(199,430)	-	-	-
Capital outlay- other improvements	80,353	(80,353)	-	-	-
Capital outlay- roof plan	500,000	(100,000)	400,000	(200,000)	200,000
Capital outlay- FTCC	3,500,000	-	3,500,000	-	3,500,000
Total Capital Outlay	4,981,522	(964,283)	4,017,239	(200,000)	3,817,239
Total One-Time Supplemental Expenditures	5,746,608	(812,249)	4,934,359	(401,792)	4,532,567

General Fund: Supplemental Recurring

	Requested	Change	Recommended	Change	Adopted
Salary adjustments	11,762	(11,762)	-	-	-
Department operating- fuel	326,969	(326,469)	500		500
Department operating- contracted services	399,560	(30,530)	369,030		369,030
Departmental operating-paternity testing	64,000	(64,000)	-		-
Departmental other operating	345,591	(216,025)	129,566	25,533	155,099
Future jail operating	500,000	-	500,000		500,000
Total Basic Operating	1,636,120	(637,024)	999,096	25,533	1,024,629
BOE additional operating	3,022,676	(3,022,676)	-		
FTCC operating (new facility)	321,737	-	321,737		321,737
Fayetteville parking deck		35,477	35,477		35,477
Foster care board (100% revenue offset)	345,128	-	345,128		345,128
Child care & development (100% revenue offset)	1,086,502	-	1,086,502		1,086,502
Court ordered care	175,000	-	175,000		175,000
NC youth detention center	113,657	-	113,657		113,657
Second Harvest Food Bank	20,000	(20,000)	-		-
Teen Involvement	1,274	(1,274)	-		-
Center for Economic Empowerment	4,375	(4,375)	-		-
Contact	191	(191)	-		-
Other	1,500	(1,500)	-		-
Total Other Charges & Services	2,069,364	8,137	2,077,501	-	2,077,501

General Fund: Supplemental Recurring

	Requested	Change	Recommended	Change	Adopted
Capital outlay- FTCC	945,000	(389,205)	555,795	-	555,795
Vehicles- Sheriff	-	409,500	409,500	-	409,500
Total Capital Outlay	945,000	20,295	965,295	-	965,295
Principle FTCC	-	389,205	389,205	-	389,205
Transfer - Juvenile Crime Prevention Fund	-	77,938	77,938	-	77,938
Total Recurring Supplemental Expenditures	4,662,246	(153,211)	4,509,035	25,533	4,534,568

General Fund: Supplemental New Positions

	Requested		Recommended		Adopted	
Finance- Financial Assistant II (part time)	1	28,968	1	28,968	1	28,968
Sheriff- Paralegal II	1	50,844		-		-
Health Department						
Child Health- Processing Assistant III	1	33,302		-		-
Dental Clinic- Processing Assistant III	1	33,302	1	33,302	1	33,302
STD Clinic- Medical Office Assistant	1	33,293	1	33,293	1	33,293
STD Clinic- Processing Assistant III	1	33,302		-		-
Adult- Processing Assistant III	1	33,302	1	33,302	1	33,302
DSS- HR Aide (100% revenue offset)	3	85,353	3	85,353	3	85,353
Other		(44)		(27)		(27)
Total Supplemental New Positions	10	331,622	7	214,191	7	214,191

Budget Policy

- Sustainable fund balance appropriation
 - Limit fund balance appropriation to an amount that can be sustained on a recurring basis
- Align expenditures with recurring revenue and/or a sustainable fund balance appropriation
 - To increase expenditures, identify revenue source(s)

Budget Policy

- *Maintain minimum* undesignated fund balance - 10.0%
 - Transfer any excess to reserve fund or designate fund balance for specific **one-time** project/expenditures

Budget Highlights

- | | |
|----------------------------------|---------------|
| ■ General Fund budget | \$291,287,212 |
| ■ \$5,332,726 (1.86%) increase | |
| ■ Annually adopted funds | \$404,142,890 |
| ■ \$5,776,102 (1.41%) decrease | |
| ■ Multi-year capital projects | \$121,770,720 |
| ■ \$21,408,316 (21.33%) increase | |
| ■ County-wide budget | \$525,913,610 |
| ■ \$15,632,214 (3.06%) increase | |

County-Wide Budget

■ General Fund	\$291,287,212	55.39%
■ Mental Health	25,471,327	4.84%
■ Special Revenue	46,063,219	8.76%
■ Capital Projects	121,770,720	23.15%
■ Enterprise	21,517,473	4.09%
■ Internal Service	19,343,623	3.68%
■ Permanent & Pension	<u>460,036</u>	<u>0.09%</u>
Total	\$525,913,610	100.00%

Budget Highlights

- County-wide tax rate remains at 74-cents
 - .6-cent dedicated to Detention Facility Capital Project
- All fire districts tax remains at 10 cents
- Special Fire District tax 1¼ cents
 - Additional tax to fund 5 low wealth districts
 - Funds to be used for staffing & related equipment
 - 30% to Fire Chiefs' Association
- Recreation tax remains at 5 cents

Budget Highlights

- COLA – not included
- County school current expense \$76,220,676
 - Same as last year
- FTCC current expense \$9,163,305
 - \$321,737 (3.64%) increase for new building operations
 - \$3,500,000 for Lafayette Hall HAVC system and various roof replacements
 - \$555,795 for other capital needs

General Fund Revenue

■ Ad valorem taxes		\$157,365,538
■ Real & per property	141,167,972	
■ Motor vehicle	10,982,971	
■ Prior years	5,214,595	
■ Other taxes		36,849,268
■ Sales	34,833,928	
■ Other	2,015,340	
■ Unrestricted intergovernmental		9,635,758

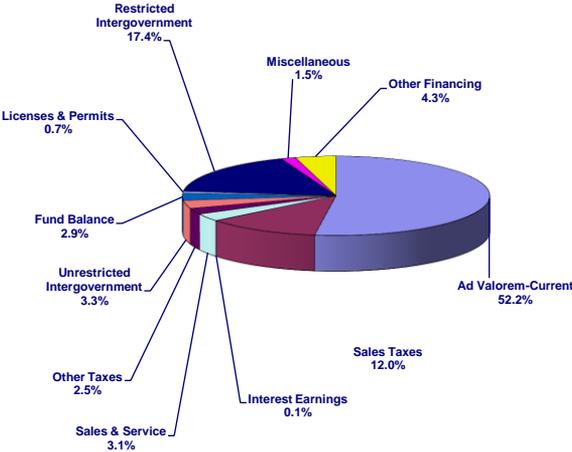
General Fund Revenue

■ Restricted intergovernmental	50,773,412
■ Licenses & permits	2,082,009
■ Sales & services	8,894,618
■ Miscellaneous	4,638,744
■ Interest	163,870
■ CFVMC	3,451,897
■ Other	1,022,977

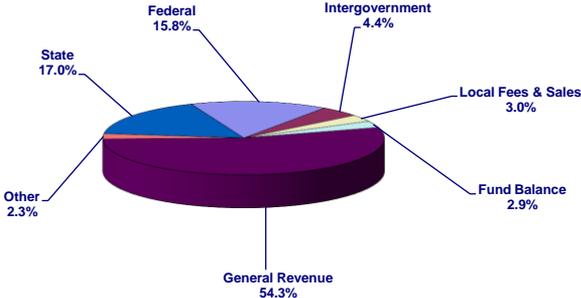
General Fund Revenue

■ Transfers	9,004,232
■ Proceeds debt financing (FTCC)	3,500,000
■ Fund balance appropriated	8,780,527
■ Health Department	434,074
■ Communications	1,231,825
■ Water & Sewer	500,000
■ Maintenance & repair	200,000
■ General	6,177,734
Total	\$291,287,212

General Fund Revenue by Category



General Fund Revenue by Source



General Fund Expenditures

■ Personnel	\$111,116,037
■ Basic operating	19,414,798
■ Other charges & services	2,105,818
■ Capital outlay	<u>526,739</u>
Department total(45.72%)	\$133,163,392
■ Social Service programs	25,696,752
■ Debt service	26,875,876

General Fund Expenditures

■ Community funding	1,621,964
■ Transfers	4,961,964
■ Education	
■ County schools	76,861,526
■ FTCC	13,219,100
■ Miscellaneous	<u>8,886,638</u>
Total	\$291,287,212

Community Funding

Organization	FY 2011 Adopted	FY 2012 Requested	FY 2012 Recommended	FY 2012 Adopted
Community Organizations				
Cape Fear Botanical Garden	6,642	6,642	6,642	6,642
Cape Fear Regional Bureau for Community Action	12,150	12,150	12,150	12,150
Child Advocacy Center	39,768	39,768	39,768	39,768
Contact	6,874	7,065	6,874	6,874
CC Veterans Council	1,000	1,000	1,000	1,000
Dogwood Festival	3,321			
HIV Task Force	5,978	5,978	5,978	5,978
Salvation Army	29,700	29,700	29,700	29,700
Salvation Army Christmas Outreach	6,277	6,277	6,277	6,277
Second Harvest Food Bank of Southeast NC	15,000	35,000	15,000	15,000
Interagency Network of Cumberland County	0	1,500	0	0
Sycamore Tree Senior Center	9,963			
Teen Involvement Program	5,978	7,252	5,978	5,978
	<u>142,651</u>	<u>152,332</u>	<u>129,367</u>	<u>129,367</u>

Community Funding

Organization	FY 2011 Adopted	FY 2012 Requested	FY 2012 Recommended	FY 2012 Adopted
Quasigovernmental Organizations				
Arts Council	80,000	80,000	80,000	80,000
Airborne Special Operations Museum	200,000	200,000	200,000	200,000
Communicare	40,000	40,000	40,000	40,000
CC Coordinating Council on Older Adults/RSVP	93,004	93,004	93,004	93,004
Fayetteville Area Sentencing Center	14,617	14,617	14,617	0
Mid Carolina Council of Governments	195,710	195,710	195,710	189,554
N.C. Division of Vocational Rehabilitation	59,628	59,214	59,214	59,214
N.C. Forest Service	136,625	122,200	122,200	122,200
SE NC Radio Reading	7,500	7,500	7,500	7,500
	<u>827,084</u>	<u>812,245</u>	<u>812,245</u>	<u>791,472</u>
One-Time or Limited-Time Funding				
BRAC Regional Alliance	20,533			20,500
Spring Lake Chamber of Commerce	35,000			35,000
Cape Fear Botanical Garden-capital project	100,000	100,000	100,000	100,000
	<u>155,533</u>	<u>100,000</u>	<u>100,000</u>	<u>155,500</u>

Community Funding

Organization	FY 2011 Adopted	FY 2012 Requested	FY 2012 Recommended	FY 2012 Adopted
Economic Development				
Fayetteville-Cumberland County Chamber of Commerce	410,000	410,000	410,000	410,000
Fay-Cumberland County Chamber Commerce- shell building	140,000	125,000	125,000	125,000
Center for Economic Empowerment & Development	10,625	15,000	10,625	10,625
	<u>560,625</u>	<u>550,000</u>	<u>545,625</u>	<u>545,625</u>
Total all Organizations	<u>1,685,893</u>	<u>1,614,577</u>	<u>1,587,237</u>	<u>1,621,964</u>

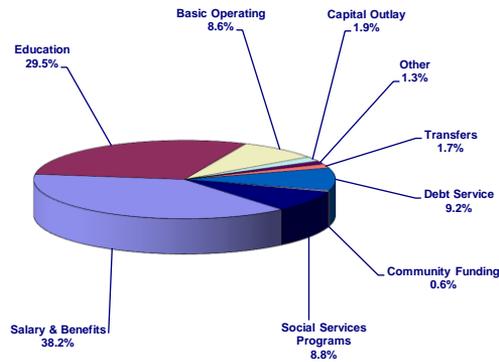
General Fund - Fund Balance

Total funds - July 1, 2010 (per audit)	\$ 87,641,490
Projected revenues - June 30, 2011	280,567,096
Projected expenditures - June 30, 2011	(280,214,325)
Projected results of FY2011 operations	\$ 352,771
One-time obligations	(9,140,189)
FY2011 net gain (deficit)	(8,787,418)
Projected total funds available	78,854,072
Less: reserved for inventories & Register of Deeds	(655,545)
Less: reserved by state statute	(21,652,084)
Less: assigned for tax office software	(1,175,000)
Less: assigned for jail expansion	(6,274,760)
Less: assigned for renovation & maintenance	(2,058,117)
Less: assigned for economic development incentive	(2,392,949)
Less: assigned for water & sewer industrial expansion	(4,377,818)
Less: assigned for property revaluation	(439,884)
Projected unassigned fund balance-FY2011	39,827,915
Less: Projected fund balance appropriated for FY2012	(8,543,633)
Projected FY2011 net unassigned fund balance	\$ 31,284,282
FY2012 base expenditure budget	281,748,569
Recurring additions	4,352,593
Supplemental positions	214,191
One-time additions	4,971,859
FY2012 total adopted expenditure budget	\$ 291,287,212

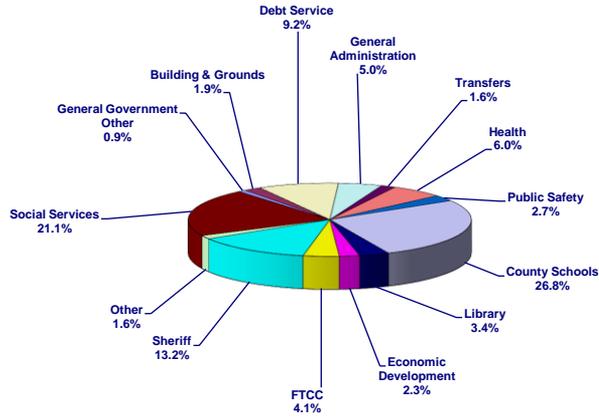
General Fund - Fund Balance

FY2012 recurring base revenue budget	277,448,373
Supplemental recurring revenue	1,354,045
Supplemental one-time revenue	3,941,161
Fund balance recurring	
Fund balance unassigned-for base expenditures	4,560,591
Fund balance unassigned-for recurring additions	19,364
Fund balance unassigned- for new positions	920
Total fund balance recurring	4,580,875
Fund balance one-time	
Fund balance unassigned- for one-time additions	1,346,859
Fund balance unassigned- for water & sewer	250,000
Fund balance unassigned- health	434,074
Fund balance assigned- water & sewer industrial expansion	500,000
Fund balance assigned- renovation & maintenance	200,000
Fund balance assigned- communications	1,231,825
Total fund balance one-time	3,962,758
Total fund balance	8,543,633
FY2012 adopted revenue budget	\$ 291,287,212
% Fund balance remaining unassigned	10.74%

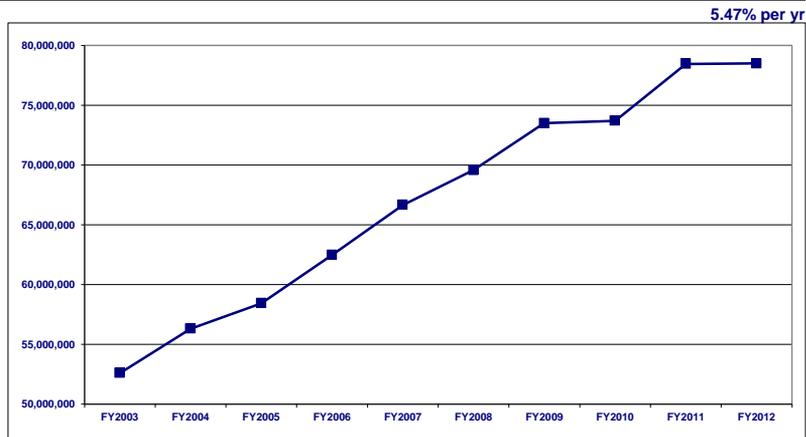
General Fund Expenditures by Category



GF Expenditures by Function

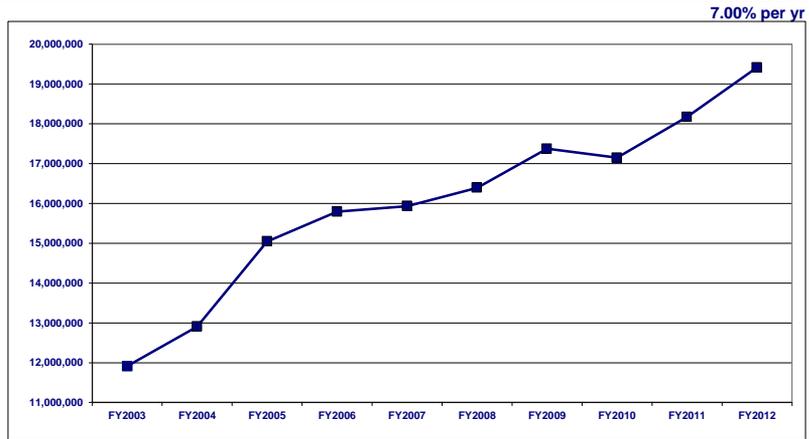


Salary Expenditures



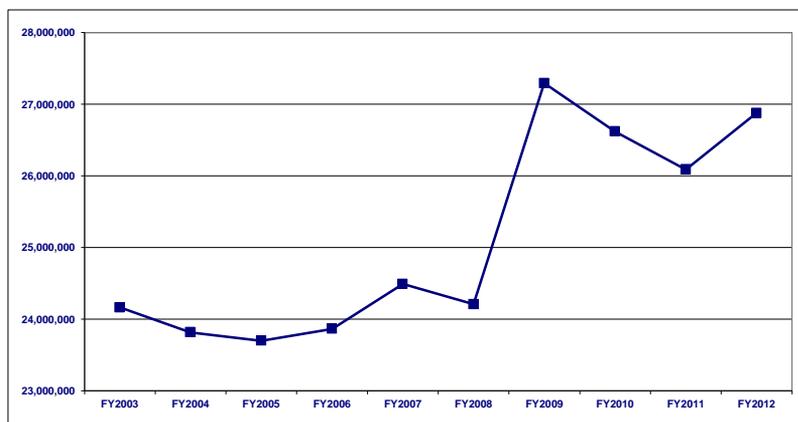
FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
\$52.6M	\$56.3M	\$58.4M	\$62.5M	\$66.7M	\$69.6M	\$73.5M	\$73.7M	\$78.5M	\$78.5M

Basic Operating Expenditures



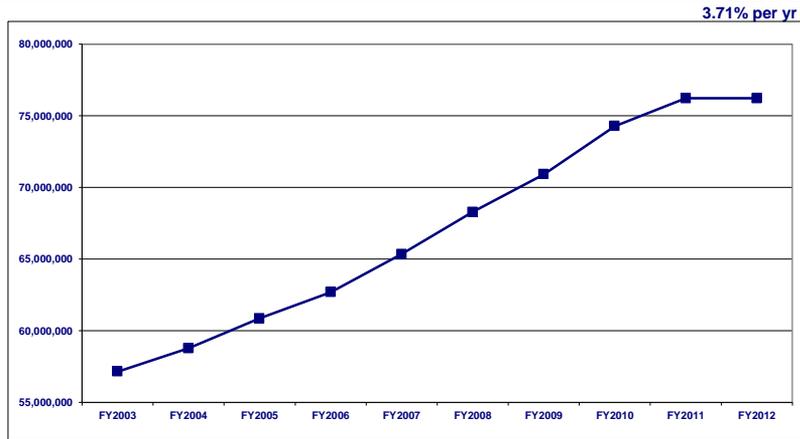
FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
\$11.9M	\$12.9M	\$15.0M	\$15.8M	\$15.9M	\$16.4M	\$17.4M	\$17.1M	\$18.2M	\$19.4M

General Fund Debt Service



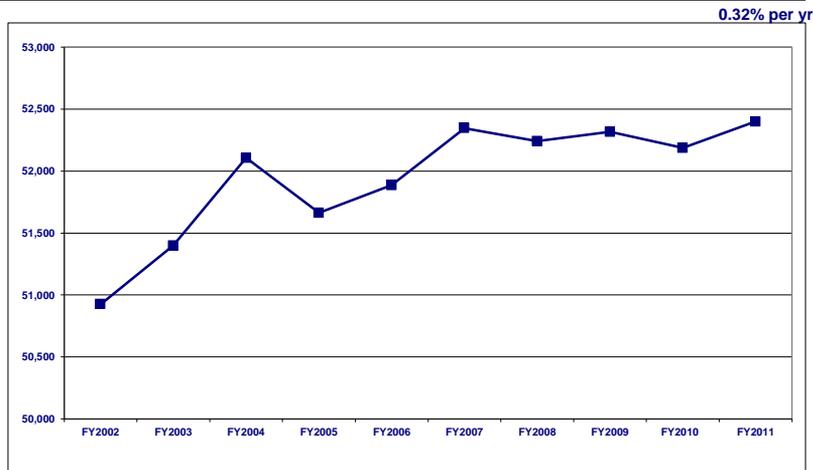
FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
\$24.2M	\$23.8M	\$23.7M	\$23.9M	\$24.5M	\$24.2M	\$27.3M	\$26.6M	\$26.1M	\$26.9M

County Schools Current Expense



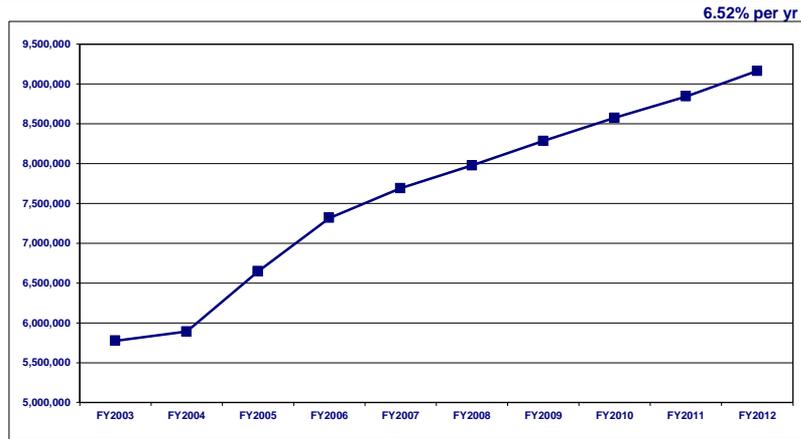
FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
\$57.1M	\$58.8M	\$60.9M	\$62.7M	\$65.3M	\$68.3M	\$70.9M	\$74.3M	\$76.2M	\$76.2M

County Schools Current Enrollment



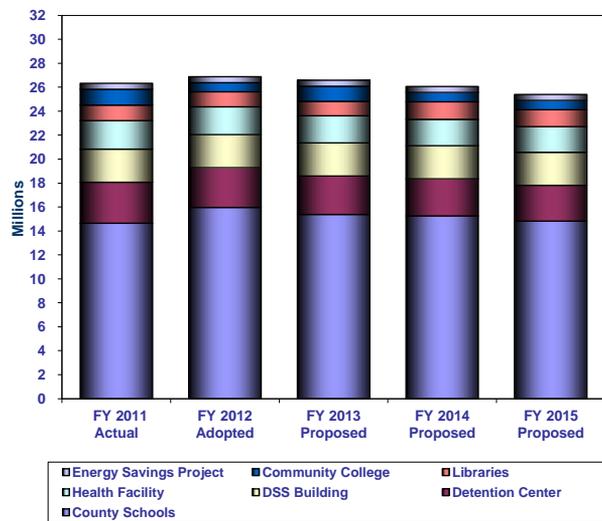
FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011
50,926	51,398	52,107	51,663	51,886	52,346	52,912	53,162	52,187	52,400

FTCC Current Expense

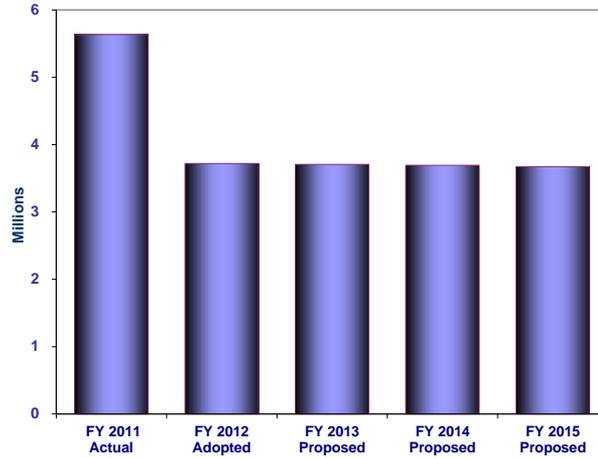


FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
\$5.8M	\$5.9M	\$6.6M	\$7.3M	\$7.7M	\$8.0M	\$8.3M	\$8.6M	\$8.8M	\$9.2M

General Fund Debt Service Projections



Debt Service Projections-Crown Center



Multi-Year Capital Projects - Project Costs

Project	Budgeted (1)		Proposed (2)			Total	
	FY2011	FY2012	FY2012	FY2013	FY2014		FY2015
- Current Projects -							
Health Department Building	27,986,300	27,986,300					27,986,300
Western Regional Library	5,717,186	5,717,186					5,717,186
Gray's Creek Middle School	20,000,000	20,000,000					20,000,000
New Century International Elementary	17,239,528	17,239,528					17,239,528
Landfill Construction-Current	4,789,273	4,198,052					4,198,052
Landfill Construction-New		655,771	344,229	4,000,000	1,500,000		6,500,000
School Renovations-QSCBs	15,900,000	15,900,000					15,900,000
Eastover Sanitary District Water II	8,152,500	8,247,110					8,247,110
Detention Facility Expansion	3,017,794	4,264,278	2,891,868	6,149,885	1,712,660		15,018,691
New Century Middle School	17,416,930	17,416,930					17,416,930
Total	120,219,511	121,625,155	3,236,097	10,149,885	3,212,660		138,223,797
Potential Projects (3)							
"Former" Health Department Renovations							13,500,000
Pamalee Branch Library							7,542,992
County Schools							118,348,900
Total							139,391,892
	120,219,511	121,625,155	3,236,097	10,149,885	3,212,660		277,615,689

(1) Gray shaded projects are essentially finished, but not officially closed on the county's books. In some cases, a small amount of remaining unspent funds have been reallocated within the project.

(2) Proposed funds for current projects have not yet been budgeted as of July 1, 2011, but are expected to be budgeted during the listed fiscal year.

(3) Potential projects are neither budgeted or funded. An estimated cost is listed for reference only.

Multi-Year Capital Projects – Funding

Project	Budgeted		Financing Sources				
	FY2011	FY2012	Federal	State	Debt	Other	County
- Current Projects -							
Health Department Building	27,986,300	27,986,300			26,500,000		1,486,300
Western Regional Library	5,717,186	5,717,186			5,314,224		402,962
Gray's Creek Middle School	20,000,000	20,000,000			20,000,000		
New Century International Elementary	17,239,528	17,239,528			17,239,528		
Landfill Construction-Current	4,789,273	4,198,052				4,198,052	
Landfill Construction-New	-	655,771				655,771	
School Renovations-QSCBs	15,900,000	15,900,000			15,900,000		
Eastover Sanitary District Water II	8,152,500	8,247,110	1,797,700		6,271,610	177,800	
Detention Facility Expansion	3,017,794	4,264,278					4,264,278
New Century Middle School	17,416,930	17,416,930		2,611,930		14,805,000	
Total	120,219,511	121,625,155	1,797,700	2,611,930	91,225,362	19,836,623	6,153,540

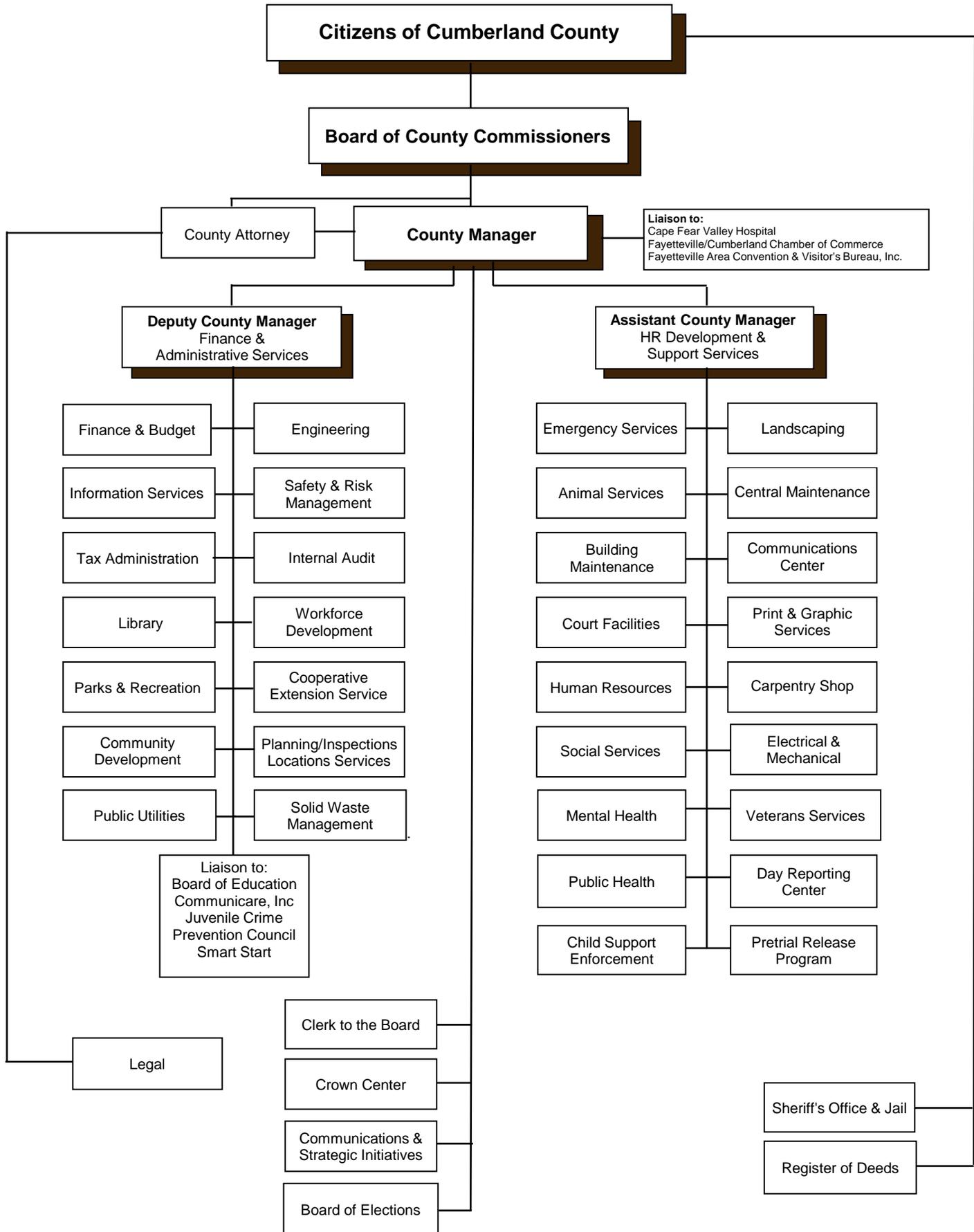
Potential Projects (1)	Est Costs					
Landfill Construction-New	5,844,229					
Detention Facility Expansion	10,754,413					
"Former" Health Department Renovations	13,500,000					
Pamalee Branch Library	7,542,992					
County Schools	118,348,900					
Total	150,146,305					

(1) Potential projects have not been approved; therefore, only an estimated cost is shown with no identified funding source. The addition to the current landfill is budgeted at \$655,771 for permitting costs. The remaining \$5,844,229 will be budgeted once bids are received and the actual cost is known and approved. The \$15,018,691 estimated Detention Facility Expansion project has been approved for initial engineering and design work of \$4,264,278. The remaining estimated \$10,754,413 cost will be budgeted once bids are received and the entire project is approved.

Cumberland County FY2012 Adopted Budget



James E. Martin
County Manager



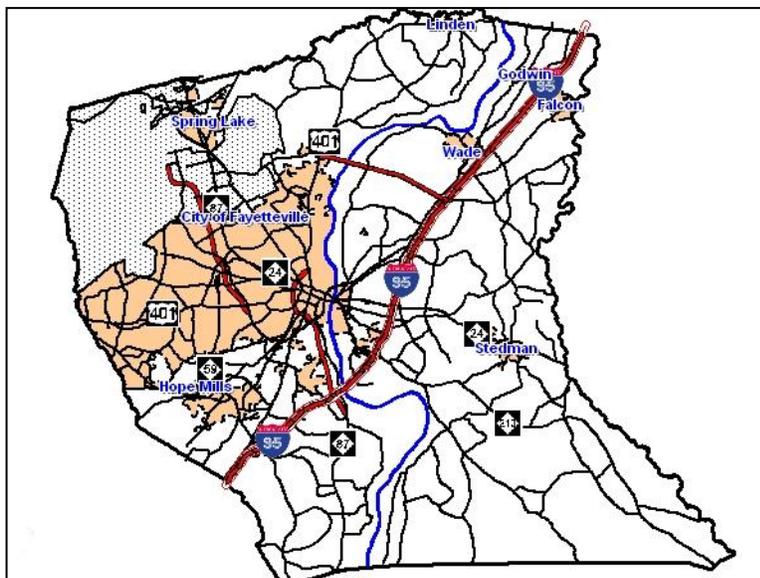
BRIEF HISTORY OF THE COUNTY OF CUMBERLAND

HISTORY

Cumberland County began as a settlement in the Upper Cape Fear Valley between 1729 and 1736, by European migrants known as Highland Scots. The area became a vital transportation link to other major settlements. A receiving and distribution center was established in 1730 on the Cape Fear River. This settlement was known as Campbellton. The Colonial Legislature passed an act in 1754 which resulted in the political division of Bladen County, thus forming Cumberland County. It was named after the Duke of Cumberland (William Augustus), who commanded the English Army. The County continued to grow and prosper as the Scotch-Irish, Germans and Moravians also entered the area. Campbellton was named the county seat during 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis De La Fayette, a French general that served in the American Colonies Revolutionary Army.

A devastating fire in 1831 and the invasion of General Sherman's army in 1865, during the American Civil War, delayed Fayetteville's growth. In 1918, the Army purchased land in northwest Cumberland County and opened Camp Bragg as an artillery and temporary training facility. Later, the camp became a permanent Army post and renamed to Fort Bragg, after Confederate General Braxton Bragg, a North Carolina native. Today, Fort Bragg plays a vital role in the economy of the County as the post occupies approximately 43,000 acres of the County land area.

Presently, Cumberland County has a population of 319,431 (2010 census) and consists of 664 square miles located in the Upper Coastal Plain section of the state. This area is better known as the Sandhills. Cumberland County has progressed from its beginnings as a river front distribution center to a highly commercialized area offering a variety of services to its citizens.



DESCRIPTION OF CUMBERLAND COUNTY GOVERNMENT

The County of Cumberland functions under a Board of Commissioners - County Manager form of government. The Board of County Commissioners consists of seven members. Two members are elected from District 1 which follows the 17th House District line, three members from District 2 which follows the 18th House District line, and two members at large.

Each member of the Board is elected for a four-year term. The terms are staggered with two members from District 1 and two members at large elected in a biennial general election, and three members from District 2 elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis. The Board is the policy-making and legislative authority for the County, responsible for adopting the annual budget, establishing the tax rate, approving zoning and planning issues and other matters related to health, welfare and safety of citizens.

The County Manager is appointed by, and serves at the pleasure of the Board of Commissioners. The County Manager is the Chief Executive Officer and has the responsibility for implementing policies and procedures of the Board, delivery of services, managing daily operations and appointment of subordinate department managers.

The board of Commissioners meets two times each month. Scheduled meeting days are the first Monday of each month at 9:00 a.m. and the third Monday of the month at 6:45 p.m. The first 15 minutes, of the third Monday meeting, is set aside as an open forum for citizens to address the Commissioners on any topic. The meetings are broadcast live on Fayetteville cable channel 7. When necessary, the Board holds special called meetings which are always advertised in advance. The Board of Commissioners meetings, open to the public, are held in the Commissioners' meeting room on the first floor of the County Courthouse located on Dick Street.

The agenda for each regular scheduled Board meeting is normally available on the Thursday prior to the Monday meeting on the county's website; www.co.cumberland.nc.us. The minutes of the meetings are also posted as soon as they become available.

BUDGET PROCESS

North Carolina counties budget and spend money under the Local Government Budget and Fiscal Control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. Each February, the Finance department initializes BRASS for departmental input of their budget request. Departmental budget requests along with inputs from the budget staff are keyed into BRASS. All departments, other than the public schools, are required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. In the April-May time frame, through many budget meetings, a recommended budget is developed. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners not later than June 1. G.S. 159-11 requires that the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day that the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection and the budget is posted to the county's web site at www.co.cumberland.nc.us. Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. During one of the budget review sessions, time is specifically set aside for departments to make appeals directly to the Board concerning specific issues they have with the Recommended Budget. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, the property tax rate and appropriation to the county's school system for current expense. The Ordinance that is approved allows for all adjustments from the Board from the initial adoption date plus any subsequent adjustments approved through June 30 to include personnel costs. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County or an adjustment to contingency or other line item so that the fiscal year budget is balanced pursuant to Chapter 159 of the General Statutes. The adopted budget is then imported from BRASS into the financial system on the first workday of the new fiscal year by the Finance Department.

7. The Board of County Commissioners adopts the budget for each year at the department level including any multiple organizations within a department. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year. Unexpended grant funds previously approved and budgeted by the Board, will be re-budgeted or rolled over into the new fiscal year. Budgetary control for statutory purposes is maintained at the departmental level. However, spending is controlled at the appropriation unit level for each organization. The financial system will reject a purchase order or purchase voucher that exceeds the total available funds for the appropriation unit (for example: personnel expenditures, general operating, and capital are the three major appropriation units.) Departments are allowed to spend beyond the budgeted amount on any line item (object) within an appropriation unit, but cannot overspend the total authorized for the appropriation unit.
8. During the course of the year, departments can amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other departments and funds. A department is required to submit a budget revision form which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision that increases salaries, changes a department's "bottom line", or requires transfers between departments and funds must be approved by the Commissioners and are numbered using the prefix B12-XXX. The Board's approval is indicated in the minutes of the Board Meeting. All other revisions are approved by the County Manager and are numbered using the prefix M12-XXX.
9. Detailed expenditure and revenue reports are emailed to departments on a monthly basis. Additionally, departments have the ability to access the County's financial system 24 hours a day.
10. Four employees are authorized to enter budget revisions into the financial system. On occasion, these employees will prepare a budget revision and enter the revision into the financial system. However, in all cases, the revision is reviewed by senior management and signed either by the County Manager or approved by the BOCC.
11. Each month, an ADV2030 Budget Report is printed that lists all budget revisions for the year. The total amended budget on the ADV2030 is compared to the financial system budget.

FUND STRUCTURE

The Accounting and Budgetary systems for the county are organized using funds and organizations. A fund is a separate accounting entity, with a self-balancing set of accounts. Organizations are cost centers within funds to accumulate separate financial data for various programs or functional areas to provide accountability for certain revenue and expenditures that would otherwise be lost. The various fund types that comprise the Cumberland County budget are:

A. General Fund: This is the primary operating account of the county. The General Fund is used for the majority of current operating expenditures and is also used to account for all financial resources except those required to be accounted for in another fund. General Fund activities are financed mainly through property taxes, sales tax, fees, and federal and state revenues.

B. Separate Funds:

1. Special Revenue Funds

- ◆ Emergency Telephone Fund
- ◆ County School Fund
- ◆ Mental Health Fund
- ◆ Prepared Food and Beverage Tax Fund
- ◆ Workforce Development Funds
- ◆ Drug Forfeiture Funds
- ◆ Injured Animal Fund
- ◆ Eastover Sanitary District Fund
- ◆ NORCRESS Water & Sewer
- ◆ Kelly Hills Water and Sewer Fund
- ◆ Recreation Fund
- ◆ Juvenile Crime Prevention Fund
- ◆ Community Development Funds
- ◆ Transportation Funds
- ◆ Fire Protection Funds
- ◆ Inmate Welfare Fund
- ◆ Tourism Development Authority Fund

2. Capital Project Funds

- ◆ Detention Facility Expansion Fund
- ◆ Landfill Construction Fund
- ◆ Eastover Sanitary District Sewer Fund
- ◆ Health Department Building Fund
- ◆ Western Regional Library
- ◆ Gray's Creek Middle School
- ◆ New Century International Elementary School
- ◆ Qualified School Construction Bonds
- ◆ Eastover Sanitary District Water II
- ◆ New Century Middle School

3. Proprietary Funds

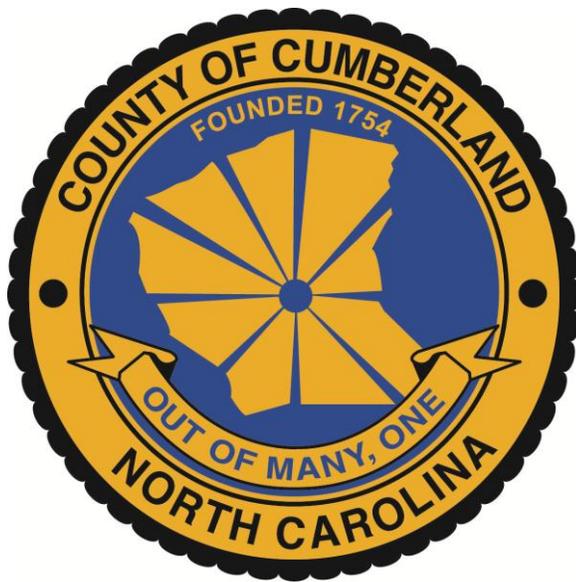
- ◆ Internal Service Funds
 - ◆ Group Insurance Fund
 - ◆ Employee Flexible Benefit Fund
 - ◆ Vehicle Insurance Fund
 - ◆ Retiree Insurance Fund
 - ◆ Workers' Compensation Fund
 - ◆ General Litigation Fund
- ◆ Enterprise Funds
 - ◆ Cumberland County Crown Center Funds
 - ◆ Cumberland County Solid Waste Fund
 - ◆ Eastover Sanitary District Sewer Project Fund

4. Fiduciary Funds

- ◆ Trust Fund- Special Separation Allowance Fund
- ◆ Agency Funds
 - ◆ Payee Account Fund
 - ◆ City Tax Funds
 - ◆ Intergovernmental Custodial Fund
 - ◆ Stormwater Utility Fund
 - ◆ NC 3% Vehicle Interest Fund
 - ◆ Inmate Payee Fund

5. Permanent Fund

- ◆ Cemetery Fund



CAPITAL OUTLAY

R = Replacement
A = Addition
S = Supplemental Request

Department	Item	Qty	Unit Cost	Total	Qty	Adopted County	Other
General Fund:							
101-410-4110 Court Facilities							
3607	C.O. Furniture and Fixtures - chairs for jury room		R	27,000		27,000	
3650	C.O. Other Improvements - carpet for courts		R	30,000		<u>30,000</u>	
	Total Court Facilities			<u>57,000</u>		57,000	
101-410-4152 Tax Administration							
3607	C.O. Furniture and Fixtures - workstations		S R	175,000			
101-411-4112 Public Buildings Other							
3610	C.O. Equipment - HVAC replacements		R	70,000		70,000	
3650	C.O. Other Improvements - building renovations		R	80,000		<u>80,000</u>	
	Total Public Buildings Other			<u>150,000</u>		150,000	
101-440-4402 Library							
3610	C.O. Equipment - Radio Frequency Identification Sy		S A	199,430		approved thru Fund 016	
3650	C.O. Improvements -Headquarters carpeting		S R	80,353			
	Total Library			<u>279,783</u>			
101-442-4439 Stadium Maintenance							
3650	C.O. Improvements -seal and stripe parking lot		S R	60,000		60,000	
Total General Fund				721,783		267,000	

CAPITAL OUTLAY

R = Replacement
A = Addition
S = Supplemental Request

Department	Item	Qty	Unit Cost	Total	Qty	Adopted County	Other
Separate Funds:							
420-442-4441 Recreation and Parks							
3650	C.O. Improvements - Arnette Park restrooms		R	35,000			35,000
620-444-4442 Civic Center							
3610	C.O. Equipment - mower		R	14,000			14,000
3650	C.O. Improvements - steps for concert stage		S A	<u>5,000</u>			<u>5,000</u>
	Total Civic Center			19,000			19,000
Solid Waste:							
625-460-4606 Ann Street							
3650	C.O. Improvements - paving		R	20,000			20,000
625-460-4608 Container Site							
3602	C.O. Buildings		R	6,000			6,000
3630	C.O. Land		A	25,000			25,000
3650	C.O. Improvements - paving		R	<u>25,000</u>			<u>25,000</u>
	Total Container Site			56,000			56,000
625-460-4611 Maintenance							
3610	C.O. Equipment - steam cleaner		A	5,000			5,000
3650	C.O. Improvements - paving		R	<u>25,000</u>			<u>25,000</u>
	Total Maintenance			30,000			30,000
625-460-4613 White Goods							
3650	C.O. Improvements - floor		R	<u>25,000</u>			<u>25,000</u>
	Total Solid Waste			131,000			131,000
Total Separate Funds				185,000			185,000
Total All Funds				906,783		267,000	185,000

NEW VEHICLES

S = Supplemental Request

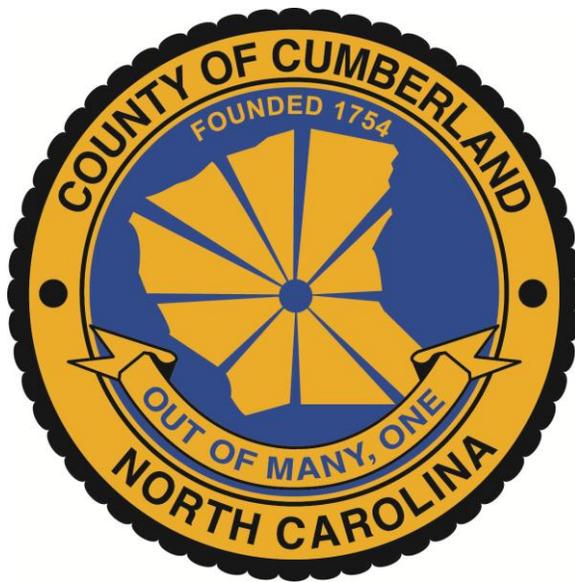
Department	Vehicle Type	Qty Req	Unit Cost	Qty	Adopted County	Other
General Fund:						
Law Enforcement:						
101-422-4200 Sheriff						
3603	Full size sedan - patrol vehicle	S 15	27,300	15	409,500	
101-437-4365 Social Services						
3603	15 passenger van with lift kits	S 2	44,413	2	88,826	
	15 passenger van	S $\frac{1}{3}$	28,413	$\frac{1}{3}$	<u>28,413</u>	
		3		3	117,239	
Total General Fund			18	18	526,739	
Separate Funds:						
Solid Waste:						
625-460-4608 Container Site						
3603	3/4 ton pickup	1	27,500	1		27,500
Total Separate Funds			1	1		27,500
Total All Funds			19	19	526,739	27,500

FUND BALANCE PROJECTIONS

Total funds - July 1, 2010 (per audit)	\$ 87,641,490
Projected revenues - June 30, 2011	280,567,096
Projected expenditures - June 30, 2011	(280,214,325)
Projected results of FY2011 operations	\$ 352,771
One-time obligations	(9,140,189)
FY2011 net gain (deficit)	(8,787,418)
Projected total funds available	78,854,072
Less: reserved for inventories & Register of Deeds	(655,545)
Less: reserved by state statute	(21,652,084)
Less: assigned for tax office software	(1,175,000)
Less: assigned for jail expansion	(6,274,760)
Less: assigned for renovation & maintenance	(2,058,117)
Less: assigned for economic development incentive	(2,392,949)
Less: assigned for water & sewer industrial expansion	(4,377,818)
Less: assigned for property revaluation	(439,884)
Projected unassigned fund balance-FY2011	39,827,915
Less: Projected fund balance appropriated for FY2012	(8,543,633)
Projected FY2011 net unassigned fund balance	\$ 31,284,282
FY2012 base expenditure budget	281,748,569
Recurring additions	4,352,593
Supplemental positions	214,191
One-time additions	4,971,859
FY2012 total adopted expenditure budget	\$ 291,287,212
FY2012 recurring base revenue budget	277,448,373
Supplemental recurring revenue	1,354,045
Supplemental one-time revenue	3,941,161
Fund balance recurring	
Fund balance unassigned-for base expenditures	4,560,591
Fund balance unassigned-for recurring additions	19,364
Fund balance unassigned- for new positions	920
Total fund balance recurring	4,580,875
Fund balance one-time	
Fund balance unassigned- for one-time additions	1,346,859
Fund balance unassigned- for water & sewer	250,000
Fund balance unassigned- health	434,074
Fund balance assigned- water & sewer industrial expansion	500,000
Fund balance assigned- renovation & maintenance	200,000
Fund balance assigned- communications	1,231,825
Total fund balance one-time	3,962,758
Total fund balance	8,543,633
FY2012 adopted revenue budget	\$ 291,287,212
% Fund balance remaining unassigned	10.74%

COMMUNITY FUNDING

Organization	FY 2011 Adopted	FY 2012 Requested	FY 2012 Recommended	FY 2012 Adopted
Community Organizations				
Cape Fear Botanical Garden	6,642	6,642	6,642	6,642
Cape Fear Regional Bureau for Community Action	12,150	12,150	12,150	12,150
Child Advocacy Center	39,768	39,768	39,768	39,768
Contact	6,874	7,065	6,874	6,874
CC Veterans Council	1,000	1,000	1,000	1,000
Dogwood Festival	3,321			
HIV Task Force	5,978	5,978	5,978	5,978
Salvation Army	29,700	29,700	29,700	29,700
Salvation Army Christmas Outreach	6,277	6,277	6,277	6,277
Second Harvest Food Bank of Southeast NC	15,000	35,000	15,000	15,000
Interagency Network of Cumberland County	0	1,500	0	0
Sycamore Tree Senior Center	9,963			
Teen Involvement Program	5,978	7,252	5,978	5,978
	142,651	152,332	129,367	129,367
Quasigovernmental Organizations				
Arts Council	80,000	80,000	80,000	80,000
Airborne Special Operations Museum	200,000	200,000	200,000	200,000
Communicare	40,000	40,000	40,000	40,000
CC Coordinating Council on Older Adults/RSVP	93,004	93,004	93,004	93,004
Fayetteville Area Sentencing Center	14,617	14,617	14,617	0
Mid Carolina Council of Governments	195,710	195,710	195,710	189,554
N.C. Division of Vocational Rehabilitation	59,628	59,214	59,214	59,214
N.C. Forest Service	136,625	122,200	122,200	122,200
SE NC Radio Reading	7,500	7,500	7,500	7,500
	827,084	812,245	812,245	791,472
One-Time or Limited-Time Funding				
BRAC Regional Alliance	20,533			20,500
Spring Lake Chamber of Commerce	35,000			35,000
Cape Fear Botanical Garden-capital project	100,000	100,000	100,000	100,000
	155,533	100,000	100,000	155,500
Economic Development				
Fayetteville-Cumberland County Chamber of Commerce	410,000	410,000	410,000	410,000
Fay-Cumberland County Chamber Commerce- shell building	140,000	125,000	125,000	125,000
Center for Economic Empowerment & Development	10,625	15,000	10,625	10,625
	560,625	550,000	545,625	545,625
Total all Organizations	1,685,893	1,614,577	1,587,237	1,621,964



SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2009			FY 2010			FY 2011			FY 2012		
	FT	PT	FTEs									
General Fund												
Governing Body	2	7	9.00	2	7	9.00	2	7	9.00	2	7	9.00
Administration	16	1	16.40	17	1	17.40	17	1	17.40	18	1	18.40
Information Services	15	0	15.00	16	0	16.00	17	0	17.00	19	0	19.00
Elections	8	1	8.38	8	1	8.38	8	1	8.38	8	1	8.38
Finance	15	0	15.00	15	0	15.00	15	0	15.00	15	1	15.75
Legal	8	0	8.00	8	0	8.00	8	0	8.00	8	0	8.00
Register of Deeds	24	0	24.00	24	0	24.00	24	0	24.00	24	0	24.00
Tax Administration	67	0	67.00	67	0	67.00	67	0	67.00	71	0	71.00
Property Revaluation										6	0	6.00
Printing and Graphics Services	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Communications Center	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Carpenter Shop	4	0	4.00	4	0	4.00	4	0	4.00	4	0	4.00
Public Buildings Equipment Maint	18	0	18.00	18	0	18.00	18	0	18.00	18	0	18.00
Public Buildings Janitorial	10	0	10.00	8	0	8.00	6	0	6.00	6	0	6.00
Central Maintenance	17	0	17.00	9	0	9.00	9	0	9.00	9	0	9.00
Landscaping & Grounds	13	0	13.00	13	0	13.00	13	0	13.00	13	0	13.00
Emergency Services	25	0	25.00	38	1	38.10	46	0	46.00	46	0	46.00
Sheriff	545	90	565.98	533	96	552.88	534	105	558.65	532	105	559.20
Animal Services	30	0	30.00	30	0	30.00	38	0	38.00	38	0	38.00
Day Reporting	3	1	3.80	3	1	3.80	3	1	3.80	3	1	3.80
Criminal Justice Unit	5	0	5.00	5	0	5.00	5	0	5.00	5	0	5.00
C-5 Facility	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Public Health	224	20	238.81	229	22	244.56	232	21	247.06	236	21	251.06
Social Services	622	1	622.50	630	2	631.98	638	1	638.50	630	1	630.50
Veterans Services	7	0	7.00	7	0	7.00	7	0	7.00	7	0	7.00
Child Support Enforcement							66	0	66.00	69	0	69.00
Senior Aides Local Support	1	0	1.00	1	0	0.86						
Library	146	67	175.28	161	74	195.08	163	74	195.32	162	70	190.96
Planning & Inspections	47	0	47.00	47	1	47.17	46	1	47.17	44	1	45.17
Engineering	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
NC Cooperative Extension Service	13	0	13.00	13	0	10.48	8	0	8.00	4	0	4.00
Location Services				6	1	6.83	6	1	6.83	6	1	6.83
Soil Conservation/Cost Share	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Public Utilities	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Total General Fund	1,900	188	1,974.15	1,927	207	2,005.52	2,015	213	2,098.11	2,018	210	2,101.05

SUMMARY OF POSITIONS BY DEPARTMENT

Department	FY 2009			FY 2010			FY 2011			FY 2012		
	FT	PT	FTEs									
Separate Fund												
Emergency 911	7	0	7.00									
Mental Health	218	1	218.48	215	1	215.01	208	1	208.01	144	1	145.01
Workers' Compensation	4	1	4.48	4	1	4.48	4	1	4.48	4	1	4.48
Workforce Development	25	0	25.00	25	0	25.14	26	0	26.00	26	1	26.50
Federal Drug Forfeiture - Justice	0	10	3.40	0	10	3.40	0	10	3.40	0	10	3.40
Property Revaluation	10	0	10.00	10	0	10.00	10	0	10.00			
Juvenile Crime Prevention	12	0	12.00	12	0	12.00	12	1	12.50	12	1	12.50
Transportation Planning	1	1	1.50	1	1	1.50	1	2	2.50	1	2	2.50
Community Development	10	0	10.00	10	0	10.00	10	0	10.00	10	0	10.00
Civic Center	41	0	41.00	41	0	41.00	40	0	40.00	40	0	40.00
Solid Waste Management	60	0	60.00	68	0	68.00	68	0	68.00	68	0	68.00
Inmate Canteen	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Total Separate Funds	391	13	395.86	389	13	393.53	382	15	387.89	308	16	315.39
Total All Funds	2,291	201	2,370.01	2,316	220	2,399.05	2,397	228	2,486.00	2,326	226	2,416.44

FY2009: Departments requested 31 new positions but only 14 were recommended and approved. Public Safety Departments increased by nine new positions. Additional details can be found on the New Position Spreadsheet. A total of 80 positions were requested for reclassification with 66 positions recommended and approved. All new and reclassified positions are located in the General Fund.

FY2010: Departments requested 35 new positions, all were recommended and approved. The Library added 17 full-time positions and 9 part-time positions with a start date of May in preparation of the opening of the new Western Branch Library. The Health Department added 6 positions in Women, Infants and Children's program. A total of 41 positions were reclassified, 40 positions in the General Fund and 1 position in the Workforce Development Fund. Details of position changes can be found in the New Position and County Reclassification spreadsheets.

FY2011: Departments requested 84 new positions, 83 were recommended and approved with one position added in the current year for the new Child Support Enforcement Program organization. 65 of the new positions were for the Child Support Enforcement that the State mandated the County to take over. Animal Services added 8 new positions; 4 Shelter Attendants and 4 Enforcement Officers. Emergency Services added 5 dispatcher positions that are to be funded by Hope Mills. A total of 24 positions were reclassified, 18 positions in the General Fund, 1 position in the Civic Center and 6 positions in Solid Waste. Details of position changes can be found in the New Position and County Reclassification spreadsheets.

FY2012: Departments requested 10 new positions, 7 were recommended and approved. Health Department added 3 new positions; 2 Processing Assistant III's and one Medical Office Assistant. Social Services added 3 Human Resources Aides and Finance added a part-time Financial Assistant II. No positions were reclassified. Details on position changes can be found in the New Position spreadsheet.

NEW POSITIONS

S = Supplemental Request

Department	Position Title	Grade	#	FT/ PT	Salary	Fringe/ Other	Total	#	Adopted County	Other
General Fund:										
101-410-4130 Finance										
	Financial Assistant II	61	S	1	PT	21,065	7,903	28,968	1	28,968
101-422-4200 Sheriff										
	Paralegal II	68	S	1	FT	38,734	12,110	50,844		
Health										
101-431-4315 Child Health Clinic										
	Processing Assistant III	57	S	1	FT	23,443	9,859	33,302		
101-431-4316 Dental Clinic										
	Processing Assistant III	57	S	1	FT	23,443	9,859	33,302	1	33,302
101-431-432C Sexually Transmitted Disease Clinic										
	Medical Office Assistant	57	S	1	FT	23,443	9,850	33,293	1	33,293
	Processing Assistant III	57	S	<u>1</u>	FT	23,443	9,859	<u>33,302</u>		
	Totally STD Clinic			2				66,595		
101-431-4329 Adult Health Clinic										
	Processing Assistant III	57	S	<u>1</u>	FT	23,443	9,859	<u>33,302</u>	<u>1</u>	<u>33,302</u>
	Total Health			5				166,501	3	99,897
101-437-4365 Social Services										
	Human Resources Aide	52	S	3	FT	18,784	9,667	28,451	3	27,817 57,536
Total General Fund		1PT		9	FT				7	156,682 57,536
Separate Fund:										
				0	FT					0
Total Separate Funds				0	FT					0
Total All Fund		1PT		9	FT					7
										156,682 57,536

SALARY SCHEDULE

Effective July 5, 2010

Grade	Minimum	Mid-Point	Maximum
50	\$17,206	\$22,798	\$28,390
51	\$17,985	\$23,830	\$29,675
52	\$18,784	\$24,889	\$30,994
53	\$19,627	\$26,005	\$32,385
54	\$20,508	\$27,173	\$33,838
55	\$21,433	\$28,399	\$35,364
56	\$22,416	\$29,701	\$36,986
57	\$23,443	\$31,062	\$38,681
58	\$24,508	\$32,473	\$40,438
59	\$25,624	\$33,951	\$42,278
60	\$26,812	\$35,526	\$44,240
61	\$28,087	\$37,216	\$46,344
62	\$29,423	\$38,986	\$48,548
63	\$30,805	\$40,817	\$50,828
64	\$32,247	\$42,728	\$53,208
65	\$33,753	\$44,723	\$55,692
66	\$35,348	\$46,836	\$58,324
67	\$37,025	\$49,059	\$61,091
68	\$38,734	\$51,323	\$63,911
69	\$40,524	\$53,695	\$66,865
70	\$42,399	\$56,178	\$69,958
71	\$44,353	\$58,768	\$73,182
72	\$46,394	\$61,472	\$76,550
73	\$48,539	\$64,314	\$80,089
74	\$50,808	\$67,321	\$83,833
75	\$53,181	\$70,465	\$87,749
76	\$55,639	\$73,722	\$91,804
77	\$58,218	\$77,139	\$96,060
78	\$60,925	\$80,726	\$100,526
79	\$63,757	\$84,478	\$105,199
80	\$66,713	\$88,395	\$110,076
81	\$69,793	\$92,476	\$115,158
82	\$73,041	\$96,780	\$120,518
83	\$76,454	\$101,302	\$126,149
84	\$80,035	\$106,047	\$132,058
85	\$83,763	\$110,988	\$138,211
86	\$87,655	\$116,143	\$144,631
87	\$91,756	\$121,577	\$151,397
88	\$96,046	\$127,261	\$158,476
89	\$100,520	\$133,189	\$165,858
90	\$105,203	\$139,394	\$173,585
91	\$110,116	\$145,904	\$181,691

SALARY SCHEDULE

Effective July 5, 2010

Class/Title	Grade	Minimum	Mid-Point	Maximum
Physician III-A	9	\$111,495	\$147,731	\$183,967
Public Health Physician III	9	\$111,495	\$147,731	\$183,967
Physician Director II-A	10	\$117,100	\$155,158	\$193,215
Physician III-B	11	\$122,703	\$162,581	\$202,460
Physician Director II-B	12	\$128,800	\$170,660	\$212,520
Physician III-C	12	\$128,800	\$170,660	\$212,520

Deputy I	L101	\$35,152	\$46,576	\$58,001
Deputy II	L102	\$36,910	\$48,906	\$60,902
Deputy III	L103	\$39,677	\$52,572	\$65,467
Sergeant	L104	\$42,446	\$56,240	\$70,036
Sergeant Specialist	L105	\$44,567	\$59,052	\$73,536
Lieutenant	L106	\$48,510	\$64,276	\$80,042
Lieutenant Specialist	L107	\$50,936	\$67,490	\$84,044
Captain	L108	\$58,001	\$76,852	\$95,702
Major	L109	\$63,800	\$84,535	\$105,270
Chief Deputy	L110	\$73,777	\$97,755	\$121,732

Dentention Officer I	D120	\$31,637	\$41,919	\$52,201
Dentention Officer II	D121	\$34,800	\$46,110	\$57,420
Sergeant	D122	\$38,203	\$50,619	\$63,035
Sergeant Specialist	D123	\$40,111	\$53,147	\$66,183
Lieutenant	D124	\$43,660	\$57,850	\$72,039
Captain	D125	\$52,203	\$69,169	\$86,135
Major	D126	\$63,800	\$84,535	\$105,270

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
4-H Military Program Assistant	57	\$23,443	\$31,062	\$39,455
Accountant I	72	\$46,394	\$61,472	\$78,081
Accountant II	75	\$53,181	\$70,465	\$89,504
Accounting Clerk III	57	\$23,443	\$31,062	\$39,455
Accounting Clerk IV	59	\$25,624	\$33,951	\$43,125
Accounting Clerk V	61	\$28,087	\$37,216	\$47,270
Accounting Specialist I	67	\$37,025	\$49,058	\$62,313
Accounting Specialist II	69	\$40,524	\$53,695	\$68,202
Accounting Technician I	59	\$25,624	\$33,951	\$43,125
Accounting Technician II	61	\$28,087	\$37,216	\$47,270
Accounting Technician III	63	\$30,805	\$40,817	\$51,845
Accounting Technician IV	65	\$33,753	\$44,723	\$56,806
Accreditation Compliance Officer	66	\$35,348	\$46,836	\$59,491
Addressing Technician	65	\$33,753	\$44,723	\$56,806
Administrative Assistant I	63	\$30,805	\$40,817	\$51,845
Administrative Assistant II	65	\$33,753	\$44,723	\$56,806
Administrative Assistant III	67	\$37,025	\$49,058	\$62,313
Administrative Coordinator	68	\$38,734	\$51,323	\$65,189
Administrative Officer I	67	\$37,025	\$49,058	\$62,313
Administrative Officer II	70	\$42,399	\$56,179	\$71,358
Administrative Officer III	72	\$46,394	\$61,472	\$78,081
Administrative Services Assistant V	61	\$28,087	\$37,216	\$47,270
Administrative Support I	63	\$30,805	\$40,817	\$51,845
Administrative Support II	65	\$33,753	\$44,723	\$56,806
Advocate I	68	\$38,734	\$51,323	\$65,189
Analyst Programmer I	72	\$46,394	\$61,472	\$78,081
Analyst Programmer II	74	\$50,808	\$67,321	\$85,510
Animal Control Director	72	\$46,394	\$61,472	\$97,981
Animal Control Dispatcher	59	\$25,624	\$33,952	\$43,125
Animal Control Officer	64	\$32,247	\$42,727	\$54,272
Animal Control Officer/Investigator	68	\$38,745	\$51,337	\$59,491
Animal Control Supervisor	68	\$38,734	\$51,323	\$65,189
Animal Shelter Attendant	59	\$25,624	\$33,952	\$43,125
Animal Shelter Supervisor	67	\$37,025	\$49,058	\$62,313
Applications Analyst Programmer I	76	\$55,639	\$73,722	\$93,640
Applications Programmer I	69	\$40,524	\$53,695	\$68,202
Applications Programmer II	74	\$50,808	\$67,321	\$85,510
Appraiser	67	\$37,025	\$49,058	\$62,313
Area Director MH/DD/SAS	87	\$91,756	\$121,577	\$154,425
Assessment Division Manager	76	\$55,639	\$73,722	\$93,640
Assistant Animal Control Director	72	\$46,394	\$61,472	\$65,189
Assistant Box Office Manager	61	\$28,087	\$37,216	\$47,270
Assistant Collections Division Manager	72	\$46,394	\$61,472	\$78,081
Assistant Collections Supervisor	63	\$30,805	\$40,817	\$51,845
Assistant Communication Supervisor	71	\$44,353	\$58,768	\$65,189
Assistant County Manager (Finance & Admin Svcs)	86	\$87,655	\$116,143	\$147,523
Assistant County Manager I	78	\$60,925	\$80,726	\$102,537

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Assistant County Manager II	80	\$66,713	\$88,395	\$112,278
Assistant Custodial/Janitorial Supervisor	59	\$25,624	\$33,951	\$43,125
Assistant Director, CC Crim. Justice Sys. Spt. Unit (CCCJSSU)	69	\$40,524	\$53,695	\$68,202
Assistant DRC Program Coordinator	65	\$33,753	\$44,723	\$56,806
Assistant Finance Director	79	\$63,757	\$84,478	\$107,303
Assistant Food Services Manager	63	\$30,805	\$40,817	\$51,845
Assistant General Manager/Director Of Operations	79	\$63,757	\$84,478	\$107,303
Assistant Human Resources Director	74	\$50,808	\$67,321	\$85,510
Assistant Information Services Director	80	\$66,713	\$88,395	\$112,278
Assistant Landfill Operations Supervisor	66	\$35,348	\$46,836	\$59,491
Assistant Operations Division Manager	72	\$46,394	\$61,472	\$78,081
Assistant Planning Director/Municipal Land Use Code	74	\$50,808	\$67,321	\$85,510
Assistant Register Of Deeds	68	\$38,734	\$51,323	\$65,189
Assistant Tax Administrator	79	\$63,757	\$84,478	\$107,303
Assistant Ticket Office Manager	68	\$38,734	\$51,323	\$65,189
Assistant Veterans Services Manager	66	\$35,348	\$46,836	\$59,491
Assistant Weighmaster	62	\$29,423	\$38,986	\$49,519
Assistant Workforce Development Director	74	\$50,808	\$67,321	\$85,510
Attorney I	79	\$63,757	\$84,478	\$107,303
Attorney II	82	\$73,041	\$76,780	\$122,928
Benefits Coordinator	68	\$38,734	\$51,323	\$65,189
Booking Manager (CCCC)	69	\$40,524	\$53,695	\$68,202
Booking Room Supervisor	63	\$30,805	\$40,817	\$51,845
Booking/Intake Technician	58	\$24,508	\$32,473	\$41,247
Box Office Manager	68	\$38,734	\$51,323	\$65,189
Budget Analyst	70	\$42,399	\$56,179	\$71,358
Buyer	66	\$35,348	\$46,836	\$59,491
Captain	L108	\$58,001	\$76,852	\$97,616
Captain-Detention	D125	\$52,203	\$56,835	\$72,191
Carpentry Supervisor	66	\$35,348	\$46,836	\$59,491
Central Maintenance Supervisor	73	\$48,539	\$64,314	\$81,691
Central Permitting Administrator	70	\$42,399	\$56,179	\$71,358
Chief Deputy Sheriff	L110	\$73,777	\$97,755	\$124,167
Chief Executive Officer (CCCC)	83	\$76,454	\$101,302	\$128,672
Chief Inspector Building/Plumbing	68	\$38,734	\$51,323	\$65,189
Chief Inspector Electrical/Mechanical	68	\$38,734	\$51,323	\$65,189
Child Support Agent I	63	\$30,805	\$40,817	\$55,164
Child Support Agent II	65	\$33,753	\$44,723	\$60,443
Child Support Enforcement Director	76	\$55,639	\$73,722	\$99,635
Child Support Supervisor I	67	\$37,025	\$49,058	\$66,302
Child Support Supervisor II	68	\$38,734	\$51,323	\$69,362
Child Support Supervisor III	69	\$40,524	\$53,694	\$72,568
Circulation Manager	67	\$37,025	\$49,058	\$66,302
Clerk To The Board	71	\$44,353	\$58,768	\$79,425
Clinical Social Work Supervisor	74	\$50,808	\$67,321	\$85,510
Clinical Social Worker	72	\$46,394	\$61,472	\$78,081
Clinical Substance Abuse Counselor	68	\$38,734	\$51,323	\$65,189

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Clinical Substance Abuse Counselor-C	70	\$42,399	\$56,179	\$71,358
Code Enforcement Coordinator	70	\$42,399	\$56,179	\$71,358
Code Enforcement Officer I	64	\$32,247	\$42,728	\$54,272
Code Enforcement Officer II	65	\$33,753	\$44,723	\$56,806
Code Enforcement Officer III	66	\$35,348	\$46,836	\$59,491
Collections Division Manager	76	\$55,639	\$73,722	\$93,640
Collections Services Supervisor	68	\$38,734	\$51,323	\$65,189
Commercial/Revaluation Appraiser	68	\$38,734	\$51,323	\$65,189
Communications Center Administrator	66	\$35,348	\$46,836	\$59,491
Communications Manager	74	\$50,808	\$67,321	\$85,510
Communications Shift Supervisor	69	\$40,524	\$53,694	\$62,313
Communications Specialist	60	\$26,812	\$35,526	\$45,125
Communications Supervisor	72	\$46,394	\$61,472	\$68,202
Community Development Director	77	\$58,218	\$77,139	\$97,981
Community Development Specialist	66	\$35,348	\$46,836	\$59,491
Community Disease Control Specialist I	63	\$30,805	\$40,817	\$51,845
Community Disease Control Specialist II	65	\$33,753	\$44,723	\$56,806
Community Health Assistant	54	\$20,508	\$27,173	\$34,515
Community Mental Health Assistant	54	\$20,508	\$27,173	\$34,515
Community Mental Health Technician	58	\$24,508	\$32,473	\$41,247
Community Outreach Educator	63	\$30,805	\$40,817	\$51,845
Community Services Manager	72	\$46,394	\$61,472	\$78,081
Community Social Services Assistant	54	\$20,508	\$27,173	\$34,515
Community Social Services Technician	58	\$24,508	\$32,473	\$41,247
Community Support Services Supervisor	60	\$26,812	\$35,526	\$45,125
Compliance Officer	70	\$42,399	\$56,179	\$71,358
Comprehensive Planning Coordinator	72	\$46,394	\$61,472	\$78,081
Computer Network Coordinator	76	\$55,639	\$73,722	\$93,640
Computer Operator	64	\$32,247	\$42,728	\$54,272
Computer Programmer I	67	\$37,025	\$49,058	\$62,313
Computer Repair Technician	69	\$40,524	\$53,695	\$68,202
Computer Systems Administrator I	68	\$38,734	\$51,323	\$65,189
Computer Systems Administrator II	70	\$42,399	\$56,179	\$71,358
Computer Systems Administrator III	72	\$46,394	\$61,472	\$78,081
Computer Systems Specialist	69	\$40,524	\$53,695	\$68,202
Computing Consultant I	70	\$42,399	\$56,179	\$71,358
Computing Consultant II	72	\$46,394	\$61,472	\$78,081
Computing Consultant III	74	\$50,808	\$67,321	\$85,510
Computing Support Technician I	61	\$28,087	\$37,216	\$47,270
Computing Support Technician II	63	\$30,805	\$40,817	\$51,845
Computing Support Technician III	66	\$35,348	\$46,836	\$59,491
Conservation/Engineering Inspector	65	\$33,753	\$44,723	\$56,806
Construction Inspector	65	\$33,753	\$44,723	\$56,806
Construction Technician	60	\$26,812	\$35,526	\$45,125
Cook I	52	\$18,784	\$24,889	\$31,613
Cook II	54	\$20,508	\$27,173	\$34,515
Cook Supervisor	59	\$25,624	\$33,951	\$43,125

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Cottage Parent I	54	\$20,508	\$27,173	\$34,515
County Engineer	79	\$63,757	\$84,478	\$107,303
County Manager	91	\$110,116	\$145,904	\$185,325
County Social Services Business Officer II	75	\$53,181	\$70,465	\$89,504
County Social Services Director	87	\$91,756	\$121,577	\$154,425
County Social Services Program Administrator I	76	\$55,639	\$73,722	\$93,640
County Social Services Program Administrator II	78	\$60,925	\$80,726	\$102,537
Creative Services Specialist	65	\$33,753	\$44,723	\$56,806
Crime Analyst	67	\$37,025	\$49,058	\$62,313
Custodial/Janitorial Crew Leader	53	\$19,627	\$26,006	\$33,032
Custodial/Janitorial Supervisor	66	\$35,348	\$46,836	\$59,491
Custodian Janitor I	50	\$17,206	\$22,798	\$28,958
Custodian Janitor II	51	\$17,985	\$23,830	\$30,269
Customer Service Coordinator	67	\$37,025	\$49,058	\$62,313
Data Entry Operator II	57	\$23,443	\$31,062	\$39,455
Data Systems Liaison	68	\$38,734	\$51,323	\$65,189
Day Care Services Coordinator I	68	\$38,734	\$51,323	\$65,189
Day Reporting Center Program Coordinator	69	\$40,524	\$53,695	\$68,202
Dental Assistant	59	\$25,624	\$33,951	\$43,125
Dental Hygienist II	70	\$42,399	\$56,179	\$71,358
Dentist I	84	\$80,035	\$106,047	\$134,699
Dentist II	87	\$91,756	\$121,577	\$154,425
Dentist III	89	\$100,520	\$133,189	\$169,175
Deputy Animal Services Director	70	\$42,399	\$56,179	\$71,357
Deputy Clerk To The Board	65	\$33,753	\$44,723	\$56,806
Deputy County Manager	88	\$96,046	\$127,261	\$161,645
Deputy Emergency Services Director	78	\$60,925	\$80,726	\$93,640
Deputy I	L101	\$35,152	\$46,577	\$59,161
Deputy II	L102	\$36,910	\$48,906	\$62,120
Deputy III	L103	\$39,677	\$52,572	\$66,776
Deputy Library Director	76	\$55,639	\$73,722	\$93,640
Deputy Planning & Inspections Director	76	\$55,639	\$73,722	\$93,640
Deputy Register Of Deeds I	59	\$25,624	\$33,951	\$43,125
Deputy Register Of Deeds II	61	\$28,087	\$37,216	\$47,270
Deputy Register Of Deeds III	63	\$30,805	\$40,817	\$51,845
Detention Officer I	D120	\$31,637	\$41,919	\$53,245
Detention Officer II	D121	\$34,800	\$46,110	\$58,568
Director Of CC Criminal Justice Systems Spt. Unit (CCCJSSU)	74	\$50,808	\$67,321	\$85,510
Director Of Elections	76	\$55,639	\$73,722	\$93,640
Director Of Event Services (CCCC)	71	\$44,353	\$58,768	\$74,646
Director Of Events/Sales (CCCC)	71	\$44,353	\$58,768	\$74,646
Director Of Finance (CCCC)	74	\$50,808	\$67,321	\$85,510
Director Of Marketing (CCCC)	71	\$44,353	\$58,768	\$74,646
Director Of Operations (CCCC)	74	\$50,808	\$67,321	\$85,510
Director Of Sales & Marketing (CCCC)	73	\$48,539	\$64,314	\$81,691
Director Of Ticketing (CCCC)	71	\$44,353	\$58,768	\$74,646
Dispatch Supervisor	65	\$33,753	\$44,723	\$56,806

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Dispatcher I	61	\$28,087	\$37,216	\$47,270
Dispatcher II	62	\$29,423	\$38,986	\$49,519
Elections Administrative Coordinator	66	\$35,348	\$46,836	\$59,491
Elections Services Manager	69	\$40,524	\$53,695	\$68,202
Electronics Technician I	65	\$33,753	\$44,723	\$56,806
Eligibility Specialist	59	\$25,624	\$33,951	\$43,125
Emergency Management Officer	67	\$37,025	\$49,058	\$62,313
Emergency Management Planner I	70	\$42,399	\$56,179	\$71,358
Emergency Services Director	81	\$69,793	\$92,476	\$107,303
Employee Assistance Program Counselor	70	\$42,399	\$56,179	\$71,358
Employment/Training Caseworker	65	\$33,753	\$44,723	\$56,806
Engineering Technician I	65	\$33,753	\$44,723	\$56,806
Engineering Technician II	68	\$38,734	\$51,323	\$65,189
Enhanced 911 Addressing Coordinator	68	\$38,734	\$51,323	\$65,189
Environmental Health Director II	79	\$63,757	\$84,478	\$107,303
Environmental Health Program Specialist	69	\$40,524	\$53,695	\$68,202
Environmental Health Specialist	67	\$37,025	\$49,058	\$62,313
Environmental Health Supervisor I	70	\$42,399	\$56,179	\$71,358
Environmental Health Supervisor II	73	\$48,539	\$64,314	\$81,691
Equipment Maintenance Superintendent	73	\$48,539	\$64,314	\$81,691
Equipment Maintenance Supervisor	70	\$42,399	\$56,179	\$71,358
Equipment Mechanic	63	\$30,805	\$40,817	\$51,845
Equipment Operator I	59	\$25,624	\$33,951	\$43,125
Equipment Operator II	61	\$28,087	\$37,216	\$47,270
Equipment Operator III	63	\$30,805	\$40,817	\$51,845
Equipment Operator Supervisor	66	\$35,348	\$46,836	\$59,491
Events Manager	69	\$40,524	\$53,694	\$68,202
Events/Operations Coordinator	65	\$33,753	\$44,723	\$56,806
Executive Assistant I	64	\$32,247	\$42,727	\$54,272
Executive Assistant II	66	\$35,348	\$46,836	\$59,491
Facilities Maintenance Coordinator I	63	\$30,805	\$40,817	\$51,845
Facilities Maintenance Coordinator II	64	\$32,247	\$42,728	\$54,272
Facilities Maintenance Manager	72	\$46,394	\$61,472	\$78,081
Facilities Maintenance Supervisor	68	\$38,734	\$51,323	\$65,189
Fair Housing Specialist	67	\$37,025	\$49,058	\$62,313
Fees & Assessment Specialist	69	\$40,524	\$53,695	\$68,202
Finance Director	74	\$50,808	\$67,321	\$85,510
Financial Assistant I	59	\$25,624	\$33,951	\$43,125
Financial Assistant II	61	\$28,087	\$37,216	\$47,270
Financial Assistant III	63	\$30,805	\$40,817	\$51,845
Financial Assistant IV	65	\$33,753	\$44,723	\$56,806
Financial Tax Analyst	64	\$32,247	\$42,728	\$54,272
Financial Tax Assistant	63	\$30,805	\$40,817	\$51,845
Financial Tax Coordinator	68	\$38,734	\$51,323	\$65,189
Fingerprint Technician	58	\$24,508	\$32,473	\$41,247
Fire Inspector	66	\$35,348	\$46,836	\$59,491
Fleet Maintenance Superintendent	70	\$42,399	\$56,179	\$71,358

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Food Services Manager	66	\$35,348	\$46,836	\$59,491
Foreign Language Interpreter I	60	\$26,812	\$35,526	\$45,125
Foreign Language Interpreter II	63	\$30,805	\$40,817	\$51,845
General Manager (CCCC)	86	\$87,655	\$116,143	\$147,523
General Manager/Chief Operations Officer (CCCC)	79	\$63,757	\$84,478	\$107,303
General Utility Worker	53	\$19,627	\$26,006	\$33,032
Gis Analyst	68	\$38,734	\$51,323	\$65,189
Gis Coordinator	72	\$46,394	\$61,472	\$78,081
Gis Manager	74	\$50,808	\$67,321	\$85,510
Gis Technician I	63	\$30,805	\$40,817	\$51,845
Gis Technician II	65	\$33,753	\$44,723	\$56,806
Gis Technician III	66	\$35,348	\$46,836	\$59,491
Grounds Maintenance Equipment Technician II	62	\$29,423	\$38,985	\$49,519
Grounds Maintenance Landscaping Supervisor	68	\$38,734	\$51,323	\$65,189
Grounds Maintenance Technician I	60	\$26,812	\$35,526	\$45,125
Grounds Maintenance Technician II	62	\$29,423	\$38,985	\$49,519
Habilitation Specialist II	67	\$37,025	\$49,058	\$62,313
Head Teller	64	\$32,247	\$42,728	\$54,272
Health Care Assistant II	54	\$20,508	\$27,173	\$34,515
Health Care Supervisor I	62	\$29,423	\$38,986	\$49,519
Health Care Technician I	58	\$24,508	\$32,473	\$41,247
Help Desk Assistant II	61	\$28,087	\$37,216	\$47,270
House Arrest Specialist	65	\$33,753	\$44,723	\$56,806
Housekeeper	51	\$17,985	\$23,830	\$30,269
Housekeeping Team Leader	53	\$19,627	\$26,006	\$33,032
Housing Program Coordinator	70	\$42,399	\$56,179	\$71,358
Housing Rehabilitation Specialist	66	\$35,348	\$46,836	\$59,491
Housing Services Manager	72	\$46,394	\$61,472	\$78,081
Human Resources Aide	52	\$18,784	\$24,889	\$31,613
Human Resources Analyst I	70	\$42,399	\$56,179	\$71,358
Human Resources Analyst II	72	\$46,394	\$61,472	\$78,081
Human Resources Consultant	72	\$46,394	\$61,472	\$78,081
Human Resources Director	76	\$55,639	\$73,722	\$93,640
Human Resources Placement Specialist	63	\$30,805	\$40,817	\$51,845
Human Resources Technician I	65	\$33,753	\$44,723	\$56,806
Human Resources Technician II	66	\$35,348	\$46,836	\$59,491
Human Services Clinical Counselor I	67	\$37,025	\$49,058	\$62,313
Human Services Clinical Counselor II	69	\$40,524	\$53,694	\$68,202
Human Services Clinical Counselor Specialist	71	\$44,353	\$58,768	\$74,646
Human Services Clinical Program Manager	72	\$46,394	\$61,472	\$78,081
Human Services Coordinator I	63	\$30,805	\$40,817	\$51,845
Human Services Coordinator II	67	\$37,025	\$49,058	\$62,313
Human Services Coordinator III	69	\$40,524	\$53,694	\$68,202
Human Services Deputy Director	82	\$73,041	\$96,779	\$122,928
Human Services Planner/Evaluator I	68	\$38,734	\$51,323	\$65,189
Human Services Planner/Evaluator II	70	\$42,399	\$56,179	\$71,358
Human Services Program Specialist	72	\$46,394	\$61,472	\$78,081

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Hvac Technician I	66	\$35,348	\$46,836	\$59,491
Hvac Technician II	67	\$37,025	\$49,058	\$62,313
Identification Technician	58	\$24,508	\$32,473	\$41,247
Income Maintenance Caseworker I	61	\$28,087	\$37,216	\$47,270
Income Maintenance Caseworker II	63	\$30,805	\$40,817	\$51,845
Income Maintenance Caseworker III	65	\$33,753	\$44,723	\$56,806
Income Maintenance Investigator I	63	\$30,805	\$40,817	\$51,845
Income Maintenance Investigator II	65	\$33,753	\$44,723	\$56,806
Income Maintenance Investigator Supervisor I	65	\$33,753	\$44,723	\$56,806
Income Maintenance Investigator Supervisor II	67	\$37,025	\$49,058	\$62,313
Income Maintenance Supervisor I	65	\$33,753	\$44,723	\$56,806
Income Maintenance Supervisor II	67	\$37,025	\$49,058	\$62,313
Income Maintenance Supervisor III	69	\$40,524	\$53,695	\$68,202
Income Maintenance Technician	59	\$25,624	\$33,951	\$43,125
Industrial Hygiene Consultant	77	\$58,218	\$77,139	\$97,981
Information & Communications Specialist II	69	\$40,524	\$53,695	\$68,202
Information Processing Assistant I	59	\$25,624	\$33,951	\$43,125
Information Processing Assistant II	61	\$28,087	\$37,216	\$47,270
Information Services Director	83	\$76,454	\$101,302	\$128,672
Information Systems Liaison I	68	\$38,734	\$51,323	\$65,189
Information Systems Manager	76	\$55,639	\$73,722	\$93,640
Information Technology Coordinator	77	\$58,218	\$77,139	\$97,981
Inspections Coordinator	70	\$42,399	\$56,179	\$71,358
Inspector I Building/Plumbing	64	\$32,247	\$42,728	\$54,272
Inspector I Electrical/Mechanical	64	\$32,247	\$42,728	\$54,272
Inspector II Building/Plumbing	65	\$33,753	\$44,723	\$56,806
Inspector II Electrical/Mechanical	65	\$33,753	\$44,723	\$56,806
Inspector III Building/Plumbing	67	\$37,025	\$49,058	\$62,313
Inspector III Electrical/Mechanical	67	\$37,025	\$49,058	\$62,313
Investment Officer	73	\$48,539	\$64,314	\$81,691
Labor Crew Leader	58	\$24,508	\$32,473	\$41,247
Landfill Operations Supervisor	70	\$42,399	\$56,178	\$71,358
Landscaping & Grounds Manager	68	\$38,734	\$51,323	\$65,189
Landscaping & Grounds Supervisor	65	\$33,753	\$44,723	\$56,806
Latent Print Examiner	67	\$37,025	\$49,058	\$62,313
Laundry Washer Operator	53	\$19,627	\$26,006	\$33,032
Lead Animal Control Officer	65	\$33,753	\$44,723	\$56,806
Lead Animal Shelter Atendant	61	\$28,087	\$37,215	\$47,270
Lead Child Support Agent	66	\$35,348	\$46,836	\$59,491
Lead Worker III	58	\$24,508	\$32,473	\$41,247
Lead Worker IV	60	\$26,812	\$35,526	\$45,125
Librarian I	65	\$33,753	\$44,723	\$56,806
Librarian II	67	\$37,025	\$49,058	\$62,313
Librarian III	69	\$40,524	\$53,695	\$68,202
Librarian IV	71	\$44,353	\$58,768	\$74,646
Library Associate I	59	\$25,624	\$33,951	\$43,125
Library Associate II	63	\$30,805	\$40,817	\$51,845
Library Courier	54	\$20,508	\$27,173	\$34,515

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Library Director	80	\$66,713	\$88,395	\$112,278
Library Division Manager	73	\$48,539	\$64,314	\$81,691
Library Page	50	\$17,206	\$22,798	\$28,958
Library Technician	55	\$21,433	\$28,399	\$36,072
Licensed Clinical Counselor	70	\$42,399	\$56,179	\$71,358
Licensed Clinical Counselor Specialist	72	\$46,394	\$61,472	\$78,081
Licensed Clinical Program Manager	73	\$48,539	\$64,314	\$81,691
Licensed Electrician	65	\$33,753	\$44,723	\$56,806
Licensed HVAC Technician	65	\$33,753	\$44,723	\$56,806
Licensed Plumber	65	\$33,753	\$44,723	\$56,806
Lieutenant	L106	\$48,510	\$64,276	\$81,642
Lieutenant Specialist	L107	\$50,936	\$67,490	\$85,725
Lieutenant-Detention	D124	\$43,660	\$47,451	\$60,272
Local Health Director	87	\$91,756	\$121,577	\$154,425
Local Mental Health Administrator I	76	\$55,639	\$73,722	\$93,640
Local Mental Health Administrator II	78	\$60,925	\$80,726	\$102,537
Local Mental Health Center Unit Coordinator	74	\$50,808	\$67,321	\$85,510
Local Public Health Administrator I	76	\$55,639	\$73,722	\$93,640
Mail Processing Clerk	59	\$25,624	\$33,951	\$43,125
Maintenance Systems Specialist	63	\$30,805	\$40,817	\$47,934
Maintenance Technician I	60	\$26,812	\$35,526	\$45,125
Maintenance Technician II	62	\$29,423	\$38,986	\$49,519
Maintenance Technician III	63	\$30,805	\$40,817	\$51,845
Maintenance Worker I	55	\$21,433	\$28,399	\$36,072
Maintenance Worker II	57	\$23,443	\$31,062	\$39,455
Major	L109	\$63,800	\$84,535	\$107,375
Major-Detention	D126	\$63,800	\$84,535	\$107,375
Mapping Division Manager	71	\$44,353	\$58,768	\$74,646
Marketing & Promotions Specialist	65	\$33,753	\$44,723	\$56,806
Master Mechanic Foreman	66	\$35,348	\$46,836	\$59,491
Medical Laboratory Assistant II	56	\$22,416	\$29,701	\$37,726
Medical Laboratory Assistant III	58	\$24,508	\$32,473	\$41,247
Medical Laboratory Technologist I	68	\$38,734	\$51,323	\$65,189
Medical Laboratory Technologist II	70	\$42,399	\$56,179	\$71,358
Medical Office Assistant	57	\$23,443	\$31,062	\$39,455
Medical Records Assistant III	57	\$23,443	\$31,062	\$39,455
Medical Records Assistant IV	59	\$25,624	\$33,951	\$43,125
Medical Records Manager I	66	\$35,348	\$46,836	\$59,491
Medical Records Manager II	68	\$38,734	\$51,323	\$65,189
Medical Records Manager III	70	\$42,399	\$56,179	\$71,358
Mental Health Nurse I	69	\$40,524	\$53,695	\$68,202
Mental Health Nurse II	71	\$44,353	\$58,768	\$74,646
Mis Coordinator (WDC)	63	\$30,805	\$40,817	\$51,845
Multimedia Specialist	63	\$30,805	\$40,817	\$51,845
Natural Resources Conservation Technician	65	\$33,753	\$44,723	\$56,806
Network Information Systems Manager	77	\$58,218	\$77,139	\$97,981
Network Specialist	74	\$50,808	\$67,321	\$85,510

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Nurse Clinician I	73	\$48,539	\$64,314	\$81,691
Nurse Supervisor II	75	\$53,181	\$70,465	\$89,504
Nursing Assistant II	55	\$21,433	\$28,399	\$36,072
Nutrition Program Director II	72	\$46,394	\$61,472	\$78,081
Nutritionist I	63	\$30,805	\$40,817	\$51,845
Nutritionist II	66	\$35,348	\$46,836	\$59,491
Nutritionist III	68	\$38,734	\$51,323	\$65,189
Office Assistant III	57	\$23,443	\$31,062	\$39,455
Office Assistant IV	59	\$25,624	\$33,951	\$43,125
Office Assistant V	61	\$28,087	\$37,216	\$47,270
Office Support II	54	\$20,508	\$27,173	\$34,515
Office Support III	57	\$23,443	\$31,062	\$39,455
Office Support IV	59	\$25,624	\$33,952	\$43,125
Office Support V	61	\$28,087	\$37,215	\$47,270
Office Work Unit Supervisor IV	59	\$25,624	\$33,952	\$43,125
Office Work Unit Supervisor V	61	\$28,087	\$37,215	\$47,270
Operations Division Manager	76	\$55,639	\$73,722	\$93,640
Operations Manager (CCCC)	68	\$38,734	\$51,323	\$65,189
Outreach Specialist I	71	\$44,353	\$58,768	\$74,646
Paralegal I	67	\$37,025	\$49,058	\$62,313
Paralegal II	68	\$38,734	\$51,323	\$65,189
Parts/Inventory Coordinator	60	\$26,812	\$35,526	\$45,125
Patient Relations Representative IV	59	\$25,624	\$33,951	\$43,125
Patient Relations Representative V	61	\$28,087	\$37,216	\$47,270
Pawn Shop Liaison	62	\$29,423	\$38,986	\$49,519
Payroll Clerk V	61	\$28,087	\$37,216	\$47,270
Payroll Specialist	63	\$30,805	\$40,817	\$51,845
Payroll Supervisor	68	\$38,734	\$51,323	\$65,189
Permit Technician	63	\$30,805	\$40,817	\$51,845
Personal Property Coordinator	67	\$37,025	\$49,058	\$62,313
Personnel Analyst II	72	\$46,394	\$61,472	\$78,081
Personnel Assistant III	57	\$23,443	\$31,062	\$39,455
Personnel Assistant IV	59	\$25,624	\$33,951	\$43,125
Personnel Assistant V	61	\$28,087	\$37,216	\$47,270
Personnel Officer I	70	\$42,399	\$56,179	\$71,358
Personnel Officer II	74	\$50,808	\$67,321	\$85,510
Personnel Technician I	63	\$30,805	\$40,817	\$47,934
Personnel Technician II	66	\$35,348	\$46,836	\$59,491
Pharmacist	82	\$73,041	\$76,780	\$122,928
Physical Trainer	60	\$26,812	\$35,526	\$45,125
Physician Director II-A	10	\$117,100	\$155,158	\$197,079
Physician Director II-B	12	\$128,800	\$170,660	\$216,770
Physician Extender I	79	\$63,757	\$84,478	\$107,303
Physician Extender II	81	\$69,793	\$92,476	\$117,462
Physician III-A	9	\$111,495	\$147,731	\$187,646
Physician III-B	11	\$122,703	\$162,581	\$208,947
Physician III-C	12	\$128,800	\$170,660	\$216,770

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Planner I	66	\$35,348	\$46,836	\$59,491
Planner II	68	\$38,734	\$51,323	\$65,189
Planner III	70	\$42,399	\$56,179	\$71,358
Planning & Inspections Director	80	\$66,713	\$88,395	\$112,278
Planning Assistant	63	\$30,805	\$40,817	\$51,845
Planning/Monitoring Officer (WDC)	69	\$40,524	\$53,695	\$68,202
Plat & Plan Review Officer	67	\$37,025	\$49,058	\$62,313
Practical Nurse I	58	\$24,508	\$32,473	\$41,247
Practical Nurse II	62	\$29,423	\$38,986	\$49,519
Pretrial Officer	65	\$33,753	\$44,723	\$56,806
Pretrial Release Specialist	64	\$32,247	\$42,728	\$54,272
Printing & Reproduction Supervisor	62	\$29,423	\$38,986	\$49,519
Printing Technician	58	\$24,508	\$32,473	\$41,247
Processing Assistant II	54	\$20,508	\$27,173	\$34,515
Processing Assistant III	57	\$23,443	\$31,062	\$39,455
Processing Assistant IV	59	\$25,624	\$33,951	\$43,125
Processing Assistant V	61	\$28,087	\$37,216	\$47,270
Processing Unit Supervisor IV	59	\$25,624	\$33,951	\$43,125
Processing Unit Supervisor V	61	\$28,087	\$37,216	\$47,270
Production Manager	68	\$38,734	\$51,323	\$65,189
Program Assistant IV	59	\$25,624	\$33,951	\$43,125
Program Assistant V	61	\$28,087	\$37,216	\$47,270
Psychological Program Director I	80	\$66,713	\$88,395	\$112,278
Public Health Education Specialist	65	\$33,753	\$44,723	\$56,806
Public Health Educator I	63	\$30,805	\$40,817	\$51,845
Public Health Educator II	67	\$37,025	\$49,059	\$62,313
Public Health Educator Supervisor	69	\$40,524	\$53,695	\$68,202
Public Health Epidemiologist	70	\$42,399	\$56,179	\$71,358
Public Health Nurse I	70	\$42,399	\$56,179	\$71,358
Public Health Nurse II	72	\$46,394	\$61,472	\$78,081
Public Health Nurse III	73	\$48,539	\$64,314	\$81,691
Public Health Nursing Consultant II	77	\$58,218	\$77,139	\$97,981
Public Health Nursing Director III	81	\$69,793	\$92,476	\$117,462
Public Health Nursing Supervisor I	74	\$50,808	\$67,321	\$85,510
Public Health Nursing Supervisor II	76	\$55,639	\$73,722	\$93,640
Public Health Physician III	9	\$111,495	\$147,731	\$187,646
Public Information Assistant III	57	\$23,443	\$31,062	\$39,455
Public Information Assistant IV	59	\$25,624	\$33,952	\$43,125
Public Information Coordinator	68	\$38,734	\$51,323	\$65,189
Public Information Director	70	\$42,399	\$56,179	\$71,358
Public Information Officer	66	\$35,348	\$46,836	\$59,491
Public Information Specialist	59	\$25,624	\$33,951	\$43,125
Public Utilities Director	79	\$63,757	\$84,478	\$107,303
Purchasing & Accounts Manager	72	\$46,394	\$61,472	\$78,081
Quality Assurance Specialist I	68	\$38,734	\$51,323	\$65,189
Quality Assurance Specialist II	70	\$42,399	\$56,179	\$71,358
Quality Assurance Specialist III	72	\$46,394	\$61,472	\$78,081

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Real Estate Appraiser Supervisor	73	\$48,539	\$64,314	\$81,691
Real Estate Assessment Coordinator	67	\$37,025	\$49,058	\$62,313
Real Estate Manager	78	\$60,925	\$80,726	\$102,537
Recycling Coordinator	70	\$42,399	\$56,179	\$71,358
Registration Supervisor	63	\$30,805	\$40,817	\$51,845
Risk Management Specialist	70	\$42,399	\$56,179	\$71,358
Risk Management/Benefits Manager	76	\$55,639	\$73,722	\$93,640
Safety/Environmental Program Coordinator	62	\$29,423	\$38,986	\$49,519
Sales Manager	69	\$40,524	\$53,695	\$68,202
School Crossing Guard Coordinator	62	\$29,423	\$38,986	\$49,519
Senior Aides Coordinator	69	\$40,524	\$53,695	\$68,202
Senior Appraiser	71	\$44,353	\$58,768	\$74,646
Senior Assistant Register Of Deeds	73	\$48,539	\$64,314	\$81,691
Senior Commercial Appraiser	71	\$44,353	\$58,768	\$74,646
Senior Commercial/Revaluation Appraiser	71	\$44,353	\$58,768	\$74,646
Senior Eligibility Specialist	60	\$26,812	\$35,526	\$45,125
Senior Employment Training Caseworker	66	\$35,348	\$46,836	\$59,491
Senior Events Manager	71	\$44,353	\$58,768	\$74,646
Senior House Arrest Specialist	66	\$35,348	\$46,836	\$59,491
Senior Internal Auditor	73	\$48,539	\$64,314	\$81,691
Senior Legal Assistant	68	\$38,734	\$51,323	\$65,189
Senior Loan Analyst	70	\$42,399	\$56,179	\$71,358
Senior Permit Technician	65	\$33,753	\$44,723	\$56,806
Senior Psychologist I	78	\$60,925	\$80,726	\$102,537
Senior Veterans Services Officer	65	\$33,753	\$44,723	\$56,806
Sergeant	L104	\$42,446	\$56,241	\$71,437
Sergeant Specialist	L105	\$44,567	\$59,052	\$75,006
Sergeant Specialist-Detention	D123	\$40,111	\$53,147	\$67,507
Sergeant-Detention	D122	\$38,203	\$50,619	\$64,296
Service/Parts Manager	68	\$38,734	\$51,323	\$65,189
Sign Shop Supervisor	65	\$33,753	\$44,723	\$56,806
Social Research Associate I	68	\$38,734	\$51,323	\$65,189
Social Research Associate II	70	\$42,399	\$56,179	\$71,358
Social Work Clinical Specialist	74	\$50,808	\$67,321	\$85,510
Social Work Program Administrator I	75	\$53,181	\$70,465	\$89,504
Social Work Program Administrator II	77	\$58,218	\$77,139	\$97,981
Social Work Program Manager	74	\$50,808	\$67,321	\$85,510
Social Work Supervisor I	67	\$37,025	\$49,058	\$62,313
Social Work Supervisor II	70	\$42,399	\$56,179	\$71,358
Social Work Supervisor III	73	\$48,539	\$64,314	\$81,691
Social Worker I	63	\$30,805	\$40,817	\$51,845
Social Worker II	67	\$37,025	\$49,058	\$62,313
Social Worker III	69	\$40,524	\$53,695	\$68,202
Social Worker-Investigative/Assessment/Treatment	70	\$42,399	\$56,179	\$71,358
Soil Conservation District Manager	68	\$38,734	\$51,323	\$65,189
Soil Scientist I	73	\$48,539	\$64,314	\$81,691
Solid Waste Director	76	\$55,639	\$73,722	\$93,640

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Solid Waste Inspector I	58	\$24,508	\$32,473	\$41,247
Solid Waste Inspector II	59	\$25,624	\$33,951	\$43,125
Solid Waste Inspector III	60	\$26,812	\$35,526	\$45,125
Solid Waste Specialist	67	\$37,025	\$49,058	\$62,313
Special Populations Coordinator	70	\$42,399	\$56,179	\$71,358
Special Projects Officer	65	\$33,753	\$44,723	\$56,806
Staff Attorney I	79	\$63,757	\$84,478	\$107,303
Staff Attorney II	82	\$73,041	\$76,780	\$122,928
Staff Attorney III	85	\$83,764	\$110,988	\$140,975
Staff Development Specialist I	67	\$37,025	\$49,058	\$62,313
Staff Development Specialist II	69	\$40,524	\$53,695	\$68,202
Staff Development Technician II	64	\$32,247	\$42,728	\$54,272
Staff Nurse	71	\$44,353	\$58,768	\$74,646
Staff Psychologist II	73	\$48,539	\$64,314	\$81,691
Statistical Research Assistant I	63	\$30,805	\$40,817	\$51,845
Street Naming Coordinator	65	\$33,753	\$44,723	\$56,806
Street Sign Installation Technician	63	\$30,805	\$40,817	\$51,845
Substance Abuse Counselor II	66	\$35,348	\$46,836	\$59,491
Substance Abuse Counselor II-C	67	\$37,025	\$49,058	\$62,313
Substance Abuse Program Director	72	\$46,394	\$61,472	\$78,081
Substance Abuse Program Supervisor I	69	\$40,524	\$53,695	\$68,202
Substance Abuse Program Supervisor I - Certified	70	\$42,399	\$56,179	\$71,358
Substance Abuse Program Supervisor II	70	\$42,399	\$56,179	\$71,358
Substance Abuse Program Supervisor II - Certified	71	\$44,353	\$58,768	\$74,646
Supply Clerk	59	\$25,624	\$33,952	\$43,125
Supply Control Officer	69	\$40,524	\$53,694	\$68,202
Systems Administrator, Server	75	\$53,181	\$70,465	\$89,504
Systems Analyst, Server	74	\$50,808	\$67,321	\$85,510
Systems Programmer I	76	\$55,639	\$73,722	\$93,640
Systems Programmer II	79	\$63,757	\$84,478	\$107,303
Tax Administrator	81	\$69,793	\$92,476	\$117,462
Tax Analyst	64	\$32,247	\$42,728	\$54,272
Tax Assistant I	63	\$30,805	\$40,817	\$51,845
Tax Assistant I	59	\$25,624	\$33,951	\$43,125
Tax Assistant II	61	\$28,087	\$37,216	\$47,270
Tax Audit Supervisor	71	\$44,353	\$58,768	\$74,646
Tax Auditor	64	\$32,247	\$42,728	\$54,272
Tax Collection Coordinator	67	\$37,025	\$49,058	\$62,313
Tax Collection Division Supervisor	70	\$42,399	\$56,179	\$71,358
Telecommunications Equipment Technician I	70	\$42,399	\$56,179	\$71,358
Telecommunications Equipment Technician II	73	\$48,539	\$64,314	\$81,691
Telecommunicator	63	\$30,805	\$40,817	\$51,845
Telephone Operator	54	\$20,508	\$27,173	\$34,515
Ticket Office Manager	71	\$44,353	\$58,768	\$74,646
Transportation Program Coordinator	68	\$38,734	\$51,323	\$65,189
Truck Driver	62	\$29,423	\$38,986	\$49,519
Vehicle Operator I	53	\$19,627	\$26,006	\$33,032

CLASSIFICATION PAY PLAN

Job Title	Grade	Annual Salary Range		
		Minimum	Midpoint	Maximum
Veterans Services Director	69	\$40,524	\$53,694	\$68,202
Veterans Services Manager	69	\$40,524	\$53,694	\$68,202
Veterans Services Officer	60	\$26,812	\$35,526	\$45,125
Volunteer Services Director I	66	\$35,348	\$46,836	\$59,491
Volunteer/Rescue Coordinator	64	\$32,247	\$42,727	\$51,845
Watershed Officer	65	\$33,753	\$44,723	\$56,806
Weighmaster	64	\$32,247	\$42,728	\$54,272
Welder I	61	\$28,087	\$37,216	\$47,270
Welder II	63	\$30,805	\$40,817	\$51,845
Workforce Development Director	76	\$55,639	\$73,722	\$93,640
Workforce Development Program Manager	72	\$46,394	\$61,472	\$78,081
Youth Home Supervisor	67	\$37,025	\$49,058	\$62,313
Youth Program Assistant I	61	\$28,087	\$37,216	\$47,270
Youth Program Assistant II	63	\$30,805	\$40,817	\$51,845
Youth Program Assistant III	65	\$33,753	\$44,723	\$56,806

CAPITAL IMPROVEMENT PROGRAM

The five-year Capital Improvement Projects Plan (CIP) is a financing construction/acquisition plan for projects that require a significant capital outlay. The CIP provides an overall perspective to capital planning, as it includes projects that are funded from all funds. FY2012 budget totals for each project recommended by the County Manager are included for the Commissioners approval within the Recommended Operating Budget Document.

The CIP is a dynamic process that will include changes over time. These changes may be necessitated by organizational changes, funding uncertainties, unforeseen emergencies, project delays, or plans by other entities. Even though changes will occur, there are many benefits to the long term planning and analysis that go into the development of the CIP.

Capital Asset/Improvement

A capital asset is defined as a tangible item with a value in excess of \$5,000 and an expected life of more than one year, such as automobiles and major pieces of equipment. A capital improvement is a tangible item with a value in excess of \$7,500 that is expected to last indefinitely or improves or maintains the life to a current asset. These items are budgeted in the annual operating budget within each department.

Capital Project

The CIP includes all capital expenditures of \$100,000 or more which are funded in whole or part through county government. Capital Improvements are defined as land purchased for a public facility, major facilities, major renovations or expansion of existing facilities, and major pieces of equipment or rolling stock.

In general, CIP projects are adopted then readopted annually as multi-year funds until the project is completed and closed out. The County does not adopt projects using the Capital Project Ordinance method. The multi-year capital project fund authorizes all the funding and expenditures for the completion of the entire project.

Funding Overview

The Capital Improvements Program relies on a variety of funding sources to accomplish its many efforts. These include general fund appropriations, enterprise fund revenues, debt financing, state shared revenues and grants from the state government, federal government or private sources. Projects funded through debt financing also have a major impact on the annual operating budget because of their ongoing debt service expenses. A summary of the county's outstanding debt obligations and the related debt service in both the General Fund and the Separate Funds are included in the Recommended and Adopted Budgets. In addition, debt service projections over the next five years are provided.

MULTI-YEAR CAPITAL PROJECTS
Project Costs

Project	Budgeted (1)		Proposed (2)				Total
	FY2011	FY2012	FY2012	FY2013	FY2014	FY2015	
- Current Projects -							
Health Department Building	27,986,300	27,986,300					27,986,300
Western Regional Library	5,717,186	5,717,186					5,717,186
Gray's Creek Middle School	20,000,000	20,000,000					20,000,000
New Century International Elementary	17,239,528	17,239,528					17,239,528
Landfill Construction-Current	4,789,273	4,198,052					4,198,052
Landfill Construction-New		655,771	344,229	4,000,000	1,500,000		6,500,000
School Renovations-QSCBs	15,900,000	15,900,000					15,900,000
Eastover Sanitary District Water II	8,152,500	8,247,110					8,247,110
Detention Facility Expansion	3,017,794	4,264,278	2,891,868	6,149,885	1,712,660		15,018,691
New Century Middle School	17,416,930	17,416,930					17,416,930
Total	120,219,511	121,625,155	3,236,097	10,149,885	3,212,660		138,223,797
Potential Projects (3)							
"Former" Health Department Renovations							13,500,000
Pamalee Branch Library							7,542,992
County Schools							118,348,900
Total							139,391,892
	120,219,511	121,625,155	3,236,097	10,149,885	3,212,660		277,615,689

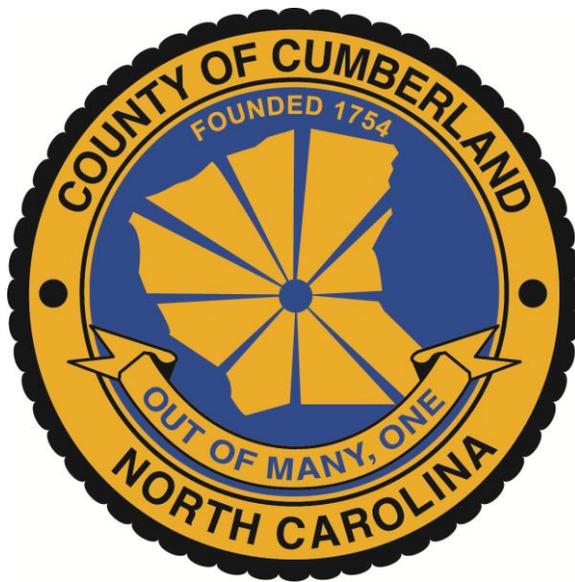
- (1) Gray shaded projects are essentially finished, but not officially closed on the county's books. In some cases, a small amount of remaining unspent funds have been reallocated within the project.
- (2) Proposed funds for current projects have not yet been budgeted as of July 1, 2011, but are expected to be budgeted during the listed fiscal year.
- (3) Potential projects are neither budgeted or funded. An estimated cost is listed for reference only.

**MULTI-YEAR CAPITAL PROJECTS
Funding**

Project	Budgeted		Financing Sources				
	FY2011	FY2012	Federal	State	Debt	Other	County
- Current Projects -							
Health Department Building	27,986,300	27,986,300			26,500,000		1,486,300
Western Regional Library	5,717,186	5,717,186			5,314,224		402,962
Gray's Creek Middle School	20,000,000	20,000,000			20,000,000		
New Century International Elementary	17,239,528	17,239,528			17,239,528		
Landfill Construction-Current	4,789,273	4,198,052				4,198,052	
Landfill Construction-New	-	655,771				655,771	
School Renovations-QSCBs	15,900,000	15,900,000			15,900,000		
Eastover Sanitary District Water II	8,152,500	8,247,110	1,797,700		6,271,610	177,800	
Detention Facility Expansion	3,017,794	4,264,278					4,264,278
New Century Middle School	17,416,930	17,416,930		2,611,930		14,805,000	
Total	120,219,511	121,625,155	1,797,700	2,611,930	91,225,362	19,836,623	6,153,540

Potential Projects (1)	Est Costs					
Landfill Construction-New	5,844,229					
Detention Facility Expansion	10,754,413					
"Former" Health Department Renovations	13,500,000					
Pamalee Branch Library	7,542,992					
County Schools	118,348,900					
Total	150,146,305					

(1) Potential projects have not been approved; therefore, only an estimated cost is shown with no identified funding source. The addition to the current landfill is budgeted at \$655,771 for permitting costs. The remaining \$5,844,229 will be budgeted once bids are received and the actual cost is known and approved. The \$15,018,691 estimated Detention Facility Expansion project has been approved for initial engineering and design work of \$4,264,278. The remaining estimated \$10,754,413 cost will be budgeted once bids are received and the entire project is approved.



DEBT SERVICE

The General Fund is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in the Enterprise Funds. Debt service payments include principal, interest and other related charges. Debt service for all governmental funds, except Mental Health, is budgeted in the General Fund and is paid from General Fund revenue. Mental Health debt service is paid from Mental Health revenue. Debt service for the Enterprise Funds is budgeted in the appropriate Enterprise Fund and is paid from revenue generated by the respective Enterprise Fund. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation, capital leases, and promissory notes. Debt service for certificates of participation used to finance construction of the Coliseum and renovations to the Crown Theater and Arena is budgeted in the appropriate Enterprise Fund.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation debt at June 30, 2011 is \$65,845,000 and is significantly less than the legal debt limit of slightly more than \$1,000,000,000. Excluding component units, total debt service payments represent 5.82% of the final expenditure budget for FY 2011 and 5.98% of the adopted expenditure budget for FY 2012. The County believes that the debt obligations of the County are prudent and remain within manageable levels.

In September 2008, Standard & Poor's issued a two-step upgrade of the County's credit ratings by raising the rating on general obligation debt from AA- to AA+ and by raising the rating on non-general obligation debt from A+ to AA-. In March 2009, Moody's issued a one-step upgrade of the County's credit ratings by raising the rating on general obligation debt from Aa3 to Aa2 and by raising the rating on non-general obligation debt from A1 to Aa3. In May 2010, Moody's recalibrated municipal debt ratings to improve comparability with ratings issued for the private sector. As the result of this recalibration, Moody's assigned the County a rating of Aa1 for general obligation debt.

The following is a summary of the major outstanding debt obligations incurred by the County during the ten fiscal years ended June 30, 2011:

FY	Amount	Type of Debt	Purpose of Debt Issue	Balance
2003	14,875,000	G.O. Bonds	School Construction	10,875,000
2005	5,075,000	G.O. Bonds (2/3 Bonds)	School Classroom Additions	3,875,000
2005	35,505,000	G.O. Refunding Bonds	Refinance Debt on Schools, Community College and Library	25,430,000
2005	4,537,080	Capital Lease	Energy Savings Project	2,827,016
2008	20,000,000	Note Payable	Gray's Creek Middle School	17,500,000
2008	26,500,000	Note Payable	New Public Health Facility	22,525,000
2009	22,425,000	COPS	West Library & Elementary School	21,240,000
2009	89,490,000	COPS Refunding	Refinance Debt on Coliseum, DSS Building and Detention Center	73,820,000
2010	34,670,000	G.O. Refunding Bonds	Refinance Debt on Schools	25,665,000
2010	15,900,000	QSCB (Tax Credit COPS)	School Classroom Additions	14,906,250
2010	1,138,000	RZED Bonds	Crown Arena/Theater Mechanicals	1,024,200
2010	1,980,000	Build America Bonds	Crown Arena/Theater Mechanicals	1,782,000
2011	14,805,000	QSCB (Ltd Obligation COPS)	New Century Middle School	14,805,000

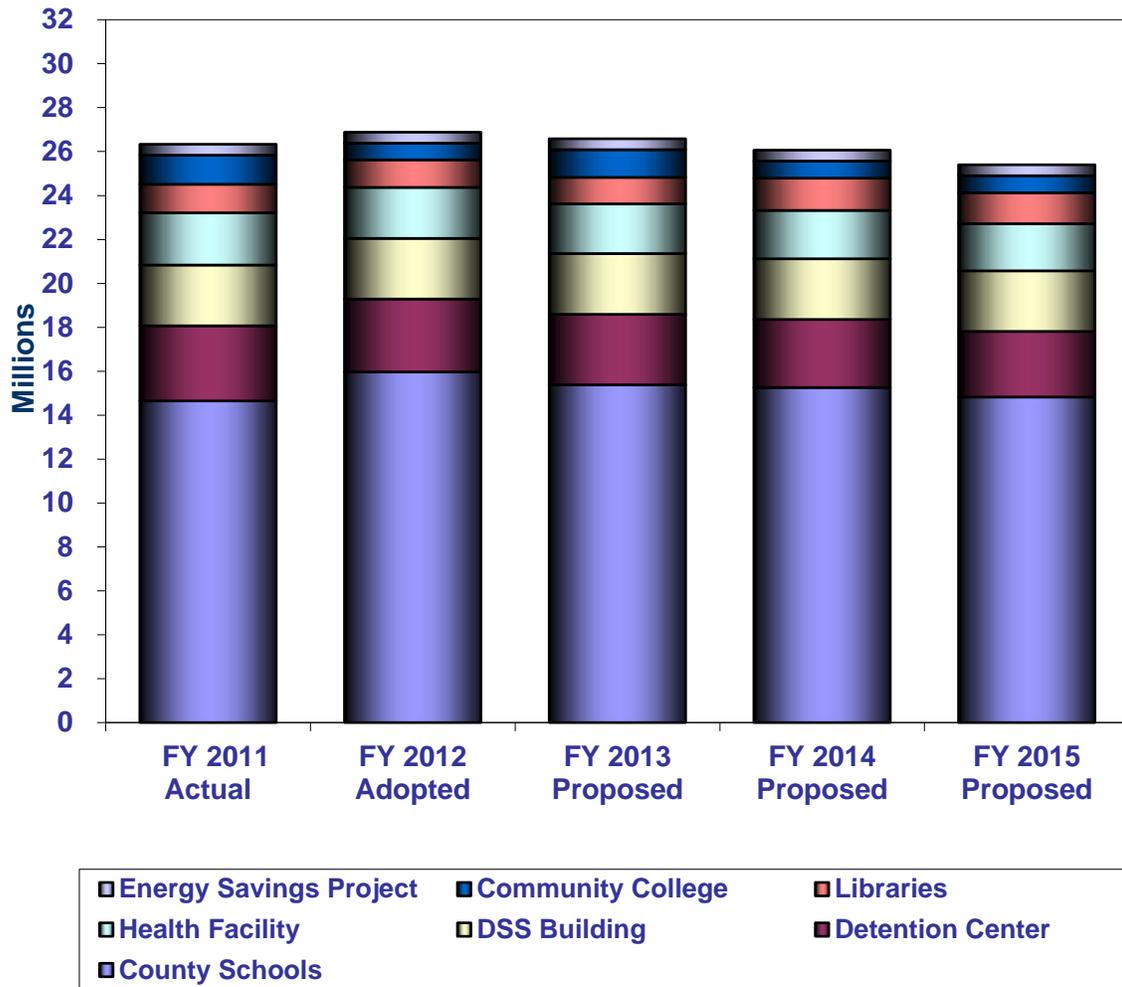
SUMMARY OF CURRENT DEBT

	Type of Debt	Purpose of the Debt	Date of Issue	Original Amount	Balance 6/30/11
General Fund					
School Series 2002	G.O. Bonds	Schools	07/30/02	14,875,000	10,875,000
School Series 2004	G.O. Bonds	Schools	11/09/04	5,075,000	3,875,000
Schools - Refunding Series 2004	G.O. Bonds	Refinance	11/23/04	26,360,000	21,140,000
Schools - Refunding Series 2009	G.O. Bonds	Refinance	07/08/09	34,670,000	25,665,000
Total School G.O. Bonds				80,980,000	61,555,000
Community College - Refunding Series 2004	G.O. Bonds	Refinance	11/23/04	3,185,000	790,000
Library - Refunding Series 2004	G.O. Bonds	Refinance	11/23/04	5,960,000	3,500,000
Total Other G.O. Bonds				9,145,000	4,290,000
Total General Obligation Bonds				90,125,000	65,845,000
New Century International Elementary School	COPS	Schools	03/25/09	17,139,835	16,234,139
Western Branch Library	COPS	Library Facilities	03/25/09	5,285,165	5,005,861
Total COPS Series 2009A				22,425,000	21,240,000
DSS Building	COPS	Refinance	05/13/09	20,930,000	16,935,000
Detention Center	COPS	Refinance	05/13/09	31,470,000	27,025,000
Total COPS Refunding Series 2009B				52,400,000	43,960,000
Total Certificates of Participation (COPS)				74,825,000	65,200,000
Schools - 2009 QSCB (Tax Credit COPS)	ARRA	Schools	12/15/09	15,900,000	14,906,250
Schools - 2011A QSCB (Limited Obligation COPS)	ARRA	Schools	01/26/11	14,805,000	14,805,000
Total American Recovery & Reinvestment Bonds				30,705,000	29,711,250
SunTrust Energy Savings	Capital Lease	Energy Conservation	12/09/04	4,537,080	2,827,016
Total Capital Leases				4,537,080	2,827,016
Gray's Creeek Middle School	Note Payable	Schools	03/14/08	20,000,000	17,500,000
Public Health Facility	Note Payable	Public Health	06/13/08	26,500,000	22,525,000
Total Notes Payable				46,500,000	40,025,000
Total General Fund				246,692,080	203,608,266
Separate Funds					
Crown Center					
Coliseum COPS Series1995A (Part Ref'd FY99)	COPS	Coliseum	01/01/95	53,003,781	1,428,781
Coliseum COPS Refunding Series 2009B	COPS	Refinance	05/13/09	37,090,000	29,860,000
Total Certificates of Participation				90,093,781	31,288,781
Recovery Zone Economic Development Bonds.	ARRA	Mechanical Upgrades	05/14/10	1,138,000	1,024,200
Build America Bonds	ARRA	Mechanical Upgrades	05/14/10	1,980,000	1,782,000
Total American Recovery & Reinvestment Bonds				3,118,000	2,806,200
Total Separate Funds (Excluding Gain on Defeasance)				93,211,781	34,094,981
Total All Funds				339,903,861	237,703,247

GENERAL FUND DEBT SERVICE PROJECTIONS

Debt	FY2011 Actual	FY2012 Adopted	FY2013 Proposed	FY2014 Proposed	FY2015 Proposed
Schools					
School Series 2002	1,011,500	991,500	971,500	951,500	931,500
School Series 2004	360,938	353,938	346,938	339,938	332,938
Refunding Series 2004 - Schools (\$26.360M)	2,929,413	2,922,913	3,707,163	3,777,413	1,962,163
Gray's Creek Middle School	1,768,325	1,726,225	1,684,125	1,642,025	1,599,925
COPS Series 2009A (New Century Elementary)	1,608,087	1,577,152	1,545,587	1,509,512	1,477,946
School G.O. Refunding Series 2009	5,533,700	5,308,100	4,037,350	3,950,600	5,432,650
Qualified School Construction Bonds Series 2009	1,192,500	1,192,500	1,192,500	1,192,500	1,192,500
Qualified School Construction Bonds Series 2011A	238,320	1,890,105	1,890,105	1,890,105	1,890,105
	14,642,783	15,962,433	15,375,268	15,253,593	14,819,727
Community College					
Refunding Series 2004 - Community College (\$3.185M)	380,750	369,500	483,000		
FTCC State Bond Match (portion financed)	944,656				
FTCC Capital Projects		389,205	778,410	778,410	778,410
	1,325,406	758,705	1,261,410	778,410	778,410
Libraries					
Refunding Series 2004 - Libraries (\$5.960M)	799,750	770,000	730,250	1,001,000	951,750
COPS Series 2009A (\$5.285M) (Western Branch Library)	495,913	486,373	476,638	465,513	455,779
	1,295,663	1,256,373	1,206,888	1,466,513	1,407,529
Social Services Building					
COPS Refunding Series 2009B (\$20.930M)	2,765,225	2,759,950	2,765,950	2,761,425	2,758,075
	2,765,225	2,759,950	2,765,950	2,761,425	2,758,075
Detention Center					
COPS Refunding Series 2009B (\$31.470M)	3,421,813	3,320,488	3,210,463	3,098,938	2,988,088
	3,421,813	3,320,488	3,210,463	3,098,938	2,988,088
Public Health Facility					
RBC Bank Installment Financing	2,379,170	2,320,605	2,262,040	2,203,475	2,144,910
Energy Savings Project					
SunTrust Capital Lease	497,322	497,322	497,322	497,322	497,322
Total General Fund Debt Service	26,327,382	26,875,876	26,579,341	26,059,676	25,394,061

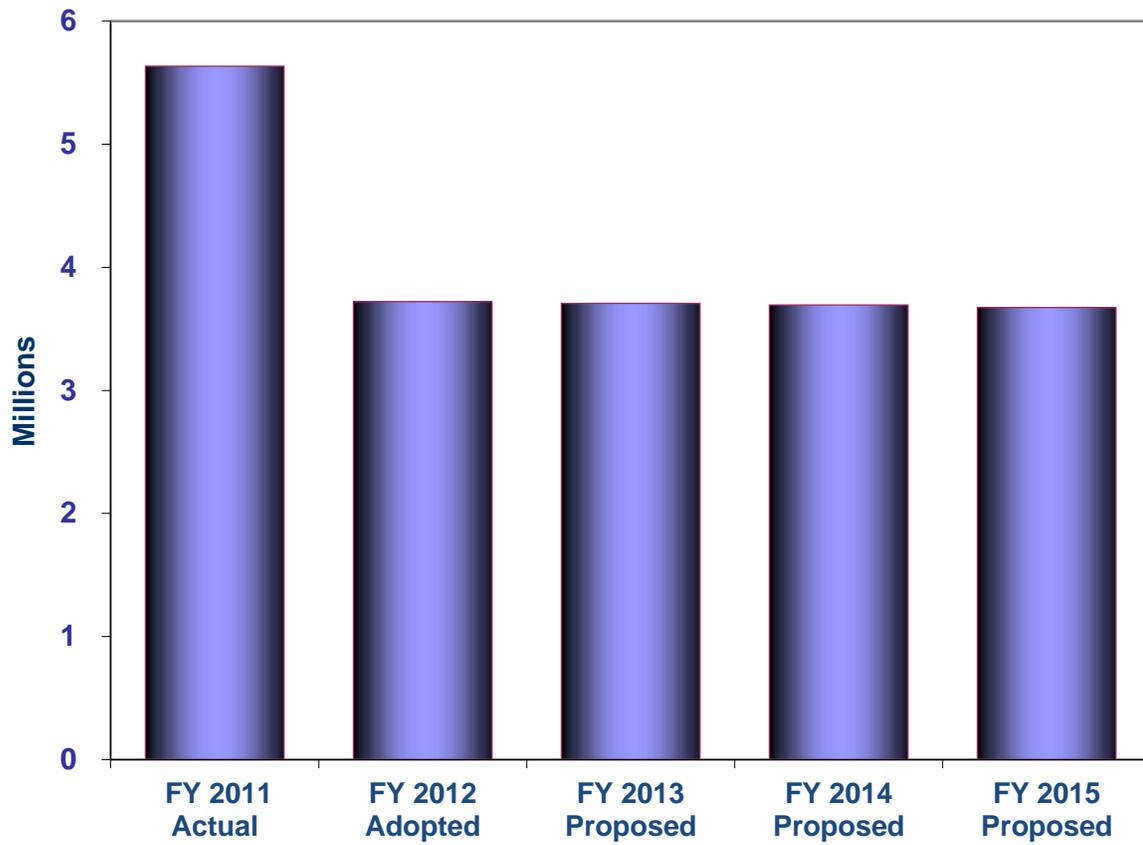
GENERAL FUND DEBT SERVICE PROJECTIONS



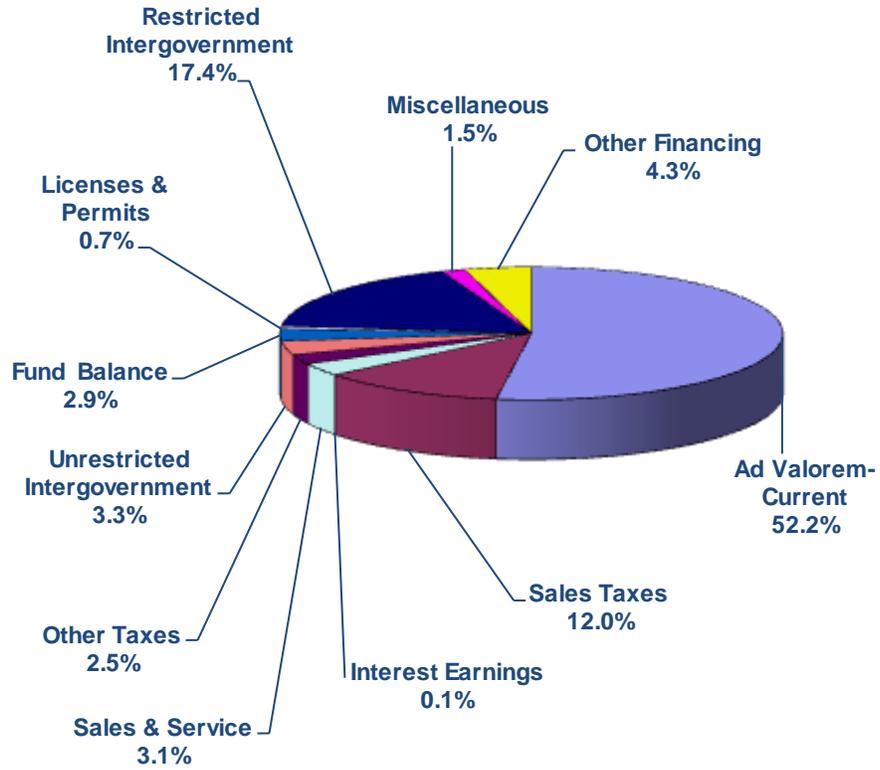
SEPARATE FUNDS DEBT SERVICE PROJECTIONS

Debt	FY2011 Actual	FY2012 Adopted	FY2013 Proposed	FY2014 Proposed	FY2015 Proposed
Coliseum					
COPS Series 1995A (Partially Refunded FY99)		1,555,001	1,555,000	1,555,000	
COPS Refunding Series 2009B	5,167,375	1,714,225	1,716,100	1,718,500	3,268,175
Recovery Zone Econ Dev Bonds (before 45% int rebate)	169,904	164,294	158,683	153,073	147,463
Build Americal Bonds (before 35% interest rebate)	295,614	285,853	276,092	266,330	256,569
Total Coliseum	5,632,893	3,719,373	3,705,875	3,692,903	3,672,207
Total Separate Funds Debt Service	5,632,893	3,719,373	3,705,875	3,692,903	3,672,207

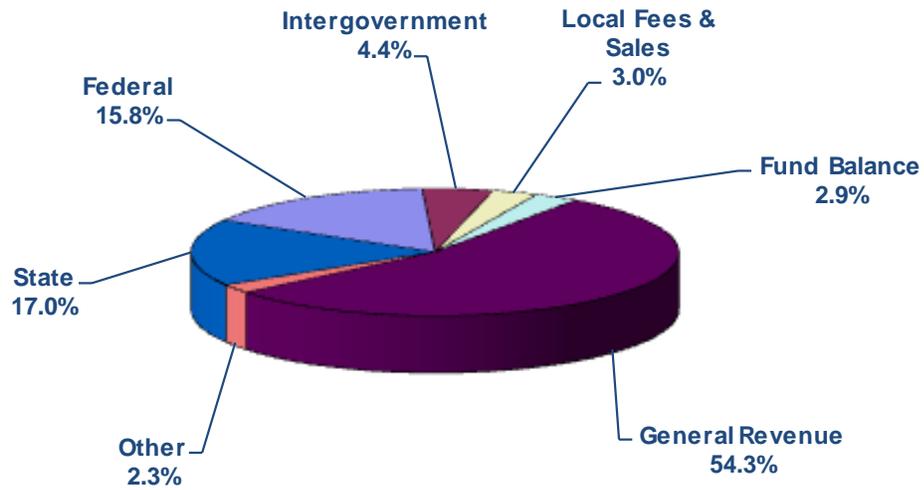
**SEPARATE FUNDS DEBT SERVICE PROJECTIONS
CROWN COLISEUM**



GENERAL FUND REVENUE BY CATEGORY



GENERAL FUND REVENUE BY SOURCE



**GENERAL FUND
SUMMARY OF REVENUE**

	FY2008 Final Budget	FY2009 Final Budget	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget
Revenue Categories					
Ad Valorem Taxes	\$144,302,944	\$145,407,309	\$155,176,186	\$154,830,775	\$157,365,538
Other Taxes	44,859,049	45,985,441	38,372,627	36,893,776	36,849,268
Unrestricted Intergovernmental	7,484,771	7,610,728	10,465,841	10,073,499	9,635,758
Restricted Intergovernmental	46,944,610	48,864,229	54,983,691	54,740,177	50,773,412
Licenses & Permits	2,967,975	2,195,103	2,064,896	2,071,949	2,082,009
Sales & Service	7,486,210	8,438,640	8,203,031	8,046,963	8,894,618
Interest on Investments	2,321,147	2,915,234	1,000,000	207,974	163,870
Miscellaneous	5,532,893	7,674,185	4,526,703	4,477,420	4,474,874
Fund Balance Appropriated	23,415,609	18,125,274	14,071,833	17,083,234	8,543,633
Other Financing Sources	4,136,845	66,502,052	44,151,058	11,052,025	12,504,232
Total Revenue	\$289,452,053	\$353,718,195	\$333,015,866	\$299,477,792	\$291,287,212

	FY 2008 Adopted Budget	FY 2009 Adopted Budget	FY 2010 Adopted Budget	FY 2011 Adopted Budget	FY 2012 Adopted Budget
Revenue Sources					
Federal	\$31,233,217	\$31,012,818	\$32,950,169	\$37,633,082	\$46,114,466
Intergovernmental	11,825,663	11,250,921	13,239,424	13,191,391	13,628,935
State	60,110,924	63,717,955	56,251,480	55,172,732	49,582,043
Other	2,498,633	2,568,782	2,664,783	3,275,898	6,610,065
Local Fees & Sales	9,246,661	8,674,015	8,253,539	8,207,922	8,778,614
Fund Balance	11,101,520	10,979,989	7,351,070	12,248,019	8,543,633
County	145,378,423	147,831,482	152,096,016	156,225,442	158,029,456
Total Revenue	\$271,395,041	\$276,035,962	\$272,806,481	\$285,954,486	\$291,287,212

REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
General Fund:										
410-General Administration										
Governing Body								486,950	486,950	100.00%
Administration								1,697,952	1,697,952	100.00%
Public Affairs/Education								150,000	150,000	100.00%
Court Facilities								126,000	126,000	100.00%
Information Services			62,594					2,054,933	2,117,527	97.04%
Elections			224,989					812,627	1,037,616	78.32%
Finance								1,129,852	1,129,852	100.00%
Legal				3,800				848,915	852,715	99.55%
Register of Deeds					2,163,376			(185,265)	1,978,111	-9.37%
Register of Deeds Automation					148,813			0	148,813	0.00%
Tax Administration				50,434	5,500			4,402,019	4,457,953	98.75%
Property Revaluation								401,234	401,234	0.00%
Total General Administration			287,583	54,234	2,317,689			11,925,217	14,584,723	81.77%
411-Building & Grounds										
Facilities Management								857,889	857,889	100.00%
Print and Graphics Services				87,000				120,612	207,612	58.09%
Communications Center								1,400,739	1,400,739	100.00%
Carpenter Shop								204,948	204,948	100.00%
Public Buildings Equip Maint								1,110,473	1,110,473	100.00%
Public Buildings Janitorial								672,126	672,126	100.00%
Central Maintenance					187,000			346,638	533,638	64.96%
Landscaping & Grounds								657,750	657,750	100.00%
Total Building & Grounds				87,000	187,000			5,371,175	5,645,175	95.15%
412-General Government										
Debt Service	812,795	8,742,501		88,979				16,731,601	26,375,876	63.44%
General Government Other						200,000		7,770,059	7,970,059	97.49%
Total General Government	812,795	8,742,501		88,979		200,000		24,501,660	34,345,935	71.34%
420-Emergency Services										
Emergency Services		60,210	358,202		40,000			2,177,991	2,636,403	82.61%
Emergency Services Grants	45,173					1,231,825		0	1,276,998	0.00%
Total Emergency Services	45,173	60,210	358,202		40,000	1,231,825		2,177,991	3,913,401	55.65%
422-Law Enforcement Sheriff										
Sheriff	45,000	100	668,304	100	747,400			21,087,180	22,548,084	93.52%
Jail	82,000	100,000			18,000			11,720,764	11,920,764	98.32%
Child Predator Grant	95,391							(1,004)	94,387	-1.06%
Sheriff's Grants	558,758							(16,428)	542,330	-3.03%
School Law Enforcement - Local			1,463,736					1,877,019	3,340,755	56.19%
Total Sheriff	781,149	100,100	2,132,040	100	765,400			34,667,531	38,446,320	90.17%
424-Protective Services										
Animal Services					538,942			1,600,009	2,138,951	74.80%
426-Public Safety										
Cumberland Day Reporting Center		208,289						0	208,289	0.00%
Cumberland Co. Criminal Justice Unit			32,700					331,130	363,830	91.01%
C-5 Facility Expenses		20,624			21,204			47,141	88,969	52.99%
Public Safety Other								1,122,715	1,122,715	100.00%
Total Public Safety		228,913	32,700		21,204			1,500,986	1,783,803	84.15%
431-Health										
Health - Administration		93,272			2,000	24,125		1,656,055	1,775,452	93.28%
Laboratory					233,450			65,150	298,600	21.82%
Pharmacy					410,000			155,150	565,150	27.45%
C.C. Jail Health Program					4,000			1,595,907	1,599,907	99.75%
Management Support								317,255	317,255	100.00%
Regional Bioterrorism Response Team		298,852						0	298,852	0.00%
NC Environmental Health		34,790			220,000	37,287		998,682	1,290,759	77.37%
Immunization Clinic		146,804						31,503	178,307	17.67%
School Health Program		150,000				26,698		803,407	980,105	81.97%
Wellness Program								45,183	45,183	100.00%
Child Health Clinic		160,000			287,000	63,637		284,172	794,809	35.75%
Dental Clinic					152,708	32,293		173,477	358,478	48.39%
Health Promotion		34,025				25,083		294,907	354,015	83.30%
Maternal Health Clinic		236,334			170,000	29,867		210,333	646,534	32.53%
Bio-Terrorism Preparedness		91,200						0	91,200	0.00%
Sexually Transmitted Disease Clinic					14,000	25,872		636,969	676,841	94.11%
Medical Records					5,500			225,092	230,592	97.61%

REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
Childhood Lead Poison Prevention								0	0	0.00%
Breast/Cervical Cancer Control		51,061			1,000			55,690	107,751	51.68%
Care Coordination for Children					579,094			0	579,094	0.00%
Pregnancy Care Management					461,004			0	461,004	0.00%
Child Fatality Prevention		3,848						0	3,848	0.00%
Health Express Care					380,000			99,046	479,046	0.00%
Chest Tuberculosis Clinic		90,091			5,460	38,347		19,579	153,477	0.00%
Family Planning Clinic		397,351			122,600	29,863		223,815	773,629	28.93%
Communicable Disease		25,762			23,500	25,872		163,653	238,787	68.54%
Center of Disease Control TB		32,202						35,832	68,034	52.67%
NC AIDS		25,000						39,934	64,934	61.50%
Adult Health Clinic					181,000	25,872		680,729	887,601	76.69%
School Health - BOE Grant				513,505				0	513,505	0.00%
Women, Infants & Children Svc	2,739,540							(1,292)	2,787,506	-0.05%
Total Health	2,739,540	1,870,592	0	513,505	3,252,316	434,074		8,810,228	17,620,255	50.00%
432 - Health Other										
Health Other								84,216	84,216	100.00%
437 - Social Services										
Social Services Department	18,645,354	2,100,170		117,985	73,050			13,876,324	34,812,883	39.86%
Social Services Other	20,020,397	224,343		46,736				5,405,276	25,696,752	21.03%
Grant Family Violence Care Ctr	81,069	94,423			13,047			206,609	395,148	52.29%
Welfare Other								469,352	469,352	100.00%
Total Social Services	38,746,820	2,418,936		164,721	86,097			19,957,561	61,374,135	32.52%
439-Human Services										
Veterans Services		2,000						321,289	323,289	99.38%
Child Support Enforcement	2,988,989							816,075	3,805,064	21.45%
Senior Aides Local Support								0	0	0.00%
Spring Lake Resource Center - Admin								3,200	3,200	100.00%
Total Human Services	2,988,989	2,000						1,140,564	4,131,553	27.61%
440-Library										
Library		334,745			315,252			9,096,236	9,746,233	93.33%
Library - Law								86,524	86,524	100.00%
Library - Smart Start Raising a Reader		101,593						417	102,010	0.00%
Library - Foreign Language								0	0	0.00%
Total Library		436,338			315,252			9,183,177	9,934,767	92.43%
442 - Culture & Recreation										
Stadium Maintenance								155,650	155,650	100.00%
Culture Recreation Other								294,742	294,742	100.00%
Total Culture & Recreation								450,392	450,392	100.00%
450-Economic Development										
Planning			88,672	13,000	668,500			2,204,171	2,974,343	74.11%
Engineering								283,627	283,627	100.00%
NC Cooperative Extension Service								481,170	481,170	100.00%
NC Cooperative Extension Programs				37,500				0	37,500	0.00%
Location Services			180,558	2,000	203,701			28,310	414,569	6.83%
Soil Conservation District		3,600			8,900			58,149	70,649	82.31%
Public Utilities								166,663	166,663	100.00%
Soil Conserv/Cost Share Program		26,323						36,094	62,417	57.83%
Economic Phys Develop Other								410,000	410,000	100.00%
Industrial Park								60,000	60,000	100.00%
Economic Incentives								1,167,022	1,167,022	0.00%
Water & Sewer						625,000		0	625,000	0.00%
Total Economic Development		29,923	269,230	52,500	881,101	625,000	0	4,895,206	6,752,960	72.49%
470 - Education										
Education - BOE				3,500,000				73,361,526	76,861,526	95.45%
Education - FTCC								13,219,100	13,219,100	100.00%
Total Education				3,500,000				86,580,626	90,080,626	96.11%
Total All Organizations	46,114,466	13,889,513	3,079,755	4,461,039	8,405,001	2,490,899		212,846,539	291,287,212	
Other Revenue Allocated		35,692,530	10,549,180	2,149,026	373,613	6,052,734	158,029,456	(54,817,083)		
Total General Fund	46,114,466	49,582,043	13,628,935	6,610,065	8,778,614	8,543,633		158,029,456	291,287,212	54.25%

REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
Separate Funds:										
104-Emergency Telephone										
Emergency Telephone System		928,046				39,375			967,421	0.00%
106-County School Fund										
School Special Sales Tax		2,669,313	500,000						3,169,313	0.00%
School CO Category I		1,700,500							1,700,500	0.00%
School CO Category II		2,585,000							2,585,000	0.00%
School CO Category III		460,000							460,000	0.00%
School CO Lottery		5,573,188							5,573,188	0.00%
Total School Fund		12,988,001	500,000						13,488,001	0.00%
112-Mental Health Fund										
43A-Mental Health Children										
Child and Youth Contracts	4,079,765	373,523					19		4,453,307	0.00%
Family Preservation						121,808			121,808	0.00%
Homeless Child									0	0.00%
Smart Start		182,513		8,400		90,521	25,000		306,434	8.16%
Juvenile Crime Prevention		158,716			9,987		9,385		178,088	5.27%
Child MH Outpatient		131,155			325,000	76,230	700,009		1,232,394	56.80%
Winding Creek									0	0.00%
Total MH Children	4,079,765	845,907	0	8,400	334,987	288,559	734,413		6,292,031	11.67%
43B-Mental Health Substance										
Community Partnership									0	0.00%
NC Treatment Alt To St Crime									0	0.00%
Substance Abuse Contracts	595,167	708,013	215,245			80,315	168,318		1,767,058	9.53%
Crisis Services		1,761,339				398,500			2,159,839	0.00%
Total MH Substance	595,167	2,469,352	215,245			0	168,318		3,926,897	4.29%
43C-MH Developmental Disability										
Developmental Disabled Contract	170,763	2,042,230			300,000		300,000		2,812,993	10.66%
43E-MH Adult Services										
Adult Contracts	75,444	923,713					430,800		1,429,957	30.13%
Adult Homeless	195,000					10,338	4,505		209,843	2.15%
Crisis Stabilization									0	0.00%
Adult Periodic	50,000	62,520		4,500	250,000	246,067	750,010		1,363,097	55.02%
Total MH Adult Services	320,444	986,233		4,500	250,000	256,405	1,185,315		3,002,897	39.47%
434-MH Comprehensive Treatment Services										
Respite									0	0.00%
Court Order Evaluations						949	129,394		130,343	99.27%
Alternative Family Living									0	0.00%
Total MH Comp Treatment		0				949	129,394		130,343	99.27%
435-Mental Health										
Mental Health		454,464				648,213			1,102,677	0.00%
Medical Services	5,000	242,500			40,000	1,000,996	1,336,364		2,624,860	50.91%
Claims Management		236,538				23,145			259,683	0.00%
Medical Records							315,097		315,097	100.00%
Business Mgmt & Accounting		509,379							509,379	0.00%
Provider Relations & Support		186,604				12,756			199,360	0.00%
Management Information Systems		526,643				343,434			870,077	0.00%
Access Line Screening, Triag, Referral		819,741				43,163			862,904	0.00%
Personnel		143,694				21,190			164,884	0.00%
Service Management		717,678				15,674			733,352	0.00%
Medicaid Contracts	75,000								75,000	0.00%
Consumer Affairs & Service		366,236				16,239			382,475	0.00%
Quality Improv & Outcomes		654,268				122,492			776,760	0.00%
Managed Care						429,658			429,658	0.00%
Total Mental Health	80,000	4,857,745		0	40,000	2,676,960	1,651,461		9,306,166	17.75%
436-MH Mentally Retarded & Ill										
Mentally Retarded & Ill Contracts									0	0.00%
Total Mental Health Fund	5,246,139	11,201,467	215,245	12,900	924,987	3,701,688	4,168,901		25,471,327	16.37%
114-Food & Beverage Fund										
Prepared Food & Beverage Tax				7,500		1,277,000	5,179,134		6,463,634	80.13%

REVENUE BY SOURCE

Department	Federal	State	Intergov	Other	Local Fees & Sales	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
115-Group Insurance Fund										
Group Insurance							12,689,644		12,689,644	100.00%
116-Employee Benefit Fund										
Employee Flexible Benefits				500,000					500,000	0.00%
117-Vehicle Insurance Fund										
Vehicle Insurance				500,000					500,000	0.00%
118 - Retiree Health Insurance										
Retiree Health Insurance				196,000			4,075,183		4,271,183	95.41%
120-Workers Compensation Fund										
Workers Compensation							1,279,796		1,279,796	100.00%
133-Workforce Development Fund										
WIA Youth 70%	556,701								556,701	0.00%
WIA Youth 30%	192,931								192,931	0.00%
WIA Dislocated Worker					64,045				64,045	0.00%
Total Workforce Dev. Fund.	749,632				64,045				813,677	0.00%
136-WDC National Emergency Fund										
Career Advancement Account	1,081,673								1,081,673	0.00%
139-Senior Aides Fund										
Senior Aides	543,955						71,298		615,253	11.59%
Senior Aides CAA Grant									0	0.00%
Total Senior Aides	543,955						71,298		615,253	11.59%
Total Workforce Dev. Funds	2,375,260				64,045		71,298		2,510,603	2.84%
230-Federal Forfeiture - Justice										
Federal Forfeiture - Justice Dept				120		168,270			168,390	0.00%
240-Injured Animal Stabilization										
Injured Animal Stabilization				6,000					6,000	0.00%
252-Eastover Sanitary District										
Eastover Sanitary District				600	796,960				797,560	0.00%
253-NORCRESS Admin										
NORCRESS Administration					358,557				358,557	0.00%
255-Kelly Hills Admin										
Kelly Hills Water and Sewer				800		10,000			10,800	0.00%
420- Recreation Fund										
Recreation - Hope Mills							491,932		491,932	100.00%
Recreation		150,000	25,620	5,000	2,473	82,580	2,676,834		2,942,507	90.97%
Total Recreation		150,000	25,620	5,000	2,473	82,580	3,168,766		3,434,439	92.26%
430-Juvenile Crime Prevention										
JCP - Juvenile Crime Prevention		631,840		145,137		15,922	195,762		988,661	19.80%
JCP - Residential Group Home	482,985	52,271					158,620		693,876	22.86%
Total JCPC	482,985	684,111		145,137		15,922	354,382		1,682,537	21.06%
446-County Comm Development										
County CDBG Administration	214,552						98,311		312,863	31.42%
Housing Activities	569,922			150,000					719,922	0.00%
Economic Development	0								0	0.00%
Public Facilities	25,000								25,000	0.00%
Public Services	113,280								113,280	0.00%
Total County CDBG Fund	922,754			150,000			98,311		1,171,065	8.40%
447-Comm Develop Home Fnd										
Home Administration	64,595								64,595	0.00%
Home Housing Activity	381,364			200,000			100,341		681,705	14.72%
Total CD Home	445,959			200,000			100,341		746,300	13.45%
448-Comm Devel Support Housing										
Support Housing Program Grants	84,134					5,000			89,134	0.00%
Total All CD Funds	1,452,847			350,000		5,000	198,652		2,006,499	9.90%

REVENUE BY SOURCE

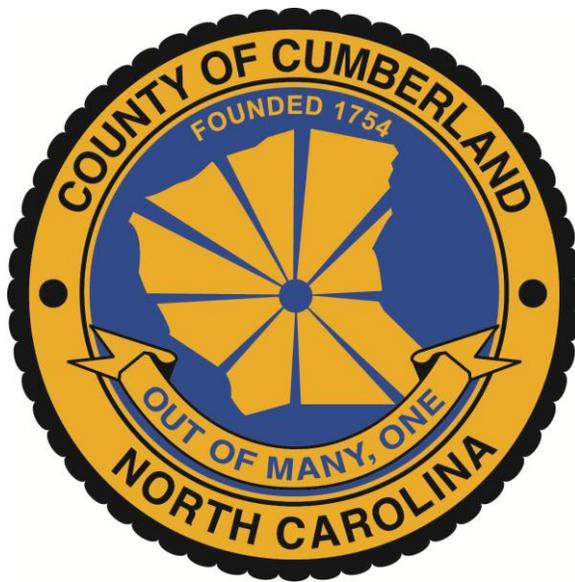
Department	Federal	State	Intergov	Other	Local Fees & Sales	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
451-NC 91-08-010 Fund										
Planning Grant	44,960	5,620	4,271	1,349					56,200	0.00%
452-US DOT 104 Fund										
US DOT 104 (F)	588,600		103,284	43,866					735,750	0.00%
454-NC Elderly										
Community Transportation Program		67,604					38,238		105,842	36.13%
Rural Operating Assistance Program		424,255					12,500		436,755	2.86%
Mid-Carolina Senior Transportation		137,193					15,244		152,437	10.00%
5310 Grant - Nonmedical Transp									0	0.00%
Total NC Elderly		629,052			0		65,982		695,034	9.49%
469-Fire Tax										
Special Fire District Tax				250			787,423		787,673	99.97%
470-Beaver Dam										
Beaver Dam Fire District							133,562		133,562	100.00%
472-Bethany										
Bethany Fire District							200,716		200,716	100.00%
473-Bonnie Doone										
Boonie Doone Fire District							2,104		2,104	100.00%
474-Cotton										
Cotton Fire District							753,074		753,074	100.00%
476-Cumberland Road										
Cumberland Road Fire District							481,734		481,734	100.00%
478-Eastover										
Eastover Fire District							173,039		173,039	100.00%
480-Godwin Falcon										
Godwin Falcon Fire District							82,542		82,542	100.00%
482-Grays Creek										
Grays Creek Fire District							339,939		339,939	100.00%
Grays Creek Fire Dept #24							339,939		339,939	100.00%
Total Grays Creek Fire District							679,878		679,878	100.00%
484-Lafayette Village										
Lafayette Village Fire District							215		215	100.00%
486-Lake Rim										
Lake Rim Fire District							6,945		6,945	100.00%
490-Manchester										
Manchester Fire District (Spring Lake)							90,536		90,536	100.00%
492-Pearces Mill										
Pearces Mill Fire District							755,605		755,605	100.00%
494-Stedman										
Stedman Fire District							139,951		139,951	100.00%
495-Stoney Point										
Stoney Point Fire District							838,291		838,291	100.00%
496-Vander										
Vander Fire District							828,788		828,788	100.00%
498-Wade										
Wade Fire District							81,591		81,591	100.00%
499-Westarea										
Westarea Fire District							920,588		920,588	100.00%
Westarea Fire District Station #10							209,370		209,370	100.00%
Total Westarea Fire District							1,129,958		1,129,958	100.00%

REVENUE BY SOURCE

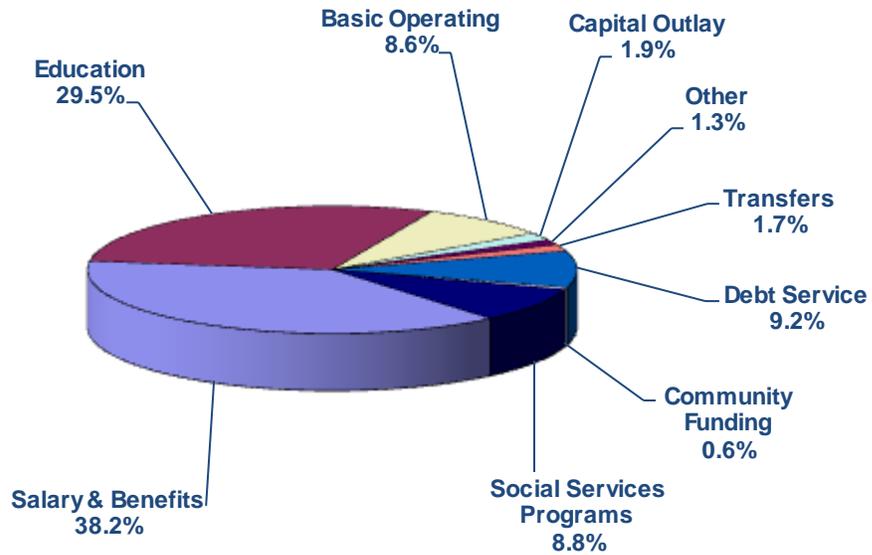
Department	Federal	State	Intergov	Other	Local Fees & Sales	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
620-Civic Center Fund										
Civic Center				3,773,140	2,437,000				6,210,140	0.00%
621-Civic Motel Tax										
Civic Center Motel Tax				2,000			1,083,263		1,085,263	99.82%
623-Debt Service Coliseum										
Debt Service-Coliseum				3,719,373					3,719,373	0.00%
625-Solid Waste Fund										
Administration				1,800				880,085	881,885	0.00%
Ann Street		315,598		11,388	1,686,675	650,000		2,039,721	4,703,382	0.00%
Wilkes Street					687,300			356,746	1,044,046	0.00%
Container Sites								1,010,474	1,010,474	0.00%
Transportation								723,786	723,786	0.00%
Household Hazardous Waste/Planning					1,000			212,953	213,953	0.00%
Maintenance								623,979	623,979	0.00%
White Goods		82,000			58,867			172,914	313,781	0.00%
Construction & Demolition					1,503,959			(1,263,785)	240,174	0.00%
Recycling		18,000			561,345			167,892	747,237	0.00%
Total All Organizations		415,598		13,188	4,499,146	650,000		4,924,765	10,502,697	
Other Revenue Allocated		66,700		183,965	4,674,100			(4,924,765)	0	
Total Solid Waste		482,298		197,153	9,173,246	650,000		0	10,502,697	0.00%
630-General Litigation										
Legal				800			102,200		103,000	99.22%
824-Tourism Devel Auth										
Tourism Development Authority					4,925,000	75,000			5,000,000	0.00%
850-Inmate Canteen										
Inmate Canteen				592	515,000				515,592	0.00%
870-LEO Special Separation										
LEO Separation Allowance							457,236		457,236	100.00%
875-Cumberland Cemetary Trust										
Cumberland Cemetary Trust				400	2,400				2,800	0.00%
Total Separate Funds	10,190,791	27,068,595	848,420	9,462,980	19,199,668	6,024,835	40,060,389	0	112,855,678	35.50%
T. Annual Budgeted Funds	56,305,257	76,650,638	14,477,355	16,073,045	27,978,282	14,568,468	40,060,389	158,029,456	404,142,890	9.91%
Multi-Year Funds										
002-Detention Facility										
Detention Facility Addition							4,264,278		4,264,278	0.00%
007-Landfill Construction										
Landfill Construction				4,198,052					4,198,052	0.00%
Landfill Construction				655,771					655,771	0.00%
Total Landfill Construction				4,853,823					4,853,823	0.00%
012 - ESD Sewer Project										
Eastover Sanitary District Sewer II				50,000					50,000	0.00%
015 - Health Dept Building										
Health Department Bldg				26,500,000			1,486,300		27,986,300	5.31%
016 - Western Branch Library										
Western Branch Llibrary				5,314,224			402,962		5,717,186	7.05%
017 - Gray's Creek Middle										
Gray's Creek Middle School				20,000,000					20,000,000	0.00%
018 - New Century Elementary School										
New Century Elementary School				17,239,528					17,239,528	0.00%
019 - Qualified School Construction Bonds										
Qualified School Construction Bonds				15,900,000					15,900,000	0.00%

REVENUE BY SOURCE

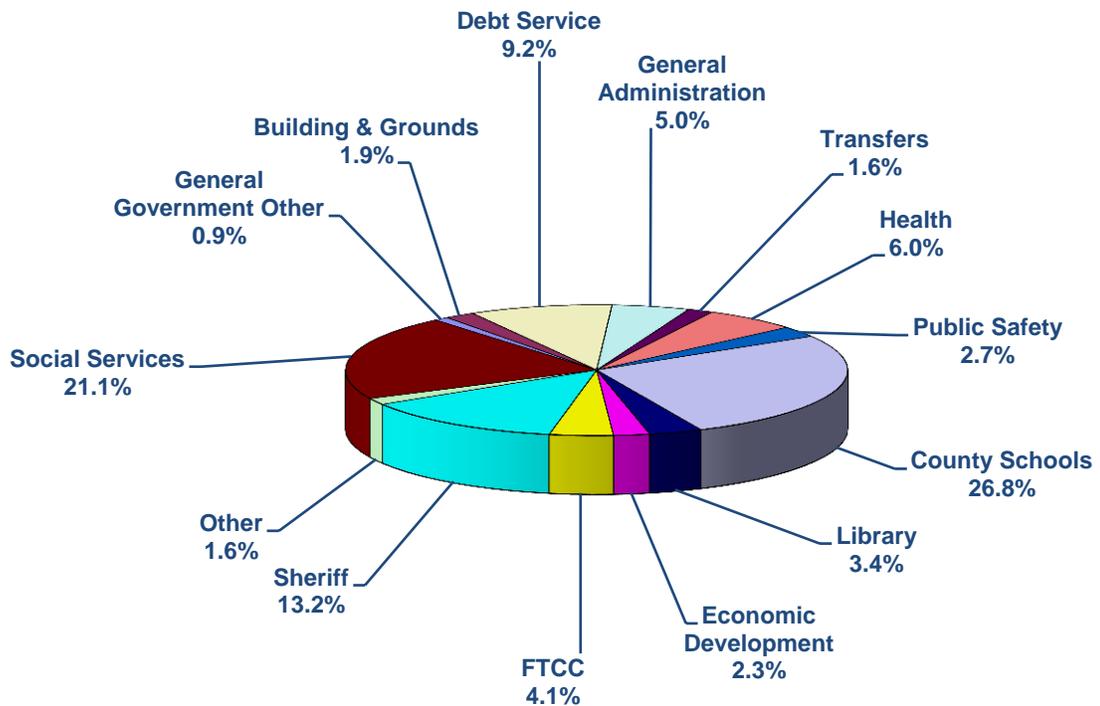
Department	Federal	State	Intergov	Other	Local Fees & Sales	Fund Balance	County	Allocated Revenue	Adopted Budget	% County
020 - ESD Water II Eastover Sanitary District Water II	1,797,700			6,325,100	219,875				8,342,675	0.00%
021 -New Century Middle School New Century Middle School		2,611,930		14,805,000					17,416,930	0.00%
Total Multi-Year Funds	1,797,700	2,611,930	0	110,987,675	219,875	0	6,153,540	0	121,770,720	5.05%
Total All Funds	58,102,957	79,262,568	14,477,355	127,060,720	28,198,157	14,568,468	46,213,929	158,029,456	525,913,610	8.79%



GENERAL FUND EXPENDITURES BY CATEGORY



GENERAL FUND EXPENDITURES BY FUNCTION



**GENERAL FUND
SUMMARY OF EXPENDITURES**

	FY2008 Final Budget	FY 2009 Final Budget	FY 2010 Final Budget	FY 2011 Final Budget	FY 2012 Adopted Budget
Expenditures by Category					
Salary & Benefits	\$95,535,396	\$101,045,725	\$102,616,682	\$108,931,063	\$111,372,306
Basic Operating	23,351,129	87,815,988	67,640,015	28,381,259	25,150,010
Capital Outlay	9,949,215	6,934,811	4,001,300	3,421,846	5,674,534
Debt Service	24,209,592	27,343,167	26,334,854	26,327,383	26,875,876
Transfers	11,126,219	7,848,568	7,497,532	7,903,957	4,961,575
Community Funding	1,861,080	1,685,077	1,520,776	1,739,463	1,621,964
Social Services Programs	41,180,794	34,406,528	28,196,123	26,592,836	25,696,752
Education	79,190,071	80,884,753	88,754,241	86,801,117	86,024,831
Other	3,048,557	5,753,578	6,454,343	9,378,868	3,909,364
Total Expenditures	\$289,452,053	\$353,718,195	\$333,015,866	\$299,477,792	\$291,287,212

	FY 2008 Final Budget	FY 2009 Final Budget	FY 2010 Final Budget	FY 2011 Final Budget	FY 2012 Adopted Budget
Expenditures by Function					
General Government Other	\$9,831,819	\$70,569,363	\$42,713,717	\$7,036,888	\$2,696,567
Building & Grounds	6,240,031	5,849,232	5,971,952	6,099,279	5,645,175
Debt Service	24,209,592	27,343,167	26,334,854	26,327,383	26,875,876
General Administration	13,638,395	13,754,116	13,218,380	14,322,883	14,584,723
Transfers	11,126,219	7,848,568	7,497,532	7,698,757	4,773,909
Public Health	16,589,825	18,263,041	18,998,024	18,279,793	17,620,255
Public Safety & Protective Services	2,589,128	5,592,870	9,867,381	6,754,477	7,836,155
County Schools	71,213,056	72,600,860	80,180,578	77,886,206	78,180,578
Library	9,058,050	9,487,429	9,562,586	10,206,068	9,934,350
Economic Development	4,766,856	5,140,612	5,062,037	7,554,008	6,752,960
FTCC	9,992,108	9,227,258	8,656,658	8,914,911	11,900,048
Sheriff	35,774,026	36,827,656	39,624,044	38,535,710	38,446,320
Social Services	72,296,257	70,216,884	64,118,620	63,400,112	61,374,135
Other	2,126,691	997,139	1,209,503	6,461,317	4,666,161
Total Expenditures	\$289,452,053	\$353,718,195	\$333,015,866	\$299,477,792	\$291,287,212

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY 2011		FY 2012		
	Actual Expenditure	Final Budget	% Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
General Fund:								
410-General Administration								
Governing Body	472,783	481,048	98.28%	480,890	483,590	495,029	493,894	486,950
Administration	1,314,450	1,552,990	84.64%	1,593,611	1,613,611	1,681,069	1,680,069	1,697,952
Public Affairs/Education	49,027	150,000	32.68%	150,000	150,000	150,000	150,000	150,000
Court Facilities	32,181	136,500	23.58%	126,000	131,766	126,000	126,000	126,000
Information Services	1,660,055	1,753,658	94.66%	1,862,605	1,958,601	2,106,957	2,105,427	2,117,527
Elections	858,194	897,939	95.57%	809,710	809,710	1,034,478	1,034,478	1,037,616
Finance	1,002,050	1,010,646	99.15%	1,035,424	1,076,424	1,080,774	1,076,670	1,129,852
Legal	642,073	685,853	93.62%	725,474	725,474	846,143	846,143	852,715
Register of Deeds	1,719,416	1,962,124	87.63%	1,925,051	2,158,227	1,970,169	1,962,669	1,978,111
Register of Deeds Automation	0	229,209	0.00%	146,507	368,430	148,813	148,813	148,813
Tax Administration	4,147,390	4,358,413	95.16%	4,296,957	4,301,892	4,622,543	4,431,006	4,457,953
Property Revaluation					545,158	407,319	398,369	401,234
Total General Administration	11,897,619	13,218,380	90.01%	13,152,229	14,322,883	14,669,294	14,453,538	14,584,723
411-Building & Grounds								
Facilities Management	1,960,313	2,509,381	78.12%	2,278,528	2,484,124	2,093,528	2,093,528	857,889
Print and Graphics Shop	199,605	200,362	99.62%	247,745	247,745	206,435	206,435	207,612
Communications Center	144,572	167,286	86.42%	161,198	164,570	164,048	164,048	1,400,739
Carpenter Shop	177,628	198,691	89.40%	199,759	199,759	203,509	203,509	204,948
Public Buildings Equipment Maintenance	1,039,444	1,075,064	96.69%	1,102,403	1,102,403	1,103,547	1,103,547	1,110,473
Public Buildings Janitorial	656,565	660,382	99.42%	697,605	697,605	670,635	670,635	672,126
Central Maintenance	476,495	518,768	91.85%	525,491	525,491	530,126	530,126	533,638
Landscaping & Grounds	572,087	648,018	88.28%	653,657	677,582	663,835	665,364	657,750
Total Building & Grounds	5,226,709	5,977,952	87.43%	5,866,386	6,099,279	5,635,663	5,637,192	5,645,175
412-General Government								
Debt Service	62,572,526	62,582,457	99.98%	25,589,039	25,857,383	25,986,671	26,375,876	26,375,876
General Government Other	10,323,024	13,957,646	73.96%	13,478,897	15,205,645	8,368,812	8,621,276	7,970,059
Total General Government	72,895,550	76,540,103	95.24%	39,067,936	41,063,028	34,355,483	34,997,152	34,345,935
420-Emergency Services								
Emergency Services	2,814,382	2,999,742	93.82%	2,789,810	2,862,794	2,640,569	2,640,569	2,636,403
Emergency Services Grants	1,724,256	3,419,248	50.43%	1,408,406	1,515,495	1,231,825	1,231,825	1,276,998
Total Emergency Services	4,538,638	6,418,990	70.71%	4,198,216	4,378,289	3,872,394	3,872,394	3,913,401
422-Law Enforcement Sheriff								
Sheriff	22,062,391	22,705,201	97.17%	22,027,772	22,262,639	22,920,981	22,428,958	22,548,084
Jail	11,362,416	11,586,131	98.07%	11,550,821	11,550,821	11,888,888	11,867,044	11,920,764
Child Predator Grant	177,954	467,024	38.10%	225,246	246,246	94,209	94,209	94,387
Sheriff Grants	817,245	1,599,610	51.09%		1,217,505	656,278	542,330	542,330
School Law Enforcement - Local	3,255,728	3,266,078	99.68%	3,256,622	3,258,499	3,349,361	3,323,151	3,340,755
Total Sheriff	37,675,734	39,624,044	95.08%	37,060,461	38,535,710	38,909,717	38,255,692	38,446,320
424-Protective Services								
Animal Services	1,431,196	1,969,104	72.68%	2,110,145	2,575,246	2,163,162	2,058,203	2,138,951
426-Protective Services								
Cumberland Day Reporting Center	206,637	210,054	98.37%	210,054	210,054	212,758	208,289	208,289
Cumberland County Criminal Justice Unit	335,248	336,267	99.70%	336,447	357,271	361,760	361,760	363,830
C-5 Facility Expenses	77,801	78,604	98.98%	76,874	86,474	89,586	88,620	88,969
Public Safety Other	778,366	854,362	91.10%	1,017,819	1,017,819	1,137,332	1,137,332	1,122,715
Total Protective Services	1,398,052	1,479,287	94.51%	1,641,194	1,671,618	1,801,436	1,796,001	1,783,803
431-Health								
Health - Administration	1,587,874	1,619,869	98.02%	1,587,793	1,650,736	1,799,601	1,766,101	1,775,452
Laboratory	332,605	393,720	84.48%	294,720	294,720	296,952	296,952	298,600
Pharmacy	478,194	576,156	83.00%	577,865	577,865	565,150	565,150	565,150
Jail Health Program	1,859,793	1,826,673	101.81%	1,730,792	1,730,792	1,590,056	1,591,340	1,599,907

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY 2011		FY 2012		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
Management Support	278,632	319,410	87.23%	471,658	399,658	315,088	315,088	317,255
Regional Bioterrorism Response Team	564,835	715,529	78.94%	644,743	654,743	298,852	298,852	298,852
NC Environmental Health	1,266,740	1,459,716	86.78%	1,388,190	1,285,669	1,289,778	1,282,278	1,290,759
Immunization Clinic	370,536	405,283	91.43%	176,730	222,470	177,072	177,072	178,307
School Health Program	739,225	819,773	90.17%	969,020	969,020	975,185	973,185	980,105
Wellness Program	39,392	46,386	84.92%	44,537	44,537	44,866	44,866	45,183
Child Health Clinic	790,114	883,144	89.47%	822,898	845,954	766,451	733,149	794,809
Dental Clinic	272,828	344,705	79.15%	331,611	331,611	359,729	356,285	358,478
Health Promotion	339,558	355,356	95.55%	347,760	370,510	351,956	351,956	354,015
Maternal Health Clinic	511,987	595,882	85.92%	519,828	564,022	645,539	641,923	646,534
Bio-Terrorism Preparedness	185,872	249,660	74.45%	139,263	150,263	91,200	91,200	91,200
Sexually Transmitted Disease Clinic	477,880	478,148	99.94%	599,897	618,393	726,458	673,156	676,841
Medical Records	225,950	239,511	94.34%	237,234	237,234	229,283	229,283	230,592
Childhood Lead Poison Prevention	0	0	0.00%		1,200	0	0	0
Breast/Cervical Cancer Control	120,488	121,799	98.92%	105,158	121,052	107,402	107,402	107,751
South Central Partnership for Health Care Coordination for Children	570,216	631,740	90.26%	572,523	562,523	575,245	575,245	579,094
Pregnancy Care Management	522,034	592,945	88.04%	487,573	487,573	458,025	458,025	461,004
Child Fatality Prevention	3,505	3,813	91.92%	3,725	3,725	3,848	3,848	3,848
H1N1 Phase III	461,290	525,013	87.86%		64,000	0	0	0
Health Express Care				397,693	507,293	478,069	478,069	479,046
Chest Tuberculosis Clinic	171,295	183,769	93.21%	133,898	167,239	157,829	152,829	153,477
Family Planning Clinic	754,161	871,232	86.56%	705,307	854,867	799,092	778,769	773,629
Communicable Disease	357,693	422,434	84.67%	269,847	283,188	250,093	237,293	238,787
Center for Disease Control Tuberculosis	88,016	133,128	66.11%	134,148	75,466	68,325	67,525	68,034
NC AIDS	59,169	65,716	90.04%	66,920	66,920	64,587	64,587	64,934
Adult Health Clinic	984,236	1,017,348	96.75%	737,521	893,021	954,442	930,564	887,601
School Health-Board of Education Grant	425,317	490,863	86.65%	516,396	516,396	509,674	509,674	513,505
Women, Infants & Children-Client Services	2,102,121	2,609,303	80.56%	2,776,133	2,716,133	2,660,878	2,787,506	2,787,506
Total Health	16,941,556	18,998,024	89.18%	17,791,381	18,279,793	17,610,725	17,539,172	17,620,255
432 - Health Other								
Health Other	87,955	89,530	98.24%	84,630	84,630	84,407	84,216	84,216
437 - Social Services								
Social Services Department	32,606,167	35,227,404	92.56%	34,636,379	36,084,605	34,608,015	34,604,229	34,812,883
Social Services Other	26,721,737	28,196,123	94.77%	24,265,122	26,592,836	25,696,752	25,696,752	25,696,752
Grant Family Violence Care Center	359,525	386,717	92.97%	392,756	393,356	392,660	392,660	395,148
Welfare Other	291,116	308,376	94.40%	329,315	329,315	496,501	469,352	469,352
Total Social Services	59,978,545	64,118,620	93.54%	59,623,572	63,400,112	61,193,928	61,162,993	61,374,135
439-Human Services								
Veterans Services	275,225	312,471	88.08%	313,291	313,291	320,981	320,981	323,289
Child Support Enforcement	224,060	285,117	78.59%	3,602,163	3,734,813	3,802,075	3,781,203	3,805,064
Senior Aides Local Support	29,111	59,857	48.63%					
Spring Lake Resource Center Administration	3,038	3,200	94.94%	3,200	3,200	3,200	3,200	3,200
Total Human Services	531,434	660,645	80.44%	3,918,654	4,051,304	4,126,256	4,105,384	4,131,553
440-Library								
Library	8,549,250	8,935,122	95.68%	9,541,006	9,590,355	9,976,820	9,697,546	9,746,233
Library - Law	73,543	75,184	97.82%	85,332	85,332	86,151	86,151	86,524
Library - LSCA Enrichment Grant	103,145	214,118	48.17%		326,089	0	0	0
Library - Smart Start Raising a Reader								102,010
Library - Smart Start	224,289	224,577	99.87%	223,958	0			
Library - Motherhead	63,110	65,785	95.93%	71,111	159,292	146,142	146,142	0
Library - Foreign Language	42,252	47,800	88.39%	45,000	45,000	43,000	0	0
Total Library	9,055,589	9,562,586	94.70%	9,966,407	10,206,068	10,252,113	9,929,839	9,934,767

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY2011		FY 2012		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
442 - Culture & Recreation								
Stadium Maintenance	155,158	155,158	100.00%	155,654	155,654	155,650	155,650	155,650
Culture Recreation Other	302,580	304,170	99.48%	298,063	299,053	298,063	294,742	294,742
Total Culture & Recreation	457,738	459,328	99.65%	453,717	454,707	453,713	450,392	450,392
450-Economic Development								
Planning	2,804,822	2,999,609	93.51%	3,029,460	3,009,255	2,958,828	2,952,978	2,974,343
Engineering	268,372	273,830	98.01%	278,410	278,410	281,430	281,430	283,627
NC Cooperative Extension Service	470,270	525,190	89.54%	530,537	532,937	497,243	480,100	481,170
NC Cooperative Extension Programs	28,245	48,860	57.81%	42,500	45,500	37,500	37,500	37,500
Location Services	387,561	413,577	93.71%	418,265	498,395	425,485	411,738	414,569
Soil Conservation District	73,176	75,952	96.35%	68,179	75,377	70,208	70,208	70,649
Public Utilities	142,576	147,032	96.97%	150,261	150,261	165,411	165,411	166,663
Soil Conservation/Cost Share Program	60,023	60,661	98.95%	61,107	61,107	61,967	61,967	62,417
Economic Physical Development Other	420,625	433,909	96.94%	420,250	420,250	410,000	410,000	410,000
Industrial Park	54,088	83,417	64.84%	60,000	69,881	60,000	60,000	60,000
Economic Incentives					1,779,850	1,167,022	1,167,022	1,167,022
Water & Sewer Department					632,785	750,000	750,000	625,000
Total Economic Development	4,709,758	5,062,037	93.04%	5,058,969	7,554,008	6,885,094	6,848,354	6,752,960
470 - Education								
Education - BOE	79,862,381	80,180,578	99.60%	77,079,021	77,891,027	79,884,202	76,861,526	76,861,526
Education - FTCC	8,612,317	8,656,658	99.49%	8,881,568	8,910,090	13,743,311	13,354,106	13,219,100
Total Education	88,474,698	88,837,236	99.59%	85,960,589	86,801,117	93,627,513	90,215,632	90,080,626
Total General Fund	315,300,771	333,015,866	94.68%	285,954,486	299,477,792	295,640,898	291,406,154	291,287,212

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY 2011		FY 2012		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
Separate Funds:								
104-Emergency Telephone System								
Emergency Telephone System	1,088,337	1,285,898	84.64%	2,665,268	3,041,681	967,421	967,421	967,421
106-County School Fund								
School Special Sales Tax	3,481,056	3,560,868	97.76%	3,319,713	3,343,545	3,169,313	3,169,313	3,169,313
School CO Category I	4,260,062	6,154,000	69.22%	1,550,000	4,378,006	1,700,500	1,700,500	1,700,500
School CO Category II	5,043,991	6,565,000	76.83%	2,585,000	3,764,550	2,585,000	2,585,000	2,585,000
School CO Category III	552,391	776,000	71.18%	460,000	600,000	460,000	460,000	460,000
School CO Lottery	3,729,778	7,575,778	49.23%	5,068,913	9,826,843	5,573,188	5,573,188	5,573,188
Total School Fund	17,067,278	24,631,646	69.29%	12,983,626	21,912,944	8,742,501	13,488,001	13,488,001
112-Mental Health								
43A-Mental Health Children								
Child & Youth Contracts	375,013	375,322	99.92%	4,925,000	4,925,000	4,453,288	4,453,307	4,453,307
Family Preservation	782,674	1,072,990	72.94%	636,256	636,256	130,152	120,887	121,808
Homeless Child	55,880	61,309	91.14%					
Smart Start	276,780	293,509	94.30%	293,077	297,777	306,434	306,434	306,434
Juvenile Crime Prevention	138,456	202,915	68.23%	234,778	236,360	178,088	178,088	178,088
Child MH Outpatient	884,470	1,111,130	79.60%	1,259,024	1,259,024	1,238,246	1,232,394	1,232,394
Winding Creek	66,844	229,450	29.13%					
Total Mental Health Children	2,580,117	3,346,625	77.10%	7,348,135	7,354,417	6,306,208	6,291,110	6,292,031
43B-Mental Health Substance								
Community Partnership	1,813,590	1,819,628	99.67%	1,843,836	511,103			
NC Treatment Alternative to Street Crime	208,457	250,574	83.19%	250,404	54,113			
Substance Abuse Contracts	1,728,340	2,036,132	84.88%	2,026,229	2,026,229	1,767,058	1,767,058	1,767,058
Detoxification	917,805	1,062,356	86.39%	914,821	914,821	2,159,839	2,159,839	2,159,839
Total Mental Health Substance	4,668,192	5,168,690	90.32%	5,035,290	3,506,266	3,926,897	3,926,897	3,926,897
43C-MH Developmental Disability								
Developmentally Disabled Contracts	2,042,353	2,677,681	76.27%	2,843,792	2,707,581	2,812,993	2,812,993	2,812,993
43E-Mental Health Adult Services								
Adult Contracts	1,937,948	1,998,772	96.96%	1,877,511	2,558,797	1,429,957	1,429,957	1,429,957
Adult Homeless	92,428	99,797	92.62%	150,712	199,782	199,505	199,505	209,843
Crisis Stabilization	936,278	1,115,404	83.94%	914,564	914,564			
Adult Periodic	1,439,174	1,716,734	83.83%	1,320,693	1,320,693	1,363,097	1,363,097	1,363,097
Total MH Adult Services	4,405,828	4,930,707	89.35%	4,263,480	4,993,836	2,992,559	2,992,559	3,002,897
434-MH Comprehensive Treatment Svc Prog								
Respite	495,166	526,379	94.07%	524,059	524,059			
Court Order Evaluations	98,082	125,027	78.45%	125,000	127,582	129,394	129,394	130,343
Alternative Family Living	4,121,201	4,460,821	92.39%					
Total MH Comprehensive Treatment Svc Prog	4,714,449	5,112,227	92.22%	649,059	651,641	129,394	129,394	130,343
435-Mental Health								
Mental Health	558,372	1,318,982	42.33%	1,021,058	1,023,415	1,097,047	1,102,677	1,102,677
Medical Services	2,161,206	2,979,154	72.54%	2,825,586	2,825,586	2,624,860	2,624,860	2,624,860
Claims Management	264,106	288,666	91.49%	256,387	256,387	258,053	258,053	259,683

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY 2011		FY 2012		
	Actual Expenditure	Final Budget	% Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
Medical Records	256,009	320,447	79.89%	318,413	318,413	315,097	315,097	315,097
Business Management & Accountability	542,094	634,950	85.38%	535,567	535,567	509,379	509,379	509,379
Provider Relations and Support	184,827	197,671	93.50%	194,649	194,649	197,991	197,991	199,360
Management Information Systems	778,607	1,291,095	60.31%	1,308,057	1,312,592	870,077	870,077	870,077
Access Line Screening Triag & Referral	734,269	838,413	87.58%	855,425	854,206	796,514	796,514	862,904
Personnel	139,812	163,446	85.54%	165,943	165,943	164,884	164,884	164,884
Service Management	686,733	712,313	96.41%	697,835	699,054	790,157	788,790	733,352
Medicaid Contracts	1,552,005	1,715,000	90.50%	1,715,000	1,715,000	75,000	75,000	75,000
Consumer Affairs & Customer Service	329,477	431,510	76.35%	370,740	370,740	380,709	379,819	382,475
Quality Improvement & Outcome	672,409	826,768	81.33%	822,126	822,126	775,967	771,176	776,760
Managed Care	126,180	253,788	49.72%	252,334	252,334	429,658	429,658	429,658
Total Mental Health	8,986,106	11,972,203	75.06%	11,339,120	11,346,012	9,285,393	9,283,975	9,306,166
436-MH Mentally Retarded & Ill								
Mentally Retarded & Ill Contracts	460,839	738,290	62.42%					
Total Mental Health Fund	27,857,884	33,946,423	82.06%	31,478,876	30,559,753	25,453,444	25,436,928	25,471,327
114-Food & Beverage Fund								
Prepared Food & Beverage Tax	4,911,815	4,922,473	99.78%	7,552,427	7,552,427	6,463,634	6,463,634	6,463,634
115-Group Insurance Fund								
Group Insurance	12,260,876	12,754,018	96.13%	11,562,612	12,062,612	12,689,644	12,689,644	12,689,644
116-Employee Benefit Fund								
Employee Flexible Benefits	408,844	480,000	85.18%	500,000	500,000	500,000	500,000	500,000
117-Vehicle Insurance Fund								
Vehicle Insurance	329,221	500,000	65.84%	500,000	500,000		500,000	500,000
118-Retiree Health Insurance								
Retiree Health Insurance	4,464,927	4,737,425	94.25%	4,385,753	4,635,753	4,271,183	4,271,183	4,271,183
120-Workers Compensation Fund								
Workers Compensation	1,387,521	1,500,774	92.45%	1,329,124	1,729,124	1,277,459	1,277,459	1,279,796
130-Workforce Devel Admin Fund								
Workforce Center Administration	346,484	373,350	92.80%	315,814	291,226	304,487	304,487	
Workforce Center Administration Stimulus	101,568	153,863	66.01%	0	49,202			
Total Workforce Development Administration	448,052	527,213	84.99%	315,814	340,428	304,487	304,487	0
133-Workforce Development Fund								
Work Initiative Act - Adult	551,112	583,521	94.45%	493,109	564,859	500,516	500,516	
Work Initiative Act - Youth 70%	322,477	358,320	90.00%	382,917	348,941	341,061	341,061	556,701
Work Initiative Act - Adult Stimulus	404,534	404,534	100.00%					
Work Initiative Act - Youth 30% Stimulus	233,170	238,640	97.71%					
Work Initiative Act - Youth 70% Stimulus	285,178	299,854	95.11%					
Work Initiative Act Dislocated Worker Stimulus	349,880	349,881	100.00%					
Statewide Activities	229,937	377,957	60.84%	208,273	328,564	215,779	215,779	
Work Initiative Act - Youth 30%	248,068	269,869	91.92%	164,107	271,834	211,921	211,921	192,931
Work Initiative Act Disability Program Navigato	45,759	49,047	93.30%					
Work Initiative Act Dislocated Worker	284,586	376,735	75.54%	368,151	329,025	329,657	329,657	64,045
Total Workforce Development	2,954,701	3,308,358	89.31%	1,616,557	1,843,223	1,598,934	1,598,934	813,677
136-WDC National Emergency Fund								
Career Advancement	2,010,363	4,328,332	46.45%	2,679,012	2,679,012	1,081,362	1,081,362	1,081,673

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY 2011		FY 2012		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
139-Senior Aides Fund								
Senior Aides	732,084	794,374	92.16%	787,829	739,336	763,054	763,054	615,253
Senior Aides Stimulus	140,859	157,157	89.63%					
Senior Aides CAA Grant	64,109	417,920	15.34%		645,830	21,303	21,303	
Total Senior Aides Fund	937,052	1,369,451	68.43%	787,829	1,385,166	784,357	784,357	615,253
Total Workforce Development Funds	6,350,168	9,533,354	66.61%	5,399,212	6,247,829	3,769,140	3,769,140	2,510,603
220-Industrial Inducement Fund								
Industrial Inducement	1,041,186	1,553,800	67.01%	1,529,607				
230-Federal Drug Forfeiture Funds								
Justice	405,187	661,822	61.22%	164,310	748,310	167,190	167,190	168,390
231-Federal Forfeiture Treasury Funds								
Treasury	11,000	11,000	100.00%					
232-State Drug Forfeiture Funds								
State Drug Forfeiture	242,000	242,000	100.00%					
240 - Injured Animal Fund								
Injured Animal Stabilization		3,000	0.00%	6,000	6,000	6,000	6,000	6,000
250-Water and Sewer Fund								
Water and Sewer Fund	298,918	2,213,298	13.51%	250,000				
252-Eastover Sanitary District Fund								
Eastover Sanitary District	339,925	568,754	59.77%	357,900	498,900	797,560	797,560	797,560
253-Norcross Water and Sewer Fund								
Norcross Water and Sewer	293,555	346,367	84.75%	349,342	573,013	358,557	358,557	358,557
255-Kelly Hills Water and Sewer Fund								
Kelly Hills Water and Sewer	0	11,400	0.00%	11,400	11,400	10,800	10,800	10,800
410 Property Revaluation Fund								
Property Revaluation	500,584	542,791	92.22%	545,158	0			
420- Recreation Fund								
Hope Mills Recreation	447,273	447,274	100.00%	443,954	543,954	491,932	491,932	491,932
Recreation and Parks	3,367,052	3,450,840	97.57%	2,691,584	3,616,278	2,942,507	2,942,507	2,942,507
Total Recreation Fund	3,814,325	3,898,114	97.85%	3,135,538	4,160,232	3,434,439	3,434,439	3,434,439
430-Juvenile Crime Prevention Fund								
Juvenile Crime Prevention	985,626	1,084,184	90.91%	893,403	1,123,064		968,464	988,661
JCP Residential Group Home	627,853	651,675	96.34%	679,414	682,231	690,221	690,221	693,876
Total Juvenile Crime Prevention	1,613,479	1,735,859	92.95%	1,572,817	1,805,295	690,221	1,658,685	1,682,537
446-County Community Devel Fund								
County CDBG Administration	318,533	323,925	98.34%	346,902	346,902	348,971	312,863	312,863
Housing Activities	725,022	828,396	87.52%	714,330	974,398	698,542	719,922	719,922
Economic Development	170,111	667,103	25.50%	163,332	620,740	113,617	0	0
Public Facilities	395,095	575,739	68.62%		280,305	25,000	25,000	25,000
Public Services	146,924	188,324	78.02%	174,208	174,208	165,498	113,280	113,280
Infrastructure	16,964	74,250	22.85%		57,287			
ARRA	286,690	286,690	100.00%					
Total County Community Development	2,059,339	2,944,427	69.94%	1,398,772	2,453,840	1,351,628	1,171,065	1,171,065

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY2011		FY 2012		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
447-Community Devel Home Fund								
Home Administration	80,149	94,532	84.79%	68,950	86,998	71,250	64,595	64,595
Home Housing Activity	1,546,725	2,521,814	61.33%	741,932	1,815,784	756,586	681,705	681,705
Total Community Development Home	1,626,874	2,616,346	62.18%	810,882	1,902,782	827,836	746,300	746,300
448-CD Support Housing								
Support Housing Program Grants	139,023	284,349	48.89%		202,907	89,134	89,134	89,134
Total All Community Development Funds	3,825,236	5,845,122	65.44%	2,209,654	4,559,529	2,268,598	2,006,499	2,006,499
451-NC 91-08-010 Fund								
Planning Grants	65,720	65,720	100.00%	68,030	68,030	68,030	56,200	56,200
452-US DOT 104 Fund								
US DOT 104 (F)	587,288	914,250	64.24%	713,350	1,013,350	713,350	735,750	735,750
454-NC Elderly								
Community Transportation Program	79,611	81,526	97.65%	101,532	101,532	105,166	105,166	105,842
Rural Operation Assistance Program	337,501	381,885	88.38%	417,650	434,533	436,755	436,755	436,755
Mid Carolina Senior Transportation	126,500	127,095	99.53%	127,095	166,655	152,437	152,437	152,437
5310-Non-Medical Transportation Grant	14,520	350,000	4.15%	294,444	335,480	335,480	0	0
Total NC Elderly	558,132	940,506	59.34%	940,721	1,038,200	1,029,838	694,358	695,034
460-Flea Hill Drainage District								
Flea Hill Drainage District	0		0.00%					
469-Fire Tax								
Special Fire District Tax	557,120	569,134	97.89%	751,825	751,825	787,673	787,673	787,673
470-Beaver Dam								
Beaver Dam Fire District	128,616	129,661	99.19%	119,308	135,308	133,562	133,562	133,562
472-Bethany								
Bethany Fire District	192,355	192,455	99.95%	183,824	195,811	200,716	200,716	200,716
473-Bonnie Doone								
Bonnie Doone Fire District	2,294	3,957	57.97%	2,300	2,300	2,104	2,104	2,104
474-Cotton								
Cotton Fire District	706,543	706,643	99.99%	685,342	730,821	753,074	753,074	753,074
476-Cumberland Road								
Cumberland Road Fire District	440,291	440,352	99.99%	432,110	474,430	481,734	481,734	481,734
478-Eastover								
Eastover Fire District	167,228	169,794	98.49%	155,158	175,158	173,039	173,039	173,039
480-Godwin Falcon								
Godwin Falcon Fire District	79,604	80,245	99.20%	75,543	91,043	82,542	82,542	82,542
482-Grays Creek								
Grays Creek Fire Department #18	315,051	315,103	99.98%	298,940	332,756	339,939	339,939	339,939
Grays Creek Fire Department #24	315,003	315,103	99.97%	298,940	332,804	339,939	339,939	339,939
Total Grays Creek Fire District	630,054	630,206	99.98%	597,880	665,560	679,878	679,878	679,878
484-Lafayette Village								
Lafayette Village Fire District		1,168	0.00%	259	747	215	215	215
486-Lake Rim								
Lake Rim Fire District	9,477	11,583	81.82%	9,444	15,144	6,945	6,945	6,945

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY2011		FY 2012		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
490-Manchester								
Manchester Fire District (Spring Lake)	86,153	86,253	99.88%	83,572	91,249	90,536	90,536	90,536
492-Pearces Mill								
Pearces Mill Fire District	728,480	728,601	99.98%	706,029	750,056	755,605	755,605	755,605
494-Stedman								
Stedman Fire District	136,616	139,764	97.75%	129,759	139,859	139,951	139,951	139,951
495-Stoney Point								
Stoney Point Fire District	788,749	788,782	100.00%	790,521	860,853	838,291	838,291	838,291
496-Vander								
Vander Fire District	767,233	767,421	99.98%	741,868	807,317	828,788	828,788	828,788
498-Wade								
Wade Fire District	78,057	78,528	99.40%	75,041	85,041	81,591	81,591	81,591
499-Westarea								
Westarea Fire District	1,143,692	1,161,577	98.46%	883,672	966,672	920,588	920,588	920,588
Westarea Fire District Station #10				212,001	229,001	209,370	209,370	209,370
Total Westarea Fire District	1,143,692	1,161,577	98.46%	1,095,673	229,001	1,129,958	1,129,958	1,129,958
620-Civic Center Fund								
Civic Center	5,424,152	9,259,940	58.58%	5,878,454	8,911,571	6,210,140	6,210,140	6,210,140
621-Civic Center Motel Tax								
Civic Center Motel Tax	967,417	1,046,098	92.48%	959,852	959,852	1,085,263	1,085,263	1,085,263
623-Coliseum Debt Service								
Debt Service - Coliseum	1,865,887	5,033,745	37.07%	5,632,893	5,632,893	3,719,373	3,719,373	3,719,373
625-Solid Waste Fund								
Administration	470,169	545,943	86.12%	520,861	520,861	878,353	878,353	881,885
Ann Street	4,084,667	4,338,424	94.15%	3,623,446	4,226,454	4,702,049	4,702,049	4,703,382
Wilkes Road	890,528	1,177,482	75.63%	1,099,960	1,349,521	1,042,644	1,042,644	1,044,046
Container Sites	814,245	986,205	82.56%	1,061,109	1,141,109	1,006,486	1,006,486	1,010,474
Transportation	502,502	792,028	63.44%	597,076	772,076	721,395	721,395	723,786
Household Hazardous Waste/Planning	167,470	272,142	61.54%	212,126	212,126	212,900	212,900	213,953
Maintenance	485,527	655,655	74.05%	579,869	579,869	610,702	610,702	623,979
White Goods	213,931	297,691	71.86%	249,998	253,998	312,377	312,377	313,781
Construction & Demolition	138,131	216,750	63.73%	243,663	230,376	239,616	239,616	240,174
Recycling	710,876	928,887	76.53%	841,690	1,346,949	745,295	745,295	747,237
Total Solid Waste	8,478,046	10,211,207	83.03%	9,029,798	10,633,339	10,471,817	10,471,817	10,502,697
630-General Litigation								
Legal	192,357	218,905	87.87%	218,905	218,905	103,000	103,000	103,000
802-Fayetteville Tax Fund								
City of Fayetteville	65,913,371							
City of Fayetteville Annexation	23,866							
Total City of Fayetteville	65,937,237							
804-Revitalization Tax								
Downtown Revitalization	128,413							
806-Falcon Tax								
Town of Falcon	22,862							
808-Godwin Tax								

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY2011		FY 2012		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
Town of Godwin	29,631							
810-Hope Mills Tax								
Town of Hope Mills	4,855,278							
812-Linden Tax								
Town of Linden	13,559							
814-Spring Lake Tax								
Town of Spring Lake	3,330,219							
816-Stedman Tax								
Town of Stedman	240,246							
818-Wade Tax								
Town of Wade	75,513							
820-Intergovernment Fund								
Sheriff	101,005							
Domestic Violence Center	116,900							
Excise Tax on Deeds	969,468	1,003,131						
Cumberland County Schools	0							
Total Intergovernment Fund	1,187,373							
822-Stormwater Fund								
Stormwater Utility	1,710,871							
824-Tourism Development Authority								
Tourism Development Authority	4,125,202	4,712,700	87.53%	4,587,500	5,043,746	5,000,000	5,000,000	5,000,000
826-NC 3% Vehicle Interest								
NC 3% Vehicle Interest	277,887							
828-Town of Eastover								
Town of Eastover	433,311							
850-Inmate Welfare								
Inmate Canteen	437,203	460,589	94.92%	460,923	460,923	515,592	515,592	515,592
855-Inmate Trust Fund								
Inmate Account Fund	930,610							
870-LEO Special Separation								
LEO Separation Allowance	304,214	325,000	93.60%	347,000	462,236	457,236	457,236	457,236
875-Cumberland Cemetery Trust								
Cemetery Trust	1,600	3,000	53.33%	3,000	3,000	2,800	2,800	2,800
Total Separate Funds	198,478,748	152,421,908	130.22%	123,964,506	142,719,042	108,410,432	114,020,871	112,855,678
Total County Annually Budgeted Funds	513,779,519	485,437,774	105.84%	409,918,992	442,196,834	404,051,330	405,427,025	404,142,890

EXPENDITURES BY ORGANIZATION

Department	FY 2010			FY2011		FY 2012		
	Actual Expenditure	Final Budget	%Budget Spent	Budget Adopted	Final Budget	Requested Budget	Recommended Budget	Adopted Budget
Multi-Year Funds:								
002 - Detention Facility Detention Facility					3,017,794	4,264,278	4,264,278	4,264,278
004 - School Bond Projects School Bond Projects		108,490,510	0.00%					
006 - Animal Control Animal Control Building	5,186,240	5,633,042	92.07%					
007 - Landfill Construction Landfill Construction Landfill Construction and Improvements	4,198,049	4,789,273	87.66%	4,789,273	4,789,273	4,198,052 655,771	4,198,052 655,771	4,198,052 655,771
Total Landfill Construction						4,853,823	4,853,823	4,853,823
009 - NORCRESS Sewer Project NORCRESS Sewer Project		9,915,124	0.00%					
010 - Kelly Hills Sewer Project Kelly Hills Sewer Project		3,603,360	0.00%					
011 - Sheriff Training Facility Training Facility Project	5,160,064	5,160,067	100.00%					
012 - Eastover Sanitary District Sewer Project Eastover Sanitary District Sewer Phase I Eastover Sanitary District Sewer Phase II	5,125,837	5,165,971	99.22%					50,000
Total ESD Sewer Projects	5,125,837	5,165,971						50,000
013 - 2004 School Bond Projects 2004 School Bond Projects		45,992,728	0.00%					
014 - Averagesboro Battlefield Averagesboro Battlefield	570,594	577,617	98.78%	577,617	577,617			
015 - Health Department Building Health Department Building	26,803,115	27,986,300	95.77%	27,986,300	27,986,300	27,986,300	27,986,300	27,986,300
016 - Western Regional Library Western Regional Library	3,998,678	5,717,186	69.94%	5,717,186	5,717,186	5,717,186	5,717,186	5,717,186
017 - Gray's Creek Middle School Gray's Creek Middle School	19,339,660	20,000,000	96.70%	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000
018 - New Century Elementary School New Century Elementary School	15,947,984	17,239,528	92.51%	17,239,528	17,239,528	17,239,528	17,239,528	17,239,528
019 - Qualified School Construction Bonds Qualified School Construction Bonds	3,974,201	15,900,000	24.99%	15,900,000	15,900,000	15,900,000	15,900,000	15,900,000
020 - Eastover Sanitary District Water II Eastover Sanitary District Water II	2,588,347	8,152,500	31.75%	8,152,500	8,342,675	8,152,500	8,247,110	8,342,675
021 - New Century Middle School New Century Middle School					17,416,930	17,416,930	17,416,930	17,416,930
Total Multi-Year Funds	92,892,769	284,323,206	32.67%	100,362,404	120,987,303	121,530,545	121,625,155	121,770,720
Total All Funds	606,672,288	769,760,980	78.81%	510,281,396	563,184,137	525,581,875	527,052,180	525,913,610