



CUMBERLAND
★ COUNTY ★
NORTH CAROLINA

Adopted Budget

Fiscal Year 2016



Cumberland County

North Carolina

FY 2016 Adopted Budget

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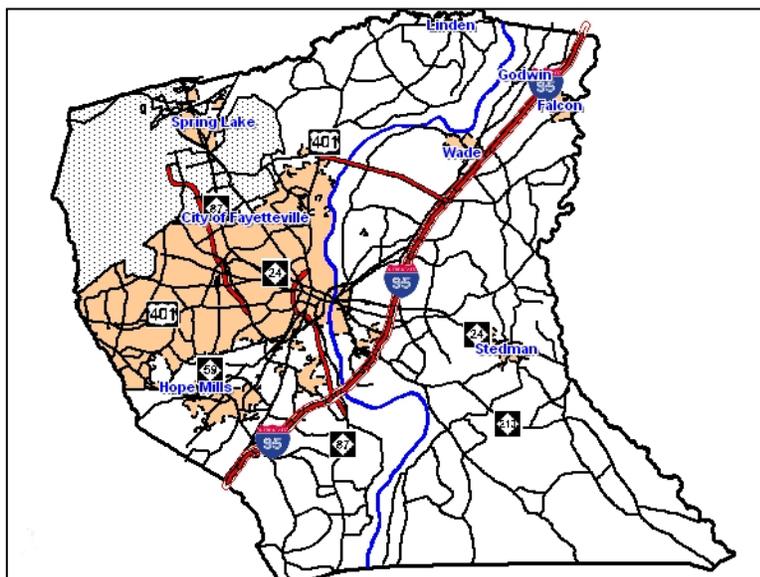
BRIEF HISTORY OF THE COUNTY OF CUMBERLAND

HISTORY

Cumberland County began as a settlement in the Upper Cape Fear Valley between 1729 and 1736, by European migrants known as Highland Scots. The area became a vital transportation link to other major settlements. A receiving and distribution center was established in 1730 on the Cape Fear River. This settlement was known as Campbellton. The Colonial Legislature passed an act in 1754 which resulted in the political division of Bladen County, thus forming Cumberland County. It was named after the Duke of Cumberland (William Augustus), who commanded the English Army. The County continued to grow and prosper as the Scotch-Irish, Germans and Moravians also entered the area. Campbellton was named the county seat during 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis De La Fayette, a French general that served in the American Colonies Revolutionary Army.

A devastating fire in 1831 and the invasion of General Sherman's army in 1865, during the American Civil War, delayed Fayetteville's growth. In 1918, the Army purchased land in northwest Cumberland County and opened Camp Bragg as an artillery and temporary training facility. Later, the camp became a permanent Army post and renamed to Fort Bragg, after Confederate General Braxton Bragg, a North Carolina native. Today, Fort Bragg plays a vital role in the economy of the County as the post occupies approximately 43,000 acres of the County land area.

Presently, Cumberland County has a population of 331,279 (2012) and consists of 661 square miles located in the Upper Coastal Plain section of the state. This area is better known as the Sandhills. Cumberland County has progressed from its beginnings as a river front distribution center to a highly commercialized area offering a variety of services to its citizens.



DESCRIPTION OF CUMBERLAND COUNTY GOVERNMENT

The County of Cumberland functions under a Board of Commissioners - County Manager form of government. The Board of County Commissioners consists of seven members. Two members are elected from District 1 which follows the 17th House District line, three members from District 2 which follows the 18th House District line, and two members at large.

Each member of the Board is elected for a four-year term. The terms are staggered with two members from District 1 and two members at large elected in a biennial general election, and three members from District 2 elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis. The Board is the policy-making and legislative authority for the County, responsible for adopting the annual budget, establishing the tax rate, approving zoning and planning issues and other matters related to health, welfare and safety of citizens.

The County Manager is appointed by, and serves at the pleasure of the Board of Commissioners. The County Manager is the Chief Executive Officer and has the responsibility for implementing policies and procedures of the Board, delivery of services, managing daily operations and appointment of subordinate department managers.

The board of Commissioners meets two times each month. Scheduled meeting days are the first Monday of each month at 9:00 a.m. and the third Monday of the month at 6:45 p.m. The first 15 minutes, of the third Monday meeting, is set aside as an open forum for citizens to address the Commissioners on any topic. The meetings are broadcast live on Fayetteville/Cumberland Educational TV cable channel 5 and 97-3 on the digital tier. The meetings are also streamed live through the county's website – www.co.cumberland.nc.us look for the link at the top of the homepage. When necessary, the Board holds special called meetings which are always advertised in advance. The Board of Commissioners meetings, open to the public, are held in the Commissioners' meeting room on the first floor of the County Courthouse located on Dick Street.

The agenda for each regular scheduled Board meeting is normally available on the Thursday prior to the Monday meeting on the county's website; www.co.cumberland.nc.us. The minutes of the meetings are also posted as soon as they become available.



**CUMBERLAND
COUNTY**
★ NORTH CAROLINA ★

STRATEGIC PLAN

2015 – 2016

— OUR —

MISSION

TO PROVIDE QUALITY SERVICES TO OUR CITIZENS
WHILE BEING FISCALLY RESPONSIBLE.

— OUR —

VISION

TO GROW AS A REGIONAL DESTINATION FOR
EMPLOYMENT, ECONOMIC DEVELOPMENT, COMMERCE
AND CULTURAL PURSUITS.

— OUR —

CORE VALUES

SERVING CUMBERLAND COUNTY CITIZENS WITH PRIDE:

PROFESSIONALISM

RESPECT

INTEGRITY WITH ACCOUNTABILITY

DIVERSITY

EXCELLENT CUSTOMER SERVICE

RECOGNIZING THAT ALL PEOPLE ARE DIFFERENT,
WE TREAT EVERYONE WITH DIGNITY AND SERVE OUR
DIVERSE POPULATION WITH PROFESSIONALISM,
RESPECT, INTEGRITY, DIVERSITY AND EXCELLENT
CUSTOMER SERVICE (PRIDE).

STRATEGIC PLAN

2015 – 2016

GOALS AND OBJECTIVES

GOAL 1:

ENSURE A SAFE AND HEALTHY COMMUNITY BY PROVIDING NEEDED SERVICES TO OUR CITIZENS IN A TIMELY MANNER.

- **Objective 1:** Provide youth development program opportunities that promote good citizenship.
- **Objective 2:** Assist with efforts to reduce crime by repeat offenders.
- **Objective 3:** Improve emergency response services to citizens.
- **Objective 4:** Promote a healthy community by providing educational, health and human services programs and resources to citizens.
- **Objective 5:** Collaborate with community partners to improve programs and services to reduce homelessness.

GOAL 2:

PROVIDE ADEQUATE INFRASTRUCTURE CONSISTENT WITH ORDERLY GROWTH OF A DYNAMIC COUNTY.

- **Objective 1:** Explore strategies to address the County's need for more office space, and ensure facilities are well-maintained.
- **Objective 2:** Strengthen the County's green and energy-efficiency initiatives.
- **Objective 3:** Advance the County's automation and technology capabilities.
- **Objective 4:** Increase gateway and other beautification efforts to create a more aesthetically appealing community.

GOAL 3:

PROMOTE ECONOMIC DEVELOPMENT BY CREATING AND RETAINING JOBS, AND PROVIDING CAREER OPPORTUNITIES, QUALITY EDUCATION, CULTURAL AND RECREATIONAL SERVICES.

- **Objective 1:** Ensure effective economic development incentives and practices are in place to attract and retain business and industry.
- **Objective 2:** Promote economic development through the preservation of natural resources, farmland and the county's agricultural industry.
- **Objective 3:** Provide quality cultural and recreational services.
- **Objective 4:** Develop a flexible, proactive approach to the expansion and contraction of the military.

STRATEGIC PLAN

2015 – 2016

GOALS AND OBJECTIVES

GOAL 4:

EDUCATE, INFORM AND ENGAGE EMPLOYEES, CITIZENS, ELECTED AND APPOINTED OFFICIALS THROUGH EFFECTIVE AND EFFICIENT COMMUNICATIONS.

- **Objective 1:** Increase citizen engagement as evidenced by increased advisory board applications, meeting attendance and program participation.
- **Objective 2:** Enhance communications systems and transparency so citizens can readily access information.
- **Objective 3:** Improve internal communications.
- **Objective 4:** Improve communication and collaboration between the County and other governmental entities, including boards, committees and commissions.

GOAL 5:

EMPLOY MOTIVATED, PROFESSIONAL AND WELL-TRAINED PERSONNEL WHO OFFER EXCELLENT CUSTOMER SERVICE WITH

**PRIDE:
PROFESSIONALISM,
RESPECT,
INTEGRITY WITH ACCOUNTABILITY,
DIVERSITY AND
EXCELLENT CUSTOMER SERVICE.**

- **Objective 1:** Optimize service delivery through innovation, automation and technology to enhance current services and create new service opportunities.
- **Objective 2:** Encourage citizen engagement and provide feedback opportunities through various outlets as it relates to service delivery.
- **Objective 3:** Implement staff development and training programs.
- **Objective 4:** Recognize employees for their achievements.
- **Objective 5:** Support the development and maintenance of a competitive pay and position classification system.
- **Objective 6:** Recognize the importance of the employee's health and fitness for the benefit of the employee as well as the entire organization.

Citizens of Cumberland County

Board of County Commissioners

County Manager

Clerk to the Board

County Attorney

Assistant County Manager
Support Services

Animal Control

Central Maintenance

Community Development

Cooperative Extension

Emergency Services

Engineering & Infrastructure

Planning & Inspections

Soil & Water Conservation

Workforce Development

Liaison to:

Cooperative Extension
Advisory Board
Human Services
Transportation System
Mid-Carolina Council
of Governments

Liaison to:

Airborne & Special Operations Museum
Board of Education
Cape Fear Valley Health System
Economic Development Alliance
Fayetteville Area Convention &
Visitors Bureau, Inc.
Southeastern Economic Development
Commission

Deputy County Manager
Human Services

Child Support

Human Resources

Library

Mail Management

Pretrial Services

Print & Graphic Services

Public Health

Senior Employment

Social Services

Veterans Services

Liaison to:

Communicare, Inc.
Continuum of Care
Court Ordered Care
Smart Start

Board of Elections

Crown Complex

Parks & Recreation

Public Information

Assistant County Manager
Finance &
Administrative Services

Finance & Budget

Information Services

Internal Audit &
Wellness Services

Risk Management

Solid Waste Management

Tax Administration

Liaison to:

Cumberland County
Juvenile Crime Prevention
Council
Civic Center Commission

Legal

Register of Deeds

Sheriff's Office &
Detention Center

Budget Process

North Carolina counties budget and spend money under the Local Government Budget and Fiscal Control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. Each February, the Finance department initializes BRASS for departmental input of their budget request. Departmental budget requests along with inputs from the budget staff are keyed into BRASS. All departments, other than the public schools, are required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. In the April-May time frame, through many budget meetings, a recommended budget is developed. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners not later than June 1. G.S. 159-11 requires that the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day that the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection and the budget is posted to the county's web site at www.co.cumberland.nc.us. Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. During one of the budget review sessions, time is specifically set aside for departments to make appeals directly to the Board concerning specific issues they have with the Recommended Budget. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, the property tax rate and appropriation to the county's school system for current expense. The Ordinance that is approved allows for all adjustments from the Board from the initial adoption date plus any subsequent adjustments approved through June 30 to include personnel costs. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County or an adjustment to contingency or other revenue or expenditure line item so that the fiscal year budget is balanced pursuant to Chapter 159 of the General Statutes. The

adopted budget is then imported from BRASS into the financial system on the first workday of the new fiscal year by the Finance Department.

7. The Board of County Commissioners adopts the budget for each year at the department level including any multiple organizations within a department. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year. Unexpended grant funds previously approved and budgeted by the Board, will be re-budgeted or rolled over into the new fiscal year. Spending is controlled at the appropriation unit level for each organization. The financial system will reject a purchase order or purchase voucher that exceeds the total available funds for the appropriation unit (for example: personnel expenditures, general operating, and capital are the three major appropriation units.) Departments are allowed to spend beyond the budgeted amount on any line item (object) within an appropriation unit, but cannot overspend the total authorized for the appropriation unit.
8. During the course of the year, departments can amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other departments and funds. A department is required to submit a budget revision form which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision that increases salaries, changes a department's "bottom line", or requires transfers between departments and funds must be approved by the Commissioners and are numbered using the prefix B16-XXX. The Board's approval is indicated in the minutes of the Board Meeting. All other revisions are approved by the County Manager and are numbered using the prefix M16-XXX.
9. Detailed expenditure and revenue reports are emailed to departments on a monthly basis. Additionally, departments have the ability to access the County's financial system 24 hours a day.
10. Four employees are authorized to enter budget revisions into the financial system. On occasion, these employees will prepare a budget revision and enter the revision into the financial system. However, in all cases, the revision is reviewed by senior management and signed either by the County Manager or approved by the BOCC.
11. Each month, an ADV2030 Budget Report is printed that lists all budget revisions for the year. The total amended budget on the ADV2030 is compared to the financial system budget.

Fund Structure

The Accounting and Budgetary systems for the County are organized using funds and organizations. A **fund** is a separate accounting entity, with a self-balancing set of accounts. **Organizations** are cost centers within funds to accumulate separate financial data for various programs or functional areas to provide accountability for certain revenue and expenditures. The Cumberland County budget is comprised of the following types of funds:

A. **General Fund**

This is the primary operating account of the County. The General Fund is used for the majority of current operating expenditures and is also used to account for all financial resources except those required to be accounted for in another fund. General Fund activities are financed mainly through property taxes, sales tax, fees, and federal and state revenues.

B. **Separate Funds**

1. Special Revenue Funds

- Emergency Telephone Fund
- County School Fund
- Prepared Food and Beverage Tax Fund
- Workforce Investment Opportunities Act Fund
- Senior Aides Fund
- Drug Forfeiture Funds
- Injured Animal Fund
- Recreation Fund
- Juvenile Crime Prevention Fund
- Community Development Funds
- Transportation Funds
- Fire Protection Funds
- Inmate Welfare Fund
- Tourism Development Authority Fund

2. Capital Project Funds

- Detention Facility Fund
- Landfill Construction Fund
- West Regional Branch Library
- Gray's Creek Middle School Fund
- New Century Elementary School Fund
- New Century Middle School
- Eastover Sanitary District Sewer Project
- Overhills Park Sewer
- Bragg Estates Sewer and Water
- Capital Improvement Projects
- Crown Improvement Projects
- Bullard Circle Water Project

3. Proprietary Funds

Internal Service Funds

- Group Insurance Fund
- Employee Flexible Benefit Fund
- Vehicle Insurance Fund
- Retiree Insurance Fund
- Workers' Compensation Fund
- General Litigation Fund

Enterprise Funds

- Cumberland County Crown Center Funds
- Cumberland County Solid Waste Fund
- Eastover Sanitary District General Fund
- Eastover Sanitary District Debt Fund
- Kelly Hills Water and Sewer Fund
- NORCRESS Water & Sewer
- Southpoint Water Fund

4. Fiduciary Funds

Trust Fund- LEO Special Separation Allowance Fund

Agency Funds

- Payee Account Fund
- City/Town Tax Funds
- Intergovernmental Custodial Fund
- Stormwater Utility Fund
- NC 3% Vehicle Interest Fund
- Inmate Payee Fund

5. Permanent Fund

Cemetery Fund

AMY H. CANNON
County Manager

JAMES E. LAWSON
Deputy County Manager



MELISSA C. CARDINALI
Assistant County Manager

W. TRACY JACKSON
Assistant County Manager

OFFICE OF THE COUNTY MANAGER

May 26, 2015

TO THE CUMBERLAND COUNTY BOARD OF COMMISSIONERS:

In accordance with the North Carolina Local Government Budget and Fiscal Control Act, I am pleased to present for your consideration, the Fiscal Year (FY) 2016 Recommended Budget for Cumberland County. The budget is balanced, identifies revenue and expenditure estimates for FY2016, and attempts to maintain the County's core value of providing excellent customer service within a constrained revenue environment.

The recommended budget provides \$526,124,454 in total expenditures across all funds, with a General Fund total of \$319,144,611. The General Fund budget represents an increase of \$4,524,473, or 1.44% compared to the current year's adopted budget. The proposed tax rate to support the FY2016 budget remains constant at 74 cents per \$100 of assessed valuation. The value of one penny on the tax rate is \$2,268,591.

Current Year Revenue Considerations

Projections indicate real and personal property collections will exceed the current year budget by \$1,703,544, with an estimated collection rate of 99.07%. Our Tax Department has achieved a real and personal property collection percentage above 99% for the last seven years, which is indicative of their tenacious and dedicated collection efforts. The statewide Tax and Tag

Together initiative for motor vehicle tax collections went live in September 2013. We estimate we will realize an increase of \$1,430,160 in motor vehicle taxes over the current year budgeted amount.

Fortunately, our sales tax collections have rebounded from the prior year, when our retail sales activity weakened due to federal budget issues, sequestration, and the federal government shutdown. Current year collections are projected to exceed the budgeted amount by \$1,459,576 or 3.99%.

Budget Development Considerations

Over the last several years, Cumberland County, our state and nation have faced unprecedented economic challenges. The increased demand for services and rising operational expenses significantly outweigh our available revenue, which has not returned to pre-recession levels.

A key consideration in this budget is financial sustainability, which must be balanced with our core value of providing excellent customer service. Financial sustainability continues to pose a real challenge for the foreseeable future as the County faces uncertainties in our local revenues, potential actions by the General Assembly, fluctuations in military personnel and other federal spending reductions.

Although this budget has a one year focus, all new budget initiatives must be viewed from a broader perspective. All decisions have some impact on the County's future and the goal of matching recurring expenditures with recurring revenue should continue to be a guiding principle. Honoring the fiscal policies adopted by the Board is another key element in maintaining financial stability.

This recommended budget seeks to maintain the goals and objectives in the County's strategic plan and also maintain a solid base of core services. Included in this recommended budget are new positions that address the increasing demand for services and are necessary to continue our goal of providing excellent customer service.

Four key funding priorities were identified, all of which coincide with the strategic plan's goals and objectives.

- Investment in our Workforce
- Customer Service
- Infrastructure Repairs and Maintenance
- Technology

REVENUE ASSUMPTIONS

The two largest sources of revenue supporting the General Fund are local property taxes and sales taxes. These revenue sources constitute 66% of total revenue in the General Fund.

- ❖ Ad Valorem Taxes: Current year ad valorem taxes for FY2016 are budgeted at \$167,875,711, an increase of \$3,274,843 (1.99%) over the FY2015 adopted budget. This is based on a countywide valuation for real and personal property of \$20,991,042,579, with a collection rate of 98.64% and a tax rate of 74 cents. Motor vehicle collections are anticipated to reach \$15,771,299 under the Tax and Tag Together initiative.
- ❖ Sales Taxes: Sales taxes are budgeted at \$39,702,971, an increase of \$2,186,910 (5.83%) compared to the current year's budget. This reflects an increase of \$690,334 (1.7%) over the current year projected receipts.

Fund Balance Appropriated

The fund balance appropriated of \$7,894,602 for recurring expenditures is within the policy previously adopted by the Board, which limits the appropriation to no more than 3% of recurring expenditures. In addition, our policy sets forth a minimum unassigned fund balance goal of 10%.

Expenditure Highlights

The practice of using the prior year's adopted budget, less any one-time expenditures, was the starting point for development of the FY2016 budget, which is referred to as the base budget. Departments then submitted supplemental one-time or recurring requests that exceed their target base budget. The General Fund base budget for FY2016 is \$307,403,228 and departments requested a total of \$21,388,500 in supplemental funding. The supplemental budget includes requests for 113 new positions, 41 vehicles, capital outlay of \$641,229 and \$821,466 in maintenance and renovation.

Due to the limited revenue growth projected in the upcoming fiscal year, management had to make some difficult decisions in balancing this recommended budget. Our focus in allocating funding was first, to address increased service demands to continue our mission of providing quality services while being fiscally responsible; and second, to allocate funding that supports the Board of Commissioners' strategic plan. The four key funding priorities, which align with our core values and strategic goals and objectives, were funded as follows:

FUNDING PRIORITIES

Investment in our Workforce: *This funding priority enhances the Board's goal of retaining motivated, professional and well-trained personnel who offer excellent customer service with PRIDE.*

Our employees, who are committed to achieving the County's mission of providing quality customer service in the most efficient manner, are the County's greatest resource; and funding has been provided for a cost-of-living increase, which accomplishes a top priority established by the Board. Continued emphasis on employee wellness strategies further demonstrates our recognition that our workforce is our greatest asset.

- ❖ **Cost-of-Living Increase:** Funding in the amount of \$2,311,701 has been allocated to provide a 3% cost-of-living increase for our employees. County employees have not received a cost-of-living adjustment since the 2% increase implemented in fiscal year 2013.

- ❖ **Employee Wellness Initiatives:** Providing comprehensive and creative wellness services is a strategic investment that may result in better performing workers and lower absenteeism and health care costs. Wellness services improve the well-being, job satisfaction and retention rates of employees. Our focus is to offer creative activities that combine nutrition, physical activity, stress reduction and a focus on positive lifestyle changes. We have developed an employee garden, walking and running groups; and we are currently organizing team sports opportunities and a full array of nutrition classes. The welfare of our employees has a direct impact on the County's success. Our investment in the health and nutrition of our workforce may serve as a catalyst for positive lifestyle changes throughout the community.

Customer Service: *This funding priority addresses the Board's core value of serving our county citizens with professionalism, respect, integrity with accountability, diversity and excellent customer service (PRIDE).*

- ❖ **Homelessness:** Another top priority identified by the Board during our strategic planning process is homelessness. This item was also included as an initiative by the Fayetteville City Council, and as such, will be addressed appropriately as a community issue. To begin that coordinated approach, a joint meeting on homelessness was held May 14, 2015, to define homelessness and identify some short and long-term goals.

The results of that joint discussion revealed a need for designating an individual to facilitate coordination of our many homeless resources and developing an intake process to identify the homeless, their individual needs and the appropriate resource referral. Ultimately, establishing an intake center with coordinated case management should be considered in the long term.

The recommended budget includes an appropriation of \$100,000 to partner with the City in developing a systematic approach in reaching this underserved population in our community.

❖ **New Positions:** Thirteen new positions are recommended in areas where we have experienced difficulty in providing timely services to our citizens. These positions have been recommended as a result of two important factors:

- Departments accepting the charge to develop strategic and creative solutions to customer service gaps without additional personnel
- Increased demand that cannot be appropriately managed without additional personnel

During the development of the prior year's budget, it became clear that streamlining our operations to create a leaner, more efficient and effective organization would be critical to long-term financial stability. Department heads were encouraged to view our economic challenges as an opportunity to review their processes and identify efficiencies and cost-saving measures. Several departments accepted this charge and identified measures to enhance customer service delivery or create operational efficiencies, and ultimately reduced their requests for new positions.

- **Emergency Services:** The FY2016 budget includes \$174,778 for four new positions in Emergency Services. These positions are necessary to meet the federal and state standard that mandates 90% of calls shall be answered within 10 seconds or less. Two years ago the Emergency Services Director embarked on a complete review of departmental operations to address our 2013 average of 69.4% of calls being answered within 10 seconds.

This review included employee surveys and the creation of employee focus groups to facilitate feedback directly from the line staff. Human Resources was engaged to provide an outside, unbiased perspective to the process. Based upon staff input, several key changes were implemented:

- increased cross training
- development of regular staff meetings for performance feedback
- sharing of call review and quality control data
- restructured and improved coordination of new employee training, which reduced training from 12 weeks to 4.5 weeks
- developed protocol for shift trainers to provide constant monitoring and quality control

The end result of this two-year efficiency review effort was an improvement in our call answering standard from 69.4% to 88%, but further improvement may only be achieved through additional personnel. Communication centers that consistently achieve the 90% standard with similar call volumes have higher staffing levels.

- **Child Support:** Funding, which represents our 34% match of \$50,831, is included for three new Child Support positions in the collections area. Several years ago additional positions were added in the Paternity Establishment Unit, and in July 2011 funds were approved to pay for paternity testing. Both actions have improved our paternity establishments by over 8% for the children we serve.

Knowing that funding has been limited, the department head conducted an internal analysis of key staffing issues and performance statistics. To improve customer service, call center staff received additional training to triage customer issues or questions, which relieves case workers from taking or returning calls. Since the paternity section has been successful in increasing their performance, consideration was given to transferring some employees to the Collection Division. Our state child support representative advised against this alternative since the Paternity Establishment Unit would be negatively impacted and further stated that based upon her operational review, increased collections could only be achieved through additional staff.

It is important to note that enhanced child support collections, which provide more income for families, are reinvested in our economy and reduce dependency upon other human services programs.

- **Sheriff:** The recommended budget includes funding in the amount of \$231,053 for four of the seven new detective positions requested in the areas of human trafficking, property and financial crimes, youth services and for cold case investigations in the homicide unit.

The Sheriff's Office provided specific case load information for all of the detective divisions. The data indicates an increase in the number of cases and a decrease in the percent of cases closed on an annual basis. In many areas, the percentage closed has declined due to the nature and complexity of the cases. As an example, cases in the youth division are not typical cases from prior years. Youth cases are more heinous and complex, often involving sexually explicit material, social media issues, weapons and mental health components, which further complicate the investigation. An increased emphasis has been placed on a cooperative effort of law enforcement agencies in our community to combat human trafficking. These cases are also complex and require a significant amount of time to appropriately investigate.

- **Health Department:** The recommended budget includes County funding in the amount of \$113,188 for a medical lab technologist and an environmental health specialist.

An additional lab technologist position is requested based upon the increased volume of lab tests, which is attributed to the increased emphasis we placed on our Sexually Transmitted Disease Clinic two years ago. Resources were added as a result of a state review and our state ranking in this area. Additional providers and extended evening hours have generated more lab testing in this clinic.

The Environmental Health Section has requested an additional food inspector due to a 25% increase in the number of food establishments. These establishments include restaurants, school cafeterias, child care center, residential centers, hospitals, special food events, etc. This position is needed to maintain timely compliance with the state mandated inspection intervals.

Infrastructure Repairs and Maintenance: *This funding priority continues the Board’s goal of providing adequate infrastructure and specifically addresses the objective of ensuring that facilities are well-maintained.*

Last year we established a goal of developing a plan to proactively fund and maintain our facilities. An evaluation of parking lots, roof systems and building envelopes has been completed. The following provides a summary of the key areas and the related multi-year funding plan.

GENERAL FUND					
PROJECTS	FY2016	FY2017	FY2018	FY2019+	TOTAL PROJECT EXPENDITURES
Parking Lot Repair/Resurfacing	\$ 739,500	\$ 274,500	\$ 339,000	\$ 910,000	\$ 2,263,000
Roof Repair/Replacement	1,134,854	559,849	1,140,202	2,055,230	4,890,135
Building Exterior Improvements	1,738,440	420,480	168,240	236,880	2,564,040
TOTAL GENERAL FUND	\$3,612,794	\$1,254,829	\$1,647,442	\$3,202,110	\$ 9,717,175

CROWN COMPLEX					
PROJECTS	FY2016	FY2017	FY2018	FY2019+	TOTAL PROJECT EXPENDITURES
Parking Lot Repair/Resurfacing	\$ 491,500	\$ 88,500	\$ 461,000	\$ 560,500	\$ 1,601,500
Roof Repair/Replacement	1,665,360	11,550	11,550	23,100	1,711,560
Building Exterior Improvements	14,300	314,400	11,000	1,494,000	1,833,700
TOTAL CROWN COMPLEX	\$ 2,171,160	\$ 414,450	\$ 483,550	\$ 2,077,600	\$ 5,146,760

As you can see from the assessment, the costs to appropriately address our infrastructure maintenance needs are significant. The General Fund amount for FY2016 is \$3.6 million, which would deplete most of our natural revenue growth.

Due to limited funds over several years and an aggressive building program, maintenance was delayed for many years. From the period of 2000 to 2014, the County entered into nine building replacement or renovation projects, which added approximately \$7.6 million in debt service and \$7.8 million in operating costs.

Due to the significant costs to catch up and proactively fund an ongoing maintenance program, management recommends an installment financing to fund the first three years of the assessment, which totals \$9,584,225. The recommended budget includes the projected debt service payment for FY2016. We believe protecting our investment in our facilities is critical; and further, financing these projects will assist the County in aggressively addressing these needs. Based upon the significant funds needed for repairs and maintenance of our facilities, it is recommended we focus on funding these repairs and that new or expanded building projects be delayed and programmed within our Capital Improvement Plan.

The recommended budget also includes \$198,000 to replace Detention Center boilers and \$330,000 to replace camera systems in the Detention Center and Courthouse.

Funding in the amount of \$601,716 is recommended for minor building repairs and maintenance.

The most significant projects in scope and amount are:

Boiler/chiller/various facilities	\$255,400
Exterior cleaning of buildings and windows	\$180,000
LEC carpet replacement	\$ 60,000
LEC generator issues	\$ 15,000
Demolition of Wells House	\$ 50,000
Animal Control repairs to isolation room	\$ 12,000

Technology: *This funding priority seeks to address the Board’s objectives to advance the County’s automation capabilities and to optimize service delivery through innovation, automation and technology to enhance current services and create new service opportunities.*

The County has made significant progress in advancing our automation and technology capabilities. Just as our buildings require funds for repair and maintenance, our technology infrastructure requires an annual funding to protect and enhance our technology backbone.

- ❖ Funds in the amount of \$312,540 are budgeted for upgrades and replacement of networking equipment, including \$8,000 for Veterans Services document imaging and \$22,340 for new GIS software.
- ❖ In addition, the recommended budget includes \$33,000 for replacement of Health Department computers and \$56,000 for replacement of computers in the library that provide public access.
- ❖ Funds in the amount of \$480,000 are recommended to complete the final phase of our Voice Over Internet Protocol (VOIP) solution. County Information Services (I.S.) began

this multi-year project in 2009 to create one uniform phone system, replacing several hybrid systems. This VOIP solution allows video conferencing, leverages existing network cables, enhances service mobility and reduces annual operating costs.

OTHER MAJOR MULTI-YEAR TECHNOLOGY IMPROVEMENTS

❖ **Document Imaging System:** In 2013, County I.S. and the initial business partners, Social Services and Child Support, began a collaborative process to acquire an enterprise content management (ECM) system. Together, they selected Laserfiche as the foundation for our ECM system and implementation began in April. The initial rollout for Social Services and Child Support will be complete by December. Funds have been included in this budget to add Veterans Services to this initial phase. Our ECM system will create green efficiencies by reducing paper, increase communication within and between departments, increase operational efficiencies and assist in records retention.

❖ **Financial/Human Resources (HR)/Employee Benefits Software Conversion:** Since 2013, County I.S. has led a strategic process to select an Enterprise Resource Planning (ERP) system to replace our Financial/HR/Benefits software. On May 14, 2015, we kicked off the beginning steps of our implementation to Munis. Once the Finance and HR departments are completely transitioned, all other County departments will be added to the ERP solution.

Our ERP system will advance the County's green initiative by reducing reliance on paper, create efficiencies within and between departments through automated work flows, eliminate duplicate entries of the same information, fully automate timesheets and approvals, and will enable employee and vendor self-service.

❖ **Enterprise Solutions Division:** Our I.S. director has restructured the department to add a new division within the existing budget allocation. This Enterprise Solutions Division will thoroughly review, document and analyze our business processes related to the ERP and ECM systems to identify opportunities for systems efficiencies.

OTHER ITEMS INCLUDED IN RECOMMENDED BUDGET

- ❖ **Education:** The recommended budget includes \$911,446 in additional current expense funding for the Board of Education in conjunction with the school funding agreement approved by the Board of Commissioners in FY2014. In addition, an increase of \$456,588 in current expense funding for Fayetteville Technical Community College was requested and is included in the recommended budget.

- ❖ **Vehicles:** The Sheriff's Office requested \$1,367,551 for replacement of 20 vehicles and 9 additional vehicles. The recommended budget includes \$965,045 for replacement of 20 vehicles and \$186,104 for four vehicles associated with new positions. One passenger van for the Detention Center is also recommended.

Funds in the total amount of \$71,544 are included to purchase two hybrid vehicles for Tax Administration and one hybrid vehicle for Social Services. These address the County's strategic goal of energy-efficiency initiatives.

The recommended budget includes \$46,640 for a replacement truck each in Landscaping and Animal Control.

OTHER FY2016 CONSIDERATIONS

The Department of Social Services (DSS) requested 65 new positions with an estimated County match of over \$1 million. These positions were requested to assist with NC FAST system issues and recertifications, the Medicaid application backlog, the Affordable Care Act annual enrollment process and to eliminate mandatory overtime.

As you may recall, funding for 42 time-limited and 3 temporary positions has been in place for over 18 months to assist with the issues previously mentioned. In addition, 17 new positions were added to the Child Protective Services Division during the month of March due to additional state funding based upon case load data.

Of the 65 positions requested, 45 permanent positions would replace the time-limited slots. The remaining 20 positions would augment several other areas including Medicaid, Adult Protective Services, DSS financial and information technology division and administration, with the addition of a new assistant director position and public information officer.

Based upon the financial uncertainties related to sales tax and property revaluation, continued sustainability of this significant County match is questionable. Therefore, the recommended budget does not include funding for these 65 positions. However, the recommended budget does continue funding 25 time-limited positions, which is the average number filled of the 45 total time-limited positions.

To fully assess the request for 65 new positions, a multi-step review process is recommended.

- First, it is recommended that the N.C. Department of Health and Human Services (NC DHHS) conduct a review of caseload data and application processing times compared to staffing levels and make a recommendation on staffing needs. DHHS has conducted these staffing reviews in several counties, including Wake, based upon data captured in the state system.
- Second, I recommend that consideration be given to other alternative strategies to reduce the backlog and mandatory overtime.
- Additionally, before funding is allocated for these positions, it is recommended that the business processes be reviewed and analyzed by the Enterprise Solutions Division to determine if operational efficiencies are available. Some of this will be addressed in conjunction with the ERP (Munis) and ECM (Laserfiche) systems.

- If additional positions are considered as financially sustainable, I recommend a multi-year phase-out of the time-limited slots and phase-in of any new full-time positions approved.
- In addition, during FY2016, the County Finance Committee should be briefed on the results from the recommendations above.

Solid Waste Enterprise Fund

The FY2016 Recommended Budget includes the appropriation of funding for several significant landfill projects. Funding in the amount of \$8,010,000 is appropriated to fund the construction of landfill cells 9 and 10, and conversely \$4,575,000 is recommended for partial closure of landfill cells 1 through 4.

Performance measures for a landfill are a combination of cost containment, revenue maximization and landfill life extension. Our landfill staff seeks to balance all of the measures above. This recommended budget allocates significant funding for equipment that will save landfill space by grinding furniture, mattresses and other bulky items, as well as a replacement tub grinder that grinds wood products into usable products such as mulch.

The recommended budget also includes some minor fee adjustments in the Solid Waste Fund. To assist in collection of accounts, a 1.5% interest charge is recommended per month on the outstanding balance. A new fee is established for the sale of bagged compost in response to requests from citizens.

The current household fee of \$48, which supports landfill operations, has not been changed since implementation in 1991. However, operational costs have increased over this same time period, resulting in positions remaining vacant to ensure current year expenses are covered by revenue generated that year. Landfill operations cannot be sustained indefinitely as expenses increase and revenue, at best, remains flat or at 1991 levels.

Based on a review of surrounding counties shown below, our \$48 household fee is extremely low.

Bladen	\$130
Hoke	\$110
Robeson	\$ 90
Lee	\$ 80 (no landfill)
Harnett	\$ 60 (no landfill)

During the course of this fiscal year, it is recommended that we review the landfill fee schedule and look for opportunities to spread the financial responsibility more equitably. For example, the \$48 fee is charged to households, but multifamily units are not assessed the household fee, but have access to our landfill services. These inequities and opportunities should be explored and advanced through the Finance Committee.

NEW INITIATIVE – BUSINESS INTELLIGENCE PARTNERSHIP

This recommended budget was built based upon financial sustainability concerns, balanced with the increasing demand for services within a very constrained revenue environment.

The conclusion of the prior year’s budget outlined the need to define our core functions and services, to continue seeking ways to streamline our service delivery process and to continue emphasizing technology as a means of enhancing customer service. We have several departments that have made progress in this endeavor, but day-to-day operations and responsibilities limit their ability to commit the time and resources necessary for a full analysis.

To advance this philosophy, which supports the strategic plan goals and objectives of advancing the County’s automation and technology capabilities, funds are recommended for two Business Analyst positions under the new Enterprise Solutions Division to create a Business Intelligence Partnership. The Enterprise Solutions Division was created to focus initially on our County business processes and efficiency opportunities related to the ERP and ECM systems. The

addition of these two positions will advance and expand the analysis to all business processes beyond those connected to these systems, to include informational, relationship or staffing changes that will maximize efficiency opportunities. This division will work collaboratively in partnership with all County departments to enhance our service delivery in the most efficient and economical manner. In fact, once fully staffed, this partnership may be engaged with the Department of Social Services and a review of key business processes in Food and Nutrition and Medicaid applications.

The Enterprise Solutions Division will document the business processes to fully understand the flow of transactions, to ultimately identify opportunities to create a more economical or efficient process or eliminate redundancy. Recommendations will then be presented to a Business Intelligence Committee for consideration as an independent third-party oversight body. This committee will be comprised of six members:

- * I.S. Director
- * Assistant County Manager
- * Internal Audit Director
- * Three Department Representatives

Further, recommendations from this Business Intelligence Committee will be reported to the County's Finance committee.

CONCLUSION

The FY2016 Recommended Budget, which is a product of a team effort of Finance and Management staff, is presented for your review and consideration. As stated earlier, financial sustainability continues to pose a real challenge for the foreseeable future. Establishment of the Business Intelligence Partnership and most importantly, embracing the philosophy that supports this critical initiative may be the path to addressing our financial sustainability and our ability to provide excellent customer service.

Finally, I would like to acknowledge the assistance from all County department heads and their capable staffs in preparation of budgets and their presentations as our team met with each department. My special thanks to our budget team, which includes our Deputy and Assistant County Managers, Finance Director, Budget and Accounting Staff, Governmental Affairs Officer and Public Information Department. Each one played a significant part in developing, balancing and compiling budget documents and presentation materials.

Respectfully submitted,



Amy H. Cannon
County Manager

**COUNTY OF CUMBERLAND
FY2016 BUDGET ORDINANCE ADOPTION**

June 8, 2015

The Board of County Commissioners hereby adopts and enacts the proposed 2016 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2016 under the following terms and conditions:

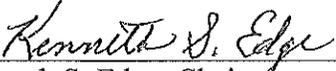
1. The Budget Ordinance shall govern total dollar departmental appropriations, including multiple organizations within a department, in accordance with the resolution of September 7, 1982.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners are listed on Attachment A and shall include subsequent adjustments approved through June 30 which are required to implement this budget.
3. Attachment B, Adopted Expenditures, sets forth appropriated amounts for each county department. Attachment C, Adopted Revenue, sets forth revenue amounts by source for each fund.
4. Attachment D is a countywide listing of fees charged by county departments. The Board of County Commissioners shall annually approve the fee schedule.
5. The compensation and allowances for the members of the Board of County Commissioners shall be as provided in the annual budget, the details of which are shown in Attachment E, and the terms of which budget are hereby specifically incorporated by reference.
6. The County-Wide Ad Valorem Tax Rate and levy of 74.0 cents per \$100 valuation is hereby adopted.
7. The Special Recreation Tax Rate and levy of 5.0 cents per \$100 valuation is hereby adopted.
8. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

	<u>Approved Tax Rate Per \$100 Valuation</u>
Beaver Dam Fire District	10 cents
Bethany Fire District	10 cents
Bonnie Doone Fire District	10 cents
Cotton Fire District	10 cents
Cumberland Road Fire District	10 cents
Eastover Fire District	10 cents
Godwin-Falcon Fire District	10 cents
Grays Creek Fire District	10 cents

Lafayette Village Fire District	10 cents
Lake Rim Fire District	10 cents
Manchester Fire District	10 cents
Pearces Mills Fire District	10 cents
Stedman Fire District	10 cents
Stoney Point Fire District	10 cents
Vander Fire District	10 cents
Wade Fire District	10 cents
Westarea Fire District	10 cents
Special Fire Service District	1.25 cents

9. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$77,894,329. Fayetteville Technical Community College's current expense appropriation is adopted at \$10,104,516.
10. The Fiscal Year 2016 Position Classification and Pay Plan is hereby approved. The County Manager or designee shall be responsible for the administration and maintenance of the position classification plan and shall have authority to create new classifications and reallocate existing classifications within the salary plan for all existing county positions. Positions governed by state personnel are subject to the salary plan for classification purposes. The Board of County Commissioners shall annually approve the classification and salary plan.
11. The FY2016 budget includes a 3% cost of living increase for all permanent employees hired on or before July 1, 2015, to be effective beginning with the July 26th pay period and the continuation of 1% employer contribution to a 401K retirement plan for all employees eligible to participate in the Local Government Employees Retirement System.
12. Encumbrances outstanding in the current fiscal year will be included in the FY2016 budget. Unexpended grants and other funds previously approved and budgeted by the Board in FY2015, may be re-budgeted or rolled over into the FY2016 budget by the Manager.
13. Board approved contingency funds may be reallocated within and between departments in the same fund by the Manager, subject to current established policies.
14. Any shortfalls or other adjustments in revenues or expenditures created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland or an adjustment to contingency or other line item so that the fiscal year 2016 budget of the County of Cumberland is balanced pursuant to Chapter 159 of the NC General Statutes.

This ordinance is adopted the 8th day of June 2015.



Kenneth S. Edge, Chairman



Amy H. Cannon, County Manager

ADJUSTMENTS TO THE RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
--- 101 -General Fund Recommended Budget ---		\$ 319,144,611	\$ 319,144,611
Personnel	Personnel changes	60,836	
	Cost of living increase for employees - non-county funded	580,878	
	Department of Social Services - 10 additional time limited positions	355,985	
Recurring	Alliance for Economic Development	(205,000)	
	Contingency Special - Alliance for Economic Development	205,000	
	Contingency	(10,946)	
	Bullard Circle - May 18 Board action not reflected in recommended budget	(269,403)	
	Transfer to Senior Aides for cost of living for employees	319	
	Transfer to JCP Group Home for cost of living for employees	14,049	
	Transfer CDBG for cost of living for employees	5,342	
	Transfer to Community Transportation Fund 454 for cost of living for employees	2,369	
	Operating adjustments for cost of living increases for employees	5,685	
One-Time	Reduced General Government Other contracted services for DSS time limited positions	(75,570)	
	Reduced General Government Other contracted services for general personnel changes and cost of living for employees	(91,080)	
	Transfer to Bullard Circle Fund 027 - May 18 Board action not reflected in recommended budget	269,403	
Revenue	Department of Social Services - 10 additional time limited positions additional revenue reimbursed		266,989
	Department of Social Services - 54% reimbursement related to COLA		402,603
	Health Fees (cost of living for Health Department employees)		52,180
	Child Support-66% reimbursement related to the cost of living for employees		65,547
	Fund Balance Health (cost of living for Health Department employees)		51,692
	Fund Balance Mental Health (cost of living for Roxie Ave and Mental Health Other employees)		8,856
	Transfer from Food & Beverage Tax to fund COLA for designated Tax employee		1,370
	Reduce miscellaneous rental revenue		(1,370)
Total Amended General Fund Budget		\$ 319,992,478	\$ 319,992,478
--- 104 -Emergency Telephone Fund Recommended Budget ---		\$ 1,203,484	\$ 1,203,484
Operationg	Reduction in state funding	(22,079)	
Revenue	Reduction in state funding		(22,079)
Total Amended Emergency Telephone Fund Budget		\$ 1,181,405	\$ 1,181,405
--- 114 -Prepared Food & Beverage Tax Fund Budget ---		\$ 8,459,173	\$ 8,459,173
Recurring	Transfer to Tax Administration for cost of living for designated employee	1,370	
Revenue	Fund Balance		1,370
Total Amended Prepared Food & Beverage Tax Fund Budget		\$ 8,460,543	\$ 8,460,543

ADJUSTMENTS TO THE RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
--- 115 -Group Insurance Fund Recommended Budget ---		\$ 15,317,063	\$ 15,317,063
Personnel	Cost of living increase for employees	14,196	
Revenue	Insurance settlements		14,196
<i>Total Amended Group Insurance Fund Budget</i>		<u>\$ 15,331,259</u>	<u>\$ 15,331,259</u>
--- 120 -Workers Compensation Fund Recommended Budget		\$ 1,641,500	\$ 1,641,500
Personnel	Cost of living increase for employees	13,840	
Revenue	Workers compensation		13,840
<i>Total Amended Workers Compensation Fund Budget</i>		<u>\$ 1,655,340</u>	<u>\$ 1,655,340</u>
--- 139 -Senior Aides Fund Recommended Budget ---		\$ 669,825	\$ 669,825
Personnel	Cost of living increase for employees	3,169	
Operating	Reduction for COLA	(2,844)	
Revenue	General Fund Transfer		325
<i>Total Amended Senior Aides Fund Budget</i>		<u>\$ 670,150</u>	<u>\$ 670,150</u>
--- 252 -Eastover Sanitary District General Fund Recommended Budget ---		\$ 1,919,400	\$ 1,919,400
Personnel	Cost of living increase for employees	2,568	
Operating	Reduced operating to cover cost of living increase for employees	(2,568)	
<i>Total Amended Eastover Sanitary District General Fund Budget</i>		<u>\$ 1,919,400</u>	<u>\$ 1,919,400</u>
--- 420 -Recreation and Parks Fund Recommended Budget ---		\$ 4,809,451	\$ 4,809,451
Operating	Reduced contract with the City of Fayetteville for capital projects to recreation distr	(1,500,000)	
Capital Outlay	Capital projects for recreation districts - requested by City of Fayetteville	1,500,000	
<i>Total Amended Recreation and Parks Fund Budget</i>		<u>\$ 4,809,451</u>	<u>\$ 4,809,451</u>

ADJUSTMENTS TO THE RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
--- 430 -Juvenile Crime Prevention Fund Recommended Budget ---		\$ 1,814,112	\$ 1,814,112
Personnel	Cost of living increase for employees	14,049	
Revenue	Transfer from General Fund for COLA		14,049
Total Amended Juvenile Crime Prevention Fund Budget		<u>\$ 1,828,161</u>	<u>\$ 1,828,161</u>
--- 446 -County Community Development Fund Recommended Budget ---		\$ 1,167,198	\$ 1,167,198
Personnel	Cost of living increase for employees	11,407	
Operating	Reduced operating to cover cost of living increase for employees	(6,065)	
Revenue	Transfer from General Fund for COLA		5,342
Total Amended County Community Development Fund Budget		<u>\$ 1,172,540</u>	<u>\$ 1,172,540</u>
--- 447 -Community Development Home Fund Recommended Budget ---		\$ 516,501	\$ 516,501
Personnel	Cost of living increase for employees	999	
Operating	Reduced operating to cover cost of living increase for employees	(999)	
Total Amended Community Development Home Fund Budget		<u>\$ 516,501</u>	<u>\$ 516,501</u>
--- 449 -PATH Fund Recommended Budget ---		\$ 299,833	\$ 299,833
Personnel	Cost of living increase for employees	4,220	
Operating	Reduced operating to cover cost of living increase for employees	(4,220)	
Total Amended PATH Fund Budget		<u>\$ 299,833</u>	<u>\$ 299,833</u>
--- 454 -Community Transportation Program Recommended Budget ---		\$ 855,452	\$ 855,452
Personnel	Cost of living increase for employees	2,369	
Revenue	Transfer from General Fund for cost of living increase for employees		2,369
Total Amended Community Transportation Program Budget		<u>\$ 857,821</u>	<u>\$ 857,821</u>
--- 625 -Solid Waste Fund Recommended Budget ---		\$ 17,313,256	\$ 17,313,256
Personnel	Cost of living increase for employees	62,340	
Revenue	Fund Balance Appropriated		62,340
Total Amended Solid Waste Fund Budget		<u>\$ 17,375,596</u>	<u>\$ 17,375,596</u>

ADJUSTMENTS TO THE RECOMMENDED BUDGET

		Expenditure Changes	Revenue Changes
--- 027 -Bullard Circle Fund Recommended Budget ---		\$ -	\$ -
Operating	Establish new capital project	338,938	
Revenue	PWC Co-sponsor		69,535
	Transfer from General Fund		269,403
<i>Total Amended Bullard Circle Fund Budget</i>		<u>\$ 338,938</u>	<u>\$ 338,938</u>

Expenditures by Department

Organization #	Department	Departmental Budget
101 General Fund		
101-410-4100	Governing Body	\$ 561,352
101-410-4105	Administration	2,155,268
101-410-4107	Public Affairs/Education	150,000
101-410-4110	Court Facilities	136,000
101-410-4120	Information Services	3,465,916
101-410-4125	Elections	1,504,922
101-410-4130	Finance	1,315,463
101-410-4135	Legal	843,294
101-410-4145	Register of Deeds	2,214,060
101-410-4146	Register of Deeds Automation	92,932
101-410-4152	Tax Administration	5,141,943
101-410-4153	Property Revaluation	487,398
101-411-4112	Facilities Maintenance	2,083,282
101-411-4114	Print and Graphics Shop	255,132
101-411-4115	Communications Center	1,997,178
101-411-4116	Carpentry Shop	223,089
101-411-4117	Facilities Management	1,224,551
101-411-4118	Public Buildings Janitorial	737,341
101-411-4119	Central Maintenance	756,221
101-411-4510	Landscaping & Grounds	660,620
101-412-4194	Debt Service	24,877,001
101-412-4195	General Government Other	3,557,429
101-420-4210	Emergency Services	3,160,914
101-420-4215	Emergency Services Grants	101,800
101-422-4200	Sheriff	26,049,590
101-422-4203	Jail	17,653,477
101-422-4213	Roxie Crisis Intervention Center	302,091
101-422-4218	Sheriff Grants	93,373
101-422-422F	School Law Enforcement - Local	4,321,075
	Total Sheriff	48,419,606
101-424-4250	Animal Control	2,827,836
101-426-4217	Cumberland County Criminal Justice Unit	395,309
101-426-4295	Public Safety Other	1,171,457
101-431-4301	Health - Administration	2,492,143
101-431-4302	Laboratory	353,426
101-431-4304	Pharmacy	672,441
101-431-4306	Jail Health Program	2,648,938
101-431-4307	Management Support	295,153
101-431-4310	NC Environmental Health	1,471,880
101-431-4311	Immunization Clinic	232,409
101-431-4312	School Health Program	1,173,242
101-431-4315	Child Health Clinic	837,726

Expenditures by Department

Organization #	Department	Departmental Budget
101-431-4316	Dental Clinic	\$ 351,713
101-431-4318	Health Promotion	374,120
101-431-4319	Maternal Health Clinic	697,764
101-431-432B	Bio-Terrorism Preparedness	72,500
101-431-432C	Sexually Transmitted Disease Clinic	1,258,638
101-431-432D	Claims Processing	217,023
101-431-432E	Medical Records	252,647
101-431-432G	Breast/Cervical Cancer Control	145,509
101-431-432N	Care Coordination for Children	695,606
101-431-432P	Pregnancy Care Management	825,089
101-431-432U	Child Fatality Prevention	4,033
101-431-4320	Health Express Care	522,780
101-431-4321	Chest Tuberculosis Clinic	186,381
101-431-4323	Family Planning Clinic	905,512
101-431-4325	Communicable Disease	224,586
101-431-4327	Center for Disease Control Tuberculosis	67,649
101-431-4328	NC AIDS	97,279
101-431-4329	Adult Health Clinic	980,026
101-431-433B	Wisewoman	26,440
101-431-433F	School Health-Board of Education Grant	577,849
101-431-433M	Community Transformation Grant	71,721
101-431-4334	Women, Infants & Children-Client Services	<u>2,866,823</u>
	Total Health Department	21,599,046
101-432-4333	Health Other	90,766
101-43M-436C	Court Ordered Evaluations	165,000
101-43M-436Y	Sobriety Court	92,176
101-43M-436Z	Mental Health Other	<u>5,557,111</u>
	Total Mental Health	5,814,287
101-437-4365	Social Services Department	41,756,658
101-437-4366	Social Services Other	27,100,414
101-437-4367	Grant Family Violence Care Center	446,990
101-437-4380	Welfare Other	<u>466,086</u>
	Total Social Services	69,770,148
101-439-4395	Veterans Services	371,277
101-439-4396	Child Support Enforcement	4,849,157
101-439-4398	Spring Lake Resource Center Administration	34,242
101-440-4402	Library	10,879,477
101-440-4406	Library - Law	96,240
101-440-4409	Library - Smart Start Raising a Reader	<u>101,593</u>
	Total Library	11,077,310

Expenditures by Department

Organization #	Department	Departmental Budget
101-450-4504	Engineering	\$ 370,612
101-450-451A	Public Utilities	70,290
	Total Engineering/Public Utilities	440,902
101-442-4439	Stadium Maintenance	141,796
101-442-4440	Culture Recreation Other	305,816
101-450-4502	Planning	3,288,631
101-450-4506	NC Cooperative Extension Service	630,960
101-450-4507	NC Cooperative Extension Programs	36,000
101-450-4508	Location Services	456,305
101-450-4509	Soil Conservation District	67,102
101-450-4511	Soil Conservation/Cost Share Program	70,739
101-450-4520	Economic Physical Development Other	225,000
101-450-4526	Industrial Park	2,500
101-450-4529	Economic Incentives	568,197
101-450-4590	Water & Sewer Department	500,000
101-470-4702	Education - BOE	78,983,070
101-470-4702	Education - FTCC	10,151,913
	Total General Fund	\$ 319,992,478

Separate Funds

	104-Emergency Telephone System Fund		
104-450-4595	Emergency Telephone System	\$	1,181,405
	106-County School Fund		
106-412-4106	School Special Sales Tax	\$	2,195,625
106-470-4704	School Capital Outlay Category I		4,620,000
106-470-4706	School Capital Outlay Category II		2,284,375
106-470-4708	School Capital Outlay Category III		500,000
106-470-4718	School Capital Outlay Lottery		3,300,000
	Total County School Fund	\$	12,900,000
	114-Food & Beverage Fund		
114-410-4109	Prepared Food & Beverage Tax	\$	8,460,543
	115 & 118-Health Insurance Funds		
115-412-4191	Group Insurance	\$	12,208,333
115-412-4197	Employee Pharmacy		2,518,345
115-412-4198	Employee Clinic		403,200
115-412-4199	Employee Wellness		201,381
118-412-4193	Retiree Health Insurance		4,782,889
	Total Health Insurance Funds	\$	20,114,148
	116-Employee Benefit Fund		
116-412-4196	Employee Flexible Benefits	\$	600,000

Expenditures by Department

Organization #	Department	Departmental Budget
	117-Vehicle Insurance Fund	
117-412-4192	Vehicle Insurance	\$ 637,200
	120-Workers Compensation Fund	
120-410-4106	Workers Compensation	\$ 1,655,340
	130-Workforce Investment Opportunities Act Fund	
130-450-4530	Workforce Investment Opportunities Act	\$ 2,710,707
	139-Senior Aides Fund	
139-450-4560	Senior Community Service Employment Program	\$ 670,150
	230-Federal Drug Forfeiture Fund	
230-422-422P	Justice	\$ 50,000
	240 - Injured Animal Fund	
240-424-4251	Injured Animal Stabilization	\$ 9,379
	252-Eastover Sanitary District Fund	
252-452-4517	Eastover Sanitary District	\$ 1,919,400
	253-NORCRESS Water and Sewer Fund	
253-450-450E	Norcross Water and Sewer	\$ 659,745
	255-Kelly Hills Water and Sewer Fund	
255-450-450F	Kelly Hills Water and Sewer	\$ 95,826
	256-Southpoint Water Fund	
256-450-450M	Southpoint Water	\$ 40,000
	257-Eastover Sanitary District Debt Fund	
257-452-4521	Eastover Sanitary District Debt	\$ 784,672
	420- Recreation Fund	
420-442-4438	Hope Mills Recreation	\$ 560,714
420-442-4441	Parks and Recreation	4,248,737
	Total Recreation Fund	\$ 4,809,451
	430-Juvenile Crime Prevention Fund	
430-438-4385	Juvenile Crime Prevention	\$ 1,105,088
430-438-4388	JCP Residential Group Home	723,073
	Total Juvenile Crime Prevention Fund	\$ 1,828,161
	446-449-County Community Development Funds	
446-450-4576	County CDBG Administration	\$ 270,782
446-450-4580	Housing Activities	539,491
446-450-4582	Public Facilities	100,000
446-450-4583	Public Services	115,267

Expenditures by Department

Organization #	Department	Departmental Budget
446-450-4591	Emergency Shelter Grants	\$ 147,000
447-450-4586	Home Administration	45,837
447-450-4587	Home Housing Activity	470,664
448-450-4589	Support Housing Program Grants	303,733
449-450-4578	PATH	299,833
	Total All Community Development Funds	\$ 2,292,607
	451-NC 91-08-010 Fund	
451-450-4503	Planning Grants	\$ 89,800
	452-US DOT 104 Fund	
452-450-4571	US DOT 104 (F)	\$ 998,645
	454-NC Elderly Fund	
454-450-457A	Community Transportation Program	\$ 133,812
454-450-457B	Rural Operation Assistance Program	349,427
454-450-457D	Mid Carolina Senior Transportation	224,582
454-450-457E	5310-Non-Medical Transportation Grant	150,000
	Total NC Elderly Fund	\$ 857,821
	469-Special Fire Tax Fund	
469-429-4261	Special Fire District Tax	\$ 886,204
	470-Beaver Dam Fire District Fund	
470-429-4260	Beaver Dam Fire District	\$ 145,091
	472-Bethany Fire District Fund	
472-429-4262	Bethany Fire District	\$ 224,807
	473-Bonnie Doone Fire District Fund	
473-429-4264	Bonnie Doone Fire District	\$ 3,283
	474-Cotton Fire District Fund	
474-429-4266	Cotton Fire District	\$ 883,862
	476-Cumberland Road Fire District Fund	
476-429-4268	Cumberland Road Fire District	\$ 525,669
	478-Eastover Fire District Fund	
478-429-4270	Eastover Fire District	\$ 199,181
	480-Godwin Falcon Fire District Fund	
480-429-4272	Godwin Falcon Fire District	\$ 89,207
	482-Gray's Creek Fire District Fund	
482-429-4274	Grays Creek Fire Department #18	\$ 384,257
482-429-4275	Grays Creek Fire Department #24	384,257
	Total Gray's Creek Fire District	\$ 768,514

Expenditures by Department

Organization #	Department	Departmental Budget
	484-Lafayette Village Fire District Fund	
484-429-4276	Lafayette Village Fire District	\$ 12
	486-Lake Rim Fire District Fund	
486-429-4278	Lake Rim Fire District	\$ 6,083
	490-Manchester Fire District Fund	
490-429-4282	Manchester Fire District (Spring Lake)	\$ 91,934
	492-Pearces Mill Fire District Fund	
492-429-4284	Pearces Mill Fire District	\$ 839,574
	494-Stedman Fire District Fund	
494-429-4288	Stedman Fire District	\$ 147,255
	495-Stoney Point Fire District Fund	
495-429-4290	Stoney Point Fire District	\$ 957,889
	496-Vander Fire District Fund	
496-429-4292	Vander Fire District	\$ 923,866
	498-Wade Fire District Fund	
498-429-4294	Wade Fire District	\$ 93,877
	499-Westarea Fire District Fund	
499-429-4296	Westarea Fire District	\$ 996,927
499-429-4297	Westarea Fire District Station #10	233,498
	Total Westarea Fire District	\$ 1,230,425
	620-Civic Center Fund	
620-444-4442	Civic Center	\$ 5,613,472
	621-Civic Center Motel Tax	
621-444-4443	Civic Center Motel Tax	\$ 1,218,107
	623-Coliseum Debt Service	
623-444-4447	Debt Service - Coliseum	\$ 4,010,460
	625-Solid Waste Fund	
625-460-4602	Administration	\$ 5,637,222
625-460-4606	Ann Street	4,834,010
625-460-4607	Wilkes Road	2,274,902
625-460-4608	Container Sites	1,081,797
625-460-4609	Transportation	716,232
625-460-4610	Household Hazardous Waste/Planning	274,664
625-460-4611	Maintenance	684,813
625-460-4613	White Goods	311,246

Expenditures by Department

Organization #	Department	Departmental Budget
625-460-4614	Construction & Demolition	\$ 230,506
625-460-4615	Recycling	<u>1,330,204</u>
	Total Solid Waste Fund	\$ 17,375,596
	630-General Litigation Fund	
630-412-4135	Legal	\$ 103,000
	824-Tourism Development Authority Fund	
824-450-4599	Tourism Development Authority	\$ 5,500,000
	850-Inmate Welfare Fund	
850-422-4205	Inmate Canteen	\$ 630,000
	870-LEO Special Separation	
870-422-4210	LEO Separation Allowance	\$ 589,406
	875-Cumberland Cemetery Trust	
875-411-4113	Cemetery Trust	\$ 2,800
	Multi-Year Capital Project Funds	
	002 - Detention Facility Fund	
002-422-42CC	Detention Facility	\$ 15,053,991
	007 - Landfill Construction Fund	
007-460-460B	Landfill Construction and Improvements	\$ 8,459,215
	012 - Eastover Sanitary District Sewer Project Fund	
012-450-450H	Eastover Sanitary District Sewer Phase II	\$ 50,000
	016 - West Regional Branch Library Fund	
016-440-440A	West Regional Branch Library	\$ 5,717,186
	017 - Gray's Creek Middle School Fund	
017-470-4717	Gray's Creek Middle School	\$ 20,537,362
	018 - New Century Elementary School Fund	
018-470-4719	New Century Elementary School	\$ 17,517,881
	021 - New Century Middle School Fund	
021-470-4721	New Century Middle School	\$ 18,066,261
	023 - Overhills Sewer Fund	
023-450-450N	Engineering Fee	\$ 3,421,500
	024 - Bragg Estates Sewer and Water	
024-450-450P	Engineering Fee	\$ 2,000,000
	025 - Capital Improvement Projects	
025-412-4188	Capital Improvement Projects	\$ 6,650,365

Expenditures by Department

Organization #	Department	Departmental Budget
026-444-4448	026 - Crown Improvement Projects Crown Improvement Projects	\$ 3,173,260
027-450-450R	027 - Bullard Circle Water Project Bullard Circle Water Project	\$ 338,938
	Total All Funds	\$ 527,403,011

Revenue by Fund and Source

Revenue #	Description	Amount
101 General Fund		
1000R	Taxes Current Year	\$ 152,104,412
1011R	Motor Vehicle Tax DOT	15,771,299
1020R	Rental Vehicle Receipts Current Year	545,000
1030R	Rental Equipment Receipts Current	240,000
1101R	Taxes 1st Prior Year	990,000
1102R	Taxes 2nd Prior Year	176,000
1110R	Taxes All Prior Years	100,000
1201R	Advertising Charges	45,000
1220R	Interest	675,000
1230R	Late Listing Penalty	350,000
1250R	Process Fees-Tax Dept	200,000
10R	Ad Valorem Taxes	171,196,711
2100R	Pet Registration Fees	284,837
2200R	Real Estate Transfer Tax	652,000
2400R	Beer And Wine Taxes	359,300
2500R	Sales Tax One Cent	15,958,384
2510R	Sales Tax 1/2-Cent - County Art 40	9,089,072
2511R	Sales Tax 1/2-Cent County Art 42	5,618,274
2515R	Sales Tax 1/4-Cent County Art 46	9,037,241
2517R	Sales Tax Video & Telecommunications	556,500
20R	Other Taxes	41,555,608
3020R	Federal Prisoners Housing	55,000
3040R	Social Security Incentive Payments	20,000
3110R	NC Prisoner Housing	35,000
3120R	NC Internet Reimbursement	1,477
3112R	Investigation Support	70,715
3130R	Safe Roads Act (DWI)	30,000
3211R	Fayetteville Tax Collection	258,218
3220R	Fayetteville Sales Tax Equalization	2,218,318
3221R	Fayetteville Sales Tax Equalization	4,501,358
3222R	Wade Sales Tax Equalization	500
3224R	Stedman Sales Tax Equalization	100
3225R	Spring Lake Sales Tax Equalization	100,000
3226R	Godwin Sales Tax Equalization	1,500
3310R	Municipalities Tax Collection	250,000
3315R	Eastover Sanitary District	3,600
3316R	City of Fayetteville	225,000
3317R	Town of Falcon	1,850
3318R	Town of Godwin	1,400
3319R	Town of Hope Mills	235,843
3320R	Town of Linden	1,950

Revenue by Fund and Source

Revenue #	Description	Amount
3321R	Town of Spring Lake	\$ 139,200
3322R	Town of Stedman	1,950
3323R	Town of Wade	1,300
3324R	Town of Eastover	73,041
3402R	ABC 3 1/2 %	600,000
3403R	ABC Store Profit	<u>1,100,000</u>
30R	Unrestricted Intergovernmental	9,927,320
4016R	State Criminal Alien Assistance	35,000
4033R	Child Support Enforcement Incentive	393,476
4034R	Child Support Enforcement IV-D	3,469,131
4046R	Federal Bond Interest Subsidy	747,771
4053R	Byrne Grant 2013	23,330
4054R	Byrne Grant 2014	67,707
4100R	NC Health Services	233,180
4103R	NC Breastfeeding Peer Counselor	120,536
4104R	NC Health Promotion	26,831
4105R	NC TB Project	90,091
4106R	NC CDC TB Project	30,592
4108R	NC Communicable Disease	61,139
4109R	NC Immun Action Plan	85,636
4115R	NC School Health Initiative	290,920
4118R	NC Youth Tobacco Prevention Funding	71,721
4122R	Care Prevention in US	19,119
4145R	NC Family Planning	353,256
4150R	NC WIC Administration	150,000
4151R	NC WIC Nutrition Education	500,000
4152R	NC WIC Client Services	1,660,193
4153R	NC WIC Breastfeeding Program	155,000
4165R	NC Child Health	196,604
4166R	NC Child Care Coordination	50,573
4170R	NC Maternal Health	209,953
4171R	NC Breast & Cervical Cancer	93,841
4174R	NC Child Fatality Prevention	4,033
4175R	NC Aids Control	25,000
4177R	NC BCCCP Cvd Screening	26,440
4185R	NC Environmental Health	29,000
4187R	Regional Bio-Terrorism Grant	72,500
4202R	NC Workfirst	80,000
4300R	NC SSBG Other Services & Training	1,415,643
4302R	NC Food Stamp Recovery Incentive	88,692
4304R	NC Food Stamp Administration	2,923,601
4311R	NC DMA Medicaid Reimbursement Transportation	332,405
4315R	NC CCDF - Administration	759,271
4316R	NC Permanency Planning	84,646
4318R	NC Share the Warmth	15,487
4324R	NC IV-E Administration	2,125,451
4327R	NC Adopt Assist IV-B Nas	68,419

Revenue by Fund and Source

Revenue #	Description	Amount
432FR	NC CSE Shares-IVE	\$ 4,560
432GR	NC CSE Shares-SFHF	88,590
432JR	NC Foster Care Board	4,014,714
432LR	Divorce Filing Fees	20,000
4335R	NC Energy Program	238,479
4339R	NC Domestic Violence Grant	14,009
433AR	NC Emergency Shelter Grant	10,718
433ER	NC Special Links	25,000
4340R	NC Family Violence Grant	45,000
4346R	NC Medical Assistance Administration	9,830,806
4348R	NC Medicaid Case Management	15,705
434BR	NC Adult Protective Services	24,225
434CR	NC Health Choice	208,001
4352R	NC Adult Day Care	150,209
4353R	NC Links	157,061
4355R	NC Crisis Intervention	2,902,324
435AR	NC TANF	5,698,760
435GR	NC TANF Incentives	7,410
435HR	NC AFDC Incentives	1,034
435KR	NC FVPSA	24,718
4361R	NC Workfirst Transportation	850
4363R	NC Child Welfare In-Home	656,329
4369R	NC Child Care & Development	16,824,304
4371R	NC Refugee Assistance Administrative	1,000
4372R	Family Reunification	113,652
4379R	NC Miscellaneous	2,500
4402R	NC Library Programs Grant	294,202
4403R	NC Raising a Reader	101,593
4510R	NC Soil Conservation Cost Share Program	26,208
4511R	NC Soil/Water Dist Projects	3,600
4523R	NC C-5 Rent	43,653
4574R	Governor's Highway Safety Program	92,176
4575R	NC Crime Control & Public Safety	2,336
4576R	NC Crime Commission Grant	79,036
4582R	NC Hurricane Exercise Grant	13,500
4584R	NC Predisaster Grant Program	60,000
4592R	NC Emergency Management Subsidy	62,500
459ER	NC LEPC Hazardous Materials Plan	8,300
4602R	FTCC/Library Memorandum of Agreement	54,000
460BR	Advisory Council	2,000
460CR	Horticulture	5,000
460ER	Field Crops	2,000
460FR	Home Economics	5,000
460HR	4-H	15,000
460YR	Commerical Horticulture	5,000
460ZR	Livestock	2,000
4611R	CSC Facilities Fees	400,000
4619R	CC School Health	577,849

Revenue by Fund and Source

Revenue #	Description	Amount
4620R	ABC 5-Cents Tax Revenue	\$ 88,000
4621R	ABC Profit For Education	147,000
4640R	Other Municipalities Planning	100,000
4684R	Concealed Weapon Permit	150,000
4685R	NC Precious Metals Permits	3,500
4687R	Contributions to Sheriff	100
4693R	Storm Water Utility	<u>63,765</u>
40R	Restricted Intergovernmental	60,673,464
5000R	Single Family Dwelling	310,000
5005R	Manufactured Home	22,000
5010R	Building Inspection	95,000
5015R	Electrical Inspection	50,000
5020R	Heating A/C Inspection	52,000
5025R	Plumbing Inspection	15,000
5030R	Zoning	13,000
5035R	General Contractor Permit Fee	6,000
5040R	County Demolition	50,000
5045R	Interest County Demolition	13,000
5050R	Miscellaneous Inspection/Permit	8,500
5205R	Marriage License	73,463
5305R	Register Of Deeds Fees	1,087,242
5306R	NC Vital Records Certified Copy	<u>2,527</u>
50R	Licenses and Permits	1,797,732
6002R	Medicaid NC TB Control	20,000
6004R	Medicaid NC STD	139,136
6007R	Medicaid Express Care	87,215
6008R	Medicaid NC Primary Care	153,399
6009R	Express Care Fees	435,565
6010R	Plot Plans	95,000
6015R	Rabies Clinic	46,294
6018R	Environmental Health Fees	132,000
6020R	Medical Clinic Fees	80,000
6021R	Carolina Access Capitation Fees	130,000
6023R	Lab Fees	236,000
6025R	Family Planning Fees	33,500
6027R	Case Management Fees	1,470,122
6028R	BCCCP Fees	610
6031R	Child Health Fees	10,000
6034R	Maternal Health Fees	6,200
6036R	Pap Clinic	1,000
6037R	Medical Record Fees	7,000
6039R	Miscellaneous Fees	3,000
603AR	Dental Clinic Fees	16,000
603BR	TB Clinic Fees	1,500
6041R	Jail Health Fees	7,000
6042R	Healthnet Fees	40,000

Revenue by Fund and Source

Revenue #	Description	Amount
6045R	Escrow NC Child/Maternal Health	\$ 759,847
6047R	Pharmacy Services	495,316
6105R	Book Fines	210,000
6107R	Non-Resident Library Fees	15,000
6120R	Sale Of Books	1,500
6405R	Process Fees	750,000
6410R	Jail Fees	36,000
6411R	ID Fees	160,000
6421R	Social Services Security Fees	78,419
6422R	Health Dept Security Fees	63,476
6423R	Security Board Of Education	2,080,719
6425R	CSC Officer Fees	48,000
6427R	Cumberland County Child Support Enforcement	480,000
6430R	CSC Restitution	1,500
6440R	Commission Property Sale	15,000
6467R	Wrecker Dispatch Fees	14,000
6470R	Wrecker Inspection Fees	16,000
6505R	CFVH Eligibility Specialist	19,744
6511R	DSS Enrollment Fees	63,100
6512R	DSS Service Fees	2,400
6513R	Relative Adoption	8,200
6514R	Independent Placement Study	2,100
6525R	Family Violence	3,500
6540R	CP&L Energy Assistance	24,766
6601R	Soil - Newsletter Ads	400
6604R	Local Fees/Fines Fire Code	20,000
6607R	Firehouse Fees	10,000
6610R	Child Support Enforcement NPA	35,000
6615R	Shelter Fees	38,689
6617R	SE Lab Animal Farm	7,448
6619R	Spay/Neuter	152,748
6620R	Microchip Fees - Adoption	23,968
6621R	Microchip Fees - Reclaim	7,223
6622R	Euthanasia Fees	1,515
6630R	Garage Labor Fees	160,000
6632R	Supply Fees	1,500
6635R	Towing & Storage Fees	6,320
6640R	Land Records Fees	1,450
6657R	Emergency 911 Reimbursment	266,000
6658R	Bragg 911 Reimbursement	5,000
6659R	Fayetteville 911 Reimbursement	151,588
6660R	Planning Rezoning Fees	25,000
6662R	Planning Projects Fees	200,000
6669R	County Dept Sign Fee	25,000
6670R	Tax Supervisor Copies	2,300
6685R	Candidate Filing Fees	13,000

Revenue by Fund and Source

Revenue #	Description	Amount
6698R	Local Inkind Services	\$ 20,000
6699R	Indirect Cost Charges	<u>427,915</u>
60R	Sales and Services	10,101,192
7002R	Interest Income	227,993
7601R	Rent No Till Drill	10,630
7605R	Bond Escrow	\$ 10
7624R	Coastal Plain League	30,783
7625R	Postage	200,000
7631R	Pet Smart Charities	16,762
7637R	Citations-Animal Control	31,370
7670R	Miscellaneous	83,243
7690R	Fire Chief's Association	10,780
7705R	Lease Land CFVMC	3,721,673
7706R	Lease Winding Creek - Alliance	116,442
7715R	Rent Buildings	123,685
7717R	Rent Division of Social Services	56,238
7735R	Snack Bar Rental Fees	<u>12,623</u>
70R	Miscellaneous	4,642,232
9115R	Transfer from County School Fund 106	5,495,626
9124R	Transfer from Food & Beverage Tax Fund 114	54,718
9148R	Transfer from Special Fire District Tax Fund 469	24,000
9901R	Fund Balance Appropriated	9,094,602
9903R	Fund Balance Appropriated Health	697,481
9905R	Fund Balance Appropriated Maintenance and Repairs	783,400
9908R	Fund Balance Appropriated Economic Incentives	233,711
9909R	Fund Balance Appropriated Water & Sewer	500,000
9910R	Fund Balance Appropriated Revaluation	147,696
9911R	Fund Balance Appropriated Mental Health	<u>3,066,985</u>
90R	Other Financing Sources	20,098,219
Total General Fund		\$ 319,992,478

Revenue by Fund and Source

Revenue #	Description	Amount
Separate Funds		
104 - Emergency Telephone System Fund		
3316R	City of Fayetteville	\$ 5,000
4643R	Wireless 911	1,176,405
	Total Emergency Telephone System Fund	\$ 1,181,405
106 - County School Fund		
2512R	Sales Tax 1/2-Cent School Article 40	\$ 2,933,333
2513R	Sales Tax 1/2-Cent School Article 42	5,866,667
3220R	Fayetteville Sales Tax Equalization	800,000
4578R	NC Lottery Proceeds	3,300,000
	Total County School Fund	\$ 12,900,000
114 - Prepared Food & Beverage Tax		
1015R	Food & Beverage Tax	\$ 5,507,413
1120R	Food & Beverage Tax All Prior	50,000
1225R	Interest & Penalty-Food & Occupancy	50,000
7002R	Interest Income	350
9901R	Fund Balance Appropriated	2,852,780
	Total Prepared Food & Beverage Tax Fund	\$ 8,460,543
115 - Group Insurance Fund		
6047R	Pharmacy Services	\$ 150,000
6060R	Pharmacy Over-The-Counter (OTC)	30,000
7002R	Interest Income	250
7651R	PPO Employee	2,000,000
7652R	PPO Employer	9,102,431
7655R	Non-Participating BCBS Match	3,023,382
7656R	BOE Medical	11,000
7686R	Insurance Settlements	1,014,196
	Total Group Insurance Fund	\$ 15,331,259
116 - Employee Flexible Benefit Fund		
7615R	Employee Salary Deductions	\$ 600,000
117 - Vehicle Insurance Fund		
7684R	Insurance Payments For Replacement Items	\$ 637,200
118 - Retiree Insurance Fund		
7002R	Interest Income	\$ 50
7652R	PPO Employer	4,557,839
7687R	Premiums Retirees	225,000
	Total Retiree Insurance Fund	\$ 4,782,889

Revenue by Fund and Source

Revenue #	Description	Amount
120 - Workers' Compensation Fund		
7002R	Interest Income	\$ 1,500
7619R	Workers' Compensation	1,653,840
	<i>Total Workers' Compensation Fund</i>	\$ 1,655,340
130 - Workforce Investment Opportunities Act Fund		
4520R	NC WIA Grant	\$ 271,071
4534R	NC Dislocated Worker	849,642
453AR	NC WDC WIA Adult	751,634
453BR	NC WDC WIA Youth	838,360
	<i>Total Workforce Investment Opportunities Act Fund</i>	\$ 2,710,707
139 - Senior Aides Fund		
4680R	Senior Aides Grant	\$ 592,910
6698R	Local Inkind Services	9,250
9110R	Transfer From General Fund	67,990
	<i>Total Senior Aides Fund</i>	\$ 670,150
230-Federal Drug Forfeiture Fund		
4005R	Federal Drug Forfeitures	\$ 50,000
240 - Injured Animal Stabilization Fund		
4697R	Injured Animal Stabilization	\$ 9,379
252 - Eastover Sanitary District Fund		
6039R	Miscellaneous Fees	\$ 1,000
4678R	Facility Investment Fee	5,000
6681R	Tap Fees	25,000
668AR	Water Sales	825,600
668BR	Water Availability Fee	662,000
668CR	Sewer Sales	244,000
668DR	Sewer Availability Fee	84,200
668ER	Application/Transfer Fee	23,000
668FR	Late/Reconnect Fee	45,000
668GR	Sewer Approach Main Fee	3,500
7002R	Interest Income	100
7670R	Miscellaneous	1,000
	<i>Total Eastover Sanitary District Fund</i>	\$ 1,919,400
253 - NORCRESS Water & Sewer Fund		
4603R	NORCRESS Administration	\$ 16,000
4606R	Lift Station M&R Fee	40,000
460TR	Debt Service Fee	90,000
6678R	Chemical Surcharge Fee	67,410
6679R	Lateral/Tap Construction Fee	10,000

Revenue by Fund and Source

Revenue #	Description	Amount
6686R	NORCRESS Sewer Fees	\$ 270,335
7672R	Filing/Process Fee	1,000
9901R	Fund Balance Appropriated	<u>165,000</u>
	Total NORCRESS Water & Sewer Fund	\$ 659,745
	255 - Kelly Hills Water & Sewer Fund	
4607R	Public Utility Administration Fee	\$ 4,104
6689R	M&R Water & Sewer Fees	70,102
668DR	Sewer Availability Fee	20,520
7662R	Return Check Fees	100
7672R	Filing/Process Fee	<u>1,000</u>
	Total Kelly Hills Water & Sewer Fund	\$ 95,826
	256 - Southpoint Water Fund	
6681R	Tap Fees	\$ 500
668AR	Water Sales	18,000
668BR	Water Availability Fee	16,000
668FR	Late/Reconnect Fee	2,400
7662R	Return Check Fee	100
7672R	Filing/Process Fees	<u>3,000</u>
	Total Southpoint Water Fund	\$ 40,000
	257 - Eastover Sanitary District Debt Service	
9135R	Transfer from ESD General Fund 252	\$ 784,672
	420 - Recreation Fund	
1000R	Taxes Current Year	\$ 4,167,700
1011R	Motor Vehicle Tax DOT	354,522
1101R	Taxes 1st Prior Year	25,393
1102R	Taxes 2nd Prior Year	4,224
1115R	Motor Vehicle Tax 1st Prior	14,747
1116R	Motor Vehicle Tax 2nd Prior	1,595
1220R	Interest	9,235
1230R	Late Listing Penalty	11,535
9901R	Fund Balance Appropriated	<u>220,500</u>
	Total Recreation Fund	\$ 4,809,451
	430 - Juvenile Crime Prevention	
432JR	NC Foster Care Board	\$ 233,380
4382R	NC JCP Dispute Resolution	53,936
4386R	NC JCP Restitution	86,984
438AR	NC JCP Find-A-Friend	59,813
438CR	NC JCP Intensive Services	65,166
438DR	NC JCP JAC	251,750
438PR	NC JCP Families & Courts Together (FACT)	139,921
4399R	NC JCP Residential Group Home	293,855
6694R	JAC In-Kind	38,440

Revenue by Fund and Source

Revenue #	Description	Amount
6696R	Staff Support	\$ 15,500
669AR	Find-A-Friend In-Kind	58,214
669CR	Restitution In-Kind	12,151
669FR	Dispute Resolution In-Kind	18,240
669WR	In-Kind Families & Courts Together (FACT)	9,724
9110R	Transfer From General Fund	407,108
9901R	Fund Balance Appropriated	<u>83,979</u>
	Total Juvenile Crime Prevention Fund	\$ 1,828,161
	446 - County Community Development	
4072R	CD Emergency Solutions Grant	\$ 147,000
4539R	CDBG Entitlement	768,447
4624R	Program Income Economic Development	15,000
4625R	Program Income Housing Rehabilitation	160,000
9110R	Transfer From General Fund	<u>82,093</u>
	Total County Community Development Fund	\$ 1,172,540
	447 - Community Development Home	
4538R	HOME Grant	\$ 258,368
4625R	Program Income Housing Rehabilitation	40,000
4628R	Program Income 1st Time Home	40,000
462AR	Program Income Affordable Housing	120,000
9110R	Transfer From General Fund	<u>58,133</u>
	Total Community Development Home Fund	\$ 516,501
	448 - Community Development Support Housing	
4535R	HUD Grant NC-19B95-0644	\$ 283,733
9901R	Fund Balance Appropriated	<u>20,000</u>
	Total Community Development Support Housing Fund	\$ 303,733
	449 - PATH	
4205R	NC Path Grant	\$ 224,875
9128R	Transfer from Fund 101	<u>74,958</u>
	Total PATH	\$ 299,833
	451 - Transit Planning NC 91-08-010	
4004R	Federal Transit Planning	\$ 71,840
4540R	Transit Planning	8,980
4632R	Fayetteville Planning Dept	4,840
4640R	Other Municipalities Planning	\$ 2,469
6664R	Planning Dept In-Kind	<u>1,671</u>
	Total Transit Planning NC 91-08-010	\$ 89,800

Revenue by Fund and Source

Revenue #	Description	Amount
452 - US DOT 104 (F) Fund		
4541R	NC DOT Grant Pl 112	\$ 798,916
4632R	Fayetteville Planning Department	100,916
4634R	Fayetteville In Kind	12,500
4640R	Other Municipalities Planning	51,487
6664R	Planning Dept In-Kind	34,826
	Total US DOT 104 (F) Fund	\$ 998,645
454 - NC Elderly-Handicapped Transportation Fund		
4361R	NC Workfirst Transportation	\$ 93,433
453DR	NC RGP Grant	103,203
4545R	EDTAP Funds	140,291
4546R	5310 Grant Non Medical Transportation	135,000
4548R	NC CTP Grant	51,750
460UR	Transportation Reimbursement	202,124
6698R	Local Inkind Services	15,000
9110R	Transfer From General Fund	117,020
	Total NC Elderly-Handicapped Transportation Fund	\$ 857,821
469 - Special Fire District Tax Fund		
1000R	Taxes Current Year	\$ 797,003
1011R	Motor Vehicle Tax DOT	71,278
1101R	Taxes 1st Prior Year	9,379
1102R	Taxes 2nd Prior Year	1,369
1115R	Motor Vehicle Tax 1st Prior	2,744
1220R	Interest	2,460
1230R	Late Listing Penalty	1,721
7002R	Interest Income	250
	Total Special Fire District Tax Fund	\$ 886,204
470 - Beaver Dam Fire District Fund		
1000R	Taxes Current Year	\$ 126,884
1011R	Motor Vehicle Tax DOT	11,415
1101R	Taxes 1st Prior Year	2,793
1102R	Taxes 2nd Prior Year	630
1115R	Motor Vehicle Tax 1st Prior	2,000
1220R	Interest	1,119
1230R	Late Listing Penalty	250
	Total Beaver Dam Fire District Fund	\$ 145,091

Revenue by Fund and Source

Revenue #	Description	Amount
472 - Bethany Fire District Fund		
1000R	Taxes Current Year	\$ 193,047
1011R	Motor Vehicle Tax DOT	23,476
1101R	Taxes 1st Prior Year	2,672
1102R	Taxes 2nd Prior Year	840
1115R	Motor Vehicle Tax 1st Prior	3,038
1220R	Interest	1,448
1230R	Late Listing Penalty	286
	Total Bethany Fire District Fund	\$ 224,807
473 - Bonnie Doone Fire District Fund		
1000R	Taxes Current Year	\$ 3,202
1011R	Motor Vehicle Tax DOT	81
	Total Bonnie Doone Fire District Fund	\$ 3,283
474 - Cotton Fire District Fund		
1000R	Taxes Current Year	\$ 794,024
1011R	Motor Vehicle Tax DOT	70,056
1101R	Taxes 1st Prior Year	5,746
1102R	Taxes 2nd Prior Year	956
1115R	Motor Vehicle Tax 1st Prior	8,397
1220R	Interest	2,944
1230R	Late Listing Penalty	1,739
	Total Cotton Fire District Fund	\$ 883,862
476 - Cumberland Road Fire District Fund		
1000R	Taxes Current Year	\$ 471,839
1011R	Motor Vehicle Tax DOT	37,892
1101R	Taxes 1st Prior Year	4,645
1102R	Taxes 2nd Prior Year	826
1115R	Motor Vehicle Tax 1st Prior	7,392
1220R	Interest	2,575
1230R	Late Listing Penalty	500
	Total 476 - Cumberland Road Fire District Fund	\$ 525,669
478 - Eastover Fire District Fund		
1000R	Taxes Current Year	\$ 178,589
1011R	Motor Vehicle Tax DOT	14,514
1101R	Taxes 1st Prior Year	2,455
1102R	Taxes 2nd Prior Year	348
1115R	Motor Vehicle Tax 1st Prior	1,682
1220R	Interest	843
1230R	Late Listing Penalty	750
	Total Eastover Fire District Fund	\$ 199,181

Revenue by Fund and Source

Revenue #	Description	Amount
480 - Godwin Falcon Fire District Fund		
1000R	Taxes Current Year	\$ 79,044
1011R	Motor Vehicle Tax DOT	7,091
1101R	Taxes 1st Prior Year	1,059
1102R	Taxes 2nd Prior Year	331
1115R	Motor Vehicle Tax 1st Prior	940
1220R	Interest	592
1230R	Late Listing Penalty	150
	Total Godwin Falcon Fire District Fund	\$ 89,207
482 - Grays Creek Fire District Fund		
1000R	Taxes Current Year	\$ 668,854
1011R	Motor Vehicle Tax DOT	74,660
1101R	Taxes 1st Prior Year	8,000
1102R	Taxes 2nd Prior Year	2,000
1115R	Motor Vehicle Tax 1st Prior	10,000
1220R	Interest	4,200
1230R	Late Listing Penalty	800
	Total Grays Creek Fire District Fund	\$ 768,514
484 - Lafayette Village Fire District Fund		
1000R	Taxes Current Year	\$ 12
486 - Lake Rim Fire District Fund		
1000R	Taxes Current Year	\$ 5,914
1101R	Taxes 1st Prior Year	169
	Total Lake Rim Fire District Fund	\$ 6,083
490 - Manchester Fire District Fund		
1000R	Taxes Current Year	\$ 78,080
1011R	Motor Vehicle Tax DOT	9,408
1101R	Taxes 1st Prior Year	1,876
1102R	Taxes 2nd Prior Year	300
1115R	Motor Vehicle Tax 1st Prior	1,400
1220R	Interest	670
1230R	Late Listing Penalty	200
	Total Manchester Fire District Fund	\$ 91,934
492 - Pearces Mill Fire District Fund		
1000R	Taxes Current Year	\$ 739,194
1011R	Motor Vehicle Tax DOT	73,950
1101R	Taxes 1st Prior Year	4,755
1102R	Taxes 2nd Prior Year	879
1115R	Motor Vehicle Tax 1st Prior	15,553
1220R	Interest	4,043
1230R	Late Listing Penalty	1,200
	Total Pearces Mill Fire District Fund	\$ 839,574

Revenue by Fund and Source

Revenue #	Description	Amount
494 - Stedman Fire District Fund		
1000R	Taxes Current Year	\$ 127,809
1011R	Motor Vehicle Tax DOT	14,454
1101R	Taxes 1st Prior Year	1,707
1102R	Taxes 2nd Prior Year	521
1115R	Motor Vehicle Tax 1st Prior	1,797
1220R	Interest	\$ 864
1230R	Late Listing Penalty	103
	Total Stedman Fire District Fund	\$ 147,255
495 - Stoney Point Fire District Fund		
1000R	Taxes Current Year	\$ 866,556
1011R	Motor Vehicle Tax DOT	75,653
1101R	Taxes 1st Prior Year	4,349
1102R	Taxes 2nd Prior Year	742
1115R	Motor Vehicle Tax 1st Prior	7,265
1220R	Interest	2,765
1230R	Late Listing Penalty	559
	Total Stoney Point Fire District Fund	\$ 957,889
496 - Vander Fire District Fund		
1000R	Taxes Current Year	\$ 819,973
1011R	Motor Vehicle Tax DOT	75,980
1101R	Taxes 1st Prior Year	9,288
1102R	Taxes 2nd Prior Year	1,606
1115R	Motor Vehicle Tax 1st Prior	11,134
1220R	Interest	5,135
1230R	Late Listing Penalty	750
	Total Vander Fire District Fund	\$ 923,866
498 - Wade Fire District Fund		
1000R	Taxes Current Year	\$ 83,645
1011R	Motor Vehicle Tax DOT	7,392
1101R	Taxes 1st Prior Year	1,000
1102R	Taxes 2nd Prior Year	300
1115R	Motor Vehicle Tax 1st Prior	800
1220R	Interest	540
1230R	Late Listing Penalty	200
	Total Wade Fire District Fund	\$ 93,877
499 - Westarea Fire District Fund		
1000R	Taxes Current Year	\$ 1,126,291
1011R	Motor Vehicle Tax DOT	74,032
1101R	Taxes 1st Prior Year	11,300

Revenue by Fund and Source

Revenue #	Description	Amount
1102R	Taxes 2nd Prior Year	\$ 2,502
1115R	Motor Vehicle Tax 1st Prior	11,400
1220R	Interest	3,800
1230R	Late Listing Penalty	1,100
	Total Westarea Fire District Fund	\$ 1,230,425
	620 - Crown Center Fund	
9124R	Transfer from Food & Beverage Tax Fund 114	\$ 5,613,472
	621 - Civic Center Motel Tax Fund	
2600R	Room Occupancy Tax Auditorium	\$ 1,190,340
9901R	Fund Balance Appropriated	27,767
	Total Civic Center Motel Tax Fund	\$ 1,218,107
	623 - Debt Service - Crown	
9124R	Transfer from Food & Beverage Tax Fund 114	\$ 2,792,353
9139R	Transfer from Hotel/Motel Fund 621	1,218,107
	Total Debt Service - Crown	\$ 4,010,460
	625 - Solid Waste Fund	
1220R	Interest	\$ 22,000
1600R	Solid Waste User Current	4,886,473
1601R	Solid Waste User 1 Prior	58,955
1602R	Solid Waste User 2 Prior	11,229
1610R	Solid Waste User All Prior	6,965
4590R	NC Tire Disposal	306,412
4591R	NC White Goods Disposal	95,000
4598R	NC Solid Waste Disposal Tax	70,885
459DR	Electronics Management Program	22,124
5920R	Gas Extraction Lease	11,388
6150R	Solid Waste Allocated	426,589
6151R	Solid Waste Services-County	207,788
6155R	Sale Of Recyclable Materials	473,609
6170R	Commercial Garbage Fees	2,100,982
7002R	Interest Income	74,004
7666R	Environmental Enforcement	17,946
7670R	Miscellaneous	4,500
9901R	Fund Balance Appropriated	8,397,872
9902R	Fund Balance Appropriated-Whitegoods	180,875
	Total 625 - Solid Waste Fund	\$ 17,375,596
	630 - General Litigation Fund	
7002R	Interest Income	\$ 800
9110R	Transfer From General Fund	102,200
	Total General Litigation Fund	\$ 103,000

Revenue by Fund and Source

Revenue #	Description	Amount
824 - Tourism Development Authority Fund		
1225R	Interest & Penalty - Food & Occupancy	\$ 90,000
2602R	Room Occupancy Tax Tourism	5,320,477
2605R	Room Occupancy Tax All Prior	<u>89,523</u>
	Total Tourism Development Authority Fund	\$ 5,500,000
850 - Inmate Welfare Fund		
7621R	Commissions Telephone	\$ 125,000
7622R	Sales Canteen	500,000
7670R	Miscellaneous	<u>5,000</u>
	Total Inmate Welfare Fund	\$ 630,000
870 - Leo Special Separation Allow		
4618R	Contributions to LEO	\$ 588,706
7002R	Interest Income	<u>700</u>
	Total Leo Special Separation Allow	\$ 589,406
875 - Cumberland Cemetery Trust		
7002R	Interest Income	\$ 100
7665R	Burial Fees	<u>2,700</u>
	Total Cumberland Cemetery Trust	\$ 2,800
 Multi-Year Capital Project Funds		
002- Detention Center Expansion		
1000R	Taxes Current Year	\$ 3,467,615
1010R	Motor Vehicle Taxes	274,933
1110R	Taxes All Prior Years	28,451
1117R	Motor Vehicle Taxes All Prior Years	13,974
7685R	Contractor Sales Taxes	180,675
9110R	Transfer from General Fund	<u>11,088,343</u>
	Total Detention Center Expansion	\$ 15,053,991
007 - Landfill Cell Construction		
7002R	Interest Income	\$ 64,550
9142R	Transfer from Fund 625	7,803,444
9197R	Prior Year Transfer from Fund 625	<u>591,221</u>
	Total Landfill Cell Construction	\$ 8,459,215
012 - Eastover Sanitary District Sewer Project		
9135R	Transfer from Eastover Sanitary District General Fund 252	\$ 50,000
016 - West Regional Branch Library		
9110R	Transfer From General Fund	\$ 402,962
9215R	Sale Of COPS	5,285,165
9292R	Premium on COPS Sold	<u>29,059</u>
	Total West Regional Branch Library	\$ 5,717,186

Revenue by Fund and Source

Revenue #	Description	Amount
017 - Gray's Creek Middle School		
7002R	Interest Income	\$ 216,348
7685R	Sales Tax Contractors	321,014
9205R	Installment/Purchase Revenue	20,000,000
	Total Gray's Creek Middle School	\$ 20,537,362
018 - New Century Elementary School		
7002R	Interest Income	\$ 59,649
7685R	Sales Tax Contractors	218,704
9215R	Sale Of COPS	17,139,835
9292R	Premium on COPS Sold	99,693
	Total New Century Elementary School	\$ 17,517,881
021 - QSCB New Century Middle School		
7002R	Interest Income	\$ 12,327
7685R	Contractor Sales Tax	13,286
9115R	Transfer from County School Fund 106	2,816,930
9138R	Transfer from 2009 QSCB Projects Fund 019	418,718
9215R	Sale Of COPS	14,805,000
	Total QSCB New Century Middle School	\$ 18,066,261
023 - Overhills Sewer Project		
4008R	USDA Grant	\$ 2,503,000
9110R	Transfer From General Fund	99,500
9296R	Bond Anticipation Note	819,000
	Total Overhills Sewer Project	\$ 3,421,500
024 - Bragg Estates Sewer Project		
4008R	USDA Grant	\$ 1,453,000
9110R	Transfer From General Fund	50,000
9296R	Bond Anticipation Note	497,000
	Total Bragg Estates Sewer Project	\$ 2,000,000
025 - Captial Improvement Projects		
9205R	Installment/Purchase Revenue	\$ 6,650,365
026 - Crown Improvements Project		
9205R	Installment/Purchase Revenue	\$ 3,173,260
027 - Bullard Cirlice Water Project		
4670R	PWC Co-Sponsor	\$ 69,535
9110R	Transfer from General Fund	269,403
		\$ 338,938
Total All Funds		\$ 527,403,011

DEPARTMENTAL FEE SCHEDULE

▣ Newly revised

Department	Service	Fee Amount	
<i>Animal Control</i>	Impound Fees	\$30 first day; \$10 everyday thereafter \$20 euthanasia request	
	Adoption Fees	\$11 microchip; \$10 rabies vaccination \$10 heartworm test \$75 spay (less than 50 lbs) \$89 spay (more than 50 lbs) \$58 neuter (less than 50 lbs) \$65 neuter (more than 50 lbs) \$40 cat neuter; \$55 cat spay	
	Licensing Fees	\$7 altered animal; \$25 unaltered animal \$0 senior license	
	Permits	\$100 breeding (per pair) \$100 hunting (up to 15 animals) \$100 hunting (over 15 animals) \$10 tethering (temporary); \$50.00 tethering (3 year) \$100 dangerous dog; \$100 exotic	
	Violations	\$100 breeding without permit \$100 abandonment C.C. Sec. 3-23 \$100 bite off property C.C. Sec 3-19 \$100 cruelty C.C. Sec 3-23 \$100 running at large C.C. Sec 3-19 \$100 no rabies vaccination C.C. Sec 3-40 \$100 failure to wear rabies tag C.C. Sec 3-40 \$100 no county license C.C. Sec 3-50 \$100 tethering violation C.C. 3-23 \$100 nuisance C.C. Sec 3-15	
		These violations are all \$100 civil citations for the first offense then double if cited for a second offense and for a third offence if charged/cited with same calendar	
	<i>Board of Elections</i>	Filing Fees:	
		City of Fayetteville -Mayor	\$48
		City Council Members	\$24
		Town of Eastover, Falcon, Godwin, Linden	
		Stedman, Wade	
		Mayor	\$5
		Commissioner	\$5
		Town of Hope Mills	
		Mayor	\$10
		Commissioner	\$5
		Town of Spring Lake	
		Mayor	\$15
		Alderman	\$15
	Eastover Sanitary District - Board Members	\$5	

DEPARTMENTAL FEE SCHEDULE

☐ Newly revised

Department	Service	Fee Amount
<i>Child Support</i>	Application Fee	\$25 non-public assistance case (can be reduced to \$10 if the applicant is considered indigent.)
	Paternity Testing (DNA Fees)	\$31 per participant
	Non-Public Assistance Case	\$25 - charged once yearly
<i>Communication Center</i>	Copies	\$.05 per page B/W \$.10 per page colored
	I.D. Badge Fees	\$7
<i>Cooperative Extension</i>	Master Gardener Training Program	\$130 - 14 week program- meet 1 time per week
	Baby Think It Over Program	\$5 per student (supports the program)
<i>County Attorney</i>	Road Closing Fee	\$750
<i>County Manager</i>	Reproduction on CD or DVD	\$1 per CD or DVD
	Copies	\$.05 per page B/W
<i>Elections</i>	CD	\$25
	e-mail	no charge
	Campaign finance reports and related elections records	\$.20 per page
<i>Finance</i>	Copies	\$.05 per page B/W \$.10 per page Color
	Returned Check Fee (assessed by all County Departments)	\$25
<i>Emergency Services</i>	Fire Inspection Fees <i>Fees are collected thru Central Permitting in the Planning Dept.</i>	See attached document Refer to Exhibit #1
<i>Engineering</i>	Floodplain Development Permit Fee	\$10
	Flood Damage Prevention Ordinance violation penalty	Up to \$500 fine C.C. Chapter 6.5-24 Article III
<i>Health</i>	Health Service fee schedule is voluminous. Refer to Exhibit #3 of this document for the Health Fee	Refer to Exhibit #3
☐ <i>Library</i>	Late renewal fee (for all materials except the Playaway Views)	\$20 per day per item with a maximum charge of \$5 per item per transaction, and fees are not collected until the fee reaches \$1 per item.
	Late renewal fee (<i>Playaway Views only</i>)	\$1 per day per item with a maximum charge of \$25 per item per transaction
	Library card	\$25 non-resident fee
	Lost library card	\$2
	Discard book sale	\$2 or \$3 (depending on the book)
	Lost or Stolen Items: For long overdue items, for which the price is no longer available in the database, the purchase price will be based the average costs listed below:	Actual purchase price plus \$4 processing fee
	Adult & Teen hardback (fiction & non-fiction)	\$25
	Adult & Teen paperback (fiction & non-fiction)	\$7
	Juvenile hardback (easy, junior fiction and non-fiction)	\$15
	Juvenile paperback (easy, junior fiction & junior	\$5

DEPARTMENTAL FEE SCHEDULE

☐ Newly revised

Department	Service	Fee Amount
<i>☐ Library - continued</i>	non-fiction) and board books Music CD DVD Audio Book (CD Only) PlayawayViews High theft items Interlibrary loan Unique Management collection fee ☐ Damage Fees Books and Magazines Audiovisual (destroyed) Audiovisual (slight damage) Audiovisual (major damage)	\$15 \$20 \$35 \$100 \$25 \$3 \$10 (assessed after \$25 or more in fines or fees) accrue against account No longer charging Full price + processing Full price + processing \$5 \$15
<i>Planning and Inspections</i>	Ordinances: County Zoning Ordinance Municipalities: Stedman Falcon Wade Godwin Eastover County Minimum Housing County Abandoned, Nuisance and Junked Motor Vehicles Copies: Letter black/white Letter color Legal black/white Legal color Ledger Ledger color Engineer copy Blue print copy Location Services and Sign Shop Fees: Printed maps Data CD's Ft Bragg address assignment Ft Bragg address sign install Autistic child area Stop signs Street name sign Handicap parking Hearing impaired child	\$500 fine /day \$50 fine/day \$50/fine/day \$500 fine/day \$500 fine/day \$500/fine/day \$50 fine/day not to exceed \$3,000 \$100 per violation per day \$.03 \$.16 \$.03 \$.16 \$.05 \$.18 \$1 \$1 \$10 - \$50 \$10 \$150 \$100 \$102.50 \$98 \$134 \$60.29 \$102.50
<i>Central Permitting</i>		

DEPARTMENTAL FEE SCHEDULE

☐ Newly revised

Department	Service	Fee Amount
<i>Central Permitting continued</i>	In addition to the fees listed above please Refer to Exhibit #4 of this document for the Inspection Fee structures.	Refer to Exhibit #4
<i>Public Information</i>		\$.10 per page Color
<i>Public Utilities</i>	Water Fees/Charges	See attached document Refer to Exhibit #2
<i>Register of Deeds</i>	<p>Deeds and Other Instruments: (except plats, deeds of trust, and mortgages) Up to 15 pages \$26 Each additional page \$4 Additional fee for each multiple instrument \$10</p> <p>Deed of Trust and Mortgages: Up to 15 pages \$56 Each additional page \$4</p> <p>Plats \$21 each sheet State Highway Right-of Way Plans \$21 first page; \$5 each additional page Map copies \$.25 - \$4 per page Map recording \$21 per page Excise tax on deeds \$2 per \$1,000 (based on purchase price) Nonstandard document \$25 Multiple instruments as one, each \$10 Additional assignment instrument index reference \$10 each Satisfaction No fee Certified copies unless statute otherwise provides \$5 first page; \$2 each additional page</p> <p>UCC (Fixture Filing): 1 to 2 pages \$38 3 to 10 pages \$45 (up to 10 pages) Each additional page over 10 pages \$2 Filed electronically if permitted \$30 Response to written request for information \$38 Response to electronic request if permitted \$30 Copy of statement \$2 each page</p> <p>Vital Record Fees: Marriage licenses \$60 Delayed marriage certificate, with one certified copy \$20 Application or license correction with one certified copy \$10 Marriage license certified copy \$10</p> <p>Other Records: Recording military discharge No Fee Military discharge certified copy as authorized No Fee Birth certificate certified copy \$10 Birth certificate Legitimations \$25 Birth certificate Amendments \$25</p>	

DEPARTMENTAL FEE SCHEDULE

☐ Newly revised

Department	Service	Fee Amount
<i>Register of Deeds continued</i>	Delayed Births:	
	Birth certificate after one year or more for same county with one certified copy	\$20
	Papers for birth certificate in another county one year or more after birth	\$10
	Birth certificate for papers from another county one year or more after birth	\$10
	Other Services:	
	Death certificate certified copy	\$10
	Birth record amendment	\$10
	Death record amendment	\$10
	Legitimations	\$10
	Uncertified copies	Cost as posted
	Notary public oath	\$10
	Notary authentications	\$5 per notary page
	Comparing copy for certification	\$5
	State vital records automated search	\$14
	State vital records automated search copy	\$10
	Miscellaneous services	Cost as posted
	<i>Sheriff</i>	Concealed Weapons Fees:
First application		\$80
Renewal		\$75
Retired LEO application		\$45
Retired LEO application renewal		\$40
Duplicate		\$15
Concealed handgun fingerprint		\$10
Pistol handgun purchase permit fee		\$5/permit
Civil Process Fees:		
Uniform		\$30
Out-of-State		\$50
Miscellaneous Fees:		
Background check		\$8
Fingerprint fee		\$12
Initial application fee for wrecker inspection		\$100 + \$100 per wrecker
Annual inspection and renewal		\$50 + \$100 per wrecker
Administrative dispatch fee		\$15
Precious Metal Permit Fees:		
Dealer/co-owner		\$180
Special occasion dealer		\$180
Employee permit		\$60
Employee renewal permit fee		\$3
Detention Center Inmate Fee Schedule		
Administrative Fees:		

DEPARTMENTAL FEE SCHEDULE

▣ Newly revised

Department	Service	Fee Amount
<i>Sheriff continued</i>	I.D. Cards	\$5
	Notary Fee	\$3
	Checks to release funds for non-court related purposes purposes	\$5
	Damage to County property other than normal wear	
	Writing or drawing on walls	\$12
	Damage to walls or other surfaces requiring painting	\$20
	Damage to sprinkler heads resulting in activation	\$500
	Clogging toilet requiring Maintenance Staff Assistance	\$10
	Sheet	\$4.20
	Pillow Case	\$1.85
	Mattress Cover	\$7.70
	Blanket	\$14
	Towel	\$2.80
	Inmate Uniform	\$17.85
	Inmate Sandal	\$1.85
	Mattress Cover	\$40
	Pillow	\$6.95
	Food Tray	\$36.50
	Cup	\$2
	Spork	\$.35
	Other County property	Actual cost of repair or replacement
	Medical and Dental Services:	
	Nurse - sick call	\$5
	Physician - sick call	\$10
	Dental Service	\$10
	Psychiatric Service	\$10
	X-Ray	\$5
	Prescriptions	\$2 per prescription
	Over the counter medications:	
	Tylenol	\$.35 (not more than 5 packs (2pr/pack)
	Sudodrin	\$.25 (not more than 5 packs (2pr/pack)
	Ibuprofen	\$.25 (not more than 5 packs (2pr/pack)
	Anti-Fungal cream	\$.25 (not more than 5 packs (1pr/pack)
	Cough drops	\$.10 (not more than 10 drops (1 each)
	Antacid tablets	\$.25 (not more than 10 packs (2pr/pack)
	Effergrip dentuire cream 2.5 oz.	\$4.45 (1 each)
	Saline nasal spray 1.5 oz	\$1.75 (1 each)
	Artificial tears .5 oz.	\$2.15 (1 each)
	Debrox ear drops 1/2 oz.	\$2.10 (1 each)
	<i>Social Services</i>	Adoption Services:
Adopt intermediary fees		\$400
Independent adoption		\$600
Pre-placement assessment (\$400) and court report (\$200)		

DEPARTMENTAL FEE SCHEDULE

☐ Newly revised

Department	Service	Fee Amount
<i>Social Services continued</i>	Petition and all other documentation Step-parent relative adoption - court report Custody investigation single family \$450; multi family \$500) Homestudy fee Other Fees: Health coverage for workers w/disabilities NC Health Choice fee Resolve fee (domestic violence) Transportation (One Way/Out of Town) Copies	\$900 \$200 \$450 - \$500 \$200 \$50 \$50/\$100 \$175 \$5 \$.25 per page
<i>☐ Soil and Water Conservation District</i>	☐ Rain barrel Longleaf Pine tree Loblolly Pine tree Eastern Red Cedar tree Great Plains no-till grain drill John Deere no-till grain drill	\$40 \$5/bundle of 15 \$5/bundle of 20 \$5/ bundle of 5 \$25 per day or \$5 per acre, whichever is greater \$25 per day; deposit required at pick up \$50 per day or \$8 per acre, whichever is greater \$50 per day; deposit required at pick up (Late fee of \$10/hour will be charged, unless other arrangements made with office staff)
<i>☐ Solid Waste Management</i>	Solid Waste Disposal Fees: Household Fees i. Yard waste (limbs, brush, etc. not to exceed 3 inches diameter, 3 feet in length) amount not to exceed 4 cubic yards (one pickup truck load) per household per week ii. Household garbage (kitchen, bath, etc.) amount not to exceed 4 cubic yards (one pickup truck load) per household per week iii. 10 gallons or 80 lbs of household hazardous waste material per household on 2nd & 4th Saturday of each month (as scheduled) Apartments/Condos/Townhomes that do not pay the SW User Fee annually are considered commercial and therefore pay for all debris brought to the landfill Pick-up trucks, cars, SUVs, and vans not pulling a trailer (vehicles paying the flat rate fee remain on concrete the whole time at the landfill and do not have to wait in line for weighing/reweighing, thereby cutting down on time at the landfill and on damage to vehicles) Household garbage is still no charge unless mixed with chargeable items, then load is charged the flat rate fee)	\$48 (SW User Fee on annual tax bill) See Tipping Fees \$20 (flat rate fee)

DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Service	Fee Amount
☒ <i>Solid Waste Management continued</i>	Tipping Fees	
	Commercial waste/industrial waste/household waste	
	0 - 1,199 tons	\$30 per ton or \$1.50 per 100 lbs
	1,200 or More tons	negotiable
	Inert debris (brick, cement, dirt, rock)	
	Clean, no rebar, paint or other waste	No charge
	Dirty, debris with rebar or other waste	\$23 per ton or \$1.15 per 100 lbs
	Painted, no rebar or other waste	\$10 per ton or \$.50 per 100 lbs
	Mixed debris (garbage w/construction or other debris)	\$40 per ton or \$2.00 per 100 lbs (no discount on mixed debris)
	Shingles	
	Clean, no paper, plastic, wood, vent caps, etc.	\$15 per ton or \$.75 per 100 lbs
	Mixed with other debris	\$25 per ton or \$1.25 per 100 lbs
	Construction & Demolition	
	0 - 199 tons	\$36 per ton or \$1.85 per 100 lbs
	200 or More tons	negotiable
	Flat Rate (in the event of scale failure charge per vehicle)	
	Pickup trucks, commercial vans, towed trailers	\$20 (single axle)
	*with shingles	\$38
	Small flatbed trucks (single axle), step van	\$34
	*with shingles	\$59
	Large flatbed trucks (double axle), fifth wheel trailers	\$109
	*with shingles	\$148
	Roll-off Trucks (container boxes)	
	*20-yard box or smaller	\$243
	*21-30 yard box	\$135
	*31-40 yard box	\$115
	*Compactor Boxes (all)	\$186
	Front-loader Truck	\$300
	☒ Account Balances - past due	1.50% per month
	Special Handling Fee	\$100 (charge per vehicle, trailer or container load)
	Scrap Tire Disposal	
	Tires without rims	No Charge
	Tires with rims	\$1 per tire
Tires, illegally dumped (6 or more tires)	\$61 per ton or \$3.05 per 100 lbs	
Yard Waste	\$37 per ton or \$1.85 per 100 lbs (weighing over 4 cubic yards)	
Pallets	\$30 per ton or \$1.50 per 100 lbs	
Commercial Land Clearing Debris:		
Charge per vehicle as listed:		
1. Pickup trucks, commercial vans	\$10	
2. Dump truck (single axle)	\$25	
3. Dump truck (double axle)	\$35	
4. Dump truck (tri-axle)	\$45	
5. Truck w/dump trailer	\$55	

DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Service	Fee Amount
☒ <i>Solid Waste Management continued</i>	6. 18-wheeler	\$80
	7. Roll-off trucks (container boxes):	
	*20-yard box or smaller	\$40
	*21-30 yard box	\$45
	*31-40 yard box	\$55
	8. Towed trailers:	
	*single axle	\$10
	*double axle	\$25
	Designated Recyclable Materials Only	No Charge
	Sale of Mulch:	
	☒ Screened/Fine Compost	\$20 per pick-up truck load \$10 larger vehicle (per cubic yard)
	☒ Red Mulch	\$60 per pick-up truck load \$25 larger vehicle (per cubic yard)
	☒ Bagged compost	\$4 per bag
	Sale of Crushed Rock:	\$14 per ton
	Illegal Dumping/Littering:	
	At Landfills (fine + special handling fee each occurrence)	
	under 500 (lbs)	
	litter on the road up to 1 bag	
	1st offense fine	\$50
	2nd offense fine	\$150
	3rd & subsequent offense(s) fine	\$500
	litter on the road up to 2-3 bags	
	1st offense fine	\$100
	2nd offense fine	\$300
	3rd & subsequent offense(s) fine	\$1,000
	litter on the road up to 4-5 bags	
	1st offense fine	\$150
2nd offense fine	\$450	
3rd & subsequent offense(s) fine	\$1,500	
litter on the road up to 6+ bags		
1st offense fine	\$500	
2nd offense fine	\$1,000	
3rd & subsequent offense(s) fine	\$2,000	
over 500 (lbs)		
non-business	\$1,000	
business	\$2,500	
1st offense fine	\$100	
2nd offense fine	\$300	
3rd & subsequent offense(s) fine	\$500	
Written NOV/Citation	\$500	

DEPARTMENTAL FEE SCHEDULE

☒ Newly revised

Department	Service	Fee Amount
☒ <i>Tax Administration</i>	☒ Property Record Card	\$.50 at counter
		\$1 to mail
		\$4 to fax
	8 1/2" x 11" map	\$1
	11" x 17" map	\$2
	17" x 22" map	\$3
	22" x 34" map	\$5
	33" x 44" map	\$7
	42" x 60"	\$10
	Greenbar printout	\$1 per page
	CD's / Tapes etc.	depends on request
	Standard data file request	\$80
	Sales data file	\$30-\$50 (depends on request)

DEPARTMENTAL FEE SCHEDULE*Fire Inspection Fees**Annual Inspections*

Exhibit #1

Effective July 1, 2010

Type/Agency	Square Footage	Units	Fee
<i>Assembly - Place of:</i> A-1, A-2, A-3, A-4, A-5	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over 200,000		\$350
<i>Factory/Industrial:</i>	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over 200,000		\$350
<i>Educational:</i> Day Cares (not in residential homes) Public (inspected every 6 months) Private schools	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over 200,000		\$350
<i>Hazardous:</i>	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over 200,000		\$350
<i>Institutional:</i> Nursing home, hospital, mental Health facility, jail or detox center	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over 200,000		\$350
<i>High Rise</i>	Up to 2,500		\$75
	2,501 - 10,000		\$100
	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over 200,000		\$350

DEPARTMENTAL FEE SCHEDULE*Fire Inspection Fees**Annual Inspections*

Exhibit #1

Effective July 1, 2010

Type/Agency	Square Footage	Units	Fee
<i>Residential:</i>			
Group homes	Per Visit		\$75
Day care (in a residence)	Per Visit		\$75
Foster care	Per Visit		\$75
		11 - 20	\$100
		21 - 40	\$125
		41 - 100	\$150
		101 - 200	\$200
		201 - 300	\$250
		301 - 400	\$300
		401 - 500	\$350
		Over 500	\$400
<i>3- year Inspection Fee</i>			
	Up to 2,500		\$75
Business, Mercantile, Storage	2,501 - 10,000		\$100
Church/synagogue, Misc (Group U)	10,001 - 50,000		\$150
	50,001 - 100,000		\$200
	100,001 - 150,000		\$250
	150,001 - 200,000		\$300
	Over - 200,000		\$350
<i>Other Fees and Permits</i>			
Re-inspection fee	Per Visit		\$50
A.L.E. (NC ABC license)	Per Visit		\$75
Amusement buildings	Per Visit		\$75
Carnival and Fair	Per Visit		\$75
Circus tent			\$250
Courtesy/requested inspection	Per Visit		\$75
Covered mall building displays	Per Visit		\$75
Exhibits/trade shows	Per Visit		\$75
Fireworks/explosives permit			\$250
LP or gas equipment in assemble	Per Visit		\$75
Tent permit	Per Visit		\$75
<i>Plan Reviews and Construction Permits</i>			
Alarm detection systems equipment			\$75
Compressed gas			\$75
Fire pump and related material			\$75
Hazarous material install/abandon repair			\$75
Industrial oven install			\$75
Private fire hydrants			\$75
Sprinkler auto extinguisher system			\$75
- 1.05 per spinkler head minimum			\$50
Spray rooms/booth dipping operations			\$75

DEPARTMENTAL FEE SCHEDULE***Fire Inspection Fees****Annual Inspections*

Exhibit #1

Effective July 1, 2010

Type/Agency	Square Footage	Units	Fee
Stand pipe install/modify			\$75
Tanks,pumps, piping new construction			\$75

DEPARTMENTAL FEE SCHEDULE
Public Utilities

Exhibit #2

Effective March 1, 2013

Fees/Charges	Fee
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Water Rate Schedule:

<u>Residential Rate</u>		<u>Monthly Rate</u>
First	2,000 gallons	\$22 minimum
Next	4,000 gallons	\$11 per 1,000 gallons
Next	2,000 gallons	\$12 per 1,000 gallons
Next	2,000 gallons	\$13 per 1,000 gallons
Next	40,000 gallons	\$14 per 1,000 gallons
Next	50,000 gallons	\$15 per 1,000 gallons
All over	100,000 gallons	\$16 per 1,000 gallons

<u>Commercial Rate</u>		<u>Monthly Rate</u>
	User fee	\$33.50
First	50,000 gallons	\$13 per 1,000 gallons
Next	50,000 gallons	\$14 per 1,000 gallons
Next	900,000 gallons	\$15 per 1,000 gallons
All over	1,000,000 gallons	\$16 per 1,000 gallons

Other Water Fees:

Lateral Fee:	All charges including labor, equipment, and materials required for installation of the specified pipe size or sizes.
Main Extension Charges:	All charges including labor, equipment, and materials required for installation of the specified pipe size or sizes.

Tap-on Fees:

<u>Meter Size</u>	<u>Fee during construction</u>	<u>Fee after construction</u>
3/4 inch	\$50	\$150
1 inch	\$100	\$250
Larger than 1"	Standard rate	Standard rate
Late payment fee	\$10	
Reconnect fee	\$50 (8:00am-5:00 pm)	\$75 (5:00pm-9:00pm)
Meter test fee	\$50 (no charge if meter over-registers by 5%)	
Returned check	\$25	
Availability fee	\$12	
Activation/transfer	\$20	
Flow test fee	\$50	

Norcross Sanitary Sewer Fees/Charges:

Reduced tap fee	\$128 if paid by specified time of initial connection
Connection after 90 days:	
Lateral charge:	All charges including labor, equipment, and materials required for installation of the specified pipe size or sizes.

DEPARTMENTAL FEE SCHEDULE
Public Utilities

Exhibit #2

Effective March 1, 2013

Fees/Charges	Fee
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Norcross Sanitary Sewer Fees/Charges - (continued)

Standard tap fee:	<u>Meter Size</u>	<u>Fee</u>		
	5/8"	\$670		
	1"	\$1,670		
	1 1/2"	\$3,350		
	2"	\$5,360		
	3"	\$11,750		
	4"	\$20,100		
	6"	\$41,880		
	8"	\$60,310		
Debt Charge:	Equaling sum of debt charges that would have been paid had the customer connected when main was first available.			
Conencting to extended Mains:				
	Residential 4-inch sewer	\$1,188		
	Commercial 4-inch sewer			
	& Mobile Home Park	\$13.20 per front foot		
		\$1,188 minimum main charge		
Residential Sanitary Sewer (Schedule SSR) Service:				
	Usage charge	\$6.50 per MGAL		
	Debt charge	\$9.65 per customer		
Basic Facilites Charges:	<u>Meter Size</u>	<u>Norcross</u>	<u>Local Town Fee</u>	<u>Lift Station Maintenance Fee</u>
	5/8"	\$1.58	\$1.50	\$2
	3/4"	\$1.58	\$1.50	\$2
	1"	\$2.26	\$1.50	\$2
	1 1/2"	\$3.20	\$1.50	\$2
	2"	\$5.78	\$1.50	\$2
	3"	\$9.89	\$1.98	\$2
	4"	\$15.59	\$2.83	\$2
	6"	\$29.70	\$4.95	\$2
	8"	\$46.70	\$7.50	\$2
Commercial Sanitary Sewer (Schedule SSC) Service:				
	Usage charge	\$7 per MGAL		
	Debt charge	\$1 per MGAL		
Basic Facilites Charges:	<u>Meter Size</u>	<u>Norcross</u>	<u>Local Town Fee</u>	<u>Lift Station Maintenance Fee</u>
	3/4"	\$1.58	\$1.50	\$1 per MGAL
	1"	\$2.26	\$1.50	\$1 per MGAL
	1 1/2"	\$3.20	\$1.50	\$1 per MGAL

DEPARTMENTAL FEE SCHEDULE
Public Utilities

Exhibit #2

Effective March 1, 2013

Fees/Charges	Fee			
<i>Norcross Sanitary Sewer Fees/Charges - (continued)</i>				
Commercial Sanitary Sewer (Schedule SSC) Service: (continued)				
Basic Facilities Charges:	<u>Meter Size</u>	<u>Norcross</u>	<u>Local Town Fee</u>	<u>Lift Station Maintenance Fee</u>
	2"	\$5.78	\$1.50	\$1 per MGAL
	3"	\$9.89	\$1.98	\$1 per MGAL
	4"	\$15.59	\$2.83	\$1 per MGAL
	6"	\$29.70	\$4.95	\$1 per MGAL
	8"	\$46.70	\$7.50	\$1 per MGAL
Residential Sanitary Sewer Only (Schedule SSR-3) Service:				
	Basic facilities charges	\$5.08		
	Flat monthly charge	\$31.42		
	Debt charges	\$9.65		
Availability Charge (Schedule SS-0)				
	Basic facilities charges	\$5.08		
	Debt charges	\$9.65		

Kelly Hills/Slocomb Road Water and Sewer District:

Connection fees and charges after 90 day cut off:

Lateral Charge:	All charges including labor, equipment, and materials required for installation of the specified pipe size or sizes.
Debt Charge:	Equaling sum of debt charges what would have been paid had the customer connected when main was first available.

Connecting to extended Mains:

Residential 4-inch sewer	\$1,188
Commercial 4-inch sewer & Mobile Home Park	\$13.20 per front foot \$1,188 minimum main charge

Standard charges:

4"	\$505 per installation cost
6"	\$625 per installation cost

**exceptions to these standard charges include depths of bury, pipe size combinations, unusually difficult construction conditions, etc.....

Standard tap fee:

<u>Meter Size</u>	<u>Fee</u>
5/8"	\$670
1"	\$1,670
1 1/2"	\$3,350
2"	\$5,360
3"	\$11,750
4"	\$20,100

DEPARTMENTAL FEE SCHEDULE
Public Utilities

Exhibit #2

Effective March 1, 2013

Fees/Charges	Fee	
<i>Kelly Hills/Slocomb Road Water and Sewer District: (continued)</i>		
Standard tap fee: (continued)	<u>Meter Size</u>	<u>Fee</u>
	6"	\$41,880
	8"	\$60,310
Residential Sanitary Sewer Only (Schedule SSR-3) Service:		
Flat monthly charge		current providers flat rate charge
PWC billing service charge		\$2
Kelly Hills capital reserve fund fee		\$2.10
Debt charge		will be determined if Kelly Hills incurs debt
Commercial Sanitary Sewer (Schedule SSC) Service:		
Usage charge		\$4.03 per MGAL
Capital reserve fund fee		\$2.10
Debt charge		will be determined if Kelly Hills incurs debt
Basic Facilities Charges:	<u>Meter Size</u>	<u>Kelly Hills</u>
	3/4"	\$2.58
	1"	\$3.26
	1 1/2"	\$4.20
	2"	\$6.78
	3"	\$11.37
	4"	\$17.92
	6"	\$34.15
	8"	\$5.70
Availability Charge (Schedule SS-0)		
Capital reserve fund fee		\$2.10
Debt charges		will be determined if Kelly Hills incurs debt

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Dental Services</i>			
Periodic Oral Evaluation	D0120	7/1/2010	\$35.00
Limited exam	D0140	7/1/2010	\$48.00
Oral evaluation < 3 years old	D0145	1/9/2012	\$44.00
Comprehensive exam	D0150	7/1/2010	\$57.00
Detailed & Extensive evaluation	D0160	7/1/2010	\$71.00
Re-evaluation limited	D0170	1/1/2011	\$28.73
Complete Series x-rays	D0210	7/1/2010	\$75.19
Periapical x-ray	D0220	7/1/2010	\$18.00
Periapical two or more	D0230	7/1/2010	\$15.00
Occlusal film	D0240	7/1/2010	\$20.00
Bitewings - single film	D0270	1/1/2012	\$14.00
Bitewings - two films	D0272	1/1/2012	\$23.00
Bitewings - 4 films	D0274	7/1/2010	\$42.00
Panoramic radiographic image	D0330	7/1/2010	\$73.00
Diagnostitic casts	D0470	7/1/2010	\$44.80
Prophylaxis - Adult	D1110	7/1/2010	\$51.00
Prophylaxis - Child	D1120	7/1/2010	\$35.00
Topical fluoride varnish	D1206	1/1/2012	\$30.00
Topical fluoride < 21 years old	D1208	1/1/2013	\$24.00
Tobacco counseling	D1320	8/1/2011	\$0.00
Oral Hygiene instruction	D1330	7/1/2011	\$0.00
Sealants	D1351	7/1/2010	\$40.00
Space maintenance unilateral	D1510	7/1/2010	\$260.00
Space maintenance bilateral	D1515	7/1/2010	\$523.00
Recement of space maintainer	D1550	7/1/2010	\$31.00
Amalgam 2 surfaces - primary	D2120	7/1/2010	\$102.00
Amalgam 3 surfaces - primary	D2130	7/1/2010	\$128.00
Amalgam 4 surfaces - primary	D2131	7/1/2010	\$144.00
Amalgam 1 surface - primary	D2140	7/1/2010	\$73.00
Amalgam 2 surfaces - primary	D2150	7/1/2010	\$102.00
Amalgam 3 surfaces - primary	D2160	7/1/2010	\$128.00
Amalgam 4 surfaces- primary	D2161	7/1/2010	\$144.00
Resin 1 surfaces - anterior	D2330	7/1/2010	\$73.00
Resin 2 surfaces - anterior	D2331	7/1/2010	\$104.00
Resin 3 surfaces - anterior	D2332	7/1/2010	\$128.00
Resin 4 surfaces - anterior	D2335	7/1/2010	\$144.00
Resin 2 surfaces - primary	D2381	7/1/2010	\$104.00
Resin 2 surfaces - permanent	D2386	7/1/2010	\$144.00
Resin 1 surface - posterior	D2391	7/1/2010	\$83.79
Resin composite posterior	D2392	1/1/2011	\$118.63
Resin base composite	D2393	3/1/2011	\$144.28

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date		Fee
<i>Dental Services - continued</i>				
Recement crown	D2920	7/1/2011		\$24.00
Stainless steel crown primary	D2930	7/1/2010		\$180.00
Stainless steel crown permanent	D2931	7/1/2010		\$217.00
Stainless steel crown with resin window	D2933	12/1/2012		\$185.27
Prefabricated stainless steel crown	D2934	12/1/2012		\$185.27
Protective restoration	D2940	1/1/2012		\$57.00
Crown buildup	D2950	7/1/2010		\$102.90
Vital pulpotomy	D3220	7/1/2010		\$104.00
Endodontic therapy molar	D3330	7/1/2010		\$505.00
Splinting, intracoronal	D4320	3/1/2012		\$0.00
Splinting, extracoronal	D4321	3/1/2012		\$0.00
Root planing and scaling	D4341	7/10/2012		\$141.00
Limited scaling 1-3 teeth	D4342	5/1/2013		\$57.31
Gross scale-debridement	D4355	7/1/2012		\$97.00
Periodontal maintenance treatment	D4910	7/10/2010		\$51.94
Interim partial denture	D5820	3/1/2013		\$0.00
Tooth extraction	D7140	1/1/2012		\$75.00
Surgical extraction	D7210	7/1/2010		\$114.40
Tooth stabilization trauma	D7270	7/1/2010		\$221.40
Incision/drainage of abscess	D7510	7/1/2010		\$116.25
Excision of pericoronal	D7971	7/1/2010		\$389.00
Palliative treatment dental pain	D9110	1/1/2012		\$50.00
Desensitizing medicament	D9910	1/1/2012		\$25.00
<i>Injections/Medications</i>				
Nebulizer	A7004	3/1/2012		\$1.48
Epinephrine 001 mg	J0171	8/1/2012		\$0.04
Zithromax	J0456	1/1/2010		\$0.00
Bicillin	J0530	7/1/2010		\$13.50
Penicillin G Benzathine	J0561	1/1/2011		\$3.92
Penicillin G Bicillin	J0570	1/1/2010		\$0.00
Rocephin	J0696	7/1/2010		\$13.55
Cefotazime Sodium	J0698	7/1/2010		\$4.29
Clinidine 1 mg	J0735	7/1/2010		\$59.74
Ciprofloxacin	J0744	7/1/2010		\$0.00
DEPO Medrol 20 mg	J1020	7/1/2011		\$2.41
DEPO Medrol 40 mg	J1030	7/1/2011		\$4.47
DEPO Provera 1 mg	J1050	1/1/2013		\$0.32
DEPO Provera 150 mg	J1055	1/1/2012		\$48.00
Dexamethasone	J1094	11/1/2012		\$0.22
Diphenhydramine	J1200	7/1/2010		\$0.00
Gamma Globulin	J1460	7/1/2010		\$11.55
Hydrocortisone phosphate	J1710	3/1/2012		\$4.98

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Injections/Medications - continued</i>			
Insulin	J1815	7/1/2011	\$0.28
Furosemide	J1940	7/1/2010	\$0.35
Levaquin 250 mg	J1956	7/1/2010	\$5.87
Triamcinolone Acetonide	J3301	7/1/2011	\$1.38
17P Injection	J3490	4/1/2011	\$1,561.52
IUD Paragard	J7300	1/1/2012	\$386.89
Levonorgestrel IU	J7302	11/1/2012	\$745.23
Nuvaring	J7303	5/1/2010	\$40.19
Ortho Evra Patch	J7304	3/1/2013	\$20.00
Implanon	J7307	11/1/2012	\$698.99
Albuterol	J7603	7/1/2010	\$0.00
Contraceptive Pills	S4993	3/1/2013	\$8.00
Phenobarbital	80184	7/1/2010	\$46.00
Dilantin	80185	7/1/2010	\$23.00
Vitamin B6 Complex	84207	7/1/2010	\$0.00
Special supplies and materials	99070	1/1/2012	\$58.00
<i>Vaccines</i>			
Admin Fee Flu	G0008	1/1/2012	\$32.00
Admin Fee Pneumonia	G0009	1/1/2012	\$32.00
Admin Fee Hep B	G0010	6/1/2010	\$32.00
Flu Vaccine, Split, Intramuscul	Q2034	7/1/2012	\$15.00
Fluzone 3+ years	Q2038	1/1/2011	\$15.00
Immune globulin	90281	1/1/2012	\$29.00
Hepatitis B	90371	7/1/2010	\$0.00
RHO (D) Immune Globulin	90384	7/1/2011	\$125.00
RHO (D) Intravenous	90386	7/1/2012	\$20.10
Admin Fee vaccines	90471	7/1/2012	\$32.00
Admin Fee 2 or more vaccines	90472	7/1/2012	\$16.00
Admin Fee oral	90473	7/1/2012	\$22.00
Admin Fee intranasal	90474	7/1/2012	\$14.00
Hepatitis A Adult	90632	7/1/2012	\$68.00
Hepatitis A Pediatric and Adolescent	90633	7/1/2012	\$29.00
Hepatitis A - Pediatric	90634	7/1/2012	\$12.50
Hepatitis B combo	90636	7/1/2012	\$90.00
HIB (influenza) HbOC 4 dose	90645	7/1/2012	\$27.00
HIB (influenza) booster	90646	7/1/2012	\$19.67
HIB (influenza) 3 dose	90647	7/1/2012	\$0.00
HIB (influenza) PRP-T 4 dose	90648	7/1/2012	\$21.00
HPV-Gardasil	90649	7/1/2012	\$155.00
Flu intradermal	90654	7/1/2012	\$15.00
Flu preservative free	90655	7/1/2012	\$15.00

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Procedure Name	Procedure Code	Effective Date		Fee
<i>Vaccines (continued)</i>				
Flu vaccine	90656	7/1/2012		\$15.00
Influenza virus vac	90657	7/1/2012		\$15.00
Influenza	90658	7/1/2012		\$15.00
Flu mist	90660	7/1/2012		\$25.00
Fluzone- high dose	90662	7/1/2012		\$30.00
Pevnar under 5 years	90669	7/1/2012		\$80.00
Pevnar 13	90670	7/1/2012		\$130.00
Rabies	90675	7/1/2012		\$200.00
Rotavirus	90680	7/1/2012		\$85.00
Rotarix	90681	7/1/2012		\$0.00
Typhoid	90691	7/1/2012		\$60.00
Kinrix	90696	7/1/2012		\$54.00
Pentacel-DTAP	90698	7/1/2012		\$82.00
DTAP (Diphtheria/Tetanus/Pertussis)	90700	7/1/2012		\$16.67
DT (Diphtheria/Tetanus)	90702	7/1/2012		\$4.89
Tetanus	90703	7/1/2012		\$21.47
Mumps	90704	7/1/2012		\$0.00
MMR (Measles/Mumps/Rubella)	90707	7/1/2012		\$50.00
PROQUAD	90710	7/1/2012		\$140.00
(Inactivated virus) Polio	90713	7/1/2012		\$27.00
Tetanus Diphtheria	90714	7/1/2012		\$25.00
TDAP	90715	7/1/2012		\$42.00
Varicella	90716	7/1/2012		\$95.00
Yellow Fever	90717	7/1/2012		\$95.00
DTAP/HB/IP	90723	7/1/2012		\$73.00
Pneumococcal	90732	7/1/2012		\$75.00
Meningococcal	90733	7/1/2012		\$101.00
Menactra	90734	7/1/2012		\$101.00
Janpanese Encephalitis	90735	7/1/2012		\$0.00
Zostavax	90736	7/1/2012		\$175.00
Hep B newborn	90744	7/1/2012		\$20.00
Hep B 19 and above	90746	7/1/2012		\$60.00
Pevnar over 2 years	90749	7/1/2012		\$80.00
<i>Labs and Other Tests</i>				
Drug Screen	G0431	7/1/2010		\$19.24
Rhogam	J2790	7/1/2010		\$125.00
Incision/drainage	21501	7/1/2010		\$349.96
Venipuncture 3 years and older	36410	7/1/2010		\$21.78
Venipuncture	36415	7/1/2010		\$16.00
Drainage of scrotum	54700	7/1/2010		\$188.17
Endometrial biopsy	58100	7/1/2010		\$117.24
Basic metabolic panel	80048	7/1/2010		\$100.00

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Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests (continued)</i>			
Basic metabolic panel	80049	7/1/2010	\$21.00
General health panel	80050	7/1/2010	\$12.89
Electrolyte panel	80051	7/1/2010	\$21.00
Comprehensive metabolic panel	80053	7/1/2010	\$21.00
Comprehensive metabolism	80054	7/1/2010	\$21.00
LIPID profile	80061	7/1/2010	\$40.00
Renal function panel	80069	7/1/2010	\$11.20
Acute Hepatitis panel	80074	7/1/2010	\$65.11
Hepatic function panel	80076	7/1/2010	\$20.00
Thyroid panel	80091	7/1/2010	\$21.00
Drug screening	80100	7/1/2010	\$20.32
Tegretol	80156	7/1/2010	\$48.00
Digoxin	80162	7/1/2010	\$45.00
Valproic acid	80164	7/1/2010	\$28.00
Assay of lithium	80178	7/1/2010	\$9.24
Primidone	80188	7/1/2010	\$22.76
Theophylline level	80198	7/1/2010	\$28.00
Quantitation of drug	80299	7/1/2010	\$0.00
Urinalysis	81000	7/1/2010	\$12.00
Urine with micro	81001	7/1/2010	\$12.00
Urine with micro	81002	7/1/2010	\$9.00
Urine with dipstick	81003	7/1/2010	\$9.00
Pregnancy test - dipstick	81025	7/1/2010	\$18.00
Adrenocorticotropic	82024	7/1/2010	\$48.13
Albumin/urine	82043	7/1/2010	\$8.09
Urine, microalbumin	82044	7/1/2010	\$7.50
Assay of adolase	82085	7/1/2010	\$13.56
Alpha 1 antititrypsin	82103	7/1/2010	\$16.74
AFP serum	82105	7/1/2010	\$0.00
Assay of ammonia	82140	7/1/2010	\$20.36
Amylase	82150	7/1/2010	\$23.00
Beta strip	82232	7/1/2010	\$60.00
Bile acids	82239	7/1/2010	\$22.76
Bilirubin	82247	7/1/2010	\$13.00
Bilirubin Direct	82248	7/1/2010	\$13.00
Hemocult	82270	7/1/2010	\$9.00
Calcifediol	82306	7/1/2010	\$41.36
Calcitonin	82308	7/1/2010	\$68.00
Calcium total	82310	7/1/2010	\$15.00
Ionized serum calcium	82330	7/1/2010	\$19.09
Carbon monoxide	82375	7/1/2010	\$15.46
Carcinoembryonic antigen	82378	7/1/2010	\$26.51

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Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests (continued)</i>			
Total blood cholesterol	82465	7/1/2010	\$13.00
Chromatography	82491	7/1/2010	\$46.00
Total cortisol	82533	7/1/2010	\$22.78
Creatine kinase	82550	7/1/2010	\$13.00
Serum creatine	82565	7/1/2010	\$17.00
Creatine, other source	82570	7/1/2010	\$7.23
B-12	82607	7/1/2010	\$55.00
Dihydroxyvitamin D,1,25	82652	7/1/2010	\$53.78
Estradiol	82670	7/1/2010	\$33.28
Exstrogens total blood	82672	7/1/2010	\$30.30
Estriol blood or urine	82677	7/1/2010	\$66.00
Ferritin	82728	7/1/2010	\$34.00
Folic acid	82746	7/1/2010	\$20.54
Gammaglobulin	82784	7/1/2010	\$12.99
Gammaglobulin IGE	82785	7/1/2010	\$23.01
Glucose	82947	7/1/2010	\$15.00
Glucose tolerance 1 hour	82948	7/1/2010	\$13.00
Glucose test	82950	7/1/2010	\$12.00
Glucose tolerate test	82951	7/1/2010	\$33.00
Glucose tolerance 3 hour	82952	7/1/2010	\$40.00
Blood glucose	82962	7/1/2010	\$2.98
GAMM glutamyl	82977	7/1/2010	\$10.06
Follicle stimulating hormone	83001	7/1/2010	\$54.00
Luteinizing hormone	83002	7/1/2010	\$57.00
Quantitative	83018	7/1/2010	\$30.68
Sickle cell	83020	7/1/2010	\$0.00
Chromatography	83021	7/1/2010	\$22.50
Hemoglobin A1C	83036	7/1/2010	\$21.00
Homocystine	83090	7/1/2010	\$23.57
Immunoassay for analyte	83516	7/1/2010	\$30.00
Insulin	83525	7/1/2010	\$15.98
Assay of iron	83540	7/1/2010	\$9.05
Iron binding test	83550	7/1/2010	\$12.21
Lactates dehydrogenase	83615	7/1/2010	\$8.44
Venous lead	83655	7/1/2010	\$42.00
Assay of lipase	83690	7/1/2010	\$9.62
Lipoprotein LDL	83695	7/1/2010	\$18.09
Lipoprotein HDL	83718	7/1/2010	\$25.00
Magnesium	73735	7/1/2010	\$9.36
Mercury	83825	7/1/2010	\$22.72
Myoglobin serum	83874	7/1/2010	\$18.04
Natriuretic peptide	83880	7/1/2010	\$47.43

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Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests (continued)</i>			
Osmolality urine	83935	7/1/2010	\$9.52
Parathormone	83970	7/1/2010	\$57.67
Phosporus	84100	7/1/2010	\$13.00
Potassium serum	84132	7/1/2010	\$16.00
Progesterone	84144	7/1/2010	\$57.00
Prolactin	84146	7/1/2010	\$68.00
Prostate specific antigen	84153	7/1/2010	\$41.00
Assay of Prostate specific antigen	84154	7/1/2010	\$25.70
Total protein	84155	7/1/2010	\$5.12
Protein	84156	7/1/2010	\$10.00
Assay of serum of proteins	84165	7/1/2010	\$14.95
Electrophoretic	84166	7/1/2010	\$24.92
Sodium urine	84300	7/1/2010	\$6.79
Serum testosterone	84402	7/1/2010	\$35.57
Testosterone total	84403	7/1/2010	\$36.08
Thiamine	84425	7/1/2010	\$29.67
Thiocynate	84430	7/1/2010	\$54.00
Thyroglobulin	84432	7/1/2010	\$22.44
Throxine total	84436	7/1/2010	\$18.00
Thyroxine T4	84439	7/1/2010	\$12.60
Thyroid stim hormone	84443	7/1/2010	\$42.00
Assay of TSI	84445	7/1/2010	\$71.05
Transferase - Aspartate amino	84450	7/1/2010	\$15.00
Transferase - Alanine amino	84460	7/1/2010	\$18.00
Triclyceride	84478	7/1/2010	\$16.00
Thyroid hormone T3 and T4	84479	7/1/2010	\$21.00
Total T3	84480	7/1/2010	\$36.00
Tridothyronine	84481	7/1/2010	\$23.67
Bun	84520	7/1/2010	\$13.00
Uric acid	84550	7/1/2010	\$13.00
Zinc	84630	7/1/2010	\$15.91
Connecting peptide insulin	84681	7/1/2010	\$22.20
Gonadotropin	84702	7/1/2010	\$54.00
Serum pregnancy test	84703	7/1/2010	\$22.00
CBC differntial	85007	7/1/2010	\$18.00
Blood count microhematocrit	85013	7/1/2010	\$9.00
Hematocrit	85014	7/1/2010	\$15.00
Hemoglobin	85018	7/1/2010	\$15.00
CBC	85021	7/1/2010	\$15.00
CBC auto differential	85027	7/1/2010	\$8.23
Reticulocyte county	85045	7/1/2010	\$5.59
Leukocyte	85048	7/1/2010	\$3.55

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Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests (continued)</i>			
Blood count platelet	85049	7/1/2010	\$6.25
Blood smear	85060	7/1/2010	\$18.26
clotting factor	85245	7/1/2010	\$28.39
Anitithrombin	85300	7/1/2010	\$15.06
Protein C profile	85303	7/1/2010	\$17.58
Protein S free	85306	7/1/2010	\$18.17
D dimer quantitative	85379	7/1/2010	\$12.87
Prothrombin	85610	7/1/2010	\$5.49
Prothrombin plasma	85611	7/1/2010	\$5.51
Venom time	85613	7/1/2010	\$13.37
Sedimentation rate	85651	7/1/2010	\$11.00
Sicling Cell screen	85660	7/1/2010	\$6.88
Thrombintime	85670	7/1/2010	\$7.34
Thromboplastin inhibition	85705	7/1/2010	\$13.45
Rheumatoid arthritis factor	85720	7/1/2010	\$10.00
Thromboplastin time	85730	7/1/2010	\$8.38
Thromboplastin time partial	85732	7/1/2010	\$9.04
Allergen immunoglobulin	86003	7/1/2010	\$6.64
Antinuclear	86038	7/1/2010	\$16.89
Antistreptolysin O titer	86060	7/1/2010	\$10.20
C reactive protein (CRP)	86140	7/1/2010	\$7.23
C reactive protein HSCRP	86141	7/1/2010	\$18.09
Beta 2 glycoprotein	86146	7/1/2010	\$18.08
Cardiolipin antibody	86147	7/1/2010	\$20.28
Total hemolytic	86162	7/1/2010	\$28.39
DNA anitbody	86225	7/1/2010	\$19.20
Nuclear antigen	86235	7/1/2010	\$25.06
Rubella titer	86280	7/1/2010	\$12.00
Cancer Antigen 125	86304	7/1/2010	\$29.07
Mono test	86308	7/1/2010	\$18.00
Electrohphoresis other	86335	7/1/2010	\$41.00
Absolute CD4 county	86361	7/1/2010	\$34.04
Microsomal antibodies	86376	7/1/2010	\$19.36
Nitroblue Tetrazolium test	86384	7/1/2010	\$14.48
Particle agglutination screen	86403	7/1/2010	\$28.00
Particle agglutination	86406	7/1/2010	\$29.00
Rheumatoid factor qualitative	86430	7/1/2010	\$15.00
Rheumatoid factor quantitative	86431	7/1/2010	\$7.93
TB sensitivity test	86580	7/1/2010	\$13.00
Syphilis precipitation	86592	7/1/2010	\$13.00
Syphilis quantity	86593	7/1/2010	\$13.00
Antibody lyme	86618	7/1/2010	\$20.25

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Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests (continued)</i>			
Mono test	86663	7/1/2010	\$18.33
Epstein BARR	86664	7/1/2010	\$20.28
Epstein BARR VCA	86665	7/1/2010	\$22.70
Helicobacter	86677	7/1/2010	\$20.28
Melminth	86682	7/1/2010	\$16.53
Herpes Simplex	86694	7/1/2010	\$20.08
Herpes Simplex type 1	86695	7/1/2010	\$18.43
Herpes Simplex type 2	86696	7/1/2010	\$27.05
HIV 1	86701	7/1/2010	\$20.00
REP B profile	86704	7/1/2010	\$16.26
IGM antibody	86705	7/1/2010	\$16.44
Hepatitis B	86706	7/1/2010	\$15.01
REP BE HBEAB	86707	7/1/2010	\$16.16
REP A IGM Antibody	86709	7/1/2010	\$15.73
Mumps Antibody	86735	7/1/2010	\$18.23
Rickettsia	86757	7/1/2010	\$27.05
Rubella	86762	7/1/2010	\$0.00
Rubeola	86765	7/1/2010	\$16.15
Toxoplasma	86777	7/1/2010	\$18.27
Pallidum antibody	86780	7/1/2010	\$0.00
Varicella zoster	86787	7/1/2010	\$20.00
Virus antibody NOS	86790	7/1/2010	\$28.22
Thyroglobulin	86800	7/1/2010	\$22.22
Hepatitis C Antibody	86803	7/1/2010	\$17.79
Antibody ID	86870	7/1/2010	\$28.74
Blood typing ABO	86900	7/1/2010	\$0.00
Blood typing RH	86901	7/1/2010	\$0.00
Antigen testing donor blood	86902	7/1/2010	\$0.00
Blood culture for bacteria	87040	7/1/2010	\$27.00
Culture bacterial feces	87045	7/1/2010	\$13.18
Stool culture	87046	7/1/2010	\$13.18
Throat culture	87060	7/1/2010	\$26.00
Culture wound	87070	7/1/2010	\$17.00
Gonogen	87072	7/1/2010	\$19.00
Culture specimen bacteria	87075	7/1/2010	\$13.22
Culture bacterial additional	87077	7/1/2010	\$11.29
Routine culture any	87081	7/1/2010	\$17.00
GC culture	87082	7/1/2010	\$17.00
Urine culture with sensitivity	87086	7/1/2010	\$21.00
Culture ID	87088	7/1/2010	\$19.00
Chlamydia cultures	87110	7/1/2010	\$27.37
Sputum lab test	87116	7/1/2010	\$0.00

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Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests (continued)</i>			
Culture typing ident	87149	7/1/2010	\$28.02
Exam arthropod	87168	7/1/2010	\$4.85
OVA and parasites	87177	7/1/2010	\$12.43
Sensitivity test	87184	7/1/2010	\$17.00
Gram culture smear Stat male	87205	7/1/2010	\$14.00
Herpes smear	87207	7/1/2010	\$8.37
Comp stain OVA and paratsites	87209	7/1/2010	\$25.11
WE mount smear	87210	7/1/2010	\$17.00
Virus isolation, shell vial	87254	7/1/2010	\$50.00
Virus isolation, with ID	87255	7/1/2010	\$87.00
Chlamydia antigen test	87270	7/1/2010	\$0.00
Herpes antigen detection	87274	7/1/2010	\$0.00
Infectious antigen detection	87276	7/1/2010	\$31.00
Hepatitis B surface antigen	87340	7/1/2010	\$0.00
Hepatitis BE antigen HBEAG	87350	7/1/2010	\$15.46
Oral HIV1 antigen test	87389	7/1/2010	\$0.00
Infectious antigen enzyme	87400	7/1/2010	\$31.00
Stool culture	87427	7/1/2010	\$16.01
Chlamydia-genprobe	87490	7/1/2010	\$34.45
Chlamydia trachomatis	87491	7/1/2010	\$31.18
REP B virus	87516	7/1/2010	\$34.26
REP B virus quan	87517	7/1/2010	\$41.41
REP C amplified probe	87521	7/1/2010	\$34.26
REP C RNA quan	87522	7/1/2010	\$45.50
Herpes simplex virus	87528	7/1/2010	\$25.50
HIV 1 quan	87536	7/1/2010	\$67.59
Gram chlamydia trachomatis	87590	7/1/2010	\$34.35
Neisseria gonorrhoea	87591	7/1/2010	\$31.18
Human papillomavirus PAP	87621	7/1/2010	\$31.18
MRSA assay	87641	7/1/2010	\$30.56
Amplified probe technique	87798	7/1/2010	\$34.26
Infectious agent detection	87801	7/1/2010	\$62.35
Influenze antigen	87804	7/1/2010	\$31.00
GC Culture	87850	7/1/2010	\$16.01
Throat rapid strep	87880	7/1/2010	\$33.00
Hepatitis C virus	87902	7/1/2010	\$109.05
Cytopathology smears	88108	7/1/2010	\$58.05
Cytopathology cellular	88112	7/1/2010	\$80.66
PAP smear	88142	7/1/2010	\$25.76
Nasal smear for eosinophil	88358	7/1/2010	\$13.00
EKG	93005	7/1/2010	\$30.20
Spirometry	94016	7/1/2010	\$30.00

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Procedure Name	Procedure Code	Effective Date	Fee
<i>Labs and Other Tests (continued)</i>			
Unlisted special service	99199	7/1/2010	\$30.00
<i>Medical Services</i>			
Cervical/vaginal screening	G0101	1/1/2012	\$53.00
Diabetes training individual	G0108	2/1/2011	\$45.00
Diabetes training group	G0109	2/1/2011	\$25.00
Preventative physical	G0402	7/1/2010	\$143.95
Annual wellness first	G0435	7/1/2010	\$156.75
Annual wellness subsequent	G0439	7/1/2010	\$104.71
Screening of PAP smear	Q0091	12/1/2010	\$40.39
PMH Pregnancy risk screening	S0270	7/1/2010	\$50.00
PMH postpartum assessment	S0271	7/1/2010	\$150.00
Childbirth education	S9442	7/1/2010	\$19.00
Dietician visit	S9465	7/1/2010	\$0.00
STD/TB/CTRL TX	T1002	7/1/2010	\$56.00
Draining of abscess	10061	7/1/2010	\$145.14
Subcutaneous foreign body	10120	7/1/2010	\$120.00
Removal of skin tags	112000	7/1/2010	\$63.95
Removal of skin lesion	11400	7/1/2010	\$94.02
Excision of benign lesion	11406	7/1/2010	\$225.25
Debridement of nail	11721	7/1/2010	\$35.33
Avulsion of nail plate	11730	7/1/2010	\$77.71
Insertion of implanon	11971	5/1/2011	\$101.77
Removal of implanon	11972	5/1/2011	\$117.41
Removal with reinsertion of implanon	11973	5/1/2011	\$175.72
Burn treatment	16000	7/1/2010	\$106.00
Destruction of lesion	17000	7/1/2010	\$60.33
Chemical cauterization lesions	17250	7/1/2010	\$59.75
Injection tendon sheath	20550	7/1/2010	\$71.00
Remove nasal foreign object	30300	7/1/2010	\$213.00
Destruction of lesions male	54050	7/1/2010	\$177.00
Destruction of lesions	54065	7/1/2010	\$179.95
Drainage site specific	56420	7/1/2010	\$170.00
Insert IUD	58300	7/1/2010	\$108.00
Remove IUD	58301	7/1/2010	\$139.00
Foreign body ear	69200	7/1/2010	\$168.00
Cerumen impacted	69210	7/1/2010	\$80.00
Foreign body eye	70030	7/1/2010	\$53.00
Hearing screening	92551	7/1/2010	\$0.00
Hearing test	92552	7/1/2010	\$32.00
EKG and interpretation	93000	7/1/2010	\$40.00
New brief office visit	99201	7/1/2010	\$63.00
New limited office visit	99202	7/1/2010	\$102.00

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Procedure Name	Procedure Code	Effective Date	Fee
<i>Medical Services (continued)</i>			
New intermediate office visit	99203	7/1/2010	\$148.00
New comprehensive office visit	99204	7/1/2010	\$289.00
Established minimal office visit	99205	7/1/2010	\$35.00
Established brief office visit	99212	7/1/2010	\$59.00
Established limited office visit	99213	7/1/2010	\$100.00
Established intermediate office visit	99214	7/1/2010	\$150.00
Established comprehensive office visit	99215	7/1/2010	\$202.00
Initial exam under 1 year	99381	7/1/2010	\$173.00
New patient 1-4 years	99382	7/1/2010	\$186.00
New patient 5-11 years	99383	7/1/2010	\$185.00
New patient 12-17 years	99384	7/1/2010	\$169.00
New patient 18-39 years	99385	7/1/2010	\$167.00
New patient 40-64 years	99386	7/1/2010	\$200.00
New patient exam 65+	99387	7/1/2010	\$215.00
Established under 1 year	99391	7/1/2010	\$151.00
Established 1-4 years	99392	7/1/2010	\$165.00
Established 5-11 years	99393	7/1/2010	\$165.00
Established 12-17 years	99394	7/1/2010	\$146.00
Established 18-39 years	99395	7/1/2010	\$143.00
Established 40-64 years	99396	7/1/2010	\$158.00
Established exan 65+	99397	7/1/2010	\$175.00
Health risk assessment	99420	7/1/2010	\$14.00
Home visit potnatal assessment	99501	7/1/2010	\$186.00
Home visit newborn care	99502	7/1/2010	\$186.00
<i>Medical Records reproduction fee schedule</i>			
Pages 1-25			\$.75 per page
Pages 26-100			\$.50 per page
Over 100			\$.25 per page
<i>Jail Health Services fee schedule</i>			
Assessment			No charge
Emergency			No charge
Nursing sick call referred			No charge
Nursing sick call			\$5.00
Physician sick call			\$10.00
Dental service			\$10.00
Psychiatric service			\$10.00
Prescriptions			\$2.00
<i>Environmental Health fee schedule</i>			
Septic tank permit and soild evaluation/expansion permit			\$400.00
Repair permit			\$25.00
Redraw plot plan without visit			\$25.00
Redraw plot plan with visit			\$125.00

DEPARTMENTAL FEE SCHEDULE
Department of Public Health

Exhibit #3

Procedure Name	Procedure Code	Effective Date	Fee
<i>Environmental Health fee schedule (continued)</i>			
Call back fee			\$75.00
New well permit (irrigation/agricultural) no water sample			\$275.00
Expansion with pool or room addition			\$230.00
New well permit, inspection & water samples (chemical; bacteria and nitrate)			\$320.00
Water sample - compliance bacteriological			\$100.00
Water sample - bacteriological			\$45.00
Water sample - organic			\$45.00
Water sample - petroleum/pesticide			\$50.00
Water sample - nitrate			\$40.00
Inspection of existing septic tank in mobile home park (AIW)			\$90.00
Inspection of existing septic tank in mobile home for relocation (occupancy)			\$90.00
Inspection of existing septic tank for reuse or change of use			\$90.00
Public swimming pool/seasonal			\$200.00
Public swimming pool/year round			\$225.00
Public swimming pool plan review			\$150.00
Swimming pool call back fee			\$25.00
Tattoo license - permanent location			\$250.00
Tattoo license - conventions			\$150.00
Solid waste transporter permit			\$50.00

BOARD OF COUNTY COMMISSIONERS COMPENSATION AND ALLOWANCES

Compensation:	(1) Chairman at \$27,355 and (6) Commissioners at \$20,492 each	\$ 150,307
Travel Allowance:	(1) Chairman at \$8,400 and (6) Commissioners at \$7,200 each	<u>\$ 51,600</u>
	Total Compensation and Allowances	\$ 201,907

Other Benefits:

County Commissioners are offered the opportunity to participate in the County's Health and Dental Insurance Plans, flexible medical spending account and life insurance plans. Participation in the County's Pharmacy and Medical Clinic is also available as well as continued participation in the County's Health Insurance Plan upon separation from the County, based upon criteria established in the amended resolution adopted on November 17, 2014.

County Commissioners who elect to participate in the 457 Deferred Compensation Plan receive a County contribution, maximum match, of 4.9% of salary.

Capital Outlay

R = Replacement A = Addition

Department	Item	Qty	Requested			Adopted		
			Unit Cost	Total	Qty	County	Other	
General Fund								
101-410-4112 Facilities Maintenance								
3610	C.O. Equipment - Courthouse Security Cameras	R	\$ 40,000	\$ 40,000		\$ 40,000		
3610	C.O. Equipment - Detention Center Security Cameras	R	290,000	290,000		290,000		
	Total Facilities Maintenance			\$ 330,000		\$ 330,000		
101-410-4114 Printing and Graphics								
3610	C.O. Equipment - Bookmaker	R	1 \$ 25,000	25,000		\$ -		
3610	C.O. Equipment - 60" Printer	R	1 10,000	10,000	1	10,000		
	Total Printing & Graphics			\$ 35,000		\$ 10,000		
101-411-4119 Central Maintenance								
3610	C.O. Equipment - Scan Tool Computer Diagnostic	R	1 \$ 6,000	\$ 6,000	1	\$ 6,000		
3610	C.O. Equipment - Full Automatic Tire Changer	R	1 43,329	43,329	1	43,329		
	Total Central Maintenance			\$ 49,329		\$ 49,329		
Law Enforcement								
101-422-4200 Sheriff								
3610	C.O. Equipment - Pistols for New Positions	A	12 \$ 525	6,300	4	\$ 2,100		
3610	C.O. Equipment - Tasers for New Positions	A	12 1,300	15,600	4	5,200		
3610	C.O. Equipment - Sniper Rifles & Accessories	R	6 2,500	15,000				
3610	C.O. Equipment - ID Card System	R	1 5,000	5,000				
3610	C.O. Equipment - Watch Guard in car cameras	R	20 6,000	120,000				
3610	C.O. Equipment - Tasers	R	50 1,300	65,000				
	Total Sheriff			\$ 226,900		\$ 7,300		
Total General Fund				\$ 641,229		\$ 396,629		
Separate Funds								
Recreation:								
420-442-4441								
3650	C.O. Other Impr. - Pave Large Lot at Arnette Park	R	\$ 120,000	\$ 120,000			\$ 120,000	
3650	C.O. Other Impr. - Lights for Main Rd. Arnette Park	R	30,000	30,000			30,000	
3650	C.O. Other Impr. - Eastover Ball Park Lighting	R	49,500	49,500			49,500	
3650	C.O. Other Impr. - Replace Floor Covering Eastover	R	7,000	7,000			7,000	
3650	C.O. Other Impr. - Replace Floor Covering Pine Forest	R	7,000	7,000			7,000	
3650	C.O. Other Impr. - Replace Floor Covering Stoney Point	R	7,000	7,000			7,000	
	Total Recreation			\$ 220,500			\$ 220,500	

Capital Outlay

R = Replacement A = Addition

Department	Item		Qty	Requested		Qty	Adopted	
				Unit Cost	Total		County	Other
Solid Waste:								
625-460-4606 Ann Street								
3610	C.O. Equipment - 336FL Hydraulic Excavator	R	1	\$ 323,257	\$ 323,257	1		\$ 323,257
3610	C.O. Equipment- MSW Shredder	A	1	885,000	885,000	1		885,000
	Total Ann Street				\$ 1,208,257			\$ 1,208,257
625-460-4607 Wilkes Road								
3610	C.O. Equipment - 963D Track Loader	R	1	\$ 257,608	\$ 257,608	1		\$ 257,608
3610	C.O. Equipment - Morbark 6600 Track Wood Hog	R	1	959,910	959,910	1		959,910
	Total Wilkes Road				\$ 1,217,518			\$ 1,217,518
625-460-4608 Facilities								
3630	C.O. Land - Melvin Site	A	1	\$ 30,000	\$ 30,000	1		\$ 30,000
3610	C.O. Equipment - Camera with case & laptop	A	2	7,000	14,000	2		14,000
	Total Facilities				\$ 44,000			\$ 44,000
	Total Solid Waste				\$ 2,469,775			\$ 2,469,775
Total Separate Funds					\$ 2,690,275			\$ 2,690,275
Total All Funds					\$ 3,331,504	\$ 396,629		\$ 2,690,275

Maintenance and Renovations

R = Replacement A = Addition M = Maintenance

Department	Item	Priority	Requested		Adopted	
			Estimated Cost	County Funds	Other Funds	
Requests						
Animal Control						
3430	Repair drainage issue in isolation room	M	1	\$ 12,000	\$ 12,000	
Law Enforcement Center						
3430	LEC- generator issues	R	2	15,000	15,000	
Courthouse						
3430	Exterior cleaning of building	M	3	86,000	86,000	
Law Enforcement Center						
3430	Exterior cleaning of building	M	4	57,000	57,000	
3430	Variable frequency drives for air handlers		5	3,000	3,000	
Health Department Building						
3430	Exterior cleaning of building	M	6	15,000	15,000	
Sheriff 's Training Center						
3430	Exterior cleaning of building	M	7	2,000	2,000	
Animal Control						
3430	Exterior cleaning of building and sidewalks	M	8	2,000	2,000	
Social Services						
3430	Exterior window cleaning (South and West)	M	9	18,000	9,000	9,000
Community Development						
3430	Replace/repair front office sliding glass window	R	10	1,500	1,500	
East Regional Branch Library						
3430	Security lighting	A	11	1,000	1,000	
Facilities Maintenance						
3310	Demolition of Wells House	M	12	50,000	50,000	
Central Maintenance Facility						
3430	Fence repair	M	13	2,000	2,000	
Sheriff 's Training Center						
3430	Repair door & water damaged tile	M	14	15,000	15,000	
Social Services						
3430	Clean and polish terrazzo floors	M	15	24,000	12,000	12,000
Animal Control						
3430	Clean floors	M	16	10,716	10,716	
Health Department Building						
3430	Replace -air curtain runs continuously-no heat	R	17	9,500	9,500	
Veterans Services						
3430	Replace closure on rear door	R	18	3,000	3,000	
3430	Replace weatherstripping around exterior doors	R	19	500	500	
Detention Center						
3430	Install handicap door	A	20	6,000	6,000	

Maintenance and Renovations

R = Replacement A = Addition M = Maintenance

Department	Item		Priority	Requested		Adopted	
				Estimated Cost	County Funds	Other Funds	
Law Enforcement Center							
3430	Replace carpet in various locations	R	21	\$ 60,000	\$	60,000	
Emergency Services							
3430	Satellite 911 call center	A	22	75,000			
Sheriff's Training Center							
3430	Replace light fixtures in vehicle bay	R	23	1,500			
Veterans Services							
3430	Construct an entry bureau for front door	A	24	3,000			
Pre -Trial Services							
3430	Install workstations	A	25	25,000			
Social Services							
3430	Repair wall & ceiling damaged from water leaks	M	26	45,000			
North Regional Branch Library							
3430	Replace carpet	R	27	56,000			
Sheriff's Training Center							
3430	Electrical pedestals	R	28	10,000			
Courts - Juvenile Justice							
2294	Replace 23 desk chairs	R	29	11,000			
Court System							
3430	Numerous upgrades	R	30	70,000			
Historic Courthouse							
3430	Replace windows	R	31	15,500			
Veterans Services							
3430	Seal or replace windows	R	32	10,000			
Animal Control							
3430	Installation of utility sink in dishwasher room	R	33	1,000			
Sheriff's Annex							
3430	Replace carpet in various locations	R	34	10,000			
Central Maintenance Facility							
3430	Replace carpet with tile in manager's office	R	35	4,000			
Finance							
3430	Install shelving and cabinets in break room	A	36	5,000			
Health Department Building							
3430	Paint in clinical areas	M	37	9,350			
Information Services							
3430	Replace carpet	R	38	7,000			
3430	Paint	M	39	1,000			
Social Services							
3430	Install landscaping timbers at Bacote House	R	40	15,000			

Maintenance and Renovations

R = Replacement A = Addition M = Maintenance

Department	Item		Requested		Adopted	
			Priority	Estimated Cost	County Funds	Other Funds
Sheriff's Annex						
3430	HVAC replacement in Narcotics unit	R	41	\$ 16,000		
West Regional Branch Library						
3430	Additional lighting needed for interior	A	42	2,000		
Law Enforcement Center						
3430	Paint 4th floor	M	43	5,500		
Animal Control						
3430	Clean roof and gutters	M	44	400		
Sheriff's Annex						
3430	Replace fixtures in bathrooms	R	45	30,000		
Totals				\$ 821,466	\$ 372,216	\$ 21,000

New Vehicles

R = Replacement A = Addition

Department	Vehicle Type		Requested		Adopted		
			Qty	Unit Cost	Qty	County	Other
General Fund							
101-410-4152 Tax Administration							
3603	Compact car - hybrid	R	6	\$ 23,848	2	\$	47,696
101-411-4510 Landscaping							
3603	4 door Pickup Truck	R	2	\$ 26,702	1	\$	26,702
Law Enforcement							
101-422-4200 Sheriff							
3603	Full size - sedan for K9	R	1	46,526	1	\$	46,526
3603	Full size - sedan	A	8	46,526	4		186,104
3603	Mid size SUV	R	19	48,343	19		918,519
	Total Sheriff		28		24		1,151,149
101-422-4203 Jail							
3603	15 passenger van	A	1	30,300	1		30,300
	Total Law Enforcement		29		25	\$	1,181,449
101-424-4250 Animal Control							
3603	Pickup Truck	R	2	19,938	1	\$	19,938
101-437-4365 Social Services							
3603	Compact car - hybrid	A	2	\$ 23,848	1	\$	11,924 \$ 11,924
Total General Fund			41		30	\$	1,287,709 \$ 11,924
Separate Funds							
Solid Waste:							
625-460-4608 Facilities							
625-460-4611 Maintenance							
3603	Service truck - used	A	1	\$ 51,100	1		\$ 51,100
Total Separate Funds			1		1	\$	51,100
Total All Funds			42		31	\$	1,287,709 \$ 63,024

FUND BALANCE PROJECTIONS

Total funds - July 1, 2014 (per audit)	\$ 106,515,659
Projected revenues - June 30, 2015	305,998,361
Projected expenditures - June 30, 2015	(312,695,975)
Projected results of FY2015 operations	\$ (6,697,614)
Total other one-time adjustments	7,895,313
FY2015 net gain (deficit)	\$ 1,197,699
Projected total funds available	\$ 107,713,358
Less: unspendable for inventories	(161,583)
Less: restricted for Register of Deeds	(714,243)
Less: restricted stabilization by state statute	(32,692,443)
Less: committed for property revaluation	(631,503)
Less: assigned for tax/finance software	(1,877,000)
Less: assigned for water & sewer industrial expansion	(4,421,513)
Less: assigned for economic development incentive	(233,711)
Less: assigned for mental health services	(5,109,216)
Less: assigned for renovation & maintenance	(1,532,859)
Less: assigned special purposes	
Projected undesignated fund balance-FY2015	60,339,287
Less: Projected fund balance appropriated for FY2016	(14,523,875)
Projected FY2015 net undesignated fund balance	\$ 45,815,412
FY2016 base expenditure budget	\$ 307,403,228
Recurring additions	6,184,824
Supplemental New positions	844,973
Total Recurring additions	\$ 7,029,797
One-time additions	5,559,453
FY2016 recommended expenditure budget	\$ 319,992,478
FY2016 revenue budget	
General revenue	\$ 296,897,347
Transfers	5,595,053
Supplemental recurring revenue	2,305,194
Supplemental one-time revenue - other	671,009
Total revenue	\$ 305,468,603
Fund balance appropriated for base expenditures	7,894,602
Fund balance appropriated from revaluation	147,696
Fund balance from water & sewer industrial expansion	500,000
Fund balance from health	697,481
Fund balance from mental health	3,066,985
Fund balance from economic development incentive	233,711
Fund balance appropriated one-time	1,200,000
Fund balance from renovation & maintenance	783,400
Total fund balance appropriated	14,523,875
FY2016 total estimated revenue budget	\$ 319,992,478
% reserve remaining	14.32%

Community Funding

Organization	FY 2015 Adopted	FY 2016 Requested	FY 2016 Recommended	FY 2016 Adopted
Community Organizations				
Boys and Girls Club	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Cape Fear Botanical Garden	6,642	19,392	6,642	6,642
Cape Fear Regional Bureau for Community Action	12,150	12,150	12,150	12,150
Child Advocacy Center	39,768	39,768	39,768	39,768
Contact	6,874	6,874	6,874	6,874
CC Veterans Council	1,000	1,000	1,000	1,000
HIV Task Force	5,978	5,978	5,978	5,978
Salvation Army/Seasonal	35,000	35,000	35,000	35,000
Second Harvest Food Bank of Southeast NC	15,000	15,000	15,000	15,000
Teen Involvement Program	5,978	5,978	5,978	5,978
United Way - 211	5,500	5,500	5,500	5,500
	\$ 143,890	\$ 156,640	\$ 143,890	\$ 143,890
New Funding Requests				
Vision Resource Center	\$ -	\$ 10,000	\$ -	\$ -
	\$ -	\$ 10,000	\$ -	\$ -
Quasigovernmental Organizations				
Arts Council	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Airborne & Special Operations Museum	200,000	200,000	200,000	200,000
Fort Bragg Regional Alliance	-	20,500	-	-
Cape Fear River Assembly (previously funded by Mid Carolina)	11,674	11,674	11,674	11,674
Communicare	40,000	40,000	40,000	40,000
CC Coordinating Council on Older Adults/RSVP	100,215	100,215	100,215	100,215
Mid Carolina Council of Governments	205,988	222,078	222,078	222,078
N.C. Division of Vocational Rehabilitation	64,959	65,764	65,764	65,764
N.C. Forest Service	145,000	140,522	140,522	140,522
SE NC Radio Reading	7,500	10,000	7,500	7,500
	\$ 855,336	\$ 890,753	\$ 867,753	\$ 867,753
Economic Development				
The Alliance for Economic Development	\$ 410,000	\$ 410,000	\$ 410,000	\$ 205,000
Center for Economic Empowerment & Development	10,625	62,500	10,625	10,625
North Carolina's Southeast	20,000	20,000	20,000	20,000
Southeastern Economic Development Commission	31,943	28,749	28,749	28,749
Spring Lake Chamber of Commerce	-	50,000	-	-
	\$ 472,568	\$ 571,249	\$ 469,374	\$ 264,374
Total All Organizations	\$ 1,471,794	\$ 1,628,642	\$ 1,481,017	\$ 1,276,017

Summary of Positions by Department

Department	FY 2013			FY 2014			FY 2015			FY 2016		
	FT	PT	FTEs									
<i>General Fund</i>												
Governing Body	2	7	9.00	2	7	9.00	2	7	9.00	2	7	9.00
Administration	18	1	18.80	18	1	18.80	18	1	18.80	19	1	19.80
Information Services	21	0	21.00	21	0	21.00	21	0	21.00	24	0	24.00
Elections	8	1	8.38	8	1	8.38	8	1	8.38	8	1	8.38
Finance	15	1	15.75	16	1	16.75	16	1	16.75	16	1	16.75
Legal	8	0	8.00	8	0	8.00	8	0	8.00	7	0	7.00
Register of Deeds	24	0	24.00	24	0	24.00	24	0	24.00	24	0	24.00
Tax Administration	74	0	74.00	74	0	74.00	71	0	71.00	71	0	71.00
Property Revaluation	6	0	6.00	6	0	6.00	6	0	6.00	6	0	6.00
Printing and Graphics Services	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Communications Center	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Carpentry Shop	4	0	4.00	4	0	4.00	4	0	4.00	4	0	4.00
Facilities Management	18	0	18.00	20	0	20.00	20	0	20.00	20	0	20.00
Public Buildings Janitorial	6	0	6.00	7	0	7.00	7	0	7.00	7	0	7.00
Central Maintenance	9	0	9.00	9	0	9.00	9	0	9.00	9	0	9.00
Landscaping & Grounds	13	0	13.00	13	0	13.00	13	0	13.00	13	0	13.00
Emergency Services	46	0	46.00	46	0	46.00	46	0	46.00	50	0	50.00
Sheriff	582	102	577.06	620	101	626.24	621	118	655.03	633	110	658.37
Animal Services	46	0	46.00	46	0	46.00	46	0	46.00	46	0	46.00
Day Reporting	1	0	1.00									
Criminal Justice Unit	6	0	6.00	5	0	5.00	5	0	5.00	5	0	5.00
C-5 Facility	2	0	2.00									
Public Health	267	23	283.06	257	22	272.81	253	22	268.81	255	21	270.31
Mental Health	72	0	72.00	4	3	4.75	4	0	4.00	4	0	4.00
Social Services	624	0	624.00	624	0	624.00	626	0	626.00	643	0	643.00
Veterans Services	7	0	7.00	7	0	7.00	7	0	7.00	7	0	7.00
Child Support Enforcement	70	0	70.00	70	0	70.00	70	0	70.00	73	0	73.00
Library	160	68	188.60	161	64	188.24	161	63	187.32	159	62	186.20
Planning & Inspections	45	0	45.00	45	0	45.00	45	0	45.00	45	0	45.00
Engineering	3	0	3.00	4	0	4.00	4	0	4.00	4	0	4.00
NC Cooperative Extension Service	4	0	4.00	4	0	4.00	4	0	4.00	4	0	4.00
Location Services	7	0	7.00	7	0	7.00	7	0	7.00	7	0	7.00
Soil Conservation/Cost Share	2	0	2.00	2	0	2.00	2	0	2.00	2	0	2.00
Public Utilities	2	0	2.00	1	0	1.00	1	0	1.00	1	0	1.00
Total General Fund	2,207	209	2,227.02	2,139	200	2,197.97	2,135	213	2,220.09	2,174	203	2,250.81

Summary of Positions by Department

Department	FY 2013			FY 2014			FY 2015			FY 2016		
	FT	PT	FTEs									
<i>Separate Fund</i>												
Employee Wellness Center	6	0	6.00	7	0	7.00	7	0	7.00	4	0	4.00
Workers' Compensation	4	1	4.48	4	1	4.48	4	1	4.48	2	2	2.96
Workforce Development	2	0	2.00	2	0	2.00	2	0	2.00	6	0	6.00
Federal Drug Forfeiture - Justice	0	10	3.40	0	10	3.40	0	10	3.40			
Juvenile Crime Prevention	12	1	12.50	12	1	12.50	12	1	12.50	12	1	12.50
Transportation Planning	1	2	2.50	1	2	2.75	1	2	2.75	1	2	2.75
Community Development	13	0	13.00	12	0	12.00	12	0	12.00	12	0	12.00
Civic Center	40	0	40.00	40	0	40.00	40	0	40.00			
Solid Waste Management	68	0	68.00	68	0	68.00	68	0	68.00	68	0	68.00
Inmate Canteen	3	0	3.00	3	0	3.00	3	0	3.00	3	0	3.00
Total Separate Funds	149	14	154.88	149	14	155.13	149	14	155.13	108	5	111.21
Total All Funds	2,356	223	2,381.90	2,288	214	2,353.10	2,356	223	2,375.22	2,282	208	2,362.02

FY2013: Departments requested 173 new positions, 83 were recommended and 60 were approved. Animal Services added 7 new positions; 3 Animal Control Officers and 3 Animal Control Officers designated as Trappers and one Office Processing Assistant. Information Services added 2 positions and PreTrial Release added one Specialist position. A total of 41 positions were approved for the jail expansion with another 36 targeted to be hired in FY2014; 2 new SRO's and one School Crossing Guard were also approved. The Mental Fund was incorporated into the General Fund for FY2013. Seventy-two positions were reallocated to a new Mental Health agency within the General Fund and 27 psychiatric positions were transferred to the Health Department. The remaining 46 positions were deleted. Mental Health also requested 49 new positions with 47 recommended for the Managed Care Organization (MCO). During budget workshops it was determined that the 47 positions for the MCO should be on hold until a later date.

FY2014: Departments requested 92 new positions, 52 were recommended and approved. Health Department added 14 new positions; 8 positions in Jail Health, 4 in STD Clinic, 1 in Adult Health and 1 in Health Administration, while the Mental Health Clinic was eliminated. Engineering added 1 Administrative Coordinator and Public Equipment Maintenance added 1 Technician. The Jail added the 36 positions that had been targeted in the FY13 budget.

FY2015: Departments requested 75 full-time and 6 part-time new positions, 6 were recommended and approved. The Sheriff added 4 new positions for courtroom security and Social Services added 1 Attorney and 1 Paralegal.

FY2016: Departments requested 115 new positions, 15 were recommended and approved. Emergency Services added 4 new positions; 3 Telecommunicators and one Communication Certified Training Officer. The Sheriff added 4 Detective positions and the Health Department added one Medical Lab Technologist II position and one Environmental Health Specialist. Child Support added 3 Enforcement Agents and Information Services were approved for 2 IS Business analyst positions to assist in the reorganization of the department. Details on position changes can be found in the New Positions spreadsheet.

New Positions

Department Position Title	Priority	#	FT/ PT	Salary	Fringe/ Other	Total	Adopted		
							#	County	Other
General Fund									
101-410-41200 Information Services									
IS Business Analyst	1	2	FT	66,000	17,965	\$ 167,930	2	\$	167,928
101-420-4210 Emergency Services									
Telecommunicator	1	4	FT	31,267	12,545	\$ 175,248	3	\$	131,410
Communication Certified Training Officer	2	3	FT	32,731	12,772	136,487	1		45,503
Telecommunicator	3	10	PT	18,483	2,882	213,650			
Total Emergency Services		17				\$ 525,385	4	\$	176,913
Law Enforcement									
101-422-4200 Sheriff									
Deputy Sheriff - Courthouse	2	4	FT	35,348	16,026	\$ 205,446			
Detectives	2	7	FT	41,132	17,386	409,534	4	\$	234,072
Deputy-Recruitment/Background Checks	2	1	FT	35,348	16,026	51,374			
Total Sheriff		12				\$ 666,354	4	\$	234,072
101-422-4203 Detention Center									
Detention Center Officer I	6	1	FT	32,247	15,293	\$ 47,540			
Detention Center Officer II	6	2	FT	35,348	16,026	102,718			
Sergeant Jail	6	1	FT	46,394	18,638	65,032			
Total Detention Center		4				\$ 215,290			
Total Law Enforcement		16				\$ 881,644	4	\$	234,072
101-424-4250 Animal Control									
Animal Shelter Attendant	1	1	FT	26,812	12,211	39,017			
Animal Shelter Attendant	2	1	FT	26,812	12,211	39,017			
Custodian	3	1	FT	21,433	11,895	\$ 33,313			
Total Animal Control		3				\$ 111,347			
Health									
101-431-4302 Laboratory									
Medical Lab Technologist II	1	1	FT	47,089	15,034	\$ 62,135	1	\$	62,135
101-431-4306 Jail Health									
Medical Office Assistant	5	1	FT	26,812	11,849	38,661			
Physician III-A	8	1	FT	111,496	25,120	\$ 136,616			
Total Jail Health		2				\$ 175,277			
101-431-4310 Environmental Health									
Environmental Health Specialist	3	2	FT	37,580	14,926	105,018	1		52,509
101-431-4312 School Health Program									
Public Health Nurse II	6	1	FT	43,539	20,266	63,805			
101-431-432E Medical Records									
Medical Records Assistant IV	7	1	FT	26,812	11,849	38,661			
101-431-4323 Family Planning Clinic									
Physician Extender II	9	1	FT	73,042	19,101	92,143			

New Positions

Department Position Title	Priority	#	FT/ PT	Salary	Fringe/ Other	Total	Adopted		
							#	County	Other
101-431-433B Wisewoman									
Processing Assistant IV	4	1	FT	26,812	11,865	38,677			
Total Health		9				\$ 575,716	2	\$ 114,644	
101-435-4365 Social Services									
Assistant Director	1	1	FT	89,995	21,701	\$ 111,696			
Income Maintenance Supervisor	2-3	2	FT	37,025	13,443	100,936			
Income Maintenance Caseworker II	4-12, 18-53	45	FT	30,805	12,473	1,947,205			
Income Maintenance Caseworker III	13-17	5	FT	33,753	12,932	233,425			
Income Maintenance Technicians	54-57	4	FT	25,624	11,665	149,156			
Processing Assistant Supervisor IV	58	1	FT	26,812	11,865	38,677			
Processing Assistant III	59	1	FT	24,508	11,505	36,013			
Processing Assistant IV Lead Worker	60	1	FT	26,812	11,865	38,677			
Social Work Supervisor	61	1	FT	46,394	14,902	61,296			
Social Work Program Manager	62	1	FT	55,639	16,344	71,983			
Social Worker III	63	1	FT	44,353	16,239	60,592			
Public Information Officer	64	1	FT	38,734	13,710	52,444			
Computer Applications Programmer II	65	1	FT	53,181	15,961	69,142			
Total Social Services		65				\$ 2,971,242			
101-439-4396 Child Support Enforcement									
Child Support Enforcement Agent	1	3	FT	35,878	14,601	\$ 151,437	3	\$ 51,468	\$ 99,948
Total General Fund		10 PT	105 FT			\$ 5,384,701	15	\$ 745,025	\$ 99,948
Separate Fund									
Total Separate Funds		0	FT			\$ -			
Total All Fund		10 PT	105 FT			\$ 5,384,701	15	\$ 745,025	\$ 99,948

Salary Schedule

Grade	Minimum	Mid-Point	Maximum
55	\$ 21,754	\$ 29,183	\$ 36,612
56	22,752	30,522	38,292
57	23,795	31,921	40,047
58	24,876	33,371	41,866
59	26,008	34,890	43,771
60	27,214	36,509	45,802
61	28,508	38,244	47,980
62	29,864	40,063	50,262
63	31,267	41,945	52,623
64	32,731	43,909	55,086
65	34,259	45,959	57,658
66	35,878	48,130	60,382
67	37,580	50,414	63,248
68	39,315	52,741	66,167
69	41,132	55,178	69,225
70	43,035	57,731	72,427
71	45,018	60,393	75,766
72	47,090	63,172	79,252
73	49,267	66,092	82,916
74	51,570	69,181	86,793
75	53,979	72,413	90,847
76	56,474	75,760	95,045
77	59,091	79,272	99,451
78	61,839	82,957	104,075
79	64,713	86,813	108,913
80	67,714	90,838	113,962
81	70,840	95,031	119,223
82	74,137	99,455	124,772
83	77,601	104,101	130,602
84	81,236	108,978	136,719
85	85,019	114,055	143,090
86	88,970	119,354	149,737
87	93,132	124,937	156,741
88	97,487	130,779	164,071
89	102,028	136,871	171,713
90	106,781	143,247	179,713
91	111,768	149,937	188,105
92	116,797	156,684	196,569
93	122,053	163,734	205,415
94	127,545	171,102	214,658
95	133,285	178,801	224,318

Classification Pay Plan

Job Title	Annual Salary Range			
	Grade	Minimum	Midpoint	Maximum
911 Standards Program Coordinator	68	\$ 39,315	\$ 52,741	\$ 66,167
Accountant I	73	49,267	66,092	82,916
Accounting Clerk IV	60	27,214	36,509	45,802
Accounting Clerk V	62	29,864	40,063	50,262
Accounting Manager	82	74,137	99,455	124,772
Accounting Specialist I	68	39,315	52,741	66,167
Accounting Specialist II	70	43,035	57,731	72,427
Accounting Supervisor	78	61,839	82,957	104,075
Accounting Technician I	60	27,214	36,509	45,802
Accounting Technician II	62	29,864	40,063	50,262
Accounting Technician III	64	32,731	43,909	55,086
Accounting Technician IV	66	35,878	48,130	60,382
Administrative Assistant I	64	32,731	43,909	55,086
Administrative Assistant II	65	34,259	48,130	57,658
Administrative Assistant III	68	39,315	52,741	66,167
Administrative Coordinator I	64	32,731	43,909	55,086
Administrative Coordinator II	66	35,878	48,130	60,382
Administrative Officer I	68	39,315	52,741	66,167
Administrative Officer II	71	45,018	60,393	75,766
Administrative Officer III	73	49,267	66,092	82,916
Administrative Program Officer I	68	39,315	52,741	66,167
Administrative Program Officer II	70	43,035	57,731	72,427
Administrative Services Asst V	62	29,864	40,063	50,262
Administrative Support II	65	34,259	45,959	57,658
Administrative Support Specialist	60	27,214	36,509	45,802
Advocate I	68	39,315	52,741	66,167
Agriculture Specialist	66	35,878	48,130	60,382
Animal Control Director	78	61,839	82,957	104,075
Animal Control Enforcement Supervisor	69	41,132	55,178	69,225
Animal Control Officer I	64	32,731	43,909	55,086
Animal Control Officer II	66	35,878	48,130	60,382
Animal Shelter Attendant	60	27,214	36,509	45,802
Animal Shelter Manager	67	37,580	50,414	63,248
Applications Programmer II	75	53,979	72,413	90,847
Appraiser	67	37,580	50,414	63,248
Assistant County Manager	87	93,132	124,937	156,741
Assistant County Manager- Finance & Administration	88	97,487	130,779	164,071
Assistant Director Of Nursing Services (*)	78	61,839	82,957	104,075
Assistant Register Of Deeds	69	41,132	55,178	69,225
Assistant Tax Administrator	78	61,839	82,957	104,075
Assistant Weighmaster	62	29,864	40,063	50,262
Attorney I	80	67,714	90,838	113,962
Attorney II	83	77,601	104,101	130,602
Budget & Management Analyst	76	56,474	75,760	95,045
Building/Plumbing Inspector	68	39,315	52,741	66,167
Business Manager	73	49,267	66,092	82,916
Business Systems Manager	72	47,090	63,172	79,232
Carpentry Supervisor	67	37,580	50,414	63,248
Chief Deputy Sheriff	83	77,601	104,101	130,602
Chief Information Services Director	85	85,019	114,055	143,090

Classification Pay Plan

Job Title	Annual Salary Range			
	Grade	Minimum	Midpoint	Maximum
Chief Inspector	70	\$ 43,035	\$ 57,731	\$ 72,427
Child Support Eligibility Specialist	64	32,731	43,909	55,086
Child Support Enforcement Agent	66	35,878	48,130	60,382
Child Support Enforcement Director	78	61,839	82,957	104,075
Child Support Enforcement Supervisor	68	39,315	52,741	66,167
Clerk To The Board (A)	72	47,090	63,172	79,252
Clinical Social Worker	72	47,090	63,172	79,252
Code Enforcement Manager	73	49,267	66,092	82,916
Code Enforcement Officer	66	35,878	48,130	60,382
Communications Certified Training Officer	64	32,731	43,909	55,086
Community Development Director	77	59,091	79,272	99,451
Community Disease Control Specialist I	64	32,731	43,909	55,086
Community Disease Control Specialist II	66	35,878	48,130	60,382
Community Health Assistant	57	23,795	31,921	40,047
Community Services Manager	73	49,267	66,092	82,916
Community Services Specialist	68	39,315	52,741	66,167
Community Social Services Assistant	57	23,795	31,921	40,047
Community Social Services Technician	61	28,508	38,244	47,980
Community Support Services Supervisor	63	31,267	41,945	52,623
Computer Systems Administrator I	69	41,132	55,178	69,225
Computer Systems Administrator II	71	45,018	60,393	75,766
Computer Systems Administrator III	73	49,267	66,092	82,916
Computing Consultant II	73	49,267	66,092	82,916
Computing Consultant III	75	53,979	72,413	90,847
Computing Support Technician I	62	29,864	40,063	50,262
Computing Support Technician II	64	32,731	43,909	55,086
Cook	56	22,752	30,522	38,292
Cook Supervisor	59	26,008	34,890	43,771
Cottage Parent I	57	23,795	31,921	40,047
County Attorney	91	111,768	149,937	188,105
County Manager (A)	93	122,053	163,734	205,415
County Social Services Business Officer II	79	64,713	86,813	108,913
County Social Services Director	88	97,487	130,779	164,071
County Social Services Program Administrator I	76	56,474	75,760	95,045
Crime Analyst	70	37,580	57,731	63,248
Criminal Justice System Support Director	74	51,570	69,181	86,793
Custodian	55	21,754	29,183	40,047
Custodian Crew Leader	57	23,795	31,921	40,047
Day Care Services Coordinator I	66	35,878	48,130	60,382
Dental Assistant	60	27,214	36,509	45,802
Dental Hygienist II	70	43,035	57,731	72,427
Dentist III	89	102,028	136,871	171,713
Department GIS/Mapping Technician I	63	31,267	41,945	52,623
Department GIS/Mapping Technician II	66	35,878	48,130	60,382
Department IT Support Specialist I	70	43,035	57,731	72,427
Department IT Support Specialist II	72	47,090	63,172	79,252
Department IT Support Supervisor	74	51,570	69,181	86,793
Department IT Support Technician I	64	32,731	43,909	55,086

Classification Pay Plan

Job Title	Annual Salary Range			
	Grade	Minimum	Midpoint	Maximum
Department IT Support Technician II	66	\$ 35,878	\$ 48,130	\$ 60,382
Deputy Clerk To The Board	65	34,259	45,959	57,658
Deputy County Manager	89	102,028	136,871	171,713
Deputy Detention Center Administrator	76	56,474	75,760	95,045
Deputy Information Services Director	83	77,601	104,101	130,602
Deputy Library Director	78	61,839	82,957	104,075
Deputy Planning Director	78	61,839	82,957	104,075
Deputy Register Of Deeds I	62	29,864	40,063	50,262
Deputy Register Of Deeds II	64	32,731	43,909	55,086
Deputy Register of Deeds III	66	35,878	48,130	60,382
Deputy Senior Assistant Register Of Deeds	70	43,035	57,731	72,427
Deputy Sheriff	66	35,878	48,130	60,382
Deputy Sheriff Captain	77	59,091	79,272	99,451
Deputy Sheriff Corporal	68	39,315	52,741	66,167
Deputy Sheriff Detective	69	41,132	55,178	69,225
Deputy Sheriff Detective Lieutenant	75	53,979	72,413	90,847
Deputy Sheriff Detective Sergeant	71	45,018	60,393	75,766
Deputy Sheriff Lieutenant	75	53,979	72,413	90,847
Deputy Sheriff Major	80	67,714	90,838	113,962
Deputy Sheriff Sergeant	71	45,018	60,393	75,766
Detention Center Administrator	80	67,714	90,838	113,962
Detention Center Corporal	66	35,878	48,130	60,382
Detention Center Lieutenant	72	47,090	63,172	79,252
Detention Center Sergeant	68	39,315	52,741	66,167
Detention Officer	64	32,731	43,909	55,086
Director of Elections (A)	78	61,839	82,957	104,075
Elections Technician	65	34,259	45,959	57,658
Electrical/Mechanical Inspector	68	39,315	52,741	66,167
Electrician	66	35,878	48,130	60,382
Electronics Technician	65	34,259	45,959	57,658
Emergency Management Planner I	70	43,035	57,731	72,427
Emergency Management Program Coordinator	70	43,035	57,731	72,427
Emergency Services Deputy Director	77	59,091	79,272	99,451
Emergency Services Director	82	74,137	99,455	124,772
Engineering & Infrastructure Director	80	67,714	90,838	113,962
Engineering Technician I	67	37,580	50,414	63,248
Engineering Technician II	69	41,132	55,178	69,225
Environmental Health Director II	79	64,713	86,813	106,777
Environmental Health Program Specialist	69	41,132	55,178	69,225
Environmental Health Specialist	67	37,580	50,414	63,248
Environmental Health Supervisor I	70	43,035	57,731	72,427
Environmental Health Supervisor II	73	49,267	66,092	66,092
Equipment Operator	58	24,876	33,371	41,866
Executive Assistant to the County Manager	72	47,090	63,172	79,252
Facilities Maintenance Coordinator I	63	31,267	41,945	52,623
Facilities Maintenance Manager	74	51,570	69,181	86,793
Facilities Maintenance Supervisor	69	41,132	55,178	69,225
FAMPO Executive Director	77	59,091	79,272	99,451
Fees and Special Assessment Specialist	69	41,132	55,178	69,225

Classification Pay Plan

Job Title	Annual Salary Range			
	Grade	Minimum	Midpoint	Maximum
Finance Accountant	75	\$ 53,979	\$ 72,413	\$ 90,847
Finance Director	87	93,132	124,937	156,741
Finance Senior Accountant	77	59,091	79,272	99,451
Financial Assistant	63	31,267	41,945	52,623
Financial Associate I	62	29,864	40,063	50,262
Financial Associate II	64	32,731	43,909	55,086
Financial Specialist	71	45,018	60,393	75,766
Fire Inspector	68	39,315	52,741	66,167
Fleet Maintenance Foreman	67	37,580	50,414	63,248
Fleet Maintenance Master Technician	66	35,878	48,130	60,382
Fleet Maintenance Superintendent	74	51,570	69,181	86,793
Fleet Maintenance Technician	64	32,731	43,909	55,086
Food Service Manager	66	35,878	48,130	60,382
Foreign Language Interpreter I	60	27,214	36,509	45,801
Foreign Language Interpreter II	63	31,267	41,945	52,623
Forensic Media Technician	61	28,508	38,244	47,980
Governmental Affairs Officer	79	64,713	86,813	108,913
Graphic Design/Information Specialist I	64	32,731	43,909	55,086
Graphic Design/Information Specialist II	66	35,878	48,130	60,382
Grounds Maintenance Landscaping Supervisor	68	39,315	52,741	66,167
Grounds Maintenance Technician I	60	27,214	36,509	45,802
Grounds Maintenance Technician II	62	29,864	40,063	50,262
Heavy Equipment Maintenance Technician	62	29,864	40,063	50,262
Heavy Equipment Master Mechanic	67	37,580	50,414	63,248
Heavy Equipment Mechanic Foreman	69	41,132	55,178	69,225
Heavy Equipment Mechanic I	63	31,267	41,945	52,623
Heavy Equipment Mechanic II	65	34,259	45,959	57,658
Heavy Equipment Operations Supervisor	67	37,580	50,414	63,248
Heavy Equipment Operator I	59	26,008	34,890	43,771
Heavy Equipment Operator II	61	28,508	38,244	47,980
Heavy Equipment Operator III	63	31,267	41,945	52,623
House Arrest Specialist	67	37,580	50,414	63,248
Housekeeper	55	21,754	29,183	36,612
Housekeeping Team Leader	57	23,795	31,921	40,047
Human Resources Aide	55	21,754	29,183	36,612
Human Resources Associate	63	31,267	41,945	52,623
Human Resources Consultant I	71	45,018	60,393	75,766
Human Resources Consultant II	73	49,267	66,092	82,916
Human Resources Deputy Director	78	61,839	82,957	104,075
Human Resources Placement Specialist	63	31,267	41,945	52,623
Human Resources Representative	68	39,315	52,741	66,167
Human Resources Specialist	66	35,878	48,130	60,382
Human Services Clinical Counselor I	69	41,132	55,178	69,225
Human Services Clinical Counselor II	71	45,018	60,393	75,766
Human Services Clinical Counselor Specialist	72	47,090	63,172	79,252
Human Services Coordinator III	70	43,035	57,731	72,427
Human Services Deputy Director	83	77,601	104,101	130,602
Human Services Planner/ Evaluator I	68	39,315	52,741	66,167
Human Services Planner/ Evaluator II	70	43,035	57,731	72,427

Classification Pay Plan

Job Title	Annual Salary Range			
	Grade	Minimum	Midpoint	Maximum
HVAC Supervisor	68	\$ 52,741	\$ 52,741	\$ 66,167
HVAC Technician	66	35,878	48,130	60,382
Income Maintenance Caseworker I	61	28,508	38,244	47,980
Income Maintenance Caseworker II	63	31,267	41,945	52,623
Income Maintenance Caseworker III	65	34,259	45,959	56,527
Income Maintenance Investigator I	63	31,267	41,945	52,623
Income Maintenance Investigator II	65	34,259	45,959	57,658
Income Maintenance Investigator Supervisor II	67	37,580	50,414	63,248
Income Maintenance Supervisor I	65	34,259	45,959	56,527
Income Maintenance Supervisor II	67	37,580	50,414	63,248
Income Maintenance Supervisor III	69	41,132	55,178	69,225
Income Maintenance Technician	59	26,008	34,890	43,771
Industrial Hygiene Consultant	77	59,091	79,272	99,451
Information Systems Liaison I	69	41,132	55,178	69,225
Information Systems Manager	77	59,091	79,272	99,451
Inspections Manager	74	51,570	69,181	86,793
Internal Audit & Wellness Director	79	64,713	86,813	108,913
Internal Auditor	74	51,570	69,181	86,793
Investigative Technician	64	32,731	43,909	54,006
Investment Officer	73	49,267	66,092	82,906
IS Applications Analyst Programmer I	75	53,979	72,413	90,847
IS Applications Analyst Programmer II	77	59,091	79,272	99,451
IS Applications Manager	81	70,840	95,031	119,223
IS Applications Programmer	71	45,018	60,393	75,766
IS Business Analyst	76	56,474	75,760	95,045
IS Enterprise Solutions Manager	79	64,713	86,813	108,913
IS ERP Systems Specialist	72	47,090	63,172	79,252
IS GIS Coordinator	72	47,090	63,172	79,252
IS Infrastructure Manager	81	70,840	95,031	119,223
IS Networking Coordinator	79	64,713	79,272	108,913
IS Networking Specialist	75	53,979	72,413	90,847
IS Systems Programmer	79	64,713	86,813	108,913
IS Systems Server Administrator	76	56,474	75,760	95,045
IS Systems Server Analyst	75	53,979	72,413	90,847
IS Technical Support Specialist	73	49,267	66,092	82,916
IS Technology Coordinator	77	59,091	79,272	99,451
Landfill Operations Supervisor	67	37,580	50,414	63,248
Latent Print Examiner	69	41,132	55,178	69,225
Laundry Washer Operator	55	21,754	29,183	36,612
Lead Worker III	59	26,008	34,890	43,771
Lead Worker IV	61	28,508	38,244	47,980
Librarian I	67	37,580	50,414	63,248
Librarian II	69	41,132	55,178	69,225
Librarian III	71	45,018	60,393	75,766
Librarian IV	73	49,267	66,092	82,916

Classification Pay Plan

Job Title	Annual Salary Range			
	Grade	Minimum	Midpoint	Maximum
Library Associate	64	\$ 32,731	\$ 43,909	\$ 55,086
Library Circulation Manager	67	37,580	50,414	63,248
Library Circulation Supervisor	66	35,878	48,130	60,382
Library Director	82	74,137	99,455	124,772
Library Division Manager	75	53,979	72,413	90,847
Library Page	55	21,754	29,183	36,612
Library Technician	57	23,795	31,921	40,047
Licensed Clinical Counselor	72	47,090	63,172	79,252
Local Health Director	88	97,487	130,779	164,071
Local Public Health Administrator I	76	56,474	75,760	95,045
Maintenance Services Coordinator	60	27,214	36,509	45,802
Maintenance Supervisor	65	34,259	45,959	57,658
Maintenance Technician	62	29,864	40,063	50,262
Maintenance Worker	57	23,795	31,921	40,047
Medical Laboratory Assistant III	60	27,214	36,509	45,802
Medical Laboratory Technologist I	70	43,035	57,731	72,427
Medical Laboratory Technologist II	72	47,090	63,172	79,252
Medical Laboratory Technologist III	74	51,570	69,181	86,793
Medical Office Assistant	60	27,214	36,509	45,802
Medical Records Assistant IV	60	27,214	36,509	45,802
Medical Records Manager II	68	39,315	52,741	66,167
Nursing Assistant II	60	27,214	36,509	45,802
Nutrition Program Director II	75	53,979	72,413	90,847
Nutritionist I	66	35,878	48,130	60,382
Nutritionist II	69	41,132	55,178	69,225
Nutritionist III	71	45,018	60,393	75,766
Office Assistant III	58	24,876	33,371	41,866
Office Assistant IV	60	27,214	36,509	45,802
Office Assistant V	62	29,864	40,063	50,262
Office/Processing Assistant	58	24,876	33,371	41,866
Paralegal	67	37,580	50,414	63,248
Paralegal I	67	37,580	50,414	63,248
Patient Accounts Representative Supervisor	65	34,259	45,959	57,658
Patient Relations Representative IV	60	27,214	36,509	45,802
Patient Relations Representative V	62	29,864	40,063	50,262
Payroll Specialist I	67	37,580	50,414	63,248
Payroll Specialist II	70	43,035	57,731	72,427
Personnel Assistant V	62	29,864	40,063	50,262
Personnel Officer I	70	43,035	57,731	72,427
Personnel Technician I	63	31,267	41,945	52,623
Personnel Technician II	66	35,878	48,130	60,382
Personnel Technician III	68	39,315	52,741	66,167
Pharmacist	84	81,236	108,978	136,719
Pharmacy Technician	60	27,214	36,509	45,802
Physician Director II-A	10	118,857	157,485	196,113
Physician Director II-B	12	130,732	173,220	220,022
Physician Extender I	80	67,714	90,838	113,962
Physician Extender II	82	74,137	99,455	124,772
Physician Extender III	84	81,236	108,978	136,719

Classification Pay Plan

Job Title	Annual Salary Range			
	Grade	Minimum	Midpoint	Maximum
Physician III-A	9	\$ 113,167	\$ 149,947	\$ 190,461
Physician III-B	11	124,544	165,020	205,497
Physician III-C	12	130,732	173,220	220,022
Planner	70	43,035	57,731	72,427
Planning Director	83	77,601	104,101	130,602
Planning Manager	75	53,979	72,413	90,847
Practical Nurse II	63	31,267	41,945	52,623
Pretrial Release Specialist	65	34,259	45,959	57,658
Printing & Graphics Services Supervisor	70	43,035	57,731	72,427
Printing Technician	59	26,008	34,890	43,771
Processing Assistant II	55	21,754	29,183	36,612
Processing Assistant III	58	24,876	33,371	41,866
Processing Assistant IV	60	27,214	36,509	45,802
Processing Assistant V	62	29,864	40,063	50,262
Processing Unit Supervisor IV	60	27,214	36,509	45,802
Processing Unit Supervisor V	62	29,864	40,063	50,262
Program Assistant IV	59	26,008	36,509	43,771
Program Assistant V	62	29,864	40,063	50,262
Public Health Educator I	64	32,731	43,909	55,086
Public Health Educator II	68	38,300	52,741	66,167
Public Health Educator Supervisor	70	43,035	57,731	72,427
Public Health Nurse I	71	45,018	60,393	75,766
Public Health Nurse II	73	49,267	66,092	82,916
Public Health Nurse III	74	51,570	69,181	86,793
Public Health Nursing Director III	82	74,137	99,455	124,772
Public Health Nursing Supervisor I	75	53,979	72,413	90,847
Public Health Nursing Supervisor II	77	59,091	79,272	99,451
Public Information Assistant III	58	24,876	33,371	41,866
Public Information Assistant IV	60	27,214	36,509	45,802
Public Information Specialist	68	39,315	52,741	66,167
Purchasing Manager	72	47,090	63,172	79,252
Real Estate Appraisal Manager	76	56,474	75,760	95,045
Real Estate Appraisal Supervisor	74	53,979	69,181	90,847
Recycling Vehicle Operator	59	26,008	34,890	43,771
Register Of Deeds (E)				
Resolve Facilitator	57	23,795	31,921	40,047
Risk Manager	76	56,474	75,760	95,045
Senior Administrative Support Specialist	62	29,864	40,063	50,262
Senior Appraisal Specialist	71	45,018	60,393	75,766
Senior Appraiser	69	41,132	55,178	69,225
Senior Assistant Register Of Deeds	75	53,979	72,413	90,847
Senior Planner	73	49,267	66,092	82,916
Sheriff (E)				
Sheriff's Legal Advisor (A)				
Sobriety Treatment Court Case Coordinator	67	37,580	50,414	63,248
Social Work Clinical Specialist	74	51,570	69,181	86,793
Social Work Program Administrator I	77	59,091	79,272	99,451
Social Work Program Administrator II	79	64,713	86,813	108,913
Social Work Program Manager	76	56,474	75,760	95,045

Classification Pay Plan

Job Title	Annual Salary Range			
	Grade	Minimum	Midpoint	Maximum
Social Work Supervisor I	69	\$ 41,132	\$ 55,178	\$ 69,225
Social Work Supervisor II	72	47,090	63,172	79,252
Social Work Supervisor III	75	53,979	72,413	90,847
Social Worker - Investigative/Assessment & Treatment	71	45,018	60,393	75,766
Social Worker I	65	34,259	45,959	57,658
Social Worker II	69	41,132	55,178	69,225
Social Worker III	71	45,018	60,393	75,766
Soil Scientist I	73	49,267	66,092	82,916
Solid Waste Attendant	55	21,754	29,183	36,612
Solid Waste Collections Manager	70	43,035	57,731	72,427
Solid Waste Collections Supervisor	65	34,259	45,959	57,658
Solid Waste Compliance Inspector	60	27,214	36,509	45,802
Solid Waste Environmental Enforcement Inspector	62	29,864	40,063	50,262
Solid Waste Director	79	64,713	86,813	108,913
Solid Waste Truck Driver	61	28,508	38,244	42,905
Staff Attorney I	78	61,839	82,957	104,075
Staff Attorney II	82	74,137	99,455	122,326
Staff Development Specialist I	67	37,580	50,414	63,248
Staff Development Specialist II	69	41,132	55,178	69,225
Staff Nurse	71	45,018	60,393	75,766
Staff Psychologist II	73	49,267	66,092	82,916
Street Sign Technician I	63	31,267	41,945	52,623
Street Sign Technician II	65	34,259	45,959	57,658
Substance Abuse Counselor II	67	37,580	50,414	63,248
Switchboard Operator	56	22,752	30,522	38,292
Tax Administrator	84	81,236	99,455	136,719
Tax Analyst	64	32,731	43,909	55,086
Tax Assistant	62	29,864	40,063	50,262
Tax Auditor	68	39,315	52,741	66,167
Tax Program Coordinator	65	34,259	45,959	57,658
Tax Program Manager	75	53,979	72,413	90,847
Tax Program Supervisor	72	47,090	63,172	79,252
Telecommunications Manager	70	43,035	57,731	72,427
Telecommunications Supervisor	67	37,580	50,414	63,248
Telecommunicator	63	31,267	41,945	52,623
Transportation Program Coordinator	72	47,090	63,172	79,252
Veteran Services Director	70	43,035	57,731	72,427
Veteran Services Specialist	65	34,259	45,959	57,658
Youth Home Supervisor	67	37,580	50,414	63,248
Youth Program Assistant II	63	31,267	41,945	52,623

(A) Designates appointed

(E) Designates elected

(*) Designates new

Debt Service

The General Fund is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in enterprise funds. Debt service payments include principal, interest and other related charges. Debt service for governmental funds is budgeted in the General Fund and is paid from General Fund revenue. Debt service for enterprise funds is budgeted in the appropriate enterprise fund and is paid from revenue generated by that enterprise activity. However, debt service for the Crown Center is funded solely from revenues generated by the Prepared Food & Beverage Tax and the Hotel Occupancy Tax. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation and other limited obligation bonds, capital leases, and installment financing notes. Debt service for refunding certificates of participation used to refinance construction of the Coliseum and tax credit certificates of participation and other limited obligation bonds used to finance various Crown Center renovations is budgeted in the Crown Center Fund which is an enterprise fund.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation debt at June 30, 2015 is \$34,857,000 and is significantly less than the legal debt limit of slightly more than \$1 billion. Excluding discrete component units, total debt service payments represent 5.28% of total final budget expenditures for FY 2015 and 5.67% of adopted budget expenditures for FY 2016. The County believes its debt obligations are prudent and remain within manageable levels.

In September 2008, Standard & Poor's issued a two-step upgrade of the County's credit ratings by raising the rating on general obligation debt from AA- to AA+ and by raising the rating on non-general obligation debt from A+ to AA-. In March 2009, Moody's issued a one-step upgrade of the County's credit ratings by raising the rating on general obligation debt from Aa3 to Aa2 and by raising the rating on non-general obligation debt from A1 to Aa3. In May 2010, Moody's recalibrated municipal debt ratings to improve comparability with ratings issued for the private sector. As the result of this recalibration, Moody's assigned the County a rating of Aa1 for general obligation debt.

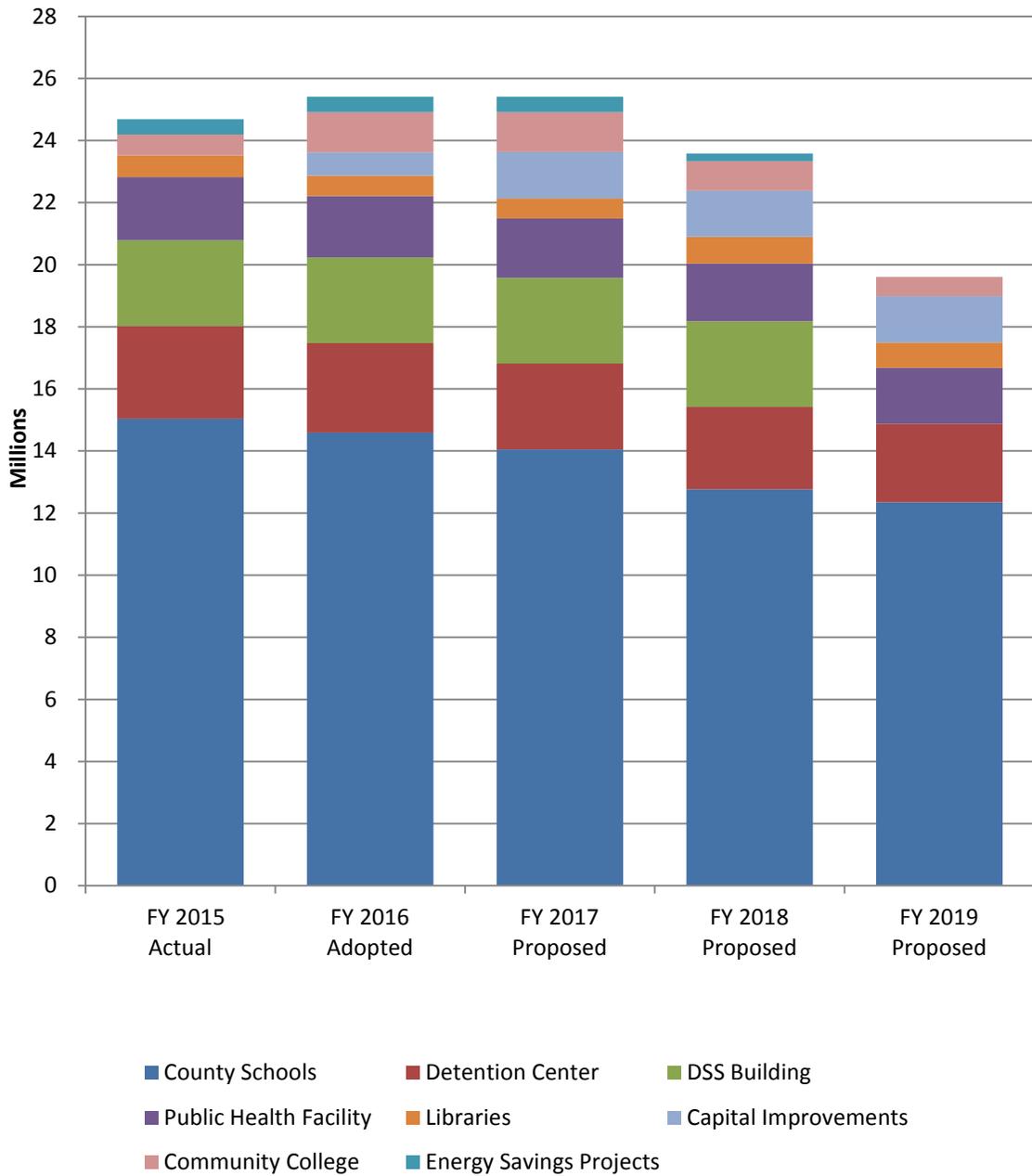
Summary of Current Debt

	Type of Debt	Purpose of the Debt	Date of Issue	Original Amount	Balance 6/30/15
General Fund					
Schools - Refunding Series 2009	G.O. Bonds	Refinance	07/08/09	\$ 34,670,000	\$ 9,855,000
Schools - Refunding Series 2011	G.O. Bonds	Refinance	07/12/11	12,735,000	11,235,000
Schools - Refunding Series 2014	G.O. Bonds	Refinance	02/20/14	<u>13,614,720</u>	<u>11,428,415</u>
Total School G.O. Bonds				<u>61,019,720</u>	<u>32,518,415</u>
NORCRESS Sanitary Sewer	G.O. Bonds	Sanitary Sewer	08/22/05	\$ 1,250,000	\$ 1,117,000
Library - Refunding Series 2014	G.O. Bonds	Refinance	02/20/14	<u>1,455,280</u>	<u>1,221,585</u>
Total Other G.O. Bonds				<u>2,705,280</u>	<u>2,338,585</u>
				<u>\$ 63,725,000</u>	<u>\$ 34,857,000</u>
Total General Obligation Bonds					
New Century International Elementary School	COPS	Schools	03/25/09	\$ 17,139,835	\$ 12,626,236
West Regional Branch Library	COPS	Library Facilities	03/25/09	<u>5,285,165</u>	<u>3,893,764</u>
Total COPS Series 2009A				<u>22,425,000</u>	<u>16,520,000</u>
DSS Building	COPS	Refinance	05/13/09	20,930,000	7,845,000
Detention Center	COPS	Refinance	05/13/09	<u>31,470,000</u>	<u>18,235,000</u>
Total COPS Refunding Series 2009B				<u>52,400,000</u>	<u>26,080,000</u>
Gray's Creek Middle School	COPS	Refinance	07/14/12	16,630,000	12,600,000
Public Health Center	COPS	Refinance	07/14/12	<u>21,125,000</u>	<u>15,925,000</u>
Total COPS Refunding Series 2011B				<u>37,755,000</u>	<u>28,525,000</u>
				<u>\$ 112,580,000</u>	<u>\$ 71,125,000</u>
Total Certificates of Participation (COPS)					
Schools - 2009 QSCB (Tax Credit COPS)	ARRA	Schools	12/15/09	\$ 15,900,000	\$ 10,931,250
Schools - 2011A QSCB (Limited Obligation COPS)	ARRA	Schools	01/26/11	<u>14,805,000</u>	<u>10,857,000</u>
Total American Recovery & Reinvestment Bonds				<u>\$ 30,705,000</u>	<u>\$ 21,788,250</u>
SunTrust Energy Savings	Capital Lease	Energy Conservation	12/09/04	\$ 4,537,080	\$ 1,172,988
Total Capital Leases				<u>\$ 4,537,080</u>	<u>\$ 1,172,988</u>
Fayetteville Tech Comm College Installment Note (BofA)	Installment Note	FTCC Renovations	01/18/13	\$ 3,198,130	\$ 1,599,065
Fayetteville Tech Comm College Installment Note (PNC)	Installment Note	Purchase Building	10/09/14	<u>3,000,000</u>	<u>3,000,000</u>
Total Installment Notes				<u>\$ 6,198,130</u>	<u>\$ 4,599,065</u>
				<u>\$ 217,745,210</u>	<u>\$ 133,542,303</u>
Total General Fund					
Enterprise Funds					
Crown Coliseum COPS Refunding Series 2009B	COPS	Refinance	05/13/09	\$ 37,090,000	\$ 26,420,000
Total Certificates of Participation				<u>\$ 37,090,000</u>	<u>\$ 26,420,000</u>
Crown - Build America Bonds	ARRA	Mechanical Upgrades	05/14/10	\$ 1,980,000	\$ 990,000
Crown - Recovery Zone Economic Development Bonds	ARRA	Mechanical Upgrades	05/14/10	<u>1,138,000</u>	<u>569,000</u>
Total American Recovery & Reinvestment Bonds				<u>\$ 3,118,000</u>	<u>\$ 1,559,000</u>
Southpoint Water Project - NC Clean Drinking Water Fund	Installment Note	Southpoint Water	05/20/13	\$ 100,323	\$ 89,919
Total Installment Notes				<u>\$ 100,323</u>	<u>\$ 89,919</u>
				<u>\$ 40,308,323</u>	<u>\$ 28,068,919</u>
Total Enterprise Funds					
				<u>\$ 258,053,533</u>	<u>\$ 161,611,222</u>
Total All Funds					

General Fund Debt Service Projections

Debt	FY2015 Actual	FY2016 Adopted	FY2017 Proposed	FY2018 Proposed	FY2019 Proposed
Schools					
COPS Series 2009A (New Century Elementary)	\$ 1,477,946	\$ 1,441,871	\$ 1,403,541	\$ 1,371,412	\$ 1,337,592
G.O. Refunding Series 2009	5,432,650	5,487,300	5,050,500	-	-
Qualified School Construction Bonds Series 2009	1,192,500	1,192,500	1,192,500	1,192,500	1,192,500
Qualified School Construction Bonds Series 2011A	1,890,105	1,890,105	1,890,105	1,890,105	1,890,105
G.O. Refunding Series 2011	1,117,200	1,080,400	1,056,250	2,830,600	2,715,975
COPS Refunding Series 2011B (Gray's Creek Middle School)	1,550,863	1,507,863	1,464,813	1,425,188	1,379,438
G.O. Refunding Series 2014	2,375,550	1,997,339	1,994,370	4,059,947	3,828,837
	15,036,814	14,597,378	14,052,079	12,769,752	12,344,447
Community College					
FTCC Capital Renovations 2013	662,701	655,601	648,501	321,588	-
FTCC Building Acquisition 2014	-	641,910	630,988	623,178	615,452
	662,701	1,297,511	1,279,489	944,766	615,452
Libraries					
COPS Series 2009A (\$5.285M) (West Regional Branch Library)	455,779	444,654	432,834	422,926	412,496
G.O. Refunding Series 2014	253,923	213,496	213,179	433,968	409,265
	709,702	658,150	646,013	856,894	821,761
Social Services Building					
COPS Refunding Series 2009B (\$20.930M)	2,758,075	2,765,050	2,761,175	2,763,200	-
	2,758,075	2,765,050	2,761,175	2,763,200	-
Detention Center					
COPS Refunding Series 2009B (\$31.470M)	2,988,088	2,874,500	2,762,688	2,646,788	2,531,888
	2,988,088	2,874,500	2,762,688	2,646,788	2,531,888
Public Health Facility					
COPS Refunding Series 2011B	2,033,800	1,974,500	1,915,875	1,858,875	1,798,125
	2,033,800	1,974,500	1,915,875	1,858,875	1,798,125
Energy Savings Project					
SunTrust Capital Lease (Energy Savings Project)	497,322	497,322	497,322	248,661	-
	497,322	497,322	497,322	248,661	-
Capital Improvement Projects					
Governmental Capital Improvement Projects	-	746,376	1,492,750	1,492,750	1,492,750
	-	746,376	1,492,750	1,492,750	1,492,750
General Fund Debt Service	\$ 24,686,502	\$ 25,410,787	\$ 25,407,391	\$ 23,581,686	\$ 19,604,423

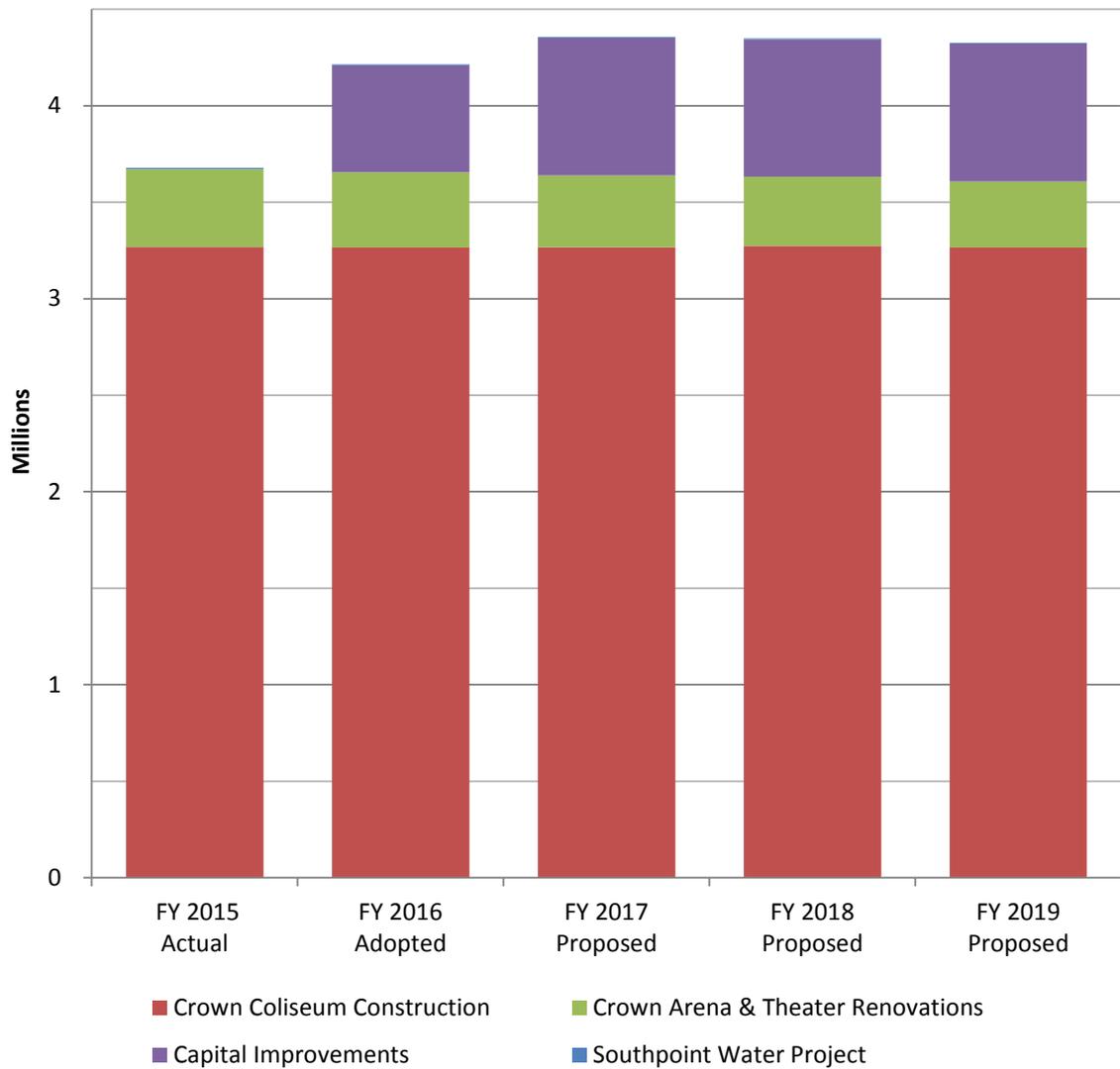
General Fund Debt Service Projections



Enterprise Fund Debt Service Projections

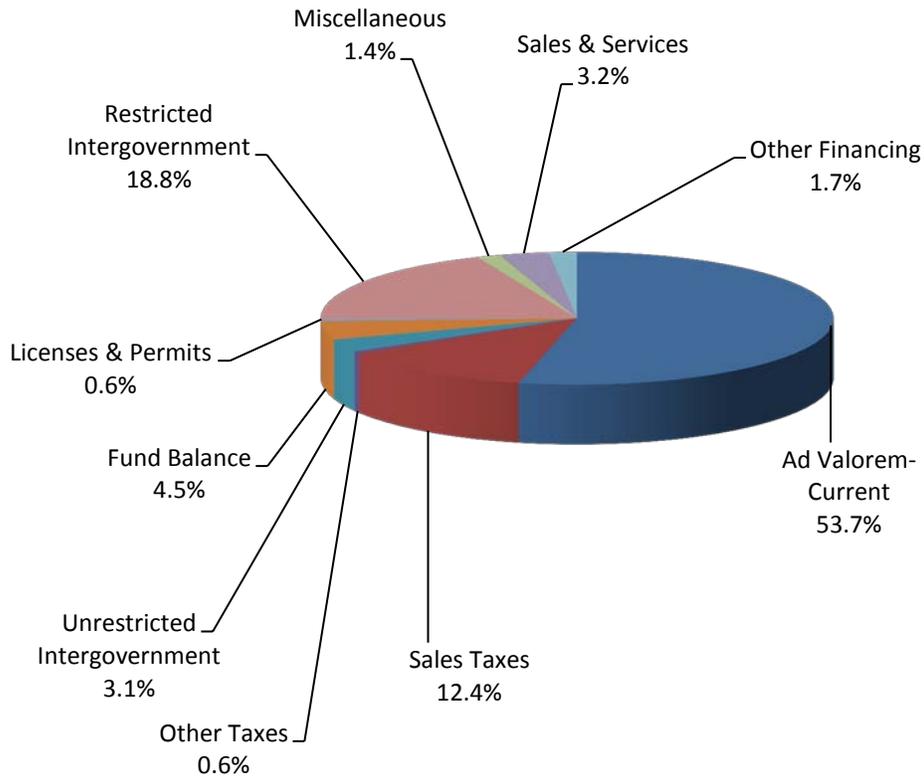
Debt	FY2015 Actual	FY2016 Adopted	FY2017 Proposed	FY2018 Proposed	FY2019 Proposed
Crown Complex					
COPS Refunding Series 2009B (\$37.09M)	\$ 3,268,175	\$ 3,265,663	\$ 3,266,125	\$ 3,274,075	\$ 3,265,375
Build Americal Bonds (before 35% interest rebate)	256,569	246,807	237,046	227,284	217,523
Recovery Zone Econ Dev Bonds (before 45% interest rebate)	147,463	141,852	136,242	130,631	125,021
Capital Improvement Projects		356,138	712,274	712,274	712,274
Total Crown Complex	<u>3,672,207</u>	<u>4,010,460</u>	<u>4,351,687</u>	<u>4,344,264</u>	<u>4,320,193</u>
Southpoint Water Project					
NC Clean Water Drinking Loan	4,996	4,996	4,996	4,996	4,996
Total Southpoint Water Project	<u>4,996</u>	<u>4,996</u>	<u>4,996</u>	<u>4,996</u>	<u>4,996</u>
Enterprise Funds Debt Service	<u><u>\$ 3,677,203</u></u>	<u><u>\$ 4,015,456</u></u>	<u><u>\$ 4,356,683</u></u>	<u><u>\$ 4,349,260</u></u>	<u><u>\$ 4,325,189</u></u>

Enterprise Funds Debt Service Projections

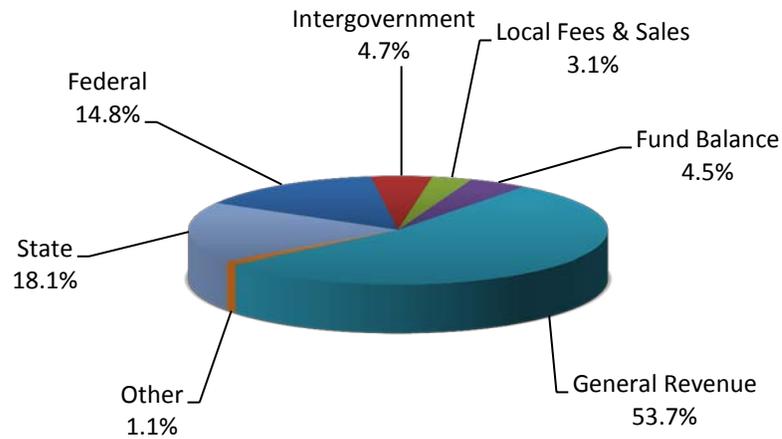


The County has annual debt payments of \$4,996 through FY2033 for the Southpoint Water Project. However, these payments are too small to visibly plot on the above graph.

General Fund Revenue by Category



General Fund Revenue by Source



**General Fund
Summary of Revenue**

	FY2012 Adopted Budget	FY2013 Adopted Budget	FY2014 Adopted Budget	FY2015 Adopted Budget	FY2016 Adopted Budget
Revenue Categories					
Ad Valorem Taxes	\$ 157,365,538	\$ 161,496,278	\$ 168,933,380	\$ 168,863,868	\$ 171,196,711
Other Taxes	36,849,268	38,814,227	41,522,008	39,443,097	41,555,608
Unrestricted Intergovernmental	9,635,758	10,007,346	10,436,673	9,374,977	9,927,320
Restricted Intergovernmental	50,773,412	59,110,925	55,977,368	55,737,665	60,673,464
Licenses & Permits	2,082,009	2,250,763	2,084,150	1,845,869	1,797,732
Sales & Service	8,894,618	13,616,727	8,875,845	10,179,003	10,101,192
Interest on Investments	163,870	125,000	110,000	267,890	227,993
Miscellaneous	4,474,874	3,891,401	4,050,524	4,835,245	4,414,239
Fund Balance Appropriated	8,543,633	6,289,246	13,214,992	18,376,960	14,523,875
Other Financing Sources	12,504,232	8,470,142	7,545,458	5,695,564	5,574,344
Total Revenue	\$ 291,287,212	\$ 304,072,055	\$ 312,750,398	\$ 314,620,138	\$ 319,992,478

	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY2014 Adopted Budget	FY2015 Adopted Budget	FY2016 Adopted Budget
Revenue Sources					
Federal	\$ 46,114,466	\$ 41,788,118	\$ 43,171,753	\$ 42,456,939	\$ 47,295,272
Intergovernmental	13,628,935	13,755,989	14,604,939	14,009,572	15,025,415
State	49,582,043	61,806,321	59,132,263	55,829,790	58,009,450
Other	6,610,065	3,434,651	3,360,265	4,283,651	3,509,468
Local Fees & Sales	8,778,614	14,879,686	9,772,806	10,189,358	9,907,287
Fund Balance	8,543,633	63,289,246	13,214,992	18,376,960	14,523,875
County	158,029,456	105,118,044	169,493,380	169,473,868	171,721,711
Total Revenue	\$ 291,287,212	\$ 304,072,055	\$ 312,750,398	\$ 314,620,138	\$ 319,992,478

Revenue by Source

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
General Fund									
410-General Administration									
Governing Body Administration									100.00%
Public Affairs/Education									100.00%
Court Facilities									100.00%
Information Services			\$ 75,000	\$ 48,000				\$ 123,000	96.45%
Elections			255,750		13,000			268,750	0.00%
Finance									100.00%
Legal									100.00%
Register of Deeds					1,722,300			1,722,300	22.21%
Register of Deeds Automation					92,932			92,932	0.00%
Tax Administration				54,718	3,750			58,468	98.86%
Property Revaluation									0.00%
Total General Administration			330,750	102,718	1,831,982			2,265,450	85.91%
411-Building & Grounds									
Facilities Maintenance									100.00%
Print and Graphics Services									100.00%
Communications Center									100.00%
Carpentry Shop									100.00%
Facilities Management									100.00%
Public Buildings Janitorial									100.00%
Central Maintenance					167,820			167,820	77.81%
Landscaping & Grounds									100.00%
Total Building & Grounds					167,820			167,820	97.89%
412-General Government									
Debt Service	747,771	5,495,626		158,186				6,401,583	74.27%
General Government Other									100.00%
Total General Government	747,771	5,495,626		158,186				6,401,583	77.49%
420-Emergency Services									
Emergency Services		62,500	359,343	10,780	30,000			462,623	85.36%
Emergency Services Grants		81,800	20,000					101,800	100.00%
Total Emergency Services		144,300	379,343	10,780	30,000			564,423	82.70%
422-Law Enforcement Sheriff									
Sheriff	70,715		691,936	1,110	1,158,000			1,921,761	92.62%
Jail	110,000	35,000			36,000			181,000	98.97%
Roxie Crisis Intervention Center						302,091		302,091	0.00%
Sheriff's Grants	91,037	2,336						93,373	100.00%
School Law Enforcement - Local			2,080,719					2,080,719	51.85%
Total Sheriff	271,752	37,336	2,772,655	1,110	1,194,000	302,091		4,578,944	90.54%
424-Animal Control									
Animal Control				16,762	576,092			592,854	79.04%
426-Protective Services									
Cumb. Co. Criminal Justice Unit									100.00%
Public Safety Other									100.00%
Total Protective Services									100.00%
431-Health									
Health - Administration		233,180			3,000	55,696		291,876	88.29%
Laboratory					236,000			236,000	33.23%
Pharmacy					495,316			495,316	26.34%
Jail Health Program					7,000			7,000	99.74%
Management Support									100.00%
NC Environmental Health		29,000			245,000	37,288		311,288	78.85%
Immunization Clinic		85,636						85,636	63.15%
School Health Program		290,920				26,698		317,618	72.93%
Child Health Clinic		196,604			421,046	63,637		681,287	18.67%
Dental Clinic					118,000	32,293		150,293	57.27%
Health Promotion		26,831				25,083		51,914	86.12%
Maternal Health Clinic		209,953			159,200	29,867		399,020	42.81%
Bio-Terrorism Preparedness		72,500						72,500	0.00%
Sexually Transmitted Disease Clinic		35,377			119,136	25,872		180,385	85.67%
Claims Processing									100.00%

Revenue by Source

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
Medical Records					\$ 7,000			\$ 7,000	97.23%
Breast/Cervical Cancer Control		93,841			610			94,451	35.09%
Care Coordination for Children		50,573			645,033			695,606	0.00%
Pregnancy Care Management					825,089			825,089	0.00%
Child Fatality Prevention		4,033						4,033	0.00%
Health Express Care					522,780			522,780	0.00%
Chest Tuberculosis Clinic		90,091			21,500	38,347		149,938	19.55%
Family Planning Clinic		353,256			192,301	29,862		575,419	36.45%
Communicable Disease		25,762			20,000	25,872		71,634	68.10%
Center for Disease Control TB		30,592						30,592	54.78%
NC AIDS		44,119						44,119	54.65%
Adult Health Clinic					339,399	25,872		365,271	62.73%
Wisewoman		26,440						26,440	0.00%
School Health - BOE Grant				577,849				577,849	0.00%
Community Transformation Grant		71,721						71,721	0.00%
Women, Infants & Children Svc	2,585,729					281,094		2,866,823	0.00%
Total Health	2,585,729	1,970,429		577,849	4,377,410	697,481		10,208,898	52.73%
432 - Health Other									
Health Other									100.00%
43M - Mental Health Other									
Court Ordered Evaluations						165,000		165,000	0.00%
Sobriety Court		92,176						92,176	0.00%
Mental Health Other				351,442		2,599,894		2,951,336	46.89%
Total Mental Health Other		92,176		351,442		2,764,894		3,208,512	44.82%
437 - Social Services									
Social Services Department	25,083,241	2,731,433		194,565				28,009,239	32.92%
Social Services Other	14,709,172	6,224,115		93,150				21,026,437	22.41%
Grant Family Violence Care Ctr		193,481			3,500			196,981	55.93%
Welfare Other									100.00%
Total Social Services	39,792,413	9,149,029		287,715	3,500			49,232,657	29.44%
439-Human Services									
Veterans Services								-	100.00%
Child Support Enforcement	3,897,607							3,897,607	19.62%
Spring Lake Resource Ctr-Admin									100.00%
Total Human Services	3,897,607	-						3,897,607	25.83%
440-Library									
Library		294,202			280,500			574,702	94.72%
Library - Law									100.00%
Library - Smart Start Raising a Reader		101,593						101,593	0.00%
Total Library		395,795			280,500			676,295	93.89%
442 - Culture & Recreation									
Stadium Maintenance									100.00%
Culture Recreation Other									100.00%
Total Culture & Recreation									100.00%
450-Economic Development									
Planning			300,000	21,500	638,000			959,500	70.82%
Engineering									100.00%
NC Cooperative Extension Service		2,527						2,527	99.60%
NC Cooperative Ext. Programs					36,000			36,000	0.00%
Location Services			191,000	2,000	181,588			374,588	17.91%
Soil Conservation District		3,600			11,030			14,630	78.20%
Public Utilities									100.00%
Soil Conserv/Cost Share Program		26,208						26,208	62.95%
Economic Phys Develop Other									100.00%
Industrial Park									100.00%
Economic Incentives						233,711		233,711	58.87%
Water & Sewer						500,000		500,000	0.00%
Total Economic Development		32,335	491,000	59,500	830,618	733,711		2,147,164	65.84%
470 - Education									
Education - BOE									100.00%
Education - FTCC									100.00%
Total Education									100.00%
Unallocated Revenue		40,692,424	11,051,667	1,943,406	615,365	10,025,698	171,721,711	236,050,271	72.75%
Total General Fund	\$ 47,295,272	\$ 58,009,450	\$ 15,025,415	\$ 3,509,468	\$ 9,907,287	\$ 14,523,875	\$ 171,721,711	\$ 319,992,478	53.66%

Revenue by Source

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
Special Revenue Funds									
104-Emergency Telephone Emergency Telephone System		\$ 1,176,405	\$ 5,000					\$ 1,181,405	0.00%
106-County School Fund School Special Sales Tax		\$ 1,395,625	\$ 800,000					\$ 2,195,625	0.00%
School CO Category I		4,620,000						4,620,000	0.00%
School CO Category II		2,284,375						2,284,375	0.00%
School CO Category III		500,000						500,000	0.00%
School CO Lottery		3,300,000						3,300,000	0.00%
Total School Fund		\$ 12,100,000	\$ 800,000					\$ 12,900,000	0.00%
114-Food & Beverage Fund Prepared Food & Beverage Tax				\$ 350		\$ 2,852,780	\$ 5,607,413	\$ 8,460,543	66.28%
130-Workforce Opportunities Fund Workforce Opportunities Investment A	2,710,707							\$ 2,710,707	0.00%
139-Senior Aides Fund Senior Community Service Employment	\$ 592,910				\$ 77,240			\$ 670,150	0.00%
230-Federal Forfeiture-Justice Federal Forfeiture - Justice Dept.	\$ 50,000							\$ 50,000	0.00%
240-Injured Animal Stabilization Injured Animal Stabilization				\$ 9,379				\$ 9,379	0.00%
420- Recreation Fund Recreation - Hope Mills Recreation					\$ 560,714			\$ 560,714	0.00%
Total Recreation					<u>4,028,237</u>	<u>220,500</u>		<u>4,248,737</u>	<u>0.00%</u>
					\$ 4,588,951	\$ 220,500		\$ 4,809,451	0.00%
430-Juvenile Crime Prevention Juvenile Crime Prevention		\$ 673,070	\$ 136,769			\$ 83,979	\$ 211,270	\$ 1,105,088	19.12%
Residential Group Home	380,206	147,029		195,838				723,073	0.00%
Total JCPC	\$ 380,206	\$ 820,099	\$ 136,769	\$ 195,838		\$ 83,979	\$ 211,270	\$ 1,828,161	11.56%
446-County Comm Development County CDBG Administration	\$ 153,689			\$ 35,000			\$ 82,093	\$ 270,782	30.32%
Miscellaneous Grants								539,491	0.00%
Housing Activities	399,491			140,000				-	0.00%
Economic Development								100,000	0.00%
Public Facilities	100,000							115,267	0.00%
Public Services	115,267							-	0.00%
Infrastructure								147,000	0.00%
Emergency Shelter Grants	147,000							-	0.00%
Total County Comm Dev Fund	915,447			175,000			82,093	1,172,540	7.00%
447-CD Home Fund Home Administration	25,837			20,000				45,837	0.00%
Home Housing Activity	232,531			180,000			58,133	470,664	12.35%
Total CD Home	258,368			200,000			58,133	516,501	0.00%
448-CD Support Housing Support Housing Program Grants	283,733					20,000		303,733	0.00%
449-CD PATH Path	224,875						74,958	299,833	25.00%
Total All CD Funds	\$ 1,682,423			\$ 375,000		\$ 20,000	\$ 215,184	\$ 2,292,607	9.39%
451-NC 91-08-010 Fund Planning Grant	\$ 71,840	\$ 8,980	\$ 8,980					\$ 89,800	0.00%
452-US DOT 104(f) Fund US DOT 104(f)	\$ 798,916		\$ 199,729					\$ 998,645	0.00%
454-NC Elderly Community Transportation Program		\$ 51,750					\$ 82,062	\$ 133,812	61.33%
Rural Operating Assistance Program		336,927					12,500	349,427	3.58%
Mid-Carolina Senior Transportation		202,124					22,458	224,582	10.00%

Revenue by Source

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
5310 Grant - Nonmedical Transp (Rural)		\$ 135,000			\$ 15,000			\$ 150,000	0.00%
5310 Grant - Nonmedical Transp (Urban)									
<i>Total NC Elderly</i>		\$ 725,801			\$ 15,000		\$ 117,020	\$ 857,821	13.64%
469-Special Fire Tax									
Special Fire District Tax				\$ 250	\$ 1,721		\$ 884,233	\$ 886,204	99.78%
470-Beaver Dam									
Beaver Dam Fire District					250		144,841	145,091	99.83%
472-Bethany									
Bethany Fire District					286		224,521	224,807	99.87%
473-Bonnie Doone									
Boonie Doone Fire District							3,283	3,283	100.00%
474-Cotton									
Cotton Fire District					1,739		882,123	883,862	99.80%
476-Cumberland Road									
Cumberland Road Fire District					500		525,169	525,669	99.90%
478-Eastover									
Eastover Fire District					750		198,431	199,181	99.62%
480-Godwin Falcon									
Godwin Falcon Fire District					150		89,057	89,207	99.83%
482-Gray's Creek									
Gray's Creek Fire District #18					37,730		346,527	384,257	90.18%
Gray's Creek Fire Dept #24					400		383,857	384,257	99.90%
<i>Total Gray's Creek FD</i>					<u>38,130</u>		<u>730,384</u>	<u>768,514</u>	<u>95.04%</u>
484-Lafayette Village									
Lafayette Village Fire District							12	12	100.00%
486-Lake Rim									
Lake Rim Fire District							6,083	6,083	100.00%
490-Manchester									
Manchester FD (Spring Lake)					200		91,734	91,934	99.78%
492-Pearces Mill									
Pearces Mill Fire District					1,200		838,374	839,574	99.86%
494-Stedman									
Stedman Fire District							147,255	147,255	100.00%
495-Stoney Point									
Stoney Point Fire District					559		957,330	957,889	99.94%
496-Vander									
Vander Fire District					750		923,116	923,866	99.92%
498-Wade									
Wade Fire District					200		93,677	93,877	99.79%
499-Westarea									
Westarea Fire District					1,000		995,927	996,927	99.90%
Westarea FD Station #10					-		233,498	233,498	100.00%
<i>Total Westarea Fire District</i>					<u>1,000</u>		<u>1,229,425</u>	<u>1,230,425</u>	<u>99.92%</u>
<i>Total Fire District Funds</i>				\$ 250	\$ 47,435		\$ 7,969,048	\$ 8,016,733	99.41%
824-Tourism Devel Auth									
Tourism Development Authority					\$ 5,500,000			\$ 5,500,000	0.00%
850-Inmate Welfare									
Inmate Canteen				\$ 5,000	\$ 625,000			\$ 630,000	0.00%
Total Special Revenue Funds	\$ 6,287,002	\$ 14,831,285	\$ 1,150,478	\$ 585,817	\$ 10,853,626	\$ 3,177,259	\$ 14,119,935	\$ 51,005,402	27.68%

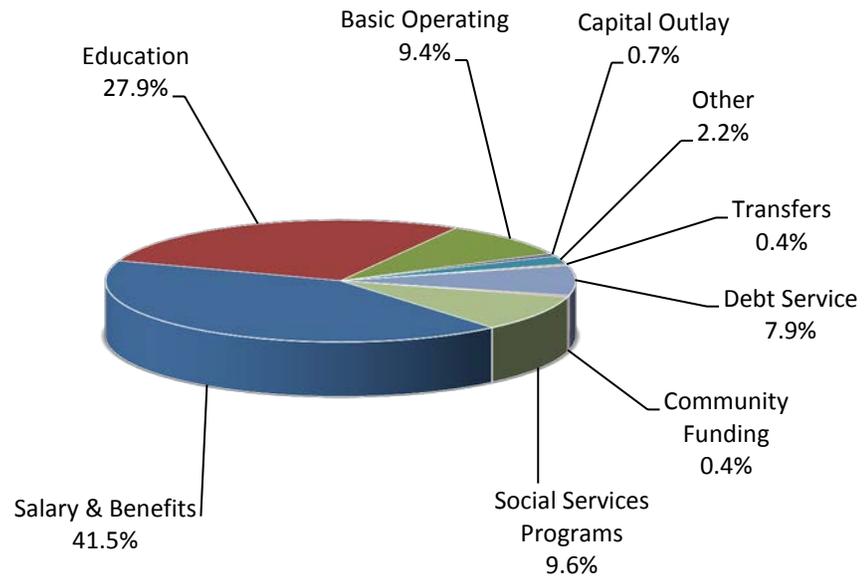
Revenue by Source

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
Enterprise Funds									
252-Eastover Sanitary District Eastover Sanitary District				\$ 1,100	\$ 1,918,300			\$ 1,919,400	0.00%
253-NORCRESS Admin NORCRESS Administration					\$ 494,745	\$ 165,000		\$ 659,745	0.00%
255-Kelly Hills Admin Kelly Hills Water and Sewer				\$ 95,826				\$ 95,826	0.00%
256-Southpoint Water Southpoint Water					\$ 40,000			\$ 40,000	0.00%
257-Eastover Sanitary District Debt Fund Debt Service				\$ 784,672				\$ 784,672	0.00%
620-Civic Center Fund Civic Center				\$ 5,613,472				\$ 5,613,472	0.00%
621-Civic Motel Tax Civic Center Motel Tax					\$ 1,190,340	\$ 27,767		\$ 1,218,107	0.00%
623-Debt Service Coliseum Debt Service-Coliseum				\$ 4,010,460				\$ 4,010,460	0.00%
625-Solid Waste Fund Administration				\$ 207,788		\$ 4,907,956		\$ 5,115,744	0.00%
Ann Street		70,885		442,477	952,453	1,348,320		2,814,135	0.00%
Wilkes Street					242,776	1,263,989		1,506,765	0.00%
Container Sites						287,639		287,639	0.00%
Transportation						219,986		219,986	0.00%
Household Hazardous Waste/Planning					17,946			17,946	0.00%
Maintenance						59,581		59,581	0.00%
White Goods		95,000		180,875	17,375			293,250	0.00%
Construction & Demolition					961,987			961,987	0.00%
Recycling		328,536			400,000	310,401		1,038,937	0.00%
Unallocated Revenue				96,004	4,963,622			5,059,626	0.00%
<i>Total Solid Waste</i>		\$ 494,421		\$ 927,144	\$ 7,556,159	\$ 8,397,872		\$ 17,375,596	-38.54%
Total Enterprise Funds		\$ 494,421		\$ 11,432,674	\$ 11,199,544	\$ 8,590,639		\$ 31,717,278	0.00%
Internal Service Funds									
115-Group Insurance Fund Group Insurance				\$ 11,000			\$ 14,126,063	\$ 14,137,063	99.92%
Employee Pharmacy				1,194,196				1,194,196	52.58%
Employee Clinic									100.00%
Employee Wellness									100.00%
<i>Total Group Insurance Fund</i>				\$ 1,205,196			\$ 14,126,063	\$ 15,331,259	92.14%
116-Employee Benefit Fund Employee Flexible Benefits				\$ 600,000				\$ 600,000	0.00%
117-Vehicle Insurance Fund Vehicle Insurance							\$ 637,200	\$ 637,200	0.00%
118-Retiree Health Insurance Retiree Health Insurance				\$ 225,000			\$ 4,557,889	\$ 4,782,889	95.30%
120-Workers Compensation Fund Workers Compensation							\$ 1,655,340	\$ 1,655,340	100.00%
630-General Litigation Legal				\$ 800			\$ 102,200	\$ 103,000	99.22%
Total Internal Service Funds				\$ 2,030,996			\$ 21,078,692	\$ 23,109,688	91.21%

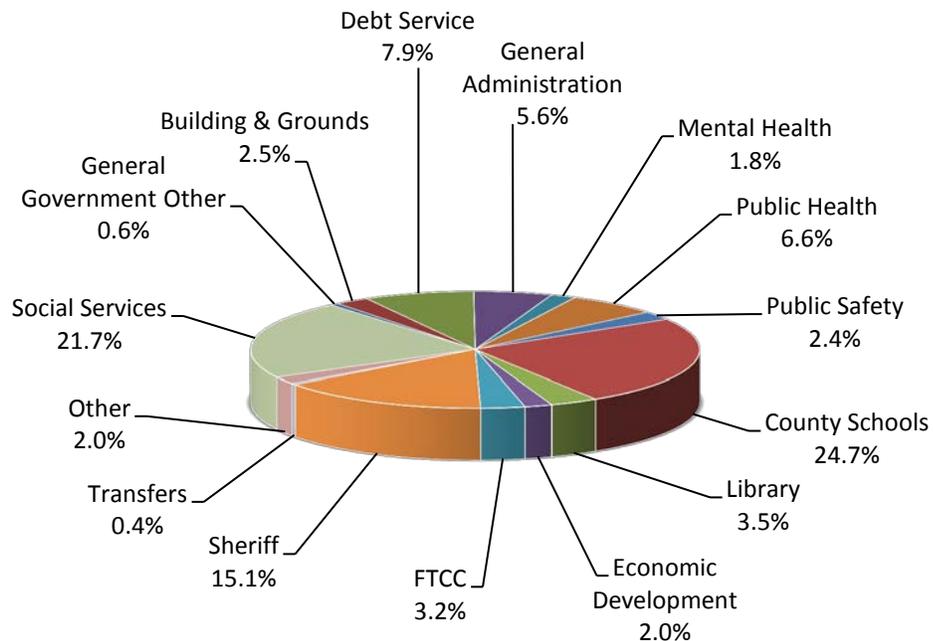
Revenue by Source

Department	Federal	State	Intergov	Other	Local Fees & Sales	Spec Fund Bal Appr	County	Total Revenue	% County
Pension & Permanent Funds									
870-LEO Special Separation LEO Separation Allowance							\$ 589,406	\$ 589,406	100.00%
875-Cumberland Cemetery Trust Cemetery Trust				\$ 100	\$ 2,700			\$ 2,800	0.00%
Total Pension & Perm. Funds				\$ 100	\$ 2,700		\$ 589,406	\$ 592,206	99.53%
T. Annual Budgeted Funds	\$ 53,582,274	\$ 73,335,156	\$ 16,175,893	\$ 17,559,055	\$ 31,963,157	\$ 26,291,773	\$ 207,509,744	\$ 426,417,052	48.66%
Multi-Year Capital Projects Funds									
002-Detention Facility Detention Facility Addition				\$ 180,675			\$ 14,873,316	\$ 15,053,991	98.80%
007-Landfill Construction Landfill Construction				\$ 8,459,215				\$ 8,459,215	0.00%
012-ESD Sewer Project ESD Sewer II				\$ 50,000				\$ 50,000	0.00%
016-West Regional Branch Library West Regional Branch Library				\$ 5,314,224			\$ 402,962	\$ 5,717,186	7.05%
017-Gray's Creek Middle School Gray's Creek Middle School				\$ 20,537,362				\$ 20,537,362	0.00%
018-New Century Elementary School New Century Elementary School				\$ 17,517,881				\$ 17,517,881	0.00%
021-New Century Middle School New Century Middle School		\$ 2,816,930		\$ 15,249,331				\$ 18,066,261	0.00%
023-Overhills Sewer Project Overhills Sewer Project	2,503,000			\$ 819,000			\$ 99,500	\$ 3,421,500	2.91%
024-Bragg Estates Sewer Bragg Estates Sewer Project	1,453,000			\$ 497,000			\$ 50,000	\$ 2,000,000	2.50%
025-Capital Improvement Projects Governmental Capital Improvements				\$ 6,650,365				\$ 6,650,365	0.00%
026-Crown Improvement Projects Crown Capital Improvements				\$ 3,173,260				\$ 3,173,260	0.00%
027-Bullard Circle Water Project Bullard Circle Water			\$ 69,535	\$ 269,403				\$ 338,938	0.00%
Total Multi-Year Funds	\$ 3,956,000	\$ 2,816,930	\$ 69,535	\$ 78,717,716			\$ 15,425,778	\$ 100,985,959	15.28%
Total Countywide Funds	\$ 57,538,274	\$ 76,152,086	\$ 16,245,428	\$ 96,276,771	\$ 31,963,157	\$ 26,291,773	\$ 222,935,522	\$ 527,403,011	42.27%

General Fund Expenditures by Category



General Fund Expenditures By Function



**General Fund
Summary of Expenditures**

	FY 2012 Final Budget	FY 2013 Final Budget	FY 2014 Final Budget	FY 2015 Adopted Budget	FY 2016 Adopted Budget
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Expenditures by Category

Salary & Benefits	\$ 111,279,369	\$ 122,028,410	\$ 124,459,144	\$ 126,516,929	\$ 132,630,228
Basic Operating	22,320,646	38,839,243	47,385,933	30,255,505	30,148,374
Capital Outlay	7,710,302	6,561,300	4,450,372	3,231,743	2,316,256
Debt Service	26,558,610	25,850,279	25,569,525	24,631,310	25,410,787
Transfers	5,834,262	10,353,692	1,980,612	876,809	1,178,905
Community Funding	1,653,907	1,674,614	1,875,933	1,471,794	1,279,017
Social Services Programs	31,393,082	30,916,272	31,013,892	27,960,785	30,790,848
Education	90,546,588	91,149,216	87,904,022	90,976,512	89,134,983
Other	62,611,111	2,531,468	12,833,235	8,698,751	7,103,080
Total Expenditures	\$ 359,907,877	\$ 329,904,494	\$ 337,472,668	\$ 314,620,138	\$ 319,992,478

	FY 2012 Final Budget	FY 2013 Final Budget	FY 2014 Final Budget	FY 2015 Adopted Budget	FY 2016 Adopted Budget
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Expenditures by Function

General Government Other	\$ 5,291,309	\$ 3,642,391	\$ 18,527,669	\$ 2,620,863	\$ 1,844,738
Building & Grounds	5,998,250	6,297,475	6,951,770	7,785,811	7,937,414
Debt Service	82,226,594	25,850,279	25,569,525	24,097,524	25,410,787
General Administration	15,460,484	16,727,341	18,094,899	16,800,257	18,068,548
Transfers	5,834,262	10,353,692	1,980,612	876,809	1,178,905
Public Health	18,708,144	23,755,450	21,964,100	21,318,340	21,099,046
Mental Health	-	16,008,368	9,675,389	5,533,456	5,814,287
Public Safety	8,458,309	7,537,885	7,614,955	7,247,841	7,657,316
County Schools	77,248,694	76,499,463	77,334,983	77,998,888	78,983,070
Library	10,340,755	10,953,518	11,509,038	10,825,303	11,077,310
Economic Development	7,850,211	7,851,232	8,284,288	6,589,031	6,286,336
FTCC	13,297,894	9,163,305	10,569,039	12,977,624	10,151,913
Sheriff	39,187,339	40,253,711	46,075,717	46,961,728	48,419,606
Social Services	65,333,677	64,809,391	66,828,980	67,332,544	69,574,310
Other	4,671,955	10,200,993	6,491,704	5,654,119	6,488,892
Total Expenditures	\$ 359,907,877	\$ 329,904,494	\$ 337,472,668	\$ 314,620,138	\$ 319,992,478

Expenditures by Organization

Department	FY 2014			FY2015		FY 2016		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget
General Fund								
410-General Administration								
Governing Body	\$ 541,818	\$ 561,440	96.51%	\$ 548,319	\$ 555,635	\$ 553,068	\$ 553,068	\$ 561,352
Administration	1,897,660	2,082,087	91.14%	2,015,545	2,048,545	2,107,454	2,106,238	2,155,268
Public Affairs/Education	45,308	150,000	30.21%	150,000	150,000	150,000	150,000	150,000
Court Facilities	124,345	171,714	72.41%	136,000	136,000	136,000	136,000	136,000
Information Services	2,447,320	2,728,430	89.70%	2,935,629	5,103,057	3,361,898	3,400,816	3,465,916
Elections	1,041,656	1,209,514	86.12%	958,667	958,667	1,494,169	1,494,169	1,504,922
Finance	1,256,510	1,312,452	95.74%	1,329,149	1,333,485	1,287,310	1,287,310	1,315,463
Legal	725,327	877,688	82.64%	868,111	875,111	823,998	823,998	843,294
Register of Deeds	2,035,977	2,223,240	91.58%	2,174,646	2,271,448	2,176,547	2,176,547	2,214,060
Register of Deeds Automation	62,458	167,127	37.37%	102,186	154,070	92,932	92,932	92,932
Tax Administration	5,259,778	6,151,794	85.50%	5,169,750	5,707,873	5,068,557	5,068,557	5,141,943
Property Revaluation	278,183	459,413	60.55%	412,255	456,755	478,414	478,414	487,398
Total General Administration	15,716,340	18,094,899	86.86%	16,800,257	19,750,646	17,730,347	17,768,049	18,068,548
411-Building & Grounds								
Facilities Maintenance	1,340,152	1,567,087	85.52%	2,370,237	2,806,738	6,459,326	2,083,282	2,083,282
Print and Graphics Shop	225,260	225,919	99.71%	233,891	233,891	275,794	250,794	255,132
Communications Center	1,652,921	1,765,063	93.65%	1,714,790	1,714,790	1,994,284	1,994,284	1,997,178
Carpenter Shop	217,238	218,637	99.36%	217,868	217,868	218,142	218,142	223,089
Facilities Management	1,131,668	1,207,478	93.72%	1,213,119	1,213,119	1,200,983	1,200,347	1,224,551
Public Buildings Janitorial	668,575	732,629	91.26%	731,652	731,652	731,998	731,998	737,341
Central Maintenance	538,994	573,088	94.05%	646,726	646,726	924,390	744,297	756,221
Landscaping & Grounds	591,131	661,869	89.31%	657,528	657,528	649,999	649,999	660,620
Total Building & Grounds	6,365,939	6,951,770	91.57%	7,785,811	8,222,312	12,454,916	7,873,143	7,937,414
412-General Government								
Debt Service	40,314,258	40,315,841	100.00%	24,097,524	24,152,717	24,130,625	24,877,001	24,877,001
General Government Other	3,890,302	5,761,965	67.52%	3,497,672	4,110,755	6,505,568	5,897,062	3,557,429
Total General Government	44,204,560	46,077,806	95.93%	27,595,196	28,263,472	30,636,193	30,774,063	28,434,430
420-Emergency Services								
Emergency Services	2,840,411	3,035,019	93.59%	2,902,670	2,963,588	3,408,781	3,108,195	3,160,914
Emergency Services Grants	34,342	56,875	60.38%	-	136,934	101,800	101,800	101,800
Total Emergency Services	2,874,753	3,091,894	92.98%	2,902,670	3,100,522	3,510,581	3,209,995	3,262,714
422-Law Enforcement - Sheriff								
Sheriff	25,050,336	25,291,863	99.05%	24,807,958	25,119,715	27,017,173	25,509,349	26,049,590
Jail	15,686,380	15,946,022	98.37%	17,690,716	17,888,991	18,000,997	17,337,749	17,653,477
Roxie Crisis Intervention Center	(12,097)	201,169	-6.01%	300,467	300,467	296,788	296,788	302,091
Sheriff Grants	224,187	397,793	56.36%	-	346,781	93,373	93,373	93,373
School Law Enforcement - Local	3,726,207	4,238,870	87.91%	4,162,587	4,414,739	4,237,271	4,219,493	4,321,075
Total Law Enforcement - Sheriff	44,675,013	46,075,717	96.96%	46,961,728	48,070,693	49,645,602	47,456,752	48,419,606
424-Animal Control								
Animal Control	2,885,036	2,888,087	99.89%	2,801,373	2,801,373	2,890,111	2,778,737	2,827,836
426-Protective Services								
Cumberland County Criminal Justice Unit	401,356	408,337	98.29%	387,863	387,863	388,098	388,098	395,309
Public Safety Other	1,104,782	1,226,637	90.07%	1,155,935	1,155,935	1,171,457	1,171,457	1,171,457
Total Protective Services	1,506,138	1,634,974	92.12%	1,543,798	1,543,798	1,559,555	1,559,555	1,566,766

Expenditures by Organization

Department	FY 2014			FY2015		FY 2016		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget
431-Health								
Health - Administration	\$ 2,310,062	\$ 2,407,250	95.96%	\$ 2,399,647	\$ 2,446,735	\$ 2,399,538	\$ 2,399,538	\$ 2,492,143
Laboratory	282,220	297,599	94.83%	289,496	292,016	347,313	347,313	353,426
Pharmacy	629,752	672,468	93.65%	673,150	673,150	672,441	672,441	672,441
Jail Health Program	2,639,583	2,731,012	96.65%	2,610,064	2,610,064	2,779,413	2,604,136	2,648,938
Management Support	272,305	290,774	93.65%	290,774	290,774	289,027	289,027	295,153
NC Environmental Health	1,387,402	1,430,571	96.98%	1,388,146	1,402,946	1,494,789	1,442,940	1,471,880
Immunization Clinic	221,174	221,553	99.83%	199,981	254,841	217,387	217,387	232,409
School Health Program	1,021,948	1,047,067	97.60%	1,053,783	1,153,790	1,216,457	1,152,652	1,173,242
Child Health Clinic	806,899	820,932	98.29%	811,326	817,517	808,359	808,359	837,726
Dental Clinic	419,126	545,394	76.85%	345,304	395,304	347,051	347,051	351,713
Health Promotion	364,631	366,448	99.50%	404,512	419,173	368,329	368,329	374,120
Maternal Health Clinic	685,103	704,573	97.24%	662,046	667,046	684,971	684,971	697,764
Bio-Terrorism Preparedness	55,590	72,500	76.68%	72,500	72,500	72,500	72,500	72,500
Sexually Transmitted Disease Clinic	1,178,682	1,190,484	99.01%	1,184,465	1,189,978	1,232,553	1,232,553	1,258,638
Claims Processing	-	-	0.00%	213,124	213,124	212,421	212,421	217,023
Medical Records	244,451	283,042	86.37%	251,135	251,135	286,975	248,314	252,647
Breast/Cervical Cancer Control	142,586	151,812	93.92%	143,730	143,730	144,285	144,285	145,509
South Central Partnership for Health	2,052	4,400	46.64%	-	2,348	-	-	-
Care Coordination for Children	632,526	705,194	89.70%	686,535	748,469	686,535	686,535	695,606
Pregnancy Care Management	751,020	1,017,818	73.79%	808,870	846,299	808,870	808,870	825,089
Reynolds Diabetes Education Grant	114,282	158,867	71.94%	-	-	-	-	-
Child Fatality Prevention	3,610	3,666	98.47%	3,787	3,787	4,033	4,033	4,033
Health Express Care	453,820	495,512	91.59%	505,862	512,812	508,565	508,565	522,780
Chest Tuberculosis Clinic	164,708	191,240	86.13%	192,032	192,032	183,605	183,605	186,381
Family Planning Clinic	1,001,988	1,038,609	96.47%	923,584	964,340	982,662	890,519	905,512
Communicable Disease	255,651	263,817	96.90%	262,534	243,139	220,381	220,381	224,586
Center for Disease Control Tuberculosis	30,005	34,417	87.18%	35,766	35,766	66,113	66,113	67,649
NC AIDS	72,075	91,874	78.45%	108,400	114,132	96,125	96,125	97,279
Adult Health Clinic	1,077,311	1,148,429	93.81%	982,850	982,850	956,441	956,441	980,026
Wisewoman	-	-	-	-	-	65,117	26,440	26,440
School Health-Board of Education Grant	553,884	563,043	98.37%	568,343	568,343	565,174	565,174	577,849
Community Transformation Grant	538,438	570,000	94.46%	420,000	186,438	71,721	71,721	71,721
Women, Infants & Children-Client Services	2,462,879	2,943,735	83.67%	2,826,594	2,826,594	2,815,131	2,815,131	2,866,823
Total Health	20,775,763	22,464,100	92.48%	21,318,340	21,521,172	21,604,282	21,143,870	21,599,046
432 - Health Other								
Health Other	85,681	89,118	96.14%	89,961	93,398	90,766	90,766	90,766
43M - Mental Health Other								
Court Ordered Evaluations	134,584	165,000	81.57%	165,000	165,000	165,000	165,000	165,000
Sobriety Court	51,146	83,944	60.93%	92,176	93,659	92,176	92,176	92,176
Mental Health Other	6,254,770	9,175,444	68.17%	5,276,280	6,342,116	5,553,558	5,553,558	5,557,111
Total Mental Health Other	6,440,500	9,424,388	68.34%	5,533,456	6,600,775	5,810,734	5,810,734	5,814,287
433 - Mental Health Managed Care								
Managed Care Organization	114,552	251,001	45.64%	-	-	-	-	-
437 - Social Services								
Social Services Department	36,661,630	39,443,346	92.95%	39,371,759	41,423,275	43,470,200	40,672,433	41,756,658
Social Services Other	26,271,182	26,711,534	98.35%	27,086,365	27,087,805	27,129,329	27,086,365	27,100,414
Grant Family Violence Care Center	382,311	426,132	89.72%	408,334	457,181	438,630	438,630	446,990
Welfare Other	381,332	466,086	81.82%	466,086	477,805	527,961	466,086	466,086
Total Social Services	63,696,455	67,047,098	95.00%	67,332,544	69,446,066	71,566,120	68,663,514	69,770,148

Expenditures by Organization

Department	FY 2014			FY2015			FY 2016	
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget
439-Human Services								
Veterans Services	\$ 371,432	\$ 373,045	99.57%	\$ 370,336	\$ 370,336	\$ 363,376	\$ 363,376	371,277
Child Support Enforcement	4,622,050	4,712,156	98.09%	4,711,368	4,790,879	4,748,548	4,748,315	4,849,157
Spring Lake Resource Center Administration	28,110	34,242	82.09%	34,242	34,242	34,242	34,242	34,242
Total Human Services	5,021,592	5,119,443	98.09%	5,115,946	5,195,457	5,146,166	5,145,933	5,254,676
440-Library								
Library	10,487,423	10,805,937	97.05%	10,632,772	10,651,524	10,701,457	10,701,457	10,879,477
Library - Law	90,900	91,358	99.50%	90,938	90,938	94,946	94,946	96,240
Library - LSCA Enrichment Grant	415,654	510,150	81.48%	-	267,899			
Library - Smart Start Raising a Reader	101,447	101,593	99.86%	101,593	101,593	101,593	101,593	101,593
Total Library	11,095,424	11,509,038	96.41%	10,825,303	11,111,954	10,897,996	10,897,996	11,077,310
442 - Culture & Recreation								
Stadium Maintenance	244,681	258,609	94.61%	141,796	154,495	141,796	141,796	141,796
Culture Recreation Other	305,816	306,416	99.80%	306,416	306,416	321,066	305,816	305,816
Total Culture & Recreation	550,497	565,025	97.43%	448,212	460,911	462,862	447,612	447,612
450-Economic Development								
Planning	3,135,036	3,310,929	94.69%	3,238,962	3,269,662	3,230,953	3,230,953	3,288,631
Engineering	363,780	371,014	98.05%	336,606	340,906	342,497	342,497	370,612
NC Cooperative Extension Service	463,288	635,245	72.93%	587,876	598,501	627,692	627,692	630,960
NC Cooperative Extension Programs	10,869	36,000	30.19%	34,500	36,500	36,000	36,000	36,000
Location Services	400,260	449,096	89.13%	447,470	447,470	447,271	447,271	456,305
Soil Conservation District	68,949	85,469	80.67%	65,757	72,732	65,862	65,862	67,102
Public Utilities	96,695	96,873	99.82%	69,429	69,429	69,256	69,256	70,290
Soil Conservation/Cost Share Program	67,930	67,980	99.93%	68,648	68,648	68,681	68,681	70,739
Economic Physical Development Other	411,200	440,005	93.45%	430,000	458,805	480,000	430,000	225,000
Industrial Park	886	20,000	4.43%	5,000	5,000	2,500	2,500	2,500
Economic Incentives	392,407	711,634	55.14%	804,783	867,840	868,197	568,197	568,197
Water & Sewer Department	1,130,697	2,060,043	54.89%	500,000	1,034,155	500,000	500,000	500,000
Total Economic Development	6,541,997	8,284,288	78.97%	6,589,031	7,269,648	6,738,909	6,388,909	6,286,336
470 - Education								
Education - BOE	77,239,186	77,241,160	100.00%	77,998,888	77,998,888	78,795,485	78,983,070	78,983,070
Education - FTCC	10,026,341	10,662,862	94.03%	12,977,624	13,615,543	10,151,913	10,151,913	10,151,913
Total Education	87,265,527	87,904,022	99.27%	90,976,512	91,614,431	88,947,398	89,134,983	89,134,983
Total General Fund	\$ 319,815,767	\$ 337,472,668	94.77%	\$ 314,620,138	\$ 325,066,628	\$ 329,692,538	\$ 319,144,611	319,992,478

Expenditures by Organization

Department	FY 2014			FY 2015		FY 2016		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget
Special Revenue Funds								
104-Emergency Telephone System								
Emergency Telephone System	\$ 1,550,665	\$ 2,341,261	66.23%	\$ 913,162	\$ 1,030,413	\$ 1,203,484	\$ 1,203,484	\$ 1,181,405
106-County School Fund								
School Special Sales Tax	\$ 3,544,670	\$ 3,546,162	99.96%	\$ 2,218,069	\$ 1,797,397	\$ 1,755,922	\$ 2,195,625	\$ 2,195,625
School CO Category I	2,410,347	6,317,126	38.16%	4,270,000	8,199,000		4,620,000	4,620,000
School CO Category II	3,151,424	3,529,000	89.30%	2,261,931	2,443,931		2,284,375	2,284,375
School CO Category III	671,306	746,616	89.91%	550,000	450,000		500,000	500,000
School CO Lottery	3,863,323	3,866,323	99.92%	3,400,000	3,802,117	3,739,704	3,300,000	3,300,000
Total School Fund	\$ 13,641,070	\$ 18,005,227	75.76%	\$ 12,700,000	\$ 16,692,445	\$ 5,495,626	\$ 12,900,000	\$ 12,900,000
114-Food & Beverage Fund								
Prepared Food & Beverage Tax	\$ 5,161,773	\$ 6,025,899	85.66%	\$ 5,427,118	\$ 5,578,934	\$ 11,108,195	\$ 8,459,173	\$ 8,460,543
130-Workforce Opportunities Investment Fund								
Workforce Opportunities Investment Act	\$ 346	\$ 3,500	9.89%	\$ -	\$ -	\$ 2,710,707	\$ 2,710,707	\$ 2,710,707
139-Senior Aides Fund								
Senior Aides	\$ 668,908	\$ 669,669	99.89%	\$ 655,827	\$ 669,831	\$ 669,825	\$ 669,825	\$ 670,150
230-Federal Drug Forfeiture Funds								
Justice	\$ 831,219	\$ 1,208,631	68.77%	\$ 174,560	\$ 658,628	\$ 50,000	\$ 50,000	\$ 50,000
232-State Drug Forfeiture Funds								
State Drug Forfeiture	\$ 45,209	\$ 216,000	20.93%					
240 - Injured Animal Fund								
Injured Animal Stabilization	\$ 6,292	\$ 12,884	48.84%	\$ 12,000	\$ 12,000	\$ 9,379	\$ 9,379	\$ 9,379
420- Recreation Fund								
Hope Mills Recreation	\$ 557,637	\$ 591,047	94.35%	\$ 551,130	\$ 551,130	\$ 560,714	\$ 560,714	\$ 560,714
Parks and Recreation	3,660,496	4,432,384	82.59%	3,979,214	4,195,055	4,248,737	4,248,737	4,248,737
Total Recreation Fund	\$ 4,218,133	\$ 5,023,431	83.97%	\$ 4,530,344	\$ 4,746,185	\$ 4,809,451	\$ 4,809,451	\$ 4,809,451
430-Juvenile Crime Prevention Fund								
Juvenile Crime Prevention	\$ 1,079,058	\$ 1,218,232	88.58%	\$ 1,189,358	\$ 1,260,371	\$ 1,128,132	\$ 1,105,088	\$ 1,105,088
JCP Residential Group Home	696,515	716,445	97.22%	712,643	712,643	709,024	709,024	723,073
Total Juvenile Crime Prevention	\$ 1,775,573	\$ 1,934,677	91.78%	\$ 1,902,001	\$ 1,973,014	\$ 1,837,156	\$ 1,814,112	\$ 1,828,161
446-County Community Development Fund								
County CDBG Administration	\$ 187,597	\$ 290,874	64.49%	\$ 263,512	\$ 310,512	\$ 265,440	\$ 265,440	\$ 270,782
Miscellaneous Grants	13,481	15,000	89.87%					
Housing Activities	787,170	1,245,457	63.20%	507,844	1,382,465	539,491	539,491	539,491
Economic Development	-	50,000	0.00%	25,000	75,000			
Public Facilities	82,603	450,000	18.36%	100,000	300,000	100,000	100,000	100,000
Public Services	117,978	135,321	87.18%	119,358	119,358	115,267	115,267	115,267
Infrastructure	-	-	0.00%	50,000				
Emergency Shelter Grants	176,255	218,426	80.69%	150,000	190,567	147,000	147,000	147,000
Total County Community Development	1,365,084	2,405,078	56.76%	1,215,714	2,377,902	1,167,198	1,167,198	1,172,540
447-Community Devel Home Fund								
Home Administration	\$ 62,127	\$ 80,676	77.01%	\$ 48,810	\$ 53,630	\$ 45,837	\$ 45,837	\$ 45,837
Home Housing Activity	420,165	1,226,720	34.25%	504,108	1,339,801	470,664	470,664	470,664
Total Community Development Home	482,292	1,307,396	36.89%	552,918	1,393,431	516,501	516,501	516,501

Expenditures by Organization

Department	FY 2014			FY2015		FY 2016		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget
448-CD Support Housing								
Support Housing Program Grants	\$ 119,896	\$ 328,993	36.44%	\$ 178,807	\$ 450,423	\$ 303,733	\$ 303,733	\$ 303,733
449-CD PATH								
PATH	275,178	282,524	97.40%	297,645	297,645	299,833	299,833	299,833
Total All Community Development Funds	\$ 2,242,450	\$ 4,323,991	51.86%	\$ 2,245,084	\$ 4,519,401	\$ 2,287,265	\$ 2,287,265	\$ 2,292,607
451-NC 91-08-010 Fund								
Planning Grants	\$ 70,072	\$ 70,600	99.25%	\$ 91,770	\$ 91,770	\$ 91,770	\$ 89,800	\$ 89,800
452-US DOT 104 Fund								
US DOT 104 (F)	\$ 341,063	\$ 686,500	49.68%	\$ 998,645	\$ 998,645	\$ 998,645	\$ 998,645	\$ 998,645
454-NC Elderly								
Community Transportation Program	\$ 127,852	\$ 137,406	93.05%	\$ 137,015	\$ 137,015	\$ 131,443	\$ 131,443	\$ 133,812
Rural Operation Assistance Program	361,042	387,623	93.14%	387,602	347,809	349,427	349,427	349,427
Mid Carolina Senior Transportation	212,603	213,471	99.59%	212,964	224,582	224,582	224,582	224,582
5310-Non-Medical Transportation Grant	171,661	450,000	38.15%	250,000	278,342	150,000	150,000	150,000
5316 Grant -JARC	-	100,000	0.00%	100,000	100,000	-	-	-
Total NC Elderly	\$ 873,158	\$ 1,288,500	67.77%	\$ 1,087,581	\$ 1,087,748	\$ 855,452	\$ 855,452	\$ 857,821
455-Surface Transportation Program								
Surface Transportation Program	\$ 85,695	\$ 85,695	100.00%					
469- Special Fire Tax								
Special Fire District Tax	\$ 838,145	\$ 839,121	99.88%	\$ 846,240	\$ 849,240	\$ 886,204	\$ 886,204	\$ 886,204
470-Beaver Dam								
Beaver Dam Fire District	137,953	137,953	100.00%	138,390	140,939	145,091	145,091	145,091
472-Bethany								
Bethany Fire District	222,297	222,752	99.80%	211,944	217,909	224,807	224,807	224,807
473-Bonnie Doone								
Bonnie Doone Fire District	2,976	3,074	96.81%	3,084	7,494	3,283	3,283	3,283
474-Cotton								
Cotton Fire District	839,996	840,244	99.97%	823,648	857,861	883,862	883,862	883,862
476-Cumberland Road								
Cumberland Road Fire District	517,676	518,016	99.93%	505,286	505,686	525,669	525,669	525,669
478-Eastover								
Eastover Fire District	190,906	194,813	97.99%	185,814	185,814	199,181	199,181	199,181
480-Godwin Falcon								
Godwin Falcon Fire District	89,063	89,193	99.85%	85,433	86,208	89,207	89,207	89,207
482-Gray's Creek								
Gray's Creek Fire Department #18	371,935	373,435	99.60%	357,826	358,276	384,257	384,257	384,257
Gray's Creek Fire Department #24	371,935	373,435	99.60%	357,826	358,276	384,257	384,257	384,257
Total Grays Creek Fire District	743,869	746,870	99.60%	715,652	716,552	768,514	768,514	768,514
484-Lafayette Village								
Lafayette Village Fire District	56	56	100.00%	40	40	12	12	12

Expenditures by Organization

Department	FY 2014			FY2015		FY 2016		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget
486-Lake Rim								
Lake Rim Fire District	\$ 12,132	\$ 12,219	99.29%	\$ 6,087	\$ 6,087	\$ 6,083	\$ 6,083	\$ 6,083
490-Manchester								
Manchester Fire District (Spring Lake)	88,871	88,871	100.00%	89,100	90,387	91,934	91,934	91,934
492-Pearces Mill								
Pearces Mill Fire District	820,977	821,079	99.99%	796,921	835,001	839,574	839,574	839,574
494-Stedman								
Stedman Fire District	147,964	148,137	99.88%	140,809	141,383	147,255	147,255	147,255
495-Stoney Point								
Stoney Point Fire District	936,690	936,690	100.00%	892,879	899,056	957,889	957,889	957,889
496-Vander								
Vander Fire District	937,955	937,955	100.00%	876,916	889,496	923,866	923,866	923,866
498-Wade								
Wade Fire District	90,372	91,804	98.44%	85,562	85,562	93,877	93,877	93,877
499-Westarea								
Westarea Fire District	981,859	982,401	99.94%	961,371	961,821	996,927	996,927	996,927
Westarea Fire District Station #10	221,725	221,725	100.00%	223,661	224,061	233,498	233,498	233,498
Total Westarea Fire District	1,203,584	1,204,126	99.95%	1,185,032	1,185,882	1,230,425	1,230,425	1,230,425
Total Fire Districts Funds	\$ 7,821,482	\$ 7,832,973	99.85%	\$ 7,588,837	\$ 7,700,597	\$ 8,016,733	\$ 8,016,733	\$ 8,016,733
824-Tourism Development Authority								
Tourism Development Authority	\$ 5,104,628	\$ 5,124,889	99.60%	\$ 5,000,000	\$ 5,219,473	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000
850-Inmate Welfare								
Inmate Canteen	\$ 618,682	\$ 773,050	80.03%	\$ 659,848	\$ 659,848	\$ 630,000	\$ 630,000	\$ 630,000
Total Special Revenue Funds	\$ 45,056,418	\$ 55,627,377	81.00%	\$ 43,986,777	\$ 51,638,932	\$ 46,273,688	\$ 51,004,026	\$ 51,005,402
Enterprise Funds								
252-Eastover Sanitary District Fund								
Eastover Sanitary District	\$ 1,725,154	\$ 1,924,202	89.66%	\$ 1,866,700	\$ 1,866,700	\$ 1,916,400	\$ 1,919,400	\$ 1,919,400
253-Norcross Water and Sewer Fund								
Norcross Water and Sewer	\$ 338,807	\$ 653,585	51.84%	\$ 659,745	\$ 659,745	\$ 659,745	\$ 659,745	\$ 659,745
255-Kelly Hills Water and Sewer Fund								
Kelly Hills Water and Sewer	\$ 1,808	\$ 69,000	2.62%	\$ 61,380	\$ 154,487	\$ 95,826	\$ 95,826	\$ 95,826
256-Southpoint Water Fund								
Southpoint Water	\$ 12,861	\$ 45,400	28.33%	\$ 71,336	\$ 71,336	\$ 40,000	\$ 40,000	\$ 40,000
257-Eastover Sanitary District Debt Fund								
Eastover Sanitary District Debt	\$ 507,514	\$ 785,273	64.63%	\$ 784,582	\$ 784,582	\$ 784,672	\$ 784,672	\$ 784,672
620-Civic Center Fund								
Civic Center	\$ 4,721,171	\$ 6,733,531	70.11%	\$ 4,921,087	\$ 5,201,045	\$ 8,618,632	\$ 5,613,472	\$ 5,613,472
621-Civic Center Motel Tax								
Civic Center Motel Tax	\$ 1,228,879	\$ 1,228,879	100.00%	\$ 1,224,068	\$ 1,224,068	\$ 1,218,107	\$ 1,218,107	\$ 1,218,107

Expenditures by Organization

Department	FY 2014			FY2015			FY 2016		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget	
623-Coliseum Debt Service									
Debt Service - Coliseum	\$ 1,461,894	\$ 3,692,904	39.59%	\$ 3,727,400	\$ 3,672,207	\$ 3,654,322	\$ 4,010,460	\$ 4,010,460	
625-Solid Waste Fund									
Administration	\$ 1,263,964	\$ 1,507,118	83.87%	\$ 1,382,437	\$ 1,382,437	\$ 5,628,755	\$ 5,628,755	\$ 5,637,222	
Ann Street	8,434,061	11,390,048	74.05%	12,120,478	12,128,378	4,828,069	4,828,069	4,834,010	
Wilkes Road	891,101	1,459,923	61.04%	1,394,615	1,394,615	2,271,376	2,271,376	2,274,902	
Container Sites	779,280	1,082,643	71.98%	1,293,206	1,293,206	1,066,459	1,066,459	1,081,797	
Transportation	572,259	822,946	69.54%	770,066	770,066	709,438	709,438	716,232	
Household Hazardous Waste/Planning	162,148	210,875	76.89%	248,182	248,182	271,984	271,984	274,664	
Maintenance	491,060	534,733	91.83%	625,957	625,957	676,332	676,332	684,813	
White Goods	244,966	316,847	77.31%	359,636	359,636	307,633	307,633	311,246	
Construction & Demolition	144,454	195,381	73.93%	252,130	252,130	229,107	229,107	230,506	
Recycling	1,040,294	1,277,147	81.45%	1,304,515	1,304,515	1,324,103	1,324,103	1,330,204	
Total Solid Waste	\$ 14,023,587	\$ 18,797,661	74.60%	\$ 19,751,222	\$ 19,759,122	\$ 17,313,256	\$ 17,313,256	17,375,596	
Total Enterprise Funds	\$ 24,008,814	\$ 33,930,435	70.76%	\$ 33,067,520	\$ 33,393,292	\$ 34,300,960	\$ 31,654,938	\$ 31,717,278	
Internal Service Funds									
115-Group Insurance Fund									
Group Insurance	\$ 13,196,264	\$ 13,642,104	96.73%	\$ 14,527,734	\$ 14,527,734	\$ 13,466,913	\$ 12,208,333	\$ 12,208,333	
Employee Pharmacy	1,721,930	2,078,331	82.85%	2,058,023	2,058,023	2,505,876	2,505,876	2,518,345	
Employee Clinic	264,766	276,119	95.89%	272,709	272,709	403,200	403,200	403,200	
Employee Wellness	80,551	158,652	50.77%	161,423	161,423	199,654	199,654	201,381	
Total Group Insurance Fund	\$ 15,263,511	\$ 16,155,206	94.48%	\$ 17,019,889	\$ 17,019,889	\$ 16,575,643	\$ 15,317,063	\$ 15,331,259	
116-Employee Benefit Fund									
Employee Flexible Benefits	\$ 375,412	\$ 550,000	68.26%	\$ 600,012	\$ 600,012	\$ 600,000	\$ 600,000	\$ 600,000	
117-Vehicle Insurance Fund									
Vehicle Insurance	\$ 347,099	\$ 500,000	69.42%	\$ 500,000	\$ 612,000	\$ 637,200	\$ 637,200	\$ 637,200	
118-Retiree Health Insurance									
Retiree Health Insurance	\$ 4,670,036	\$ 4,702,173	99.32%	\$ 4,580,711	\$ 4,580,711	\$ 5,240,657	\$ 4,782,889	\$ 4,782,889	
120-Workers Compensation Fund									
Workers Compensation	\$ 2,038,337	\$ 2,329,258	87.51%	\$ 1,649,979	\$ 1,649,979	\$ 1,701,500	\$ 1,641,500	\$ 1,655,340	
630-General Litigation									
Legal	\$ 390,052	\$ 470,500	82.90%	\$ 103,000	\$ 353,000	\$ 103,000	\$ 103,000	\$ 103,000	
Total Internal Service Funds	\$ 23,084,447	\$ 24,707,137	93.43%	\$ 24,453,591	\$ 24,815,591	\$ 24,858,000	\$ 23,081,652	23,109,688	
Pension & Permanent Funds									
870-LEO Special Separation									
LEO Separation Allowance	\$ 348,187	\$ 485,847	71.67%	\$ 485,997	\$ 589,606	\$ 589,406	\$ 589,406	\$ 589,406	
875-Cumberland Cemetery Trust									
Cemetery Trust	\$ -	\$ 2,800	0.00%	\$ 2,800	\$ 2,800	\$ 2,800	\$ 2,800	\$ 2,800	
Total Pension & Permanent Funds	\$ 348,187	\$ 488,647	71.26%	\$ 488,797	\$ 592,406	\$ 592,206	\$ 592,206	592,206	
Annually Budgeted Funds Less Capital Project	\$ 412,313,633	\$ 452,226,264	91.17%	\$ 416,616,823	\$ 435,506,849	\$ 435,717,392	\$ 425,477,433	426,417,052	

Expenditures by Organization

Department	FY 2014			FY2015		FY 2016		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget
Multi-Year Capital Project Funds								
002 - Detention Facility								
Detention Facility	\$ 14,782,588	\$ 15,011,566	98.47%	\$ 15,011,566	\$ 15,053,991	\$ -	\$ 15,053,991	\$ 15,053,991
007 - Landfill Construction								
Landfill Construction	\$ 4,198,050	\$ 4,198,052	100.00%					
Landfill Construction and Improvements	374,215	8,459,215	4.42%	8,459,215	12,657,267	8,459,215	8,459,215	8,459,215
Total Landfill Construction	\$ 4,572,265	\$ 12,657,267	36.12%	\$ 8,459,215	\$ 12,657,267	\$ 8,459,215	\$ 8,459,215	\$ 8,459,215
012 - Eastover Sanitary District Sewer Project								
Eastover Sanitary District Sewer Phase II	\$ 32,074	\$ 50,000	64.15%	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
015 - Health Department Building								
Health Department Building	\$ 28,612,868	\$ 28,666,573	99.81%					
016 - West Regional Branch Library								
West Regional Branch Library	\$ 5,317,008	\$ 5,717,186	93.00%	\$ 5,717,186	\$ 5,717,186	\$ 5,717,186	\$ 5,717,186	\$ 5,717,186
017 - Gray's Creek Middle School								
Gray's Creek Middle School	\$ 20,454,370	\$ 20,537,047	99.60%	\$ 20,537,047	\$ 20,537,362	\$ -	\$ 20,537,362	\$ 20,537,362
018 - New Century Elementary School								
New Century Elementary School	\$ 17,405,978	\$ 17,517,851	99.36%	\$ 17,517,851	\$ 17,517,881	\$ -	\$ 17,517,881	\$ 17,517,881
019 - Qualified School Construction Bonds								
Qualified School Construction Bonds	\$ 15,923,768	\$ 15,923,770	100.00%	\$ -	\$ 15,923,770			
020 - Eastover Sanitary District Water II								
Eastover Sanitary District Water II	\$ 8,479,568	\$ 8,479,575	100.00%	\$ -	\$ 8,479,575			
021 - New Century Middle School								
New Century Middle School	\$ 17,911,279	\$ 18,052,645	99.22%	\$ 18,052,645	\$ 18,066,261	\$ -	\$ 18,066,261	\$ 18,066,261
022 - Southpoint Water								
Southpoint Water Line Extension	\$ 484,242	\$ 540,802	89.54%	\$ 540,802	\$ 514,126			
023 - Overhills Park Sewer								
Overhills Sewer	\$ 54,811	\$ 3,421,500	0.00%	\$ 3,421,500	\$ 3,421,500	\$ 3,421,500	\$ 3,421,500	\$ 3,421,500
024 - Bragg Estates Sewer and Water								
Bragg Estates Sewer Project	\$ 21,000	\$ 33,000	0.00%	\$ 33,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
025 - Capital Improvement Projects								
Capital Improvement Projects							\$ 6,650,365	\$ 6,650,365
026 - Crown Improvement Projects								
Crown Improvement Projects							\$ 3,173,260	\$ 3,173,260
027 - Bullard Circle Water Project								
Bullard Circle Water Project								\$ 338,938
Total Multi-Year Funds	\$ 134,051,820	\$ 146,608,782	91.44%	\$ 89,340,812	\$ 119,938,919	\$ 19,647,901	\$ 97,473,761	\$ 100,985,959
Total Countywide Budget	\$ 546,365,453	\$ 598,835,046	91.24%	\$ 505,957,635	\$ 555,445,768	\$ 455,365,293	\$ 522,951,194	\$ 527,403,011

Expenditures by Organization

Department	FY 2014			FY2015		FY 2016		
	Actual	Final Budget	%Budget Spent	Budget Adopted	Budget 4/30/15	Requested Budget	Recommended Budget	Adopted Budget
Agency Funds								
802-Fayetteville Tax Fund								
City of Fayetteville	\$ 73,323,718							
City of Fayetteville Annexation	368							
804-Revitalization Tax								
Downtown Revitalization	\$ 135,395							
806-Falcon Tax								
Town of Falcon	\$ 25,075							
808-Godwin Tax								
Town of Godwin	\$ 27,521							
810-Hope Mills Tax								
Town of Hope Mills	\$ 6,591,877							
812-Linden Tax								
Town of Linden	\$ 18,999							
814-Spring Lake Tax								
Town of Spring Lake	\$ 4,090,849							
816-Stedman Tax								
Town of Stedman	\$ 304,521							
818-Wade Tax								
Town of Wade	\$ 91,969							
820-Intergovernment Fund								
Sheriff	\$ 163,273							
Domestic Violence Center	131,325							
Excise Tax on Deeds	988,093							
Cumberland County Schools	69							
822-Stormwater Fund								
Stormwater Utility	\$ 17,632,000							
828-Town of Eastover								
Town of Eastover	\$ 641,595							
Town of Eastover VFD	16,799							
855-Inmate Trust Fund								
Inmate Account Fund	\$ 1,123,705							

Capital Improvement Projects

Projects	Prior Fiscal Yrs	FY2016 FY2016	FY2017 FY2017	FY2018 FY2018	FY2019 FY2019	FY2020+ FY2020+	Total Project Expenditures
General Fund							
Parking Lot Repair/Resurfacing	\$ 91,000	\$ 739,500	\$ 274,500	\$ 339,000	\$ 660,000	\$ 250,000	\$ 2,354,000
Building Additions/Renovations							
Animal Control Expansion	\$ -	\$ -	\$ 480,000	\$ -	\$ -	\$ -	\$ 480,000
DSS Carpet Replacement	-	-	280,000	280,000	-	-	560,000
Total - Building Additions/Renovations	\$ -	\$ -	\$ 760,000	\$ 280,000	\$ -	\$ -	\$ 1,040,000
Major Building Systems							
Detention Center Boilers	\$ -	\$ 198,000	\$ 198,000	\$ -	\$ -	\$ -	\$ 396,000
DSS Camera Replacement	-	-	125,000	-	-	-	125,000
Courthouse Camera Replacement	-	40,000	45,000	45,000	-	-	130,000
HVAC Replacements at C5 Building	-	-	-	136,000	-	-	136,000
Security Camera Upgrade at Detention Center	-	290,000	-	-	-	-	290,000
HVAC Replacement at Veterans Services	-	-	180,000	-	-	-	180,000
Total - Major Building Systems	\$ -	\$ 528,000	\$ 548,000	\$ 181,000	\$ -	\$ -	\$ 1,257,000
Minor Building Systems	\$ -	\$ 255,400	\$ 300,000	\$ 266,400	\$ 144,000	\$ -	\$ 965,800
Building Exterior Improvements	\$ -	1,738,440	420,480	168,240	151,440	\$ 85,440	\$ 2,564,040
Roof Repair/Replacement	\$ -	1,134,854	559,849	1,140,202	325,024	1,730,206	\$ 4,890,135
Total - General Fund	\$ 91,000	\$ 4,396,194	\$ 2,862,829	\$ 2,374,842	\$ 1,280,464	\$ 2,065,646	\$ 13,070,975
SEPARATE FUNDS							
Public Utilities							
Bragg Estates Sewer Project	\$ 237,000	\$ 1,763,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Overhills Sewer Project	315,549	3,057,151	-	-	-	-	3,372,700
Total - Public Utilities	\$ 552,549.00	\$ 4,820,151	\$ -	\$ -	\$ -	\$ -	\$ 5,372,700
Solid Waste							
Phase IV Expansion of Landfill	\$ -	\$ 8,010,000	\$ -	\$ -	\$ -	\$ -	\$ 8,010,000
Landfill Partial Closure	-	4,575,000	-	-	-	-	4,575,000
Piggyback Expansion of Landfill	-	-	120,000	-	-	-	120,000
Parking Lot Repair/Resurfacing	-	32,000	200,000	74,500	711,000	159,000	1,176,500
Total - Solid Waste	\$ -	\$ 12,617,000	\$ 320,000	\$ 74,500	\$ 711,000	\$ 159,000	\$ 13,881,500
Crown Complex							
Parking Lot Repair/Resurfacing	\$ -	\$ 491,500	\$ 88,500	\$ 461,000	\$ 420,500	\$ 140,000	\$ 1,601,500
General Maintenance	-	1,000,000	500,000	500,000	-	-	2,000,000
Roof Repair/Replacement	-	1,665,360	11,550	11,550	11,550	11,550	1,711,560
Building Exterior Improvements	-	14,300	314,400	11,000	282,000	1,212,000	1,833,700
Repair/Replacement Projects	-	834,000	2,882,400	1,393,800	505,200	3,360,000	8,975,400
Total - Crown Complex	\$ -	\$ 4,005,160	\$ 3,796,850	\$ 2,377,350	\$ 1,219,250	\$ 4,723,550	\$ 16,122,160
Total Countywide Capital Improvements	\$ 643,549	\$ 25,838,505	\$ 6,979,679	\$ 4,826,692	\$ 3,210,714	\$ 6,948,196	\$ 48,447,335