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CUMBERLAND
★ COUNTY ★
NORTH CAROLINA

BOARD OF COMMISSIONERS

CANDICE WHITE
Clerk to the Board

KELLIE BEAM
Deputy Clerk

MEMORANDUM

TO: Finance Committee Members (Commissioners Council, Faircloth and Lancaster)

FROM: Candice H. White, Clerk to the Board

DATE: January 30, 2015

SUBJECT: Finance Committee Meeting – Thursday, February 5, 2015

There will be a regular meeting of the Finance Committee on Thursday, February 5, 2015 at 9:30 AM in Room 564 of the Cumberland County Courthouse located at 117 Dick Street, Fayetteville, NC.

AGENDA

1. Election of Finance Committee Chairman
2. Approval of Minutes – October 2, 2014 Regular Meeting **(Pg. 2)**
3. Consideration of Transfer of Workforce Development Administrative and Fiscal Functions **(Pg. 8)**
4. Consideration of Request for Seventeen (17) New Child Welfare Positions **(Pg. 10)**
5. Consideration of Joint 911 Call Center Feasibility Study **(Pg. 17)**
6. Monthly Financial Report **(Pg.19)**
7. Other Matters of Business **(NO MATERIALS)**

cc: Board of Commissioners
County Administration
Tammy Gillis, Senior Internal Auditor
County Legal
County Department Head(s)
Sunshine List

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CUMBERLAND COUNTY FINANCE COMMITTEE
COURTHOUSE, 117 DICK STREET, 5TH FLOOR, ROOM 564
OCTOBER 2, 2014 - 9:30 AM
MINUTES

MEMBERS PRESENT: Commissioner Marshall Faircloth, Chairman
Commissioner Billy King

MEMBERS
ABSENT: Commissioner Kenneth Edge

OTHERS: Amy Cannon, County Manager
James Lawson, Deputy County Manager
Melissa Cardinali, Assistant County Manager
Rick Moorefield, County Attorney
Vicki Evans, Accounting Manager
Sally Shutt, Government Affairs Officer
Betty Clark, Information Services Director
Greg Taylor, Fort Bragg Regional Alliance Executive Director
Candice White, Clerk to the Board
Press

Commissioner Faircloth called the meeting to order.

1. APPROVAL OF MINUTES – SEPTEMBER 4, 2014 REGULAR MEETING

MOTION: Commissioner King moved to approve the minutes.
SECOND: Commissioner Faircloth
VOTE: UNANIMOUS (2-0)

2. CONSIDERATION OF FORT BRAGG REGIONAL ALLIANCE FUNDING REQUEST

BACKGROUND:

Historically the County has funded the Fort Bragg Regional Alliance through the annual budget process as part of community funding. Fort Bragg Regional Alliance (FBRA) requested funding in the amount of \$20,500 again in the fiscal year (FY) 2015 budget process. This request was not included in the recommended budget and was not funded as part of FY 2015.

Mr. Greg Taylor of FBRA has again approached the County for funding. Mr. Taylor requests the county remain a member of the FBRA. Membership dues are \$20,500 annually. In lieu of the County paying the dues, Mr. Taylor asks that the rent currently paid for FBRA office space be applied as payment of dues. Annual rent is \$18,000. Applying the rent toward the dues would leave a balance owed by the County of \$2,500.

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RECOMMENDATION/PROPOSED ACTION:

Recommend the County continue its partnership with the City of Fayetteville and the Chamber of Commerce and to adhere to the adopted budget for FY 2015 which does not provide funding to the Fort Bragg Regional Alliance.

Amy Cannon, County Manager, reviewed the background information as recorded above. Ms. Cannon advised the first year's lease with the Alliance was for one year beginning July 1, 2012 and then the lease went to a month-to-month basis. Ms. Cannon stated rental payments were received for five months, July through November, and in February 2013, Mr. Taylor met with the previous county manager and in lieu of rent, offered to give the county furniture, fixtures and equipment because the Alliance was financially unable to make the lease payment. At that time, Mr. Taylor also indicated the Alliance would like to remain in the building should the state or federal government provide funding in FY15. Ms. Cannon stated she did not include funding for the Alliance in the FY15 recommended budget; however, Mr. Taylor again approached the county with a request to exchange the \$18,000 rent for membership dues in the amount of \$20,500 which would leave a balance owed by the County of \$2,500.

Ms. Cannon also advised there may be a duplication of efforts because there are several organized efforts devoted to military and federal issues. Ms. Cannon shared an example of an email she received from Major Bobby Lumsden, who is representing the Governor on the BRAC, and from Mr. Taylor, both requesting the same information from the county. Ms. Cannon stated according to Colonel Sanborn, there has not been another round of BRAC commissioned although there is some anticipation there may be. Ms. Cannon suggested caution moving forward when considering the dislocation of efforts in the areas of economic development, business recruitment and workforce development. Ms. Cannon stated she felt the county's efforts need to be more aligned with the federal partnership and the recommended FY15 budget.

Commissioner Fairecloth recognized Greg Taylor, Fort Bragg Regional Alliance Executive Director, who stated he disagreed with some of Ms. Cannon's assessment because the Fort Bragg Regional Alliance is involved with things others have not taken to task such as the Mental Health Alliance. Mr. Taylor stated the Fort Bragg Regional Alliance has made attempts to get the state to take on a Defense Industry Adjustment (DIA) grant through the Office of Economic Adjustment, which was the Fort Bragg Regional Alliance's federal partner until last year, but the state was not interested in pursuing the grant. Mr. Taylor stated he has a meeting with Tony Rand of Workforce Development to talk about pursuing the grant in other ways.

Mr. Taylor also stated legislation was just passed so that some of the things in the new BRAC planning process do not have to be made public and this in the area in which he has been tasked with garnering information.

Mr. Taylor stated if his request is not funded, he will have to move out and his request is a small price for what the Fort Bragg Regional Alliance has been delivering.

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Commissioner Faircloth asked how many of the original eleven counties were still participating in the Alliance. Mr. Taylor responded four category-one counties will remain if Cumberland County does not join; all category-two counties have dropped out.

Commissioner Keefe stated what initially started out as BRAC morphed into the Alliance and asked Mr. Taylor to explain the mission of the Alliance. Mr. Taylor stated the mission of the Alliance is to work with the counties and the installation on issues that are important to both. Commissioner Keefe stated the county is paying \$410,000 to the Economic Development Alliance who should be doing those things.

Discussion followed. Commissioner Faircloth suggested that the county's membership fee be the rent and that the county not pay the \$2,500 difference to the Alliance. Mr. Taylor stated he would need to secure approval from the Alliance's board. Commissioner King inquired regarding the Alliance's funding sources. Mr. Taylor stated at present, the Alliance is only receiving local monies to support its efforts.

Rick Moorefield, County Attorney, asked the Finance Committee to consider a closed session for attorney/client matters.

MOTION: Commissioner King moved to go into closed session for Attorney Client Matter(s) pursuant to NCGS 143-318.11(a)(3).
SECOND: Commissioner Faircloth
VOTE: UNANIMOUS (2-0)

MOTION: Commissioner Faircloth moved to reconvene in open session.
SECOND: Commissioner King
VOTE: UNANIMOUS (2-0)

MOTION: Commissioner Faircloth moved to recommend to the full Board that the month-to-month rent agreement be extended for an annual amount of \$20,500.
SECOND: Commissioner King
VOTE: UNANIMOUS (2-0)

Mr. Moorefield suggested that the recommendation be placed on the Board's October 20 agenda as the October 6 agenda had already been published.

3. CONSIDERATION OF FINANCE, HUMAN RESOURCES AND BENEFITS SOFTWARE CONTRACT

BACKGROUND:

As part of the strategic plan, the Board of Commissioners identified several goals related to technology. These goals include advancing the County's automation and technology capabilities and optimizing service delivery through innovation, automation and technology. To that end,

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funds were identified to upgrade and enhance software systems for the finance, human resources, benefits and tax departments.

Led by the information systems (IS) department, staff has been working on fulfilling the first phase of new software implementation which includes the finance, human resources and benefits departments. To that end, a steering committee was formed with representatives from all three departments. Requests for Information (RFI) were sent to 11 software vendors. The list was narrowed to three vendors based on current relationships with similar size counties in North Carolina. The selected vendors (Lawson, Tyler Technologies and CGI) were invited to provide demonstrations of their software and Cumberland County staff participated in site visits to other counties.

After a thorough review of these vendors, the steering committee unanimously agreed upon the software product – Tyler Technologies’ Munis. Munis is currently utilized in 49 NC counties as well as 85 NC municipalities. Munis will fulfill County requirements of full integration between finance, budget, payroll, benefits and human resources. The software will provide greater functionality and automated workflows between all County departments.

Munis software is available through the National Joint Powers Alliance (NJPA) which is the national equivalent to a state contract. This means the contract has been through a competitive bid process on the national level. The contract price for software and implementation is \$1,592,844. The steering committee is confident that Munis is the software with the lowest initial and ongoing costs as well as providing the County with the best technology for our needs.

RECOMMENDATION/PROPOSED ACTION:

Approval of the software and implementation contract with Tyler Technologies in the amount of \$1,592,844 and approval of \$355,156 for project costs to include associated audit fees, temporary staff and system hardware requirements.

Melissa Cardinali, Assistant County Manager, reviewed the background information and recommendation as recorded above. Betty Clark, Information Services Director, and Ms. Cardinali responded to questions. Ms. Cardinali pointed out that the \$200,000 annual maintenance contract would be \$100,000 less than the current contract. Ms. Clark explained efficiencies that would be derived from the Munis software to include automation of routine processes such as employee timesheets, electronic signatures, purchase orders/requisitions, human resource actions, and county benefits. Ms. Cannon extended appreciation to the staff involved with identifying and implementing the software and stated this is a huge step for the county and a significant reduction in the movement/involvement of paper. Ms. Cannon stated this software will create efficiencies in the core functions of finance, benefits, human resources and in other county departments.

MOTION: Commissioner King moved to recommend to the full board approval of the software and implementation contract with Tyler Technologies in the amount of

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\$1,592,844 and approval of \$355,156 for project costs to include associated audit fees, temporary staff and system hardware requirements.

SECOND: Commissioner Faircloth

VOTE: UNANIMOUS (2-0)

4. CONSIDERATION OF AMENDMENT TO ANNUAL AUDIT CONTRACT

BACKGROUND:

Earlier this year, the Board of Commissioners approved a contract for Cherry Bekaert, LLP to perform the annual audit. Since that time, the N.C. Office of the State Auditor has made revisions to the work required of audit firms.

Within the past 8 weeks, the Office of the State Auditor has issued new required procedures as well as additional reporting requirements related to specific programs in the Health Department and Department of Social Services. The goal of the additional procedures is to provide reliable data to the State Auditor who will use the data in their audit of major federal programs. The requirement for the auditors contracted by the County to perform additional procedures for the State is clearly an unfunded mandate. The cost of the additional procedures is \$2,000 annually.

RECOMMENDATION/PROPOSED RECOMMENDATION:

Approve a \$2,000 amendment to the annual audit contract with Cherry Bekaert, LLP for the fiscal year 2014 audit.

Ms. Cardinali reviewed the background information and recommendation as recorded above. Ms. Cardinali stated the cost to the county for this year and probably for next year just to perform the additional procedures and reports required by the State Auditor is \$2,000. Ms. Cardinali stated the Local Government Commission (LGC) has been involved but this is primarily coming through the LGC from the State Auditor's office. Mr. Moorefield stated there is no statutory change.

MOTION: Commissioner King moved to recommend to the full Board approval of a \$2,000 amendment to the annual audit contract with Cherry Bekaert, LLP for the fiscal year 2014 audit.

SECOND: Commissioner Faircloth

VOTE: UNANIMOUS (2-0)

5. MONTHLY FINANCIAL REPORT

BACKGROUND:

The financial report is included as of June 30, 2014 (13th Period). Highlights include:

- Revenues
- Sales taxes: All 12 months of sales tax have been received and are reflected in the

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report. FY14 total collections are slightly higher than the final FY13 total collections.

- Expenditures
 - Expenditures for all departments remain in line with previous years and show no significant variances.

RECOMMENDATION/PROPOSED ACTION:

No action needed – for information purposes only.

Vicki Evans, Accounting Manager, reviewed the financial information as recorded above and stated there have not been a lot of changes from the prior month. Ms. Evans stated sales tax numbers are equal to what was reported in the prior year, are about \$200,000 above actual last year, but are still less than budget or 95.8% of budget this year. Ms. Evans stated expenditures trended the same with no unusual patterns. Ms. Evans also stated the Finance Department is working on closing out FY14 and getting ready for the audit. Ms. Evans further stated next month's report will be for the first quarter of FY15 and the Crown Coliseum.

6. OTHER MATTERS OF BUSINESS

There being no further business, the meeting adjourned at 10:30 a.m.

AMY H. CANNON
County Manager

MELISSA C. CARDINALI
Assistant County Manager

JAMES E. LAWSON
Deputy County Manager



CUMBERLAND ★ COUNTY ★

OFFICE OF THE COUNTY MANAGER

MEMO FOR THE AGENDA OF THE FEBRUARY 5, 2015 FINANCE COMMITTEE MEETING

TO: FINANCE COMMITTEE
FROM: AMY CANNON, COUNTY MANAGER *Amy Cannon*
DATE: JANUARY 30, 2015
SUBJECT: WORKFORCE DEVELOPMENT ADMINISTRATIVE AND FISCAL FUNCTION

Requested by: Amy Cannon
Presenter(s): Amy Cannon
Estimate of Committee Time Needed: 10 Minutes

BACKGROUND

The Workforce Development Program has undergone significant changes in the last few years. In FY2012, the Workforce Development Program was transitioned to Fayetteville Technical Community College (FTCC). With that transition, the WFD Board and its members have taken a more active role, providing guidance, direction and advocacy to the program. Last year, the program went through yet another major transition as Senate Bill 73 required that the Summer Youth and Dislocated Worker Programs be bid through an RFP process. The Summer Youth Program was transitioned to Cumberland County Schools and the Dislocated Worker Program was transitioned to ResCare, a private provider.

The latest development is the new Workforce Innovation and Opportunity Act (WIOA) which is effective July 1, 2015. This new law includes a provision that allows direct contracts for class size training, instead of individualized training contracts.

Since FTCC still serves as the fiscal agent for the Workforce Development function, they would not be eligible to receive these class-sized training dollars. This new option under the WIOA perfectly matches the community college's core mission of providing workforce skills training. Therefore, it will be necessary for another entity to assume the responsibility for the Workforce Development Program.

FTCC has approached the county regarding the assumption of these administrative responsibilities, which will include contract and fiscal oversight, transition of five administrative personnel to the county, and coordination of WFD board activities. The staff will remain in the building with the Employment Security Commission and this transition should not provide any disruption to service delivery.

RECOMMENDATION

Direct the County Manager and County Attorney to work with the Community College in transferring the administrative and fiscal oversight to the county as well as the five employees which are directly responsible for these functions.

CM013015-1

BRENDA REID JACKSON
Director

VACANT
Deputy Director



CUMBERLAND
COUNTY
NORTH CAROLINA

DEPARTMENT OF SOCIAL SERVICES

ITEM NO. 4.

CLARETTA JOHNSON
Assistant Director

BOBBIE REDDING
Managing Attorney

January 27, 2015

MEMORANDUM

TO: Finance Committee
Cumberland County Board of Commissioners

THRU: James Lawson, Deputy County Manager
Melissa Cardinali, Assistant County Manager
Amy Cannon, County Manager

FM: Brenda Reid Jackson, CCDSS Director *BRJ*

RE: 2014-15 Departmental Budget Revision for Child Welfare Services

A Budget Revision for FY 2014-15 for 17 new child welfare positions has been submitted to County Management. According to North Carolina state law and policy, local DSS agencies are required to maintain the following in the child welfare program: a caseload of 10 families per social worker and a staffing ratio of one supervisor to five social workers. With demand increasing for child protective services many county DSS agencies across the state including Cumberland County exceed the mandatory caseload and staffing ratios.

This budget revision is based on new state recurring revenues, some of which legislatively mandates us to create positions to reduce caseloads in child welfare services. See attached copy of the letter from North Carolina Department of Health and Human Services outlining this mandate. Cumberland County was one of thirty counties to receive additional funds based on the state's recognition of our staffing deficiency.

Our agency is experiencing steady increase in the need for child protective services in our community which has resulted in more children in foster care. We have, in fact, experienced an increase of 38% in number of children in foster care in the past two years. An increased number of juvenile delinquents placed in DSS custody by our court system have placed additional strain on our system and workforce. Any increase in social work positions will also require additional leadership and supervisory support to address the staffing ratio.

We stand united to strengthen individuals and families and to protect children and vulnerable adults...

Please see the attached justification for 17 new child welfare positions:

- Nine new Social Worker III positions would enhance the capacity of foster care staff to expedite reunification, adoptions and guardianship efforts and increase our capacity to conduct state required internal quality assurance reviews of the federally mandated outcomes.
- Four new Social Work Supervisors, three new Program Managers and one new Social Work Program Administrator position would distribute the workload of management and enhance program oversight of our Children's Services Section which will increase from 216 to 233 employees.

Considering the time sensitive nature of this state mandate, the need to improve critical child welfare services and our efforts to expedite some reductions in staff caseloads, we respectfully request your support to submit this budget revision for consideration by the Board of County Commissioner as an agenda item for their next scheduled meeting on Monday, February 16, 2015.

Please let me know if you have any questions or need any additional information.

BJ

Attachments

Cc: Cumberland County Board of Social Services
CCDSS Management Team
File



North Carolina Department of Health and Human Services
Division of Social Services

Pat McCrory
Governor

Aldona Z. Wos, M.D.
Ambassador (Ret.)
Secretary DHHS

Wayne E. Black
Division Director

November 7, 2014

SUBJECT: Child Protective Services Caseloads Reduction

Dear County Directors of Social Services:

As you are aware from our previous Dear County Director Letter concerning Child Welfare funding allocations (September 26, 2014), the NC State Budget (SB 744) for State Fiscal Year 2014-2015 appropriated new state dollars to local county departments of social services for child protective services. The NC Division of Social Services (NC DSS) has worked closely with the leadership of the North Carolina Association of County Directors of Social Services (NCACDSS) to establish a methodology for allocation of the funds in accordance with the intent of the legislation. This Dear County Director letter is being issued to share plans to allocate additional child protective services funding (\$2,869,970) for the State Fiscal Year 2014-2015 as specified in legislation. Specifically the legislation states that this allocation "shall be used to provide additional funding for child protective services' workers to reduce caseloads to an average of 10 families per worker", Session Law 2014-10, SECTION 12C.1. (b). The amount allocated in State Fiscal Year 2014-15 by the NC General Assembly was annualized for three quarters of this fiscal year, the availability of funds to be provided beginning October 1, 2014; therefore, funding will be provided for a full year beginning in State Fiscal Year 2015-2016. Attached is a spreadsheet to reflect each county's State Fiscal Year 2014-2015 and State Fiscal Year 2015-2016 allocation. Coding instructions will be issued within the next few weeks.

The county's allocation was arrived at by using data from the 2013 Child Welfare Workforce Data Book that was submitted by counties. An extensive formula was created to allocate these funds; the highlights of this formula are as follows:

- A statewide ratio of the average number of open assessments at the end of the month to the average monthly number of CPS reports accepted for assessment was established as a standard,
- This ratio was applied to each county's average monthly number of reports accepted to determine the number of FTE's needed to meet the workload in the county,
- The number of FTE's budgeted in each county for CPS was subtracted to establish where the workloads exceeded the state standard,
- An annualized salary of \$52,419 was applied to the established FTE for counties needing more than .5 FTE's.

After this allocation formula was applied, 30 counties have been identified as **having** a need for one or more additional staff. The legislation specified these funds to be recurring.

www.ncdhhs.gov • www.ncdhhs.gov/dss
Tel 919-527-6335 • Fax 919-334-1018

Location: McBryde Bldg. • 820 S. Boylan Avenue • Raleigh, NC 27603
Mailing Address: 2401 Mail Service Center • Raleigh, NC 27699-2401
An Equal Opportunity / Affirmative Action Employer

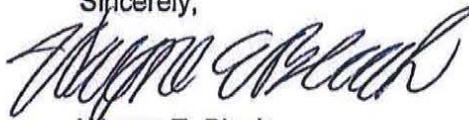


Dear County Director
November 4, 2014
Page 2 of 2

The NCDSS is respectfully requesting from each local department social services a signed statement from the DSS Director to verify that you will secure the identified additional staff to perform Child Protective Services. If your county will not hire a new position or will not be in need of the total amount allocated, the NCDSS will require an explanation of why the funds or position will not be needed. Please return the attached statement to Sandra Weathers by December 15, 2014 FAX (919)334-1031 or email Sandra.Weathers@dhhs.nc.gov .

If you have any questions please contact Jeff Olson, NC DSS Local Support Team Manager (919)527-6404 or Jeffrey.Olson@dhhs.nc.gov .

Sincerely,



Wayne E. Black

WEB/ks

Attachments

BG 09-2014

Cumberland County Department of Social Services

FY 2014-15 Budget Revision – Addendum

January 27, 2015

POSITION JUSTIFICATION

Children's Services Section

Protective services are legally mandated, non-voluntary services for families that encompass specialized services for maltreated children (abused, neglected, and/or dependent) and those who are at imminent risk of harm due to the actions of, or lack of protection by, the child's parent or caregiver. Child Protective Services, provided by county Departments of Social Services, are designed to protect children from further harm and to support and improve parental/caregiver abilities in order to assure a safe and nurturing home for each child.

6 Foster Care Social Worker III positions

In the last 12 months Cumberland County DSS has investigated/assessed 4,318 reports involving 9,450 children. There are 815 children currently placed in foster care. In the past 2 years there has been a 38% increase in children being taken into custody and in the last year alone there has been a 21% increase. This rise is expected to continue due to changes in the law and the complexity of the cases being received (substance abuse, mental health issues, domestic violence, & custody of delinquents). Per policy a foster care social worker to child ratio should be 1 social worker per 15 children (1:15). Currently the ratio ranges from 1:18 to 1:22 well above a manageable amount. Foster care is designed to be temporary substitute care. This size caseload impacts the social workers ability to focus on permanency and adequately monitor service provision to achieve timely permanence for children and families. 6 additional foster care social worker positions will reduce caseload size for all foster care social workers allowing them maximize their time in effectively and efficiently working with families to successfully reunify them more timely and reduce the number of children in care.

3 Social Worker III positions [2 Quality Assurance staff; 1 Trainer]

Child and Family Service reviews have been established to ensure conformity with federal child welfare requirements; determine what is actually happening to children and families as they are engaged in child welfare services; and assist states in enhancing their capacity to help children and families achieve positive outcomes. From 2004 to 2014 four federal reviews and five internal reviews have been performed in the agency. Out of the 9 reviews held, the agency passed 1. With the past review performances and high volume of cases and children in foster care continuing to grow, an increase in case review and training needs for staff is evident. 2 additional quality assurance staff and 1 additional trainer would increase case monitoring and identify those issues preventing outcomes from being met; a trainer could address with staff through training or develop a new model for training specific to the outcome needs. These positions would promote increased fidelity in the agencies current monitoring system resulting in passing federal outcomes with substantial conformity.

4 Supervisor Positions

Supervisors – Supervisors teach model practice standards consistent with federal and state statutes, administrative rules and protective services policy.

Supervisors are expected:

- to meet regularly with social work staff in order to ensure adherence to law, rule, and policy
- to provide on the job training
- to ensure staff receive all training required by law (N.C.G.S. § 131D-10.6A (b)) and

Division policy

- to evaluate staff performance
- to process client-specific issues
- to answer questions
- to request outside consultation as needed
- to support their staff's best practice

Per policy, supervisory ratio should not exceed 1 supervisor per 5 social workers (1:5).

Currently all blended team supervisors carry a 1:6 to 1:7 ratio.

Blended Team Supervisors are unable to adequately and consistently meet the expectations listed above due:

- to the number of social workers they supervise
- to the blend of disciplines they are supervising (Investigative Assessment/Treatment Social Worker III; Foster Care Social Worker III) which prevents them from being able to acquire expertise in policy for each discipline to provide adequate supervision

Restructuring the Blended Teams into units of specific disciplines will allow supervisors to become expert in the policy for that discipline and create the time needed to mentor, guide and promote critical thinking skills to improve case decision making and outcomes for families. To be successful in this restructure and meet policy standards the number of social workers per supervisor also needs to be reduced to 5 (the recommended ratio per policy). To achieve this proposal 4 additional supervisor positions are needed.

3 Additional Program Manager positions

Program Managers – A Program Manager plans/directs, communicates effectively, manages/resolves conflict, trains/teaches, utilizes analytical thinking and manages/leads/enables the process of change/transition while helping others deal with the effects.

The addition of 6 foster care social workers, 2 quality assurance workers, 1 trainer and 4 supervisors coupled with the blend of additional specialty programs under their management would create the current number of Program Managers to be ineffective in meeting the expectations of their role. To achieve optimal effectiveness and outcomes 3 additional Program Manager positions would be needed.

1 Social Work Program Administrator I position

Social Work Program Administrator I - This would be a new position in Children's Services that would manage the specialty programs consisting of QSAP, Trainers, CW II's, QA's, Intake, Extended Duty, Adoptions, Foster Home Licensing and Recruitment, Group Homes and Delinquency, Teens, CARS and ICPC. This position would manage 3 Program Managers and 9 Supervisors and their staff. The size of Children's Services with the added positions would be too large for the Section Chief to manage effectively and meet the expectations of the role of the position. The Section Chief would manage core services consisting of Investigative Assessment/Treatment social workers and Foster Care social workers.

**COUNTY OF CUMBERLAND
BUDGET REVISION REQUEST**

Budget Office Use	
Budget Revision No.	_____
Date Received	_____
Date Completed	_____

Fund No. 101 Agency No. 437 Organ. No. 4365
 Organization Name: SOCIAL SERVICES

REVENUE

Revenue Source Code	Description	Current Budget	Increase (Decrease)	Revised Budget
4363	NC CHILD WELFARE	177,247	577,701	754,948
Total		177,247	577,701	754,948

EXPENDITURES

Object Code	Appr Unit	Description	Current Budget	Increase (Decrease)	Revised Budget
1210		SALARIES - REGULAR	23,474,911	354,136	23,829,047
1810		FICA MATCH	1,814,742	27,083	1,841,825
1820		RETIREMENT	1,678,198	25,040	1,703,238
1824		401K COUNTY	237,377	3,543	240,920
1830		MEDICAL INSURANCE	4,881,955	54,329	4,936,285
1860		WORKER'S COMPENSATION	385,800	6,374	392,174
2601		OFFICE SUPPLIES	108,350	11,475	119,825
299A		COMPUTER HARDWARE	367,255	36,001	403,256
3445		TELEPHONE	155,340	8,904	164,244
3470		TRAVEL	622,512	50,816	673,328
Total			33,726,440	577,701	34,304,142

Justification:

To utilize available funding to establish 17 new positions. There are several new or increased fund sources available, one of which is specifically to establish new positions in order to meet the State's Child Protective Services caseload ratio within Children Services.

Funding Source: State: \$577,701 Federal: _____ Fees: _____
 Other: _____

Fund Balance: County: _____ New: _____ Prior Year: _____ Other: _____

Submitted By: <u><i>Brenda Galt</i></u> Department Head	Date: <u>1-7-15</u>	Approved By: _____ Date: _____ County Manager Board of County Commissioners Date: _____
Reviewed By: _____ Finance	Date: _____	
Reviewed By: _____ Finance Director	Date: _____	
Reviewed By: _____ Assistant County Manager	Date: _____	

revised 7-1-14

AMY H. CANNON
County Manager

MELISSA C. CARDINALI
Assistant County Manager

JAMES E. LAWSON
Deputy County Manager



CUMBERLAND
★ **COUNTY** ★
NORTH CAROLINA

OFFICE OF THE COUNTY MANAGER

**MEMO FOR THE AGENDA OF THE
FEBRUARY 5, 2015 MEETING OF THE FACILITIES COMMITTEE**

TO: BOARD OF COUNTY COMMISSIONERS

FROM: MELISSA C. CARDINALI, ASSISTANT COUNTY MANAGER

DATE: JANUARY 23, 2015

SUBJECT: JOINT 911 CALL CENTER FEASIBILITY STUDY

Presenter(s): Melissa C. Cardinali, Assistant County Manager

Estimated of Committee Time Needed: 15 Minutes

BACKGROUND

In October 2008 Cumberland County established a Public Safety Task Force to conduct a comprehensive review of the public safety system. The focus of this task force was fire service, communications, and EMS. The task force presented its recommendations in February 2010. One of the recommendations made was the following – “For communications, immediately establish plans and standardized protocol for an all-encompassing combined communications center and a Consolidated Public Safety Answering Point (PSAP), supporting all public safety agencies, to improve response times and increase responder safety”.

Further studies were performed to determine the compatibility of PSAP staff positions and the ease with which positions could be consolidated. At that time, the personnel expense to the County was an obstacle to consolidation.

Recently, however, the City of Fayetteville invited the County to participate in a discussion regarding the feasibility of either co-locating or consolidating county and city emergency call centers. Mission Critical Partners, a public safety consultation firm, was also invited to participate in that discussion.

There is a desire by the NC 911 Board that PSAPs move toward a regional approach as opposed to call center redundancy in a geographic area. This desire is evidenced by the grant opportunities available through the NC 911 Board. These grants are typically awarded on an annual basis and target consolidation and regional initiatives. One of the key unknown aspects of these grants is how long they will remain available to PSAPs.

Since it was believed grant funding was available for feasibility studies, Mission Critical Partners (MCP) was asked to present a proposal for conducting a feasibility study. MCP submitted that proposal to the City of Fayetteville in the fall. The total cost for the study is \$81,000. Subsequently, it was discovered that grant funds are not available for studies.

The feasibility study proposed appears to be extensive in scope including co-location / consolidation requirements for: technology /equipment, operations/staffing, governance/cost sharing, facility needs assessment, and potential site(s) for co-location or consolidation. The time needed to complete the study is dependent upon the availability of the city and county stakeholders as well as others. Since the timeline is dependent upon the participation of so many and since that participation cannot be controlled by a single person or entity, it would appear prudent to begin the study as soon as possible in order to be fully prepared for the next NC 911 Board grant cycle in the spring of 2016.

RECOMMENDATION

Staff recommends re-directing funds in the amount of \$45,000 in order to jointly participate in a co-location / consolidation feasibility study with the City of Fayetteville. Staff further recommends the Committee ask the City of Fayetteville to proceed with securing the appropriate consultant for the study and beginning the study in the current fiscal year.

MELISSA C. CARDINALI
Assistant County Manager



VICKI EVANS
Finance Director

FINANCE OFFICE

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**MEMO FOR THE AGENDA OF THE
FEBRUARY 5, 2015 MEETING OF THE FINANCE COMMITTEE**

TO: FINANCE COMMITTEE MEMBERS
FROM: VICKI EVANS, FINANCE DIRECTOR *VE*
THROUGH: MELISSA CARDINALI, ASSISTANT COUNTY MANAGER
DATE: JANUARY 27, 2015
SUBJECT: MONTHLY FINANCIAL REPORT – DECEMBER YTD FY2015

Presenter(s): Vicki Evans, Finance Director

Estimate of Committee Time Needed: 5 Minutes

BACKGROUND

The financial report is included as of December 31, 2014. Highlights include:

- Revenues
 - Current real and personal property taxes continue at the expected pace.
 - Motor vehicle tax revenues appear strong this year.
 - Sales tax collections show improvement over last fiscal year.
- Expenditures
 - Expenditures remain in line with budget and show no unusual patterns.
- Crown center expense summary/prepared food and beverage and motel tax
 - Consolidated financial summary is included.

RECOMMENDATION/PROPOSED ACTION

No action needed – for information purposes only.

Celebrating Our Past...Embracing Our Future

CUMBERLAND COUNTY REVENUE SUMMARY

GENERAL FUND	FY2015							FY2014								
	Actual				Total	Budget	% Recognized	Actual				Total	Budget	% Recognized		
	Jul-Sep	Oct	Nov	Dec				Jul-Sep	Oct	Nov	Dec					
Category 10: Ad Valorem Tax																
Real, Personal, Public - Current	14,140,587	22,894,346	47,640,975	40,474,850	125,150,758	150,400,868	83.21%	14,559,382	12,990,119	58,716,502	33,327,484	119,593,487	147,855,162	80.89%		
Motor Vehicles - Current	9,467	2,010	565	745	12,786	0	0.00%	2,564,569	1,140,330	1,053,729	1,275,254	6,033,882	12,694,193	47.53%		
Motor Vehicle - Tax & Tag	2,889,882	1,360,281	1,329,667	1,100,875	6,680,705	14,200,000	47.05%	152,304	425,859	934,251	864,826	2,377,240	3,000,000	79.24%		
Prior Years & Other	1,593,412	404,484	215,739	334,239	2,547,874	4,263,000	59.77%	2,166,074	531,980	405,272	454,401	3,557,727	5,384,025	66.08%		
Total	18,633,349	24,661,121	49,186,946	41,910,708	134,392,123	168,863,868	79.59%	19,442,329	15,088,288	61,109,754	35,921,965	131,562,336	168,933,380	77.88%		
Category 20: Other Taxes																
Sales Tax (1¢ + Art 40 + 42+ 44+ 46)	0	3,124,139	3,346,524	3,032,646	9,503,309	37,516,061	25.33%	0	3,054,539	2,766,412	3,174,117	8,995,068	39,384,123	22.84%		
Pet Registration Fees	55,634	17,449	13,922	15,916	102,921	336,236	30.61%	79,452	29,487	40,814	21,018	170,771	493,042	34.64%		
Sales Tax Video & Telecommunications	137,147	0	0	132,402	269,548	556,500	48.44%	146,388	0	0	135,991	282,379	597,324	47.27%		
Other Taxes	243,009	58,295	55,401	65,926	422,630	1,034,300	40.86%	207,658	69,500	73,835	65,338	416,331	1,047,519	39.74%		
Total	435,789	3,199,883	3,415,847	3,246,890	10,298,408	39,443,097	26.11%	433,498	3,153,526	2,881,061	3,396,464	9,864,549	41,522,008	23.76%		
Category 30: Unrestricted Intergovernmental																
ABC Store 3.5%	0	198,398	0	0	198,398	795,056	24.95%	0	194,042	0	0	194,042	795,056	24.41%		
ABC Store Profit	0	343,662	0	0	343,662	1,174,000	29.27%	379,528	347,989	0	0	727,517	1,113,192	65.35%		
Fay Sales Tax Equalization-Original	0	0	0	530,780	530,780	1,997,800	26.57%	0	0	0	0	0	2,079,581	0.00%		
Fay Sales Tax Equalization	0	0	0	1,076,715	1,076,715	4,084,900	26.36%	0	0	0	0	0	4,253,266	0.00%		
Wade Sales Tax Equalization	0	0	0	255	255	961	26.57%	0	0	0	0	0	1,001	0.00%		
Eastover Sales Tax Equalization	0	0	0	0	0	0	0.00%	0	0	0	0	0	0	0.00%		
Stedman Sales Tax Equalization	0	0	0	35	35	132	26.47%	0	0	0	0	0	137	0.00%		
Spring Lake Sales Tax Equalization	0	0	0	0	0	308,760	0.00%	0	0	0	0	0	321,401	0.00%		
Godwin Sales Tax Equalization	0	0	0	0	0	1,968	0.00%	0	0	0	0	0	2,173	0.00%		
Other	91,046	227,104	123,160	85,538	526,847	1,011,400	52.09%	242,487	295,875	152,917	1,571,428	2,262,707	1,982,556	114.13%		
Total	91,046	769,164	123,160	1,693,323	2,676,693	9,374,977	28.55%	622,015	837,906	152,917	1,571,428	3,184,266	10,548,363	30.19%		
Category 40: Restricted Intergovernmental																
Health	661,540	1,108,780	382,447	(181,752)	1,971,015	5,419,120	36.37%	727,904	568,724	345,165	422,168	2,063,961	5,724,652	36.05%		
Mental Health Consolidation	15,926	48,156	28,860	8,492	101,434	365,130	27.78%	54,057	66,965	10,718	8,638	140,378	453,258	30.97%		
Social Services	7,218,296	1,725,519	5,883,432	3,771,095	18,598,342	45,375,337	40.99%	5,204,862	4,330,789	3,167,807	3,014,054	15,717,512	44,737,859	35.13%		
Library	150,617	76,388	44,021	32,125	303,151	610,464	49.66%	257,649	171,531	53,719	62,632	545,531	762,178	71.58%		
Child Support Enforcement	408,097	46,902	597,408	368,598	1,421,006	3,506,495	40.52%	255,888	474,565	265,435	407,606	1,403,494	3,286,210	42.71%		
Other	135,566	436,821	166,197	63,460	802,044	2,161,746	37.10%	174,306	350,305	77,338	80,159	682,108	3,591,027	18.99%		
Total	8,590,043	3,442,566	7,102,365	4,062,018	23,196,992	57,438,592	40.39%	6,674,666	5,962,879	3,920,182	3,995,258	20,552,984	58,555,184	35.10%		
Category 50: Licenses & Permits																
Register of Deeds	404,445	134,084	104,262	129,520	772,310	1,279,169	60.38%	455,873	142,653	118,917	115,535	832,978	1,529,150	54.47%		
Inspections	177,748	61,831	43,333	45,078	327,990	566,700	57.88%	163,204	58,752	48,969	38,827	309,752	555,000	55.81%		
Total	582,192	61,831	147,595	174,598	1,100,300	1,845,869	59.61%	619,077	201,405	167,886	154,362	1,142,729	2,084,150	54.83%		
Category 60: Sales & Service																
Animal Control	68,651	22,411	21,459	20,919	133,439	248,316	53.74%	62,482	22,685	21,891	19,896	126,954	213,014	59.60%		
Health Department	938,245	283,265	285,517	1,106,274	2,613,301	4,316,439	60.54%	1,453,795	320,361	334,635	398,127	2,506,918	4,445,113	56.40%		
Library Fees	47,245	15,666	12,506	14,984	90,400	252,000	35.87%	58,622	17,771	15,363	16,567	108,323	348,000	31.13%		
Sheriff Fees	439,274	262,364	114,856	85,400	901,894	3,960,126	22.77%	302,194	20,173	972,835	96,090	1,391,292	2,975,955	46.75%		
Social Services Fees	14,350	6,600	8,700	4,000	33,650	97,614	34.47%	14,240	4,010	4,820	5,540	28,610	114,460	25.00%		
Other	62,264	34,243	30,425	73,765	200,698	1,304,508	15.38%	78,792	63,968	60,627	151,780	355,167	964,612	36.82%		
Total	1,570,030	624,549	473,463	1,305,341	3,973,382	10,179,003	39.04%	1,970,125	448,968	1,410,171	688,000	4,517,263	9,061,154	49.85%		
Category 70: Miscellaneous																
Interest Income	10,754	6,290	83,540	7,330	107,914	267,890	40.28%	15,368	7,010	58,535	11,199	92,112	110,000	83.74%		
CFVMC	3,410,064	311,609	0	0	3,721,673	3,645,004	102.10%	3,333,396	311,608	0	0	3,645,004	3,615,271	100.82%		
Other	265,812	92,518	61,868	104,397	524,595	1,194,509	43.92%	265,950	53,072	90,634	76,649	486,305	444,629	109.37%		
Total	3,686,630	410,416	145,408	111,727	4,354,182	5,107,403	85.25%	3,614,714	371,690	149,169	87,848	4,223,421	4,169,900	101.28%		
Subtotal Category 10-70	33,589,079	33,169,530	60,594,783	52,504,604	179,992,080	292,252,809	61.59%	33,376,423	26,064,662	69,791,140	45,815,325	175,047,547	294,874,139	59.36%		
Category 90: Other Financing Sources																
Sale of Land & Buildings	0	4,946	0	5,176	10,121	0	0.00%	13,042	0	38,947	11,886	63,875	0	0.00%		
Gain/Loss	0	0	0	0	0	0	0.00%	0	0	0	0	0	0	0.00%		
Sale of Fixed Assets/Cash Proceeds	9,734	4,294	0	240	14,268	0	0.00%	0	0	0	0	0	0	0.00%		
Transfers	0	983,932	0	0	983,932	5,677,009	17.33%	0	1,009,776	306	54,333	1,064,415	7,570,414	14.06%		
Installment /Purchase Revenue	0	3,000,000	0	0	3,000,000	3,000,000	100.00%	0	0	0	0	0	0	0.00%		
Fund Balance - Property Revaluations	0	0	0	0	0	25,400	0.00%	0	0	0	0	0	0	0.00%		
Fund Balance Maintenance/Renovations	0	0	0	0	0	3,100,000	0.00%	0	0	0	0	0	301,311	0.00%		
Fund Balance - Health	0	0	0	0	0	434,074	0.00%	0	0	0	0	0	638,490	0.00%		
Fund Balance - Special	0	0	0	0	0	0	0.00%	0	0	0	0	0	2,422,378	0.00%		
Fund Balance - Mental Health Transfer	0	0	0	0	0	2,598,786	0.00%	0	0	0	0	0	3,233,415	0.00%		
Fund Balance -Economic Incentives	0	0	0	0	0	804,783	0.00%	0	0	0	0	0	672,774	0.00%		
Fund Balance - Water & Sewer	0	0	0	0	0	500,000	0.00%	0	0	0	0	0	500,000	0.00%		
Fund Balance Appropriated	0	0	0	0	0	14,661,987	0.00%	0	0	0	0	0	9,539,561	0.00%		
Total	9,734	3,993,172	0	0	4,008,322	30,802,039		13,042	1,009,776	39,253	66,219	1,128,290	24,878,343			
Total General Fund	33,598,813	37,162,702	60,594,783	52,504,604	184,000,402	323,054,848		33,389,465	27,074,438	69,830,393	45,881,544	176,175,837	319,752,482			

GENERAL FUND SUMMARY OF OBLIGATIONS

GENERAL FUND	FY2015							FY2014							
	Actual				Total	Budget	%	Obligated	Actual				Total	Budget	%
	Jul-Sep	Oct	Nov	Dec					Jul-Sep	Oct	Nov	Dec			
General Administration	4,555,507	1,543,804	2,011,522	2,581,124	10,691,957	19,528,515	54.75%	4,796,941	1,204,341	1,679,147	1,011,367	8,691,796	17,596,779	49.39%	
Buildings & Grounds	3,602,110	669,061	601,442	408,642	5,281,255	8,117,312	65.06%	3,141,966	307,035	392,931	371,894	4,213,826	6,766,668	62.27%	
General Government															
Debt Service	1,141,700	104,737	4,156,958	8,193,062	13,596,457	24,097,524	56.42%	1,021,600	0	4,675,265	8,241,531	13,938,396	25,131,281	55.46%	
General Government Other	572,464	427,936	218,711	274,492	1,493,603	4,321,900	34.56%	1,967,782	607,735	80,275	573,674	3,229,466	6,045,485	53.42%	
Total General Government	1,714,164	532,673	4,375,669	8,467,555	15,090,061	28,419,424	53.10%	2,989,382	607,735	4,755,540	8,815,205	17,167,862	31,176,766	55.07%	
Law Enforcement															
Sheriff	6,469,714	1,753,667	3,098,396	1,838,283	13,160,060	24,965,326	52.71%	8,320,124	931,359	4,396,000	2,058,097	15,705,580	29,080,169	54.01%	
Jail	6,315,358	1,457,095	2,606,051	1,524,874	11,903,377	22,817,145	52.17%	3,544,716	1,231,836	1,810,145	1,177,997	7,764,694	16,296,022	47.65%	
Total Law Enforcement	12,785,072	3,210,762	5,704,447	3,363,157	25,063,437	47,782,471	52.45%	11,864,840	2,163,195	6,206,145	3,236,095	23,470,274	45,376,191	51.72%	
Public Safety	1,844,015	521,207	779,134	493,441	3,637,797	7,342,193	49.55%	1,925,182	651,588	739,992	461,996	3,778,758	7,402,347	51.05%	
Health															
Mental Health Clinic															
Health All Other	6,125,593	1,576,721	2,409,944	1,383,925	11,496,182	21,370,291	53.80%	6,540,941	1,405,352	2,351,060	1,294,526	11,591,879	21,956,898	52.79%	
Total Health Department	6,125,593	1,576,721	2,409,944	1,383,925	11,496,182	21,370,291	53.80%	6,540,941	1,405,352	2,351,060	1,294,526	11,591,879	21,956,898	52.79%	
Mental Health															
Mental Health Dept (LME)															
MCO															
Mental Health Other (County)	5,071,748	1,085,315	80,957	48,374	6,286,394	6,600,775	95.24%	6,611,037	223,697	0	156,684	6,991,418	9,541,996	73.27%	
Social Services															
Social Services	9,104,814	2,816,501	4,167,370	3,674,784	19,763,469	40,845,574	48.39%	8,820,763	2,506,578	4,269,350	2,678,119	18,274,810	39,188,780	46.63%	
Other DSS Programs	5,384,731	2,253,815	2,071,406	2,122,154	11,832,106	27,999,444	42.26%	4,874,893	2,002,047	2,078,381	2,102,658	11,057,979	27,596,072	40.07%	
Total Social Services	14,489,545	5,070,317	6,238,776	5,796,938	31,595,575	68,845,018	45.89%	13,695,656	4,508,625	6,347,731	4,780,777	29,332,788	66,784,852	43.92%	
Human Services															
Child Support Enforcement	1,361,286	309,301	471,185	302,200	2,443,972	4,785,368	51.07%	1,397,445	318,950	462,082	305,188	2,483,665	4,606,656	53.91%	
Other HS Programs	115,949	28,183	51,581	23,879	219,591	404,578	54.28%	121,248	30,682	42,350	27,490	221,770	407,287	54.45%	
Total Human Services	1,477,235	337,483	522,766	326,079	2,663,563	5,189,946	51.32%	1,518,693	349,631	504,432	332,678	2,705,433	5,013,943	53.96%	
Library															
Library	3,271,879	679,405	1,064,413	687,593	5,703,290	10,651,524	53.54%	3,318,095	692,426	1,053,695	653,014	5,717,230	10,805,937	52.91%	
Library Other	110,542	28,846	21,250	53,908	214,546	458,930	46.75%	336,263	56,559	29,337	21,863	444,022	701,101	63.33%	
Total Library	3,382,420	708,251	1,085,663	741,501	5,917,836	11,110,454	53.26%	3,654,358	748,985	1,083,032	674,877	6,161,253	11,507,038	53.54%	
Culture & Recreation	386,799	14,896	6,293	(7,525)	400,463	460,911	86.89%	366,702	1,326	0	571	368,599	565,025	65.24%	
Economic Development	1,819,443	351,801	545,740	319,490	3,036,474	7,143,491	42.51%	1,091,100	1,598,143	961,042	361,663	4,011,947	8,189,432	48.99%	
Subtotal	57,253,651	14,536,976	24,281,395	23,874,326	121,160,995	231,910,801	52.24%	58,196,798	13,545,956	25,021,052	21,341,649	118,485,833	231,877,935	51.10%	
Education															
County School Current Exp	19,245,720	6,415,240	6,415,240	6,415,240	38,491,440	76,982,883	50.00%	19,055,169	6,351,723	6,351,723	6,351,723	38,110,338	76,220,676	50.00%	
Goodyear Incentive	0	0	0	0	0	269,228	0.00%	0	0	0	0	0	244,232	0.00%	
Sales Tax Equalization	0	0	0	0	0	746,777	0.00%	0	0	0	0	0	746,777	0.00%	
FTCC Current Expense	2,411,982	803,994	803,994	803,994	4,823,964	9,647,928	50.00%	2,388,099	796,033	796,033	796,033	4,776,198	9,552,404	50.00%	
FTCC PEG	0	0	0	0	0	47,397	0.00%	0	0	0	0	0	46,000	0.00%	
FTCC Capital Outlay	2,832,465	45,100	0	0	2,877,565	3,449,834	83.41%	195,552	45,264	0	42,055	282,871	1,064,458	26.57%	
Total Education	24,490,167	7,264,334	7,219,234	7,219,234	46,192,969	91,144,047	50.68%	21,638,820	7,193,020	7,147,756	7,189,811	43,169,407	87,874,547	49.13%	
Total General Fund	81,743,818	21,801,310	31,500,629	31,093,560	167,353,963	323,054,848	51.80%	79,835,618	20,738,976	32,168,808	28,531,460	161,655,240	319,752,482	50.56%	

CROWN CENTER EXPENSE SUMMARY (CUMBERLAND COUNTY)

	FY2015							% Recognized
	Actual				Total	Budget		
	Jul-Sep	Oct	Nov	Dec				
Operating Expenses								
Other	42,383	(34,521)	6,027	3,118	17,007	122,088	13.93%	
Capital Outlay	-	18,170	-	-	18,170	18,171	0.00%	
Roof	-	-	-	-	-	52,690	0.00%	
Engineer Fee	-	-	-	-	-	39,000	0.00%	
Global Operating Fee	1,160,008	1,160,008	-	1,160,008	3,480,023	4,606,975	75.54%	
Global Management Fee	32,352	8,088	8,088	8,088	56,616	97,056	58.33%	
Global Incentive Payment	-	-	-	-	-	97,056	0.00%	
Total Operating Expenses	1,234,743	1,151,745	14,115	1,171,214	3,571,816	5,033,036	70.97%	
Non-Operating Expenses Debt Service - Coliseum								
Federal Bond Interest Subsidy	-	(12,387)	-	-	(12,387)	-	0.00%	
Prin/Int BAB	-	-	29,284	-	29,284	256,569	11.41%	
Prin/Int RZED	-	-	16,831	-	16,831	147,463	11.41%	
Prin/Int 09B	-	-	-	2,692,750	2,692,750	3,268,175	82.39%	
Prin/Int Energy	-	-	-	-	-	55,193	0.00%	
Total Nonoperating Expenses	-	(12,387)	46,115	2,692,750	2,726,478	3,727,400	73.15%	

CROWN CENTER FINANCIAL SUMMARY (GLOBAL SPECTRUM)

	FY2015							% Recognized
	Actual				Total	Budget		
	Jul-Sep	Oct	Nov	Dec				
Event Income								
Direct Event Income	96,420	(7,420)	72,945	89,513	251,458	86,964	289.15%	
Event Operating Income	96,328	77,584	88,624	138,798	401,334	957,249	41.93%	
Signage and Suites Income	30,593	10,252	12,778	13,466	67,089	98,034	68.43%	
Miscellaneous Income	37,738	14,735	25,286	8,476	86,235	110,549	78.01%	
Total Event Income	261,079	95,151	199,633	250,253	806,116	1,252,796	64.35%	
Operating Expenses (Indirect)								
Indirect Expense	871,882	389,659	374,094	366,404	2,002,039	4,756,894	42.09%	
Total Operating Expenses	871,882	389,659	374,094	366,404	2,002,039	4,756,894	42.09%	
Operating Inc over Operating Exp	(610,803)	(294,508)	(174,461)	(116,151)	(1,195,923)	(3,504,098)		

CUMBERLAND COUNTY REVENUE SUMMARY

PREPARED FOOD & BEVERAGE	FY2015							FY2014						
	Actual				Total	Budget	% Recognized	Actual				Total	Budget	% Recognized
	Jul-Sep	Oct	Nov	Dec				Jul-Sep	Oct	Nov	Dec			
Category 10: Ad Valorem Tax														
1225 Interest & Penalty - Food & Occup	18,025	7,238	7,201	8,864	41,329	51,499	80.25%	13,424	1,868	5,845	2,558	23,695	40,000	59.24%
Category 20: Other Taxes														
1015 Food & Beverage Tax	1,503,701	485,018	461,261	502,299	2,952,280	5,331,574	55.37%	1,410,318	460,047	461,014	473,003	2,804,382	5,412,689	51.81%
1120 Food & Beverage Tax - All Prior	46,427	4,768	1,814	11,531	64,540	42,648	151.33%	32,006	3,679	1,997	3,409	41,091	45,000	91.31%
Total	1,550,128	489,787	463,075	513,830	3,016,820	5,374,222	56.14%	1,442,324	463,726	463,011	476,412	2,845,473	5,457,689	52.14%
Category 70: Miscellaneous														
7002 Interest Income	34	0	81	0	115	1,397	8.23%	60	0	74	0	134	1,000	13.40%
7662 Returned Check	0	0	0	0	0	0	0.00%	0	0	0	0	0	0	0.00%
Total	34	0	81	0	115	1,397	8.23%	60	0	74	0	134	1,000	13.40%
Category 90: Other Financing Sources														
9901 Fund Balance Appropriated	0	0	0	0	0	39,000	0.00%	0	0	0	0	0	527,210	0.00%
Total Prepared Food & Beverage	1,568,187	497,024	470,358	522,695	3,058,264	5,466,118	56.35%	1,455,808	465,594	468,930	478,971	2,869,303	6,025,899	52.18%

CIVIC CENTER MOTEL TAX	FY2015							FY2014						
	Actual				Total	Budget	% Recognized	Actual				Total	Budget	% Recognized
	Jul-Sep	Oct	Nov	Dec				Jul-Sep	Oct	Nov	Dec			
Category 10: Ad Valorem Tax														
1225 Interest & Penalty - Food & Occup	0	0	0	0	0	0	0.00%	0	0	0	0	0	0	0.00%
Category 20: Other Taxes														
2600 Room Occupancy Tax - Auditorium	381,910	99,781	111,563	103,753	697,007	1,211,156	57.55%	319,180	87,330	91,871	98,181	596,562	1,228,379	48.56%
2605 Room Occupancy Tax - All Prior	0	0	0	0	0	0	0.00%	0	0	0	0	0	0	0.00%
Total	381,910	99,781	111,563	103,753	697,007	1,211,156	57.55%	319,180	87,330	91,871	98,181	596,562	1,228,379	48.56%
Category 70: Miscellaneous														
7002 Interest Income	15	0	33	0	48	796	6.03%	31	0	33	0	64	500	12.80%
Category 90: Other Financing Sources														
9901 Fund Balance Appropriated	0	0	0	0	0	12,116	0.00%	0	0	0	0	0	0	0.00%
Total Civic Center Motel Tax	381,925	99,781	111,596	103,753	697,055	1,224,068	57.52%	319,211	87,330	91,904	98,181	596,626	1,228,879	48.55%